

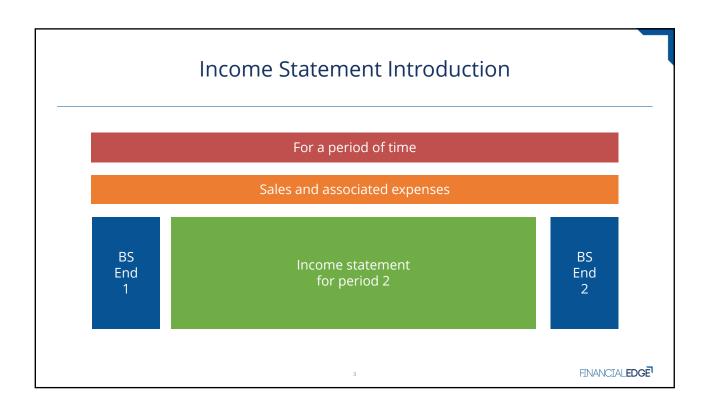


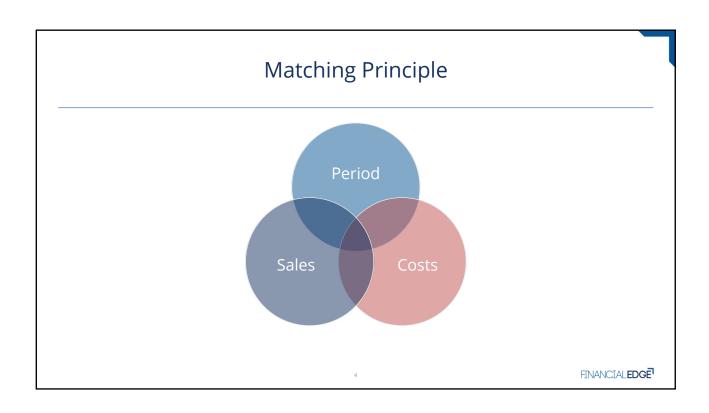
Contents

- Matching principle
- Revenue recognition
- Cleaning EBIT/EBITDA
- Tax
- Cleaning net income

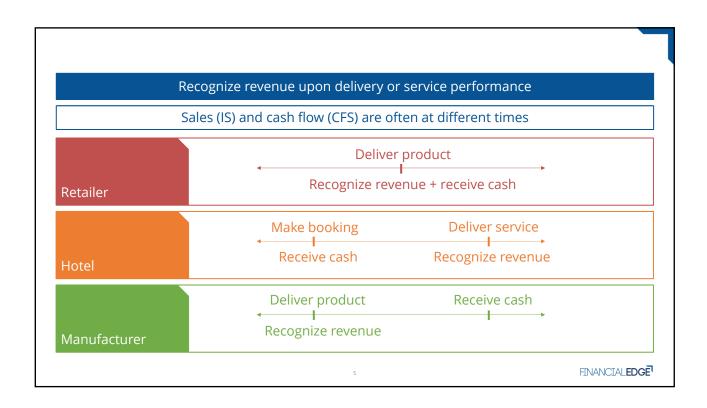
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Income Statement Presentation and Expenses

Income Statement	
Sales	Χ
Cost of goods sold (COGS)	(X)
Gross profit	Χ
Selling, general and admin (SG&A)	(X)
Operating profit	Χ
Interest/finance expense	
Profit before tax	
Tax expense	(X)
Net income	Χ

Making/buying the product

Supporting the business

Financing the business

Paying the government

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Operating Profit

Profit before financing and government costs

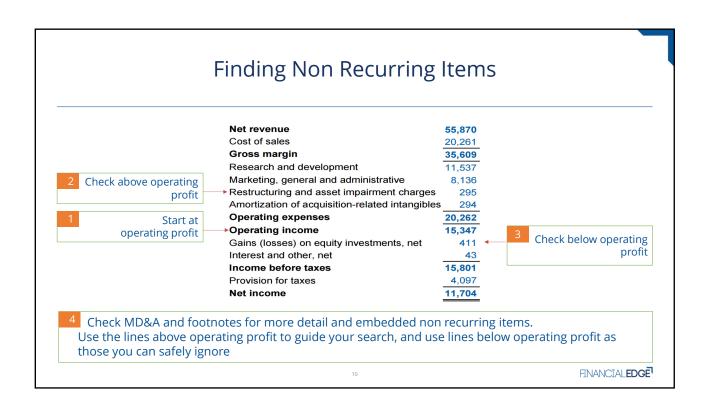
Income Statement	
Sales	Χ
Cost of goods sold (COGS)	(X)
Gross profit	Χ
Selling, general and admin (SG&A)	(X)
Operating profit	Χ
Interest/finance expense	(X)
Profit before tax	Χ
Tax expense	(X)
Net income	Χ

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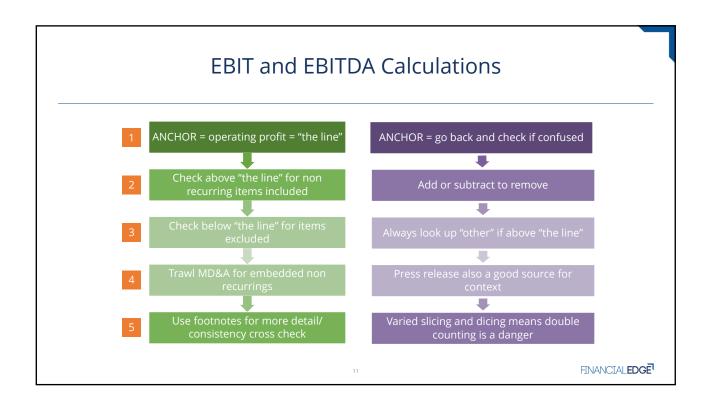
EBIT Equals Operating Profit? Operating profit Non recurring Non core Non controlled EBIT = Earnings before interest and tax EBITDA = Earnings before interest, tax, depreciation and amortization

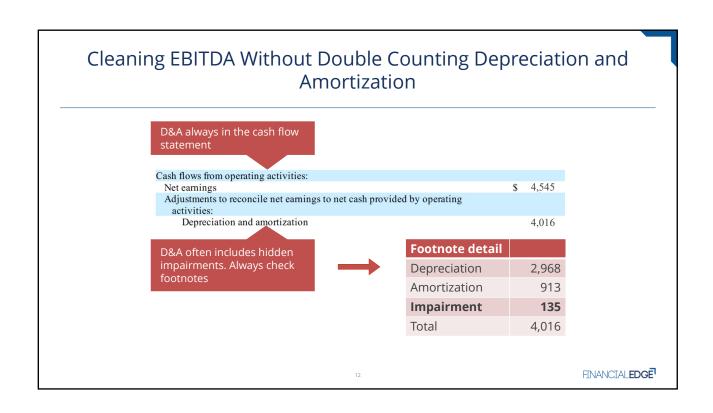




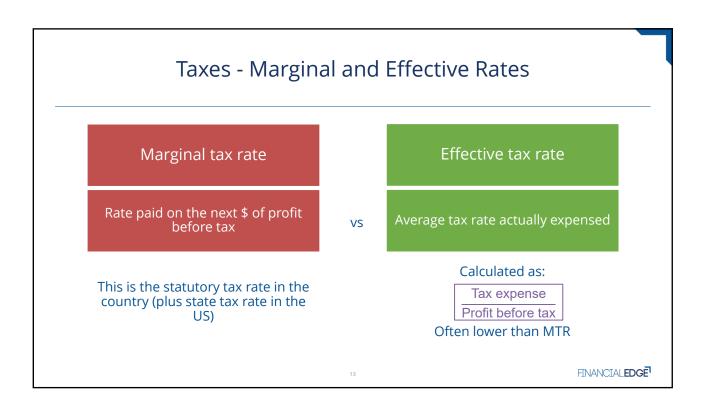


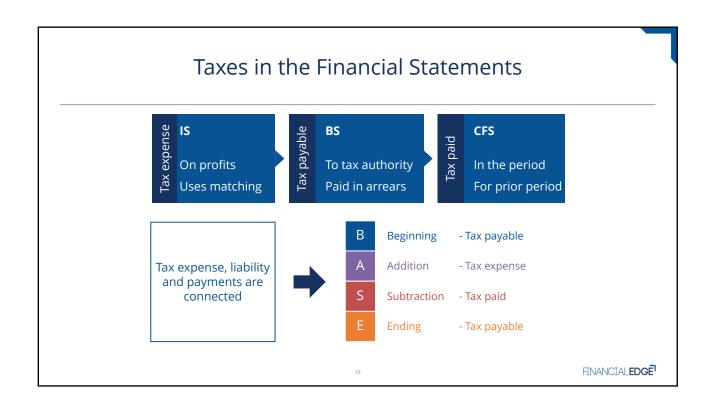






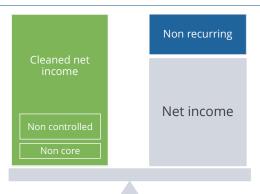








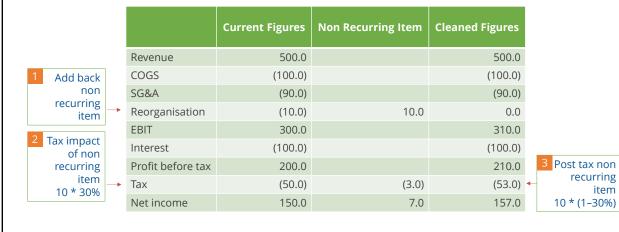




All continuing income, regardless of core or control, is assessed in net income. Only non recurring items are cleaned.

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Cleaning Net Income



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item



Cleaning Effective Tax Rate

Non recurring items distort ETR. To forecast ETR it must be cleaned.

Reverse out the non recurring item and recalculate ETR

	Current Figures	Non Recurring Item	Cleaned Figures
Profit before tax	200.0	10.0	210.0
Tax	(50.0)	(3.0)	(53.0)
Net income	150.0	7.0	157.0
ETR	25.0%		25.2%

50.0 / 200.0

53.0 / 210.0

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