





AND ALL THAT JAZZ



Luis Mineiro @voidmaze SRE @ Zalando

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ZALANDO AT A GLANCE

~ 5.4 billion EUR

revenue 2018

> 15,500

employees in Europe

> 80% of visits via

of visits via mobile devices

> 300 million

visits per month

> 27 million

active customers

> 400,000 product choices

~ 2,000 brands

countries



ZALANDO OFFICES

- 1 BERLIN HEADQUARTERS
- 2 ERFURT TECH OFFICE
- **3** MÖNCHENGLADBACH TECH OFFICE
- 4 DORTMUND TECH HUB
- 5 DUBLIN TECH HUB
- 6 HELSINKI TECH HUB
- 7 HAMBURG ADTECH LAB
- 8 LISBON TECH HUB

WE ARE CONSTANTLY INNOVATING TECHNOLOGY

HOME-BREWED, CUTTING-EDGE & SCALABLE

technology solutions



> 2,000 employees at



international tech locations



help our brand to WIN ONLINE



HQs in Berlin







Gurobi Remaining Days (License)

Violations

Unknown errors in PRT1 run

Gurobi Remaining Credit

Looks familiar?

Gurobi AWS Machines running

Current PRT Runtime

TERMINOLOGY

MONITORING

Collecting, processing, aggregating, and displaying real-time quantitative data about a system, such as query counts and types, error counts and types, processing times, and server lifetimes.

ALERT

A notification intended to be read by a human and that is pushed to a system such as a bug or ticket queue, an email alias, or a pager.

SRE Book, Chapter 6: Monitoring Distributed Systems



MONITORING

Your monitoring system should address two questions: what's broken, and why?

The "what's broken" indicates the **symptom**; the "why" indicates a (possibly intermediate) **cause**.

"What" versus "why" is one of the most important distinctions in writing good monitoring with maximum signal and minimum noise.

SRE Book, Chapter 6: Monitoring Distributed Systems



ALERTING CLASSIFICATION

Urgency	Name	Delivery
Will be addressed eventually	Report	Dashboards or nowhere (/dev/null)
Predicted to fail "soon"	Ticket	An issue tracker or *cough*, Email
Urgently and actively get the attention of a specific human	Page	A pager, cell phone or something going *beep* *beep*



WHAT TO ALERT ON

Alerting should be both hard failure-centric and human-centric.

Distributed Systems Observability e-Book, Chapter 2: Monitoring and Observability

Symptoms are a better way to capture more problems more comprehensively and robustly with less effort - "symptom-based monitoring," in contrast to "cause-based monitoring".

Rob Ewaschuk, "My Philosophy on Alerting"

Keep alerting simple, **alert on symptoms**. Aim to **have as few alerts as possible**, by alerting on symptoms that are associated with end-user pain rather than trying to catch every possible way that pain could be caused.

Prometheus Best Practices, https://prometheus.io/docs/practices/alerting/



SERVICE LEVEL OBJECTIVES

You should pick SLOs that represent the **most critical aspects of the user experience**.

Google Cloud Platform Blog, Building good SLOs - CRE life lessons

Start by thinking about (or finding out!) **what your users care about**, not what you can measure.

Choose **just enough SLOs to provide good coverage** of your system's attributes. Defend the SLOs you pick: if you can't ever win a conversation about priorities by quoting a particular SLO, it's probably not worth having that SLO.

SRE Book, Chapter 4 - Service Level Objectives



What to alert on:

"hard failure-centric and human-centric"

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Service Level Objectives:

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"most critical aspects of the user experience"

"what your users care about"

"hard failure—centric and human-centric"

"symptom-based monitoring"

"alert on symptoms"

"symptoms that are associated with end-user pain"

"most critical aspects of the user experience"

"what your users care about"



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Service Level Objectives:

"just enough [...] to provide good coverage"

"Keep alerting simple"

"Aim to have as few alerts as possible"

"just enough SLOs to provide good coverage"

Service Level Objective = Symptom + Threshold



Page only when your SLO is missed or in danger of being missed



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- 3. Does this alert **definitely indicate** that users are being **negatively affected**?
- 4. Can I take action in response to this alert?
- 5. Are other people getting paged for this issue?

SRE Book, Chapter 6: Monitoring Distributed Systems



ALERTING EXAMPLES

"Load average is high"



ALERTING EXAMPLES

"Cassandra node is down"



ALERTING EXAMPLES

"EC2 instance is unhealthy"



CREDIT

The majority of these slides were inspired or contained references to the excellent work from many industry experts and publications:

People:

- Rob Ewaschuk
- Björn Rabenstein
- Cindy Sridharan
- Charity Majors
- And many more...

Publications:

- Site Reliability Engineering (Book)
- The Site Reliability Workbook (Book)
- <u>Distributed Systems Observability</u>
 (e-Book)



ХВАЛА

QUESTIONS?

Don't miss my next talk tomorrow at 11:30 "Are we all on the same page? Let's fix that"

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We're Hiring! https://jobs.zalando.com

