

## Opening a new traditional Bakery in Paris

- French people love bread and croissants, but Paris is already full of bakeries of all kinds
- How to find the most suitable area to open a new highstanding, traditional bakery?
- Among all possible criteria we choose 3:
  - Density of population: people go to the bakery by foot, so we look for a populous area
  - Number of bakeries per inhabitant: with less competitors, the market share is higher
  - <u>Distance to a "top" bakery</u>: is there a top-tiered competitor in the area?



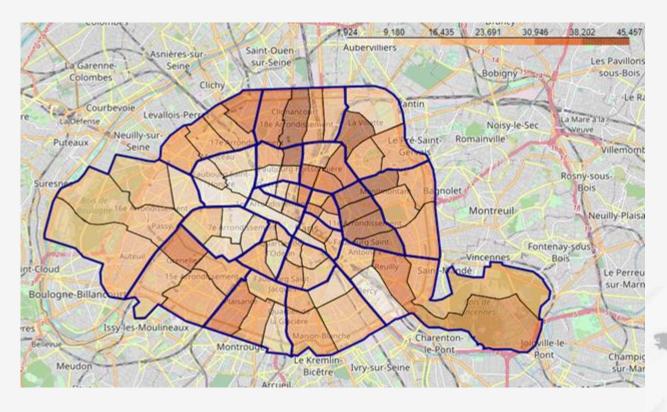
#### **Data Sources**

- Free data easily available on the internet:
  - Population density ⇒ Wikipedia (Paris administrative districts)
  - Paris districts shape ⇒ opendata.paris.fr
  - Existing bakeries (names, geo-localization, rating)
    ⇒ Foursquare API



### **Data Acquisition 1/2**

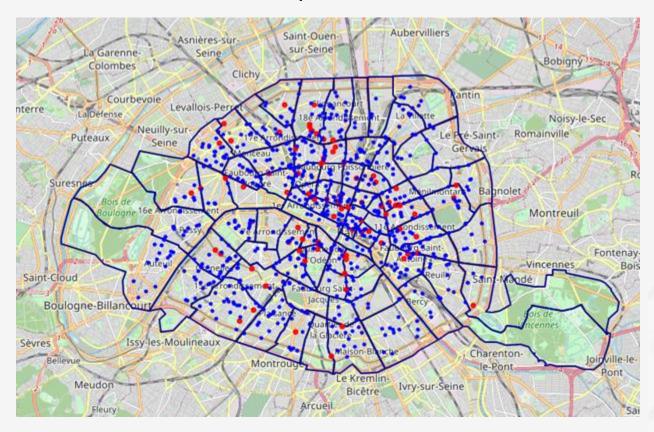
- Paris districts shapes and population density:
  - o Paris is divided into 80 administrative districts





### **Data Acquisition 2/2**

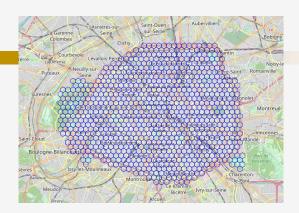
- Existing bakeries (in red top bakeries with rating ≥ 8.0)
  - o 804 bakeries, o/w 82 "top"



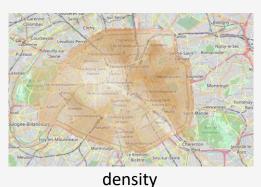


## Methodology

 Split Paris into small hexagonal shapes ⇒ 898 shapes defined



• Estimate the 3 metrics for each shape





distance to "top" bakery

# bakeries per inhabitant

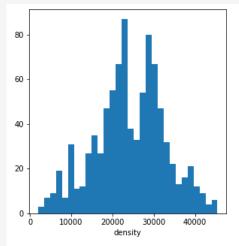
Apply Clustering and Scoring

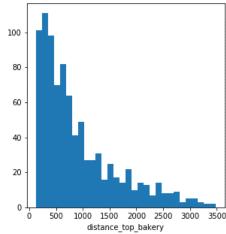


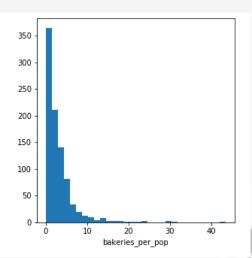
# Analysis – data distribution

 Distribution of the 3 metrics over the hexagonal shapes

| density      | distance_top_bakery  | bakeries_per_pop  |
|--------------|--|---|
| 898.000000   | 898.000000   | 898.000000  |
| 24261.788885 | 910.327130   | 2.948793  |
| 8521.976380  | 720.490596   | 3.781869  |
| 1924.000000  | 125.727683   | 0.000000  |
| 18816.000000 | 363.176230   | 0.747819  |
| 23983.285714 | 661.965405   | 1.961644  |
| 29984.464286 | 1248.814720  | 3.868790  |
| 45457.000000 | 3474.529448  | 43.496302   |
|              | 898.000000<br>24261.788885<br>8521.976380<br>1924.000000<br>18816.000000<br>23983.285714<br>29984.464286 | 898.000000  898.000000    24261.788885  910.327130    8521.976380  720.490596    1924.000000  125.727683    18816.000000  363.176230    23983.285714  661.965405    29984.464286  1248.814720 |







## Clustering 1/2

Apply K-Means algorithm with 10 clusters:

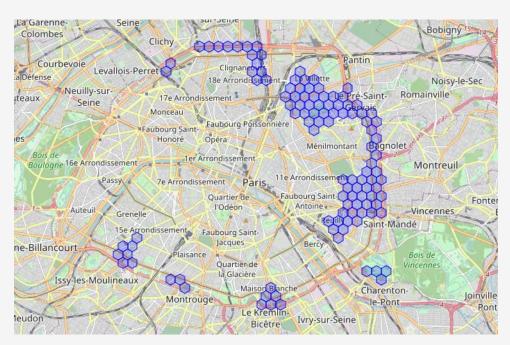
|          | x         | У         | district  | bakeries_inside | bakeries_around | density      | distance_top_bakery | bakeries_per_pop |  |
|----------|-----------|-----------|-----------|-----------------|-----------------|--------------|---------------------|------------------|--|
| clusters |           |           |           |                 |                 |              |                     |                  |  |
| 0        | 27.442105 | 15.652632 | 59.905263 | 0.357895        | 2.315789        | 21317.438471 | 1830.262240         | 1.029695         |  |
| 1        | 33.658537 | 20.926829 | 19.463415 | 1.902439        | 13.951220       | 11432.466899 | 308.167401          | 11.853174        |  |
| 2        | 55.178571 | 19.678571 | 67.410714 | 0.339286        | 2.723214        | 31454.471747 | 1277.111190         | 0.815633         |  |
| 3        | 38.808989 | 17.393258 | 31.303371 | 2.235955        | 14.000000       | 21797.162119 | 347.242952          | 6.132117         |  |
| 4        | 32.341270 | 14.134921 | 50.809524 | 0.452381        | 3.507937        | 20533.763190 | 844.895242          | 1.642722         |  |
| 5        | 36.000000 | 21.000000 | 21.250000 | 2.500000        | 17.375000       | 5829.910714  | 332.808815          | 28.04094         |  |
| 6        | 26.901639 | 21.262295 | 66.491803 | 0.147541        | 1.131148        | 17694.702966 | 2724.606822         | 0.763300         |  |
| 7        | 49.411765 | 22.847059 | 52.082353 | 1.588235        | 10.764706       | 38361.710924 | 390.393212          | 2.718413         |  |
| 8        | 36.200000 | 15.373333 | 36.960000 | 0.386667        | 4.186667        | 11451.390476 | 655.932549          | 3.432419         |  |
| 9        | 37.985437 | 16.169903 | 56.878641 | 1.004854        | 6.762136        | 29113.982108 | 482.156598          | 2.236587         |  |

Cluster #2 scores well on the 3 criteria



### Clustering 2/2

Localization of the areas belonging to Cluster #2:

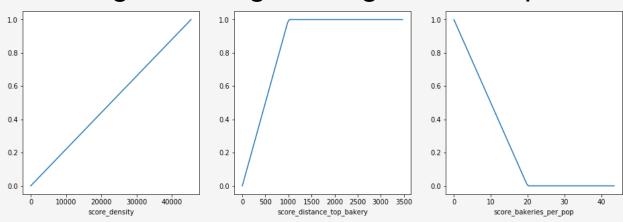


 We need scoring to narrow down list of optimal places



## Scoring

#### Score hexagons using scoring functions per feature



#### • Results: top-10

| X  | у  | density      | distance_top_bakery | bakeries_per_pop | clusters | score_density | score_distance_top_bakery | score_bakeries_per_pop | total_score |
|----|----|--------------|---------------------|------------------|----------|---------------|---------------------------|------------------------|-------------|
| 54 | 28 | 41718.000000 | 1824.576153         | 0.922624         | 2        | 0.917746      | 1.000000                  | 0.953869               | 2.871615    |
| 43 | 33 | 39243.000000 | 1202.971214         | 0.245203         | 2        | 0.863299      | 1.000000                  | 0.987740               | 2.851039    |
| 53 | 27 | 41718.000000 | 1479.405036         | 1.383936         | 2        | 0.917746      | 1.000000                  | 0.930803               | 2.848550    |
| 53 | 29 | 41718.000000 | 2017.519234         | 1.383936         | 2        | 0.917746      | 1.000000                  | 0.930803               | 2.848550    |
| 56 | 28 | 41718.000000 | 2009.207142         | 1.383936         | 2        | 0.917746      | 1.000000                  | 0.930803               | 2.848550    |
| 55 | 29 | 41718.000000 | 2170.098599         | 1.614592         | 2        | 0.917746      | 1.000000                  | 0.919270               | 2.837017    |
| 59 | 23 | 40264.857143 | 950.043531          | 0.477960         | 7        | 0.885779      | 0.950044                  | 0.976102               | 2.811925    |
| 55 | 27 | 38400.571429 | 1668.152062         | 0.751747         | 2        | 0.844767      | 1.000000                  | 0.962413               | 2.807180    |
| 52 | 28 | 38305.714286 | 1679.872141         | 0.753609         | 2        | 0.842680      | 1.000000                  | 0.962320               | 2.805000    |
| 58 | 22 | 44328.000000 | 849.940465          | 0.651225         | 7        | 0.975163      | 0.849940                  | 0.967439               | 2.792543    |
|    |    |              |                     |                  |          |               |                           |                        |             |



#### Results

 Top-10 hexagons on the map:



Best area = 19<sup>th</sup> borough, district of La Vilette



#### **Discussion - Conclusion**

- Study performed using only 3 features and free data
- In real life, many more criteria should be considered:
  - Specificities of the neighborhood: pedestrian area, marketplace, landmarks, subway etc.
  - Type of local population: more traditional French or immigrants? How likely they will but bakery products?
  - Economics: price to buy / rent a shop? Income level of local population?
- However, the methodology could be applied:
  - o In this scenario, using more metrics and more accurate data
  - In in any other situation where a competitive business wants to settle down in a big city