
Why Restaurants Fail?

— The Evidence from Yelp
Restaurants Reviews —

MACS 30250 Project Proposal
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Research Question

What are the major factors that lead to restaurants' low rating scores in Yelp?

Importance:

- Discover the users experience and opinion by topic modeling
- Quantify the effect of users experience and business attributes on customers' satisfaction level
- Develop statistical models to predict the rating score

Theory/Literature

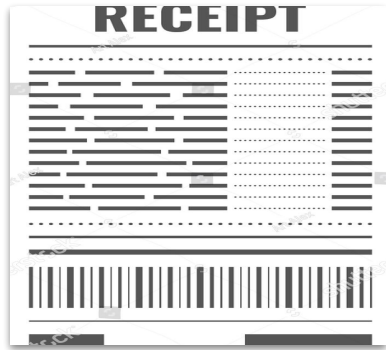
“Marketing is the business function that identifies current unfulfilled needs and wants, defines and measures their magnitude,.....”

---Philip Kotler (marketing author; professor at Northwestern)

- Text as useful input for economic/business research (Gentzkow et al. 2017)
- Use sentence structure to infer and predict from customer reviews (Büschken and Allenby, 2016)
- Identify customer needs from user-generated content with ML (Timoshenko and Hauser, 2019)

- Gentzkow, Matthew and Kelly, Bryan T. and Taddy, Matt, Text As Data (February 15, 2017). Available at <http://dx.doi.org/10.2139/ssrn.2934001>
- Büschken, J., & Allenby, G. M. (2016). Sentence-based text analysis for customer reviews. Marketing Science, 35(6), 953–975.
- Timoshenko, A., & Hauser, J.R. (2019). Identifying Customer Needs from User-Generated Content. Marketing Science, 38(1), 1-20.

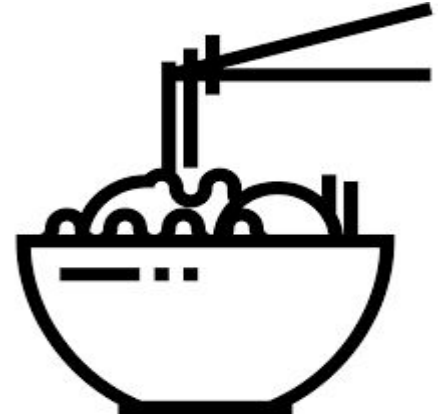
Customers Experience (Examples)



Unreasonable prices



Bad services



Horrible food

Business Attributes (Examples)



Location
(City;
Neighborhood;
Competitors)



Category
(American;
Chinese; Thai;
Indian; French...)



Provide parking
lots or not

Data



Source: Yelp Dataset Challenge (Round 13)

Size: 6 GB in JSON format



6,685,900 reviews



192,609 businesses



200,000 pictures

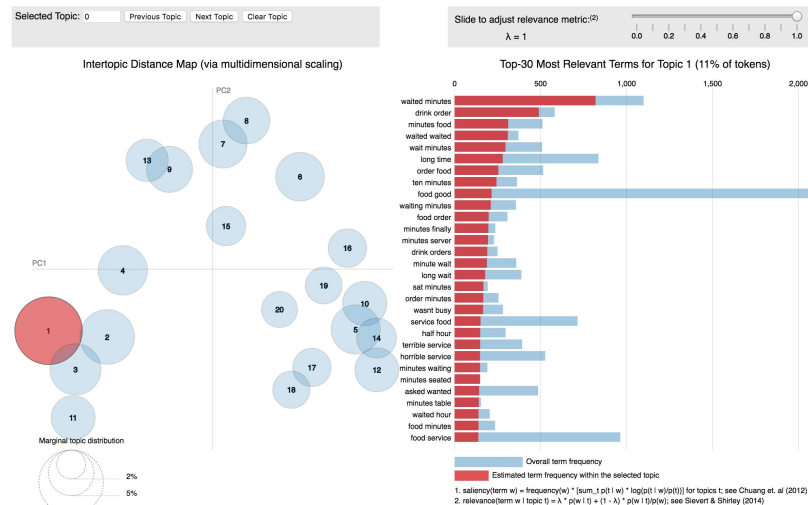
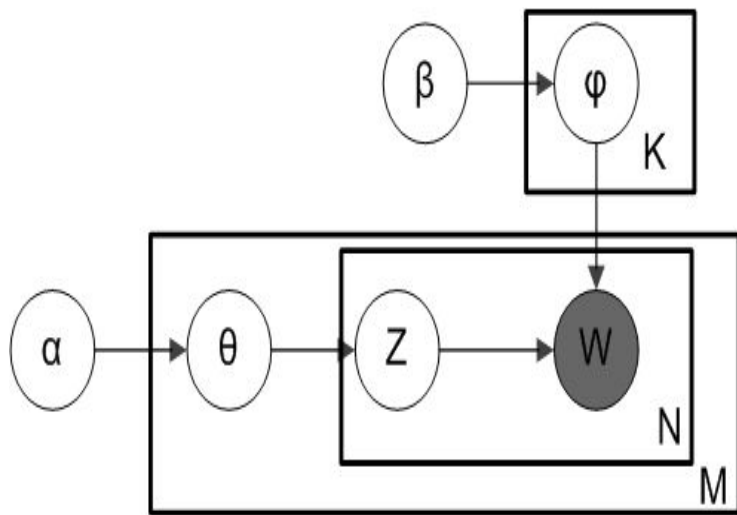


10 metropolitan areas

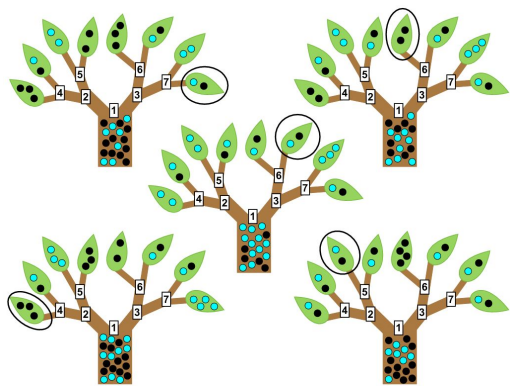
Topic Modeling for Reviews

Purpose: find hidden semantic structures in documents

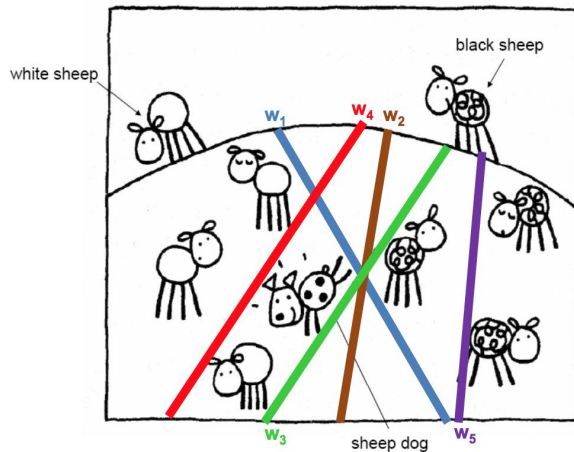
Algorithm: Latent Dirichlet allocation



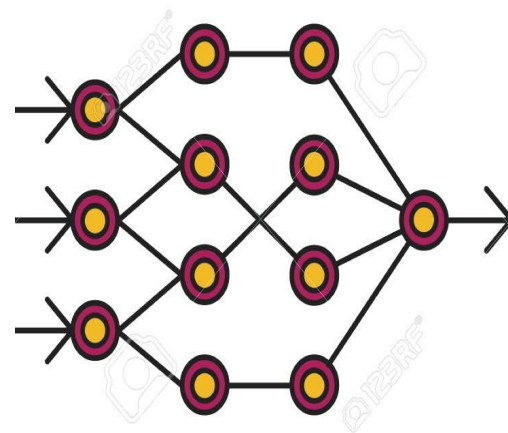
Predictive Model (Classification)



Tree Model
(Random Forest;
XgBoost;
Gradient Boosted Trees)



Support Vector
Machine
(with different
kernels)



Artificial
Neural
Network

Experiments

- Sentiment analysis as alternative metrics
(👍 vs 3+ scores; 👎 vs 3- scores)
- Grouping by cuisines type
(Italian vs American-Chinese; Fine Dining vs KFC)
- Spatial analysis
(Downtown vs Countryside; Las Vegas vs Madison)

Understanding why restaurants fail is crucial for avoiding future failing



- Customers' opinion deserve to be better heard and analyzed
- Predictive models provide marketing researchers with new metric of customers' satisfactory level