

## MASHREQ BANK

### Human Resources Department

Date: December 31, 2025

To Whom It May Concern,

This letter is to certify that **Kamal Al Shehhi** is a valued employee of **Mashreq Bank**. Kamal Al Shehhi is currently employed as a **Self-employed Professional** in our organization.

Kamal Al Shehhi joined our organization on **January 02, 2020** and has been serving continuously in this position. During the tenure with us, Kamal Al Shehhi has demonstrated exemplary work ethics, reliability, and professional conduct.

We confirm that **Kamal Al Shehhi** receives a monthly salary of **AED 2,480.82** (Dirhams). The employment is on full-time basis and considered permanent.

We further confirm that the employment is in good standing and there are no outstanding obligations or liabilities against Kamal Al Shehhi with our organization.

This letter is issued for official purposes and carries the certification of our Human Resources Department.

Yours Sincerely,

---

Human Resources Manager  
Mashreq Bank

*This is a synthetic document for demonstration purposes.*