M.P. Evans

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M.P. Evans overview

Company overview





- M.P. Evans PLC (AIM:MPE) is an Indonesian producer of crude palm oil with 6 plantations in five Indonesian provinces and some residual ex-plantation property-development land in Malaysia.
- The Group has a robust capital structure with market cap. of \$615+m, cash of \$66 m, low levels of debt, and improving returns & rising dividends.

312K tons crude palm oil **55%** sustainable crops certified

53K h.a. lands



52w Max: \$1368

52w Min: \$841

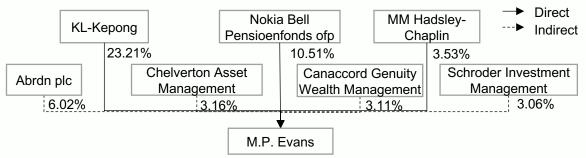
Mkt cap.: \$657M GBP

EV/EBITDA: 5.67

Basic financials

| (USD'000) | 2017 | 2018 | 2019 | 2020 | 2021 |
|---------------------|---------|---------|---------|---------|---------|
| Revenue | 116,536 | 108,553 | 119,341 | 174,510 | 276,592 |
| Net income | 91,129 | 5,405 | 6,333 | 20,371 | 86,406 |
| Total asset | 544,325 | 465,600 | 510,010 | 536,484 | 583,818 |
| Cash & cash equiv. | 113,910 | 21,626 | 25,947 | 27,222 | 65,609 |
| Net asset | 304,492 | 338,698 | 304,515 | 292,764 | 367,574 |
| Net oper. cash flow | 20,723 | 21,297 | 32,002 | 39,598 | 92,272 |
| Gross margin | 31% | 24% | 14% | 20% | 37% |
| Net margin | 78% | 5% | 5% | 12% | 31% |
| Debt-to-asset ratio | 44% | 6% | 19% | 20% | 12% |
| ROE | 2% | 2% | 2% | 6% | 22% |

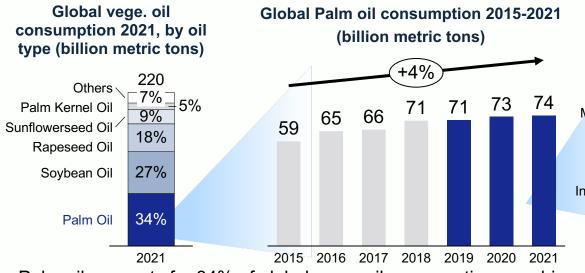
Share holder's structure



Note: updated on 2 Jun, 2022

Palm oil market reaches 74 billion metric tons in 2021, price stays high due to rising demands and land shortage

Palm oil dominates vegetable oil market; CPO prices stays high due to undersupply



- Palm oil accounts for 34% of global vege. oil consumption, reaching 74 million tons in 2021, ~ 80 million tons expected in 2025,
- Major application scenarios for palm oil: cooking oil (65%), biofuel (10%) and others (shampoos, etc.).
- Recent growth mainly driven by growing health awareness and alternatives to biofuels, while palm oil supply limited by land scarcity.

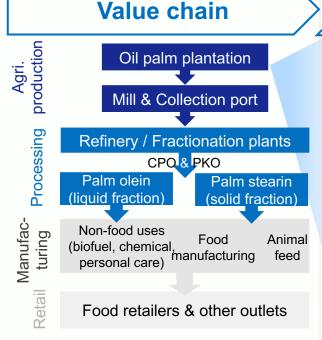
Indonesia dominates global palm oil production



- Indonesia is the most important palm oil provider, with 59% production and 56% export, and would remain so in the future with steady growth.
- CPO prices reached record highs in the early part of 2022; price will stay high in the next 5 years, mainly driven by supply shortage limited by land scarcity.

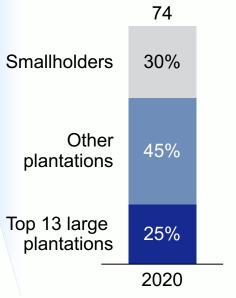
MD

Global oil palm dominated by large plantations; MPE as No.5 in Indonesia, with higher margins and efficiency than others



As supply disruptions squeeze the margin of down streams, driving CPO price up, investment opportunities move upwards.





Plantations account for 70% of total share, among which large plantations account for 25% of total share.

Selected players comparison

| | KLK | Wilmar | Evans | REA |
|--------------------------|-------|----------------------------------|-------|-----|
| Revenue (\$M) | 4,550 | 65,794 | 277 | 192 |
| Palm oil revenue (\$M) | 1,980 | 3,650 (oil plam & sugar milling) | 253 | 167 |
| Gross margin (%) | 18% | 11% | 37% | 32% |
| Net profit margin (%) | 18% | 3% | 33% | 5% |
| Planted area ('000 Ha) | 284 | 230 | 40 | 36 |
| CPO production ('000 mt) | 1,006 | 1,720 | 313 | 209 |
| CPO Extraction Rate | 22% | 21% | 23% | 22% |
| % RSPO certified | 85% | 77% | 55% | 43% |

- MP Evans accounts for 4.6% of global palm oil production, and ~10% of Indonesia's market production (top 5).
- Despite smaller scale than largest plantations such as KLK & Wilmar, EP Evans has larger gross and net profit margin due to high production efficiency.

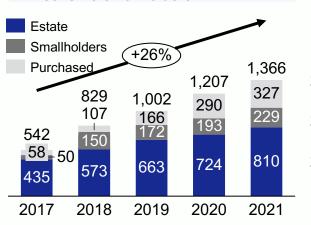
MPE's CPO¹ & PKO² growth is driven by increasing capacity, efficiency and sustainability, as well as property sale proceeds

Indonesian palm oil plantation: expansion in a sustainable and cost-effective manner

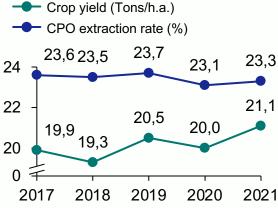
Palm oil plantation contributes to the majority of M.P. Evans revenues. MPE's principal activity is to run sustainable oilpalm estates in Indonesia, together with the management and development of attached 'scheme-smallholder' areas.

| | | Selling Price (\$/tonne) | Production 2021 (tonne) |
|----|----|--------------------------|-------------------------|
| CF | 20 | \$810 | 312,900 |
| Pł | (0 | \$533 | 67,100 |

- Main growth driven by 3 pillars:
 - > Capacity: Continue increasing both its own crop and that from its scheme smallholders



> Efficiency: Crop yields on the rise and CPO extraction stayed high



> Sustainability: Reaching 100% RSPO by 2030



Malaysian property: gradual liquidation

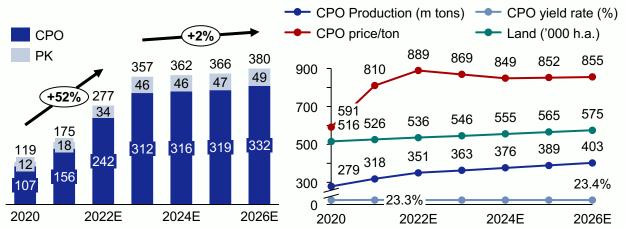
- 6 small oil-palm estates in Malaysia (4,000h.a.), currently 1 remained.
- In 2021, MPE has sold 70 h.a. Bertam Estate to Bertam Properties, realized \$17.99M in revenue and \$5.69M in profits.
- Sale proceeds reinvested in Indonesian palm-oil projects: expansion of both its hectarage and production facilities as a producer of sustainable Indonesian palm oil.

Notes: 1) CPO: Crude palm oil; 2) PKO: palm kernel oil

Key financial metrics

Revenue forecast

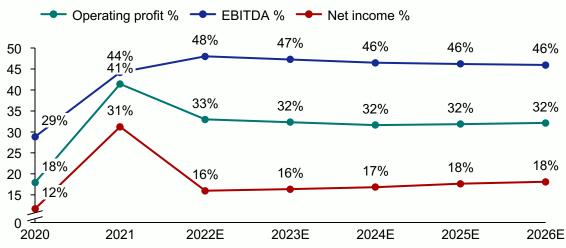
Revenue 2019-2027E (million \$) Operational forecast



- Historical trends: revenue growth mainly driven by rising millgate prices and growing land mature rate.
- Forecast: rev. expected to stay high (with a stable CAGR of 2%), driven by stable growth in land hectarage and yield rates, as well as by sustained high and stable CPO and PK prices.

Profitability forecast

Key profitability metrics

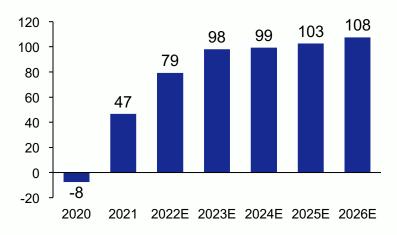


- **Historical trends**: margins vary due to price fluctuations and consequential external crop purchases.
- **Forecast:** profitability is expected to stay high and stable, with an EBITDA and operating margin of 46% and 32%, under assumptions of a proportionate percentage of crop purchase with a high and stable margin per hectare.

Key financial metrics

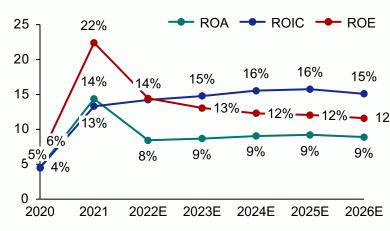
Critical ratios 🙀

Free cash flow 2020-2026E (million \$)



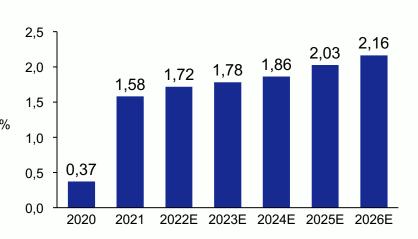
 Forecasted increase in cash flows driven by the sale of the rest properties in Malaysia as well as by robust main businesses.

Asset return ratios



 Returns remain high and stable, given that management maintains cost per ton consistent with historical averages, adopts a stable percentage of external crop purchase, and acquire new land at a stable rate.

EPS forecast



- Significant improvement in shareholder returns in 2021.
- EPS expected to have a steady growth from 2022 onwards.

LBO outputs

| | Sources and Uses | | |
|-------------------------|------------------------|---------------|------------|
| SOURCES OF FUNDS | Multiple of LTM EBITDA | Value (\$000) | % of Total |
| Excess Cash | | \$40,609 | 4.8% |
| Term Loan A | 1.29x | \$157,614 | 18.7% |
| Term Loan B | 0.97x | \$118,210 | 14.0% |
| Subordinated Note: | 0.64x | \$78,807 | 9.3% |
| Mezzanine | 0.32x | \$39,403 | 4.7% |
| Investor Equity | | \$409,125 | 48.5% |
| Total Sources | 3.2x | \$843,769 | 100% |
| USES OF FUNDS | | Value (\$000) | % of Total |
| Equity Value of Company | | \$769,068 | 91.1% |
| Refinance Debt | | \$71,048 | 8.4% |
| Advisory Fees | | \$385 | 0.05% |
| Financing Fees | | \$3,168 | 0.38% |
| Legal Fees | | \$100 | 0.01% |
| Total Uses | | \$843,769 | 100% |

| Purchase | e Price Summary | |
|----------------------------|-----------------|-----------|
| i dichase | Current | Offer |
| Price Per Share | \$12.22 | \$14.05 |
| Premium Over Current Price | | 15% |
| Market Value of Equity | \$668,754 | \$769,068 |
| Less: Cash and Investment | (65,609) | |
| Plus: Debt | 71,086 | |
| Plus: Minority Interest | 13,524 | |
| Enterprise Value | \$687,755 | \$788,069 |
| EV/EBITDA | 5.5x | 6.4x |

| | 5-Year IRR and Purchase Premium vs. Exit Multiple | | | | | | | |
|----------|---|---------------|------|------|------|------|--|--|
| Purchase | Per Share | Exit Multiple | | | | | | |
| Premium | Price | 5.0x | 6.0x | 7.0x | 8.0x | 9.0x | | |
| 30% | \$15.89 | 12% | 16% | 16% | 23% | 26% | | |
| 25% | \$15.28 | 13% | 17% | 17% | 24% | 27% | | |
| 20% | \$14.66 | 15% | 19% | 19% | 25% | 28% | | |
| 15% | \$14.05 | 16% | 20% | 20% | 27% | 30% | | |
| 10% | \$13.44 | 17% | 21% | 21% | 28% | 31% | | |

| 5-Year IRR and Purchase Premium vs. Leverage Ratio | | | | | | | |
|--|-----------|----------------|------|------|------|------|--|
| Purchase | Per Share | Leverage Ratio | | | | | |
| Premium | Price | 1.2x | 2.2x | 3.2x | 4.2x | 5.2x | |
| 30% | \$15.89 | 15% | 16% | 17% | 22% | 27% | |
| 25% | \$15.28 | 16% | 17% | 19% | 24% | 31% | |
| 20% | \$14.66 | 17% | 19% | 20% | 26% | 35% | |
| 15% | \$14.05 | 18% | 20% | 22% | 29% | 39% | |
| 10% | \$13.44 | 19% | 21% | 23% | 32% | 45% | |

London Synergy

Investment thesis & risks: Evans has outstanding balance sheet and dividends but faces org. risks, gov't regulation, CPO volatility

Investment thesis

- 1. Steady profit margins & cash flows
- 2. Steady growth in revenues, with a strong moat in land property, production efficiency, and ESG
- 3. Proven record of successfully managing fluctuating market prices by optimizing the combination of low-cost in-house production and externally sourced crops
- 4. Robust capital structure with market cap. of \$615+m, cash of \$66, low levels of debt
- 5. Improving returns & rising dividends

Risks

- 1. Organizational risk: shifting of management team
- 2. Cash flow risk: future capex needed for land acquisition, compromising cash flow performance
- 3. Regulation risk: Indonesia exercised export ban on palm oil (though later withdrawn)
- 4. CPO price volatility expected to sustain, translating into uncertainties in margins and revenues

Appendix: Comparative firms show a medium EV/EBITDA of 5.06

| | | Market Dat | a | Ľ | LTM Financial Metrics | | | LTM Multiples | | |
|----------------------------------|----------------|---------------------|------------|-------------|-----------------------|----------------|----------|---------------|------|--|
| Company | Share Price | Market Cap (\$M) | TEV (\$M) | Sales (\$M) | EBITDA (\$M) | Earnings (\$M) | EV/Sales | EV/EBITDA | P/E | |
| R.E.A Holdings plc | \$2.08 | \$91.17 | \$410.61 | \$191.91 | \$72.67 | \$9.26 | 2.14 | 5.65 | 2.14 | |
| Socfinasia S.A. | \$19.10 | \$374.25 | \$396.41 | \$200.24 | \$99.37 | \$75.15 | 1.98 | 3.99 | 1.98 | |
| Anglo-Eastern Plantations Plc | \$10.99 | \$435.60 | \$318.43 | \$433.42 | \$145.67 | \$82.92 | 0.73 | 2.19 | 0.73 | |
| Golden Agri-Resources Ltd | \$0.20 | \$2,587.51 | \$5,563.55 | \$10,834.54 | \$1,243.41 | \$673.58 | 0.51 | 4.47 | 0.51 | |
| First Resources Limited | \$1.49 | \$2,344.40 | \$2,443.63 | \$1,032.28 | \$326.62 | \$176.44 | 2.37 | 7.48 | 2.37 | |
| M.P. Evans Group PLC | \$12.29 | \$672.59 | \$691.82 | \$276.59 | \$122.07 | \$91.78 | 2.50 | 5.67 | 2.50 | |
| Minimum | \$0.20 | \$91.17 | \$318.43 | \$191.91 | \$72.67 | \$191.91 | 0.51 | 2.19 | 0.51 | |
| Median | \$6.54 | \$554.09 | \$551.21 | \$355.01 | \$133.87 | \$355.01 | 2.06 | 5.06 | 2.06 | |
| Mean | \$7.69 | \$1,084.25 | \$1,637.41 | \$2,161.50 | \$334.97 | \$2,161.50 | 1.71 | 4.91 | 1.71 | |
| Maximum | \$19.10 | \$2,587.51 | \$5,563.55 | \$10,834.54 | \$1,243.41 | \$10,834.54 | 2.50 | 7.48 | 2.50 | |

Note: all figures in USD, updated on 1st Jun, 2022

London Synergy