



Discover. Collaborate. Deploy.

# Fixing Under Fire

Aiton S Goldman

Michael Lipschultz

# Fixing Under Fire



[theprofoundprogrammer.com](http://theprofoundprogrammer.com)

# The first shift....OF TERROR!



# The problem



# Questions we should have asked



# “What is the on call person’s duties?”

- The on-call person needs to be allowed time to do more than just fix the current fire
  - Needs to update playbooks
  - Needs to update logging/metrics
  - Needs to fix root causes

# “How bad are things?”

- The on-call person needs a way to communicate to the rest of the group what is happening

# “How bad are things?”



# THE END

# IT PAGED AT 5 PM!



# The problem

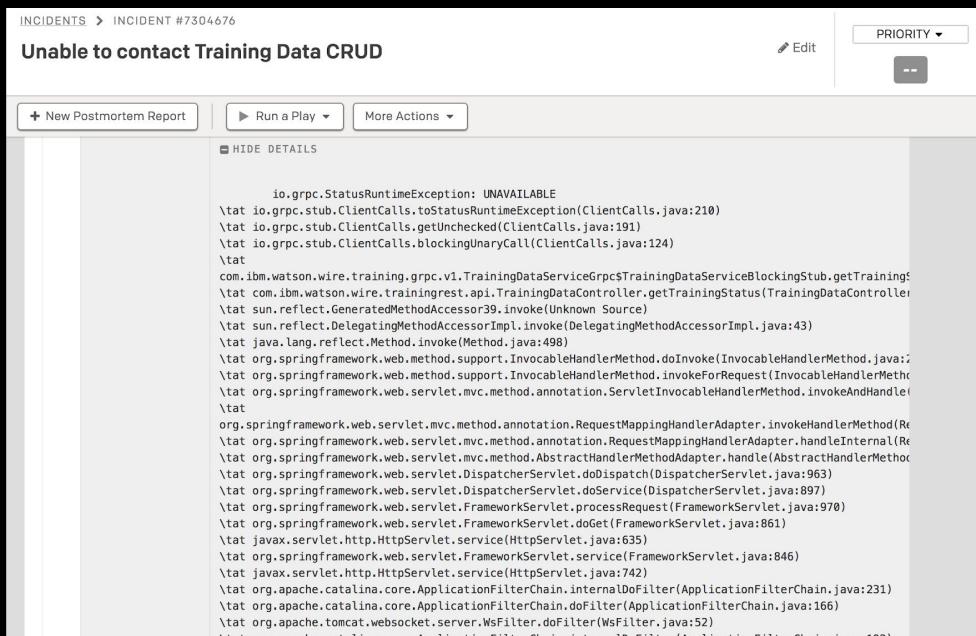


# Questions we should have asked



# “How do we tell upstream services something has gone wrong?”

- Who reported the error?



INCIDENTS > INCIDENT #7304676

Unable to contact Training Data CRUD

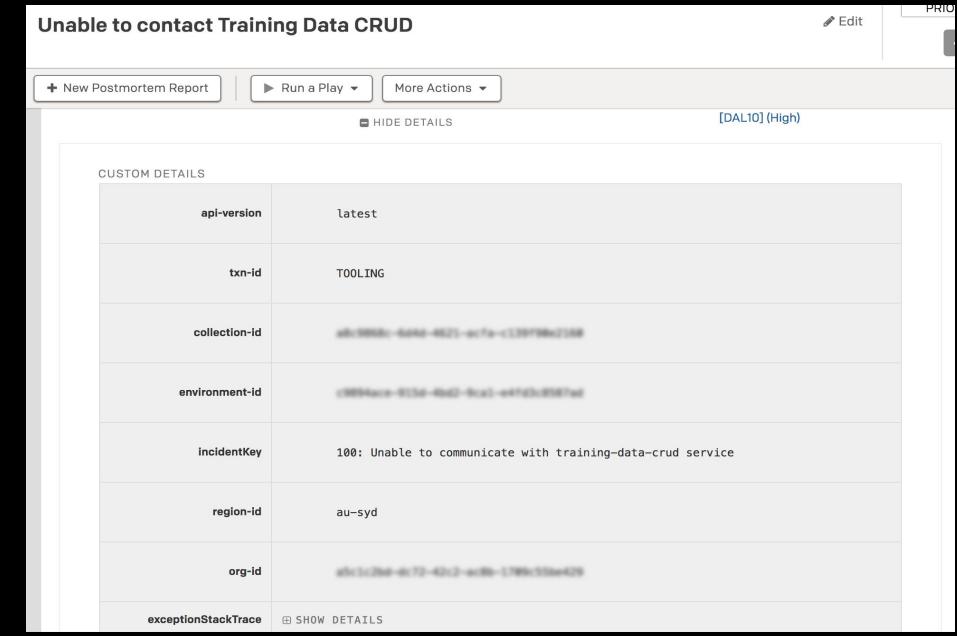
PRIORITY ▾

+ New Postmortem Report | Run a Play | More Actions

■ HIDE DETAILS

```
io.grpc.StatusRuntimeException: UNAVAILABLE
\at io.grpc.stub.ClientCalls.toStatusRuntimeException(ClientCalls.java:210)
\at io.grpc.stub.ClientCalls.getUnchecked(ClientCalls.java:191)
\at io.grpc.stub.ClientCalls.blockingUnaryCall(ClientCalls.java:124)
\at
com.ibm.watson.wire.training.grpc.v1.TrainingDataServiceGrpc$TrainingDataServiceBlockingStub.getTraining(
\at com.ibm.watson.wire.trainingrest.api.TrainingDataController.getTrainingStatus(TrainingDataController
\at sun.reflect.GeneratedMethodAccessor39.invoke(Unknown Source)
\at sun.reflect.DelegatingMethodAccessorImpl.invoke(DelegatingMethodAccessorImpl.java:43)
\at java.lang.reflect.Method.invoke(Method.java:498)
\at org.springframework.web.method.support.InvocableHandlerMethod.doInvoke(InvocableHandlerMethod.java:
\at org.springframework.web.method.support.InvocableHandlerMethod.invokeForRequest(InvocableHandlerMeth
\at org.springframework.web.servlet.mvc.method.annotation.ServletInvocableHandlerMethod.invokeAndHandle(
\at
org.springframework.web.servlet.mvc.method.annotation.RequestMappingHandlerAdapter.invokeHandlerMethod(Re
\at org.springframework.web.servlet.mvc.method.annotation.RequestMappingHandlerAdapter.handleInternal(Re
\at org.springframework.web.servlet.mvc.method.AbstractHandlerAdapter.handle(AbstractHandlerMethod
\at org.springframework.web.servlet.DispatcherServlet.doDispatch(DispatcherServlet.java:963)
\at org.springframework.web.servlet.DispatcherServlet.doService(DispatcherServlet.java:897)
\at org.springframework.web.servlet.FrameworkServlet.processRequest(FrameworkServlet.java:970)
\at org.springframework.web.servlet.FrameworkServlet.doGet(FrameworkServlet.java:861)
\at javax.servlet.http.HttpServlet.service(HttpServlet.java:635)
\at org.springframework.web.servlet.FrameworkServlet.service(FrameworkServlet.java:846)
\at javax.servlet.http.HttpServlet.service(HttpServlet.java:742)
\at org.apache.catalina.core.ApplicationFilterChain.internalDoFilter(ApplicationFilterChain.java:231)
\at org.apache.catalina.core.ApplicationFilterChain.doFilter(ApplicationFilterChain.java:166)
\at org.apache.tomcat.websocket.server.WsFilter.doFilter(WsFilter.java:52)
\at org.apache.catalina.core.ApplicationFilterChain.internalDoFilter(ApplicationFilterChain.java:193)
```

BAD



INCIDENTS > INCIDENT #7304676

Unable to contact Training Data CRUD

PRIORITY ▾

[DAL10] (High)

+ New Postmortem Report | Run a Play | More Actions

■ HIDE DETAILS

CUSTOM DETAILS

api-version	latest
txnid	TOOLING
collection-id	ab999bae-4a9d-4621-ac7a-c138f98e2168
environment-id	c9894ace-e15a-4a62-9ca5-aef43c85987a
incidentKey	100: Unable to communicate with training-data-crud service
region-id	au-syd
org-id	a9c1c29a-dc73-4212-ac9b-1788e359ee429
exceptionStackTrace	SHOW DETAILS

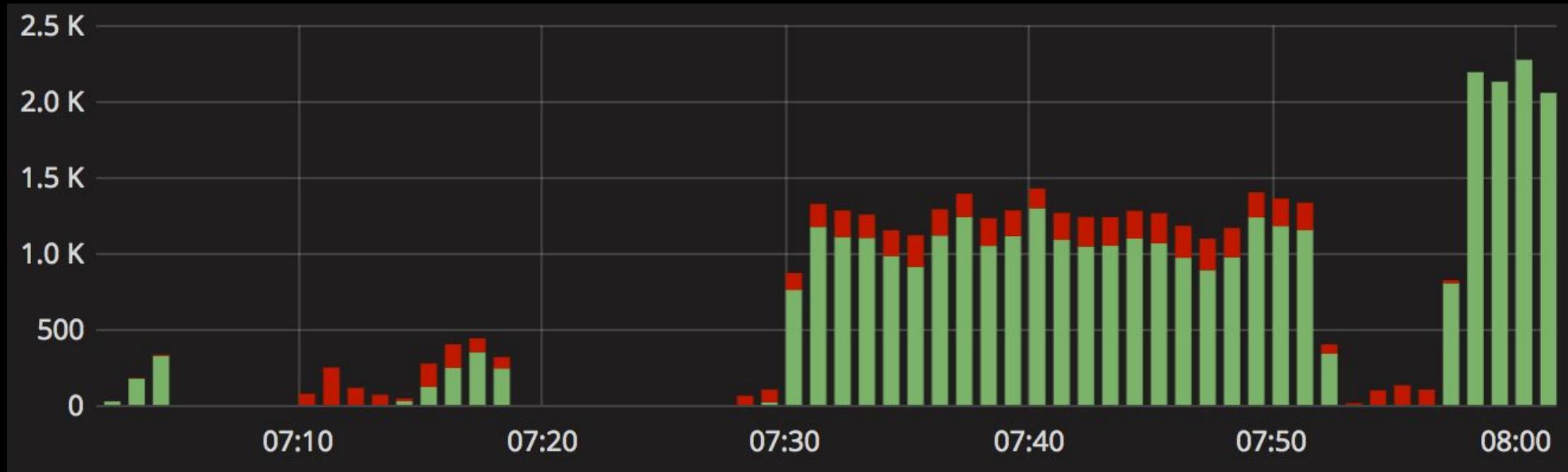
GOOD

# “How do I know what to focus on when there is trouble?”

- Is this problem impacting the customer?
- Can I tell if the problem is intermittent?
- Is my service healthy?

# “How do I know what to focus on when there is trouble?”

## Is my service healthy?



# “How do I know what to focus on when there is trouble?”



# “How do I know what to focus on when there is trouble?”



# IT CAME FROM THE USER!



# It was a week like any other ...

... at first

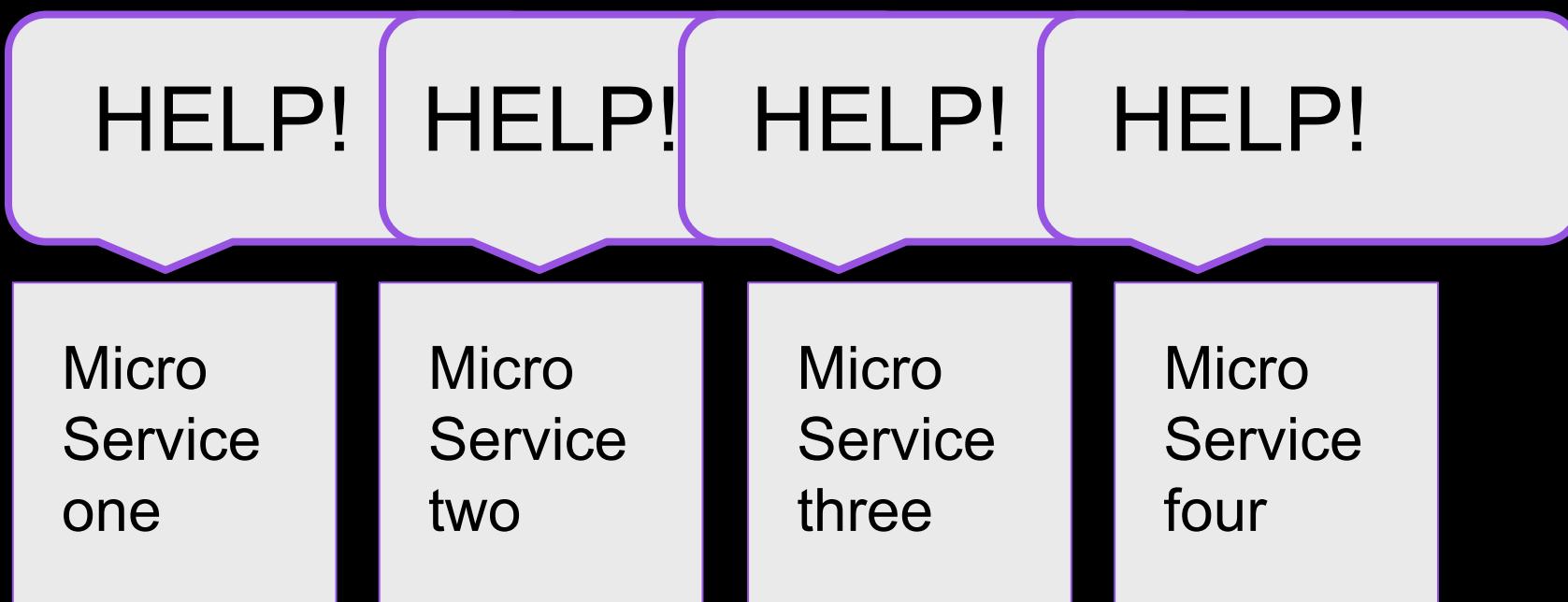
Alert      Alert      Alert      Alert  
Alert      Alert      Alert      Alert  
Alert      Alert      Alert      Alert  
Alert      Alert      Alert      Alert  
Alert      Alert      Alert      Alert

# Questions we should have asked



# “How do we avoid flooding the on call person with information?”

- Avoid double reporting



# “How do we avoid flooding the on call person with information?”

- Avoid double reporting?

HELP!

Micro  
Service  
one

Micro  
Service  
two

Micro  
Service  
three

Micro  
Service  
four

Something  
happened..

Metrics  
Based  
Alerting

# “How do we avoid flooding the on call person with information?”

- Making things that wake us up configurable

Metrics  
Based  
Alerting

Fire alert when there were failures for at least 3 minutes

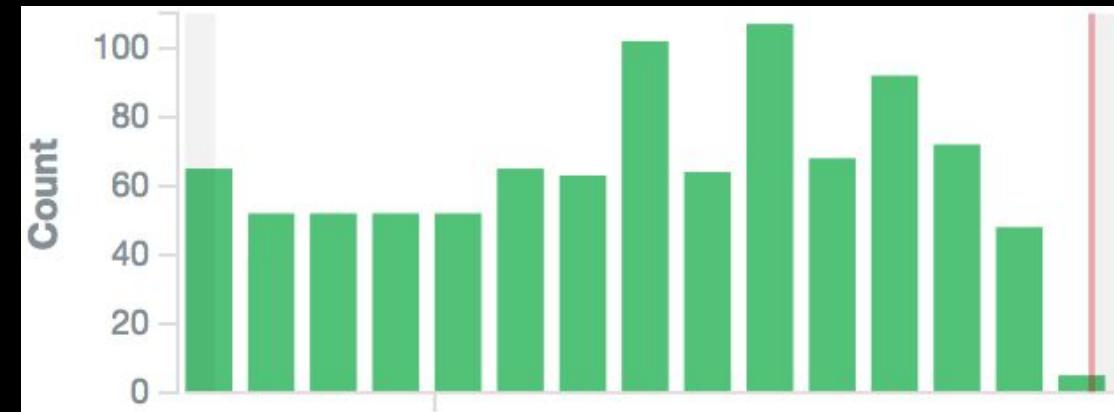
Fire alert when there are 12 failures

Fire alert when successes are less than 5

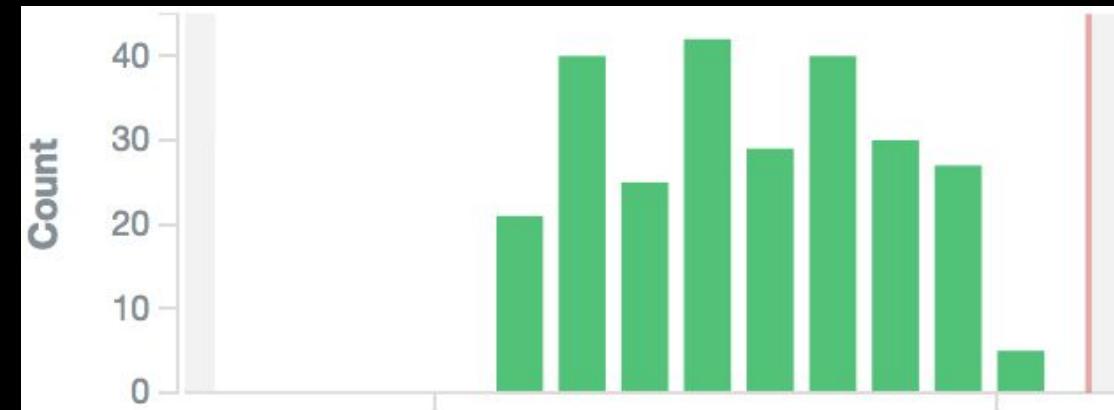
Fire alert when the rate of failures is too high

“Can I tell if it’s a specific customer/group of customers causing the problem?”

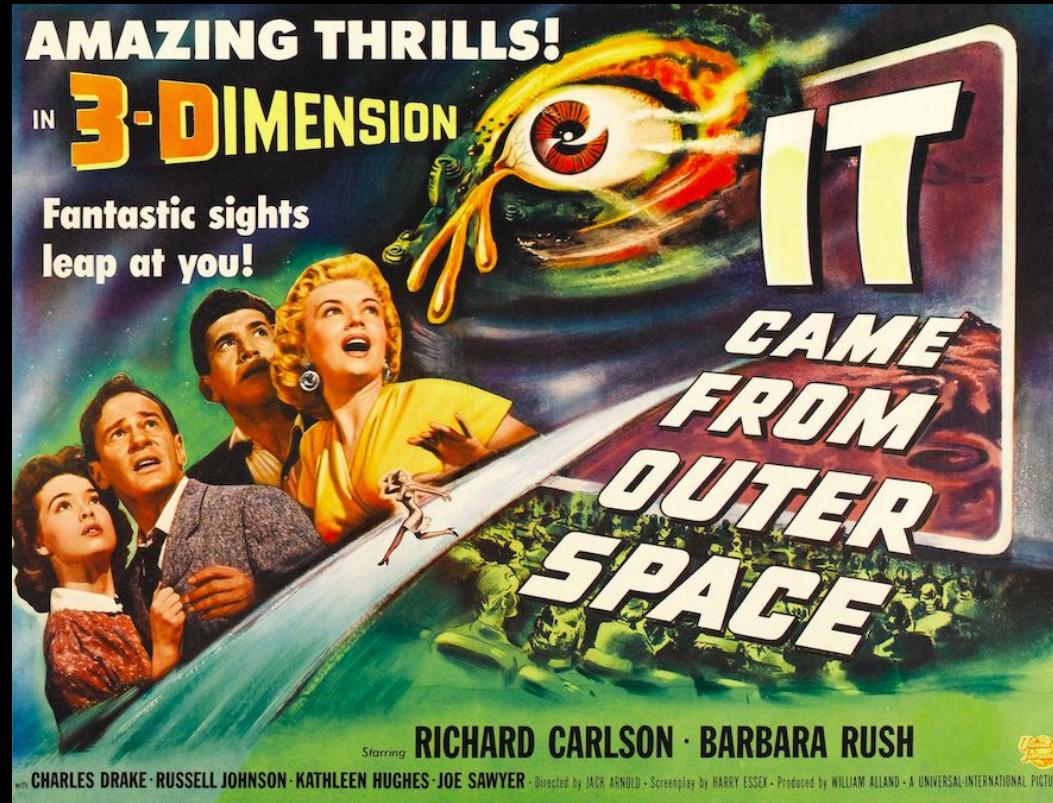
All logs:



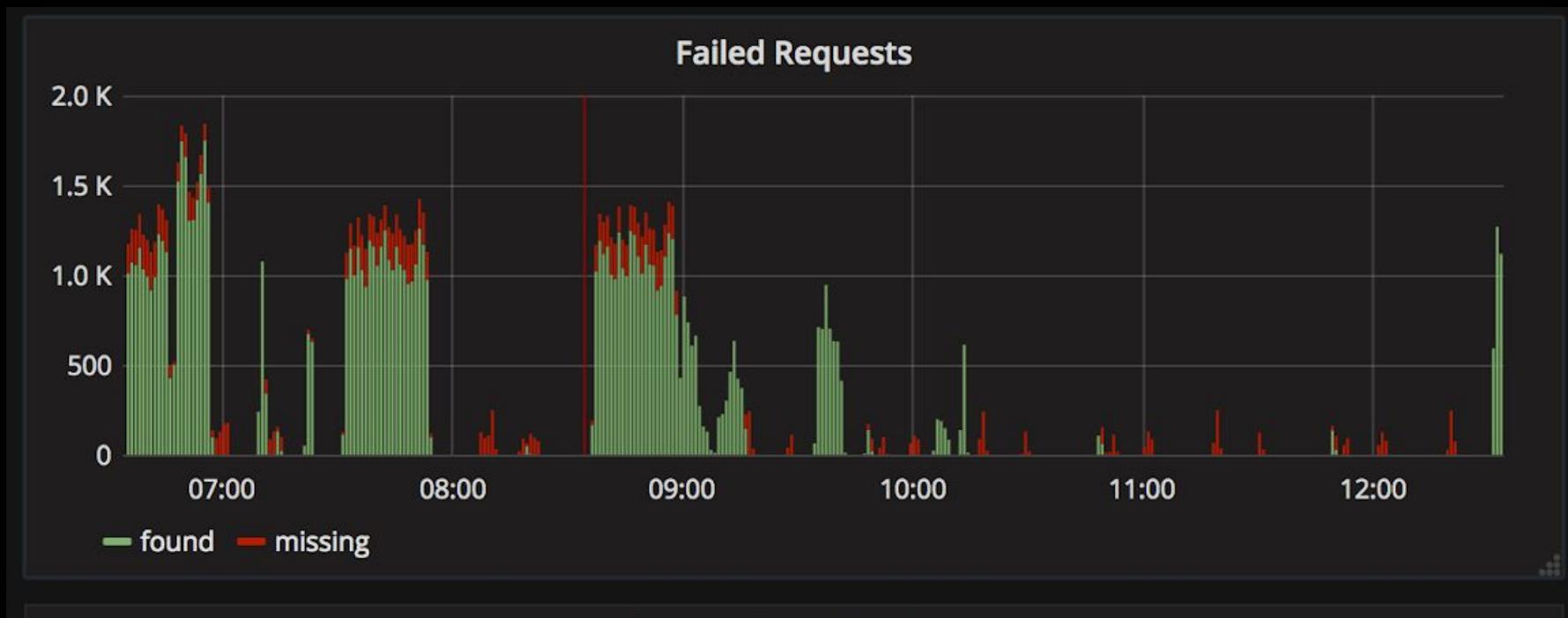
Logs for specific customer:



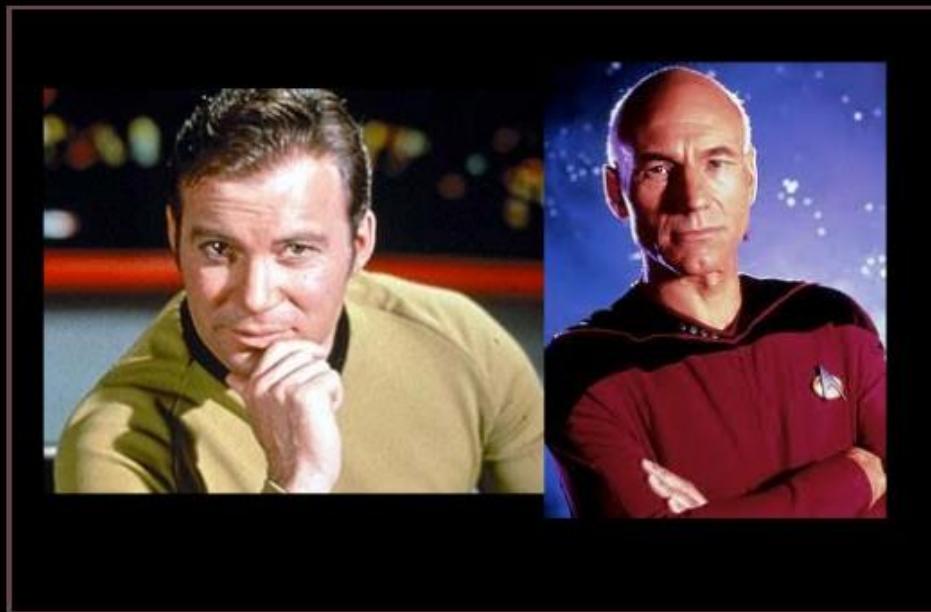
# From beyond the proxy!



# The problem



# Questions we should have asked



## THE ULTIMATE QUESTION

Which is better  
Kirk or Picard

[motifake.com](http://motifake.com)

# “Can we trust the external service?”

- What we should have done...



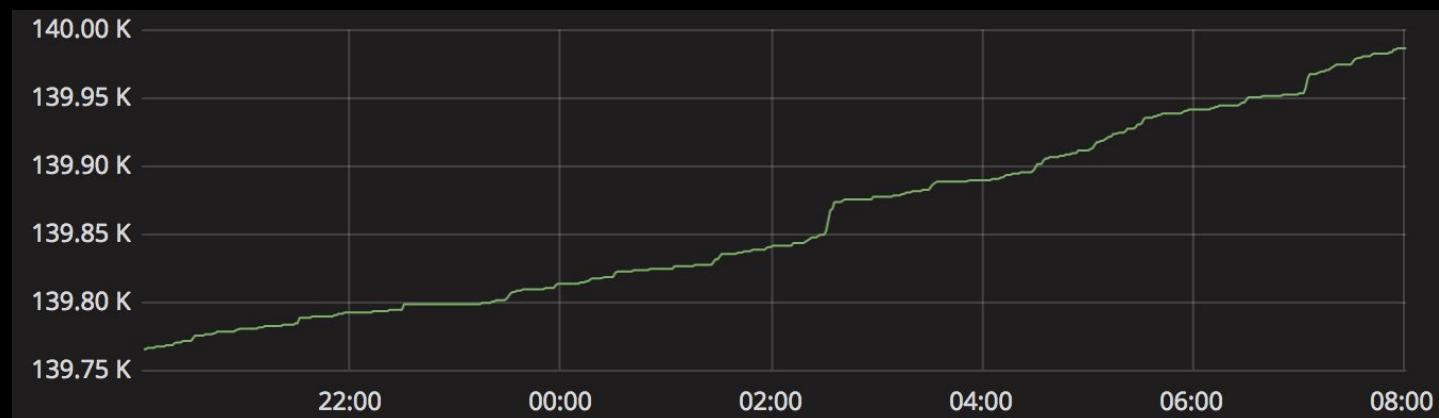
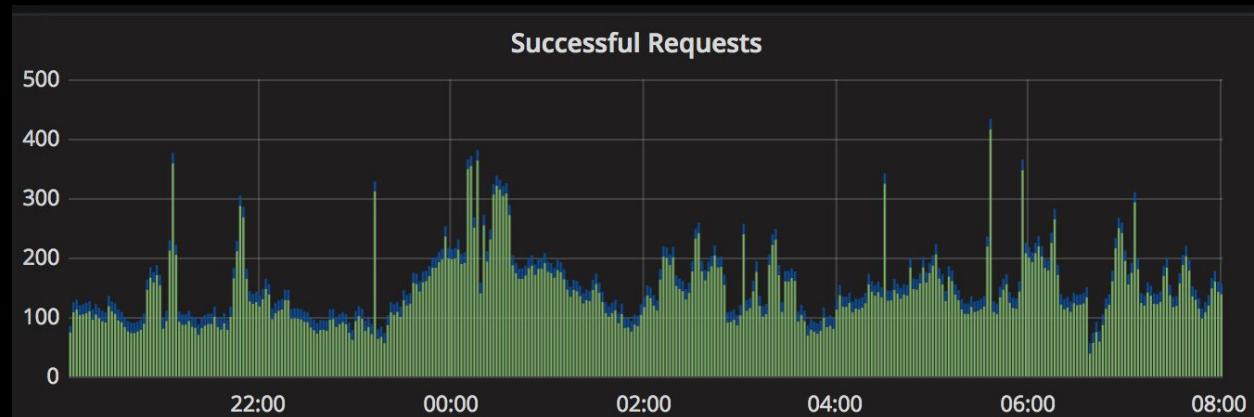
# “Can I reproduce a request to the external service?”

- We needed to put as much info (or meta info) as possible into logging with regards to connecting with external services
- We needed to track a request all the way through the stack

# Who you gonna call?



# “Ray, this looks extraordinarily bad”



# Questions we should have asked...



# “Who do we depend on?”

- Watson has over 2000 IBM employees
- That doesn't include all the teams outside Watson we depend on
- How do we reach the ones we depend on at 2am?

# “Who do we depend on?”

## Revisiting “It Paged at 5PM!”

- What information would they need to help?



# “Who depends on us?”

- How do groups that depend on us communicate with us?
- How do we communicate with them?

# A quick fix...OF DOOM!



# Reboot it



Even if your service is stateless..

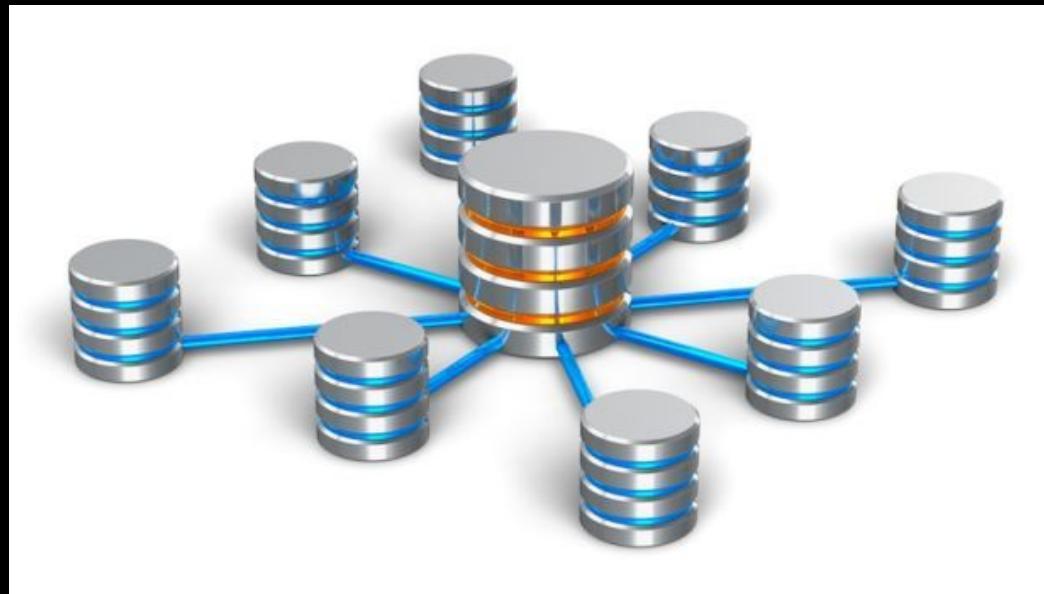
- Connection limitations (i.e. to databases)
- Quotas

# Rollback



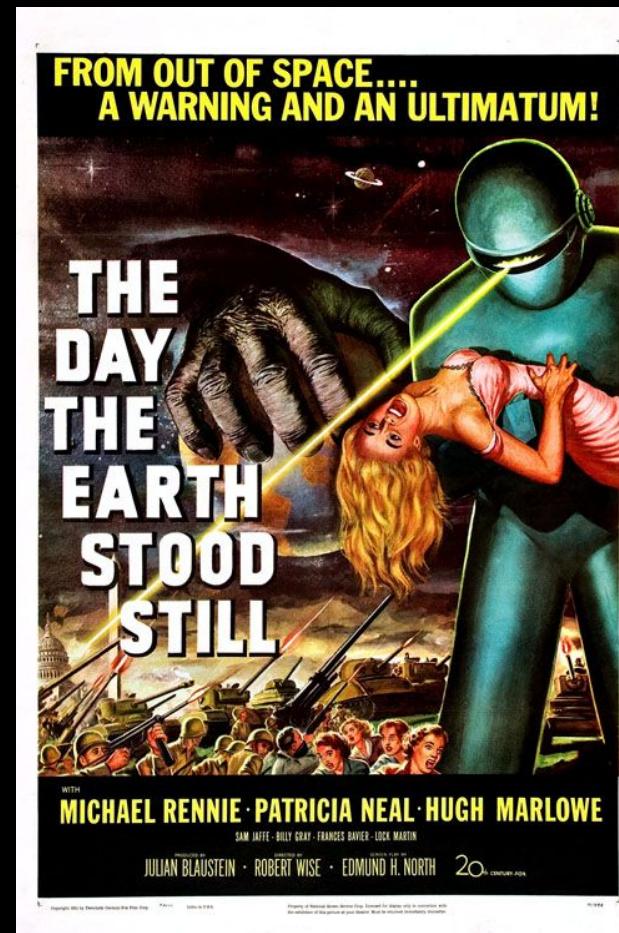
- Do I know what versions to roll back to?
- Do I need to consider DB schema?

# Cleanup the database



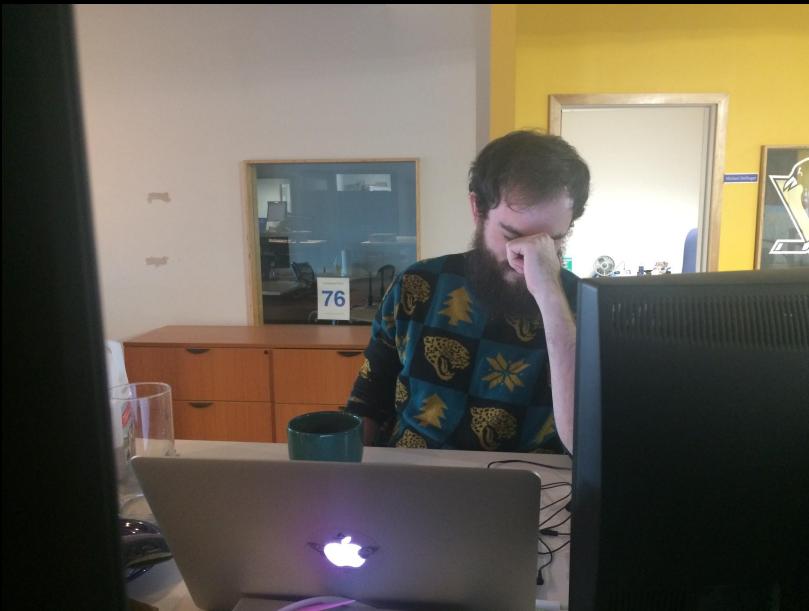
- Vacuum the database
- Free up connections

# What did we learn today?



# Lessons Learned

“Communicating internally and externally”



Sharing pager duty reports with  
the whole team

“How bad are we doing?”

# Lessons Learned

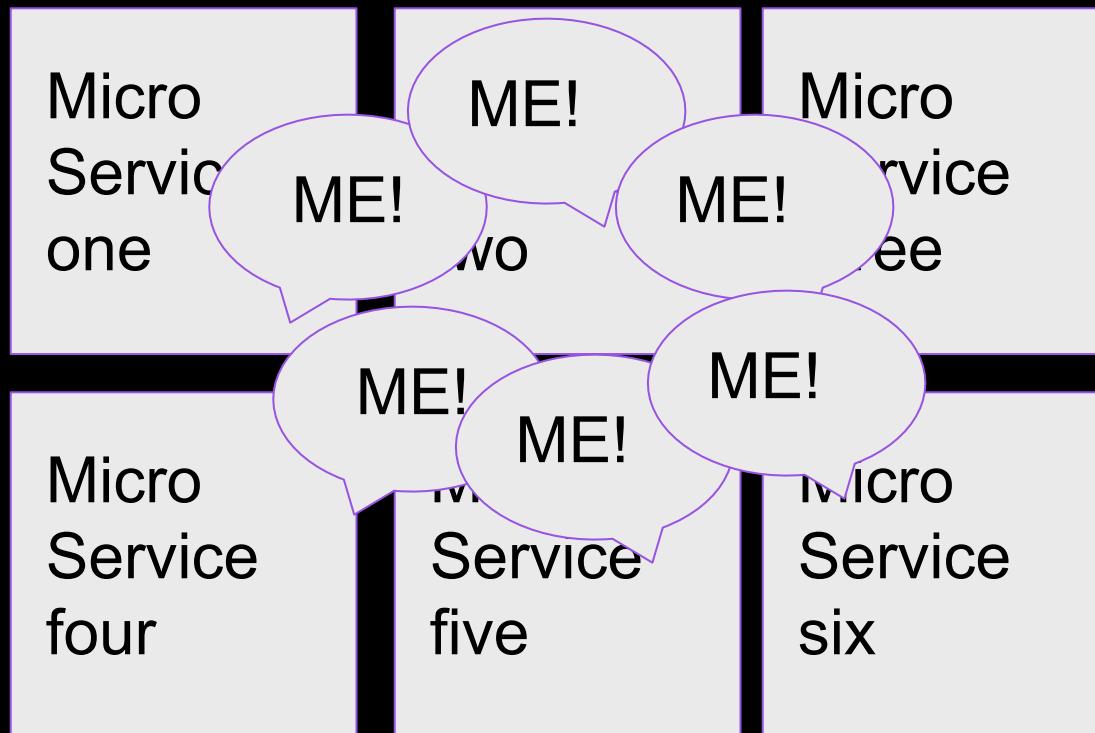
“Communicating internally and externally”



Do we know how to contact other groups?  
Do they know how to contact us?

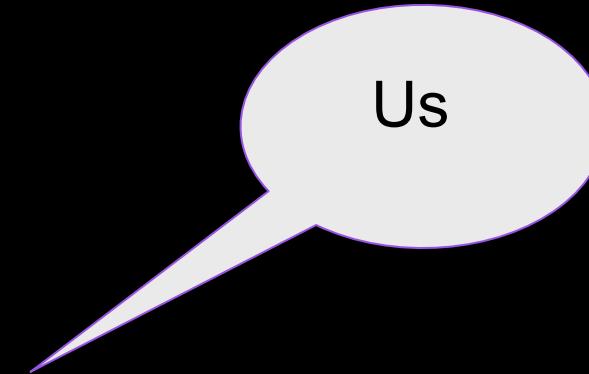
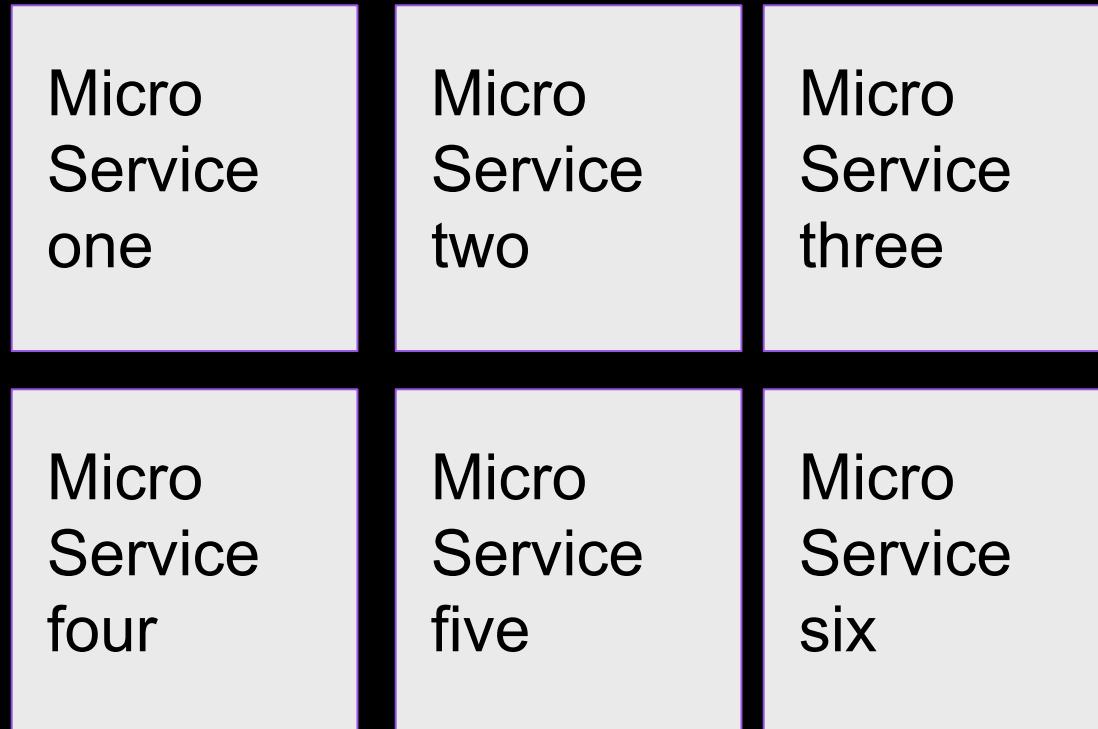
# Lessons Learned

“Are we treating our microservices as parts of a whole?”



# Lessons Learned

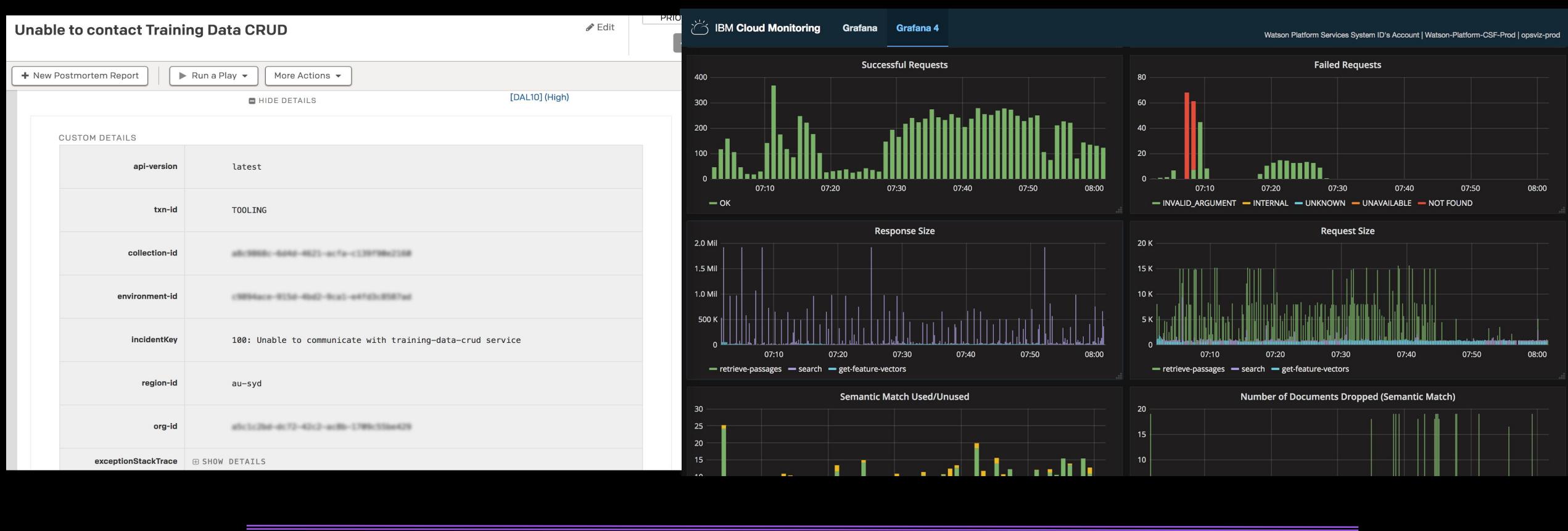
“Are we treating our microservices as parts of a whole?”



- Alerting
- Passing errors upstream
- Tracking requests through entire stack

# Lessons Learned

“What is the information I need first when there is a problem?”



# Lessons Learned

“I found the problem, now how do I fix the cause?”



# Final Thoughts

- Your first 4-6 months will suuuuccckkk
- Use our questions to point yourself in the right direction

# Thanks



Michael Keeling



Anastas Stoyanovsky



Wentao Jiang



Chuck Gala



Joe Runde

# Extra Special Thanks to Eric Kaun

“Before pager duty, these pants were white!”





*That's all Folks!*