



HARVARD'S NEXT CHALLENGE: A HARD LOOK AT ITSELF

After debacle, school's governing body needs to revamp, experts say

By Laura Crimaldi and Ivy Scott
GLOBE STAFF

They're among the most powerful people at one of the most powerful universities in the world, and they're now targets of criticism and calls for them to quit over their most high-profile duty: picking Harvard's president.

►Interim leader points to turmoil's toll. B1.

The Harvard Corporation's role in the debacle that culminated in Claudine Gay resigning her presidency after six months in office has left the university's top governing body at an inflection point that will demand it either commit to change or allow detractors to chip away at the school's reputation, education, and governance experts said.

"I give the board an F," said William Tierney, founding director of the Pullias Center for Higher Education at the University of Southern California.

"They need to have, not just an informal [review]," he said. "That's not good enough. There needs to be a formal study by the board for the board to figure out how this will never happen again, so the reputation of an important institution is not sullied."

HARVARD, Page A7

After Claudine Gay's resignation, the selection of Harvard's next president is most likely months away. Observers, however, are already pondering about who it will be.

Speculation on new leader begins

Obama, Patrick, Allen among suggested names

By Jason Laughlin and Matt Stout
GLOBE STAFF

Almost as soon as Claudine Gay resigned as Harvard University's 30th president last week, the conjecture began about who might be the 31st.

Harvard has not identified any candidates. In a statement, a university spokesperson said the search for a new leader would begin

in due course and "will include broad engagement and consultation with the Harvard community in the time ahead."

But school officials most likely have ideas already about potential candidates, said Ted Mitchell, president of the American Council on Education, a higher education policy and professional development group.

"Universities always keep

track of their faculty members who have gone on to be leaders in other institutions," he said. "That's not a formal list in anyone's desk drawer; it's kind of just being part of the business."

On social media, a few suggestions have begun circulating, including Deval Patrick, a former two-term Massachusetts governor, and Danielle Allen, a former

SEARCH, Page A7

Do heat lamps at T stops work? It depends which one you go to.

Lower-income sites stuck with broken devices

By Daniel Kool
GLOBE CORRESPONDENT

On Thursday morning, Rachel Diez ushered her godson, 6-year-old Julian, into a bus stop shelter in Roxbury, both trying to evade a cutting wind as the winter weather in Boston finally turned colder.

At 37 degrees, it was chilly enough to set Julian's teeth chattering. As the pair stood shivering, above them hung a source of potential relief: a heat lamp inside the roof of the bus shelter on Washington Street.

But its bulbs were cold and lifeless; the heat lamp hasn't worked in years.

The night before, Alana Reiss had better luck: a toasty



DAVID L. RYAN/GLOBE STAFF

A woman stomped her feet to keep warm while waiting at a Silver Line stop on Washington Street. But riders in Brookline and Newton MBTA shelters usually stay toasty.

spot underneath a working heat lamp inside the shelter at the Green Line Chestnut Hill station.

"It's winter, and I've already been outside today, so I'd rather

not be cold," said Reiss, a teacher at the nearby Chestnut Hill School.

The two scenes, fewer than 5 miles apart, capture the

MBTA, Page A6

'He's still — he's still shooting . . .'

CALLER OUTSIDE SCHEMENGEES BAR & GRILLE

In Lewiston, calls detail a night of panic, horror

Officials release 911 transcripts of Oct. massacre

By Travis Andersen
GLOBE STAFF

and Daniel Kool
GLOBE CORRESPONDENT

The first call to emergency dispatchers came in at 6:55 p.m.

"[T]h-ther's a shooting at the bowling alley," one caller said. "I have a kid. He's bleeding. He's been shot in the arm," said another.

Then, from a third: "You're going to be getting a lot of calls."

Maine authorities on Monday released transcripts of dozens of frantic 911 calls

from the night of Oct. 25, when Robert R. Card II, a 40-year-old Army reservist, massacred 18 people at a bar and a bowling alley in Lewiston before later taking his own life as a statewide manhunt was underway.

The calls chronicle a night of fear and anguish, as patrons at Just-In-Time Recreation and Schemengees Bar & Grille scrambled to escape the hail of gunfire. Some described hiding in ditches, fields, and locked backrooms, and said they were tending to the wounded.

The transcripts, 51 in total, were posted on the official website for a panel of experts Maine Governor Janet Mills convened to investigate law

LEWISTON, Page A10

Lebanon strikes fan fears of wider war

Hezbollah official is killed; Israel shifts Gaza tactics

By Euan Ward and Isabel Kershner
NEW YORK TIMES

BEIRUT — Israel launched strikes into southern Lebanon on Monday against Hezbollah, the Iranian-backed militia, which said one of its senior commanders had been killed there, adding to concerns that Israel's fight against Hamas in the Gaza Strip could erupt into a wider regional war.

Hezbollah and Israel have fired rockets and mortars at each other frequently over the past three months, in some of the most intense fighting along the Lebanese border since Israel and Hezbollah were at war in 2006.

The killing of the commander came amid Secretary of State Antony Blinken's latest trip to the Middle East, part of the Biden administration's efforts to prevent the Israel-Hamas war from spreading to other fronts, and as Israeli officials issued new warnings to their adversaries.

During a visit to northern Israel on Monday, Prime Minister Benjamin Netanyahu told soldiers guarding the border that Israel was ready "to do whatever is necessary to restore security to the north."

"Hezbollah got us wrong in a major way in 2006 and is getting us seriously wrong even now," he said, according to a statement by his office.

The latest attack also came as Israel confirmed its military would start to shift from a large-

MIDEAST, Page A4

United Airlines said it found loose bolts and other "installation issues" on a part of some Boeing 737 Max 9 jets, inspected after a midflight blowout on a similar Alaska Airlines jet on Friday. A2.

Audacity, the radio broadcasting company, filed for Chapter 11 bankruptcy in the Southern District of Texas on Sunday. It owns Boston radio stations, including WEEI and Magic 106.7. D1.

Governor Maura Healey announced cuts to a wide variety of programs, due to lower-than-expected tax revenue collections. B1.

The Michigan Wolverines won the national college football title, defeating the Washington Huskies 34-13. C5.



Wet your appetite

Tuesday: Cloudy, rain later.

High 38-43, low 34-39.

Wednesday: Heavy rain.

High 51-56, low 36-41.

Sunrise: 7:13. Sunset: 4:29.

Weather and comics, D5-6.

Obituaries, C9.

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