### Summary Statistics of 29 Variables by Firm

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#### Introduction

This report details the active variables used for factor extraction. Variables with variance below 0.10 were excluded, as they do not contribute meaningful information to the results. This selection criterion ensures that the included variables provide significant insights into the underlying data structure and the constructs they represent (Access, Skills, and Usage).

## Firms Size Using 3 Levels Measured by Revenue

year	size_rev	count	total	props	variance
2014	small	12711	18832	0.675	0.219375
2014	medium	3626	18832	0.193	0.155751
2014	large	2495	18832	0.132	0.114576
2015	small	12855	19322	0.665	0.222775
2015	medium	3724	19322	0.193	0.155751
2015	large	2743	19322	0.142	0.121836
2016	small	11563	18892	0.612	0.237456
2016	medium	4238	18892	0.224	0.173824
2016	large	3091	18892	0.164	0.137104
2017	small	13170	21195	0.621	0.235359
2017	medium	4710	21195	0.222	0.172716
2017	large	3315	21195	0.156	0.131664
2018	small	13671	21825	0.626	0.234124
2018	medium	4703	21825	0.215	0.168775
2018	large	3451	21825	0.158	0.133036
2019	small	10954	18383	0.596	0.240784
2019	medium	4152	18383	0.226	0.174924
2019	large	3277	18383	0.178	0.146316

# Firms Size Using 2 Levels Measured by Revenue

year	sme_rev	count	total	props
2014	sme	16337	18832	0.868
2014	large	2495	18832	0.132
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2015	sme	16579	19322	0.858
2015	large	2743	19322	0.142
	Ü			
2016	sme	15801	18892	0.836
2016	large	3091	18892	0.164
	8-			
2017	sme	17880	21195	0.844
2017		3315	21195	0.156
2017	large	3315	21195	0.150
2018	sme	18374	21825	0.842
2018	large	3451	21825	0.158
2019	sme	15106	18383	0.822
2019	large	3277	18383	0.178

#### Control Variables Used for Factor Extraction

In this study, firm size using 3 levels, measured by revenue, was included as an active variable in the factor analysis to control for its influence on other variables. This approach ensures that the extracted factors account for size-related variations, enhancing their interpretability and providing a comprehensive understanding of the data. Incorporating firm size allows for a more accurate and representative analysis of the underlying data structure.

#### **Variables**

In total there are 29 variables use to extract the factors that represent each construct access, skills, and usage. Three control variables representing the firm size were included.

- ► For the access index 6 variables + 3 size variables (small, medium, large)
- ► For the skills index 9 variables + 3 size variables (small, medium, large)
- ► For the usage index 11 variables + 3 size variables (small, medium, large)

#### ACCESS variables I

These variables include continuous and binary variables' in total there are 6 variables. There is one variables for incentives access and five for physical access measuring computers and internet connectivity.

### ACCESS variables II (Incentives)

► Var name: IT training courses for employees without specialist ICT skills.

Type: binaryCode: A1\_B2b

year	count	prop_1s	variance	std_dev	lo_95_CI	up_95_CI
2014	18832	0.1449	0.1239	0.3520	0.14	0.15
2015	19322	0.1675	0.1394	0.3735	0.16	0.17
2016	18892	0.1734	0.1433	0.3786	0.17	0.18
2017	21195	0.1806	0.1480	0.3847	0.18	0.19
2018	21825	0.2284	0.1762	0.4198	0.22	0.23
2019	18383	0.2683	0.1963	0.4431	0.26	0.27

## ACCESS variables III (Physical Access)

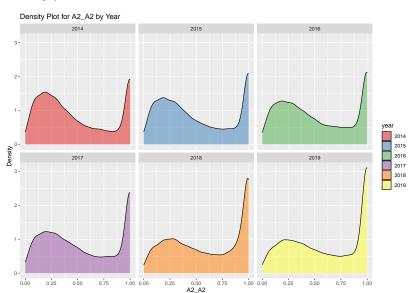
Var name: Percentage of employees using the computer out of the total employees.

Type: continuousCode: A2\_A2

year	count	mean	sd	variance	median	min	max	IQR
2014	18832	0.4875	0.3351	0.1123	0.40	0	1	0.63
2015	19322	0.5144	0.3391	0.1150	0.43	0	1	0.69
2016	18892	0.5286	0.3372	0.1137	0.46	0	1	0.68
2017	21195	0.5456	0.3402	0.1158	0.49	0	1	0.70
2018	21825	0.6120	0.3352	0.1123	0.63	0	1	0.68
2019	18383	0.6216	0.3405	0.1159	0.64	0	1	0.70

## ACCESS variables IV (Physical Access)

#### Density plot



# ACCESS variables V (Physical Access)

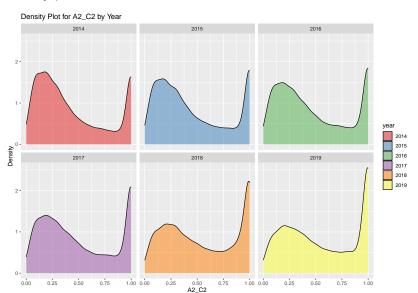
► Var name: Percentage of employees using computers connected to the internet.

Type: continuousCode: A2\_C2

count	mean	sd	variance	median	min	max	IQR
18832	0.4390	0.3294	0.1085	0.33	0	1	0.54
19322	0.4684	0.3359	0.1128	0.36	0	1	0.62
18892	0.4820	0.3352	0.1124	0.39	0	1	0.61
21195	0.5056	0.3393	0.1151	0.42	0	1	0.68
21825	0.5567	0.3365	0.1132	0.51	0	1	0.67
18383	0.5724	0.3419	0.1169	0.53	0	1	0.73
	18832 19322 18892 21195 21825	18832 0.4390 19322 0.4684 18892 0.4820 21195 0.5056 21825 0.5567	18832 0.4390 0.3294 19322 0.4684 0.3359 18892 0.4820 0.3352 21195 0.5056 0.3393 21825 0.5567 0.3365	18832 0.4390 0.3294 0.1085   19322 0.4684 0.3359 0.1128   18892 0.4820 0.3352 0.1124   21195 0.5056 0.3393 0.1151   21825 0.5567 0.3365 0.1132	18832 0.4390 0.3294 0.1085 0.33   19322 0.4684 0.3359 0.1128 0.36   18892 0.4820 0.3352 0.1124 0.39   21195 0.5056 0.3393 0.1151 0.42   21825 0.5567 0.3365 0.1132 0.51	18832 0.4390 0.3294 0.1085 0.33 0   19322 0.4684 0.3359 0.1128 0.36 0   18892 0.4820 0.3352 0.1124 0.39 0   21195 0.5056 0.3393 0.1151 0.42 0   21825 0.5567 0.3365 0.1132 0.51 0	18832 0.4390 0.3294 0.1085 0.33 0 1   19322 0.4684 0.3359 0.1128 0.36 0 1   18892 0.4820 0.3352 0.1124 0.39 0 1   21195 0.5056 0.3393 0.1151 0.42 0 1   21825 0.5567 0.3365 0.1132 0.51 0 1

## ACCESS variables VI (Physical Access)

#### Density plot



# ACCESS variables VII (Physical Access)

Var name: Enterprise provides mobile devices with mobile connection.

Type: binaryCode: A2\_C5a

year	count	prop_1s	variance	std_dev	lo_95_CI	up_95_CI
2014	18832	0.6959	0.2116	0.4600	0.69	0.70
2015	19322	0.7436	0.1907	0.4367	0.74	0.75
2016	18892	0.7595	0.1827	0.4274	0.75	0.77
2017	21195	0.7964	0.1621	0.4027	0.79	0.80
2018	21825	0.7512	0.1869	0.4324	0.75	0.76
2019	18383	0.8196	0.1479	0.3845	0.81	0.83

# ACCESS variables VIII (Physical Access)

▶ Internet download speed low between 2 Mbit/s to 30 Mbit/s.

Type: continuousCode: A2\_C4\_low

year	count	prop_1s	variance	std_dev	lo_95_CI	up_95_CI
2014	18832	0.8221	0.1463	0.3825	0.82	0.83
2015	19322	0.7995	0.1603	0.4004	0.79	0.81
2016	18892	0.7504	0.1873	0.4328	0.74	0.76
2017	21195	0.6803	0.2175	0.4664	0.67	0.69
2018	21825	0.5790	0.2438	0.4937	0.57	0.59
2019	18383	0.4662	0.2489	0.4989	0.46	0.47

## ACCESS variables IX (Physical Access)

▶ Internet download speed low between 2 Mbit/s to 30 Mbit/s.

Type: continuousCode: A2\_C4\_high

year	count	prop_1s	variance	std_dev	lo_95_CI	up_95_CI
2014	18832	0.1779	0.1463	0.3825	0.17	0.18
2015	19322	0.2005	0.1603	0.4004	0.19	0.21
2016	18892	0.2496	0.1873	0.4328	0.24	0.26
2017	21195	0.3197	0.2175	0.4664	0.31	0.33
2018	21825	0.4210	0.2438	0.4937	0.41	0.43
2019	18383	0.5338	0.2489	0.4989	0.53	0.54

#### SKILLS variables I

11 variables were selected, these variables include only binary variables. It represents the digital skills withing the enterprise. Measuring ICT training and the use of internal personnel to develop ICT tasks.

### SKILLS variables II

▶ Var name: Employment of specialists in computer subjects.

Type: binaryCode: S\_B1

year	count	prop_1s	variance	std_dev	lo_95_CI	up_95_CI
2014	18832	0.2870	0.2046	0.4524	0.28	0.29
2015	19322	0.3115	0.2145	0.4631	0.30	0.32
2016	18892	0.3235	0.2188	0.4678	0.32	0.33
2017	21195	0.3170	0.2165	0.4653	0.31	0.32
2018	21825	0.3206	0.2178	0.4667	0.31	0.33
2019	18383	0.3514	0.2279	0.4774	0.34	0.36

### SKILLS variables III

► Var name: IT training courses for employees with specialist ict skills.

Type: binaryCode: S\_B2a

year	count	prop_1s	variance	std_dev	lo_95_CI	up_95_CI
2014	18832	0.1163	0.1028	0.3206	0.11	0.12
2015	19322	0.1279	0.1115	0.3340	0.12	0.13
2016	18892	0.1306	0.1135	0.3370	0.13	0.14
2017	21195	0.1342	0.1162	0.3409	0.13	0.14
2018	21825	0.1797	0.1474	0.3840	0.17	0.18
2019	18383	0.2089	0.1653	0.4066	0.20	0.21

### SKILLS variables IV

▶ Use of internal personnel for ICT infrastructure maintenance.

Type: binaryCode: S\_B5a1

year	count	prop_1s	variance	std_dev	lo_95_CI	up_95_CI
2014	18832	0.2907	0.2062	0.4541	0.28	0.30
2015	19322	0.3055	0.2122	0.4606	0.30	0.31
2016	18892	0.3062	0.2124	0.4609	0.30	0.31
2017	21195	0.3027	0.2111	0.4594	0.30	0.31
2018	21825	0.2987	0.2095	0.4577	0.29	0.30
2019	18383	0.3256	0.2196	0.4686	0.32	0.33

### SKILLS variables V

► Var name: Use of internal personnel for office software support.

Type: binaryCode: S\_B5b1

year	count	prop_1s	variance	std_dev	lo_95_CI	up_95_CI
2014	18832	0.4397	0.2464	0.4964	0.43	0.45
2015	19322	0.4552	0.2480	0.4980	0.45	0.46
2016	18892	0.4590	0.2483	0.4983	0.45	0.47
2017	21195	0.4496	0.2475	0.4975	0.44	0.46
2018	21825	0.4340	0.2456	0.4956	0.43	0.44
2019	18383	0.4715	0.2492	0.4992	0.46	0.48

### SKILLS variables VI

► Var name: Use of internal personnel for enterprise software development.

Type: binaryCode: S\_B5c1

year	count	prop_1s	variance	std_dev	lo_95_CI	up_95_CI
2014	18832	0.1702	0.1412	0.3759	0.16	0.18
2015	19322	0.1813	0.1484	0.3853	0.18	0.19
2016	18892	0.1843	0.1503	0.3877	0.18	0.19
2017	21195	0.1785	0.1466	0.3830	0.17	0.18
2018	21825	0.1765	0.1453	0.3813	0.17	0.18
2019	18383	0.1975	0.1585	0.3981	0.19	0.20

### SKILLS variables VII

► Var name: Use of internal personnel for enterprise software support.

Type: binaryCode: S\_B5d1

	year	count	prop_1s	variance	std_dev	lo_95_CI	up_95_CI
	2014	18832	0.2273	0.1756	0.4191	0.22	0.23
	2015	19322	0.2361	0.1804	0.4247	0.23	0.24
	2016	18892	0.2479	0.1864	0.4318	0.24	0.25
	2017	21195	0.2406	0.1827	0.4274	0.23	0.25
	2018	21825	0.2409	0.1829	0.4276	0.24	0.25
	2019	18383	0.2642	0.1944	0.4409	0.26	0.27
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### SKILLS variables VIII

► Var name: Use of internal personnel for enterprise software support.

Type: binaryCode: S\_B5e1

year	count	prop_1s	variance	std_dev	lo_95_CI	up_95_CI
2014	18832	0.1549	0.1309	0.3619	0.15	0.16
2015	19322	0.1653	0.1380	0.3714	0.16	0.17
2016	18892	0.1650	0.1378	0.3712	0.16	0.17
2017	21195	0.1596	0.1341	0.3663	0.15	0.16
2018	21825	0.1557	0.1315	0.3626	0.15	0.16
2019	18383	0.1752	0.1445	0.3801	0.17	0.18

### SKILLS variables IX

► Var name: Use of internal personnel for web development support.

Type: binaryCode: S\_B5f1

year	count	prop_1s	variance	std_dev	lo_95_CI	up_95_CI
2014	18832	0.1786	0.1467	0.3830	0.17	0.18
2015	19322	0.1901	0.1540	0.3924	0.18	0.20
2016	18892	0.1972	0.1583	0.3979	0.19	0.20
2017	21195	0.1847	0.1506	0.3880	0.18	0.19
2018	21825	0.1736	0.1435	0.3787	0.17	0.18
2019	18383	0.2022	0.1613	0.4016	0.20	0.21

### SKILLS variables X

► Var name: Use of internal personnel for web development support.

Type: binaryCode: S\_B5g1

year	count	prop_1s	variance	std_dev	lo_95_CI	up_95_CI
2014	18832	0.3080	0.2131	0.4617	0.30	0.31
2015	19322	0.3375	0.2236	0.4729	0.33	0.34
2016	18892	0.3326	0.2220	0.4711	0.33	0.34
2017	21195	0.3185	0.2171	0.4659	0.31	0.32
2018	21825	0.2895	0.2057	0.4535	0.28	0.30
2019	18383	0.3427	0.2253	0.4746	0.34	0.35

#### **USAGE** variables I

These variables include only binary variables, we selected 11 variables. It measures how the enterprise use a variety of digital technologies in different business operations in marketing, management, e-commerce and human resources.

# USAGE variables II (Marketing)

▶ Var name: Use of Website

Type: binary

► Code: UMK\_C7

year	count	prop_1s	variance	std_dev	lo_95_CI	up_95_CI
2014	18832	0.7477	0.1886	0.4344	0.74	0.75
2015	19322	0.7694	0.1774	0.4212	0.76	0.78
2016	18892	0.7902	0.1658	0.4072	0.78	0.80
2017	21195	0.7833	0.1697	0.4120	0.78	0.79
2018	21825	0.7940	0.1636	0.4044	0.79	0.80
2019	18383	0.8530	0.1254	0.3541	0.85	0.86

# USAGE variables III (Marketing)

Var name: possibility to place orders or reservations online eg online shopping cart

► Type: binary

► Code: UMK\_C8c

year	count	prop_1s	variance	std_dev	lo_95_CI	up_95_CI
2014	18832	0.4399	0.2464	0.4964	0.43	0.45
2015	19322	0.4428	0.2467	0.4967	0.44	0.45
2016	18892	0.4571	0.2482	0.4982	0.45	0.46
2017	21195	0.4797	0.2496	0.4996	0.47	0.49
2018	21825	0.4712	0.2492	0.4992	0.46	0.48
2019	18383	0.4290	0.2450	0.4949	0.42	0.44

## USAGE variables IV (Marketing)

Var name: Links or references to company profiles on social media

► Type: binary

Code: UMK\_C8h

year	count	prop_1s	variance	std_dev	lo_95_CI	up_95_CI
2014	18832	0.3232	0.2187	0.4677	0.32	0.33
2015	19322	0.3844	0.2366	0.4865	0.38	0.39
2016	18892	0.4406	0.2465	0.4965	0.43	0.45
2017	21195	0.4751	0.2494	0.4994	0.47	0.48
2018	21825	0.5435	0.2481	0.4981	0.54	0.55
2019	18383	0.5518	0.2473	0.4973	0.54	0.56

# USAGE variables V (Marketing)

Var name: Use of social network.

► Type: binary

► Code: UMK\_C10a

year	count	prop_1s	variance	std_dev	lo_95_CI	up_95_CI
2014	18832	0.3301	0.2211	0.4703	0.32	0.34
2015	19322	0.3810	0.2358	0.4856	0.37	0.39
2016	18892	0.4360	0.2459	0.4959	0.43	0.44
2017	21195	0.4760	0.2494	0.4994	0.47	0.48
2018	21825	0.4517	0.2477	0.4977	0.45	0.46
2019	18383	0.5686	0.2453	0.4953	0.56	0.58

# USAGE variables VI (Marketing)

Var name: Social media and multimedia.

► Type: binary

► Code: UMK\_C10c

year	count	prop_1s	variance	std_dev	lo_95_CI	up_95_CI
2014	18832	0.1450	0.1240	0.3521	0.14	0.15
2015	19322	0.1742	0.1439	0.3793	0.17	0.18
2016	18892	0.2075	0.1644	0.4056	0.20	0.21
2017	21195	0.2274	0.1757	0.4192	0.22	0.23
2018	21825	0.2134	0.1679	0.4097	0.21	0.22
2019	18383	0.2930	0.2072	0.4551	0.29	0.30

# USAGE variables VII (Management)

▶ Var name: Using ERP software

Type: binaryCode: UM\_E1

year	count	prop_1s	variance	std_dev	lo_95_CI	up_95_CI
2014	18832	0.4633	0.2487	0.4987	0.46	0.47
2015	19322	0.4681	0.2490	0.4990	0.46	0.48
2016	18892	0.4973	0.2500	0.5000	0.49	0.50
2017	21195	0.4978	0.2500	0.5000	0.49	0.50
2018	21825	0.4912	0.2499	0.4999	0.48	0.50
2019	18383	0.5092	0.2499	0.4999	0.50	0.52

# USAGE variables VIII (Management)

► Var name: Use operational CRM software

Type: binaryCode: UM\_E2b

year	count	prop_1s	variance	std_dev	lo_95_CI	up_95_CI
2014	18832	0.2313	0.1778	0.4216	0.23	0.24
2015	19322	0.2410	0.1829	0.4277	0.23	0.25
2016	18892	0.2601	0.1924	0.4387	0.25	0.27
2017	21195	0.2539	0.1894	0.4352	0.25	0.26
2018	21825	0.2791	0.2012	0.4486	0.27	0.29
2019	18383	0.3702	0.2332	0.4829	0.36	0.38

## **USAGE** variables IX (Management)

▶ Var name: Use analytical CRM software

Type: binaryCode: UM\_E2a

year	count	prop_1s	variance	std_dev	lo_95_CI	up_95_CI
2014	18832	0.3490	0.2272	0.4767	0.34	0.36
2015	19322	0.3522	0.2282	0.4777	0.35	0.36
2016	18892	0.3683	0.2327	0.4824	0.36	0.38
2017	21195	0.3663	0.2321	0.4818	0.36	0.37
2018	21825	0.3437	0.2256	0.4750	0.34	0.35
2019	18383	0.2386	0.1817	0.4263	0.23	0.24

## USAGE variables XI (e-commerce)

Var name: Possibility to place orders or reservations online eg online shopping cart

Type: binaryCode: UC\_C8a

year	count	prop_1s	variance	std_dev	lo_95_CI	up_95_CI
2014	18832	0.1706	0.1415	0.3762	0.17	0.18
2015	19322	0.1834	0.1498	0.3870	0.18	0.19
2016	18892	0.2000	0.1600	0.4000	0.19	0.21
2017	21195	0.2193	0.1712	0.4138	0.21	0.22
2018	21825	0.2250	0.1744	0.4176	0.22	0.23
2019	18383	0.2112	0.1666	0.4082	0.21	0.22

## USAGE variables XII (e-commerce)

Var name: Web sales through intermediary websites or ecommerce sites marketplaces or apps

Type: binaryCode: UC\_J7

year	count	prop_1s	variance	std_dev	lo_95_CI	up_95_CI
2014	18832	0.4624	0.2486	0.4986	0.46	0.47
2015	19322	0.4615	0.2485	0.4985	0.45	0.47
2016	18892	0.4893	0.2499	0.4999	0.48	0.50
2017	21195	0.4957	0.2500	0.5000	0.49	0.50
2018	21825	0.0856	0.0783	0.2798	0.08	0.09
2019	18383	0.0857	0.0784	0.2799	0.08	0.09

# USAGE variables XIII (Human Resources)

Var name: Announcement of vacancies or possibility to apply for employment online.

Type: binaryCode: UM\_C8g

year	count	prop_1s	variance	std_dev	lo_95_CI	up_95_CI
2014	18832	0.2324	0.1784	0.4224	0.23	0.24
2015	19322	0.2486	0.1868	0.4322	0.24	0.25
2016	18892	0.2625	0.1936	0.4400	0.26	0.27
2017	21195	0.2653	0.1949	0.4415	0.26	0.27
2018	21825	0.2600	0.1924	0.4387	0.25	0.27
2019	18383	0.2994	0.2098	0.4580	0.29	0.31
2016 2017 2018	18892 21195 21825	0.2625 0.2653 0.2600	0.1936 0.1949 0.1924	0.4400 0.4415 0.4387	0.26 0.26 0.25	