1 Descriptive statistics

Before any more sophisticated analysis descriptive statistics should be computed. It allows for identification of groups (social, economical, sex, occupation) with different attitudes. As these are not of our concern, be should make clear they do not differ. If they do, we should create separate models for these groups or exclude different group from analysis.

From what I inspected (but not documented here) it's not obvious whether any group has different response pattern. In this latent construct (loyalty) we have two contradicting answers on question two and three (it seems respondents want both switch to another bank and stay with the current).

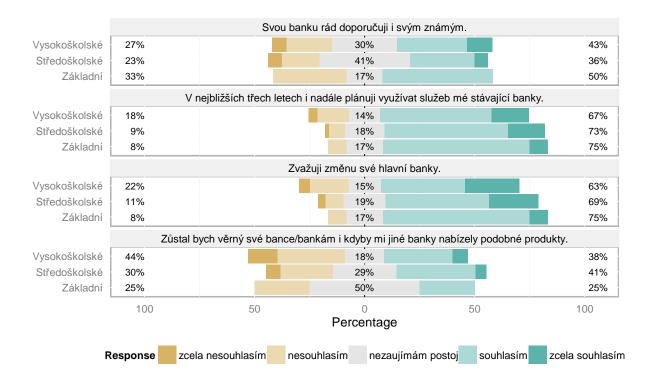


Figure 1: Plot is divided into positive and negative (left side) answers by gray zone of neutral answer. Proportion of Negative answers in the first question was 27% whereas positive rate reached 43%.

```
# Read data from "sem_prepare_data.R"
library(likert)
library(reshape) #without reshape errors accur in grouping
plot.age <- likert(data.sem[ ,25:28], grouping=data.in$age)
plot(plot.edu) # first "nice" plot
plot(plot.edu, centered=FALSE) # second plot</pre>
```

It might look suspiciously that responses of our questionnaire do not contain any missing values.

1.1 Exploratory Factor Analysis

Factor analysis is used to determine number of constructs in the data based on the shared variance of manifest variables (measured variables, our questions). We can either set in advance number of factors and let the program to classify questions to estimated factors or let the program identify number of factors by some stepping rule. This step is crucial as it supports discriminant validity of construct (the difference between constructs is clear). As a perfect results would be a matrix with high loadings of

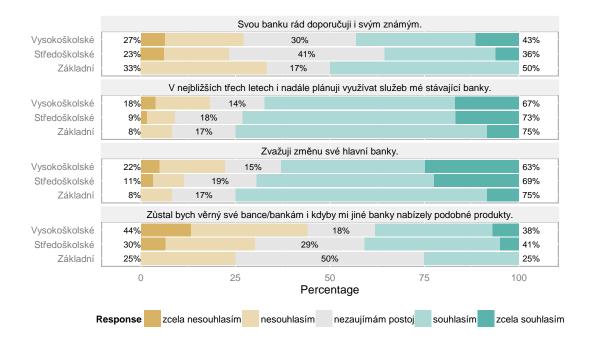


Figure 2: This plot conveys the same information but in different layout. This is not preferable in psychometrics as it does not allow for direct comparison negative and positive answers. However, it is usually reported in papers . . .

questions related to the particular factor (estimated from data). Manifest variables of one group (i.e., akce) should be grouped within one factor.

1.1.1 Factor Analysis with k=8 factors

We start with our hypothesised model of 8 factors. We perform series of test related to this mode:

```
fac.an1 <- fa(cor.mat, 8)
om1 <- omega(cor.mat, 8) # TODO
fa.sort(fac.an1) # print ordered results of loadings</pre>
```

From the Table 1 we can read no clear distinctive patterns between manifest variables. Factor F3 might be named loaj but spok are also present in this factor. It seems clear that F1 is akce but there is one 0.4 loading of spok and 0.31 fipo. These are the two most important factors, as shown in 1.

1.1.2 Factor Analysis with optimal factors

In this section we identify ideal number of factors in data and we will also describe factor loadings.

```
library(rela)
pca.ident <- paf(object=data.mat, eigcrit=1) # principal axis factor analysis
```

There are several approaches to setting appropriate number of factors. In this sub-section we present results of 5 factor model. We set k=5 from pca.ident results (based on eigenvalue criteria). This is \sim supported by Table 2 and Proportion Explained of 0.11 (which is only slightly below 0.125) of the fifth factor.

Table 1: Standardized loadings (pattern matrix) based upon correlation matrix. Loadings which exceed 0.4 can be considered as member of factor group. If loadings of manifest variable exceed 0.3 then the question can be considered as a members of factor but only if properly described in text(i.e., with reference to other sources . . .

		F2		F6	F8	F7	F5			com
0.85	-0.03	-0.03	0.05	0	0.03	-0.01	-0.01	0.73	0.27	1
0.83	0.02	-0.03	0.01	-0.03	0.04	0.06	0.02	0.73	0.27	1
0.46	0.11	0.29	-0.02	0.18	-0.17	0	-0.01	0.54	0.46	2.5
0.42	0.16	0.14	0.16	0.07	-0.1	0.05	0.03	0.55	0.45	2.1
0.38	0.13	-0.02	-0.01	-0.05	0.11	0.29	0	0.42	0.58	2.4
0.04	0.67	-0.08	0.19	-0.02	-0.01	-0.06	0.02	0.59	0.41	1.2
0.05	0.65	0	0.08	0.07	0.03	0.05	-0.16	0.63	0.37	1.2
0.01	0.6	0.07	-0.04	0.02	-0.06	0.18	0.14	0.48	0.52	1.4
0.08	0.51	-0.05	0.06	0.13	0.08	-0.1	0.1	0.4	0.6	1.5
0.21	0.4	0.21	-0.1	0.06	-0.06	0.12	0.02	0.43	0.57	2.7
0.01	0.31	0.29	0.13	0.01	0.1	0.06	-0.23	0.45	0.55	3.6
0.06				0.02	0.04	0.11	0.06	0.54		1.2
						0	0.01	0.55		1.5
0.06	0.01				0.32		-0.13	0.57		1.9
0.13	-0.09				-0.05		0.09	0.45		3
-0.05	0.21	0.36	0.13		0.1	0.08	0.21	0.42		3
0.05	0.02	-0.01	0.86		0.01	0.02	-0.03	0.83		1
					-0.07			0.41		1.4
-0.05		-0.07				0.16	0.07			1.2
0.14		0.1				-0.01	-0.18			1.7
										2.6
					0.19	-0.05	0.22	0.28		2.9
										3.4
										4.2
								_		4.5
0.04							0.07	0.44		1.1
0.04	-0.04	0.18					-0.05	0.46		1.2
0.05	-0.01	-0.02					0	0.58		1
0.1	0.05	0.04					-0.23	0.45		3.1
0.03	-0.05	0.08		-0.02	0.1		0.07			2.5
0.13		0.09					-0.03			4.6
0.1	0.12	0.32	-0.01	0.15	0.06	0.04	0.34	0.46	0.54	3
	F3 0.85 0.83 0.46 0.42 0.38 0.04 0.05 0.01 0.08 0.21 0.01 0.06 -0.02 0.06 0.13 -0.05 0 -0.05 0 -0.05 0 0.14 -0.03 0.08 0 0.12 0.12 0.04 0.04 0.05 0.1 0.03	F3 F1 0.85 -0.03 0.83 0.02 0.46 0.11 0.42 0.16 0.38 0.13 0.04 0.67 0.05 0.65 0.01 0.6 0.08 0.51 0.21 0.4 0.01 0.31 0.06 -0.12 -0.02 0.19 0.06 0.01 0.13 -0.09 -0.05 0.21 0.05 0.02 0 0.14 -0.05 0.01 0.14 -0.01 -0.03 0.18 0.08 0.02 0 0.15 0.12 0.21 0.12 0.21 0.12 0.21 0.12 0.21 0.12 0.08 0.04 0.02 0.04 -0.04 0.05 -0.01 0.1	F3 F1 F2 0.85 -0.03 -0.03 0.83 0.02 -0.03 0.46 0.11 0.29 0.42 0.16 0.14 0.38 0.13 -0.02 0.04 0.67 -0.08 0.05 0.65 0 0.01 0.6 0.07 0.08 0.51 -0.05 0.21 0.4 0.21 0.01 0.31 0.29 0.06 -0.12 0.66 -0.02 0.19 0.56 0.06 0.01 0.51 0.13 -0.09 0.38 -0.05 0.21 0.36 0.05 0.02 -0.01 0 0.14 -0.06 0.05 0.01 -0.07 0.14 -0.01 0.1 -0.03 0.18 -0.09 0.08 0.02 -0.07 0 0.15 0.23 <	F3 F1 F2 F4 0.85 -0.03 -0.03 0.05 0.83 0.02 -0.03 0.01 0.46 0.11 0.29 -0.02 0.42 0.16 0.14 0.16 0.38 0.13 -0.02 -0.01 0.04 0.67 -0.08 0.19 0.05 0.65 0 0.08 0.01 0.6 0.07 -0.04 0.08 0.51 -0.05 0.06 0.21 0.4 0.21 -0.1 0.01 0.31 0.29 0.13 0.06 -0.12 0.66 0.03 -0.02 0.19 0.56 0.04 0.06 0.01 0.51 0.08 0.13 -0.09 0.38 0.21 -0.05 0.21 0.36 0.13 0.05 0.02 -0.01 0.86 0 0.14 0.06 0.52	F3 F1 F2 F4 F6 0.85 -0.03 -0.03 0.05 0 0.83 0.02 -0.03 0.01 -0.03 0.46 0.11 0.29 -0.02 0.18 0.42 0.16 0.14 0.16 0.07 0.38 0.13 -0.02 -0.01 -0.05 0.04 0.67 -0.08 0.19 -0.02 0.05 0.65 0 0.08 0.07 0.01 0.6 0.07 -0.04 0.02 0.08 0.51 -0.05 0.06 0.13 0.21 0.4 0.21 -0.1 0.06 0.01 0.31 0.29 0.13 0.01 0.06 -0.12 0.66 0.03 0.02 -0.02 0.19 0.56 0.04 0.02 0.06 0.01 0.51 0.08 -0.02 0.13 -0.09 0.38 0.21 0.	F3 F1 F2 F4 F6 F8 0.85 -0.03 -0.03 0.05 0 0.03 0.83 0.02 -0.03 0.01 -0.03 0.04 0.46 0.11 0.29 -0.02 0.18 -0.17 0.42 0.16 0.14 0.16 0.07 -0.1 0.38 0.13 -0.02 -0.01 -0.05 0.11 0.04 0.67 -0.08 0.19 -0.02 -0.01 0.05 0.65 0 0.08 0.07 0.03 0.01 0.6 0.07 -0.04 0.02 -0.06 0.08 0.51 -0.05 0.06 0.13 0.08 0.21 0.4 0.21 -0.1 0.06 -0.06 0.00 0.31 0.29 0.13 0.01 0.1 0.06 -0.12 0.66 0.03 0.02 0.04 -0.02 0.19 0.56 <	F3 F1 F2 F4 F6 F8 F7 0.85 -0.03 -0.03 0.05 0 0.03 -0.01 0.83 0.02 -0.03 0.01 -0.03 0.04 0.06 0.46 0.11 0.29 -0.02 0.18 -0.17 0 0.42 0.16 0.14 0.16 0.07 -0.1 0.05 0.38 0.13 -0.02 -0.01 -0.05 0.11 0.29 0.04 0.67 -0.08 0.19 -0.02 -0.01 -0.06 0.05 0.65 0 0.08 0.07 0.03 0.05 0.01 0.6 0.07 -0.04 0.02 -0.06 0.18 0.08 0.51 -0.05 0.06 0.13 0.08 -0.1 0.21 0.4 0.21 -0.1 0.06 -0.06 0.12 0.01 0.31 0.29 0.13 0.01 0.1	F3 F1 F2 F4 F6 F8 F7 F5 0.85 -0.03 -0.03 0.05 0 0.03 -0.01 -0.01 0.83 0.02 -0.03 0.01 -0.03 0.04 0.06 0.02 0.46 0.11 0.29 -0.02 0.18 -0.17 0 -0.01 0.42 0.16 0.14 0.16 0.07 -0.1 0.05 0.03 0.38 0.13 -0.02 -0.01 -0.05 0.11 0.29 0 0.04 0.67 -0.08 0.19 -0.02 -0.01 -0.06 0.02 0.05 0.65 0 0.08 0.07 0.03 0.05 -0.16 0.01 0.6 0.07 -0.04 0.02 -0.06 0.18 0.14 0.08 0.51 -0.05 0.06 0.13 0.08 -0.1 0.1 0.01 0.31 0.29 0.13	F3	F3

Table 2: Table depicts the importance of factors in terms of explained variance. SS loadings represents sum of loadings squares, Proportion Explained is should be larger than 1/8 = 0.125 to bring more information to our analysis than if it was randomly chosen.

	MR3	MR1	MR2	MR4	MR6	MR8	MR7	MR5
SS loadings	2.83	2.76	2.48	2.07	1.72	1.34	1.45	0.66
Proportion Var	0.09	0.09	0.08	0.06	0.05	0.04	0.05	0.02
Cumulative Var	0.09	0.17	0.25	0.32	0.37	0.41	0.46	0.48
Proportion Explained	0.18	0.18	0.16	0.13	0.11	0.09	0.09	0.04
Cumulative Proportion	0.18	0.36	0.53	0.66	0.77	0.86	0.96	1

Table 3: Factor loadings matrix. As the number of factor decreased some questions on different groups had to necessarily merge. As a result we observe that the most influential factor F1 now consists of loyalty, satisfaction and all cross-selling questions. Theses results indicates that respondents do not distinguish enough between these concepts. This is also a supportive argument for low level of discriminant validity.

	F1	F3	F2	F5	$^{\circ}$ F4	h2	u2	com
loaj3	0.87	-0.02	-0.01	-0.02	0	0.71	0.29	1
loaj2	0.87	-0.04	-0.02	0.01	-0.03	0.7	0.3	1
loaj4	0.51	0.09	0.13	-0.01	-0.05	0.38	0.62	1.2
$\operatorname{spok} 3$	0.5	0.24	-0.02	0.08	0.12	0.55	0.45	1.6
spok4	0.46	0.1	0	0.16	0.19	0.49	0.51	1.7
crse3	0.39	0.02	0.12	0.11	-0.04	0.28	0.72	1.4
crse4	0.33	0.19	0.2	0.11	-0.21	0.39	0.61	3.5
crse2	0.32	0.26	0.02	-0.11	0.03	0.22	0.78	2.2
${ m crse}1$	0.28	0.11	0.2	0.05	0.03	0.27	0.73	2.3
akce2	0	0.77	-0.08	-0.01	0.02	0.56	0.44	1
akce1	0.04	0.71	0.07	0.05	-0.11	0.6	0.4	1.1
akce4	0.04	0.54	-0.03	0.07	0.18	0.41	0.59	1.3
akce3	-0.02	0.51	-0.03	0.17	0.06	0.36	0.64	1.3
loaj1	0.29	0.46	0.06	0.07	-0.03	0.52	0.48	1.8
fipo4	0.05	0.43	0.38	-0.02	-0.08	0.44	0.56	2.1
spok2	0.16	0.42	-0.02	0.01	0.14	0.32	0.68	1.5
spok1	0.22	0.33	0.06	0.08	0.15	0.39	0.61	2.4
kval2	0.08	0.27	0.18	0.24	-0.16	0.33	0.67	3.7
inpr3	0.07	0.05	0.7	-0.02	0.04	0.56	0.44	1
inpr1	-0.02	-0.14	0.66	0.05	-0.11	0.39	0.61	1.2
fipo1	-0.04	0.2	0.54	0.03	0.24	0.54	0.46	1.7
inpr2	0.14	-0.1	0.48	0.04	0.34	0.5	0.5	2.1
inpr4	0.03	-0.05	0.47	0.17	-0.12	0.29	0.71	1.4
duve3	0	0	-0.09	0.66	-0.01	0.39	0.61	1
duve2	0.03	-0.01	0	0.44	0.08	0.24	0.76	1.1
kval3	0.11	-0.02	0.1	0.43	-0.11	0.27	0.73	1.4
kval1	0.05	0.24	0.18	0.38	0.11	0.51	0.49	2.4
duve1	-0.03	0.23	0.01	0.35	-0.28	0.26	0.74	2.7
duve4	0.08	0.01	0.19	0.35	0.23	0.38	0.62	2.5
kval4	0.18	0.01	0.16	0.3	0.25	0.42	0.58	3.3
fipo2	0.09	0.04	0.15	0.26	0.41	0.44	0.56	2.1
fipo3	-0.01	0.25	0.28	0.07	0.33	0.42	0.58	3

2 Confirmatory Factor Analysis - structural model

This model assesses relations between constructs and questions which determine them. It also allow first tests of fit. We distinguish between four fit indexes (FI):

1. Absolute FI

these indexes describe proportion of total covariance explained by model. Higher values indicates better fit. However, KLINE states that high index value does not itself indicate the model is adequate (similar problem we face with R^2 in regression analysis.

2. Incremental FI

are also called *comparative fit indexes*. These indexes set the improvement of fit due to our theoretical model compared to null model. Null model states zero covariances between variables.

3. Parsimony-adjusted indexes

The main purpose of these indexes is to overcome problems which was mentioned in point 1. These indexes penalise models with higher complexity by correction fd (degrees of freedom).

4. Predictive FI

Prediction is closely related to reproducibility and replications on hypothetical data sample. ¹

lavaan (0.5-16) converged normally after 79 iterations

Number of observations		459		
Estimator Minimum Function Test Statistic Degrees of freedom	10	DWLS 80.381 436	1151.167	
P-value (Chi-square) Scaling correction factor Shift parameter for simple second-order correction	(Mplus va	0.000 riant)	0.000 1.170 227.384	
Model test baseline model:				
Minimum Function Test Statistic Degrees of freedom P-value	443	61.224 496 0.000	496	
User model versus baseline model:				
Comparative Fit Index (CFI) Tucker-Lewis Index (TLI)		0.985 0.983	0.942 0.934	
Root Mean Square Error of Approximation	:			
RMSEA 90 Percent Confidence Interval P-value RMSEA <= 0.05	0.053	0.057 0.061 0.004		0.064

Weighted Root Mean Square Residual:

WRMR 1.316 1.316

The Bentler Comparative Fit Index (CFI) belongs to incremental fit index which compares this CFA model to the independence model.

$$CFI = 1 - \frac{\chi_{M}^{2} - df_{M}}{\chi_{Base-df_{Rose}}^{2}}$$

$$\tag{1}$$

KLINE states that CFI \geq 0.95 while SRMR (correlation residuals) \leq 0.08 can be considered as "acceptable" fit. Our level of CFI is 0.985 which indicates improvement of about 98.5% to base (no-covariance) model.

¹Although I can generate such a hypothetical sample using psych package (never did it, though!), it is not important for the majority of research papers, therefore can be excluded from our analysis.

The Root Mean Square Error of Approximation (RMSEA) is scaled indicator. Values close 0 indicate better fit. This indicator is adjusted by complexity. RMSEA is calculated as:

$$RMSEA = \sqrt{\frac{\chi_{M}^{2} - df_{M}}{df_{M} (N - 1)}}$$
 (2)

95% confidence interval of RMSEA of our CFA model is $\langle 0.053, 0.061 \rangle$ for standard estimate and $\langle 0.056, 0.066 \rangle$ for robust estimate. Statistical test is also provided.²

Path coefficients estimates can be shown either in plot or table. I present table visualisation as the model consists of eight constructs and therefore 28 edges between constructs should been drawn and labelled (CFA model assumes correlation relation between each pair of variables in model).

Table 4: In the matrix path correlation are presented. All variables exhibit positive correlations. Some of theses relations are weak in strength (such an inpr and akce). Estimates of standard errors and following z-test show statistically significant results, though.

	akce	crse	duve	fipo	inpr	kval	loaj
crse	0.632						
duve	0.678	0.637					
fipo	0.713	0.701	0.747				
inpr	0.378	0.58	0.642	0.885			
			0.922				
loaj	0.71	0.844	0.653	0.647	0.537	0.763	
spok	0.827	0.77	0.745	0.783	0.572	0.895	0.914

```
cfa.model <- "
akce = "akce1 + akce2 + akce3 + akce4
crse = "crse1 + crse2 + crse3 + crse4
duve = "duve1 + duve2 + duve3 + duve4
fipo = "fipo1 + fipo2 + fipo3 + fipo4
inpr = "inpr1 + inpr2 + inpr3 + inpr4
kval = "kval1 + kval2 + kval3 + kval4
loaj = "loaj1 + loaj2 + loaj3 + loaj4
spok = "spok1 + spok2 + spok3 + spok4"

cfa.fit <- cfa(cfa.model, data = data.sem, std.lv=TRUE) # fit a model
summary(cfa.fit, fit.measures=TRUE) # print results with statistical and performance tests
```

2.1 Reliability of questions

Reliability is an extent to which a variable is consistent in what is intended to measure. The most often used measure is Cronbach's alpha. Hair suggests that values higher 0.7 can be considered as reliable.[1]. [4] summarises Nunnally's results published in 1978 as: α is recommended .70 only for early stage research. For basic research, Nunnally recommended a criterion of .80, and for clinical decision making a minimum reliability level of .90+ was encouraged. Alternative to α is McDonald's omega (ω) which is also provided here. Omega values are more flexible than α as it they do not rely on such a strict assumptions as α does. These are: tau-equivalence, absence of correlated error terms. [4] Cronbach's alpha is computed as 3:

$$\alpha = \frac{K}{K - 1} \left(\frac{1 - \sum_{k=1}^{K} \sigma_{Y_i}^2}{\sigma_x^2} \right) \tag{3}$$

where $\sum_{k=1}^{K} \sigma_{Y_i}^2$ is a sum of variances of inter-items which constitute composite score X. Variance of overall composite score is therefore σ_x^2 .

²TODO:KLINE, p.206)

³In reliability(cfa.fit): The alpha is calculated from polychoric (polyserial) correlation not from Pearson's correlation.

McDonald's omega ω_A :

$$\omega_{\mathcal{A}} = \frac{\left(\sum_{i=1}^{k} \lambda_{i}\right)^{2}}{\left(\sum_{i=1}^{k} \lambda_{i}\right)^{2} + \sum_{i=1}^{k} \delta_{ii}}$$

$$(4)$$

value λ_i is standardised factor loading and δ_{ii} is standardised error variance $(1 - \delta_{ii})$.

library(semTools)
reliability(cfa.fit)

Table 5: Table presents several reliability measures. The firs alpha refers to Cronbach's alpha. Set of question related to trustworthiness (duve) can be considered as reliable.

		\						
	akce	crse	duve	fipo	inpr	kval	loaj	spok
alpha	0.82	0.71	0.64	0.77	0.74	0.73	0.84	0.80
omega	0.82	0.72	0.66	0.78	0.74	0.74	0.87	0.81
omega2	0.82	0.72	0.66	0.78	0.74	0.74	0.87	0.81
omega3	0.82	0.73	0.67	0.79	0.73	0.75	0.92	0.83

In the next step convergence among set of items representing underlying construct shall be checked. AVE stands for Average Variance Extracted and ranges from 0 to 1 (100% of variance is explained by questions). Results from Cronbach should be supported by AVE. Recommended values are higher than 0.5.

Table 6: AVE for individual question presents estimates of information conveyed in particular question with reference to other questions related to the same construct.

akce1	0.674	spok1	0.482
akce2	0.538	spok2	0.347
akce3	0.434	spok3	0.661
akce4	0.507	spok4	0.615
crse1	0.398	fipo1	0.530
crse2	0.304	fipo2	0.444
${\it crse3}$	0.402	fipo3	0.430
${\operatorname{crse4}}$	0.486	fipo4	0.477
duve1	0.205	inpr1	0.222
duve2	0.281	inpr2	0.551
duve3	0.368	inpr3	0.635
duve4	0.465	inpr4	0.316
loaj1	0.666	kval1	0.576
loaj2	0.695	kval2	0.390
loaj3	0.703	kval3	0.278
loaj4	0.441	kval4	0.437

While Table 6 highlights individual questions and their information content, reliability of overall construct can be provided by averaging individual AVE's. This is shown in Table 7.

2.2 Summated Scales Analysis

After summated scales were created (TODO: check negative question!), correlation analysis can be made:

Anti Image Matrix (AIM) is a matrix of partial correlations which. It is recommended to continue in analysis when values in AIM are higher than 0.7. But, according to psychopedia: Values that exceed 0.3

Table 7: Ave of construct reveals low values when compared to recommended threshold of 0.5. Lower values indicated there is more noise than actual information.

const	average
akce	0.54
crse	0.40
duve	0.33
fipo	0.47
inpr	0.43
kval	0.42
loaj	0.63
spok	0.53

Table 8: Matrix of Pearson correlations. It's important to achieve high value which govern relations between constructs (not causal). Variances are presented on the diagonal. High variance suggest highest descriptive power in data-set. If our aim is to find dimensions which describe dataset the most, we would assign ak, in and lo.

Variables as coded as follows:								
	ak	cr	$d\mathbf{u}$	fi	in	kv	lo	$_{\mathrm{sp}}$
ak	11.6921							
cr	0.44	8.4595						
du	0.46	0.39	4.4747					
fi	0.54	0.49	0.47	8.0229				
in	0.25	0.37	0.37	0.58	10.6420			
kv	0.52	0.50	0.59	0.63	0.47	5.7946		
lo	0.56	0.65	0.46	0.51	0.40	0.58	10.8094	
sp	0.63	0.55	0.48	0.59	0.37	0.62	0.72	6.8957

or so represent items that are correlated with each other above and beyond the factors. Hence, one of these items should be eliminated. [2] According to SAS glossary The anti-image correlation matrix ... is a matrix of the negatives of the partial correlations among variables. [3] So we should interpret correlation between r(ak, in) = 0.18 (Akceptace cen klientem and Individualni pristup ke klientovi) as small negative relation between variable when influence of other variables is removed.

Table 9: Anti Image Matrix does presents poor results of partial correlations. No pair-correlation reaches level of recommended 0.7.

i <u>ea v.</u>	ak	cr	du	fi	in	kv	lo	$_{ m sp}$
ak	1.00							
cr	-0.02	1.00						
$d\mathbf{u}$	-0.14	-0.02	1.00					
fi	-0.23	-0.12	-0.03	1.00				
in	0.18	-0.04	-0.09	-0.41	1.00			
kv	-0.07	-0.06	-0.31	-0.24	-0.12	1.00		
lo	-0.13	-0.38	-0.04	0.08	-0.12	-0.10	1.00	
$_{\mathrm{sp}}$	-0.26	-0.05	-0.04	-0.17	0.05	-0.16	-0.40	1.00

According to Kline if the observed relation between two variables is due to at least one other common cause (measured or unmeasured variable), their association is spurious. To address influence of other measured variables on the relation of interest, partial correlation should be computed. In equation (5) relation between y and x_1 while adjusting for influence of x_2 is computed.

$$r_{yx_1.x_2} = \frac{r_{yx_1} - r_{y_2}r_{x_1x_2}}{\sqrt{1 - r_{x_1x_2}^2}} \tag{5}$$

3 Structural Equation Model

3.1 First (simple) model

```
library(lavaan)
colnames(num.sem) <- c(substr(colnames(num.sem),5,12))</pre>
# Model I - initial model
sem.model <- "</pre>
akce = akce1 + akce2 + akce3 + akce4

crse = crse1 + crse2 + crse3 + crse4
duve =~
          duve1 + duve2 + duve3 + duve4
fipo =~
          fipo1 + fipo2 + fipo3 + fipo4
inpr =~
          inpr1 + inpr2 + inpr3 + inpr4
      = kval1 + kval2 + kval3 + kval4
= loaj1 + loaj2 + loaj3 + loaj4
kval =~
loaj
spok =~
          spok1 + spok2 + spok3 + spok4
fipo ~ inpr
akce ~ inpr
akce
         inpr
duve
         inpr
akce
         fipo
spok
         duve
spok
spok
         kval
kval
         inpr
kval
         duve
kval
         fipo
loaj
         spok
         spok
      ~ loaj
crse
```

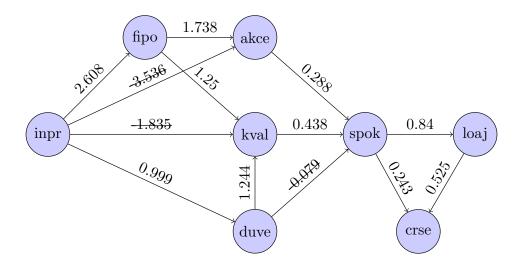


Figure 3: SEM model depicting regression between latent constructs. Positive values imply positive dependency in the way of arrow orientation. Some estimates were not significant (crossed text). Plot was typeset manually in IATEX. R function semPlot::semPaths looks promising but I failed to draw diagram which would clearly depict all relation and estimates.

lavaan (0.5-16) converged normally after 104 iterations

Number of observations 459
Estimator ML

Minimum Function Test Statistic Degrees of freedom	1185.587 451
P-value (Chi-square) Model test baseline model:	0.000
Minimum Function Test Statistic	5918.433

User model versus baseline model:

Degrees of freedom

P-value

Comparative Fit Index (CFI) 0.865 Tucker-Lewis Index (TLI) 0.851

Loglikelihood and Information Criteria:

Loglikelihood user model (H0) -17872.531 Loglikelihood unrestricted model (H1) -17279.738

Number of free parameters 77
Akaike (AIC) 35899.062
Bayesian (BIC) 36216.999
Sample-size adjusted Bayesian (BIC) 35972.624

Root Mean Square Error of Approximation:

RMSEA 0.060
90 Percent Confidence Interval 0.055 0.064
P-value RMSEA <= 0.05 0.000

Standardized Root Mean Square Residual:

SRMR 0.062

3.2 Second model

```
# Model II - from 2014-7-27
sem.model <- "
akce = akce1 + akce2 + akce3 + akce4
crse = crse1 + crse2 + crse3 + crse4
duve = duve1 + duve2 + duve3 + duve4
fipo = fipo1 + fipo2 + fipo3 + fipo4
inpr = inpr1 + inpr2 + inpr3 + inpr4
kval = kval1 + kval2 + kval3 + kval4
loaj = loaj1 + loaj2 + loaj3 + loaj4
spok = spok1 + spok2 + spok3 + spok4

fipo inpr # H1
duve inpr # H4

duve kval + spok + loaj # H7 + H10 + H14
akce fipo + inpr + kval # H5 + H3 + H9
loaj akce # H13
kval fipo + inpr # H6 + H2
spok akce + kval # H8 + H11
spok loaj # H12
crse kval + loaj + spok # H15 + H17 + H16

fit.sem <- sem(sem.model, data = num.sem, std.lv=TRUE)
summary(fit.sem, standardized = TRUE,fit.measures=TRUE)</pre>
```

496 0.000 lavaan (0.5-16) converged normally after 116 iterations

459

ML
1138.220
447
0.000

Model test baseline model:

Number of observations

${\tt Minimum}$	Function Test Statistic	5918.433
Degrees	of freedom	496
P-value		0.000

User model versus baseline model:

Comparative Fit Index (CFI)	0.873
Tucker-Lewis Index (TLI)	0.859

Loglikelihood and Information Criteria:

Loglikelihood	user model (HO)		-17848.848
Loglikelihood	unrestricted model	(H1)	-17279.738

Number of free parameters	81
Akaike (AIC)	35859.695
Bayesian (BIC)	36194.148
Sample-size adjusted Bayesian (BIC)	35937.078

Root Mean Square Error of Approximation:

RMSEA		0.058
90 Percent Confidence Interval	0.054	0.062
P-value RMSEA <= 0.05		0.001

Standardized Root Mean Square Residual:

0.057

From the printed output we can conclude that RMSEA is not ideally low (which would be ~ 0.05), SRMR is not lower than 0.055 and CFI has decreased to 0.873. This is inconsistent with aforementioned rule of "appropriate" fit.

3.3 Model Comparison

We can test whether additional complexity (new hypothesis - edges) in the second model brought significant benefits.

anova(fit.sem1, fit.sem2)

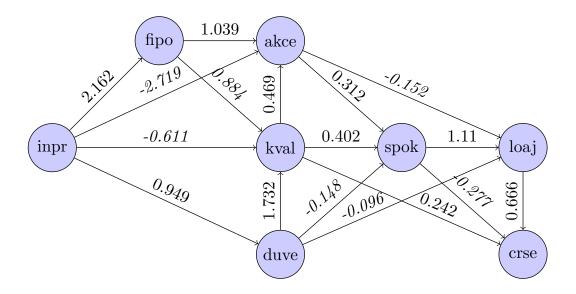


Figure 4: SEM model depicting regression between latent constructs. Statistically insignificant paths are written in *italics* to make plot more readable. Interpretation is the same as in Figure 3.

```
Chi Square Difference Test

Df AIC BIC Chisq Chisq diff Df diff Pr(>Chisq)
fit.sem2 447 35860 36194 1138
fit.sem1 451 35899 36217 1186 47.4 4 1.3e-09 ***
```

Although the complexity costs 4 degrees of freedom it brings improvement of 47.4 in terms of χ^2 difference. This improvement is statistically significant as p-val < 0.01. Therefore, the second model is preferred.

4 Next steps

- We shall discuss membership of individual questions. The differences between satisfaction (spok) and loaylty (laoj) seems to be very narrow.
- Some hypothesis do not exhibit expected directions. These edges are non-significant (if I were not indoctrinated by statistical theory, I would call it coincidence). The next step should be discussion about their importance in the model. Re-definition of constructs (which might be done by combining some questions from *spok* and *loaj* should be considered.
- There are other topics not analysed here (as they exceeds my knowledge of studied phenomena). I would start with identification of moderating and mediation effects.
- Although a lot of work had been done before we reached this first conclusions, it's only one evolution step. These results can't be by any means considered as publication-ready! The purpose of these steps were to assess the quality of both measurement and structural model. Data need to be cleaned up at least by removing some non-reliable questions.
- Some codes do no work as expected. Maybe, we could consider using bootstrapped estimates, robust covariances, etc. This is more technical point but any suggestions are welcomed!
- You can follow my progress at https://github.com/luboRprojects

References

- [1] Hair, Joseph F. , *Multivariate Data Analysis.* 7th ed.. NJ: Pearson Prentice Hall Upper Saddle River 7th edition, 2010.
- [2] Item Deletion before Factor Analysis. *Psychlopedia*. N.p., n.d. Web. 14 July 2014. http://www.psych-it.com.au/Psychlopedia/article.asp?id=161
- [3] Stata: Data Analysis and Statistical Software. Stata Bookstore: Stata 12 Documentation. N.p., n.d. Web. 14 July 2014 http://www.stata.com/bookstore/stata12/pdf/mv_glossary.pdf
- [4] Stough, Con, Donald H. Saklofske, and James D. A. Parker. Assessing Emotional Intelligence: Theory, Research, and Applications. Dordrecht: Springer, 2009. Print

Appendices

Abbreviations		Construct
ak	akce	Akceptace cen klientem
cr	crse	Cross-selling
$d\mathbf{u}$	duve	Duvera
fi	fipo	Akceptace financnich potreb klienta
in	inpr	Individualni pristup ke klientovi
kv	kval	Kvalita
lo	loaj	Loajalita
sp	spok	Spokojenost

Table 10: Abbreviation of construct used in the document.

Misc

Correlation matrix between construct loyalty and individual Cross-Selling questions.

	loyal	${ m crse1}$	crse2	${\it crse3}$	crse4
loyal	1.00	< 0.01	< 0.01	< 0.01	< 0.01
${\operatorname{crse}}1$	0.46	1			
crse2	0.40	0.33	1.00		
${\it crse3}$	0.48	0.39	0.28	1.00	
${\it crse4}$	0.51	0.34	0.27	0.45	1.00

Table 11: Correlation matrix accompanied with p-values. We found statistically significant correlations between pairs of variables.