## The Beginner's Creed 初学者信条

Peter J. Denning\*

The Beginner's Creed

I am a beginner.

I am entering a new game about which I know nothing.

I do not yet know how to move in this game.

I see many other people playing in this game now.

This game has gone on for many years prior to my arrival.

I am a new recruit arriving here for the first time.

I see value to me in learning to navigate in this domain.

There is much for me to learn:

The basic terminology

The basic rules

The basic moves of action

The basic strategies

While I am learning these things I may feel various negative reactions:

Overwhelmed at how much there is to learn

Insecure that I do not know what to do

Inadequate that I lack the capacity to do this

Frustrated and discouraged that my progress is so slow

Angry that I have been given insufficient guidance

Anxious that I will never perform up to expectations on which my career depends

Embarrassed that everyone can see my mistakes

But these moods are part of being a beginner. It does not serve my goal and ambition to dwell in them. Instead,

If I make a mistake, I will ask what lesson does this teach.

If I make a discovery, I will celebrate my aha! moment.

If I feel alone, I will remember that I have many friends ready to help.

If I am stuck, I will ask for help from my teachers.

Over time, I will make fewer mistakes.

I will gain confidence in my abilities.

I will need less guidance from my teachers and friends.

I will gain familiarity with the game.

I will be able to have intelligent conversations with others in the game.

<sup>\*</sup>摘自《Communications of the ACM》, The Beginner's Creed, July 2017.

I will not cause breakdowns for promises that I lack the competence to keep.

I have an ambition to become competent, perhaps even proficient or expert in this game. But for now,

I am a beginner.

—By Peter J. Denning

译文:

我是初学者

我初次接触这个新游戏, 先前我对此一无所知

我不知道在这个游戏中如何走棋

我看到许多人在玩这个游戏

在我到来之前,这个游戏已经存在很多年

我只是一个新学员, 初次到来

我明白学会在这个领域倘佯对我的价值

只是有实在太多东西要学习:

基本词汇

基本规则

基本步骤

基本策略

在学习这些东西时,我可能感受各种负面情绪:

被太多要学的新东西淹没

因不知所措深感不安

对我是否有能力应对缺乏信心

因为进展缓慢而倍感沮丧和灰心

因为没有得到足够的指导而怒气冲冲

因为我永远达不到职业的期望而忧心忡忡

因为每个人看到我的错误而感到羞愧

但是,这些情绪是每个初学者必须经历的。纠结在这种情绪中并不能帮助我实现我的目标和理想。

如果我犯了错误, 我将思考从中学到哪些教训

如果我有了发现, 我将欢呼, 啊哈

如果我感到孤单, 我将记着有许多朋友乐意帮助我

如果我遇到困难, 我将请求老师帮助

坚持下去, 我将越来越少犯错

我将对自己的能力充满信心

我将减少对老师和朋友的依赖

我将熟悉这个游戏

我将在游戏中与其他人进行智慧对话

我不会因为没有保持承诺的能力而失败

我有信心成为这种游戏的有竞争力的玩家, 甚至高手或专家

但是,现在,

我是初学者。