

Value

- Value is created from the balance between *utility* and *warranty*
- Services must have both utility and warranty in order to have value



Utility

- "Fit for purpose"
- Functionality of a service
- Enabling a job to be done or done better
- Removes constraints or increased performance for the customer

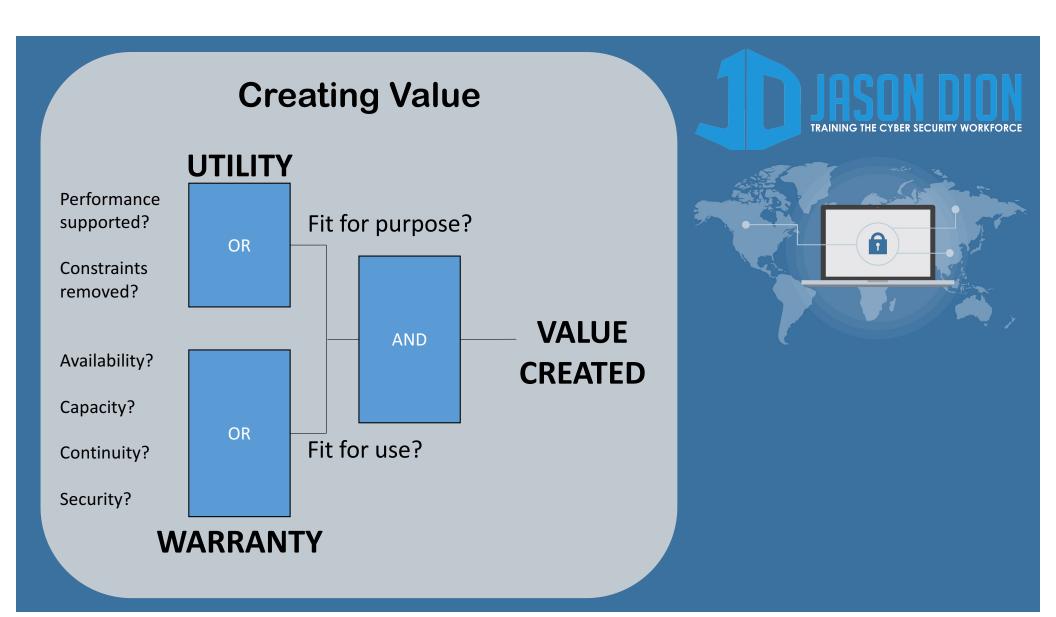


Warranty

• "Fit for use"

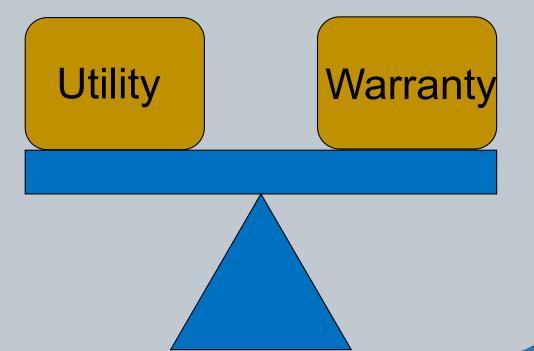
 Mix of availability, capacity, continuity, and security



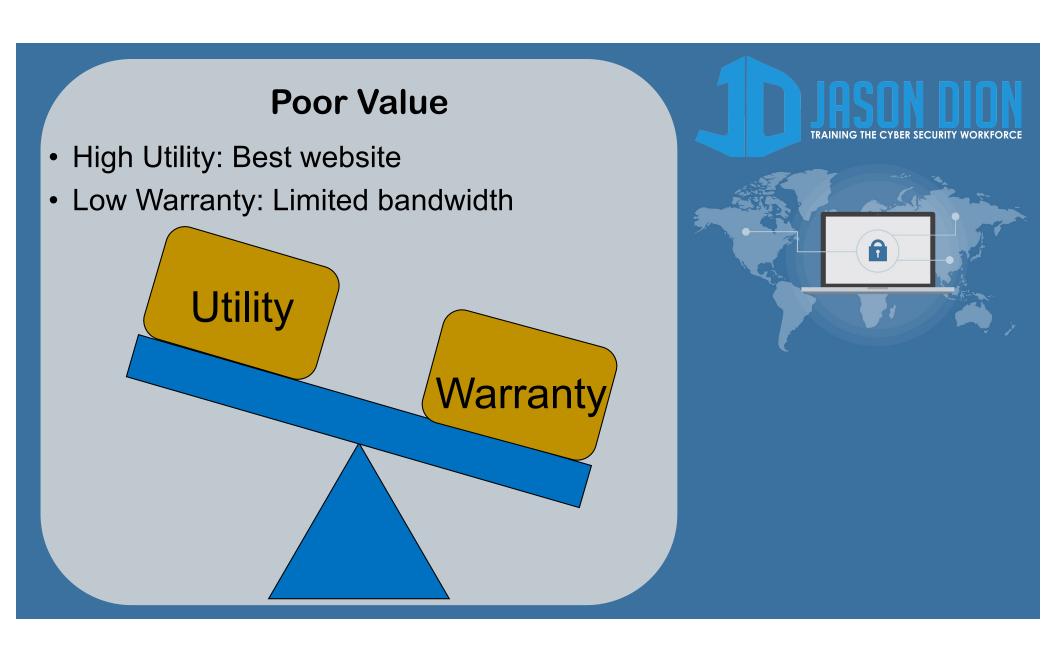


Maximum Value

- Perfect balance provides the most value
- Neither piece is more important

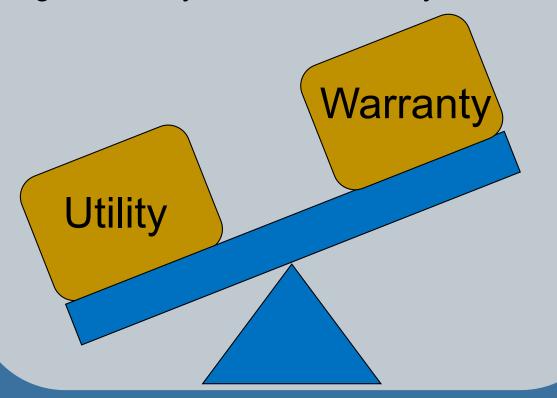






Poor Value

- Low Utility: Poorly designed database
- High Warranty: 100% Availability





Value in Service Strategy

- Always try to understand the utility and warranty of any new or changed service
- Utility "sells" services
- Warranty requires resources & therefore represents cost

