## UPBOUND AIRLINES. CASE STUDY

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| Architecture component | Retain,<br>Delete<br>or Add<br>More? | Pros/Cons of Change  |
|------------------------|--------------------------------------|--|
| Policy and             | Delete                               | Pros: Existing policy and standards are specifically designed    |
| Standards              |                                      | for current IT infrastructure with around 120 employees in IT    |
|                        |                                      | department. Hence modifying are delegating policies and          |
|                        |                                      | standards to the cloud providers like Amazon, Zoho will be       |
|                        |                                      | appropriate as they are providing tailored services for the      |
|                        |                                      | company, and they have the right resources to create policies    |
|                        |                                      | and standards that is appropriate for Upward Airlines and its    |
|                        |                                      | operations.  |
|                        |                                      | Cons: Scrapping away current policies will limit the control     |
|                        |                                      | over the potential policies that are introduced by the cloud     |
|                        |                                      | services as they are mainly sided towards their business         |
|                        |                                      | operations.  |
| Screening              |                                      | Pros: This is mainly used for basic level of protection by       |
| gateway                | Delete                               | blocking traffic in the servers, however it is not efficient for |
| routers                |                                      | large attacks. Since Upward Airlines are moving to cloud and     |
|                        |                                      | the servers are being decommissioned, moving away from           |
|                        |                                      | this routers is a ideal path and find better alternative in the  |
|                        |                                      | cloud like Next generation firewalls(NGFWs) for more             |
|                        |                                      | advanced security features.                                      |
|                        |                                      | Cons: Upward Airlines must be vigilant and proactive in          |
|                        |                                      | contract stages to get assurance from cloud services to          |
|                        |                                      | provide better alternative. This requires extra resources, costs |

|                |          | and negotiation part to get into contract.                            |
|----------------|----------|---|
| Cr C           | Dalar    |   |
| Stateful       | Delete   | Pros: Stateful gateway is mainly used to track active network         |
| gateway        |          | connections. However, this process is very complex and                |
| firewalls      |          | costly. Cloud providers will have different personalized              |
|                |          | versions of this process and it will be included in the overall       |
|                |          | SLA.  |
|                |          | Cons: The security measures that are followed by the cloud            |
|                |          | providers plays a vital role as this is a transferrable risk if any   |
|                |          | security risk arises from cloud vendor side.                          |
| Virus walls    | Delete   | Pros: Virus walls are important if a company is using its own         |
|                |          | servers. Since Upward airlines are moving to cloud, proper            |
|                |          | cloud protections services are taken by cloud providers               |
|                |          |   |
|                |          | Cons: This should be properly documented in contract/SLAs as          |
|                |          | every cloud provider will have their own set of controls for          |
|                |          | security measures. Hence choosing right provider with right           |
|                |          | security will be crucial.   |
| Spam filter on | Retain   | Pros: Spam filters helps to protect against phishing, spam            |
| mail servers   |          | email. Even in cloud servers this is an important feature to be       |
|                |          | included.   |
|                |          | Cons: Spam filters should be tailored as per the cloud                |
|                |          | vendors, and this should be scalable across the organization          |
|                |          | when implemented. Proper study needs to be done and                   |
|                |          | should be included in SLA.  |
| Antivirus      | Retain   | <b>Pros</b> : Antivirus software on these servers has the logs of all |
| software on    | - ****** | historical data and the scans which is very important to be           |
| mail servers   |          | included in cloud to advance the security further.                    |
| a.i sci vci s  |          | Cons: Antivirus software involves permissions and access for          |
|                |          | very sensitive information, if not properly regulated there can       |
|                |          |   |
| Notural        | Doloto   | be a huge attack on cloud platform.                                   |
| Network-       | Delete   | Pros: This will be maintained by cloud providers like Google,         |

| based          |     | Amazon and Zoho. monitored accordingly. No need to                 |
|----------------|-----|--|
| intrusion      |     | maintain separate IDSs as servers are taken down and moving        |
| detection      |     | to cloud now.  |
| systems (IDSs) |     | Cons: Cost increase will happen when extra layers of security      |
|                |     | are added in cloud. These should be added in SLAs before           |
|                |     | forming contract.  |
| Data Loss      | Add | Pros: Prevents sensitive data from security attacks in the         |
| Prevention     |     | cloud environment.   |
| (DLP)          |     | Cons: This can be difficult to integrate and also availability for |
|                |     | different vendors can pose an issue for scalability in long run    |
|                |     | when we want to change the provider in future                      |
| Cloud          | Add | Pros: Before releasing into the production, sandbox can be         |
| Sandbox        |     | used to test and analyse malicious bugs and rectify. This can      |
|                |     | be useful for quality purposes.                                    |
|                |     | Cons: This can be expensive to execute. Also, cloud vendors        |
|                |     | will take time to provide tailored sandbox version.                |
| Cloud Identity | Add | Pros: This gives centralized user management facilities and        |
| and Access     |     | improved visibility over the cloud resources.                      |
| Management     |     | Cons: This can increase complexity and it will be very hard to     |
| (CIAM)         |     | change the vendor in future.                                       |

## Citations:

- 1. <a href="https://www2.deloitte.com/us/en/pages/consulting/articles/cloud-computing-for-airlines.html">https://www2.deloitte.com/us/en/pages/consulting/articles/cloud-computing-for-airlines.html</a>
- 2. SWISS: Making air travel more sustainable and improving operational quality with Google Cloud: https://cloud.google.com/customers/swiss