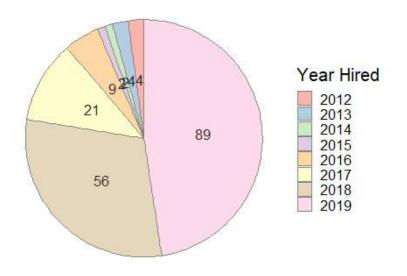
# **Attrition and Reasons**

Langyi Tian and Jay Souder
July 2019

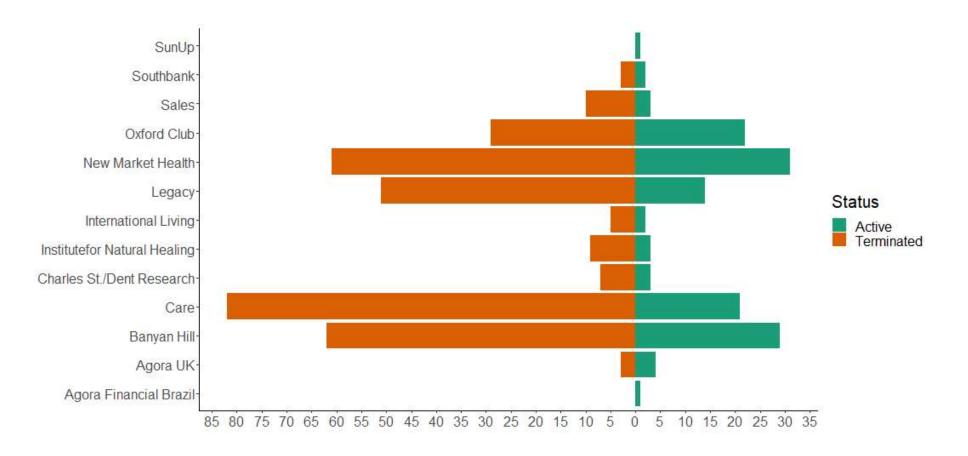
### Year Hired for Current TCC Population



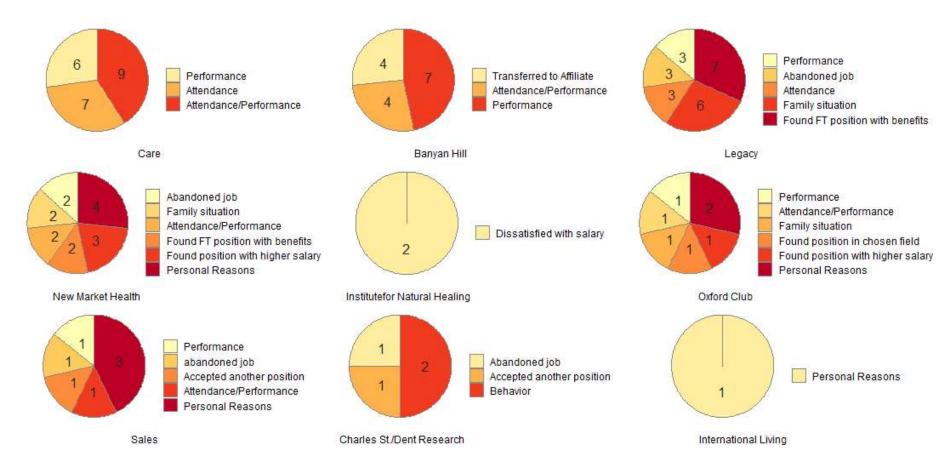
Current size 187

- A majority of the current population has less than 6 months of experience, and avg. QA score of 81%
- Agents hired before 2018 have an avg. QA score of 89% over time
- Effect on training, performance

#### A Few Groups Drive the Attrition Since 2018



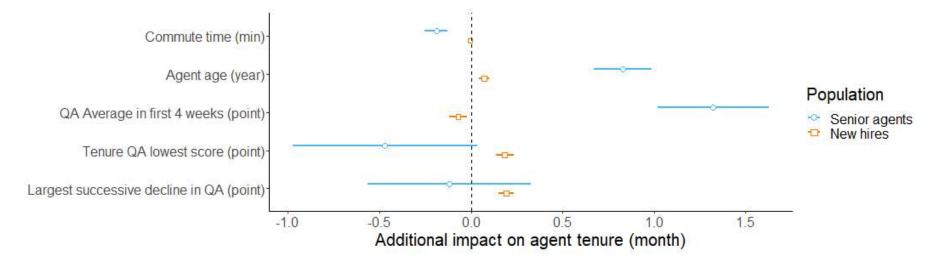
#### Top Exiting Reasons in Client Groups



• See Appendix 1 for an interactive breakdown of terminated agents

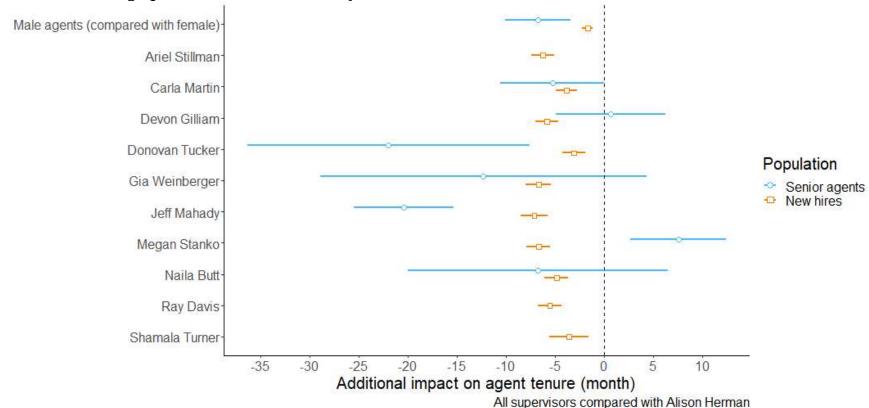
## Factors Impacting Senior Agents' Tenure

• Senior agents average profile: 89% on tenure QA, 30 months of tenure

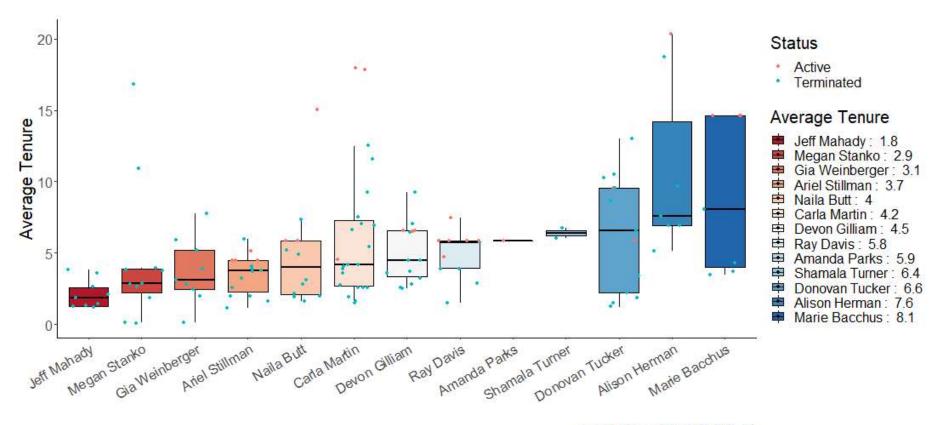


## Supervisors' Influence on New Hires' Tenure

• New hires average profile: 83% on tenure QA, 3 months of tenure



## Certain Supervisors Are Better at Retaining Agents



Agents hired after 2018-01-01

## Interactive plot at https://plotly.com/~tly371/13?share\_key=GrI06wPBrI80AdBvmhHtcE

## Target Recruitment Efforts Geographically

