

# **DSC5211C QUANTITATIVE RISK MANAGEMENT**

## **SESSION 6**

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**Stochastic Programming**

# Objectives

- Introduction to stochastic programming
- The General Recourse Model
- Probabilistic Constraints
- Data requirements.

# Introduction to Stochastic Programming

- We analyze how to use linear programming to model problems with a stochastic component.
- We consider models with a simple resource structure in which decisions in a second period are taken after the observation of the events that were uncertain in the first period.
- In some problems there is a sequence of decisions and stochastic events that are interdependent. We present a model for such problems.
- Stochastic programming also considers problems in which the constraints are only binding with some known probability.

# Importance of Uncertainty in Model Building

- There are some naïve ways of dealing with uncertainty:
  - We can look at the *expected values* only and maximize (minimize) expected profit (cost).
  - We can do a what-if analysis and compare the optimal decisions under different scenarios for the stochastic variables.
- The naïve approaches do not fully address the possible impact of uncertainty in the problem we are modeling.
- Instead we need to use a modeling framework that explicitly considers uncertainty when optimizing the decisions.

## Minimizing Cost

- Let us look at the problem of minimizing cost in an inventory management problem.

$x$ - order quantity of a certain product

$d$  – demand for the product

$c$  – ordering cost per unit

$b$  – re-ordering cost per unit if demand is larger than  $x$

$b > c > 0$

$F$  – total cost

<sup>+</sup> - states that the variable (or expression) is non-negative

$$F(x, d) = cx + b(d - x)^+ + h(x - d)^+$$

$b(d-x)^+$  represents the re-ordering cost when demand is *larger* than the orders

$h(x-d)^+$  represents the holding cost when demand is *less* than the orders

- The optimization problem is:

$$\underset{x \geq 0}{Min} F(x, d)$$

- If demand is known the minimum is attended at  $d = x^*$ .

## Minimizing Expected Values

- The optimization problem is:

$$\underset{x \geq 0}{Min} F(x, E(D))$$

D: represents a known probability distribution of demand and

$E(D)$ : stands for the expected value of this distribution.

## Minimizing Expected Values - Example

$$\begin{cases} \Pr(D = 125) = 1/2 \\ \Pr(D = 75) = 1/2 \end{cases}$$

$$c = 10$$

$$b = 20$$

$$h = 1$$

$$F(x, D) = 10x + 20(D - x)^+ + (x - D)^+$$



$$\underset{x \geq 0}{Min} F(x, E(D)) =$$

$$\underset{x \geq 0}{Min} \left[ 10x + 20(E(D) - x)^+ + (x - E(D))^+ \right] =$$

$$\underset{x \geq 0}{Min} \left[ 10x + 20(100 - x)^+ + (x - 100)^+ \right]$$

Solution:  $x^* = 100$

$$F(x, E(D)) = 1000$$

## Min. Expected Values ISSUES - Example

Scenario 1:  $d = 125$

$$F(x = 100, d = 125) = 10 \times 100 + 20 \times (125 - 100) + 0 = 1500$$

Scenario 2:  $d = 75$

$$F(x = 100, d = 75) = 10 \times 100 + 0 + (100 - 75) = 1025$$

$$E[F(x = 100, D)] = 0.5 \times 1500 + 0.5 \times 1025 = 1262.2$$

$$F(x, E(D)) \neq E[F(x, D)]$$

## Minimizing Expected Cost

- The optimization problem is:

$$\underset{x \geq 0}{Min} E[F(x, D)]$$

$D$  – represents a known probability distribution of demand.

$x$  – the order is made in stage 1

$d$  – demand for the product is revealed in stage 2

$b$  – re-ordering cost per unit. Re-ordering is made after demand is revealed if larger than  $x$ .

$h$  – if demand is smaller than  $x$  we keep the remaining items in storage.

## Two-Stage Recourse Models

- This is a two-stage recourse model:
  - In stage 1 we decide the order
  - In stage 2 we decide the recourse actions, level of storage or re-ordering quantities in order to cope with actual demand.

## Two-Stage Recourse Models - Solution

- In some cases we can derive a closed form solution for this problem. However in most practical applications such a solution is not possible.
- In this case, we can build scenarios and solve the problem numerically.
- $S$  – number of scenarios

$$E[F(x, D)] = \sum_{s=1}^S p_s F(x, d_s)$$

- $p_s$  – probability of scenario  $s$
- $v_s$  – free variable

## Two-Stage Recourse Models – Solution (Cont.)

$$\underset{x, v_1, \dots, v_S}{Min} \sum_{s=1}^S p_s v_s$$

*s.t.*

$$v_s \geq (c - b)x + b d_s, \quad \text{for } s = 1, \dots, S$$

$$v_s \geq (c + h)x - h d_s, \quad \text{for } s = 1, \dots, S$$

$$x \geq 0$$

- This is equivalent to minimize the expected cost subject to the constraint that, at each scenario, the cost (and binding constraint) is the larger of the two possibilities (to re-order or to hold inventory).

## Two-Stage Recourse Models - Example

$$\begin{cases} \Pr(D = 125) = 1/2 \\ \Pr(D = 75) = 1/2 \end{cases}$$

$$c = 10 \quad b = 20 \quad h = 1$$

$$\underset{x, v_1, v_2}{Min} \quad 0.5v_1 + 0.5v_2$$

*s.t.*

$$v_1 \geq (10 - 20)x + 20 \times 125$$

$$v_1 \geq (10 + 1)x - 1 \times 125$$

$$v_2 \geq (10 - 20)x + 20 \times 75$$

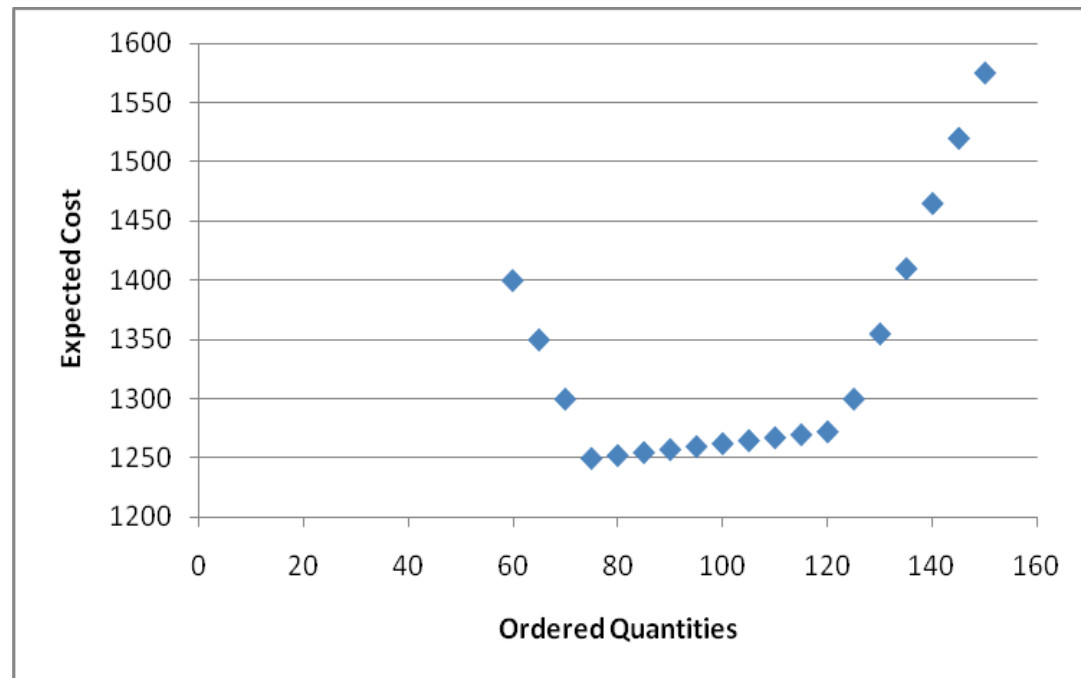
$$v_2 \geq (10 + 1)x - 1 \times 75$$

$$x \geq 0$$

## Example Solution

$$v_1^* = 1750 \quad v_2^* = 750 \quad x^* = 75$$

$$E[F(x^*, D)] = 1250$$





## Probabilistic Constraints

- One of the consequences of uncertainty is the possibility of infeasibility in the future.
- In some circumstances it may be appropriate to accept the possibility of infeasibility with some probability. Examples:
  - A customer, in a given day, is not visited by the delivery van with a probability of  $1/1000$ .
  - A priority mail letter arrives delayed with a probability of 1%.
  - An airline customer is refused boarding with 2% probability.
- We can try to incorporate directly in the problem constraints that are binding with some probability.

## Probabilistic Constraints – A model

$$\textit{Min } c(x)$$

*s.t.*

$$\Pr\left[g_j(x, Y) \leq 0, j = 1 \dots, J\right] \geq p$$

$c(x)$  – cost function

$x$  – vector of decision variables

$Y$  – vector of random variables

## Probabilistic Constraints – Example (Portfolio Selection)

- Suppose we want to invest a capital  $W_0$  in  $n$  assets by investing an amount  $x_i$  in asset  $i$ , for  $i = 1, \dots, n$ .
- Each asset  $i$  has a rate of return  $R_i$  per period of time, which is unknown at the time of the investment.
- The total wealth after 1 period is:

$$W_1 = \sum_{i=1}^n a_i x_i$$

with  $a_i = 1 + R_i$

## Portfolio Selection - Continued

- Balance constraint  $\sum_{i=1}^n x_i = W_0$

- $E[W_1] = \sum_{i=1}^n E(a_i)x_i = \sum_{i=1}^n u_i x_i$

$$u_i = 1 + E[R_i]$$

- In general we also want to control the risk associated to the investment. This, in finance models is usually represented by the Variance.

$$VAR[W_1] = \sum_{i,j=1}^n \sigma_{ij} x_i x_j = x' \Sigma x$$

$\Sigma$  stands for the covariance matrix of the  $a_i$ .

- Optimization problem

$$\underset{x}{Min} \ x' \Sigma x$$

$$s.t.$$

$$\sum_{i=1}^n x_i = W_0$$

$$\sum_{i=1}^n u_i x_i \geq \tau$$

$$x \geq 0$$

## Portfolio Selection – Probabilistic Constraints

$$\underset{x}{Max} \sum_{i=1}^n u_i x_i$$

*s.t.*

$$\sum_{i=1}^n x_i = W_0$$

$$\Pr \left[ \sum_{i=1}^n a_i x_i \geq b \right] \geq 1 - \alpha$$

$$x \geq 0$$

- Assume that the returns follow a multivariate normal distribution. In this case  $W_1$  also follows a normal distribution with mean  $\sum_{i=1}^n u_i x_i$  and standard deviation  $x' \Sigma x$ .

Then

$$\Pr\left[\sum_{i=1}^n a_i x_i \geq b\right] = \Pr[W_1 \geq b] = \Pr\left[Z \geq \frac{b - \sum_{i=1}^n u_i x_i}{\sqrt{x' \Sigma x}}\right] = \Phi\left(\frac{\sum_{i=1}^n u_i x_i - b}{\sqrt{x' \Sigma x}}\right)$$

$Z \sim N(0, 1)$  follows a standard normal distribution.

$\Phi(z) = \Pr(Z \leq z)$  is the cumulative distribution function of  $Z$ .

Then, it follows that:

$$\Pr \left[ \sum_{i=1}^n a_i x_i \geq b \right] \geq 1 - \alpha$$

$$\Phi \left( \frac{\sum_{i=1}^n u_i x_i - b}{\sqrt{x' \Sigma x}} \right) \geq 1 - \alpha$$

$$\frac{\sum_{i=1}^n u_i x_i - b}{\sqrt{x' \Sigma x}} \geq \Phi^{-1}(1 - \alpha)$$

$$\frac{\sum_{i=1}^n u_i x_i - b}{\sqrt{x' \Sigma x}} \geq z_{\alpha}$$



- Then we can derive a new representation of the probabilistic constraint:

$$\sum_{i=1}^n u_i x_i - b \geq z_{\alpha} \sqrt{x' \Sigma x}$$

$$b - \sum_{i=1}^n u_i x_i + z_{\alpha} \sqrt{x' \Sigma x} \leq 0$$

## Portfolio Selection – New Formulation

$$\underset{x}{Max} \sum_{i=1}^n u_i x_i$$

*s.t.*

$$\sum_{i=1}^n x_i = W_0$$

$$b - \sum_{i=1}^n u_i x_i + z_{\alpha} \sqrt{x' \Sigma x} \leq 0$$

$$x \geq 0$$

## Data Requirements

- Cost estimates. Example:
  - Ordering cost
  - Holding cost
  - Re-ordering cost, etc.
- Demand estimates for each scenario.
- The probability of each scenario.
- The covariance matrix.

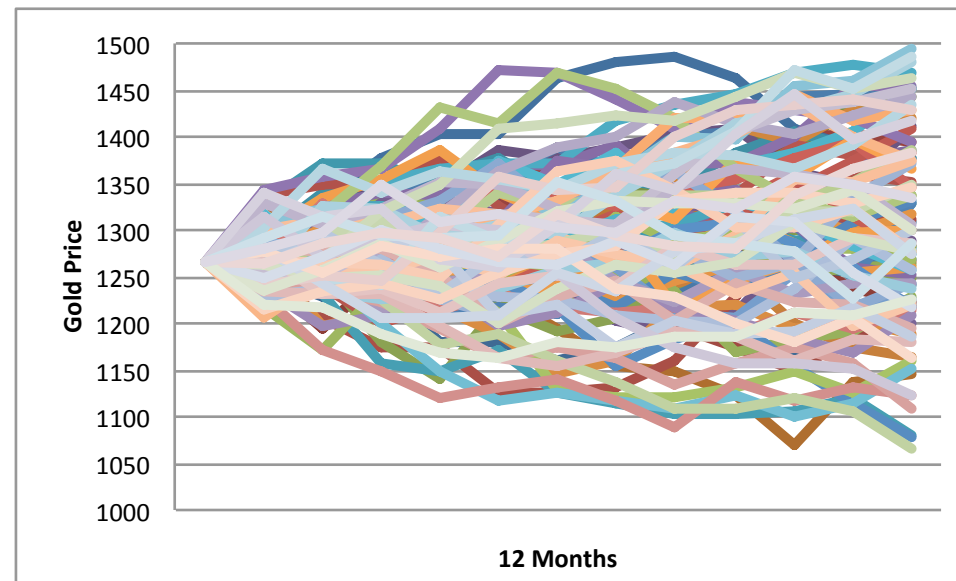
## **Data Requirements – Costs Estimates**

- Ordering, holding, and re-ordering costs are usually known, subject to a contractual arrangement and we do not model uncertainty about them.
- Production costs may be highly uncertain:
  - For example if dependent on prices of raw materials.
- Demand may also be very uncertain.
- Price (production cost) and Demand uncertainty can be modeled using scenarios.

## Data Requirements – Scenarios

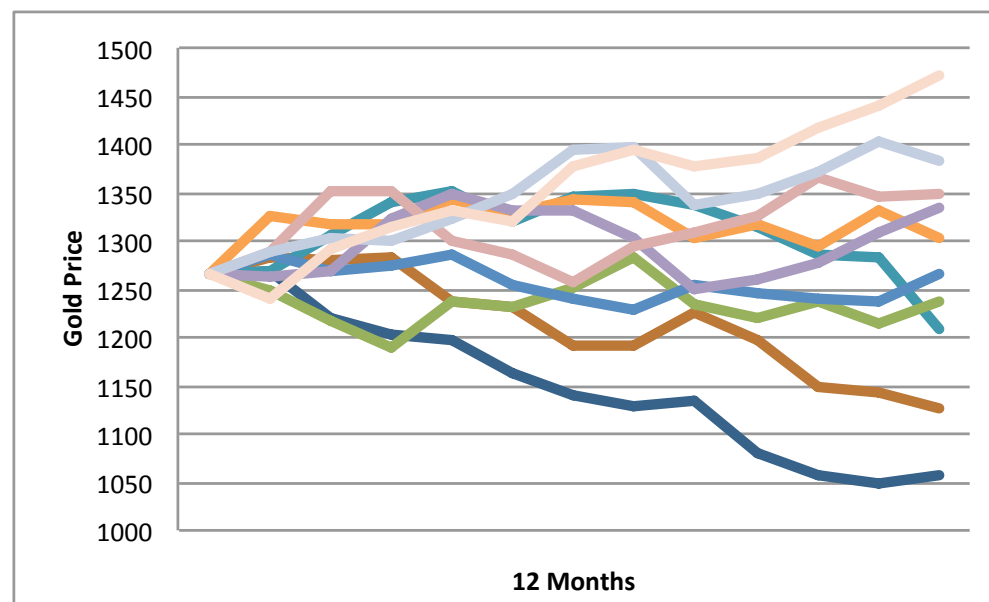
- From the estimated model, i.e., random walk, smoothing methods, ARIMA, Multivariate models, simulate  $S$  sample paths for the period under analysis.

$$P_t = a + P_{t-1} + \text{NORMINV}(\text{RAND}(), 0, \text{SD Change})$$



## Data Requirements – Scenario Reduction Techniques

- It is also possible to aggregate the scenarios in a representative cluster assigning to each one of them a probability.



- Each one of these sample paths is then used as a scenario in the stochastic optimization model.

## **Data Requirements – Covariance Matrix**

- When we forecast several variables simultaneously, if they are correlated, this needs to be modeled in the Monte-Carlo simulation.
- In the Portfolio Optimization model the Covariance Matrix captures this autocorrelation.
- The Covariance Matrix can be estimated from:
  - Past data. But in this case what is the best time window to use? The entire data set? The last couple of years?
  - Guessed when past data does not seem representative.

## Conclusions

- We have analyzed how uncertainty affects optimization models:
  - The fallacy of taking expected values and issues with scenario analysis.
  - Problems with infeasible solutions.
- We have introduced the general two-stage recourse model.
- We have introduced probabilistic constraints:
  - We illustrate this methodology in the portfolio selection problem.
  - We show how to solve this problem.
- We have discussed the data requirements of the different methods.