

Book 6.4: Business Costs (East vs West)

Background

Suppose you're running a lightweight consulting business – just you, two associates, and some rented equipment. Your clients are distributed between the East COast and the West Coast, and this leads to the following question.

Each month, you can either run your business from an office in New York (NY) or from an office in San Francisco (SF). In month i , you'll incur an operating cost of N_i if you run the business out of NY; you'll incur an operating cost of S_i if you run the business out of SF. (It depends on the distribution of client demands for that month.)

However, if you run the business out of one city in month i , and then out of the other city in month $i + 1$, then you incur a fixed moving cost of M to switch base offices.

Given a sequence of n months, a plan is a sequence of n locations – each one equal to either NY or SF – such that the i^{th} location indicates the city in which you will be based in the i^{th} month. The cost of a plan is the sum of the operating costs for each of the n months. plus a moving cost of M for each time you switch cities. The plan can begin in either city.

1 Part A

Show that the following algorithm does not correctly solve this problem by giving an instance on which it does not return the correct answer.

Algorithm 1 Given From Part A

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procedure MAIN
  for i = 1 to n do
    if  $N_i < S_i$  then
      Output "NY in Month i"
    else
      Output "SF in Month i"

```

Solution

Take the example: with $n = 4$ and $M = 10$

Loaction	Month 1	Month 2	Month 3	Month 4
New York	1	3	1	3
San Francisco	3	1	4	1

Following Algorithm A we would get NY, SF, NY, SF = $1 + (10 + 1) + (10 + 1) + (10 + 1) = 34$, however the correct answer is NY, NY, NY, NY = $1 + 3 + 1 + 3 = 8$ and $5 < 34 \implies$ Algorithm A does not give us the correct answer.

2 Part B

Give an example of an instance in which every optimal plan must move (i.e., change locations) at least three times. Provide a brief explanation, saying why your example has this property.

Solution

Let us use the example from above except instead of $M = 10$, let $M = 1$ \therefore the cheapest route would be NY, SF, NY, SF = $1 + (1 + 1) + (1 + 1) + (1 + 1) = 7$. This is the least expensive since it costs less to work in these cities with the added travel cost at each stage than any other possible path.

3 Part C

Give an efficient algorithm that takes values for n, M , and sequences of operating costs N_1, \dots, N_n and S_1, \dots, S_n , and returns the cost of an optimal plan.

Solution

3.1 Mathematical Formulation

Given a value for the moving cost M , and sequences of operating costs over n months as N_1, \dots, N_n and S_1, \dots, S_n , find the minimal cost for a plan of length n .

3.2 Algorithm

Important Confusing Data Structures:

- $\text{int}[n]$ **optNY** : Keeps track of the minimum cost of plan terminating in New York on month i
- $\text{int}[n]$ **optSF** : Keeps track of the minimum cost of plan terminating in San Francisco on month i

We will implement the below rules in our algorithm to produce the solution where cNY and cSF are the respective costs of operating in New York and San Francisco in month i .

$$\begin{aligned} \text{optNY}(i) &= \min \begin{cases} \text{optNY}(i-1) + cNY(i) \\ \text{optSF}(i-1) + cNY(i) + M \end{cases} \\ \text{optSF}(i) &= \min \begin{cases} \text{optNY}(i-1) + cSF(i) + M \\ \text{optSF}(i-1) + cSF(i) \end{cases} \end{aligned}$$

What this means is that the minimal total cost to operate in NY at month i will always be the cost of operating in New York at month i plus the either the total cost of operating in either NY or SF in month $i-1$. The way we determine which to pick is to ask whether the previous total cost in NY is less than the previous total cost in SF with the additional travel fee added in. Likewise, the same calculation can be made for the minimal total cost to operate in SF at month i .

Once we have figured these out, we know that any path we take will end in either NY or SF at month n so we just have to take the minimal of these to get our result. i.e. choose $\min(\text{optNY}(n), \text{optSF}(n))$

Algorithm 2 True Solution

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procedure MAIN( $cNY$ ,  $cSF$ ,  $M$ ,  $n$ )
   $optNY, optSF \leftarrow$  initialized where  $optNY(0) \leftarrow cNY(0)$ ;  $optSF(0) \leftarrow cSF(0)$ 
  for  $i \in [1, (n - 1)]$  do
     $vNY \leftarrow cNY(i) + optNY(i-1)$  // value coming from NY
     $vSF \leftarrow cNY(i) + optSF(i-1)$  // value coming from SF
    if  $vNY \leq vSF + M$  then
       $optNY(i) \leftarrow vNY$ 
    else
       $optNY(i) \leftarrow vSF + M$ 
     $vNY, vSF += SF(i) - NY(i)$  // switch to choosing for SF
    if  $vSF \leq vNY + M$  then
       $optSF(i) \leftarrow vSF$ 
    else
       $optSF(i) \leftarrow vNY + M$ 
  PRINT(min( $optNY(n-1)$ ,  $optSF(n-1)$ ))

```

3.3 Correctness

For the following proofs, please note that the information n : number of test cases, M : cost for relocation, $cNY(x), 1 \leq x \leq n$: the cost to run a business in New York in month x , and $cSF(y), 1 \leq y \leq n$: the cost to run a business in San Francisco in month y .

Proposition 1.

The relationships below will give us the lowest total costs to work in New York or San Francisco in month i . Note: $optNY(1) = cNY(1)$ and $optSF(1) = cSF(1)$

$$optNY(i) = \min \begin{cases} optNY(i-1) + cNY(i) \\ optSF(i-1) + cNY(i) + M \end{cases}$$

$$optSF(i) = \min \begin{cases} optNY(i-1) + cSF(i) + M \\ optSF(i-1) + cSF(i) \end{cases}$$

Proof.

One thing to keep in mind here is determining whether coming from New York or San Francisco is not dependent on the cost of what it costs to work in the city during the current month i . i.e. (W.L.O.G) $optNY(i-1) + cNY(i) < optSF(i-1) + cNY(i) + M \implies optNY(i-1) < optSF(i-1) + M$

For this proof we will use induction. We start with $i = 2$: at this point we have only two options and that is to originate from $optNY(2-1 = 1) = cNY(1)$ or $optSF(2-1 = 1) = cSF(1)$; for $optNY(2)$ then we have to consider staying in the same city

($cNY(1)$) or relocate ($cSF(1) + M$), so naturally we pick the smaller $\implies optNY(2) = \min(cNY(1), [cSF(1) + M])$; similarly we will have $optSF(2) = \min(cSF(1), [cNY(1) + M])$. We see that both of these hold.

Now let's assume that $i = k$ holds so we have $optNY(k)$ and $optSF(k)$ for some $k, 1 < k < n$. Therefore we now will extend and check $i = k + 1$ we see that our only options for $optNY(k+1)$ is originating from either New York or San Francisco in month k . Since $optNY(k)$ represents the cheapest way to end working in New York in month k [mirrored for $optSF(k)$], we simply have to compare the prices and consider staying in the same city ($cNY(k)$) or relocate ($cSF(k) + M$), so naturally we pick the smaller $\implies optNY(k+1) = \min(cNY(k), [cSF(k) + M])$; similarly we will have $optSF(k+1) = \min(cSF(k), [cNY(k) + M])$. We see that letting $k = i-1$ this is the exact relationship. \square

Corollary 2.

The cost of the cheapest (optimal) plan is $\min(optNY(n), optSF(n))$.

Proof.

Since proposition 1 holds we see that we can build the tables $optNY()$ and $optSF()$. Therefore since the cheapest option must terminate in the n^{th} and there are only two options of working in either New York or San Francisco during this month, and by the above we have the cheapest total costs to a plan which ends working in New York and San Francisco in month n . If we take the least one then we will have the minimal plan. \square

3.4 Analysis

Proposition 3. *The space complexity of this algorithm is $O(N)$*

Proof.

This is due to the fact that all of our data is stored in data structures:

- cNY: cost to run business in New York in month $i \implies size(N)$
- cSF: cost to run business in San Francisco in month $i \implies size(N)$
- optNY: storing minimal cost to run in New York in month i taking the past into consideration $\implies size(N)$
- optSF: storing minimal cost to run in San Francisco in month i taking the past into consideration $\implies size(N)$

Summing yields $4 \cdot N$

Giving us a space complexity of $O(N)$

\square

Proposition 4. *The time complexity of this algorithm is $O(N)$*

Proof. This is the case because our algorithm simply will linearly look through the given data of size N once, at each stage looking at the previous entry $O(1)$ four times.

Giving us a time complexity of $O(N)$

□

3.5 An Example

Let $n = 4$ and $M = 1$ and

	Month 1	Month 2	Month 3	Month 4
cNY	1	3	1	3
cSF	3	1	4	1

We will initialize the tables optNY and optSF then as such

	Month 1	Month 2	Month 3	Month 4
optNY	1	-	-	-
optSF	3	-	-	-

Now we will explore our relationships and we see the table fills out as follows for the $i = 2$

	Month 1	Month 2	Month 3	Month 4
optNY	1	$\min(1 + 3, 3 + 3 + 1) = 4$	-	-
optSF	3	$\min(3 + 1, 1 + 1 + 1) = 3$	-	-

Then for $i = 3$

	Month 1	Month 2	Month 3	Month 4
optNY	1	4	$\min(4 + 1, 3 + 1 + 1) = 5$	-
optSF	3	3	$\min(3 + 4, 4 + 4 + 1) = 7$	-

And for $i = 4 = n$

	Month 1	Month 2	Month 3	Month 4
optNY	1	4	5	$\min(5 + 3, 7 + 3 + 1) = 8$
optSF	3	3	7	$\min(7 + 1, 5 + 1 + 1) = 7$

So now that we have filled out the tables completely, to determine the optimal cost for our plan we take the $\min(\text{optNY}(n), \text{optSF}(n)) \implies \min(8, 7) = 7$