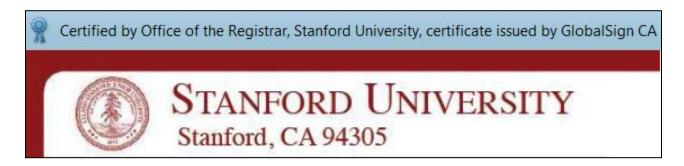


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Author Unknown: Lastly, one other possible message, Author Unknown, can have two possible meanings: the certificate is a self-signed certificate or has been issued by an unknown or untrusted certificate authority and therefore has not been trusted; or the revocation check could not completed. If you receive this message, make sure that you are properly connected to the Internet. If you have a connection and you still cannot validate the digital certificate online, reject this document.

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STANFORD UNIVERSITY

Stanford Center for Professional Development 496 Lomita Mall, Durand Bdg., Stanford CA 94305

Record of Completion

04/Nov/2019 Page 1 of 1

Jeff Friend 5529 Walnut Blossom Apt. 4 San Jose, CA 95123 United States

THE NAME OF THIS PROGRAM APPEARS IN WHITE LETTERS ACROSS THE FACE OF THIS DOCUMENT

Account Number: X482904

Course No.	Title	Quarter	Completion Date	Grade	CEU(s)
XACS130 - 058	Using Cryptography Correctly	Summer 2018-19	04/Oct/2019	SFES	S1.00 N/
XACS131 - 056	Writing Secure Code	Summer 2018-19	03/Nov/2019	S	1.0
XACS133 - 034	Exploiting and Protecting Web Applications	Summer 2018-19	18/Oct/2019	SST	1.0 OR



Paul Marca

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KEY TO STANFORD CENTER FOR PROFESSIONAL DEVELOPMENT RECORD OF COMPLETION

This Record of Completion does not represent Stanford

Key:

S

A	Excellent	University Units.
В	Good	
See Axess	Grade recorded by Stanford University,	Alteration or forgery of this document is a criminal offense. A
	available at http://axess.stanford.edu	black and white document is not an original and should not be
Audited Course	Enrolled for video access only	accepted as an official institutional document.
Grade Unmarked Course requirements not yet completed		
		Pursuant to the Family Education Rights and Privacy ACT of
Note: The P (Pass) notation was used prior to Summer 2009-10.		1974 this information cannot be released to a third party without
The notation was changed to S (Satisfactory) as of Jul 01, 2010.		written consent of the student.

Professional Development Units

Satisfactory – A or B equivalent

The Stanford Center for Professional Development is a registered education provider of the <u>Project Management Institute (Provider</u> #1963). Professional Development Units (PDUs) may be earned for each course taken as part of the Stanford Advanced Project Management Program and the Strategic Decision and Risk Management Program to maintain certification as a Project Management Professional (PMP®).

Please use the Project Management Institute activities numbers below to claim PDUs at http://www.pmi.org for eligible completed courses:

Adaptive Execution of Strategy	XAPM223	Advanced Decision Analysis at Stanford	XSDR320C
Bridging Discipline and Agility Online	XAPM223B	Advanced Decision Analysis Online	XSDR320E
Converting Strategy into Action at Stanford	XAPM110C2	Biases In Decision-Making Online	XSDR220E
Converting Strategy into Action Online	XAPM110E2	Biases In Decision-Making at Stanford	XSDR220C
Executing Complex Programs at Stanford	XAPM221C2	Collaborative Decision-Making and Negotiation Online	XSDR225E
Executing Complex Programs Online	XAPM221E2	Collaborative Decision-Making and Negotiation at	XSDR225C
Financial Mastery for Projects Online	XAPM212E	Stanford Decision Analysis at Stanford	XSDR122C
Leading Change from the Middle at Stanford	I XAPM220C	Decision Analysis Online	XSDR122E

Leading Change from the Middle Online	XAPM220E	Decision Quality at Stanford	XSDR120C
Leading Effective Teams at Stanford	XAPM216C	Decision Quality Online	XSDR120E
Leading Effective Teams Online	XAPM216E	Decision Quality Practicum at Stanford	XSDR420C
Leadership for Strategic Execution at Stanford	XAPM111C	Leading Strategic-Decision Making at Stanford	XSDR322C
Leadership for Strategic Execution Online	XAPM111E	Leading Strategic-Decision Making Online	XSDR322E
Leveraging the Customer Relationship	XAPM213E	Managing Risk in Healthcare Organizations	XSDR123
Managing Without Authority at Stanford	XAPM214C	Modeling for Strategic Insight at Stanford	XSDR321C
Managing Without Authority Online	XAPM214E	Modeling for Strategic Insight Online	XSDR321E
Mastering the Project Portfolio Online	XAPM112E	Scenarios and Effective Forecasting at Stanford	XSDR226C
Project Innovation Through Design Thinking	XAPM230C	Scenarios and Effective Forecasting Online	XSDR226E
at Stanford Project Innovation Through Design Thinking	XAPM230E	Strategic Innovation and Design Thinking at	XSDR221C
Online Project Management Mastery Online	XAPM001E	Stanford Strategic Innovation and Design Thinking Online	XSDR221E
Project Risk Management Online	XAPM215E	Strategic Portfolio Decisions Online	XSDR224E
The Strategic Project Management Office: Projects to Enterprise Online	XAPM211E	Strategic Portfolio Decisions at Stanford	XSDR224C
Building Business Models	XINE249		
Cultivating the Entrepreneurial Mindset	XINE257		
Demand Creation: The Secrets of Driving Growth	XINE235		
Empathize and Prototype: A Hands on Dive into the Key Tools of Design	XINE214		
Financing Innovation: Valuing Projects and Firms	XINE251		
Innovating Through Value Chains	XINE241		
Leading Collaborative Teams (Teaming Across Boundaries)	XINE226E		
Leading Innovation	XINE229E		
Negotiation: How to Get (More of) What You Want	XINE260E		
Power of Stories to Fuel Innovation	XINE217E		
Scaling Excellence: How You Can Help Make it Happen	XINE232E		
Simple Rules for Strategy Driven Innovation	XINE246E		

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Document Validity

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Additional Information

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Note on Pop-up Screens

To activate the pop-up screens in either Adobe Reader or Adobe Acrobat to view the status a document that has a digital signature (described above) open the application first, then open the document. Sometimes browsers will trigger Adobe Reader or Adobe Acrobat as a helper application, failing to activate the application's full functionality.

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Key: **S** – Satisfactory: A or B equivalent

A – Excellent **B** – Good

See Axess – Grade available at http://axess.stanford.edu

Audited Course - Enrolled for video access only

Grade Unmarked - Course requirements not yet completed

To view a detailed explanation of the Record of Completion:

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