



Healthcare Revenue Solutions, LLC
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June 16, 2021

Ms. Gretchen Case
Director, Compliance and Revenue Integrity
Cedars-Sinai Medical Center
6500 Wilshire Blvd. - 24th Floor
Los Angeles, CA 90048

Dear Ms. Case:

Related to our letter of understanding to assist Marina Del Rey Hospital in a Strategic Pricing review, we are pleased to present the final results of the review.

This Strategic Pricing review was created using Marina Del Rey Hospital's requested pricing scenario.

The result of the Strategic Pricing review is an overall 5.50% increase in gross revenue, effective July 1, 2021, based on annualizing revenue and usage provided by Marina Del Rey Hospital from periods during the fiscal year ended June 30, 2021 (Base Period). This estimate assumes that the volumes, the service area and payor mix would remain the same in the upcoming year as in the Base Period. Finally, it is our understanding that Marina Del Rey Hospital will be using this information solely for revenue planning associated with its upcoming fiscal year, and this information is not intended to be used and should not be used for any other purpose.

Very truly yours,

A handwritten signature in black ink, appearing to be a stylized 'HRS' or similar initials, followed by a horizontal line.

Healthcare Revenue Solutions, LLC