

Key to the Matrices in the *Identity Model with Matrices*

Matrix A: Open Data Ability vs. Availability

- Has the required skills to prepare and publish open data
This metric was assessed from either a direct statement by the interviewee, as skilled or not, or an indirect statement that indicated they possessed some level of skill for preparing data for publication.
- Is available to prepare and publish open data
This metric was assessed by direct or indirect statements that the interviewee had the time to devote to open data publication, e.g., interviewee Z1 did not state directly that they had the ability or availability, however, data documentation tasks initiated by the interviewee indicate that they may be capable and available for such work as it relates to open data.

Matrix B: Open Data Ideas vs. Familiarity

- Has ideas and knowledge about what data could/should be open
This metric was assessed from a direct statement by the interviewee as having open datasets in mind.
- Is familiar with the Open Data Ordinance and understands the publication process
This metric was assessed from a direct statement by the interviewee but was further informed by other statements, such as V1's belief that they would be responsible for creating dashboards.

Matrix C: Data Reporting vs. Sharing

- Reports to the government or shares data with other city departments
This metric was assessed from a direct statement by the interviewee as having the responsibility to report to a government agency (local, state, or federal) or to fulfill requests for data from other city departments.

Fulfills right-to-know requests or knows who does

This metric was assessed from a direct statement by the interviewee as receiving and fulfilling, or knowing who fulfills, requests from the public per the Freedom of Information Act (FOIL).