These materials are for your personal use while participating in this course. Please do not share or distribute them.

Marketing Experiments

Introduction

- Experimentation is a key component of the resource allocation portfolio that allows us to evaluate the consequence of different marketing actions.
- In this module we will
 - Understand some basic experimental designs
 - Follow a case study of a firm that implemented experiments on TV and the web
- By the end of this module, you will be able to conduct basic experiments to assess the effectiveness of marketing efforts.

These materials are for your personal use while participating in this course.

Please do not share or distribute them.

Correlation vs Causation

- Does skipping breakfast cause obesity?
 - http://www.webmd.com/diet/news/20080303/eatingbreakfast-may-beat-teen-obesity
- Alternative explanations:
 - Physical activity
 - Lack of sleep

"Half the money I spend on advertising is wasted; the trouble is I don't know which half"

John Wanamaker

Father of Modern Advertising

These materials are for your personal use while participating in this course. Please do not share or distribute them.

Marketing Return on Investment

- Why is it hard to measure the Return on Marketing Spending?
 - **TV Advertisements**
 - Promotion
 - Better Customer Targeting
- Basic Issue: Would you have achieved the same sales increase without the increased advertising spend?

What Establishes Causality?

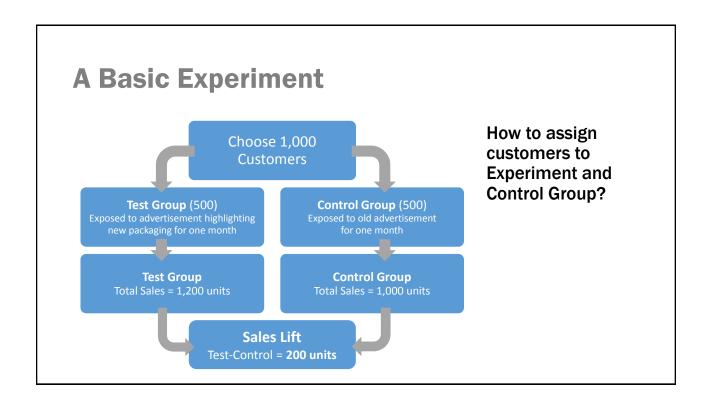
- Change in marketing mix produces change in sales
 - Increasing Advertising \$ ———— Increased Sales
- No sales increase when there is no change in the marketing mix
 - No Increase in Advertising \$ ———— Same Sales
- Time Sequence
 - Increased advertising \$ today leads to higher sales tomorrow
- No other external factor
 - When advertising was increased, one of the competitors left the market. So sales increased because of lesser competition not because of increased advertising.

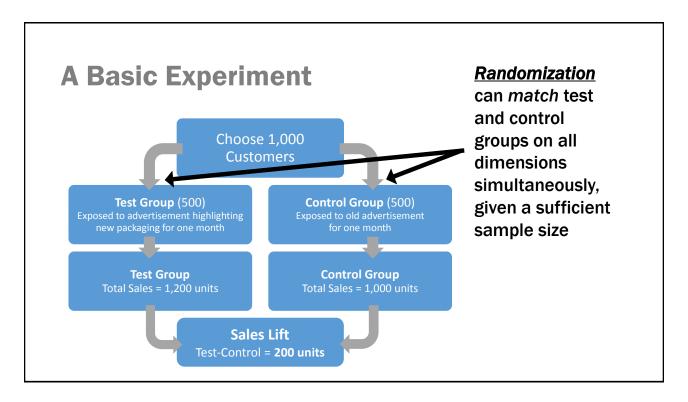
These materials are for your personal use while participating in this course. Please do not share or distribute them.

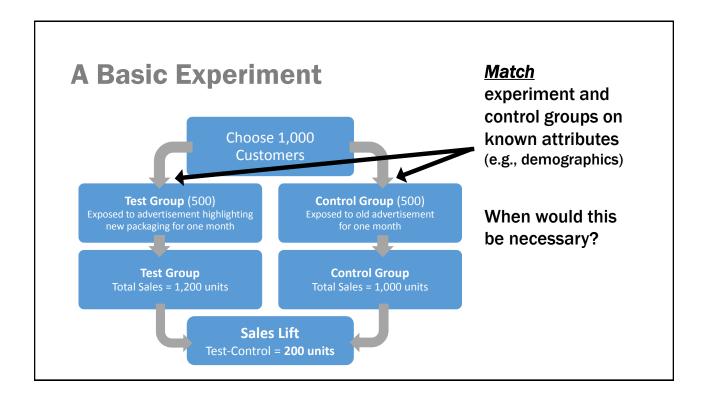
Experiments – The Holy Grail!

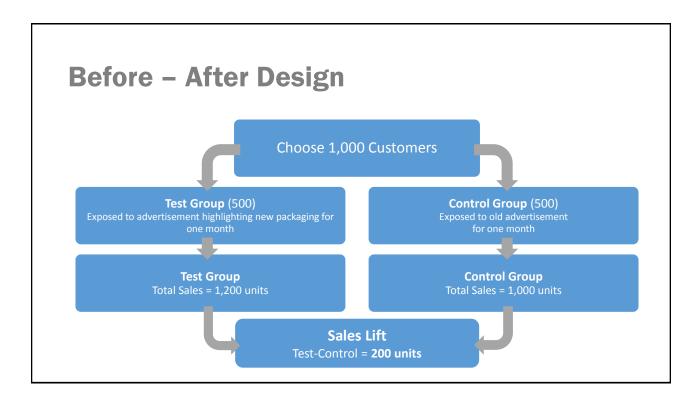
One or more independent variable(s) [Advertising \$] are manipulated to observe changes in the dependent variable [Sales or Brand awareness]

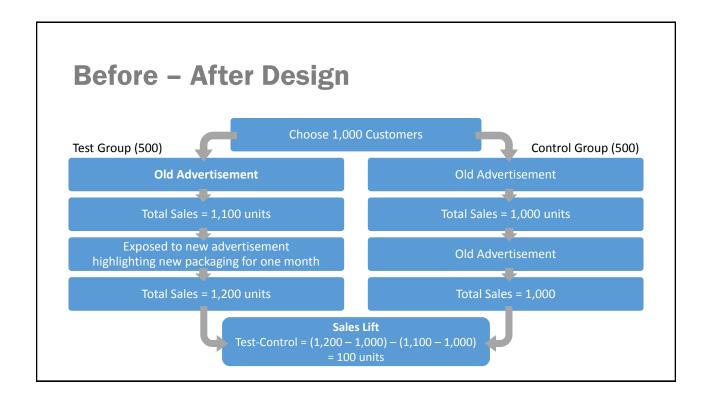








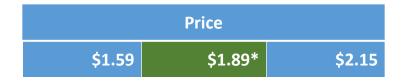




These materials are for your personal use while participating in this course.

Please do not share or distribute them.

Web Experiments – Full Factorial Design



Web Experiments – Full Factorial Design



^{*} Current conditions, so can be considered controls.

^{*} Current conditions, so can be considered controls.

These materials are for your personal use while participating in this course.

Please do not share or distribute them.

Web Experiments – Full Factorial Design

	Price				
Advertisement Copy	\$1.59	\$1.89*	\$2.15		
"Lasts Longer"		\$1,112			
"Tastes Better"		\$1,030			
"Good for You"*		\$820			

^{*} Current conditions, so can be considered controls.

Web Experiments – Full Factorial Design

	Price				
Advertisement Copy	\$1.59	\$1.89*	\$2.15		
"Lasts Longer"		\$1,112			
"Tastes Better"		\$1,030			
"Good for You"*	\$930	\$820	\$770		

^{*} Current conditions, so can be considered controls.

These materials are for your personal use while participating in this course. Please do not share or distribute them.

Web Experiments – Full Factorial Design

	Price					
Advertisement Copy	\$1.59	\$1.89*	\$2.15			
"Lasts Longer"	\$1,315	\$1,112	\$1,206			
"Tastes Better"	\$957	\$1,030	\$1,500			
"Good for You"*	\$930	\$820	\$770			

^{*} Current conditions, so can be considered controls.



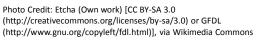
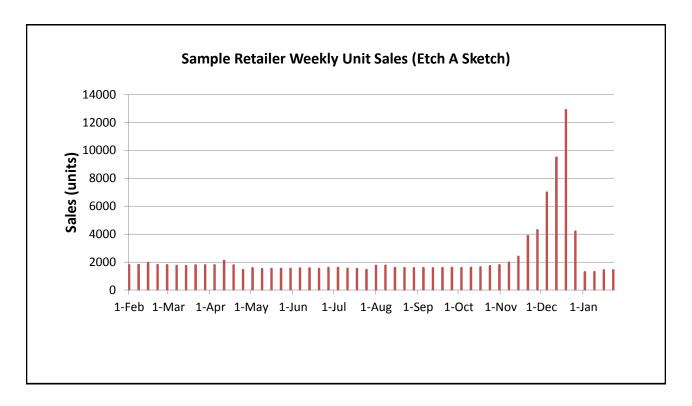




Photo Credit: By Shikhar Sharma (Own work) [CC BY-SA 3.0 (http://creativecommons.org/licenses/by-sa/3.0)], via Wikimedia Commons

These materials are for your personal use while participating in this course. Please do not share or distribute them.



	Etch A Sketch				
	Test Product				
Number of Weeks	Cincinnati Units	Control* Units	Cincinnati Shares (%)		

^{*} Control Cities included (a) Charleston, South Carolina; (b) Cleveland, Ohio; (c) Indianapolis, Indiana; and (d) Pittsburg, Pennsylvania

These materials are for your personal use while participating in this course. Please do not share or distribute them.

Etch A Sketch Test Results

		Etch A Sketch		
		Test Product		
	Number of Weeks	Cincinnati Units	Control* Units	Cincinnati Shares (%)
Pre Test 5 Dec 2005 – 26 Nov 2006	12	162	1526	9.6

		Etch A Sketch		
		Test Product		
	Number of Weeks	Cincinnati Control* Cincin Units Units Shares		
Pre Test 5 Dec 2005 – 26 Nov 2006	12	162	1526	9.6
Test 27 Nov 2006 – 16 Dec 2006	3	240	1598	13.1

^{*} Control Cities included (a) Charleston, South Carolina; (b) Cleveland, Ohio; (c) Indianapolis, Indiana; and (d) Pittsburg, Pennsylvania

^{*} Control Cities included (a) Charleston, South Carolina; (b) Cleveland, Ohio; (c) Indianapolis, Indiana; and (d) Pittsburg, Pennsylvania

These materials are for your personal use while participating in this course.

Please do not share or distribute them.

Etch A Sketch Test Results

		Etch A Sketch		
		Test Product		
	Number of Weeks	Cincinnati Units	Control* Units	Cincinnati Shares (%)
Pre Test 5 Dec 2005 – 26 Nov 2006	12	162	1526	9.6
Test 27 Nov 2006 – 16 Dec 2006	3	240	1598	13.1
Lift				136.1

		Etch A Sketch			Doodle		
		Test Product			Control Product		
	Number of Weeks	Cincinnati Units	Control* Units	Cincinnati Shares (%)	Cincinnati Units	Control Units	Cincinnati Share
Pre Test 5 Dec 2005 – 26 Nov 2006	12	162	1526	9.6	1517	6742	18.4
Test 27 Nov 2006 – 16 Dec 2006	3	240	1598	13.1	816	3780	17.7
Lift				136.1			96.7

^{*} Control Cities included (a) Charleston, South Carolina; (b) Cleveland, Ohio; (c) Indianapolis, Indiana; and (d) Pittsburg, Pennsylvania

^{*} Control Cities included (a) Charleston, South Carolina; (b) Cleveland, Ohio; (c) Indianapolis, Indiana; and (d) Pittsburg, Pennsylvania

These materials are for your personal use while participating in this course. Please do not share or distribute them.

Etch A Sketch Test Results

		Etch A Sketch		Doodle			
		Test Product		Control Product			
	Number of Weeks	Cincinnati Units	Control* Units	Cincinnati Shares (%)	Cincinnati Units	Control Units	Cincinnati Share
Pre Test 5 Dec 2005 – 26 Nov 2006	12	162	1526	9.6	1517	6742	18.4
Test 27 Nov 2006 – 16 Dec 2006	3	240	1598	13.1	816	3780	17.7
Lift				136.1			96.7
Net Lift				39.4%			

^{*} Control Cities included (a) Charleston, South Carolina; (b) Cleveland, Ohio; (c) Indianapolis, Indiana; and (d) Pittsburg, Pennsylvania

Retail Price	10
Retail Margin	36%
Manufacturer Selling Price	6.4
Manufacturer Contribution Margin %	58%
Manufacturer Contribution Margin \$	3.71

These materials are for your personal use while participating in this course. Please do not share or distribute them.

Etch A Sketch Test Results

Retail Price	10
Retail Margin	36%
Manufacturer Selling Price	6.4
Manufacturer Contribution Margin %	58%
Manufacturer Contribution Margin \$	3.71

National Budget	5,000,000
Units Break Even	1,346,983
Base Units	3,100,000
Base Units Test Period	1,085,000

Retail Price	10
Retail Margin	36%
Manufacturer Selling Price	6.4
Manufacturer Contribution Margin %	58%
Manufacturer Contribution Margin \$	3.71

National Budget	5,000,000
Units Break Even	1,346,983
Base Units	3,100,000
Base Units Test Period	1,085,000

Break Even Lift % of Base 224

These materials are for your personal use while participating in this course.

Please do not share or distribute them.

Betty Test Results

Arizona			
Color Crazy	Go Go Glam		

Betty Test Results

	Arizona		
	Color Crazy	Go Go Glam	
Total/Store/Week 17 Jun – 17 Jul 2007	1.8	2.2	

These materials are for your personal use while participating in this course.

Please do not share or distribute them.

Betty Test Results

	Arizona		California	
	Color Crazy	Go Go Glam	Color Crazy	Go Go Glam
Total/Store/Week 17 Jun – 17 Jul 2007	1.8	2.2	0.3	1.2

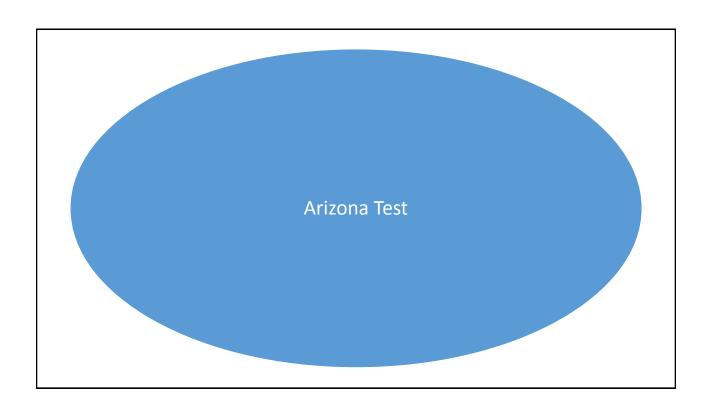
Betty Test Results

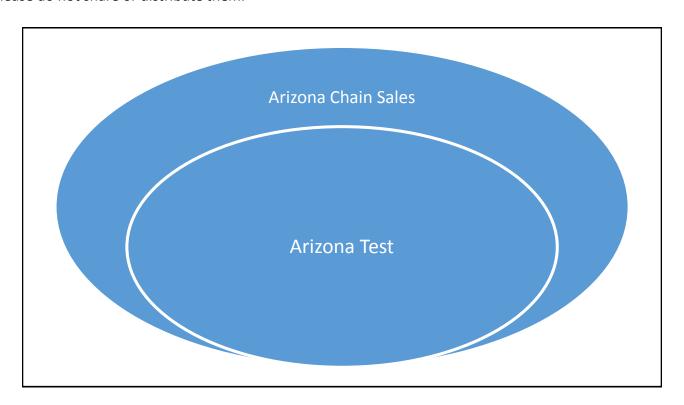
	Arizona		California	
	Color Crazy	Go Go Glam	Color Crazy	Go Go Glam
Total/Store/Week 17 Jun – 17 Jul 2007	1.8	2.2	0.3	1.2
Lift	267%			

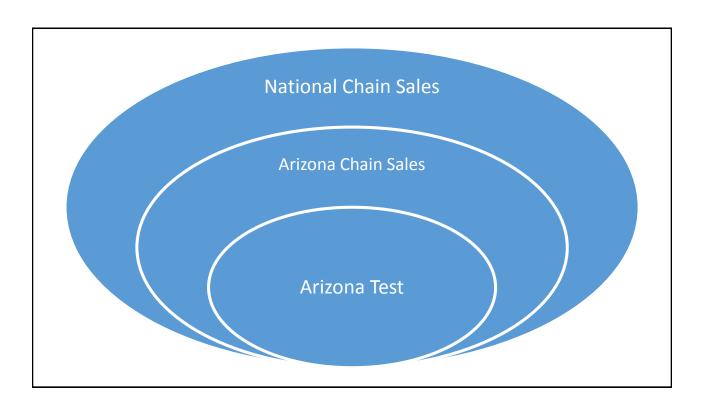
These materials are for your personal use while participating in this course.

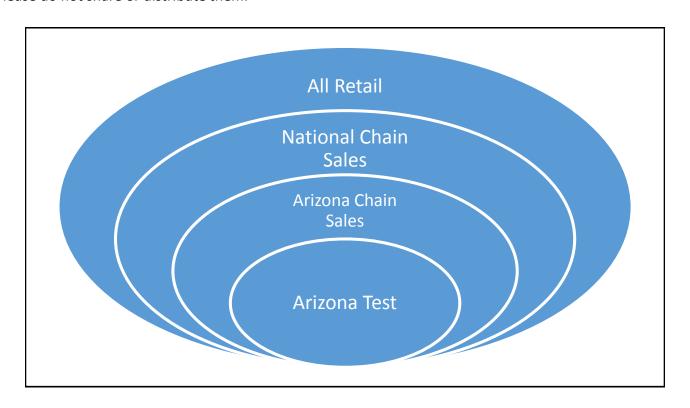
Please do not share or distribute them.

Betty Test Results	
Ad Budget	3,000,000
Retail Selling Price	15
Retail Margin %	36%
Manufacturer Suggested Price	9.6
Manufacturer Contribution Margin %	58%
Manufacturer Contribution Margin \$	5.568
Break Even Units	538.793











These materials are for your personal use while participating in this course. Please do not share or distribute them.

Betty Test Results

Betty Test Results

Ad budget	3,000,000
Retail selling price	15
Retail margin %	36%
Manufacturer selling price	9.6
Manufacturer contribution margin %	58%
Manufacturer contribution margin \$	5.568

Break even units	538,793
------------------	---------

These materials are for your personal use while participating in this course. Please do not share or distribute them.

2008 Holiday Season

Betty Spaghetty was supported with a \$2M advertising campaign

2008 Holiday Season

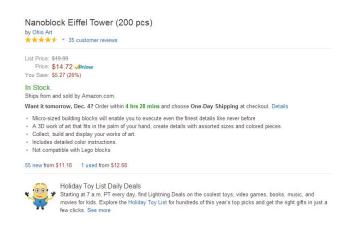
- Betty Spaghetty was supported with a \$2M advertising campaign
- Sales not as expected
 - Upstaged by Hannah Montana

These materials are for your personal use while participating in this course.

Please do not share or distribute them.

The Nanoblock Amazon Goldbox Experiment – March 2012





Nano Eiffel Tower – Amazon Goldbox Promotion

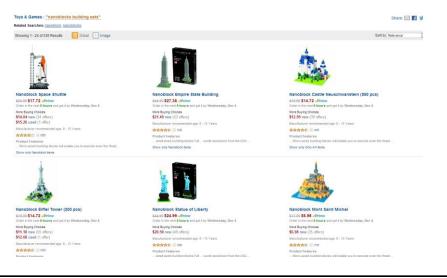
These materials are for your personal use while participating in this course.

Please do not share or distribute them.

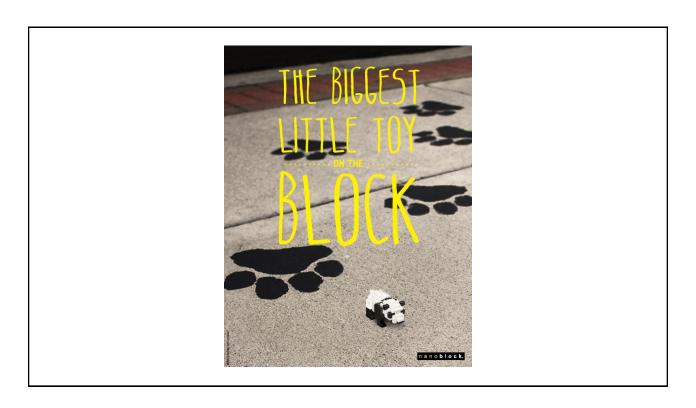
Gold Box Economics

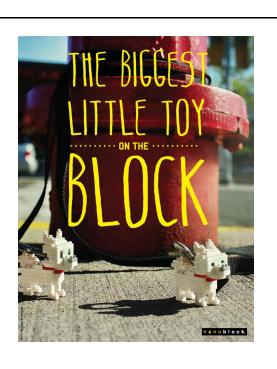
	% Lift From Feb	Incremental Units	Incremental Revenue
Eiffel Regular	182%	249	\$4,978
Eiffel Sale		300	\$1,797
Etch A Sketch	105%		

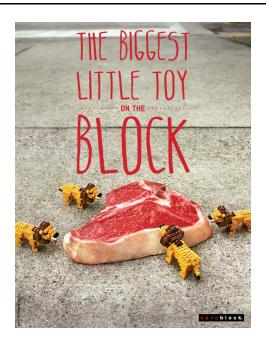
Goldbox Promotions Provide Dividends in Search Results













These materials are for your personal use while participating in this course. Please do not share or distribute them.



Conclusion

- Experiments assess cause and effect
- Pay attention to:
 - Design
 - Gap between test results and field implementation
 - Difference between test and campaign contexts
- Web experiments are cheaper and faster
 - Costs of experiments can be variable rather than fixed
- Experiments provide forecasts of expected ROI
 - This can help with determining campaign budgets