

THE WALL STREET JOURNAL.

DOW JONES | News Corp *****

WEDNESDAY, JANUARY 3, 2024 ~ VOL. CCLXXXIII NO. 2

WSJ.com

★★★★ \$5.00

DJIA 37715.04 ▲ 25.50 0.07% NASDAQ 14765.94 ▼ 1.6% STOXX 600 478.51 ▼ 0.1% 10-YR. TREAS. ▼ 22/32, yield 3.944% OIL \$70.38 ▼ \$1.27 GOLD \$2,064.40 ▲ \$2.00 EURO \$1.0941 YEN 141.99

What's News

Business & Finance

- ◆ **Chinese automaker BYD** for the first time topped Tesla as the world's largest seller of electric vehicles on a quarterly basis, a sign of China's emerging strength in the global market for battery-powered cars. **A1**
- ◆ **About a quarter** of U.S. subscribers to major streaming services canceled at least three of them over the past two years, according to November data from analytics provider Antenna. **A1**
- ◆ **U.S. stocks ended mixed**, with the Dow eking out a small, 0.07% gain to close at a record, while the S&P 500 retreated 0.6% and the Nasdaq gave up 1.6%, taking a hit from big tech names. **B9**
- ◆ **Juul is fighting a lawsuit** brought by investors who allege that two directors who helped bail out the e-cigarette maker when it was on the brink of insolvency were defending their own interests, not the company's. **B1**
- ◆ **Money manager Advent International** is in talks to acquire peer Fisher Investments, people familiar with the matter said. **B3**
- ◆ **Iberdrola's U.S. renewables unit Avangrid** ended a merger agreement with power company PNM after rejecting a bid to extend the deal's deadline. **B3**
- ◆ **Chevron said it** would book \$3.5 billion to \$4 billion in charges for the fourth quarter, citing regulatory challenges and the sale of assets in the Gulf of Mexico. **B3**
- ◆ **Moller-Maersk said it** would pause indefinitely all transit through the Red Sea and Gulf of Aden after an attack on one of its ships. **B2**

World-Wide

- ◆ **A suspected Israeli attack** targeted a Hamas gathering in Beirut, killing at least seven members of the Palestinian militant group, including one of its most influential founding members, Lebanese and Palestinian security officials said. **A1**
- ◆ **Claudine Gay resigned** as Harvard University's president, capping a dramatic fall from power fueled by her response to antisemitism on campus and mounting allegations of plagiarism. **A1**
- ◆ **The Biden administration** asked the Supreme Court to reinstate federal authority over the line between Mexico and Texas, after state officials persuaded a lower court to block the Border Patrol from removing concertina wire installed to deter migrants from crossing a stretch of the Rio Grande. **A2**
- ◆ **Trump's campaign asked** a Maine court to reverse last week's decision by the state's top election official to remove the Republican front-runner from the presidential ballot. **A3**
- ◆ **The FBI said there** was no evidence the driver in Rochester, N.Y., who plowed into concert traffic on New Year's Eve in an SUV filled with gas canisters was engaged in terrorism. **A3**
- ◆ **The death toll from** a 7.6-magnitude earthquake centered on an area of Japan's west coast rose to at least 62 people, authorities in Ishikawa prefecture said. **A6**
- ◆ **Russia launched** another mass drone-and-missile attack against Ukraine, the latest salvo in Moscow's growing campaign to break Ukrainian morale and degrade its air-defense systems. **A6**

CONTENTS	Opinion..... A15-17
Arts in Review..... A13	Personal Journal A11-12
Business News..... B3	Property Report..... B5
Crossword..... A14	Sports..... A14
Heard on Street..... B10	Technology..... B4
Markets Digest..... B6	U.S. News..... A2-5
Markets & Finance B9	World News..... A6,8-10



© 2023 Dow Jones & Company, Inc. All Rights Reserved

Harvard President Steps Down

Gay faced allegations of plagiarism and was rebuked for response to antisemitism

By MELISSA KORN

Harvard University President Claudine Gay resigned from her leadership role Tuesday, capping a dramatic fall from power fueled by both her

response to antisemitism on campus and mounting allegations of plagiarism.

The resignation comes after weeks of criticism over her initial response to Hamas's Oct. 7 attacks on Israel and early December comments at a House committee hearing that equivocated on whether calling for the genocide of Jewish people violated the campus code of conduct. Though she had main-

tained the support of Harvard's governing body, she also faced escalating external calls to resign over allegations that she failed to properly credit other researchers in her published work.

"It is with a heavy heart but a deep love for Harvard that I write to share that I will be stepping down as president," Gay wrote in a message to the Harvard community Tuesday afternoon, just six months after

beginning her tenure. She called the decision "difficult beyond words" and wrote that she would return to the faculty.

Gay said she discussed the matter with members of the school's top governing body, the Harvard Corporation. The board said Tuesday that it accepted her resignation "with sorrow," and commended her for withstanding the recent furor.

Please turn to page A4

Jetliner Passengers in Tokyo Escape Fireball



TRAGEDY ON RUNWAY: All 379 passengers and crew escaped from a burning Japan Airlines jet after it collided with a Japan coast guard plane at Tokyo's Haneda Airport, causing the coast-guard plane to explode, killing five of the six people on board. **A6**

Tesla Falls Behind Rival in Quarter

By REBECCA ELLIOTT

Chinese automaker BYD for the first time topped Tesla as the world's largest seller of electric vehicles on a quarterly basis, a sign of China's emerging strength in the global market for battery-powered cars.

BYD reported selling more than 526,000 fully electric vehicles in the fourth quarter of 2023, compared with Tesla's sales of nearly 485,000 for the same period.

Tesla remained ahead of BYD for the full year. But the

Chinese rival's ascent in the global pecking order has put new pressure on Tesla at a time when the U.S. electric-car maker is already leaning on steep price cuts to juice its sales.

Tesla said Tuesday it delivered about 1.81 million EVs worldwide in 2023, meeting its full-year guidance and slightly beating Wall Street's expectations.

The figure was 38% higher than the previous year's, showing that Tesla's growth rate slowed slightly as the company has entered an increasingly

competitive chapter defined by more gradual expansion and slimmer profit margins.

By comparison, BYD sold nearly 1.6 million battery-powered vehicles last year, up more than 70% over 2022.

Tesla's results come as concerns are growing on Wall Street about the level of demand for the company's cars—and EVs more broadly—in the year ahead.

BYD, which began in 1995 as a battery manufacturer, has become China's leading seller of so-called new energy vehicles, a category which in-

cludes EVs and plug-in hybrids. Its rise reflects China's growing dominance in the EV space. Many of the country's automakers have moved more quickly than Western car companies to bring highly digital EVs to market.

BYD also sells EVs that are more affordable than those offered by Tesla, putting a wider swath of the market within reach. It doesn't yet sell passenger cars in the U.S., which

Please turn to page A2

◆ **Heard on the Street: BYD** to take on the world..... B10

U.S. Subscribers Are Canceling Streaming Services as Bills Rise

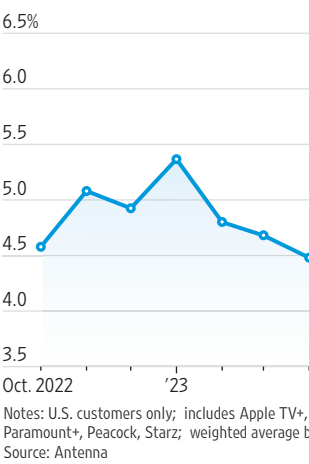
By SARAH KROUSE

It is getting a lot harder for streaming services to hold on to their customers.

Crystal Revis, a mother of six in Lynn Haven, Fla., recently canceled her subscriptions to Disney+ and Paramount+, among others, because of their swelling price tags and the rising cost of living. She is considering canceling Netflix, home to shows such as "The Crown" and films including "Leave the World Behind."

Revis is among the consumers nationwide paring their streaming bills and getting more strategic about when they turn services on and off. Customer defections across premium streaming services rose to 6.3% in November,

from 5.1% a year earlier.



Notes: U.S. customers only; includes Apple TV+, Discovery+, Disney+, Hulu, Max, Netflix, Paramount+, Peacock, Starz; weighted average based on the total subscriber counts of each service. Source: Antenna

About one-quarter of U.S. subscribers to major streaming services—a group that in-

cludes Apple TV+, Discovery+, Disney+, Hulu, Max, Netflix, Paramount+, Peacock and

Please turn to page A2

INSIDE



JASON GAY

Michigan stared into the abyss of another playoff semifinal loss—and persevered. **A14**

The Secret Government Mission In D.C.: Taking Out Deer

U.S. deploys sharpshooters and night operations in campaign against Bambi

By ANDREW DUEHREN

WASHINGTON, D. C.—For more than a decade, the U.S. government has been waging a secretive campaign against restive local insurgents, deploying a team of highly-trained specialists with license to kill.

The location: a marquee

park in the U.S. capital. The target: white-tailed deer.

The rapidly multiplying deer are gobbling up the native vegetation in Rock Creek Park, a onetime stomping ground for Teddy Roosevelt that spans much of the city's northwest. For U.S. Department of Agriculture sharp-

Please turn to page A5

China's Campaign For More Babies Meets Resistance

Women reject Beijing's efforts to boost rapidly falling population

By LIYAN QI AND SHEN LU

Chinese women have had it. Their response to Beijing's demands for more children? No.

Fed up with government harassment and wary of the sacrifices of child-rearing, many young women are putting themselves ahead of what Beijing and their families want. Their refusal has set off a crisis for the Communist Party, which desperately needs more babies to rejuvenate China's aging population.

With the number of babies in free fall—fewer than 10 million were born in 2022, compared with around 16 million in 2012—China is headed toward a demographic collapse. China's population, now around 1.4 billion, is likely to drop to just around half a billion by 2100, according to some projections. Women are taking the blame.

In October, Chinese leader Xi Jinping urged the state-backed All-China Women's Federation to "prevent and resolve risks in the women's

field," according to an official account of the speech.

"It's clear that he was not talking about risks faced by women but considering women as a major threat to social stability," said Clyde Yicheng Wang, an assistant professor of politics at Washington and Lee University who studies Chinese government propaganda.

The State Council, China's top government body, didn't respond to questions about Beijing's population policies.

Party lectures on "family values" are having little effect, even in rural parts of China.

Outside a mall in Quanjiao, a county in Anhui province, He Yanjing, a mother of two, said she has gotten several calls from community officials to encourage her to have a third child. She has no such plans. The preschool her son attended cut the number of classrooms in half because there aren't enough children to fill them, she said.

Her friend, Feng Chenchen, the mother of a 3-year-old girl, said relatives are pressuring her to have more children.

Please turn to page A10

Explosion In Beirut Kills a Top Leader Of Hamas

Suspected Israeli strike halts hostage talks, raises fears of broader Mideast war

A suspected Israeli attack targeted a Hamas gathering in Beirut on Tuesday, killing at least seven members of the Palestinian militant group, including one of its most influential founding members, Lebanese and Palestinian security officials said, sending shock waves through the Middle East and bringing weekslong hostage negotiations to a halt.

By Dion Nissenbaum, Adam Chamseddine, Benoit Faucon and Summer Said

Powerful blasts rocked a Beirut neighborhood early Tuesday evening, killing Saleh al-Arouri, a founder of the Hamas military wing, deputy head of its political bureau and, the group said, an architect of the group's Oct. 7 attack in southern Israel that killed 1,200 people, most of them civilians. The explosions sent shattered glass and car parts flying through the streets near one of the city's famed sweet shops.

Israel's leaders have vowed to go after all Hamas leaders involved in the Oct. 7 attack, and Tuesday's blast appeared to be the first deadly expansion of its campaign outside the Gaza Strip, where more than 22,000 Palestinians have been killed, most of them women and children, since early October, local health officials said. The figure doesn't distinguish between civilians and militants. Hamas confirmed Arouri's death. The Israeli military declined to comment on the blast.

Israel's Army Radio attributed the attack to Hamas.

Please turn to page A8

- ◆ **Legal case takes shape against Hamas**..... A8
- ◆ **Court ruling reflects splits among Israelis**..... A9
- ◆ **Families band together for hostages**..... A9