

Accounting for iPhone at Apple



HARVARD
BUSINESS SCHOOL

Key Takeaways

- **When to recognize Revenue:**

- Revenue is recognized when it is considered earned (i.e., **when a company satisfies its performance obligation** by transferring control of the promised goods or services to the customer) and realized/realizable (i.e., when a company has received payment or reasonably expects to be paid).

- **What is Performance Obligations:**

- The **promise** in a contract with a customer to **transfer a good or provide a service** to the customer.

- **What is Deferred Revenue:**

- Cash received in advance by a company for goods or services not yet delivered or performed (Liability)

- **What is Liability:**

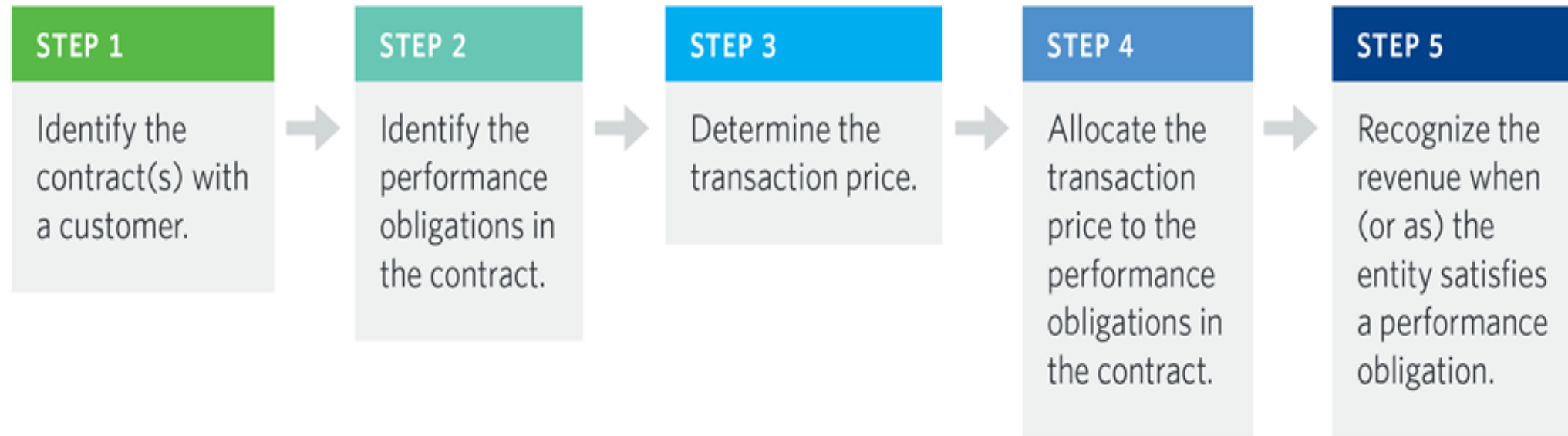
- A liability is a probable **future economic sacrifices** from **present obligation** of a particular entity to transfer assets or perform services to other entities in the future as a result of **past transactions** and events



New Revenue Recognition Standard

(effective 2017)

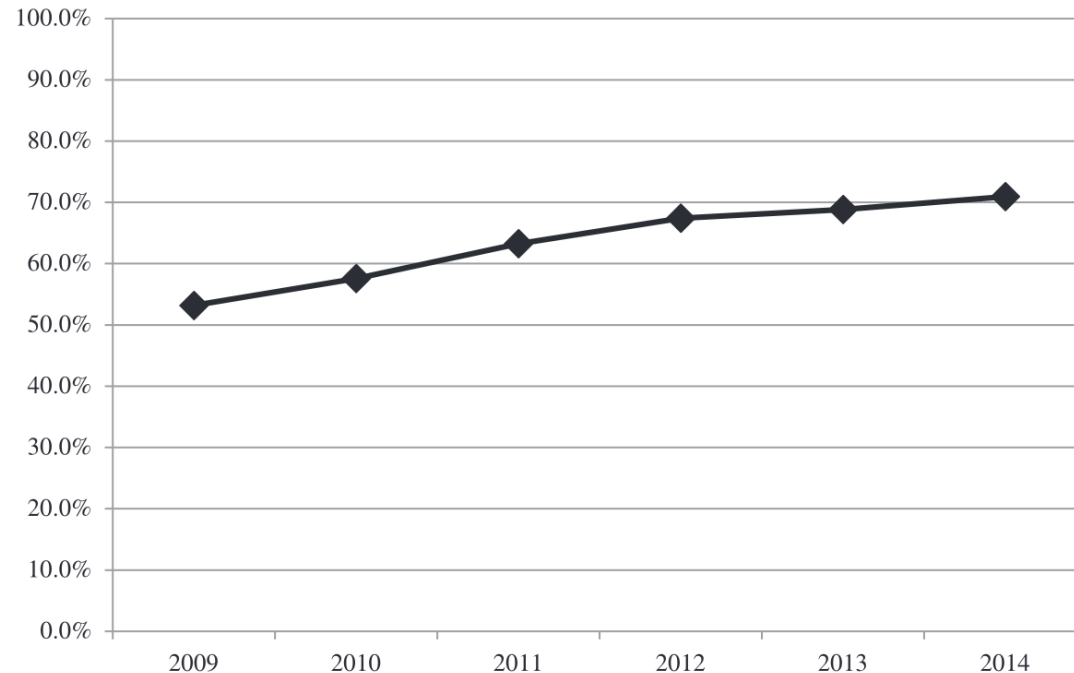
Five-step approach for revenue recognition



- Uniform standard across IFRS and U.S. GAAP

Non-GAAP reporting

Panel A: Frequency of non-GAAP reporting by year



Non-GAAP earnings (NGE):

- Common and increasing over time*
- NGE tend to *enhance* earnings comparability across firms
- Firms tend to keep NGE measurement consistent over time
- When measurement does change, earnings becomes a better reflection of performance

*Data only available from 2009 to 2014

From Black, D., Christensen, T., Ciesielski, J., Whipple, B., 2021. "Non-GAAP earnings: A consistency and comparability crisis?" *Contemporary Accounting Research* 38(3): 1712-1747.