



YANHAI ALUMINUM: ROI CALCULATIONS

RC STRATEGY
Sections B & C
FALL 2025

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Return on Investment – Phase One

$$\text{Price increase} = 4\% * \$1,811 = \$72.44 / T$$

$$\text{Cost saving} = \text{Current cost} - \text{Phase One cost} = \$1,885.9 - \$1,772.8 = \$113.10 / T$$

$$\text{Therefore, benefit/ ton} = \text{increase in revenue/ T} + \text{decrease in cost/ T} = \$72.44 + \$113.10 = \$185.54 / T$$

$$\text{Production volume} = 1.2 \text{ m T / year}$$

$$\text{Annual benefit} = \$185.54 * 1.2 \text{ m} = \$222.65 \text{ m / year}$$

$$\text{Investment} = \$1.5 \text{ b}$$

$$\begin{aligned} \text{Return on Investment} &= (\text{Benefit/Investment}) * 100\% = (\$222.65 \text{ m} / \$1.5 \text{ b}) * 100\% \\ &= 14.84\% \end{aligned}$$

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Return on Investment – Phase Two

Additional cost saving on existing capacity = Phase One cost – Phase Two cost = \$1,772.8 - \$1,631.0 = \$141.80 / T

Existing production capacity = 1.2 m T / year

Annual benefit on existing capacity = \$141.80 * 1.2 m = \$170.16 m / year

Price at which additional Aluminum is sold = $1.04 * \$1,811 = \$1,883.44 / T$

Cost of producing the additional Aluminum = \$1,631.00 / T

Contribution margin per Ton of additional Aluminum = Price – Cost = \$1,883.44 - \$1,631.00 = \$252.44 / T

Additional capacity = 1.1 m T/ year

Annual contribution from additional capacity = \$252.44 * 1.1 = \$ 277.68 m / year

Annual benefit from Phase Two = Annual benefit on existing capacity + Annual profit from additional capacity
= \$170.16 m + \$ 277.68 m = \$447.84 m/ year

Investment = \$5.5 b

Return on Investment = (Benefit/Investment) * 100% = (\$447.84 m / \$5.5 b)*100%
= 8.14%

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At What Price of Aluminum Would Phase Two Offer a Return on Investment of 15%?

Let the Price of Aluminum be \$ P / Ton

Price for "Green" Aluminum = \$ 1.04 * P / Ton

Cost of producing the additional Aluminum = \$ 1,631.0 / T

Contribution per Ton of additional capacity = \$ (1.04*P - 1,631.0) /T

Additional capacity = 1.1 m T/ year

Annual contribution from additional capacity = \$ (1.04*P - 1,631.0) * 1.1 m / year

We know that phase two creates additional benefit for existing capacity

Annual benefit on existing capacity = \$141.80 * 1.2 m = \$170.16 m / year

Annual benefit from Phase Two = Annual benefit on existing capacity + Annual profit from additional capacity
= \$ 170.16 m + \$ (1.04*P - 1,631.0) * 1.1 m

Investment = \$ 5.5 b

For 15% Return on Investment, annual benefit = 15% * \$ 5.5 b = \$ 825 m / year

Thus, to achieve a 15% Return on Investment, \$ 170.16 m + \$ (1.04*P - 1,631.0) * 1.1 m = \$ 825 m

Solving for P, we get P = \$ 2,140.68
(18.20% above the current Price)

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Limitations and Extensions

- We made some simplifying assumptions in these calculations:
 - We assumed the project will last till perpetuity.
Most projects have limited lifetimes.
 - We assumed the investments in phase one and two will immediately produce the revenue benefits and cost savings.
Most investments take time to yield full benefits.
 - We assumed that the investments are made in one go at the start of the projects.
Most large investments take time.
- Accounting for all these elements would require that we develop a more sophisticated model that looks at the benefits and costs over time and applies a way to account for the fact that they arise and are incurred at different points of time.
 - Later in your MBA curriculum, we will go through more sophisticated models that take these elements into account.