



Sound Solutions for the Automotive Industry®

Cost Reduction User Guide

09/16/2011

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Description:

The Cost Reduction Module is used to organize and calculate ideas at UGN for cost savings. Leaders have access to create new items and are the only ones to have access to modify the information (except for the Steps/Comments). Team members have access to the Steps/Comments of any item (when not completed yet).

Search / List

- Team Members can search for projects here. They are listed in order of Rank, highest to lowest.
- Team Leaders can click the "Add" button to create new projects.
- Team Members can click the description link to open an existing project.
- A preview of the project and details is available by clicking the "preview" icon"
- Based on the search criteria, the results can be exported to MS Excel.

Cost Reduction Project Search

Review existing data or press to enter new data.

Partial Searches can be completed by placing % before or after text.

Project No:	<input type="text"/>	Project Leader:	<input type="text"/>
UGN Facility:	<input type="text"/>	Commodity:	<input type="text"/>
Project Category:	<input type="text"/>	Description:	<input type="text"/>
RFD No:	<input type="text"/>	Reviewed By PlantController:	<input type="text"/>
Include Projects Completed 100%:	<input type="checkbox"/>	Offsets Cost Downs:	<input type="text"/>
<input type="button" value="Search"/> <input type="button" value="Reset"/> <input type="button" value="Export to Excel"/>			

Use the parameters above to filter the list below.

** Implementation Dates in RED indicates Overdue Projects.

Description	Rank	UGN Location	Project Category	Commodity	Impl. Date	% Cmpl	Project No.	Last Update	Preview
Reduce Headliner Landfill Waste by Grinding Scrap Parts - Eliminate Open Top Usage	11,180	Jackson	Group Projects	Other	02/19/2010	80 %	5	rcarlson - 09/16/2011	
New Air filters	5,400	Jackson	Group Projects	Hoodliners	02/26/2010	10 %	15	GHall - 02/18/2010	
Test - Single pad replace traditional RUL 2-layer system - Wheelhouse Inner	3,000	Jackson	Group Projects	Wheel House Inner	09/01/2010	25 %	10	rcarlson - 09/06/2011	
One-shot RUL production process	1,800	Jackson	Group Projects	Tunnel Insulator	09/01/2010	0 %	11	TShan - 02/15/2010	



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Project Information

- Team Leaders
 - Enter all fields in the details section and click the "proposed details" button to fill in another page. (See more details below).
 - There will be a daily reminder notification sent to the Project Leader(s) for records that have been created in the system and left abandoned, meaning they were not submitted to the respective team members for review.
 - There will be an email notification sent to the Project Leader(s) when a project nears its target implementation date (at or above 75% and below 100%) and the Project Category was not set to "Completed".
 - The calculation for RANK is as follows:
 - $((\text{Annual Cost Save} - \text{CAPEX}) * (\text{Success Rate} / 100))$
 - The team member who initiated the project and is the elective Project Leader who will have access to edit the "Project Detail" and "Status/Updates" section of the Cost Reduction Project at any time.
 - The Vice President of Product Development will receive an automatic email notification when any of the above fields change after the project was submitted for team member review.
 - The Project Leader is required to enter a "Change Reason" when the "Implementation Date" is changed. Email notification is sent to the Vice President of Product Development.
 - The Project Leader will also put notes in the "Status / Updates" section.
 - The Project Leader will not have access to the "Steps/Comments" section as it is reserved to the Team Members.
- Team Member(s)
 - Access the "Steps/Comments" section when the Project Leader submits the project. An automatic email notification will be sent.
 - When changes and/or entries are made to the record, please be sure to click on the "SAVE" button.



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1. Project Detail

Project No: 5

* Description: Reduce Headliner Landfill Waste by Grinding Scrap Parts - Eliminate Open Top Usage

* Project Category: Group Projects

* Project Leader: Rey, Lynette

* UGN Facility: Jackson

* Commodity: Carpet

RFD No: 200123

Capital Project No: A123

* Actual Gross Annual Cost Save (\$): 4217.48

Customer Give Back (\$): 5.00

Actual Net Annual Cost Save (\$): 4212.48

Budget Net Annual Cost Save (\$): 2132.31

* CAPEX (\$): 5.00

* Success Rate (%): 26

Rank: 11,180

Date Submitted: 01/28/2010

* Implementation Date: 02/19/2010

Project Timeline: 100 %

Completion (%): 80

80 %

☐ Offsets Cost Downs

☐ Reviewed By Plant Controller

Save

Reset

Delete

Submit

Proposed Details

Preview

Copy



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2. Status/Updates

Status/Updates:

Date Entered	Status/Updates
01/26/2010	Placing follow-up calls this week. Set up meeting with local concrete contractor to use ground material as filler. Evaluate sending pallets back to Guilford for re-use. Sample material back in Jax this week to evaluate. Re-using Guilford pallets is cost prohibited. Sending material sample to Plastic Machinery for grinding. Ground samples in transit back to Jax. Samples lost by UPS. Sending material to Rapid Granulator by 1/12/09 for sample grinding. Samples shipped to Rapid on 1/9/09. Waiting on ground sample material. Sample material is in transit by to Jax. Received ground sample material. Looks good. Getting updated quote on new equipment and also looking for used equip. Have updated new quote; need to find good used machine. Re-open project. Will get updated pricing on equipment and investigate re-cycling. To get quote on a vacuum system for the ESM operation. Vendor in this Wednesday.

3. Steps/Comments

Team Member:

Steps/Comments:

4. Change Value History

Action Date	Team Member	Field Change	Previous Value	New Value	Change Reason
9/16/2011 9:01:49 AM	Hall, Greg	Annual Cost Save	4209.48	4217.48	test 3
9/16/2011 9:00:15 AM	Hall, Greg	Annual Cost Save	4214.48	4209.48	test2
9/15/2011 11:14:55 AM	Hall, Greg	Annual Cost Save	4230.48	4214.48	
9/14/2011 11:59:31 AM	Hall, Greg	Annual Cost Save	4210.48	4230.48	
9/14/2011 11:54:57 AM	Hall, Greg	Annual Cost Save	4211.48	4210.48	
9/14/2011 11:54:50 AM	Hall, Greg	Annual Cost Save	4211.48	4209.48	
9/14/2011 11:54:39 AM	Hall, Greg	Annual Cost Save	4211.48	4212.48	
9/14/2011 11:53:46 AM	Hall, Greg	Annual Cost Save	4211.48	4210.48	
9/13/2011 5:02:31 PM	Hall, Greg	Annual Cost Save	4213.48	4211.48	
9/13/2011 4:59:30 PM	Hall, Greg	Annual Cost Save	4210.48	4213.48	

4. Change Value History

Action Date	Team Member	Field Change	Previous Value	New Value	Change Reason
2/24/2010 1:47:24 PM	Carlson, Roderick	Annual Cost Save	204928.30	122396.63	t9
2/24/2010 1:45:23 PM	Carlson, Roderick	Annual Cost Save	122396.63	204928.30	t8
2/24/2010 12:32:16 PM	Carlson, Roderick	Annual Cost Save	120295.83	122396.63	t4



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Proposed Details

- Most of this page can be filled out by the Finance Team or the Project Leader. The Sales team members can complete the customer tab.
- Top Section
 - Project Number (pulled from main page)
 - Project Description (pulled from main page)
 - Actual Savings Analysis Section (calculated based on several tabs mentioned later)
 - Budget Savings Analysis Section (calculated based on several tabs mentioned later)
 - Capital and Expenses (calculated based on several tabs mentioned later)
 - Payback Analysis (calculated based on several tabs mentioned later)
 - The final Total Savings and Total Capital and Expenses will be pushed to the "main" Cost Reduction page.
 - If the project has been submitted and the total savings or the total capital expenses change, then the same principle will apply as to notifying the administrator of the change.
 - All values typed on the tabs will update the totals on the top.

Cost Reduction Project - Proposed Details

Project No: 5

Project Desc: Reduce Headliner Landfill Waste by Grinding Scrap Parts - Eliminate Open Top Usage

Actual Savings Analysis

Actual Material Price and Usage: \$21.00
Actual Cycle Time (Direct Labor) Reduction: \$8.48
Actual D/L or I/D/L Elimination: \$4176.00
Actual Overhead: \$12.00
Actual Total Gross Savings: \$4217.48
Customer Give Back: \$5.00
Actual Total Net Savings: \$4212.48

Budget Savings Analysis

Budget Material Price and Usage: \$30.00
Budget Cycle Time (Direct Labor) Reduction: \$11.31
Budget D/L or I/D/L Elimination: \$2096.00
Budget Overhead: \$8.00
Budget Total Gross Savings: \$2137.31
Budget Total Net Savings: \$2132.31

Capital And Expenses

New Capital: \$5.00
Materials: \$0.00
Outside Support: \$0.00
Misc: \$0.00
In-House Support: \$0.00
Existing Fixed Asset (Net Book) Write Off: \$0.00
Total Capital and Expenses: \$5.00

Payback Analysis

Capital Expenses / Total Savings = 5.00 / 4217.48 = 0.00 years

* Savings Change Reason:

* CapEx Change Reason:

Save

Calculate

Reset

Preview

Return to Project Info



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- General Tab
 - Further Descriptions
 - Part Information
 - By selecting a customer part number, the list of related finished goods will be auto-populated in the grid below.
 - If the customer part number is not valid, it cannot be saved.
 - If the Finished Good part number does not properly relate to the Customer Part Number, it cannot be saved.

General	Customer	Material Price	Material Usage	Cycle Time	D/L or I/D/L Elimination	Overhead
---------	----------	----------------	----------------	------------	--------------------------	----------

*Current Method: test new

*Proposed Method: test old

*Benefits: lots of good benefits

Customer PartNo: 101-60063-01

Finished Good / Internal BPCS PartNo(s)

BPCSPartNo	BPCSPartRevision	BPCSPartName
101-60063-01	01	

Save Calculate Reset Preview

- Customer Tab
 - Customer and Vehicle Information
 - ***Sales Team Member can also update this tab.***

General	Customer	Material Price	Material Usage	Cycle Time	D/L or I/D/L Elimination	Overhead	Supporting Documents
---------	----------	----------------	----------------	------------	--------------------------	----------	----------------------

Make:

Program:

Year:

Customer:

Add Customer/Program

Make	Program	Year	Customer
DODGE	LD / LX/LY / CHARGER / BRAMPTON	2007	
INFINITI	P42J / D / JX / SMYRNA PLANT 2	2019	

Customer Give Back \$: 5.00

☒ By Fixed Dollar ☐ By Percent

Save Calculate Reset Preview



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- Material Price Tab
 - Material Cost and Freight Information

Cost Analysis:

	Actual Cost Per Unit	Actual Annual Volume		Budget Cost Per Unit	Budget Annual Volume	
<u>Current Method:</u>						
Actual Price: \$	<input type="text" value="5.00000"/>	<input type="text" value="3"/>	\$ 15.00000	Budget Price: \$	<input type="text" value="6.00000"/>	\$ 24.00000
Actual Freight: \$	<input type="text" value="6.00000"/>		\$ 18.00000	Budget Freight: \$	<input type="text" value="7.00000"/>	\$ 28.00000
Actual Material Landed: \$	11.00000		\$ 33.00000	Budget Material Landed: \$	13.00000	\$ 52.00000
<u>Proposed Method:</u>						
Price: \$	<input type="text" value="3.00000"/>	<input type="text" value="2"/>	\$ 6.00000			
Freight: \$	<input type="text" value="4.00000"/>		\$ 8.00000			
Material Landed: \$	7.00000		\$ 14.00000			

Savings Analysis:

Actual Current Method:	\$ 15.00	Budget Current Method:	\$ 24.00
Less Proposed Method:	\$ 6.00		
Actual Annual Material Savings:	\$ 9.00	Budget Annual Material Savings:	\$ 18.00

Capital and Expenses:

New Capital: \$	<input type="text" value="5.00"/>
Materials: \$	<input type="text"/>
Outside Support: \$	<input type="text"/>
Misc.: \$	<input type="text"/>
In-House Support: \$	<input type="text"/>
Total Capital and Expense: \$	5.00

Payback Analysis:

Capital Expenses / Annual Savings = 5.00 / 9.00 = 0.56 years



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- Material Usage Tab
 - Usage of materials within parent / finished good parts.

Cost Analysis:

Current Method:

Actual Cost Per Unit with Freight: \$ 4.00000

Actual Units Per Each Parent: 4.00000

Actual Total Cost in Material: \$ 16.00000

Budget Cost Per Unit with Freight: \$ 2.00000

Budget Units Per Each Parent: 2.00000

Budget Total Cost in Material: \$ 4.00000

Proposed Method:

Cost Per Unit with Freight: \$ 2.00000

Units Per Each Parent: 2.00000

Total Cost in Material: \$ 4.00000

Actual Volume of Program: 1

Budget Volume of Program: 2

Savings Analysis:

Actual Current Method: \$ 16.00

Less Proposed Method: \$ 4.00

Actual Annual Material Savings: \$ 12.00

Budget Current Method: \$ 8.00

Budget Annual Material Savings: \$ 12.00

Capital and Expenses:

New Capital: \$

Materials: \$

Outside Support: \$

Misc.: \$

In-House Support: \$

Total Capital and Expense: \$ 0.00

Payback Analysis:

Capital Expenses / Annual Savings = 0.00 / 12.00 = 0.00 years



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- Cycle Time Tab
 - Reduction of Direct Labor

Cost Analysis:

Current Method:

Actual		Budget	
Pieces Per Hour:	<input type="text" value="2"/>	Pieces / Hour:	<input type="text" value="3"/>
Crew Size:	<input type="text" value="3"/>	Crew Size:	<input type="text" value="4"/>
Actual Volume:	<input type="text" value="4"/>	Budget Volume:	<input type="text" value="5"/>
Machine Hour / Pieces:	0.5000	Machine Hour / Pieces:	0.3333
Man Hour / Pieces:	1.5000	Man Hour / Pieces:	1.3333
Total Man Hours 6 to Produce Volume:		Total Man Hours 7 to Produce Volume:	

Proposed Method:

Pieces / Hour:	<input type="text" value="1"/>	Machine Hour / Pieces:	1.0000
Crew Size:	<input type="text" value="2"/>	Man Hour / Pieces:	2.0000
Volume:	<input type="text" value="2"/>	Total Man Hours 4 to Produce Volume:	

Fringes and Rates:

An example for all percentages below would be to type 12.5 for 12.5%.

FUTA Rate: % (=0.0100)

SUTA Rate: % (=0.0200)

FICA Rate: % (=0.0300)

Total Variable Fringes: 6.00 % (=0.0600)

Wages: \$ (Wage / Hour)

Wages Plus Fringes: \$ 4.24

Savings Analysis:

Actual Current Method: 6.00 (Total Man Hours Required)	Budget Current Method: 6.67 (Total Man Hours Required)
Less Proposed Method: 4.00 (Total Man Hours Required)	
Actual Difference: 2.00 (Total Man Hours Saved)	Budget Difference: 2.67 (Total Man Hours Saved)
Actual Annual Savings: \$ 8.48	Budget Annual Savings: \$ 11.31

Capital and Expenses:

New Capital: \$

Materials: \$

Outside Support: \$

Misc.: \$

In-House Support: \$

Total Capital and Expense: \$ 0.00

Payback Analysis:

Capital Expenses / Annual Savings = 0.00 / 8.48 = 0.00 years



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- D/L or I/D/L Elimination Tab
 - Team Member Head-count reduction

General Customer Material Price Material Usage Cycle Time **D/L or I/D/L Elimination** Overhead Supporting Documents

Cost Analysis:

Actual		Budget	
Wages: \$	<input type="text" value="1.00"/> (Wage / Hour)	Wages: \$	<input type="text" value="1.00"/> (Wage / Hour)
Annual Labor Cost:	\$ 2080.00	Annual Labor Cost:	\$ 2080.00
<u>Current Method:</u>		<u>Current Method:</u>	
Head Count (D/L or I/D/L):	<input type="text" value="7"/>	Head Count (D/L or I/D/L):	<input type="text" value="6"/>
Labor Cost:	\$ 14560.00	Labor Cost:	\$ 12480.00
Fringes:	\$ 56.00		
Actual Total Labor Cost:	\$ 14616.00	Budget Total Labor Cost:	\$ 12536.00
<u>Proposed Method:</u>		<u>Proposed Method:</u>	
Head Count (D/L or I/D/L):	<input type="text" value="5"/>		
Labor Cost:	\$ 10400.00		
Fringes:	\$ 40.00		
Total Labor Cost:	\$ 10440.00		

Savings Analysis:

Actual Current Method:	\$ 14616.00	Budget Current Method:	\$ 12536.00
Actual Less Proposed Method:	\$ 10440.00		
Actual Annual Labor Savings:	\$ 4176.00	Budget Annual Labor Savings:	\$ 2096.00

Capital and Expenses:

New Capital: \$
Materials: \$
Outside Support: \$
Misc.: \$
In-House Support: \$
Total Capital and Expense: \$ 0.00

Payback Analysis:

Capital Expenses / Annual Savings = 0.00 / 4176.00 = 0.00 years

Fringe Desc.	Amount
FUTA Capped: \$	<input type="text" value="1.00"/>
SUTA Capped: \$	<input type="text" value="1.00"/>
FICA Capped: \$	<input type="text" value="1.00"/>
Pension (401K): \$	<input type="text" value="1.00"/>
Bonus: \$	<input type="text" value="1.00"/>
Life/LTD/AD & D: \$	<input type="text" value="1.00"/>
Group Insurance: \$	<input type="text" value="1.00"/>
Workers Comp: \$	<input type="text"/>
401k Quarterly: \$	<input type="text" value="1.00"/>
Total Fringes: \$	<input type="text" value="8.00"/>



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- Overhead Tab
 - Expensed Items

Cost Analysis:

Current Method:

Expensed Item Name	Actual Cost Per Unit	Actual Volume	Actual Cost by Volume	Budget Cost Per Unit	Budget Volume	Budget Cost by Volume	
test 3	4.000000	7	28.000000	4.000000	6	24.000000	 
							 





Total Actual Current Cost:

\$ 28.00

Total Budget Current Cost:

\$ 24.00

Proposed Method:

Expensed Item Name	Cost Per Unit	Volume	Cost by Volume	
test 3	4.000000	4	16.000000	 
				 

Total Actual Proposed Cost:

\$ 16.00

Savings Analysis:

Actual Current Method:	\$ 28.00	Budget Current Method:	\$ 24.00
Less Proposed Method:	\$ 16.00		
Actual Annual Overhead Savings:	\$ 12.00	Budget Annual Overhead Savings:	\$ 8.00

Capital and Expenses:

New Capital: \$

Materials: \$

Outside Support: \$

Misc.: \$

In-House Support: \$

Existing Fixed Asset (Net Book) Write Off: \$

Total Capital and Expense: \$ 0.00

Payback Analysis:

Capital Expenses / Annual Savings = 0.00 / 12.00 = 0.00 years



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- Supporting Documents Tab

General	Customer	Material Price	Material Usage	Cycle Time	D/L or I/D/L Elimination	Overhead	Supporting Documents
---------	----------	----------------	----------------	------------	--------------------------	----------	----------------------

SUPPORTING DOCUMENT(S):

This section is available as an option to include additional information. *.PDF, *.DOC and *.XLS files are allowed for upload up to 4MB each.

NOTE: Please be sure to upload the latest copy of any document. Any changes you make will not be saved to the upload files. Please be sure to make a copy of the file locally and upload a new version. You have the option to delete or keep previous version of the file for reference. Please use the 'File Description' area to comment on the changes you make.

Upload By:

File Description:

Supporting Document:

File Description	Uploaded By		
test	RCarlson - 08/30/2011		



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Project Preview

Below is generally what page 1 of the preview will look like. More details will be added. Each tab from the "Proposed Details" web page will have a separate page in the preview. If the tab is blank, it will NOT be included in the preview document.



Cost Reduction Proposal

Project No: 5

Summary

Description: Reduce Headliner Landfill Waste by Grinding Scrap Parts - Eliminate Open Top Usage	UGN Facility: Jackson Project Leader: Rey, Lynette Project Category: Group Projects Estimated Implementation Date: 02/19/2010 Date Submitted: 01/28/2010 Completion: 80 %
Customer Part No.:	

Make: DODGE	Year: 2007	Program: LD / LX/LY / CHARGER / BRAMPTON
Customer:		

Make: INFINITI	Year: 2019	Program: P42J / D / JX / SMYRNA PLANT 2
Customer:		

Current Method: test

Proposed Method: test

		Actual	Budget
Savings Analysis			
	Material Price and Usage:	\$21.00	\$30.00
	Cycle Time (Direct Labor) Reduction:	\$8.48	\$11.31
	D/L or I/D/L Elimination:	\$4,176.00	\$2,096.00
	Overhead:	\$12.00	\$8.00
	Total Gross Savings:	\$4,217.48	\$2,137.31
	Customer Give Back:	\$5.00	
	Total Net Savings:	\$4,212.48	\$2,132.31
Capital And Expenses			
	New Capital:	\$5.00	
	Materials:		
	Outside Support:		
	Miscellaneous:		
	In-House Support:		
	Existing Fixed Asset (Net Book) Write Off:		
	Total Capital and Expenses:	\$5.00	
Payback Analysis			
	Capital Expenses / Total Savings (5.00 / 4217.48):	0.00	year(s)



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Project Reports

- Team Members can see a report of all projects.
- The results will appear in Crystal Report format and can be grouped by UGN Facility.

Cost Reduction Report

Use the parameters below to filter the report.

Implementation Date From:

Implementation Date To:

Project Leader:

UGN Facility:

Commodity:

Project Category:

UGN Database

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Home > Cost Reduction > Cost Reduction Report

1 / 20 Main Report 100%

☒ Chicago Heights
☒ Jackson
☒ Somerset
☒ Tinley Park
☒ Valparaiso

Cost Reduction Report

Total Gross Annual Cost Savings for ALL UGN Facilities* : \$112,805,659.48

Total Net Annual Cost Savings for ALL UGN Facilities* : \$112,805,649.28

(* Based on report parameters WITHOUT considering success rates)

Annual Cost Savings for Facility: [Chicago Heights](#)

\$ 26,100.00

Annual Cost Savings for Facility and Category: [Chicago Heights](#)

[Kaizen Completed](#)

\$ 26,100.00

PROJ#	DATE SUBMITTED	IMP. DATE	PROJECT TIMELINE	GROSS ANNUAL COST SAVE	CUSTOMER GIVE BACK	ACTUAL NET ANNUAL COST SAVE	BUDGET NET ANNUAL COST SAVE	CAPEX	SUCCESS RATE	RANK	PAYBACK	% CMLT
8	N/A	03/01/2010	0%	\$26,100.00	\$0.00	\$26,100.00	\$0.00	\$0.00	50%	13050		100%

LEADER: Maroon, Daniel

Commodity: Basic Barrier

CapEx Project No:

RFD No:

DESCRIPTION:

Low melt LDPE+Carbon Black from Americhem in place of current EVA+Carbon Black from Ampacet

Reviewed by Plant Controller: NO

DATE ENTERED

STATUS / UPDATES

02/08/2010

First lab batch proved melt point tested higher than data sheet indicated. Conference call scheduled with Americhem, Berdine and Maroon on 2/9/2010.

DATE ENTERED

TEAM MEMBER

STEPS/COMMENTS

Annual Cost Savings for Facility: [Jackson](#)

\$ 111,779,457.48

Annual Cost Savings for Facility and Category: [Jackson](#)

[Completed](#)

\$ 111,762,239.00



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Project Category Maintenance

- Team members with administrative rights can update the values that appear in the project category dropdown boxes.

Project Category

Project Category Name:

Project Category Name	Obsolete	Last Update	
Completed	<input type="checkbox"/>	LRey - 01/13/2010	
Group Projects	<input type="checkbox"/>	LRey - 01/13/2010	
Single Dept Projects	<input type="checkbox"/>	LRey - 01/13/2010	
Size Changes	<input type="checkbox"/>	LRey - 01/13/2010	
<input type="text"/>			

Home Page

- Links in the list of the UGN Database Home page will show which Cost Reduction Records have pending submissions for Project Leaders

Welcome to the TEST UGN Database

For the New UGN Database Applications, please make your selection to the left.

[Click here to Sign On to the Classic UGN Database Applications.](#)

+ Click here to view your pending activities

☒ Keep open

Below is the list of pending tasks for the AR, Costing, Cost Reduction, ECI, and Safety Modules

Page: 1 of 4 >> >

Rec ID #	Module	Description	Date Notified	Status	Preview Primary	Preview Secondary	History
1207	AR Event	Price Change No Accrual	01/26/2010	Open			
1203	AR Event	Future Estimated Price Change Accrual	01/04/2010	Open			
1195	AR Event	Price Change No Accrual	12/23/2009	Open			
1194	AR Event	Price Change No Accrual	12/23/2009	Open			
30	Cost Reduction	Single Dept Projects		Pending Submission			