

Title: Scrum Open

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#### Feedback

Thank you for taking the Open assessment of Scrum. Please review The Scrum Guide on Scrum.org and take this assessment again to improve your score.

Ken Schwaber

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# Return to Scrum.org Suggested Reading

✓ Correctly answered X Incorrectly answered → Missed correct option

All Questions | 20 Correct | 10 Incorrect

### Question 1 of 30

Why is the Daily Scrum held at the same time and same place?

### (choose the best answer)

Correct answer: C)

Note: This question displayed answer options in random order when taking this Test.

- A) The Product Owner demands it.
- B) The place can be named.
- ✓ C) The consistency reduces complexity.
  - D) Rooms are hard to book and this lets it be booked in advance.

# Feedback

The Daily Scrum is held at the same time and place each day to reduce complexity.

# Question 2 of 30

When is a Sprint over?

(choose the best answer)

Correct answer: D)

You chose: D)

Note: This question displayed answer options in random order when taking this Test.

- A) When the Product Owner says it is done.
- B) When all Product Backlog items meet their definition of done.
- C) When all the tasks are completed.
- ✓ D) When the time-box expires.

### Feedback

The duration of a Sprint is fixed and cannot be shortened or lengthened.

## Question 3 of 30

Who should know the most about the progress toward a business objective or a release, and be able to explain the alternatives most clearly?

## (choose the best answer)

Correct answer: D) You chose: D)

Note: This question displayed answer options in random order when taking this Test.

- A) The Project Manager
- B) The Development Team
- C) The Scrum Master
- ✓ **D)** The Product Owner

The Product Owner is the sole person responsible for managing the Product Backlog, which includes that the Product Backlog is visible, transparent, and clear to all, and shows what the Scrum Team will work on next.

### Question 4 of 30

Which statement best describes the Sprint Review?

### (choose the best answer)

Correct answer: B)

You chose: B)

Note: This question displayed answer options in random order when taking this Test.

- A) It is a mechanism to control the Development Team's activities during a Sprint.
- ✓ B) It is when the Scrum Team and stakeholders inspect the outcome of a Sprint and figure out
  what to do next.
  - C) It is a demo at the end of the Sprint for everyone in the organization to check on the work done.

#### Feedback

Every event in Scrum, besides the Sprint which is a container for the other events, is an opportunity to Inspect AND Adapt.

#### Question 5 of 30

When might a Sprint be abnormally cancelled?

#### (choose the best answer)

Correct answer: B)

You chose: B)

Note: This question displayed answer options in random order when taking this Test.

- A) When the Development Team feels that the work is too hard.
- ✓ B) When the Sprint Goal becomes obsolete.
  - C) When the sales department has an important new opportunity.
  - **D)** When it becomes clear that not everything will be finished by the end of the Sprint.

# Feedback

A Sprint can be cancelled before the Sprint time-box is over. A Sprint would be cancelled if the Sprint Goal becomes obsolete. This might occur if the company changes direction or if market or technology conditions change.

### Question 6 of 30

What is the recommended size for a Development Team (within the Scrum Team)?

# (choose the best answer)

Correct answer: C)

You chose: C)

Note: This question displayed answer options in random order when taking this Test.

- A) Minimal 7
- **B)** 9
- ✓ C) 3 to 9
  - D) 7 plus or minus 2

### Feedback

Optimal Development Team size is small enough to remain nimble and large enough to complete significant work. Fewer than three Development Team members decreases interaction and results in smaller productivity gains. More than nine members simply requires too much coordination.

# Question 7 of 30

When does a Development Team member become the sole owner of a Sprint Backlog item?

### (choose the best answer)

Correct answer: D)

You chose: B)

Note: This question displayed answer options in random order when taking this Test.

- A) During the Daily Scrum.
- **X** B) At the Sprint planning meeting.
  - C) Whenever a team member can accommodate more work.
- → D) Never. All Sprint Backlog Items are "owned" by the entire Development Team, even though each one may be implemented by an individual development team member.

#### Feedback

Sprint Backlog and all of its items are collectively owned by the Development Team. No individual team member can claim ownership over an item as this would block communication and collaboration.

### Question 8 of 30

An organization has decided to adopt Scrum, but management wants to change the terminology to fit with terminology already used. What will likely happen if this is done?

### (choose the best answer)

Correct answer: **D)** You chose: **B)** 

- A) Without a new vocabulary as a reminder of the change, very little change may actually happen.
- X B) The organization may not understand what has changed with Scrum and the benefits of Scrum may be lost.
  - C) Management may feel less anxious.
- D) All of the above.

### Question 9 of 30

True or False: The purpose of a Sprint is to produce a done increment of working product.

Correct answer: A)
You chose: A)

✓ A) True

B) False

### Feedback

The heart of Scrum is a Sprint, a time-box of one month or less during which a "Done", usable, and potentially releasable product Increment is created.

## Question 10 of 30

Who is required to attend the Daily Scrum?

# (choose the best answer)

Correct answer: C)

You chose: B)

Note: This question displayed answer options in random order when taking this Test.

- A) The Development Team and Scrum Master.
- X B) The Development Team and Product Owner.
- → C) The Development Team.
  - D) The Scrum team.
  - E) The Scrum Master and Product Owner.

### Feedback

Only the people doing the work described on the Sprint Backlog need to inspect and adapt at the Daily Scrum. If the Scrum Master or Product Owner is also on the Development Team, they will need to be at the Daily Scrum. Otherwise, the Scrum Master simply has to make sure the Development Team knows how to conduct a Daily Scrum and does so.

### Question 11 of 30

What does it mean to say that an event has a time-box?

# (choose the best answer)

You chose: **D**)

**Note:** This question displayed answer options in random order when taking this Test.

A) The event must take at least a minimum amount of time.

- B) The event must happen at a set time
- C) The event must happen by a given time.
- ✓ D) The event can take no more than a maximum amount of time.

Time-boxed events are events that have a maximum duration.

#### Question 12 of 30

When many Development Teams are working on a single product, what best describes the definition of "Done?"

#### (choose the best answer)

Correct answer: C)

You chose: C)

Note: This guestion displayed answer options in random order when taking this Test.

- A) Each Development Team uses its own but must make their definition clear to all other teams so the differences are known.
- B) Each Development Team defines and uses its own. The differences are discussed and reconciled during a hardening Sprint.
- ✓ C) All Development Teams must have a definition of "Done" that makes their combined work
  potentially releasable.
  - D) It depends.

#### Feedback

Scrum requires an Increment to be releasable. This is an Increment of product. Many teams working on a single product are expected to deliver such an Increment.

### Question 13 of 30

Who is responsible for managing the progress of work during a Sprint?

### (choose the best answer)

Correct answer: D)

You chose: D)

Note: This question displayed answer options in random order when taking this Test.

- A) The most junior member of the Team
- B) The Scrum Master
- C) The Product Owner
- ✓ D) The Development Team

### Feedback

The Development Team uses the Daily Scrum to inspect progress toward the Sprint Goal and to inspect how progress is trending toward completing the work in the Sprint Backlog.

# Question 14 of 30

True or False: Scrum does not have a role called "project manager."

Correct answer: A)
You chose: A)

✓ A) True

B) False

# Feedback

A Scrum Team has a Scrum Master, a Product Owner and a Development Team. As a whole they have all controls needed.

## Question 15 of 30

What is the main reason for the Scrum Master to be at the Daily Scrum?

### (choose the best answer)

Correct answer: A)
You chose: C)

**Note:** This question displayed answer options in random order when taking this Test.

- A) He or she does not have to be there; he or she only has to ensure the Development Team has a Daily Scrum.
  - B) To gather status and progress information to report to management.

- X C) To write down any changes to the Sprint Backlog, including adding new items, and tracking progress on the burn-down.
  - D) To make sure every team member answers the three questions.

The Scrum Master enforces the rule that only Development Team members participate in the Daily Scrum.

#### Question 16 of 30

**True or False:** The Scrum Team should choose at least one high priority process improvement, identified during the Sprint Retrospective, and place it in the Product Backlog.

Correct answer: B)
You chose: B)

A) True

✓ B) False

#### Feedback

False, to ensure continuous improvement, the Sprint Backlog rather than the Product Backlog includes at least one high priority process improvement identified in the previous Sprint Retrospective meeting.

#### Question 17 of 30

Which statement best describes Scrum?

#### (choose the best answer)

Correct answer: C)

You chose: C)

Note: This question displayed answer options in random order when taking this Test.

- A) A defined and predictive process that conforms to the principles of Scientific Management.
- B) A complete methodology that defines how to develop software.
- ✓ C) A framework within which complex products in complex environments are developed.
  - D) A cookbook that defines best practices for software development.

### Feedback

Scrum is not a process or a technique for building products; rather, it is a framework within which you can employ various processes and techniques.

## Question 18 of 30

The CEO asks the Development Team to add a "very important" item to a Sprint that is in progress. What should the Development Team do?

### (choose the best answer)

Correct answer: C)

You chose: C)

Note: This question displayed answer options in random order when taking this Test.

- A) Add the item to the next Sprint.
- B) Add the item to the current Sprint without any adjustments.
- ✓ C) Inform the Product Owner so he/she can work with the CEO.
  - D) Add the item to the current Sprint and drop an item of equal size.

### Feedback

The items selected for a Sprint have been selected as most valuable with the Product Owner. The items serve the Sprint's goal. No changes should be made that endanger the Sprint Goal. No one external to the Scrum Team can force changes on the Development Team (Sprint Backlog) and the Product Owner (Product Backlog).

# Question 19 of 30

Who is on the Scrum Team?

### (choose the best three answers)

Correct answer: A) B) C) You chose: A) B) C)

- ✓ A) The Scrum Master
- ✓ B) The Product Owner
- ✓ C) The Development Team
  - D) Project Manager
  - E) None of the above

The Scrum Team consists of the Scrum Master (manages the process), the Product Owner (decides what to do) and the Development Team (does the work).

### Question 20 of 30

True or False: It is mandatory that the product increment be released to production at the end of each Sprint.

Correct answer: B) You chose: A)

- X A) True
- → B) False

#### Feedback

The product increment should be usable and releasable at the end of every Sprint, but it does not have to be

### Question 21 of 30

Who creates the definition of "Done"?

#### (choose the best answer)

Correct answer: B)

You chose: C)

Note: This guestion displayed answer options in random order when taking this Test.

- A) The Product Owner as he/she is responsible for the product's success
- → B) The development organization (or Development Team if none is available from the development organization)
- X C) The Scrum Team, in a collaborative effort where the result is the common denominator of all members' definitions
  - D) The Scrum Master as he/she is responsible for the Development Team's productivity

#### Feedback

If the definition of "done" is part of the conventions, standards or guidelines of the development organization, all Scrum Teams must follow it as a minimum. The Development Team of the Scrum Team can complement it with elements specific for the product or context.

If "done" for an increment is not a convention of the development organization, the Development Team of the Scrum Team must define a definition of "done" appropriate for the product.

## Question 22 of 30

Which statement best describes a Product Owner's responsibility?

### (choose the best answer)

Correct answer: B)

Note: This question displayed answer options in random order when taking this Test.

- A) Directing the Development Team.
- → B) Optimizing the value of the work the Development Team does.
- X C) Managing the project and ensuring that the work meets the commitments to the stakeholders.
  - D) Keeping stakeholders at bay.

### Feedback

The Product Owner is responsible for maximizing the value of the product and the work of the Development

### Question 23 of 30

During a Sprint, a Development Team determines that it will not be able to finish the complete forecast. Who should be present to review and adjust the Sprint work selected?

### (choose the best answer)

Correct answer: B)

You chose: B)

Note: This question displayed answer options in random order when taking this Test.

- A) The Development Team.
- ✓ B) The Product Owner and the Development Team.
- C) The Product Owner and all stakeholders.

D) The Scrum Master, the project manager and the Development Team.

#### Feedback

During the Sprint, scope may be clarified and re-negotiated between the Product Owner and Development Team as more is learned

#### Question 24 of 30

What are the two primary ways a Scrum Master keeps a Development Team working at its highest level of productivity?

#### (choose the best two answers)

Correct answer: A) C)

You chose: A) C)

**Note:** This question displayed answer options in random order when taking this Test.

- ✓ A) By facilitating Development Team decisions
  - B) By keeping high value features high in the Product Backlog
- ✓ C) By removing impediments that hinder the Development Team
  - D) By starting and ending the meetings at the proper time

#### Feedback

A Scrum Master is a servant-leader for the Development Team. Facilitation and removing impediments serves a team in achieving the best productivity possible.

## Question 25 of 30

Which of the following services are appropriate for a Scrum Master in regard to the Daily Scrum?

#### (choose the best answer)

Correct answer: B)

You chose: E)

Note: This question displayed answer options in random order when taking this Test.

- A) Ensure that all 3 questions have been answered.
- → B) Teach the Development Team to keep the Daily Scrum within the 15 minute time-box.
  - C) Facilitate in a way that ensures each team member has a chance to speak.
  - D) Lead the discussions of the Development Team.
- X E) All answers apply.

### Feedback

The Scrum Master ensures that the Development Team has the meeting, but the Development Team is responsible for conducting the Daily Scrum. The Scrum Master teaches the Development Team to keep the Daily Scrum within the 15-minute time-box. The Scrum Master enforces the rule that only Development Team members participate in the Daily Scrum.

### Question 26 of 30

Which events are time-boxed according to the Scrum Guide?

### (choose the best three answers)

Correct answer: C) F) G)

You chose: C) F) G)

**Note:** This question displayed answer options in random order when taking this Test.

- A) Sprint Testing.
- B) Design Sprint.
- ✓ C) The Sprint.
  - D) Release Testing.
  - E) Release Retrospective
- ✓ F) Daily Scrum.
- ✓ G) Sprint Review.

### Feedback

The Scrum Guide states that all Scrum Events are time-boxed. The Sprint - 1 month or less, Sprint Planning - maximum 8 hours for a one-month sprint, Daily Scrum - 15-minutes, Sprint Review - maximum 4 hours for a one-month sprint, and the Sprint Retrospective - maximum 3 hours for a one-month sprint.

### Question 27 of 30

How much work must a Development Team do to a Product Backlog item it selects for a Sprint?

### (choose the best answer)

Correct answer: B)
You chose: D)

Note: This question displayed answer options in random order when taking this Test.

- A) Analysis, design, programming, testing and documentation.
- → B) As much as it has told the Product Owner will be done for every Product Backlog item it selects in conformance with the definition of "Done".
  - C) All development work and at least some testing.
- X D) As much as it can fit into the Sprint.

### Feedback

The purpose of each Sprint is to deliver Increments of potentially releasable functionality that adhere to the Scrum Team's current definition of "Done".

#### Question 28 of 30

The Development Team should not be interrupted during the Sprint. The Sprint Goal should remain intact. These are conditions that foster creativity, quality and productivity.

(Which one the following answers is FALSE?)

Correct answer: D)

You chose: A)

Note: This question displayed answer options in random order when taking this Test.

- X A) As a decomposition of the selected Product Backlog Items, the Sprint Backlog changes and may grow as the work emerges.
  - B) The Product Owner can help clarify or optimize the Sprint when asked by the Development Team.
  - C) The Development Team may work with the Product Owner to remove or add work if it finds it has more or less capacity than it expected.
- D) The Sprint Backlog is fully formulated in the Sprint Planning meeting and does not change during the Sprint.

#### Feedback

The Sprint Backlog makes visible all of the work that the Development Team identifies as necessary to meet the Sprint Goal. The Development Team modifies the Sprint Backlog throughout the Sprint, and the Sprint Backlog emerges during the Sprint.

# Question 29 of 30

Upon what type of process control is Scrum based?

(choose the best answer)

Correct answer: D)

You chose: D)

Note: This question displayed answer options in random order when taking this Test.

- A) Complex
- B) Defined
- C) Hybrid
- ✓ D) Empirical

### Feedback

Scrum is founded on empirical process control theory, or empiricism. Empiricism asserts that knowledge comes from experience and making decisions based on what is known.

## Question 30 of 30

Which of the below are roles on a Scrum Team?

(choose the best three answers)

Correct answer: B) C) E)

You chose: B) C) E)

**Note:** This question displayed answer options in random order when taking this Test.

- A) Customers
- ✓ B) Product Owner
- ✓ C) Development Team
  - D) Users
- ✓ E) Scrum Master

### Feedback

The Scrum Team consists of a Product Owner, the Development Team, and a Scrum Master.

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