

# Regulating Competing Payment Networks

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## Abstract

Payment markets are two-sided: networks charge fees to merchants to fund rewards for consumers. I study how regulation and competition affect prices, distribution, and aggregate welfare in consumer-to-business payments. Credit card merchant fee caps are progressive and increase annual welfare by \$29 billion, whereas entry by new credit card networks has the opposite effect. I develop a two-sided model of network pricing, consumer adoption, merchant pricing, and merchant acceptance. I estimate the model by matching reduced form facts about payment volumes and consumer payment behavior. The estimated model matches external evidence on the effects of AmEx's 2016–2019 fee cuts on merchant acceptance and the effects of the Durbin Amendment on credit card volumes. Using the estimated model, I evaluate the effects of caps on credit card merchant fees, entry of private credit card networks, and the introduction of a low-fee public option like FedNow. Fee caps increase welfare by reducing rewards, retail prices, and credit card use. In contrast, because I estimate that consumers are rewards-sensitive, but merchants are fee-insensitive, entry raises rewards without cutting fees, lowering welfare. A public option struggles to gain consumer adoption without rewards, limiting welfare gains.

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## Section I Introduction

High prices and concentration make payment markets the targets of intense regulatory scrutiny. Indeed, three networks – Visa, Mastercard (MC), and American Express (AmEx) – process 85 percent of card payments in the U.S., and merchants pay over \$120 billion each year in fees to accept cards (Nilson, 2020b,d). Whereas European and Australian regulators cap both credit and debit card merchant fees, U.S. regulators emphasize increasing competition from both private and public networks.<sup>1</sup>

Payment markets are challenging to regulate because they are two-sided: whereas merchants pay fees to accept cards, consumers receive around \$50 billion per year in rewards to use cards. Two-sidedness can reverse many of our usual intuitions on competition and regulation. Capping merchant fees at marginal cost deprives networks of the revenue to fund socially desirable rewards (Rochet and Tirole, 2003). When consumers are rewards-sensitive, but merchants are fee-insensitive, competing networks raise merchant fees to fund more generous rewards (Guthrie and Wright, 2007; Edelman and Wright, 2015). Despite the diversity in regulatory strategies, there is little evidence on their relative merits. This paper fills this gap.

I quantify the effects of price regulations and network competition on merchant fees, consumer rewards, and welfare in U.S. consumer-to-business payments. The central contribution is a structural model of how payment networks compete in both merchant fees and consumer rewards. I use data on bank payment volumes, consumer card holdings, and merchant card acceptance to provide reduced-form evidence that consumer adoption is rewards-sensitive whereas merchant acceptance is fee-insensitive. I model consumer adoption, merchant acceptance, merchant pricing, and network competition. By matching the reduced-form facts, I recover consumer and merchant demand for payments, as well as networks' costs. With the estimated model, I simulate how changes in regulation and competition affect equilibrium network, consumer, and merchant actions.

I show that there are large distributional and total welfare gains from changing how the U.S. regulates payment prices, whereas encouraging competition can actually be harmful. Two regulatory changes — capping credit card merchant fees at 1% and repealing the Durbin Amendment's restrictions on debit card merchant fees — would

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<sup>1</sup>On a percentage basis, U.S. merchant fees are roughly two to three times international regulated benchmarks (Nilson, 2020b; CMSPI, 2021; Reserve Bank of Australia, 2021). The US Department of Justice (DOJ) in 1998 successfully prosecuted a Visa rule that prevented banks from simultaneously issuing Visa and American Express credit cards (Jones, 2001). The DOJ in 2020 blocked Visa's acquisition of a nascent payment platform, Plaid (Read et al., 2020). One motivation for central bank digital currencies and faster payment systems like FedNow is to compete with incumbent credit and debit card networks and to reduce merchant fees (Shin, 2021; Federal Reserve, 2022).

raise annual total welfare by \$29 and \$7 billion, respectively. In contrast, the entry of a fourth major credit card network reduces welfare by \$4 billion, and a low-fee government entrant like FedNow creates only small benefits of \$2 billion. The key to explaining the effects of these policies is that reducing credit card use is both progressive and welfare-increasing. Capping credit card merchant fees and repealing Durbin both reduce credit card use. In contrast, more competition encourages credit card networks to raise rewards without cutting merchant fees, which increases credit card use. New low-fee public sector entrants do not offer competitive rewards, which limits consumer adoption and welfare gains.

The central friction behind my price and welfare results is price coherence. Even though cash discounts and card surcharges are legal, merchants in the US typically charge consumers uniform retail prices for different payment methods (Stavins, 2018).<sup>2</sup> Price coherence has three important effects. First, it enables payment networks to compete by raising merchant fees to fund rewards. The network's consumers benefit from the full increase in rewards but only bear part of the cost of higher retail prices (Rochet and Tirole, 2003; Levitin, 2005). Second, price coherence causes credit card rewards to redistribute consumption across consumers with different payment preferences. In equilibrium, cash and debit card users pay higher retail prices to fund credit card rewards (Felt et al., 2020). Third, price coherence generates excess credit card adoption. Under price coherence, too many consumers use credit cards because they do not internalize the effect of their credit card use on retail prices. Even if consumers collectively prefer a world of low retail prices and credit card use, they individually prefer to use credit cards to earn rewards (Edelman and Wright, 2015). Policies that reduce credit card use, such as caps on credit card merchant fees or reductions in competition, can then raise aggregate welfare.

To motivate the importance of two-sided competition in payments, I document three reduced-form facts that illustrate how consumer adoption is rewards-sensitive, but merchant acceptance should be fee-insensitive. Thus, networks face incentives to charge high merchant fees to fund generous consumer rewards. First, I show that small reductions in debit rewards arising from the 2011 Durbin Amendment caused large declines in debit volumes. I obtain this estimate by applying the same difference-in-difference design from Kay et al. (2018); Mukharlyamov and Sarin (2022) to a novel panel of payment volumes. Second, I show that card acceptance increases sales by large amounts that dwarf the costs of merchant fees. In contrast to other work that uses random variation in payment acceptance (Higgins, 2022; Berg et al., 2022), I identify the sales effect through

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<sup>2</sup>I explore surcharging both theoretically and empirically in Appendix C.

the correlation between consumers’ payment and shopping behavior in payment surveys. Third, I use Homescan data and replicate Rysman (2007)’s finding that not all consumers carry cards from multiple networks. Merchants thus risk large declines in sales when they decline consumers’ preferred payment methods. Given these facts, any model of merchant fees must capture the two-sided nature of network competition.

Given the importance of two-sided competition, I develop a structural model in which payment networks compete in both merchant fees and consumer rewards. I model three kinds of players: consumers, merchants, and payment networks. Consumers choose up to two cards to put in their wallets, as well as where to shop.<sup>3</sup> Consumers prefer cards that pay high rewards and that are widely accepted. They buy more from merchants that set low prices and accept the consumers’ cards. Merchants choose the subset of payment methods to accept and set retail prices. In deciding whether to accept a card, merchants trade off the incremental benefits from higher sales against the incremental cost of merchant fees. Merchants pass on fees to higher retail prices for all consumers. Multiproduct networks compete by adjusting rewards and fees. Because consumer adoption depends on merchant acceptance, I use the insulated-equilibrium concept of White and Weyl (2016) to pick an equilibrium in the consumer-merchant subgame. Consumers vary in their non-pecuniary preferences over payment methods (Berry et al., 1995), and merchants vary in their benefits from card acceptance.

My model goes beyond existing theoretical work by combining three necessary ingredients for a quantitative model: consumers who carry multiple cards (multihomers), merchant heterogeneity, and merchant competition. Edelman and Wright (2015) present a model in which platform competition hurts consumers, but assume consumers carry only one card at a time (singlehome). This strong form of consumer lock-in means network competition always leads to higher merchant fees (Armstrong, 2006; Teh et al., 2022). Rochet and Tirole (2011) compare profit-maximizing and socially optimal interchange fees, but assume homogenous merchants. This lets monopoly networks perfectly price discriminate against merchants, which implies that network competition always lowers merchant fees (Guthrie and Wright, 2007). Although Rochet and Tirole (2003); Teh et al. (2022) are flexible models of platform competition that capture consumer multihoming and merchant heterogeneity, they ignore merchant competition. Their models therefore understate networks’ incentives to charge merchant fees to fund rewards (Wright, 2012) and ignore how merchant fees redistribute consumption among

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<sup>3</sup>Even though consumers in the model have no incentive to carry cards from multiple networks, many consumers in the data carry credit cards from multiple networks. In Appendix D, I derive a dynamic micro-foundation that rationalizes consumers’ card holdings in a manner consistent with the model.

consumers (Felt et al., 2020).

I estimate the model by matching the reduced-form facts and aggregate data on merchant fees, rewards, and market shares. The two main empirical objects to recover are consumers' sensitivity to rewards and merchants' sensitivity to fees. I estimate that consumers are price-sensitive by matching the Durbin amendment evidence on how rewards influence payment choice. To estimate the merchant sensitivity, I exploit the insight in Rochet and Tirole (2003) that profit-maximizing platforms tax the price-insensitive side of the market to subsidize adoption by the price-sensitive side. The level of merchant fees and a conduct assumption that networks maximize their own profits identifies merchants' low fee-sensitivity.

I find that consumers are rewards-sensitive and that merchants are fee-insensitive. A one-basis-point (1-bp) increase in Visa credit rewards increases Visa credit's market share among consumers by 3%. In contrast, a 1-bp increase in merchant fees for Visa credit cards causes only a 0.3% decline in the share of merchants that accept Visa credit. My estimates match out-of-sample moments such as the effect of AmEx's fee cuts on merchant acceptance, the effect of the Durbin Amendment on credit card volumes, accounting data on marginal costs, and merchant margins. The resulting price sensitivities drive my result that competing networks face incentives to charge high merchant fees to fund generous consumer rewards.

In my main counterfactual, I cap Visa and Mastercard credit card merchant fees to 1%. Fee caps are common globally, and also approximate the effects of a hypothetical world in which all merchants freely surcharge (Zenger, 2011; Hayashi et al., 2022). Such a policy would reduce credit card use, be progressive, and increase welfare. Lower merchant fees pass through to a 69 basis point (bp) decline in credit card rewards. Of the existing pool of credit card users, roughly half substitute to debit and a quarter substitute to cash. Reduced credit card use creates a progressive transfer by lowering retail prices by 61 bps. This depends on my model's prediction that merchants pass on cost savings to all consumers. The decline in retail prices benefits cash and debit card users, who tend to have lower incomes. The decline in rewards hurts Credit card users, who tend to have higher incomes. Lower credit card use ultimately increases annual utilitarian consumer and total welfare by \$39 billion and \$29 billion, respectively. For context, the CARD act was a major piece of legislation that changed credit card fees and was estimated to have increased consumer welfare by around \$12 billion/year (Agarwal et al., 2015).

Welfare rises because consumers dislike the non-price characteristics of credit cards, a phenomenon I call "credit aversion". I infer this from revealed preference: many debit

card consumers have access to credit but choose not to pay with it.<sup>4</sup> Credit aversion means too many consumers use credit cards. The marginal consumer who switches from debit to credit is privately indifferent. They bear more credit aversion but gain rewards. But while credit aversion is a social cost, the rewards are merely transfers from other consumers paying higher retail prices. Caps on credit card merchant fees raise total welfare by reducing credit card rewards and use.

The same logic justifying caps on credit card merchant fees suggests that the Durbin Amendment's caps on debit card merchant fees were worse than having no regulation at all. I find that the Durbin Amendment was regressive and reduced total welfare by \$7 billion/year. By reducing debit card merchant fees, it eliminated debit rewards and increased credit card use. Higher credit card use reduced welfare. Even if optimal policy in theoretical models requires capping both credit and debit card merchant fees (Rochet and Tirole, 2011), capping debit but not credit exacerbates welfare losses.

In contrast to the large gains from improved price regulation, I find that more credit card network competition is regressive and welfare reducing. Because consumers are reward-sensitive whereas merchants are fee-insensitive, more competition among credit card networks generates higher rewards without pushing down merchant fees. This then exacerbates the excessive use of credit cards. For example, if Discover became as large as AmEx, total welfare falls by \$4 billion even before accounting for fixed costs of entry. An entrant capturing aspects of fast-growing Buy Now, Pay Later (BNPL) installment payment companies (Berg et al., 2022; Di Maggio et al., 2022; Bian et al., 2023) like Affirm or Klarna creates even larger losses of \$10 billion. I find the opposite results when I simulate a merger of MC and AmEx. The two-sidedness of payments reverses the usual one-sided intuition that competition brings down prices and increases welfare in concentrated markets.

While the above results concern competition between private networks, my model also predicts that a low-cost, government-run payment network, like FedNow, would only create \$2 billion of benefits in the consumer-to-business payment market.<sup>5</sup> These gains are smaller than the gains from repealing the Durbin Amendment. In response to entry, incumbent credit card networks raise merchant fees to fund more rewards. In equilibrium, FedNow steals market share mostly from debit cards, with muted effects on aggregate retail prices and welfare.

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<sup>4</sup>Appendix E presents evidence on credit aversion. It could reflect fears of overspending, higher adoption costs, or costs to avoid shrouded interest payments (Gabaix and Laibson, 2006). I estimate that the average consumer is indifferent between a debit card and a credit card with 1.1% in rewards.

<sup>5</sup>Faster payments may create gains from avoiding overdrafts, but these gains are separate from the benefits of faster payments for consumer-to-business transactions (Balyuk and Williams, 2021).

More broadly, my paper suggests that platform competition under price coherence can be harmful. Competition between media platforms may lead to higher advertising prices that inflate retail prices, dissipating consumers' gains from competition. I show how variation on one side of the market can help identify demand on both sides, enabling an empirical study of platform competition in other contexts.

## **I.A Related Literature**

My paper primarily contributes to the industrial organization literature on two-sided markets by estimating a quantitative model of platform competition with variation from natural experiments (Rysman, 2004; Lee, 2013; Rosaia, 2020; Gentzkow et al., 2022). Modelling competition lets me measure networks' market power, which is essential for assessing the welfare effects of price regulations (Cuesta and Sepulveda, 2021).

The closest related empirical work is Huynh, Nicholls and Shcherbakov (2022), who also estimate a structural two-sided model of consumer and merchant card adoption. I build on their work by incorporating merchant and network competition. Merchant price competition lets me capture how credit card rewards can inflate retail prices, redistribute consumption, and hurt consumers. Network competition lets me evaluate how entry affects equilibrium fees and rewards.

I also contribute to a growing literature on the industrial organization of financial markets. Important examples include models of imperfect competition in deposit banking (Egan et al., 2017; Honka et al., 2017), mortgages (Allen et al., 2014; Buchak et al., 2020; Benetton, 2021; Robles-Garcia, 2022), credit cards (Nelson, 2020), and insurance (Cohen and Einav, 2007; Koijen and Yogo, 2015). My contribution is to take a structural approach to a two-sided market of payments.

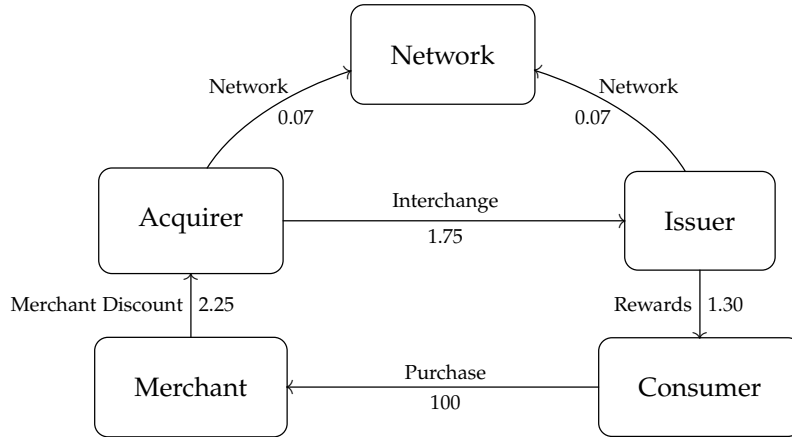
## **Section II Institutional Details and Data**

### **II.A Network Pricing: Merchant Fees and Consumer Rewards**

Payment markets are two-sided. With every swipe of a card, the merchant pays a fee and the consumer may receive a reward. Payment networks compete with each other by adjusting these fees and rewards. While AmEx sets merchant fees and consumer rewards directly, "open-loop" networks like Visa and MC influence merchant and consumer prices by adjusting the *interchange fee* and *network fee*.

Visa and MC connect four types of players: merchants, merchants' banks (acquirers), consumers' banks (issuers), and consumers (Benson et al., 2017). Figure 1 illustrates the typical flow of money between these players. When a consumer uses her credit card to buy \$100 of product at a large retailer, the merchant might pay a \$2.25 merchant

**Figure 1:** Illustration of payment flows in a payment network.



*Notes:* Prices are meant to capture typical fees paid. The merchant discount fee comes from Nilson (2020b). The average network fee comes from example rate sheets from acquirers, and from dividing the non-foreign exchange fees from Visa’s 10k by the total payment volumes (Visa, 2020; Helcim, 2021). I split the network fees evenly between the two sides as in (Federal Reserve, 2010). The interchange is derived from Visa’s interchange schedule for a Visa Signature card at a large retailer (Visa, 2019). The rewards are from Agarwal et al. (2018), with a fraud adjustment from Nilson (2020a).

discount fee to her acquiring bank to process the transaction. The acquirer can be a bank like Wells Fargo or a fintech player like Square. The acquirer will use some of that fee to cover its costs, but then must also send \$1.75 to the issuing bank, such as Chase, in the form of interchange. The issuer and the acquirer collectively then pay around \$0.14 in network fees to Visa. While some of the \$1.75 of interchange fees goes toward covering the issuer’s costs, a large part of it is also rebated back to the consumer in the form of rewards. On average for a credit card, the rebate is \$1.30.

The best evidence for the importance of interchange on merchant fees and rewards comes from regulatory shocks. When the EU and Australia mandated interchange fee reductions, merchant fees declined roughly one-for-one (Gans, 2007; Valverde et al., 2016; European Commission, 2020). Appendix Figure H.1 shows that after credit card interchange was capped in Australia, rewards fell, annual fees on rewards credit cards rose, whereas annual fees on non-rewards credit cards and interest rates were left unchanged.

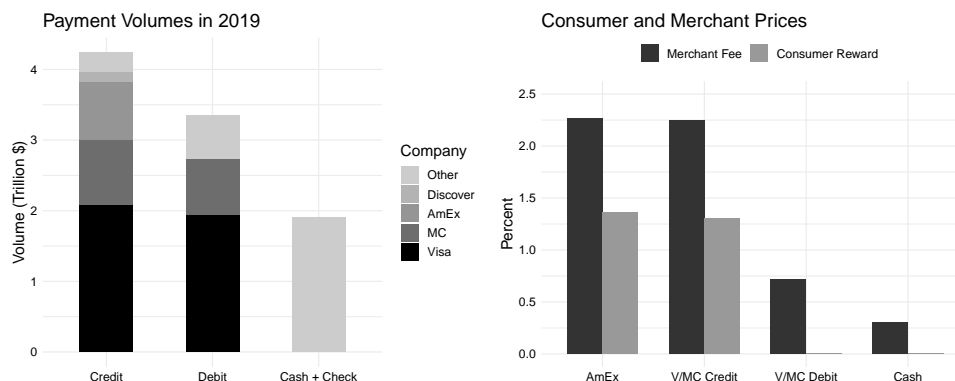
## II.B Data

I combine bank-level and aggregate data from a payments trade journal, the Nilson Report, with consumer-level data from the Nielsen Homescan panel and the Federal Reserve’s Diaries and Surveys of Consumer Payment Choice. These data provide key moments for estimating consumer and merchant demand for payments.

**Aggregate Prices and Shares:** I use aggregate shares and prices derived from the Nilson Report, as well as the portfolio-level data on rewards from Agarwal et al. (2018). Figure 2 documents payment volumes, merchant fees, and rewards. All three of the major credit



**Figure 2: Aggregate payment volumes, merchant fees, and consumer rewards**



*Notes:* The left chart shows payment volumes measured in trillions from Nilson (2020c,d). Visa and MC own both credit and debit cards, whereas AmEx primarily offers credit and charge cards. Discover is much smaller than the other three networks. The right chart shows merchant fees from (Nilson, 2020b) and V/MC rewards from (Agarwal et al., 2018). I calculate AmEx’s reward from its 2019 10-K. Debit cards no longer offer rewards checking in the wake of Durbin (Hayashi, 2012). The cost of cash is from Felt et al. (2020)

card networks charge similar merchant fees around 2.25%, whereas the debit networks charge around 0.72% due to the Durbin Amendment. I use these prices and shares to estimate both consumer preferences and the network supply-side parameters.

**Issuer Payment Volumes:** I construct an imbalanced annual panel of issuer payment volumes from the Nilson Report. I use this panel to study the effects of the Durbin Amendment on payment volumes. My main difference-in-difference analysis focuses on a subset of 36 issuers, 16 of them above \$10 billion in assets and 20 below. My sample excludes issuers that made large acquisitions exceeding 50% of equity or large credit card portfolio acquisitions. Appendix Table G.1 reports the main summary statistics for this sample.

**Consumer Payment Surveys:** I combine the Atlanta Federal Reserve’s Diary of Consumer Payment Choice (DCPC) and Survey of Consumer Payment Choice (SCPC) to build a transaction-level dataset on consumers’ payment choices over three-day windows. I use the data from the 2015–2020 waves of both surveys for my main sample, although to study credit versus debit acceptance I also use data from the 2008–2014 waves of the SCPC. These data are useful in establishing basic facts about how consumers use different payment methods, as well as estimating merchants’ benefits from payment acceptance. Table 1 shows summary statistics on consumers’ payment preferences. Debit is the most popular payment instrument, followed by credit and then cash. Most consumers in the sample are banked and have access to credit cards. Most spending is at merchants who accept cards.

**Homescan:** The Nielsen Homescan panel tracks the method of payment of around

**Table 1:** Summary statistics for different consumer types in the payment diary sample.

	Cash	Debit, Low Credit Share	Debit, High Credit Share	Credit
Share	0.25	0.20	0.21	0.34
Owens credit card	0.68	0.61	1.00	1.00
Owens rewards credit card	0.45	0.32	0.76	0.85
Owens bank account	0.87	1.00	1.00	0.99
Credit utilization	0.22	0.32	0.26	0.10
Household income (000's)	61.25	67.48	86.05	112.88
Debit share	0.29	0.73	0.55	0.14
Credit share	0.17	0.01	0.26	0.66
Card acceptance	0.96	0.98	0.98	0.97
Credit score > 650	0.66	0.60	0.81	0.96

*Notes:* Consumers are split into four groups: those who prefer to use cash as their main non-bill payment instrument, those who prefer debit but have a below-median utilization of credit cards (relative to all debit card users), those who prefer debit but have an above-median utilization of credit cards, and those who prefer credit cards. The share variable reports the share of the sample in each column. Card acceptance is the share of expenditure in each group at stores that accept cards. All other variables report averages across consumers for each group. Credit share and debit share is share of transactions on credit cards and debit cards, respectively.

90,000 households at large consumer packaged goods stores. I use this to build measures of primary and secondary cards at the consumer level. Appendix Table G.2 reports the main summary statistics at the household-year level. I focus on households without any missing payment data. The main shortcoming of the Homescan panel is that it does not cover certain spending categories, such as travel or restaurants, that tend to have a high prevalence of credit card use. Appendix Table G.3 shows that Homescan overrepresents cash and debit transactions while underrepresenting American Express.

### Section III Reduced-Form Facts

The reduced-form facts show that consumers are reward-sensitive, but merchants should be fee-insensitive. Networks therefore face strong incentives to charge high merchant fees to fund generous consumer rewards. Any model of merchant fees must then capture how networks compete in a two-sided manner.

#### III.A Consumer Substitution Between Credit and Debit

The Durbin Amendment reduced debit interchange rates, led issuers to cut debit rewards, and led to a large reallocation of spending from debit to credit. Consumer choice between debit and credit is thus sensitive to rewards.

The Durbin Amendment was part of the 2010 Dodd-Frank Act and reduced debit interchange fees at large banks and credit unions with more than \$10 billion in assets by around half.<sup>6</sup> Credit interchange was unaffected. By reducing issuers' income from debit card spending, this law led large issuers to end debit rewards (Hayashi, 2012; Schneider and Borra, 2015). In contrast, small issuers like credit unions largely kept their rewards programs intact (Orem, 2016).

I use a difference-in-differences approach that compares payment volumes at large and small issuers to estimate the effect of Durbin. I define large issuers as those with between \$10 and \$200 billion in assets and small issuers as those with between \$2.5 and \$10 billion in assets. By focusing on this range of asset values, I exclude systemically-important issuers like Chase that were subject to other new regulations. Although I use a similar research design as Kay et al. (2018); Mukharlyamov and Sarin (2022), I focus on payment volumes, not fee income. This yields a causal estimate of how rewards affect payment volumes. I estimate:

$$y_{it} = \sum_{k=-3}^3 \beta_k I\{t = k\} \times \text{Treated}_i + \delta_i + \delta_t + \epsilon_{it} \quad (1)$$

where  $y_{it}$  is the logarithm of signature debit or credit card payment volumes per dollar of deposits at issuer  $i$ .  $\text{Treated}_i$  refers to whether issuer  $i$  had more than \$10 billion in assets in 2010, and  $\delta_i$  and  $\delta_t$  represent issuer and year fixed effects, respectively. By comparing large issuers to small issuers, I can difference out the effects of the Durbin routing requirements, the CARD act, and potential changes in merchant acceptance on debit and credit card use.<sup>7</sup> I define  $t = 0$  as 2011. I use 2010 as my base year.

The regressions suggest that consumers are sensitive to rewards. Hayashi (2012) estimates that the average debit rewards program paid consumers around 25 bps of transaction value, yet even that small change led to a 30% decline in signature debit volumes and 30% increase in credit card volumes. Figure 3 and Table G.4 shows the estimation results. Volume largely shifted between cards, as I estimate overall card spending fell by a more modest 10%. The increase in credit card volumes suggests the decline in debit card volumes does not reflect large issuers shrinking after Durbin.<sup>8</sup>

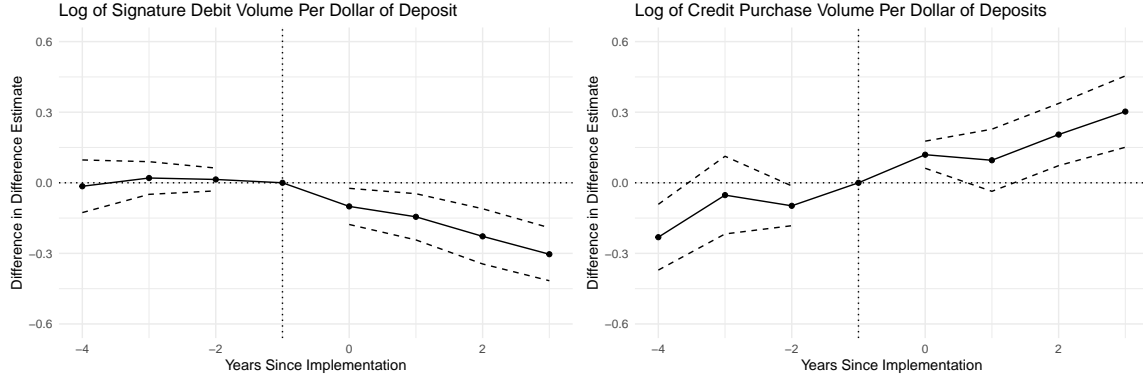
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<sup>6</sup>The new cap was \$0.22 plus 5 bps of transaction value (Mukharlyamov and Sarin, 2022). Large issuers previously earned around 1.3% (Huang, 2010). At an average debit transaction of \$40, this is a decline of 54%. My regression result for interchange in Table G.4 is consistent with this decline.

<sup>7</sup>While there have been a few empirical papers on the effects of interchange fee regulation (Valverde et al., 2016), these papers use aggregate data and may reflect merchant responses.

<sup>8</sup>In the Appendix, I include additional results and robustness checks. Table G.4 shows the regression estimates and validates that interchange income declined at treated issuers. Figure H.3 shows that deposit growth did not trend differently in the two groups. Figure H.5 shows that the pre-policy debit versus credit

**Figure 3:** The effect of the Durbin Amendment on debit, credit card volumes.



Notes: Data are from the Nilson Report. The vertical line marks the year before the policy announcement. The policy started in Q3 2011 and went into full effect in year 2012, which is at  $t = 1$ . Standard errors are clustered at the issuer level.

### III.B Merchant Benefits from Card Acceptance

The average merchant's sales increase around 30% from accepting cards. These large benefits relative to the level of fees suggests that merchant acceptance should be insensitive to higher card-acceptance fees.

I exploit variation in consumer payment preferences to identify how much merchants' sales increase from card acceptance. Although this approach is less well identified than random shocks to merchant adoption, it lets me compute the average—rather than marginal—benefit of card acceptance for merchants in the United States.<sup>9</sup> I assume that variation in payment preferences among consumers is orthogonal to consumers' baseline preferences over merchants, conditional on observables. If card acceptance increases sales, then card consumers should spend more at merchants who accept cards when compared to cash consumers.

I use a logistic regression to measure the correlation between payment and shopping preferences across consumers. Index consumers by  $i$  and transactions by  $t$ . Let  $y_{it}$  be the indicator for whether the transaction  $t$  occurred at a store that accepts cards. Let  $X_i$  be the indicator of whether the consumer prefers cards. Let  $\delta_{it}$  be a vector of fixed effects such as the consumer's characteristics (e.g., income, education, credit score, and age) and transaction characteristics (e.g., ticket size, merchant type). I estimate the logistic re-

mix at the treatment and control issuers were similar. Figure H.6 shows that the estimates are robust to varying the minimum and maximum asset cutoffs.

<sup>9</sup>Given the ubiquity of credit cards in the United States, the marginal merchant deciding whether to accept cards has very different benefits from card acceptance than the average. Studies that use merchant shocks in other countries find that accepting consumers' preferred payment methods can raise sales from those consumers by 10%–40% (Higgins, 2022; Berg et al., 2022).

**Table 2:** Card consumers spend more at stores that accept cards

	No Controls	Transaction Controls	Consumer Controls	Both
Prefer Card	0.34*** (0.08)	0.31*** (0.09)	0.36*** (0.08)	0.28** (0.09)
N	28987	28987	28987	28987
State, year FE	X	X	X	X
Transaction controls		X		X
Consumer controls			X	X

+ p < 0.1, \* p < 0.05, \*\* p < 0.01, \*\*\* p < 0.001

*Notes:* Data are from the DCPC. Standard errors are clustered at the consumer level. Transaction controls refer to fixed effects for the ticket size and merchant type (e.g., restaurant or retail). Consumer controls refer to fixed effects for the consumer's income, education, credit score, and age.

gression:

$$y_{it} \sim \phi X_i + \delta_{it} + \epsilon_{it}. \quad (2)$$

Because most merchants accept cards, the coefficient  $\phi$  can be interpreted as the average increase in sales experienced by the merchants who accept cards.

My preferred model includes both the transaction and consumer controls and suggests that the average consumer who prefers cards is around 30% more likely to shop at a store that accepts cards than a consumer who prefers cash. Table 2 shows the results with different options for fixed effects. The relative stability of the results, even as I adjust the consumer and transaction fixed effects, suggests there is little unobserved variation driving the result.<sup>10</sup>

### III.C Merchant Substitution Between Networks

Accepting debit cards does not substitute for accepting credit cards, and accepting one credit card network is only an imperfect substitute for accepting other networks. Despite the existence of competing payment networks, merchants may still accept high-fee networks to avoid losing sales.

I use a large change in the relative costs of debit and credit acceptance to show that merchants do not substitute between the two. Two goods are close substitutes if changes in their relative prices induce large changes in relative quantities. However, Appendix Figure H.2 shows that after the Durbin Amendment cut debit card merchant fees, there was no significant decline in the number of merchants that accepted credit cards. The

<sup>10</sup>Appendix Table G.5 shows that this effect does not vary much across debit versus credit card users, those who hold one or multiple cards, or high- or low-income respondents. Thus I do not model consumer heterogeneity in interaction benefits, as in Ambrus and Argenziano (2009).

lack of response is not the result of bundling between credit and debit cards.<sup>11</sup> Instead, it likely reflects the fact that the consumers who use both debit cards and credit cards use them for different purposes.<sup>12</sup>

Turning to credit cards, the extent to which consumers singlehome (i.e. carry cards from one network) versus multihome (i.e. carry cards from multiple networks) shapes the extent to which merchants can substitute between credit card networks. When every Visa consumer carries a MC and vice-versa, Visa and MC are undifferentiated Bertrand competitors. Merchants only accept the cheaper of the two. But if all consumers singlehome, as in Edelman and Wright (2015), Visa and MC are local monopolists. Visa's fee has no effect on MC acceptance, and network competition always leads to higher merchant fees (Teh et al., 2022). Empirically studying how competition affects payment markets requires capturing the extent to which consumers singlehome or multihome.

I use the Homescan shopping data to study how consumers allocate their card spending across networks. Here I define a network as Visa credit, MC credit, AmEx credit, or any debit card. In Appendix Table G.7, I find that consumers put around 95% of their card spending on two networks.<sup>13</sup> Given this fact, I characterize household-years by their primary and secondary cards, in which their primary card is the most-used network, and the secondary card is the second-most used network. If the consumer only uses cards from one network, then the secondary card is defined as cash.

I find that around 50% of primary credit card consumers use cards from multiple credit card networks. Table 3 shows the conditional probabilities of each secondary card given the primary card, as well as overall shares for the different payment methods among primary cards.<sup>14</sup> The row for Visa shows that among consumers whose primary payment method is a Visa credit card, around 50 percent multihome across credit card networks. I find somewhat larger shares for primary MC and AmEx users. Because the

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<sup>11</sup>A 2003 settlement ended Visa's and MC's rules tying debit and credit acceptance (Constantine, 2012). Bundling counterfactually predicts that Visa's credit card fees should be much higher than Amex's. The Durbin Amendment in the US means the price of debit card acceptance is below the market equilibrium price. If Visa debit and credit were bundled, Visa should have the incentive to raise Visa credit fees to extract some of the surplus from cheap debit card acceptance.

<sup>12</sup>The idea that consumers use debit and credit differently is why debit and credit card acceptance have been treated as distinct markets in antitrust cases (Jones, 2001). Debit may not substitute for credit when consumers use the credit card for its credit function. Experimental evidence also suggests that point-of-sale incentives for debit card use do not decrease credit card use, suggesting that consumers do not substitute between credit and debit at the point of sale (Conrath, 2014)

<sup>13</sup>A household who spends on five different Visa cards is treated as exclusively using Visa. The primary network typically covers around 80% of the card spending, while the remainder is on a second network. Table G.6 shows that the card with the highest number of trips is highly correlated with having the largest amount of spending.

<sup>14</sup>The table excludes consumers who I characterize as primary cash users. I define the cutoff to match the share of consumers who prefer cash as their main non-bill payment instrument from the SCPC.

**Table 3:** Conditional probabilities of each secondary card given the consumer’s primary card.

Primary Card	Secondary Card				
	Cash	Debit	Visa	MC	AmEx
Debit	0.22		0.45	0.26	0.07
Visa	0.16	0.38		0.29	0.17
MC	0.13	0.29	0.45		0.13
AmEx	0.09	0.20	0.49	0.22	
Primary Card Share	0.26	0.44	0.18	0.08	0.04

*Notes:* Data are from Homescan. Visa, MC, AmEx here refer to their credit cards, whereas Debit refers to all debit cards. The bottom row shows the share of each column payment method among primary payment methods. The other rows show the conditional probability of the column payment method being the secondary card, conditional on the primary card being the row payment method. If a consumer only uses one type of card, the secondary “card” is defined as cash.

market features a mix of singlehoming and multihoming consumers, merchants have only a limited ability to substitute between credit card networks.

### III.D Summarizing the Reduced-Form Facts

The large change in debit volumes in response to the Durbin Amendment suggests that consumers are willing to switch to networks with high rewards (Fact 1). Merchants’ large sales benefits from card acceptance and the presence of consumers with cards from only one network suggest that merchants who reject cards from high-fee networks risk large declines in sales (Facts 2 and 3). These facts suggest that consumers are rewards-sensitive, and merchants should be fee-insensitive. I now quantify the implications of these facts for network competition in a model.

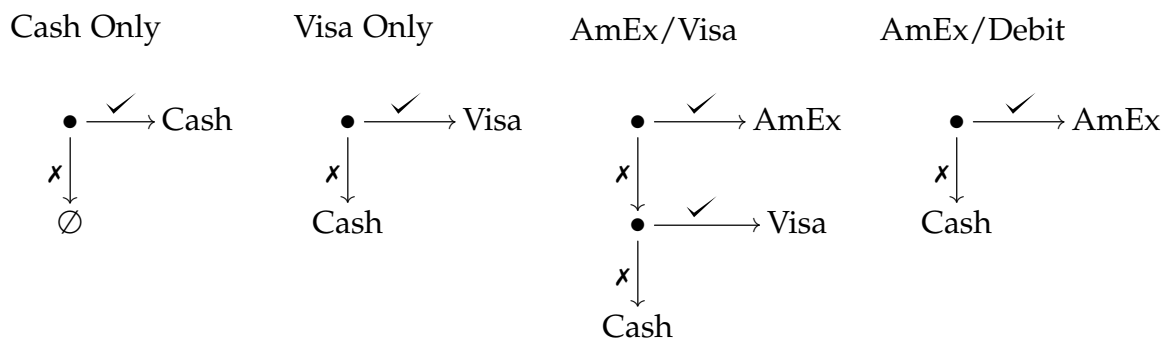
## Section IV Model

I develop a two-sided model of payment network competition in which merchants accept cards to increase sales and competition can cause networks to raise merchant fees to fund rewards. The model maps reduced-form facts into estimates of consumer and merchant preferences. Once I estimate the parameters, solving the game under different conditions lets me calculate the equilibrium price and welfare effects of competition and regulation.

### IV.A Structure of the Game

I model competition between card networks as a static game with three stages and three kinds of players: networks, consumers, and merchants. Because I do not model

**Figure 4:** Illustration of how consumers choose payment methods at the point of sale.



*Notes:* A **X** marks what happens when the payment method is not accepted. For example, the AmEx/Visa consumer first tries to spend on her AmEx. Only if it is not accepted does she try her Visa. If neither is accepted, she pays with cash. The AmEx/Debit consumer does not spend on her debit card because it is not the same type as her primary card. All merchants accept cash in equilibrium, and so the cash-only consumer can always pay with cash. In this diagram, Visa refers to Visa credit cards.

issuers or acquirers, the Visa network should be viewed as the combination of Visa the corporation, the issuers of Visa cards (e.g. Chase), and the acquirers who help merchants accept Visa (e.g. Square). I solve for a subgame perfect equilibrium of this game.

In the first stage, profit-maximizing networks set per-transaction fees for merchants and promised utility levels for consumers. In the second stage, consumers and merchants make adoption and pricing decisions.<sup>15</sup> Consumers choose up to two cards to put in their wallets. Merchants set retail prices and choose which cards to accept. In the third stage, consumers decide how much to consume from each merchant and pay with the cards in their wallets. Consumers vary in their preferences over payment methods. Merchants vary in how much their sales increase from card acceptance. The model makes several simplifying assumptions that I discuss in Section IV.F.

## IV.B Stage 3: Consumer Shopping and Payment

In the third stage, consumers choose consumption and how to pay at each merchant.

### IV.B.1 Payment Behavior at the Point of Sale

At the point of sale, consumer payment behavior is mechanical and reflects the order of the cards in their wallet.<sup>16</sup> Consumers first try to use their primary card. If it's not

<sup>15</sup>Because merchants are infinitesimal, no one merchant's acceptance decision influences consumer adoption. In a richer model in which some firms are large, they would be in a position to bargain with the networks because by joining a network, a firm can get more consumers to join the network as well. The model that I present serves as an outside option to the richer model with bargaining.

<sup>16</sup>Consumer payment choices only reflect the order of cards in their wallet and not the identity of the merchant. When the AmEx-Costco exclusivity agreement ended, it was revealed that 70% of the spending



accepted, they use their secondary card if it shares the same card type as their primary card. If that is also not accepted, they pay with cash. Consumers only use the secondary card if it shares the same type as the primary card to match evidence on how merchants do not treat credit and debit card acceptance as substitutes (Section III.C).

Define the set of all inside payment methods (i.e., cards) as  $\mathcal{J}_1 = \{1, \dots, J\}$ , and the set of all payment methods as  $\mathcal{J} = \{0\} \cup \mathcal{J}_1$ , where 0 refers to cash. Each payment method has a type  $\chi^j \in \{0, D, C\}$  for cash, debit, and credit.

Each consumer has a wallet  $w$  with zero, one, or two cards that have already been chosen in the second stage of the game. For a wallet  $w = (w_1, w_2)$ , the term  $w_1$  is the primary payment method and  $w_2$  is the secondary payment method. Let  $\mathcal{W}$  denote the set of all possible wallets. I define an indicator  $I_{j,M}^w$  for whether a consumer with wallet  $w$  pays with  $j$  when the merchant accepts the cards  $M \subset \mathcal{J}_1$ . This indicator encodes the payment logic from the start of this subsection, and mathematically it is:

$$I_{j,M}^w = \{w_1 = j \in M\} \vee \{w_2 = j \in M, w_1 \notin M, \chi^{w_1} = \chi^{w_2}\} \quad (3)$$

I simultaneously model cash consumers, singlehomers, and multihomers. Figure 4 shows how different types of consumers pay. A cash-only consumer's primary payment method is cash,  $w_1 = 0$ . A singlehoming Visa consumer has  $w_1 = \text{Visa}$  but  $w_2 = \text{Cash}$ . A multihoming consumer who carries an AmEx as their primary card and a Visa as a backup has  $w_1 = \text{AmEx}$ ,  $w_2 = \text{Visa}$ . The AmEx/Debit consumer either pays with AmEx or cash, skipping over the debit card. This occurs because AmEx and debit cards are different types of payments.<sup>17</sup>

#### IV.B.2 Consumption Decisions Over Merchants

Consumers value both card acceptance and low prices. Card acceptance raises sales by  $\gamma$  percent from card consumers, where  $\gamma \sim G$  varies across merchants. A low  $\gamma$  firm may be a small business with loyal customers, for whom the method of payment is not important. A high  $\gamma$  firm may be an e-commerce firm, who benefits from significantly higher sales if the online checkout process is convenient (Berg et al., 2022).<sup>18</sup>

I use a constant-elasticity of substitution (CES) demand curve to capture both pref-

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on the Costco AmEx card was not at Costco (Sidel, 2015). In my framework, store cards are just another way to advertise cards to consumers and I abstract away from how store cards may influence competition between retailers.

<sup>17</sup>I model AmEx/Debit even though they do not pay with Debit because their presence helps me identify consumer preferences for AmEx versus debit at the consumer adoption stage of the model.

<sup>18</sup>I model one dimension of heterogeneity because variation in payment acceptance is typically vertical: some merchants in the US are cash-only, others accept Visa and Mastercard, and others accept all three.

erences. Suppose that all other merchants charge prices  $p^*(\gamma)$  and accept payment methods  $M^*(\gamma) \subset \mathcal{J}_1$ . Suppose a given merchant of type  $\gamma$  sets a price  $p$  and accepts payment methods  $M \subset \mathcal{J}_1$ . Then a consumer with wallet  $w = (w_1, w_2)$  and income  $y^w$  buys  $q^w$ , where:

$$\begin{aligned} q^w(\gamma, p, M, y^w, P^w) &= (1 + \gamma v_M^w) p^{-\sigma} \frac{y^w}{(P^w)^{1-\sigma}} \\ (P^w)^{1-\sigma} &= \int \left(1 + \gamma v_{M^*(\gamma)}^w\right) p^*(\gamma)^{1-\sigma} dG(\gamma) \\ v_M^w &= I_{w_1, M}^w + I_{w_2, M}^w \end{aligned} \tag{4}$$

The variable  $v_M^w$  equals one provided that the consumer pays with either her primary or secondary card, and is zero if she pays with cash. Consumers who multihome across credit card networks buy the same amount if either of their credit cards is accepted. The price index  $P^w$  summarizes the effect of other merchants' actions on the consumer's choice. Rewards are lump-sum and do not affect relative consumption choices across merchants. As networks raise merchant fees and rewards, some merchants will stop accepting cards.<sup>19</sup> In Appendix A.1, I micro-found this demand function as the solution of a consumer problem with CES utility in which payment acceptance increases product quality through higher convenience, and rewards increase income.

The sales benefit depends only on the merchant, and not on the consumer. In Table G.5 I find little variation in sales effects across consumer or card types. In my model, if consumers varied in  $\gamma$ , then high  $\gamma$  consumers would be more likely to multihome. I do not find evidence for this. A common  $\gamma$  across consumers means I rule out the mechanism for multiple equilibria in Ambrus and Argenziano (2009), in which one network charges high fees and high rewards, while the other charges low fees and rewards. Asymmetric competition does not describe competition in the U.S. empirically, as AmEx, Visa, and MC all charge similar merchant fees for their credit cards (Figure 2).

Merchants in the model accept cards to increase sales, not to decrease costs. When merchants accept cards to create benefits for consumers, privately optimal merchant fees and consumer rewards are too high, resulting in excessive card adoption (Wright, 2012). Intuitively, consumer subsidies are only optimal in models like Rochet and Tirole (2003) because card use creates benefits (e.g. cost savings) that card consumers do not internalize. But because card consumers internalize the convenience of card use, privately

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<sup>19</sup>This idea matches how AmEx adjusts merchant fees down in markets where Visa and MC are forced to cut interchange due to regulation (AmEx, 2007). An alternative model in which rewards affect spending across merchants would make rewards competition even more intense than in my model.

optimal fees and rewards are excessive.

In equilibrium, consumers optimally buy  $q^{w*}(\gamma)$  from each merchant type  $\gamma$ , given all merchants' equilibrium pricing  $p^*$  and adoption  $M^*$  decisions:

$$q^w(\gamma, p^*(\gamma), M^*(\gamma), y^w, P^w) = q^{w*}(\gamma) \quad (5)$$

#### IV.C Stage 2: Pricing, Acceptance, and Adoption

Merchants maximize profits by choosing prices and payment acceptance.

##### IV.C.1 Merchant Pricing

Conditional on the payment acceptance decision  $M$ , merchants under price coherence optimally pass on the average transaction fee into higher prices for all consumers. Collapse the wallet-specific price indices from the consumer problem to  $P = (P^w)_{w \in \mathcal{W}}$ . Let the merchant fee for payment method  $j$  equal  $\tau_j$  of sales. The cost of cash is  $\tau_0 \geq 0$  to capture the possibility of cost savings from card use. The fee incurred by a customer with wallet  $w$  depends on what the merchant accepts  $M$ , and equals  $\tau_M^w = \sum_{j \in \mathcal{J}} I_{j,M}^w \tau_j$ . Let the share of consumers with wallet  $w$  be  $\tilde{\mu}^w$  and collapse the vector of shares as  $\tilde{\mu}$ . These shares should be thought of as the share of dollars in the economy in a wallet of type  $w$ . Normalize the firm's marginal costs to 1. In Appendix A.2, I show that if the merchant accepts  $M \subset \mathcal{J}_1$ , the optimal price is:

$$\hat{p}(\gamma, M, P, \tau, \tilde{\mu}) = \frac{\sigma}{\sigma-1} \times \frac{1}{1-\hat{\tau}}, \hat{\tau} = \frac{\sum_{w \in \mathcal{W}} q^w \tilde{\mu}^w \tau_M^w}{\sum_{w \in \mathcal{W}} q^w \tilde{\mu}^w} \quad (6)$$

Prices are therefore the standard CES markup of  $\frac{\sigma}{\sigma-1}$  multiplied by the effective marginal cost that incorporates transaction fees. The realized transaction fee  $\hat{\tau}$  averages over all the payments at the store and is equal to total merchant fees divided by total pre-fee revenue. In equilibrium, merchants set optimal prices given the optimal pricing and adoption strategies of other merchants:

$$\hat{p}(\gamma, M^*(\gamma), P, \tau, \tilde{\mu}) = p^*(\gamma) \quad (7)$$

##### IV.C.2 Merchant Acceptance

Merchants choose the optimal subset of payments to accept. Let  $\hat{\Pi}(\gamma, M, P, \tau, \tilde{\mu})$  be the profit function from accepting a particular subset of payments  $M \subset \mathcal{J}_1$ , accounting for the optimal price. In Appendix A.3, I prove that  $\hat{\Pi}$  is approximately linear in  $\gamma$ . Linearity arises because sales are linear in  $\gamma$  and margins are constant under CES. Define

this linear approximation as  $\bar{\Pi}$ , which I call quasiprofits. I let merchants maximize quasiprofits, so that the acceptance problem reduces to:

$$\hat{M}(\gamma, P, \tau, \tilde{\mu}) = \underset{MC \in \mathcal{J}_1}{\operatorname{argmax}} -a_M + b_M \gamma \quad (8)$$

$$a_M = \sum_{w \in \mathcal{W}} \mu^w \tau_M^w, \quad b_M = \frac{1}{\sigma} \sum_{w \in \mathcal{W}} \mu^w v_M^w (1 - \sigma \tau_M^w) \quad (9)$$

where the insulated shares  $\mu^w$  are the shares of demand for a cash-only merchant from consumers with wallet  $w$ . Intuitively, the intercept  $a_M$  captures the loss from paying fees, whereas  $b_M$  captures the profits from higher sales. Only high  $\gamma$  firms benefit from the higher sales associated with card acceptance, whereas even low  $\gamma$  firms end up paying more in merchant fees when they accept cards.

By micro-founding the merchant acceptance decision, I capture the theoretical insight that the split of singlehoming versus multihoming consumers shapes merchant acceptance decisions (Anderson et al., 2018; Bakos and Halaburda, 2020; Teh et al., 2022). Appendix A.4 shows this analytically. This dependence means that models of singlehoming consumers like Edelman and Wright (2015) understate merchant fee-sensitivity.

In equilibrium, merchants adopt optimal bundles holding fixed the optimal adoption and pricing behavior of other merchants:

$$\hat{M}(\gamma, P, \tau, \tilde{\mu}) = M^*(\gamma) \quad (10)$$

The threat of dropping Visa while accepting MC and AmEx disciplines Visa's merchant fee and is crucial for matching the merchant fee sensitivity with reasonable parameters.

#### IV.C.3 Consumer Adoption

Consumers choose both a primary and secondary payment method.

**Primary Payment Method:** This is the one with the highest payment utility from adoption.<sup>20</sup> Log payment utility  $V_i^j$  for method  $j \in \mathcal{J}$  is:

$$\log V_i^j = \underbrace{\log U^j}_{\text{CES}} + \underbrace{\Xi^j}_{\text{Unobs Char}} + \frac{1}{\alpha} \left( \underbrace{\eta_i^j}_{\text{TIEV}} + \underbrace{\beta_i X^j}_{\text{R.C.}} \right) \quad (11)$$

$$\beta_i \sim N(0, \Sigma)$$

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<sup>20</sup>Although I model a consumer choosing between payment networks, I do not require that consumers care about the payment network per se. The Visa product can be thought of as the best card among Visa issuers for this consumer.

The CES utility,  $U^j$ , represents the maximized utility attained from solving the consumption problem over merchants for a consumer who singlehomes on  $j$ . It allows me to measure the level of consumer welfare in terms of consumption instead of measuring surplus relative to a fixed outside option. Although rewards depend on both cards in the consumer's wallet, I slightly abuse notation and write the reward for a consumer who singlehomes on card  $j$  as  $f^{(j,0)} \equiv f^j$ . I model rewards as an increase in income to  $1 + f^j$ .<sup>21</sup> Standard results on CES give that the consumer's optimized utility is:

$$\log U^j \approx f^j - \log P^j \quad (12)$$

where  $P^j \equiv P^{(j,0)}$  is the CES price index associated with a customer who only carries  $j$ , defined in Equation 4. The CES price index captures the value of acceptance by capitalizing the higher product quality  $\gamma$  into an equivalent increase in real income.<sup>22</sup>

The utility from the CES system increases for a payment method that earns a large reward, decreases if the overall level of retail prices is high (which increases  $P^j$ ), and increases for a payment method that is widely accepted (which decreases  $P^j$ ). The CES utility has the feature that a 1% increase in retail prices cancels out a 1% increase in rewards.

The other parameters are more standard. The variables  $\Xi^j$  represent unobserved characteristics that rationalize market shares. I normalize the unobserved characteristic of cash as  $\Xi^0 = 0$ . The parameter  $\alpha$  is a measure of consumers' price sensitivity.<sup>23</sup> If  $\alpha$  is large, a small increase in rewards  $f^j$  leads to a large increase in  $j$ 's market share. The shocks  $\eta_i^j$  represent unobserved reasons different consumers might choose one payment method over another. The characteristics  $X^j$  are indicators for whether a payment method is a card or cash and whether it is a credit card. The random coefficients are distributed  $\beta_i \sim N(0, \Sigma)$  for some covariance matrix  $\Sigma$ . This unobserved heterogeneity captures rich substitution patterns between payment methods of similar characteristics.

**Secondary Payment Method:** The payment method with the second-highest utility becomes the secondary payment method in the wallet. Consumers' primary and secondary payment methods therefore reveal their first and second choices in a hypothetical world

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<sup>21</sup>In reality, rewards may incorporate other perks. I assume that to the extent issuers have a technology that creates gains from trade (e.g. cheaper plane tickets), those gains can be realized at every level of merchant fees and thus do not matter for the counterfactuals.

<sup>22</sup>This approach follows Higgins (2022). Card acceptance does not increase aggregate sales because consumers face a budget constraint, but it can increase welfare by increasing the quality of consumption.

<sup>23</sup>Consumers in the model have the same price-sensitivity  $\alpha$ . An extended model in which consumers vary in  $\alpha$  would likely exacerbate the regressive nature of credit card rewards since high-income consumers likely have a higher sensitivity.

in which they could only carry one card. I thus treat data on what consumers put in their wallets as second-choice data for estimating substitution patterns (Berry et al., 2004). I define *insulated* market shares for the wallet  $w = (w_1, w_2)$  as:

$$\mu^w = P \left( \left( V_i^{w_1} = \max_{j \in \mathcal{J}} V_i^j \right) \cap \left( V_i^{w_2} = \max_{j \in \mathcal{J} \setminus \{l\}} V_i^j \right) \right) \quad (13)$$

**Insulated versus Consumer Market Shares:** Consumer market shares  $\tilde{\mu}$  are reverse-engineered so that each merchant's decision on which cards to accept depends only on the insulated shares  $\mu$ , and not on the price index  $P^w$  or the rewards  $f^w$ . Actual market shares  $\tilde{\mu}$  are thus derived from the insulated shares as:

$$\tilde{\mu}^w = \frac{1}{C} \frac{\mu^w (P^w)^{1-\sigma}}{1 + f^w}, C \equiv \sum_{w \in \mathcal{W}} \frac{\mu^w (P^w)^{1-\sigma}}{1 + f^w} \quad (14)$$

where  $f^w$  is the total rewards paid to a consumer with wallet  $w$ .

Whereas the consumer market share  $\tilde{\mu}^w$  is the share of consumers who carry a wallet, the insulated market share  $\mu^w$  captures the share of a cash-only merchant's demand coming from consumers with a given wallet. The two shares differ because I model merchant competition. While the market shares  $\tilde{\mu}$  are relevant for computing network profits, the insulated shares  $\mu$  are relevant for merchants' acceptance choices. In practice, because  $\alpha$  is large, the modification of market shares in Equation 14 has only a small effect on estimates of consumer preferences and networks' incentives to raise rewards.

#### IV.D Stage 1: Network Competition

In the first stage of the game, multiproduct payment networks maximize profits, anticipating consumer and merchant actions in later stages.

##### IV.D.1 Profits

Network profits equal transaction fees charged to merchants, less costs and the rewards paid to consumers. Let  $\tilde{d}_j^w$  equal the total dollar amount that consumers with wallet  $w$  spend on card  $j$ . This is:

$$\tilde{d}_j^w = \frac{\mu^w}{C} \int I_{M^*(\gamma),j}^w \left( 1 + \gamma v_{M^*(\gamma)}^w \right) p^*(\gamma)^{1-\sigma} dG(\gamma) \quad (15)$$

where the indicator  $I_{M,j}^w$ , defined in Equation 3, detects if payment method  $j$  is used. Total profits from the merchant side of the market for card  $j$  are:

$$T_j = (\tau_j - c_j) \sum_{w \in \mathcal{W}} \tilde{d}_j^w \quad (16)$$

where  $c_j$  is the cost of processing \$1 on method  $j$ . The total cost of rewards is:

$$S_j = \sum_{w \in \mathcal{W}} \tilde{\mu}^w f_j^w = \underbrace{\frac{1}{C} \times \frac{\mu^{(j,0)} \left( P^{(j,0)} \right)^{1-\sigma}}{1 + f^j}}_{\text{Market Share of Singlehomers}} \times \underbrace{f^j}_{\text{Singlehoming Rewards}} \times \underbrace{\frac{\sum_{w' \in \mathcal{W}} \tilde{d}_j^{w'}}{\tilde{d}_j^{(j,0)}}}_{\text{Multihoming}} \quad (17)$$

where  $f_j^w$  is the amount of rewards that need to be paid to a consumer with wallet  $w$  for her use of  $j$ . The rewards  $f_j^w$  for the consumers who multihome scale up the single-homing rewards  $f^j$  under the assumption that equilibrium rewards are proportional to the amount of spending. For a network  $n$  that owns cards  $\mathcal{O}_n \subset \mathcal{J}_1$ , it earns profits:

$$\Psi_n = \sum_{j \in \mathcal{O}_n} (T_j - S_j) \quad (18)$$

#### IV.D.2 Conduct and Equilibrium Determinacy

Networks maximize profits by adjusting promised CES utility levels for consumers  $U^j$  and transaction fees for merchants  $\tau_j$ , holding fixed the utility levels and transaction fees from other networks. In general, platform models have multiple equilibria because consumer adoption depends on merchant acceptance. Weyl (2010) argues that guaranteeing utility is a reduced-form way of capturing penetration pricing by which networks subsidize consumer adoption when merchant acceptance is low.<sup>24</sup> By paying more in rewards if acceptance is low, consumers have a dominant strategy in deciding what to adopt, which pins down a unique equilibrium in the subgame.

I can then solve for the unique merchant and consumer subgame and network profits given  $U$  and  $\tau$ . Given  $U$ , insulated shares follow from Equation 13. The insulated shares suffice to compute merchant acceptance and pricing strategies by Equations 6 and 8. CES price indices  $P^w$  and singlehoming rewards  $f^j$  follow from Equations 4 and 12. Network profits then follow from Equations 16, 17, and 18. There remains a fixed point between

<sup>24</sup>Another interpretation of the selection is that I allow networks to set consumers' expectations of merchant card acceptance, fees, and rewards while holding fixed consumers' expectations for other networks' acceptance and rewards. In contrast, a weaker equilibrium selection such as Pareto dominance would let one network (e.g. Visa) set consumer expectations of another network's acceptance (e.g. AmEx).

the normalizing constant  $C$  and the rewards  $f^w$  paid to each type of agent. This fixed point exists because rewards increase incomes, which changes spending volumes, which changes the rewards for multihoming consumers. I circumvent this by approximating  $C$  in Equations 15 and 17 with  $\tilde{C}$ , where

$$\tilde{C} = \sum_{w=(w_1, w_2) \in \mathcal{W}} \frac{\mu^w (P^w)^{1-\sigma}}{1 + f^{w_1}}$$

Using this approximation to compute profits means I ignore the effect of the gap between multihoming and singlehoming rewards on consumers' incomes and spending volumes. In a symmetric equilibrium,  $\tilde{C} = C$ .

When each network chooses utility levels and transaction fees, it maximizes expected profits while assuming small trembles in the choice variables. I make this assumption because network profits are not differentiable with respect to merchant fees.<sup>25</sup> Thus, for each network  $n = 1, \dots, N$ , networks set promised utility levels  $U^{j*}$  and transaction fees  $\tau_j^*$  for the cards that they own  $\mathcal{O}_n$  such that:

$$(U^{j*}, \tau_j^*)_{j \in \mathcal{O}_n} = \underset{(U^j, \tau_j)_{j \in \mathcal{O}_n}}{\operatorname{argmax}} \mathbb{E} \left[ \Psi_n \left( \tilde{U}^j, \tilde{\tau}_j, \tilde{U}^{-j}, \tilde{\tau}_{-j} \right) \right] \quad (19)$$

$$\tilde{U}^j \sim N \left( U^j, \sigma^2 \right), \tilde{\tau}_j \sim N \left( \tau_j, \sigma^2 \right) \text{ iid}$$

where  $\sigma^2$  is a small variance that I set to  $10^{-10}$ , and  $U^{-j}, \tau_{-j}$  capture all the CES utilities and fees set by the other networks.

#### IV.E Equilibrium

A full equilibrium is characterized by fees  $\tau^*$ , CES utility  $U^*$ , insulated shares  $\mu$ , merchant prices  $p^*(\gamma)$ , merchant adoption strategies  $M^*(\gamma)$ , and consumer consumption  $q^{w*}(\gamma)$  such that consumption across merchants is optimal (5), merchants maximize profits (7 and 10), consumers choose the optimal payment methods to reflect their preferences (13), private networks maximize their profits (19), and cash charges a merchant fee equal to the cost of cash  $\tau_0$  while paying no rewards.

#### IV.F Discussion of Key Assumptions

In this section I discuss the key assumptions and model predictions.

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<sup>25</sup>Rochet and Tirole (2003) do not encounter this issue in their symmetric, two-network model, but problems arise with more networks (Teh et al., 2022). Appendix I describes the computational details.



#### IV.F.1 Issuers and Acquirers

My model abstracts from issuers and acquirers; networks directly set merchant fees and consumer rewards. This is accurate for proprietary networks like AmEx or fintechs like PayPal, for whom there are no issuers or acquirers. In the case of Visa and MC, this abstraction requires that Visa, the issuers, and acquirers maximize joint profits. Joint profit maximization holds whenever parties bargain under complete information with a complete contract space. Visa pays around one-fifth of its gross revenue in side payments to issuers and acquirers (Visa, 2020). I interpret these payments as evidence that the contract space is approximately complete. Joint profit maximization is consistent with a wide range of issuer market structures, from perfect competition to network bargaining with a monopoly issuer.

#### IV.F.2 Price Coherence

I assume price coherence: merchants in the model charge the same price to consumers who use different payment methods. Appendix C discusses the history, empirics, and theory of price coherence. I find that fewer than 5% of transactions in the U.S. feature payment-specific pricing even though cash discounts have long been legal, and card surcharges are now legal in 46 states (Levitin, 2005; Stavins, 2018; CardX, 2023).

While a full model of optimal card surcharging is beyond the scope of this paper, Appendix C.3 extends the baseline model to incorporate surcharges. Merchants gain little from surcharging because card use is always ex-post efficient in the model. The only merchants who adopt cards are those for whom the consumer benefits  $\gamma$  outweigh the fees  $\tau$ . Surcharging between payment forms (e.g. credit versus cash) at the point-of-sale therefore fails to change consumer payment behavior.<sup>26</sup> If surcharging fails to steer consumers, by the envelope theorem it can only have second order effects on profits. I estimate the typical merchant across all my counterfactuals gives up less than 20 basis points of their profits from uniform pricing. Potential first-order costs to surcharging such as menu costs or reputation costs could then overwhelm the benefits of surcharging.<sup>27</sup>

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<sup>26</sup>A consumer may be unwilling to switch because she has gotten used to using her card, but may be sensitive to rewards at the stage of deciding on a primary payment method.

<sup>27</sup>Caddy et al. (2020) document that even though surcharging has been legal in Australia since 2003, around one-quarter of consumers report that they avoid merchants who surcharge and that surcharges are only paid on 4% of card transactions.

### IV.F.3 Primary and Secondary Cards Reflect First and Second Choices

The model predicts that primary and secondary cards reveal first and second choices, even though consumers do not have a reason to hold multiple cards in a symmetric equilibrium. In Appendix D, I derive a dynamic micro-foundation for consumers' primary and secondary card holdings. Suppose consumers periodically update their primary card, and the payment utilities  $V_i^j$  are the utilities from choosing card  $j$  to be a new primary card. Then the stationary distribution of consumers' primary and secondary cards (as a Markov chain) exactly matches first and second choices. This interpretation is compatible with complementarities between credit cards with different rewards categories, provided that differences in quality across networks are similar across rewards categories.

If consumers' choices of primary and secondary cards instead reflect a portfolio problem, one might also expect that some consumers may choose two cards that are maximally differentiated, such as credit and debit. In this case, interpreting primary and secondary cards as first and second choices understates how willing consumers are to substitute between credit cards from different networks. But given that my estimated welfare effects increase in consumers' price sensitivities, my approach is conservative.

### IV.G Passthrough of Merchant Fees into Prices

Merchants fully pass on merchant fees into higher prices because of CES demand. The incidence of merchant fees falls ultimately on consumers, which is desirable for any long-run analysis. If merchants did not adjust prices in response to fees, but could exit in response to lower profits, consumers are hurt by lower variety rather than higher prices.

Merchant fees have large redistributive effects because I assume that consumers of different payment preferences shop at the same stores. If credit card consumers shop at a different segment of stores than debit card consumers, that would limit redistribution through retail prices (Gans, 2018). This would not affect the total welfare effects. At the same time, my estimated amounts of redistribution may understate the distributional consequences of high merchant fees for two reasons. First, my estimates do not include higher welfare weights for lower-income cash and debit card users. Second, the kinds of stores at which credit and debit card consumers overlap, such as grocery stores, may be less substitutable.

#### IV.G.1 Credit Cards as a Borrowing Instrument

I do not explicitly model the borrowing features of credit cards. I do this because when Australia regulated merchant fees, there were no effects on the borrowing features

of credit cards, such as interest rates or annual fees (Appendix Figure H.1). Credit drives some modeling choices and model estimates. Credit may explain why consumers do not substitute between credit and debit cards at the point of sale (Section III.C). Potential consumption smoothing benefits of credit show up in the unobserved product characteristics  $\Xi$  of credit cards. Profits from interest charges show up as lower marginal cost estimates for credit card payments (Ru and Schoar, 2020; Agarwal et al., 2022).

## Section V Estimation

Estimation lets me translate the reduced-form facts into quantitative statements about how competition affects market outcomes. The key primitives to recover are (1) consumers' preferences over the different payment options, (2) the distribution of merchants' benefits from payment acceptance, and (3) the networks' marginal cost parameters. I assume the observed shares and prices are an equilibrium of the model with three multiproduct payment networks—Visa, MC, and AmEx. Both Visa and MC each own two cards (debit and credit), while AmEx only owns a credit card network.

### V.A Estimation Procedure

Although many steps occur jointly, estimation is most easily understood as a five-step process. I start by estimating consumer demand with a price instrument and second-choice data. Second, I recover networks' marginal costs by inverting the networks' first-order conditions with respect to consumer rewards. Large rewards indicate that networks earn large profits from merchants, and thus networks' costs of processing transactions are low. Third, I infer that merchant demand must be inelastic from the fact that equilibrium markups on merchant fees are high. Fourth, this elasticity, combined with moments from payment surveys and aggregate shares, identifies the CES substitution parameter and the distribution of merchants' benefits from card acceptance. Fifth, the observed market shares recover the unobserved characteristics. Below I briefly discuss these steps, while leaving the details to Appendix B.

#### V.A.1 Consumer Substitution Patterns

I first estimate how consumers substitute between payment methods of different characteristics and how consumers respond to changes in rewards. I do this without solving the full model. The insulated shares  $\mu$  of the full model can also be generated by a

discrete choice model in which the utility for payment method  $j$  is:

$$\begin{aligned} u_j &= \delta_j + \alpha f^j + \beta_i X^j + \eta_i^j \\ \beta_i &\sim N(0, \Sigma), \eta_i^j \sim \text{T1EV} \end{aligned} \tag{20}$$

where the new intercept  $\delta_j$  absorbs the unobserved characteristics  $\Xi^j$  and the CES price indices  $\log P^j$ . This simplification is valid as long as merchant acceptance is held fixed. I allow for the  $\delta_j$  to vary across data samples, but impose the same price sensitivity  $\alpha$ , distribution of random coefficients  $\Sigma$ , and observed characteristics  $X^j$  across samples. This assumption is natural because I hold these variables constant across counterfactual simulations in which I introduce new products. I then use this representation to estimate  $\alpha, \Sigma$  by minimizing the distance between empirical and theoretical moments.

I recover  $\Sigma$  by matching the empirical probabilities of each primary and secondary card combination in the Homescan data. The distribution of random coefficients  $\beta_i \sim N(0, \Sigma)$  governs substitution patterns. My key innovation is that I interpret primary and secondary cards as revealing first and second choices. I apply the second-choice formulas in Berry et al. (2004) to compute the probability of each primary/secondary card combination as a function of  $\delta_j$  and  $\Sigma$ . Just as in Berry et al. (2004), this stage is informative about substitution patterns  $\Sigma$ , not rewards-sensitivity  $\alpha$ . I thus use data on consumer multihoming behavior to inform my estimates of substitution patterns. The large share of credit card consumers who multihome (50%) compared to the share of primary credit card consumers (30%) in the Homescan data identifies a high volatility of the random coefficient on the credit characteristic, and thus high substitutability between credit card networks.<sup>28</sup>

I estimate the price-sensitivity coefficient  $\alpha$  by matching the simulated effects of the Durbin Amendment with my difference-in-difference estimates. I estimate two micro-moments from the Nilson panel: the effect of the Durbin Amendment on signature debit volumes (Figure 3) and the share of signature debit card volumes of total signature debit and credit volumes (Table G.1). I impose a third aggregate moment that 20% of overall transactions by value are done by cash (Figure 2). I recover a large price-sensitivity  $\alpha$  because a small decline in debit rewards led to a large change in debit volumes.

#### V.A.2 Merchant Benefits, Network Costs, and Unobserved Characteristics

I identify the network costs and merchant parameters from the networks' optimal pricing conditions. The networks' first-order conditions with respect to rewards iden-

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<sup>28</sup>By focusing on the ratio my estimates are robust to underrepresenting AmEx users in Homescan.

tify networks' marginal costs. High rewards are profitable only when networks earn large profits from merchants. Therefore marginal costs must be low relative to observed merchant fees. Because networks charge merchants large markups, merchants are fee-insensitive. Merchants are fee-insensitive if their profit margins are high. A lower  $\sigma$  implies higher margins, and is thus identified by matching the merchant-fee sensitivity to satisfy Visa credit's first order condition for merchant fees. The key model assumption is that networks are optimal with respect to two prices (fees and rewards), but have only one per-transaction marginal cost. Thus I can use one first-order condition to pin down costs, and the other to learn about merchant demand for payments.<sup>29</sup>

The estimation exploits the insight in Rochet and Tirole (2003) that profit-maximizing platforms should tax the price-insensitive side of the market to fund adoption by the price-sensitive side. The only way to rationalize high merchant fees and generous consumer rewards is if consumers are rewards-sensitive but merchants are fee-insensitive. Thus, given the consumer estimates, I can back out the CES substitution parameter  $\sigma$  to rationalize the observed fees and rewards.

Given merchant margins, I recover the distribution of merchant benefits  $\gamma \sim G$  from facts from the payment surveys. I parameterize the distribution of merchant benefits  $G$  as a Gamma distribution with a mean  $\bar{\gamma}$  and a standard deviation of  $\sigma_\gamma$ . A larger mean  $\bar{\gamma}$  increases the gap between card and cash consumers' spending at stores that accept cards. As the dispersion  $\sigma_\gamma$  of benefits increases, more merchants choose to become cash-only, reducing consumers spending at stores that accept cards. These moments correspond to the regression coefficient in Table 2 and card consumers' expenditure share at merchants who accept cards (Table 1).

I set the cost of cash  $c_0 = \tau_0 = 30$  bps to match past studies (European Commission, 2015; Felt et al., 2020). The unobserved characteristics come from matching the dollar volume shares from Figure 2.<sup>30</sup>

## V.B Estimated Parameters

I precisely estimate that consumers are rewards-sensitive whereas merchants are fee-insensitive. The high consumer sensitivity and low merchant sensitivity generates the model prediction that competing networks raise merchant fees to fund rewards. Table 4 contains all the parameter estimates. I transform the random coefficients, unobserved

<sup>29</sup>Debit networks are not at a first-order condition due to Durbin, but only one fee FOC is required to estimate merchant margins.

<sup>30</sup>Visa, MC, and AmEx's credit card volumes are scaled up to cover the entirety of credit card volumes, and Visa and MC's debit volumes are scaled to cover the entirety of debit card volumes. A consumer in my model represents one dollar of expenditure.

**Table 4:** Estimated parameters

Panel A: Consumer Parameters			Panel C: Network Parameters (bps)		
Parameter	Estimate	SE	Parameter	Estimate	SE
S.D. of Credit R.C.	1.9	0.0	Visa debit cost	46.6	0.2
S.D. of Card R.C.	5.1	0.1	Visa credit cost	16.0	0.4
Correlation of R.C.	-0.3	0.0	MC debit cost	53.9	0.1
Price sensitivity $\alpha$	511.3	78.9	MC credit cost	57.4	0.4
Visa debit $\Xi \times 100$	-4.5	0.3	AmEx cost	59.0	0.4
Visa credit $\Xi \times 100$	-5.6	0.3	$\Delta\tau_{MC}$	0.1	0.0
MC debit $\Xi \times 100$	-4.7	0.3	$\Delta\tau_{AmEx}$	0.0	0.0
MC credit $\Xi \times 100$	-5.8	0.3			
AmEx $\Xi \times 100$	-5.9	0.3			

Panel B: External Estimates			Panel D: Merchant Parameters		
Parameter	Estimate	SE	Parameter	Estimate	SE
Cash cost	0.30	Felt et al.	CES $\sigma$	7.0	2.1
$c_0$ (%)		(2020)	$\bar{\gamma}$	0.3	0.1
			$\log \frac{\sigma_\gamma}{\bar{\gamma}}$	-1.1	0.1

Notes: S.D. refers to the standard deviation, and R.C. refers to the random coefficients for having a credit function and not being cash. The  $\Xi$  are the unobserved characteristics. A higher merchant CES elasticity  $\sigma$  reduces merchant margins. The distribution of  $\gamma$  is a Gamma distribution, with a mean  $\bar{\gamma}$  and standard deviation  $\sigma_\gamma$ .

**Table 5:** Estimated consumer own price and cross-price semi-elasticities.

Payment	V debit	MC debit	V credit	MC credit	AmEx
Cash	-0.3 (0.0)	-0.1 (0.0)	-0.6 (0.1)	-0.2 (0.0)	-0.2 (0.0)
V debit	+2.5 (0.4)	-1.0 (0.2)	-0.7 (0.1)	-0.3 (0.0)	-0.3 (0.0)
MC debit	-2.6 (0.4)	+4.1 (0.6)	-0.7 (0.1)	-0.3 (0.0)	-0.3 (0.0)
V credit	-0.6 (0.1)	-0.3 (0.0)	+3.0 (0.5)	-0.9 (0.1)	-0.8 (0.1)
MC credit	-0.6 (0.1)	-0.3 (0.0)	-2.1 (0.3)	+4.2 (0.7)	-0.8 (0.1)
AmEx	-0.6 (0.1)	-0.3 (0.0)	-2.1 (0.3)	-0.9 (0.1)	+4.3 (0.7)

Notes: Each entry shows the effect of a 1-bp change in the rewards of the column payment method on the market share of the row payment method. The change is measured as a percentage of the row payment method's market share.

characteristics, and price sensitivity into the semi-elasticities in Table 5. The third column of Table 5 shows that a 1-bp shock to Visa credit rewards raises the share of Visa credit transactions by 3% with a standard error of 0.5%. The new consumers mostly come from MC credit, which declines by 2.1%. In contrast, MC debit only declines by 0.7%. The difference reflects the fact that consumers treat debit and credit cards as worse substitutes than different networks' credit cards. Cash use only declines by 0.6%, indicating cash is an even worse substitute. Consumers are highly willing to substitute between payment methods, especially between payment methods with similar characteristics (e.g., credit vs. debit).

I estimate that merchants are fee-insensitive. Starting from an equilibrium in which three symmetric credit card networks charge the same price, a 1-bp increase in the fees to one credit card network leads to only a 0.32% decrease in the share of merchants who accept that card (SE 0.03%). This is roughly one-tenth of the sensitivities I estimate for consumers.

I estimate that the average consumer would prefer debit cards if credit cards did not pay rewards. The average consumer is indifferent between a Visa debit card and a Visa credit card that pays 1.1% in rewards. This preference drives my welfare result that increases in credit card use relative to debit card use reduce welfare.

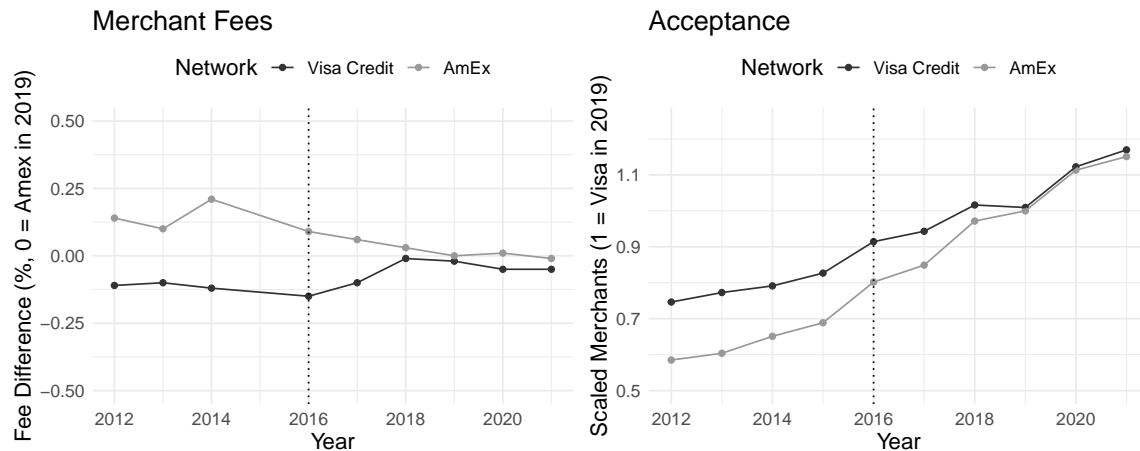
The consumer rewards-sensitivity is roughly five times the estimates from cross-sectional evidence in Arango et al. (2015). There are two important reasons to explain this gap. First, if there are search frictions across banks then many consumers may not choose cards with the highest rewards. However, consumers may still be responsive to changes in rewards at the banks in their consideration set (Honka et al., 2017). Second, my estimate captures both the direct effect of rewards and the indirect effect of banks steering customers away from debit cards following Durbin. For example, Chase stopped paying employees bonuses for signing up debit card customers after the Durbin amendment was announced (Johnson, 2010). Even if I overstate consumers' sensitivity to pure variation in rewards, capturing both direct and indirect effects is desirable for the purpose of understanding Visa's incentives to raise rewards.

## **V.C Goodness of Fit**

The model matches several pieces of external evidence on merchant fee-sensitivity, consumer substitution, merchant margins, and network costs. First, I validate my merchant fee-sensitivity with AmEx's 2016–2019 push to close the acceptance gap with Visa by cutting merchant fees (Andriotis, 2019). Figure 5 shows that during this period, AmEx eliminated the gap between its fee and Visa's fee from around 20 bps. AmEx's accep-

tance gap shrunk from around 9–12 points (pp) of spending to zero.<sup>31</sup> When I simulate this shock in the model, the acceptance gap shrinks by 11 pp. This test also validates the importance of multihoming consumers, as if I had assumed singlehoming consumers then merchants’ willingness to accept AmEx would be less fee-sensitive.

**Figure 5: AmEx and Visa acceptance and fees**



Notes: The left panel compares AmEx and Visa merchant fees over time, whereas the right panel compares acceptance locations. The acceptance locations are not weighted by sales, and reflect adjustments to Visa’s acceptance locations to remove ATM’s and bank branches. Data is from the Nilson Report. The dotted line when AmEx started to cut fees as a part of its OptBlue program.

Second, I match the effect of Durbin on credit card volumes. While the estimate of  $\alpha$  targets the percentage change in debit volumes, as an out-of-sample test I find that the simulated and estimated effects of Durbin on credit card volumes are identical at 30 (SE 8) percent. This provides evidence that interpreting data on primary and secondary cards as first and second choices matches the results from exogenous price variation.

Third, the model matches macro data on markups. The retail markup in the model is estimated to rationalize equilibrium merchant fees. Yet the markup I recover of 17 percent is similar to the aggregate markups of 15–20% used in macro studies of misallocation (Edmond et al., 2022; Sraer and Thesmar, 2023).

Fourth, the network cost parameters are consistent with accounting data. I estimate marginal cost parameters for the combination of issuers, acquirers, and the network that average around 47 bps with a standard error of 0.3 bps. Accounting estimates of issuer costs are around 20–60 bps, acquirer costs are around 5–10 bps, and network costs are

<sup>31</sup>AmEx 10K’s report that its U.S. network went from covering 90% to 99% of card spending at this time. Nilson Report data on merchant acceptance locations suggests an acceptance gap shrinking by 12 pp.



around 5 bps (Lowe, 2005; Mukharlyamov and Sarin, 2022; NACHA, 2017; Visa, 2020).

The close match for the merchant fee-sensitivity and network costs suggests that alternative approaches to estimating the model would have arrived at similar results. Mathematically, a payment platform’s optimal pricing problem requires solving two equations in three unknowns – the merchant fee-sensitivity, the consumer rewards-sensitivity, and network costs. I estimate the consumer rewards-sensitivity and solve for the other two. But if I had microdata to estimate the merchant fee-sensitivity and estimated a number consistent with the above case study on competition between AmEx/Visa, the structure of the model would have led me to recover a similar consumer rewards-sensitivity  $\alpha$ .

## Section VI Counterfactuals

My counterfactual results imply large distributional and total welfare gains from changing how the U.S. regulates payments prices, whereas the gains from more competition are either small or negative. First, I find that capping credit card merchant fees lowers rewards, creates a progressive transfer from higher income credit consumers to cash and debit consumers, and increases annual consumer and total welfare by \$39 and \$29 billion. Second, repealing the Durbin Amendment’s caps on debit card merchant fees would increase welfare. Turning towards competition, I find that the entry of a privately-owned credit card network is regressive and reduces welfare. Although a low-fee public option like FedNow increases welfare, the gains are small relative to repealing Durbin. In short, the Australian and European regulatory strategies worked, whereas the U.S. ones did not.

The key mechanism explaining my total welfare results is that credit card use is excessive in the current equilibrium, and policies that reduce credit card use increase welfare. I show that a revealed preference estimate of the welfare costs of excess credit card adoption quantitatively explains the welfare losses across my counterfactuals. Across counterfactuals, I cap debit card merchant fees at 0.72% unless otherwise specified. This captures the Durbin Amendment’s limits on debit interchange.

### VI.A Capping Credit Card Merchant Fees

In my main counterfactual, I cap Visa and Mastercard’s credit card merchant fees at 1%. I focus on this counterfactual because many governments cap credit card interchange fees, which is the largest component of merchant fees.<sup>32</sup> The equilibrium with capped merchant fees also approximates the equilibrium in which merchants break price coherence and charge payment-specific prices (Zenger, 2011).

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<sup>32</sup>Such regulations typically do not cover AmEx because it does not work with issuing banks, and so AmEx’s is not seen as “colluding” with issuing banks. (Rysman and Wright, 2015).

**Table 6:** Changes in market shares, prices, and welfare of users of incumbent payment methods across counterfactuals.

	Price Controls		Change Competition		
	Cap CC Fees	Repeal Durbin	Credit Entry	Merge MC/AmEx	FedNow Debit
<b>Δ Merchant Fees (bps)</b>					
Debit	0	28	0	0	0
Credit	−96	4	0	3	1
<b>Δ Rewards (bps)</b>					
Debit	−12	21	3	−4	0
Credit	−69	2	5	−9	3
<b>Δ Shares (pp)</b>					
Cash	12	−2	−2	2	−1
Debit	18	10	−2	2	−6
Credit	−30	−8	−4	−5	−1
<b>Δ Welfare (bps)</b>					
Cash	61	−2	−7	7	1
Debit	50	19	−3	3	1
Credit	−5	−1	−1	−3	4

*Notes:* Share changes are only for incumbents, so entry reduces total shares. Welfare in bps measures changes in rewards less increases in retail prices. Cap CC reduces V/MC merchant fees to 1%. Repeal Durbin raises the ceiling on debit card merchant fees to 1%. Credit entry introduces a new large network with a credit card product. FedNow debit introduces a public network that prices at-cost and has similar characteristics as debit cards.

### VI.A.1 Effects on Prices and Shares

Capping credit card merchant fees reduces rewards and credit card use. Table 6 shows that after Visa and MC cut their merchant fees by 125 basis points (bps), their rewards fall by 83 bps. In response, AmEx cuts merchant fees and rewards by 28 and 36 bps, respectively. Consumers substitute to cash and debit. The market share of debit cards and cash rise by 18 and 12 percentage points (pp), respectively.

AmEx's actions in the counterfactual reflect two countervailing forces. On one hand, it faces incentives to cut merchant fees to compete with Visa and MC for merchants. On the other hand, high merchant fees fund the rewards that allow AmEx to compete more effectively for consumers. The net result is that AmEx maintains merchant fees that are around 100 bps higher than Visa and MC. This competitive response quantitatively matches the effects of interchange regulation in Australia on Visa and AmEx's relative

merchant fees (Chan et al., 2012).

The close match between my price results and what was observed in Australia highlights the importance of a quantitative model. Had I assumed that consumers single-home, as in Edelman and Wright (2015), AmEx would not have needed to cut merchant fees as much to compete with Visa and MC. Had I ignored merchant heterogeneity, as in Rochet and Tirole (2011), that would have made AmEx cut fees even more.

### VI.A.2 Distributional Effects

Capping credit card fees is progressive. Table 6 shows that lower merchant fees cause retail prices to fall by 61 bps. This result depends on the assumption that merchants pass on fees into prices. However, as I discuss in Section IV.F, a model in which merchants exit instead of adjusting prices generates similar redistributive effects from lower product variety.

To calculate the redistributive effects, I focus on the consumers who do not change their payment method in the counterfactual. For these consumers, the change in welfare is purely pecuniary: it is the change in rewards less the change in the price index. Cash and debit card consumers therefore gain 61 and 50 bps of consumption, respectively, from lower retail prices, whereas credit card users lose 5 bps from the loss in rewards. Debit consumers benefit less than cash users because the debit networks endogenously reduce their rewards. Whereas Felt et al. (2020) assume that consumer payment choice does not change with rewards, my results show that high credit card merchant fees redistribute consumption even after accounting for consumers' switching behavior.

### VI.A.3 Consumer Welfare Effects

To study the consumer welfare effects of merchant fee caps, I decompose consumer welfare into three terms—retail prices, the average reward paid, and non-pecuniary utility. This step requires revealed preference. Let  $E_i^k$  be an indicator that consumer  $i$  chooses payment method  $k$ . I decompose consumer welfare as:

$$\mathbb{E} \left[ \max_k \log V_i^k \right] = \underbrace{-\log P^0}_{\text{Retail Prices}} + \underbrace{\sum_k \mu^k f^k}_{\text{Rewards}} + \underbrace{\mathbb{E} \left[ \sum_k E_i^k \left( -\log \frac{P^k}{P^0} + \Xi^k + \frac{1}{\alpha} (\eta_i^k + \beta_i X^k) \right) \right]}_{\text{Non-Pecuniary Utility}}$$

where  $\mu^k = \sum_j \mu^{(k,j)}$  is the insulated share of instrument  $k$ .<sup>33</sup>

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<sup>33</sup>I assign equal welfare weights. Given that fee caps are progressive, my calculation should be considered a lower bound on the benefits to consumers.

The first term captures the loss to all consumers from higher retail prices. In contrast to a standard model that normalizes the value of the outside option to zero, I set the value of the outside option to the welfare of a cash consumer. The welfare of the cash user is low if retail prices are high. The second term captures the average level of subsidies paid to consumers, weighted by the market share of each payment instrument. The third term captures the extent to which consumers choose payment methods that offer high non-pecuniary utility.

In practice, changes in non-pecuniary utility primarily reflect my estimates of how some consumers dislike the non-pecuniary aspects of using credit cards as a primary payment instrument. The marginal debit consumer could use a credit card that pays rewards, but chooses not to.<sup>34</sup> By revealed preference, this marginal consumer must be credit averse. Credit aversion could reflect a fear of overspending on a credit card, adoption costs, or the mental cost consumers pay in a Gabaix and Laibson (2006) model to avoid shrouded interest payments.<sup>35</sup> While I cannot exactly pin down the source of this credit aversion, ignoring non-pecuniary utility would imply that the introduction of debit cards hurt consumers who switched from credit. When fewer consumers use credit cards, they bear less credit aversion and this non-pecuniary term becomes more positive.

Aggregate consumer welfare increases by 39 bps from the decline in credit card merchant fees, consumer rewards, and credit card use. Scaled up to the \$10 trillion in consumer-to-business payments, this represents a \$39 billion per year gain. Table 7 shows how the three terms contribute to consumer welfare. Lower retail prices increase welfare by \$61 billion, lower rewards reduce welfare by \$51 billion, but the shift to debit cards benefits consumers by \$29 billion due to less credit aversion.

The passthrough of merchant fees into retail prices changes the sign of welfare calculations. Had I ignored the equilibrium effect of retail prices, a standard discrete choice analysis based on observed market shares would lead to a \$22-billion decrease in consumer welfare from the regulation. However, after including the retail price externalities, I arrive at a gain of \$39 billion in consumer welfare.

#### **VI.A.4 Total Welfare Effects**

Regulations hurt network profits, moderating the total welfare gains. To measure total welfare, I assume the profits from merchants and the networks are rebated to all consumers equally. Table 7 decomposes the total welfare effects. Merchant profits rise

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<sup>34</sup>Table 1 shows that around 80% of debit consumers own credit cards, yet use their debit card more.

<sup>35</sup>I discuss the survey evidence for this in Appendix E.

**Table 7:** Decomposing counterfactual consumer and total surplus effects

	Price Controls		Change Competition		
	Cap CC Fees	Repeal Durbin	Credit Entry	MC/A Merger	FedNow Debit
<b>Consumer Welfare (\$bn)</b>					
Retail Prices	61	−2	−7	7	1
Rewards	−51	0	9	−11	1
Non-Pecuniary Utility	29	9	−4	6	2
Consumers	39	6	−2	2	4
<b>Total Welfare (\$bn)</b>					
Merchants	1.1	−0.4	0.3	−0.6	0.3
Networks	−11	1	−3	5	−2
Total	29	7	−4	6	2
Revealed Preference	30	10	−5	6	1

*Notes:* Declines in non-pecuniary utility mostly captures the losses from credit averse consumers using credit cards. Revealed preference refers to the approximation discussed in Section VI.D.

by a negligible amount because consumers have lower incomes from lower rewards that offset the decline in transaction fees. Total network profits fall by \$11 billion, or 40% of industry profits. Profits fall because the decline in rewards increases cash use. The net result is that total welfare rises by \$29 billion.

## VI.B Repealing the Durbin Amendment

Although I find strong positive effects of credit card fee caps, my model implies that capping debit interchange with the Durbin Amendment was harmful. Thus, the politically motivated decision to change the Durbin Amendment from capping credit interchange to debit interchange reversed the welfare effect (Mukharlyamov and Sarin, 2022). I repeal the Durbin Amendment in the model by raising the cap on debit card fees to 1% from their current level at 0.72%. Merchant fees for debit cards rise by 28 bps, and debit rewards rise by 21 bps. Consumers switch to debit cards. The market share of debit cards rises by 10 pp, and the market share of credit cards falls by 8 pp.

Repealing the Durbin Amendment creates a progressive transfer from credit to debit consumers and increases consumer and total welfare. Higher rewards increase the consumption of debit card users by 19 bps, but higher merchant fees reduce consumption of credit card and cash users by 1 and 2 bps, respectively. Given that debit card users tend to be lower income than credit card users, this transfer is progressive. Consumers gain \$6 billion of consumption, largely from lower credit aversion. Total welfare rises by

a similar amount as higher network profits are offset by lower merchant profits.

This counterfactual shows that the current U.S. regulatory regime is worse than either laissez-faire or European style regulations. By capping debit merchant fees while leaving credit unconstrained, the Durbin Amendment exacerbated the excess adoption of credit cards. This result highlights the difficulty of regulating two-sided markets. Although regulating both debit and credit merchant fees is beneficial (Rochet and Tirole, 2011), regulating debit without credit is not.

## **VI.C Increasing Competition from Private Networks**

Although a major part of U.S. policy towards payment markets involves increasing private competition, I find that this is generally regressive and welfare-reducing. I simulate changes in competition in three different ways. First, I simulate entry of a fourth major credit card network like Discover. Second, I simulate a merger of MC and AmEx. Third, in Appendix F I show how my model suggests new Buy Now, Pay Later (BNPL) companies like Affirm can have even larger negative effects than a traditional credit card entrant. Below, I focus my discussion on entry of a credit card network. The effects of the merger are similar with opposite signs.

To introduce a new credit card network, I introduce a new product with characteristics that match AmEx. Namely, it has the same observed  $X^j$  and unobserved  $\Xi^j$  characteristics and the same marginal cost  $c$ . I then compute a new Nash Equilibrium in which the four networks compete.

Entry triggers more intense competition over rewards, generating regressive transfers. In the new equilibrium, the incumbent credit card networks raise their rewards by 5 bps and debit card rewards rise by a smaller 3 bps. Merchant fees are approximately flat as the incentives for networks to undercut each other to attract merchants are offset by the incentives to fund more rewards. Higher rewards incentivize credit card use, increasing merchants' costs by 7 bps. Cash users therefore lose 7 bps of consumption and debit users lose 3 bps.

Higher credit card use lowers consumer and total welfare. The decline in consumer welfare is surprising because entry typically raises consumer welfare by reducing markups and increasing variety (Petrin, 2002). In typical one-sided markets, output is below socially efficient levels, and so lower markups increase both output and welfare. But in payment markets, credit card use is too high as consumers internalize the benefits from rewards but not the costs from high merchant fees. Competition reduces markups, expanding output but reducing welfare. Although the net effect of higher subsidies and higher prices puts consumers \$2 billion ahead, the \$4-billion cost from more credit-

averse consumers using credit cards results in lower consumer welfare after entry. Total welfare falls by \$4 billion as networks compete down profits.

The finding that networks compete primarily by adjusting rewards while leaving merchant fees flat depends on my model's assumption that consumers can carry multiple cards, and that merchants differ in their benefits from card acceptance. My model shows that even though consumers carry multiple cards, that is not enough to generate substantial merchant fee competition. A model of homogenous merchants would have also predicted a larger decrease in fees (Guthrie and Wright, 2007). I instead estimate that competition has little effect on merchant fees, but large effects on rewards.

These counterfactuals are consistent with the historical experience that credit card network competition causes intense rewards competition without reductions in merchant fees. A major shock to network competition was the *United States v. Visa U.S.A.* Supreme Court case that struck down rules preventing Visa and MC issuers from also issuing AmEx cards. In the wake of that court decision, Visa and MC raised interchange to incentivize issuers to stay on their networks instead of switching to AmEx (GAO, 2009; Rysman and Wright, 2015).

### **VI.C.1 Public Options**

One argument for introducing new public options for payments, whether CBDC's (Shin, 2021; Usher et al., 2021) or faster payments like FedNow (Brainard, 2021; Federal Reserve, 2022), is that it will help bring down merchant fees for credit and debit card transactions. I find government entry is unlikely to substantially lower total merchant fees or increase welfare. I simulate government entry as a new debit network with the same demand and supply characteristics as MC debit. Unlike MC, the entrant cannot pay rewards and sets merchant fees at marginal cost. The new platform fails to significantly lower fees or raise welfare for two reasons. First, incumbent credit card networks limit adoption of the entrant by charging 1 bps higher merchant fees to fund 3 bps more rewards. Second, the entrant steals market share primarily from debit cards, which already charge low merchant fees. On net total welfare rises by \$2 billion, which is smaller than the gains from repealing the Durbin Amendment.

### **VI.D Revealed Preference Accounting of Welfare Effects**

The total welfare effects across the counterfactuals are close to a revealed preference estimate for the change in aggregate credit aversion. One way to understand the welfare effects of larger credit card rewards is that when a marginal consumer switches to credit, total welfare falls. By revealed preference, the switcher is indifferent between the cost of credit aversion and the gain in rewards. But while the credit aversion is a social cost,

more rewards is merely a transfer that was paid for either with higher retail prices or lower network profits.

The above revealed preference argument leads to a simple approximation of the welfare losses. It should be the difference between credit and debit card rewards multiplied by the share of consumers who switch away from credit:

$$\Delta W \approx (f^{\text{Credit}} - f^{\text{Debit}}) \times -\Delta \tilde{\mu}^{\text{Credit}}$$

The difference in rewards reveals credit aversion at the margin, and so the total welfare loss of a policy is the number of people who adopt credit cards times the per consumer credit aversion. The model predicts how market shares change, but conditional on the changes in shares the magnitude of the welfare effects reflects revealed preference. The last row of Table 7 shows that the output of the revealed preference argument fits well for almost all counterfactuals.

Revealed preference may not apply to credit constrained consumers. However, the model's estimated welfare results still apply as long as revealed preference applies to the unconstrained consumers who switch in response to rewards. A richer model with constraints would need a larger price-sensitivity  $\alpha$  to rationalize the Durbin evidence. Both models would thus give the same predictions for reward elasticities, and thus the same total welfare results.

## VI.E Summary of Counterfactual Results

An important theme from the counterfactuals is that credit card use is currently excessive, and this one fact shapes whether market structure or regulatory changes increase or decrease welfare. Either capping credit card merchant fees or repealing the Durbin Amendment makes credit cards less attractive and thus raises consumer welfare. Entry makes credit cards more attractive, decreasing welfare. Because new public options are unlikely to displace credit cards, they are also unlikely to significantly increase welfare.

## Section VII Conclusion

In this paper, I compare the relative merits of regulating prices versus increasing competition in U.S. payment markets. I find that there are large gains from either capping credit card merchant fees or uncapping debit card merchant fees, whereas encouraging competition between credit card networks is harmful. To study this question, I develop and estimate a two-sided model of network competition and simulate the price and welfare effects of regulation and competition. I find that payment markets are inefficient



because of too much credit card use, not too little competition. High credit card rewards inflate retail prices for all consumers while encouraging excessive credit card use. Unlike in standard antitrust settings in which competition benefits consumers through low prices and high output, payment network competition can cause harm through high merchant fees and high output.

More broadly, my work relates to a range of questions about two-sided markets, such as the welfare effects of price discrimination, competition in dynamic settings, and the desirability of platform competition under price coherence. Consumer rewards depend on income levels, and merchant fees vary by sector. What are the welfare effects of this form of price discrimination? Payment networks take time to form. How does regulation affect dynamic competition? More broadly, my empirical approach that uses variation on one side of the market to identify both sides' preferences can be used to study the welfare effects of network competition in other two-sided markets. For example, media platforms like YouTube and TikTok fund large investments in content with high advertising prices. To what extent does competition between such platforms inflate retail prices and encourage excess content creation? I hope to study some of these questions in future work.

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## A Additional Model Details

### A.1 Deriving the Consumer Demand Function for Merchants

Each consumer has symmetric CES preferences over merchants, and payment acceptance affects quality. There is a unit continuum of single-product merchants that sell varieties  $\omega$ . Each merchant is characterized by a type  $\gamma(\omega) \geq 0$  that determines the importance of payment availability for consumer shopping behavior at the merchant. Let the elasticity of substitution be  $\sigma$ . The consumer has income  $y^w$ . The consumer chooses a consumption vector  $q^w(\omega)$  to maximize utility subject to a budget constraint:

$$U^w = \max_{q^w} \left( \int_0^1 \left( 1 + \gamma(\omega) v_{M^*(\omega)}^w \right)^{\frac{1}{\sigma}} q^w(\omega)^{\frac{\sigma-1}{\sigma}} d\omega \right)^{\frac{\sigma}{\sigma-1}} \quad (21)$$

$$\text{s.t. } \int_0^1 q^w(\omega) p^*(\omega) d\omega \leq y^w$$

The presence of  $v_{M^*(\omega)}^w$  means that a consumer derives higher utility from consuming at a merchant that accepts a card the consumer wants to use. I assume consumers only care about *whether* they use a card from their wallet and not about which card is used.

Standard CES results imply that the quantity consumed at a merchant  $\omega$  depends on the type  $\gamma$ , the price  $p$ , the payments accepted  $M$ , income  $y^w$ , and an aggregate price index  $P^w$  that summarizes the pricing and adoption decisions of all other merchants. The demand from a consumer with wallet  $w$  for a merchant of type  $\gamma$  is:

$$q^w(\gamma, p, M, y^w, P^w) = (1 + \gamma v_M^w) p^{-\sigma} \frac{y^w}{(P^w)^{1-\sigma}} \quad (22)$$

$$(P^w)^{1-\sigma} = \int \left( 1 + \gamma(\omega) v_{M^*(\omega)}^w \right) p^*(\omega)^{1-\sigma} d\omega$$

In this demand curve, only  $\gamma, v_M^w$ , and  $p$  vary across merchants. The price index  $P^w$  and the income  $y^w$  are not affected by any one merchant's actions.<sup>36</sup>

Two merchants with the same  $\gamma$  will choose the same price and acceptance policy. Therefore, the merchant variety  $\omega$  can be dropped from the analysis. I can describe merchant actions in terms of an equilibrium price schedule  $p^*(\gamma)$  and a set valued adoption schedule  $M^*(\gamma)$ . This reparameterization means that the price index can now be expressed as in Equation 4, where  $G(\gamma)$  is the distribution of the  $\gamma$  parameter across merchants.

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<sup>36</sup>This simplifies the strategic interaction between merchants, who only need to care about other merchants' pricing and adoption decisions through the effect on the price index.

## A.2 Deriving Merchant Optimal Pricing

The profit function as a function of the price is:

$$\Pi(p, \gamma, M, P, \tau, \tilde{\mu}) = \sum_{w \in \mathcal{W}} \tilde{\mu}^w \left[ \underbrace{q^w p (1 - \tau_M^w)}_{\text{Net Revenue}} - \underbrace{q^w}_{\text{Costs}} \right] \quad (23)$$

Where the fee  $\tau_M^w$  for wallet  $w = (w_1, w_2)$  is the fee of the payment method that is finally used. Formally, it is  $\tau_M^w = \sum_{j \in \mathcal{J}} I_{j,M}^w \tau_j$ , where the indicators  $I_{j,M}^w$  are defined in Equation 3 and detect if payment method  $j$  is used.

The expression for profit in Equation 23 is a wallet weighted average of revenues, net of transaction fees, less production costs, which have been normalized to 1. The merchant's optimal pricing problem is:

$$\hat{p}(\gamma, M^*(\gamma), P, \tau, \tilde{\mu}) = \underset{p}{\operatorname{argmax}} \Pi(p, \gamma, M, P, \tau, \tilde{\mu}) \quad (24)$$

To solve the optimal pricing problem, note that each  $q^{w*}$  is still a CES demand curve that satisfies the property:

$$\frac{\partial q^w}{\partial p} = -\sigma \frac{q^w}{p}$$

Let the optimal price for the firm, holding fixed the pricing and adoption decisions of other merchants, be  $\hat{p}$ . Then the first-order condition is:

$$\sum_{w \in \mathcal{W}} \left[ \frac{\partial q^w}{\partial p} (\hat{p} (1 - \tau^w) - 1) + q^w (1 - \tau^w) \right] = 0$$

Rearranging terms yields an expression for the optimal price as a function of the average transaction fee  $\hat{\tau}$ , which matches Equation 6.

## A.3 Linearizing Merchant Profits

In this section I prove that the merchant profit function  $\bar{\Pi}$  is approximately linear in  $\gamma$ , holding fixed the other variables.

**Theorem 1.** For any  $\gamma, M, P, \tau$ ,

$$\hat{\Pi} - \bar{\Pi} = (1 + \gamma) O\left((\tau^{\max})^2\right)$$

where

$$\bar{\Pi}(\gamma, M, P, \tau) \equiv \frac{1}{C} \left( \frac{\sigma}{\sigma-1} \right)^{1-\sigma} \left\{ -a_M + b_M \gamma + \frac{1}{\sigma} \right\} \quad (25)$$

$$\begin{aligned} a_M &= \sum_{w \in \mathcal{W}} \mu^w \tau_M^w \\ b_M &= \frac{1}{\sigma} \sum_{w \in \mathcal{W}} \mu^w v_M^w (1 - \sigma \tau_M^w) \\ \tau^{\max} &= \max_j \tau_j \end{aligned} \quad (26)$$

*Proof.* The profit function  $\hat{\Pi}$  is difficult to compute exactly is because as  $\gamma$  increases, the composition of consumers and the optimal price  $\hat{p}(\gamma, M)$  changes for each  $\gamma$ . However, by the envelope theorem, the effect of these price changes has only second-order effects on profits. Formally, start from the optimal payment specific prices under the assumption that consumers do not switch their payment choices with respect to the prices. These are  $p_j = \frac{\sigma}{\sigma-1} \frac{1}{1-\tau_j}$  for payment method  $j$ . Any prices that are within an order  $\tau_j$  adjustment then deliver the same profit, up to second-order terms in  $\tau_j$ .

It therefore suffices to find a pricing schedule  $p(\gamma, M)$  that is within order  $\tau$  of  $p_j$  that generates the above expression for quasiprofits. A natural candidate is  $\bar{p} = \frac{\sigma}{\sigma-1}$ , i.e. the price that ignores merchant fees. In general, profits are

$$\Pi(p) = \sum_w \tilde{\mu}^w \frac{y^w}{(P^w)^{1-\sigma}} \times (1 + \gamma v_M^w) p^{-\sigma} \times (p(1 - \tau_M^w) - 1)$$

Plugging in  $p = \bar{p}$  and the definition of market shares  $\tilde{\mu}^w$  from 14 yields

$$\begin{aligned} \Pi(\bar{p}) &= \frac{1}{C} \left( \frac{\sigma}{\sigma-1} \right)^{-\sigma} \sum_w \mu^w (1 + \gamma v_M^w) \left( \frac{1}{\sigma-1} - \frac{\sigma}{\sigma-1} \tau_M^w \right) \\ &= \frac{1}{C} \left( \frac{\sigma}{\sigma-1} \right)^{1-\sigma} \sum_w \mu^w (1 + \gamma v_M^w) (1 - \sigma \tau_M^w) \frac{1}{\sigma} \\ &= \frac{1}{C} \left( \frac{\sigma}{\sigma-1} \right)^{1-\sigma} \left( \underbrace{-\sum_w \mu^w \tau_M^w}_{a_M} + \gamma \times \underbrace{\frac{1}{\sigma} \sum_w \mu^w v_M^w (1 - \sigma \tau_M^w)}_{b_M} + \frac{1}{\sigma} \right) \end{aligned}$$

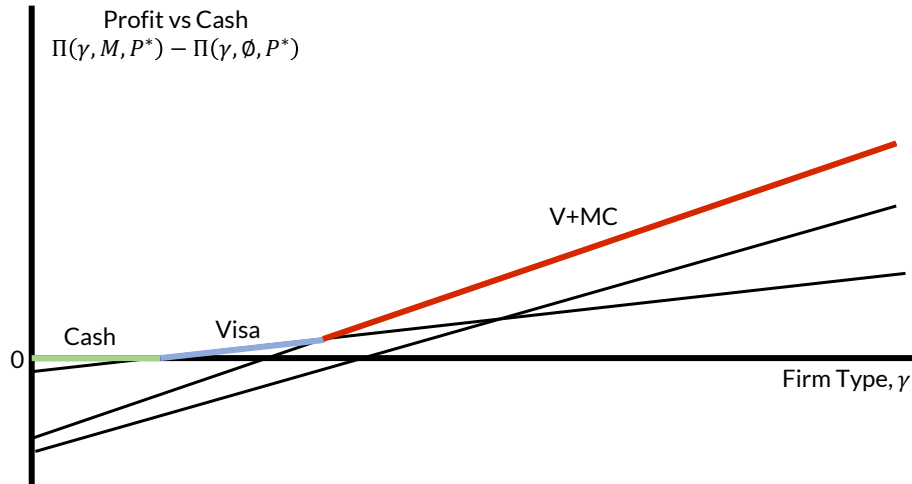
□

The  $\sigma^{-1}$  in  $b_M$  term captures that profits are decreasing in merchants' demand elas-

ticity, and the  $\sigma\tau_M^w$  is the loss from double marginalization between the payment network and merchant.

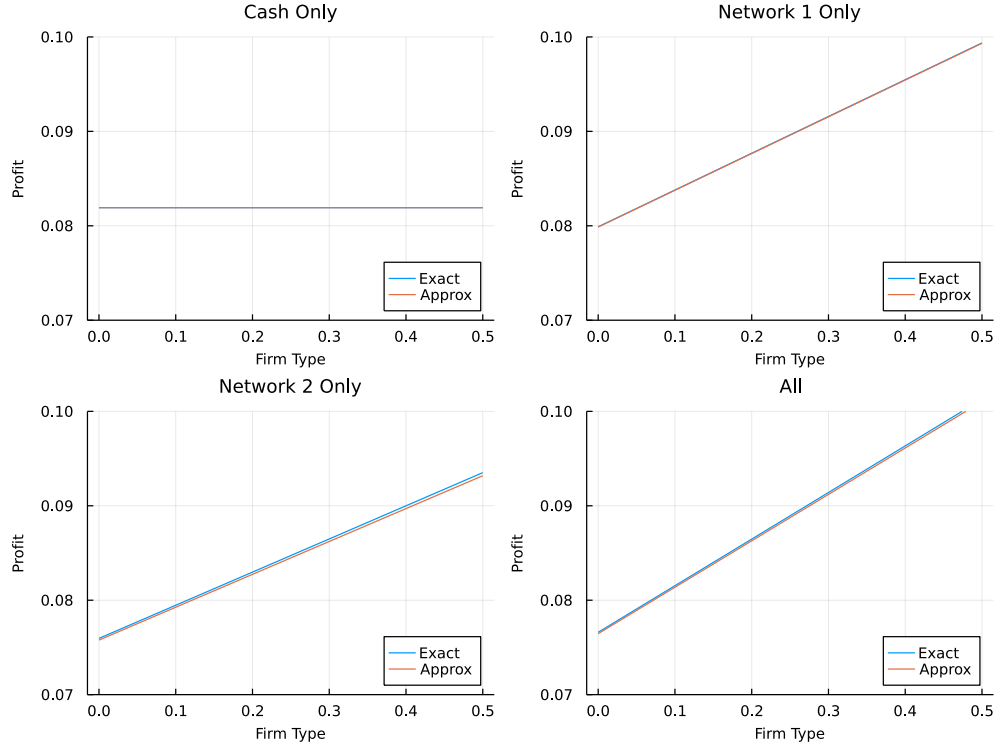
Figure A.1 shows an example of computing an equilibrium when Visa charges merchants low fees but has a low market share among consumers, MC charges high fees and has a high market share, and cash is free. At  $\gamma = 0$ , because cards cost more than cash, all the quasiprofit functions for bundles  $M$  that include cards are less than the quasiprofit for cash. Therefore, merchants with low benefit parameters  $\gamma$  choose to only accept cash. However, because Visa's fee is lower, its  $y$ -intercept is closer to zero and its quasiprofit function crosses zero first. The crossing point marks the start of a region of merchants who only accept Visa. When the quasiprofit function for the combination of Visa plus MC exceeds the quasiprofit function for Visa, all merchants of that type or higher will then accept both.

**Figure A.1:** Illustration of how to compute the merchant adoption subgame.



A natural question is whether the quasiprofit functions are a good approximation of true profits. Figure A.2 compares exact and approximate profits in a case with two networks with symmetric market shares, differentiated only by the two networks charge different fees. The fit is very close for all values of the merchant type  $\gamma$ .

**Figure A.2:** Numerical example of how quasiprofit functions approximate true profit functions for a case of two networks with symmetric consumer parameters but who set merchant fees of  $\tau_1 = 0.02$  and  $\tau_2 = 0.04$



#### A.4 Comparison of Merchant Acceptance with Rochet and Tirole (2003)

The linearity of quasiprofits also reveals how the extent to which consumers hold one card or two shapes merchants' willingness to substitute between accepting different cards, as in (Rochet and Tirole, 2003).

Consider a simplified economy in which consumers pay with cash and two cards, Visa ( $v$ ) and American Express ( $a$ ). Visa and American Express charge merchant fees of  $0 < \tau_v < \tau_a$ . Let the insulated shares be  $\mu$ . Then the merchant adoption equilibrium will feature three regions:

1. Merchants of types  $\gamma \in \left[0, \frac{\sigma\tau_v}{1-\sigma\tau_v}\right]$  accept only cash
2. Merchants of type  $\gamma \in \left[\frac{\sigma\tau_v}{1-\sigma\tau_v}, \frac{\mu^{a,v}(\tau_a-\tau_v)+\mu^{a,0}\tau_a}{-\sigma\mu^{a,v}(\tau_a-\tau_v)+\mu^{a,0}(1-\sigma\tau_a)}\right]$  accept Visa only, where  $\mu^{a,v}$  is the insulated share of consumers who primarily use American Express but who also have a Visa, and  $\mu^{a,0}$  is the insulated share of consumers who only have an American Express and do not have a Visa.
3. Merchants of type  $\gamma > \frac{\mu^{a,v}(\tau_a-\tau_v)+\mu^{a,0}\tau_a}{-\sigma\mu^{a,v}(\tau_a-\tau_v)+\mu^{a,0}(1-\sigma\tau_a)}$  accept both

When many American Express holders carry Visa, then  $\mu^{a,v}$  is large and fewer merchants will accept American Express if Visa charges a low fee. Merchants become unwilling to accept American Express because doing so would force the merchant to raise higher prices, lowering demand, while getting few incremental sales. When fewer merchants accept American Express, Visa is better off and so Visa has strong incentives to compete for merchants if most American Express consumers hold Visa cards. In contrast, if no American Express users carry a Visa, then  $\mu^{a,v}$  is zero and the lowest type merchant who accepts American Express is  $\frac{\sigma\tau_a}{1-\sigma\tau_a}$ . In this case, the set of merchants that accepts American Express no longer depends on the fees that Visa charges. This would dramatically weaken Visa's incentives to compete for merchants.

## B Estimation Details

### B.1 Consumer Substitution

I first discuss how I use the Homescan data. Let cash be the outside option, and order the choice set in Homescan as debit, Visa credit, MC credit, and AmEx. For each possible wallet  $(j, k)$  let  $s_{jk}$  be the estimated probability that a Homescan consumer is a primary  $j$  user and a secondary  $k$  user. Stack the share of primary cash consumers  $s_0 = \sum_k s_{0k}$ , as well as the shares of each primary and secondary card combination  $s_{jk}, j \neq 0$  as  $s$ . I use the simplified representation in Equation 20 to calculate model implied probabilities. Since there is no price variation in Homescan I normalize  $f^j \equiv 0$ . The probability of a given combination of primary and secondary cards equals

$$\hat{s}_{jk}(\Sigma, \delta) = \int \frac{\exp(\delta_j + \beta_i X^j)}{\sum_l \exp(\delta_l + \beta_i X^l)} \times \frac{\exp(\delta_k + \beta_i X^k)}{\sum_{l \neq j} \exp(\delta_l + \beta_i X^l)} dH(\beta_i) \quad (27)$$

where  $H$  is the joint distribution of  $\beta_i$  (Berry et al., 2004). I compute this with Monte Carlo integration. Stack the model implied shares as  $\hat{s}$ .

Next, I describe how I use the Nilson data. I order the choice set of payment methods as cash, signature debit, and credit cards to match the data provided.<sup>37</sup> Let the mean utilities in this model be  $\tilde{\delta}$  to distinguish from the mean utilities used in the Homescan data. Let  $\Delta f = 25$  bps, which is the change in debit rewards as a result of Durbin. The model implied moments are

$$\hat{m}(\Sigma, \alpha, \phi) = \left( \begin{array}{c} \log \int \frac{\exp(\tilde{\delta}_1 - \alpha \Delta f + \beta_i X^1)}{\sum_k \exp(\tilde{\delta}_k - \alpha \Delta f I\{k=1\} + \beta_i X^k)} - \log \int \frac{\exp(\tilde{\delta}_1 + \beta_i X^1)}{\sum_k \exp(\tilde{\delta}_k + \beta_i X^k)} \\ \int \frac{\exp(\tilde{\delta}_1 + \beta_i X^1)}{\sum_k \exp(\tilde{\delta}_k + \beta_i X^k)} \times \left( \int \frac{\exp(\tilde{\delta}_1 + \beta_i X^1)}{\sum_k \exp(\tilde{\delta}_k + \beta_i X^k)} + \int \frac{\exp(\tilde{\delta}_2 + \beta_i X^2)}{\sum_k \exp(\tilde{\delta}_k + \beta_i X^k)} \right)^{-1} \\ \int \frac{1}{\sum_k \exp(\tilde{\delta}_k + \beta_i X^k)} \end{array} \right)$$

where all integrals are against the distribution  $H$  of random coefficients  $\beta_i$ .

I estimate the consumer substitution parameters with GMM with the optimal weight matrix. I estimate the covariance matrices of the micro-moments in  $s, m$  with the Bayesian bootstrap. I assume that the aggregate cash moment is independent of the other moments and is observed with only a small 1 bps standard error. Denote the estimated covariances as  $\hat{S}_1, \hat{S}_2$  respectively. Since the empirical moments are from dif-

<sup>37</sup>The crucial assumption is that the customers of these small regional banks consider only cash, their bank's debit card, and their bank's credit cards in their choice set. If borrowers substitute across banks, I over-estimate substitution. Yet in Figure H.3 I do not observe asset substitution across banks.

ferent datasets, the optimal weight matrix  $W$  is block diagonal with  $\hat{S}_1^{-1}$  and  $\hat{S}_2^{-1}$ . Stack the model moments as  $\hat{g}(\Sigma, \alpha, \delta, \phi) = \left( \hat{s}(\Sigma, \delta) \quad \hat{m}(\Sigma, \alpha, \tilde{\delta}) \right)^T$  and the data moments as  $g = \left( s \quad m \right)^T$ . Stack the parameters as  $\theta_1 = \left( \Sigma \quad \alpha \quad \delta \quad \tilde{\delta} \right)^T$ . I estimate  $\theta_1$  by solving

$$\hat{\theta}_1 = \underset{\theta_1}{\operatorname{argmin}} (\hat{g}(\theta_1) - g)^T W (\hat{g}(\theta_1) - g)$$

I use the estimates  $\hat{\alpha}, \hat{\Sigma}$  in the next step, but the mean utility levels  $\delta, \tilde{\delta}$  are nuisance parameters.

## B.2 Merchant Benefits and Network Costs

Let the first data moment  $\phi_1$  be the expenditure share of card consumers at card stores from the payment surveys (97%). Let the second data moment  $\phi_2$  be the logistic regression coefficient of how consumers' card preference relates to whether a transaction is done at a card merchant (Table 2). Stack these data moments as  $\phi$ .

To calculate the analogous model moments, define expenditure at all merchants with types  $\gamma \geq \gamma'$  for a consumer with wallet  $w$  as  $e^w(\gamma')$ . This is an integral of expenditure at each type of merchant:

$$e^w(\gamma') = \int_{\gamma > \gamma'} q^{w*}(\gamma) p^*(\gamma) dG(\gamma)$$

Let  $\mathcal{M} = \{w \in \mathcal{W} : w_1 \in \{\text{Visa Credit, MC Credit, AmEx}\}\}$  be the set of wallets that are primary credit card consumers. Let  $\mathcal{C} = \{w \in \mathcal{W} : w_1 = \text{Cash}\}$  be the set of wallets of primary cash users. Let  $\gamma^*$  be the lowest merchant type that accepts all credit cards.<sup>38</sup> The two model moments are

$$\begin{aligned} \hat{\phi}_1 &= \frac{\sum_{w \in \mathcal{M}} e^w(\gamma^*)}{\sum_{w \in \mathcal{M}} e^w(0)} \\ \hat{\phi}_2 &= \ell(\hat{\phi}_1) - \ell\left(\frac{\sum_{w \in \mathcal{C}} e^w(\gamma^*)}{\sum_{w \in \mathcal{C}} e^w(0)}\right) \\ \ell(p) &= \log \frac{p}{1-p} \end{aligned}$$

The first moment is the expenditure share of credit card consumers at card stores. The second moment is the difference in the logits of two expenditure shares: the shares of credit and cash consumers' spending at card stores. Stack these two model mo-

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<sup>38</sup>I treat credit card acceptance as the sign of accepting all cards because some merchants in the model accept debit but not credit.



ments as  $\hat{\phi}$ .

I make an assumption on fees. First, I assume that the aggregate fees are observed with error because my model cannot rationalize three credit card networks of different sizes charging identical fees. Instead of matching the surveyed fees in Figure 2, I instead assume that MC credit charges a fee  $\tau_{\text{Visa Credit}} + \Delta\tau_{\text{MC}}$  and that AmEx charges a fee  $\tau_{\text{Visa Credit}} + \Delta\tau_{\text{MC}} + \Delta\tau_{\text{AmEx}}$ , where  $\Delta\tau_{\text{MC}}$  and  $\Delta\tau_{\text{AmEx}}$  are fee adjustment parameters to be estimated.

I can then jointly estimate the parameters by finding the 15 parameters to match 2 moment conditions  $\hat{\phi} = \phi$ , 8 first-order conditions, and 5 share constraints. The 15 parameters are the average  $\bar{\gamma}$  and standard deviation  $\sigma_{\gamma}$  of merchant benefits, the 5 marginal cost parameters  $c$  for each card, the 5 utility intercepts  $\Xi$  for each card, the two fee adjustments  $\Delta\tau_{\text{MC}}, \Delta\tau_{\text{AmEx}}$ , and the CES substitution parameter  $\sigma$ . The 8 first-order conditions are the 3 first-order conditions of each credit card network with respect to its merchant fee and the 5 first-order conditions of each card with respect to the promised utility  $U^j$  to the consumer. Debit card fees are not at a first-order condition due to the Durbin Amendment. The 5 share constraints require that at the profit maximizing promised utility for each card, the resulting aggregate shares  $\tilde{\mu}$  from Equation 14 match the data.<sup>39</sup> I solve the moment conditions and the first-order conditions jointly because the distribution of merchant types affects the networks' first-order conditions.

I calculate the standard errors through the delta method. Denote all the parameters to be estimated in this step as  $\theta_2$ . Stack all the first-order conditions and moment conditions into a function  $F$ . The estimate  $\hat{\theta}_2$  solves the equation:

$$F(\hat{\theta}_2, \hat{\theta}_1, \hat{\phi}) = 0$$

The implicit function theorem gives a representation of  $\hat{\theta}_2$  as  $\hat{\theta}_2(\hat{\theta}_1, \hat{\phi})$  with a known Jacobian. I calculate the covariance matrix of  $(\hat{\theta}_1, \hat{\phi})$  by using the Bayesian bootstrap for the distribution of  $\hat{\phi}$  and the GMM formula for  $\hat{\theta}_1$ . The delta method converts the covariance matrix and the Jacobian into a full covariance matrix for  $\hat{\theta}_2$ .

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<sup>39</sup>Here I use true market shares rather than insulated shares because the wedge between the two depends on the CES price index, which can change across parameter specifications.

## C Price Coherence

Although merchants in the U.S. can charge discriminatory prices for different payment methods, most choose not to. It can be rational to do so even while assuming small menu costs.

### C.1 A Brief History of Price Coherence in the US

While cash discounts have long been legal in the U.S., merchants' ability to apply card surcharges has only gradually increased over time.<sup>40</sup> The Cash Discount Act of 1981 guarantees merchants' right to offer discounts for cash (Chakravorti and Shah, 2001; Levitin, 2005; Prager et al., 2009). The Durbin Amendment in 2010 also gave merchants the right to offer discounts for debit cards (Schuh et al., 2011; Briguevics and Shy, 2014).

The first major change to allow for credit card surcharging was the 2013 settlement between Visa, Mastercard and the DOJ, which removed no-surcharge rules at the network level. This settlement meant that merchants in the 40 states without state-level no-surcharge rules could now freely charge higher prices for credit card transactions (Blakeley and Fagan, 2015). Visa's allowed multi-state merchants who operated in states with no-surcharge rules to surcharge in states that allowed them (Visa, 2013). Although the settlement technically only applied to Visa and Mastercard, American Express and Discover relaxed their no-surcharge rules at this time to allow merchants to surcharge American Express and Discover credit cards at the same level as the Visa and Mastercard (Merchant, 2016).

In the wake of the 2013 settlement, the last remaining barrier to card surcharging in the US were state-level prohibitions in 10 states: California, Colorado, Connecticut, Florida, Kansas, Massachusetts, Maine, New York, Oklahoma, and Texas (Visa, 2013; Merchant, 2016). Yet over the subsequent years, many of these states also dropped their requirements against surcharging. As of 2023, only Massachusetts and Connecticut have bans against surcharging (CardX, 2023), although the disclosure requirements in New York and Maine render card surcharging impractical.<sup>41</sup>

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<sup>40</sup>Under complete information, discounts and surcharges are identical. But if the existence of discounts or surcharges is shrouded, then cash discounts are a kind of giveaway whereas surcharges are an add-on price (Bourguignon et al., 2019).

<sup>41</sup>In New York and Maine, retailers must disclose the dollars and cents value of the credit card price and the cash price in order to surcharge. This would entail posting twice the number of prices. In New York, this requirement is explicitly described as making sure consumers "should not have to do math to figure out whether they are paying the surcharge" (Westchester, 2019)

## C.2 Price Coherence in the Data

In this section I show that fewer than 5% of transactions in the Diaries of Consumer Payment Choice (DCPC) are at a merchant with either card surcharges or cash discounts. This fact explains why I assume price coherence throughout my paper. I focus on transactions on cash, checks, debit cards, and credit cards. I exclude bank account payments through ACH because it is not covered in the aggregate payments volumes from Nilson (2020c). I group cash and check as “cash”, and then separate debit and credit. I exclude government or financial transactions to capture the idea of retail purchases.

I compute three metrics: the share of cash or check transactions that earn a discount, the share of credit card transactions that pay a surcharge, and the share of credit card transaction that are steered to other payment instruments.<sup>42</sup> These are not mutually exclusive categories because a consumer who originally intended to use a credit card may get steered to cash and earn a discount. However, I use them because they are transparent, and the sum of these proportions is an upper bound to the share of transactions with discriminatory prices. I also split the sample by transactions with ticket sizes of more than \$100 and those with less. The transactions above \$100 comprise around half of the total value of transactions in the DCPC.

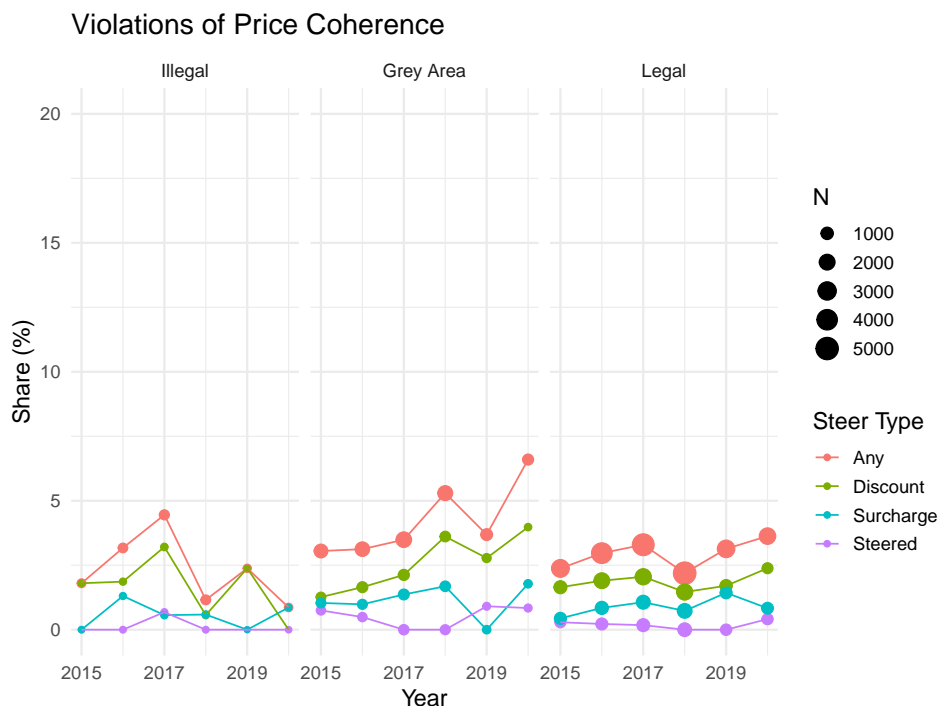
I show the computed shares in the table below. At most 3.1% of transactions overall earn a discount or a surcharge. While discounts are more common for large transaction sizes (potentially because stores offer a discount for a check), the share of cash discounts only rises from 1.8 to 7.7 percent.

Violation of Price Coherence	All Transactions	> \$100	≤ \$100
Cash Discounts (%)	1.9	7.7	1.8
Card Surcharge (%)	0.9	1.1	0.9
Steered (%)	0.2	0.2	0.2
Sum	3.1	9.1	2.9

One potential reason surcharging is rare is because it was not always legal. This does not explain why there are so few cash discounts. In addition, I can also show that the rates of cash discounts and card surcharges across states do not vary with legality. I group states into three categories: “Legal” states that never had state level prohibitions on surcharging, “Illegal” states that still had bans as of 2020, and “Grey Area” states that used to have state level no surcharge rules but repealed them at some point in

<sup>42</sup>In the DCPC, respondents state their preferred payment method  $P$ . Whenever they use a different payment method  $D$ , they are asked “why did you use  $D$  for this transaction?” Two of the potential answers are “I received a discount for using  $D$ ,” and “I would have paid a surcharge if I used  $P$ .”

2013 – 2020. I show time series of various measures of violations of price coherence below. Overall, rates are low and uncorrelated with the legal regime. Although rates of surcharging picked up in 2020 in California (one of the “grey area” states), data in 2020 is hard to interpret due to the dramatic decline in transactions from the pandemic.



### C.3 Private Incentives to Surcharge

This section outlines the theoretical argument for how small menu costs can support price coherence as an equilibrium outcome. First, I show that merchants are unable to use surcharges to steer consumers between cash and card. Second, by the model assumption that consumers do not substitute between credit and debit at the point of sale, the inability to steer card consumers to cash rules out all kinds of steering (e.g. credit vs debit). Third, given this inability to steer, merchants’ losses from uniform prices are second order in any type-symmetric equilibrium in which cards of the same type (e.g. Visa/MC/AmEx credit cards) all charge the same merchant fee. I focus on the type-symmetric case because it is a good approximation of the US market structure (See Figure 2). In the estimated equilibrium, these losses from charging uniform prices are less than 16 *basis points* in profits. Thus, even small menu costs, such as upsetting customers (Caddy et al., 2020), can explain why merchants choose not to surcharge.

The previous results concern type-symmetric equilibria. In principle, merchants may find it attractive to surcharge high fee networks more than others. While a full analysis

of this case is beyond the scope of the paper, I discuss some reasons why even this ability may not be enough to motivate merchants to charge different fees.

### C.3.1 No Steering

To show that merchants cannot steer consumers between card and cash, I first prove the case when there's a monopoly network. With that result, it immediately follows that in any type-symmetric equilibrium, then merchants are also unable to steer consumers between payment types. Another way of stating the result is that card use is always ex-post efficient in the model, and so passing on merchant fees does not steer consumers between types.

I first extend the baseline model to allow consumers to make a choice of how to pay at the point of sale and to allow merchants to charge payment specific prices. I now model the consumption decision in two nests. Consumers choose effective consumption levels of each variety  $q(\omega)$ , but now effective consumption is a linear aggregate of card  $c(\omega)$  and cash consumption  $a(\omega)$ . Merchants are also allowed to charge different prices for card versus cash, such that card consumers pay a price that is  $1 + s(\omega)$  higher. Consumers solve

$$U = \max_{c,a} \left( \int_0^1 q(\omega)^{\frac{\sigma-1}{\sigma}} d\omega \right)^{\frac{\sigma}{\sigma-1}} \quad (28)$$

$$\text{s.t. } q(\omega) = \left( 1 + \gamma(\omega) v_{M(\omega)}^w \right)^{\frac{1}{\sigma-1}} c(\omega) + a(\omega) \quad (29)$$

$$y \geq \int_0^1 (c(\omega)(1 + s(\omega)) + a(\omega)) p(\omega) d\omega \quad (30)$$

The linear aggregation corresponds to the idea that card goods are higher quality and perfect substitutes with cash goods. The model assumes that the convenience benefit of using a card is the same on every shopping trip. This assumption is crucial for the result that surcharging is not effective. Note that the original model corresponds to the case of

$$(c(\omega), a(\omega)) = \begin{cases} (0, q^w(\omega)) & v_{M(\omega)}^w = 0 \\ (q^w(\omega), 0) & v_{M(\omega)}^w = 1 \end{cases}$$

**Lemma 1.** *At a merchant of type  $\gamma$  that accepts cards, a card consumer will use cash only if  $s > (1 + \gamma)^{\frac{1}{\sigma-1}} - 1$*

*Proof.* Suppress the variety  $\omega$ . The FOC for the Lagrangian with respect to more card

spending  $c$  and cash spending  $a$  for a card consumer at a merchant who accepts cards is

$$\begin{aligned}\frac{\partial \mathcal{L}}{\partial c} &= I^{\frac{1}{\sigma-1}} \times q^{-\frac{1}{\sigma}} \times (1 + \gamma)^{\frac{1}{\sigma-1}} - \lambda (1 + s) p \\ \frac{\partial \mathcal{L}}{\partial a} &= I^{\frac{1}{\sigma-1}} \times q^{-\frac{1}{\sigma}} - \lambda p\end{aligned}$$

where  $I = \int_0^1 q(\omega)^{\frac{\sigma-1}{\sigma}} d\omega$ . Both card spending and cash spending are at an interior solution provided that

$$(1 + \gamma)^{\frac{1}{\sigma-1}} = 1 + s$$

Because the aggregator for  $q$  is linear, for any  $s > (1 + \gamma)^{\frac{1}{\sigma-1}} - 1$ , card spending  $c = 0$ . For any lower surcharge, cash spending  $a = 0$ .  $\square$

**Theorem 2.** *In a market with a monopoly credit card network that charges a merchant fee of  $\tau$ , no merchant that accepts the credit card in the baseline model can steer consumers by setting  $s = \tau$*

*Proof.* By the expressions for quasiprofits from 1, we have that the lowest type that accepts credit cards in the baseline model satisfies  $\gamma^* = \frac{\sigma\tau}{1-\sigma\tau}$ . For general  $\gamma > 0, \sigma > 1$  we have the inequality that

$$(1 + \gamma)^{\frac{1}{\sigma-1}} \geq 1 + \frac{\gamma}{\gamma + 1} \frac{1}{\sigma - 1}$$

Thus by Lemma 1 the required surcharge exceeds

$$s^* \geq 1 + \frac{\gamma^*}{\gamma^* + 1} \frac{1}{\sigma - 1} - 1 = \tau \frac{\sigma}{\sigma - 1} > \tau$$

$\square$

The result may be surprising because intuitively it should be possible to use a surcharge to get a credit card user to switch to a debit card. I have ruled that out by the assumption that consumers only use cards that share the same type as their primary card. I have done this to conform with empirical evidence and antitrust thinking on the topic (Jones, 2001). Empirically, debit card incentives do not steer credit card consumers (Conrath, 2014).

### C.3.2 Magnitude of Losses from Uniform Pricing

When card surcharges do not change the method of payment, then uniform pricing results in only second-order losses. This section quantifies the losses from uniform pricing. Suppose merchants can charge wallet-specific prices  $p^w$ . Stack these prices into

a vector. Then after dropping the CES price indices and income from the normalization, we get that total profits  $\hat{\Pi}$  are proportional to

$$\hat{\Pi} \propto \sum_{w \in \mathcal{W}} \mu^w \pi^w$$

$$\pi^w = (1 + \gamma v_M^w) (p^w)^{-\sigma} (p^w (1 - \tau^w) - 1)$$

Let  $p^*$  denote the vector of optimal prices, and  $\hat{p}$  denote the vector of uniform prices. I use a second order Taylor expansion of  $\log \hat{\Pi}$  with respect to  $\log p$  to derive the losses from uniform pricing:

**Theorem 3.** *The percentage loss from charging the optimal uniform price instead of optimal payment method specific prices is:*

$$\log \hat{\Pi}(p^*) - \log \hat{\Pi}(\hat{p}) = \sum_w \frac{\mu^w (1 + \gamma v_M^w)}{\sum_l \mu^l (1 + \gamma v_M^l)} \times \frac{\sigma(\sigma - 1)}{2} (\tau^w - \hat{\tau})^2 + O(\tau^3)$$

*Proof.* First, a first order Taylor expansion gives that

$$\log \hat{\Pi}(p^*) - \log \hat{\Pi}(\hat{p}) \approx \sum_w \frac{\mu^w (1 + \gamma v_M^w) \pi^w}{\sum_l \mu^l (1 + \gamma v_M^l) \pi^l} \times (\log \pi^w(p^*) - \log \pi^w(\hat{p}))$$

which merely says that the percentage loss in total profits is the weighted sum of the percentage loss in profits from consumers of each different wallet. By Equation 6 the optimal payment specific price is  $p^{w*} = \frac{\sigma}{\sigma-1} (1 - \tau^w)^{-1}$ . After dropping all terms of order  $\tau$  and higher we have that  $\pi^w \approx \pi^l$ . It then remains to show that

$$\log \pi^w(p^{w*}) - \log \pi^w(\hat{p}) \approx \frac{\sigma(\sigma - 1)}{2} (\tau^w - \hat{\tau})^2$$

to second order. By the envelope theorem,  $\log \pi^w(p^*) - \log \pi^w(\hat{p}) = 0$  to first order. We then compute a second order expansion in  $\log p$ . Express log profit in terms of the log price

$$\log \pi^w = -\sigma \log p^w + \log(\exp(\log p)(1 - \tau^w) - 1)$$

Differentiate twice to obtain

$$\begin{aligned}
\frac{\partial^2 \log \pi^w}{\partial (\log p)^2} &= \frac{\partial}{\partial \log p} \frac{\exp(\log p) (1 - \tau^w)}{\exp(\log p) (1 - \tau^w) - 1} \\
&= \frac{\partial}{\partial \log p} \left( 1 - \frac{1}{\exp(\log p) (1 - \tau^w) - 1} \right) \\
&= \frac{\exp(\log p) (1 - \tau^w)}{(\exp(\log p) (1 - \tau^w) - 1)^2}
\end{aligned}$$

By plugging in the optimal price, we get

$$\begin{aligned}
\exp(\log p^{w*}) (1 - \tau^w) &= \frac{\sigma}{\sigma - 1} \\
\Rightarrow \frac{\exp(\log p) (1 - \tau^w)}{(\exp(\log p) (1 - \tau^w) - 1)^2} &= \sigma (\sigma - 1) \\
\log p^{w*} - \log \hat{p}^w &= \tau^w - \hat{\tau}
\end{aligned}$$

Substituting terms into the second order Taylor expansion then yields the desired result.  $\square$

Thus, high fees do not make uniform prices costly. Rather, it is dispersion in fees among the accepted cards that makes uniform prices costly. Thus, increasing the number of competitors has no effect on the incentives to surcharge if all networks end up charging symmetric fees regardless. With my estimated value of  $\sigma = 7$ , the losses from uniform pricing are on the order of 16 *basis points* of profit.

### C.3.3 Gains from Charging One Credit Card Versus Another

The above results focus on why surcharges on card versus cash are ineffective, but in practice merchants also fight for the right to differentially surcharge cards, e.g. surcharge AmEx higher than Visa or MC (Conrath, 2014). One challenge, however, is that the benefits of steering are linear in the difference in fees between the (historically) high fee network (e.g. AmEx) and the low fee network (e.g. Visa). However, the costs of steering are fixed (e.g. the amount of time to tell a consumer, the counter space for a sign). If there are any fixed costs of charging discriminatory prices, in a neighborhood of any type symmetric equilibrium, no merchants would surcharge. This means that the networks' first order conditions would still be satisfied at the original type-symmetric equilibrium even if merchants are allowed to differentially surcharge. While it may be possible for networks to deviate with a non-local fee cut, I leave that analysis for future work.



## D Micro-Foundation for First and Second Choices

This note outlines a micro-foundation by which consumers' secondary cards can be used to identify hypothetical second choices for primary card. I assume consumers have wallets with two cards: a primary card and a secondary card. The consumer usually uses the primary card and with some small probability uses the secondary card. Periodically, consumers re-assess their primary card and choose primary cards of different brands with some probabilities. If the brand of the primary card changes, the consumer then downgrades the existing primary card to secondary status, and the new card becomes the primary card.

The conditional distribution of the secondary card conditional on the brand of the primary card will then have the same distribution as second choices for primary cards conditional on the primary card. In other words, the fact that Visa cards are often found in wallets of primary AmEx users will mean that Visa is a close substitute for AmEx.

### D.1 Environment and Proof

Let time be discrete  $t = 1, 2, \dots$ . For consumer  $i$  at time  $t$ , suppose that the utility from choosing a card  $j \in \{1, \dots, J\} \equiv \mathcal{J}$  is

$$u_{ijt} = \delta_{ij} + \epsilon_{ijt}$$

Suppose her wallet at time  $t$  contains two cards,  $w_t = (p_t, s_t)$ , where  $p_t \in J$  is the primary card and  $s_t$  is the secondary card. Then at time  $t + 1$ , the consumer draws new utilities and chooses a new primary card  $p_{t+1} \in J$  that yields the highest utility. If  $p_{t+1} = p_t$ , then the wallet does not change and  $w_{t+1} = w_t$ . Otherwise, the new primary card changes, and then the old primary card becomes the new secondary card  $s_{t+1} = p_t$ . Hence,  $w_{t+1} = (p_{t+1}, s_{t+1})$ .

**Theorem 4.** *The joint stationary distribution of  $w_t$  is the same as the joint distribution of first and second choices, that is*

$$P \left( \left( u_{ijt} = \max_{l \in \mathcal{J}} u_{ilt} \right) \cap \left( u_{ikt} = \max_{l \in \mathcal{J} \setminus \{j\}} u_{ilt} \right) \right) = P(p = j, s = k)$$

*Proof.* Suppress  $i$  for clarity. The probability of choosing  $j$  is

$$q(j) = \frac{\exp(\delta_j)}{\sum_{l \in \mathcal{J}} \exp(\delta_l)}$$

The joint distribution of first and second choices comes from a standard result on logit choice probabilities:

$$P \left( \left( u_{jt} = \max_{l \in \mathcal{J}} u_{lkt} \right) \cap \left( u_{kt} = \max_{l \in \mathcal{J} \setminus \{j\}} u_{lt} \right) \right) = q(j) \times \frac{q(k)}{\sum_{l \neq j} q(l)}$$

Next we calculate the joint stationary distribution of the wallets  $w_t$ . Denote this stationary distribution with  $P$ . Fix the wallet  $w_{t+1} = (p_{t+1}, s_{t+1})$  at time  $t + 1$ . For this to have occurred, there are two possibilities for the wallet at time  $t$ . In the first case, the wallet did not change and  $w_{t+1} = w_t$ . This happens with probability  $q(p_{t+1}) P(w_{t+1})$ . In the second case, a new primary card was chosen at time  $t + 1$  such that the primary card is  $p_{t+1}$  and the secondary card was  $s_{t+1}$ . This happens with probability

$$\begin{aligned} q(p_{t+1}) \sum_{k=1}^J P(w_t = (s_{t+1}, k)) &= q(p_{t+1}) q(s_{t+1}) \sum_{w_{t-1}} P(w_{t-1}) \\ &= q(p_{t+1}) q(s_{t+1}) \end{aligned}$$

We can then drop time subscripts, and the stationary distribution  $P$  must then be determined by:

$$\begin{aligned} P(w) &= q(p) P(w) + q(p) q(s) \\ P(w) &= \frac{q(p) q(s)}{1 - q(p)} \\ &= q(p) \times \frac{q(s)}{\sum_{l \neq p} q(l)} \end{aligned}$$

Which is the same as Equation D.1.

□

## D.2 Discussion

This works because an IIA assumption holds conditional on  $i$ . For a given  $i$ , if a particular card  $p$  is the primary card, then the probability a different card is the second choice is determined by just dividing the probabilities.

The assumption that the primary card changes only if the new primary card is a different brand helps to map the thought experiment to my empirical work. In my empirical work, the secondary card counts any card brand with any amount of positive spending. Therefore, if a Visa/Mastercard multihomer decides to add a new Visa card to her wallet, provided that she puts some positive spending on Mastercard, I will count her

secondary card as Mastercard. Adding a new card does not change primary/secondary status if the new card has the same brand as the old primary card.

The model is consistent with different cards being complements for each other because they have different rewards categories, provided that the different networks have similar coverage of the rewards categories. For example, the trigger for getting a new card may be a desire to get a credit card in a new rewards category. But provided that the choice probabilities for each network do not depend on the rewards category, the above micro-foundation shows that primary and secondary cards can still reveal hypothetical first and second choices.

## E Survey Evidence on Consumer View of Credit Cards

Survey evidence from the SCPC and external marketing surveys suggests a sizeable fraction of consumers dislike the non-price characteristics of credit cards as a payment instrument, so that credit card use is crucially supported by the high levels of rewards.

**Table E.1:** Survey data on why consumers choose their preferred payment instrument

	Cash	Debit, Low Credit Share	Debit, High Credit Share	Credit
Budget control	0.15	0.09	0.09	0.04
Convenience	0.31	0.40	0.41	0.28
Rewards	0.00	0.02	0.03	0.28

*Notes:* Consumers are split into four groups: those who prefer to use cash as their main non-bill payment instrument, those who prefer debit but have a below median utilization of credit cards (relative to all debit card users), those who prefer debit but have an above median utilization of credit cards, and those who prefer credit cards. Each variable is equal to 1 if the consumer reports the feature as the “most important characteristic” of the preferred payment instrument in making purchases. All averages and shares are calculated with individual level sampling weights.

Fear of overspending is a significant concern for many consumers. Table E.1 summarizes data from the DCPC on the reasons consumers choose their primary payment method. Around 15% and 9% of primary cash and debit card users say they pay with cash or debit because it helps them control their budget, compared to 4% of credit card users who report the same response. This is consistent with marketing surveys that show around a quarter of consumers report feeling “impulsive,” “anxious,” or “overwhelmed” when using a credit card, twice the rates from debit card use (Issa, 2017).

There is also some evidence that some consumers find debit cards simpler to use. Table E.1 shows that debit card consumers are around 10 percentage points more likely than credit card consumers to choose their primary payment method based on convenience. Given that debit and credit cards have similar physical forms, the convenience here potentially refers to any concerns about making sure to make on-time payments, or the simple fact that debit cards come already bundled with checking accounts. An important strand of the household finance literature emphasizes that banks make large profits off of unsophisticated consumers by charging hidden fees (Gabaix and Laibson, 2006; Agarwal et al., 2015, 2022). If some consumers are sophisticated behavioral agents, they will anticipate these fees, find credit cards less convenient to use, and avoid credit cards.

Some consumers may also be debt averse. Around 37% of consumers who do not have a credit card say they “prefer not to carry any debt” as the reason they do not have a card, whereas only 26% say they do not qualify for a credit card (Boehm, 2018). Behavioral marketing research finds that some consumers prefer to time payments with consumption so that the pain of payment occurs before enjoying the purchase (Prelec and Loewenstein, 1998).

The fact that 28% of credit card consumers say that the most important reason they pay with credit cards is for the rewards suggests that these consumers would not use credit cards without the rewards. This suggests that even many credit card consumers dislike the non-price characteristics of credit cards as a payment instrument.

## F Buy Now, Pay Later

In this counterfactual, I show that the entry of a new payment network that shares characteristics with credit cards and emerging fintech payment apps increases merchant fees and consumer rewards and decreases consumer and total welfare. This highlights how the lessons of the model can be used to study new technological entrants.

Some of the fastest growing payment networks are Buy Now, Pay Later (BNPL) companies like Affirm or Klarna that charge merchants around 5-6% merchant fees to fund interest free loans to finance consumer purchases. On the consumer side, these new companies substitute most directly with credit cards (Garg et al., 2022). Merchants accept BNPL despite the high fees because it lets merchants sell more, even if the merchant already accepts credit cards and the consumer owns a credit card (Di Maggio et al., 2022; Berg et al., 2022; Bian et al., 2023).

I model the new app much as I model Discover in the main text, but give it a new payment type  $\chi^j = A$ . This means that a merchant who only accepts credit cards—but not the app—loses some sales from app users who own credit cards. Given these characteristics and costs, I can solve for the new equilibrium after the app enters.

The assumption that the entrant is a new payment type is consistent with studies of e-commerce that consumers who prefer alternative payment methods are unwilling to substitute to cards when their preferred method is not available (Berg et al., 2022). The assumption can also be justified by the way new platforms are combining commerce and other financial services with payments into “superapps.” Not accepting the app would reduce demand from consumers who use the app even if those consumers own credit and debit cards.<sup>43</sup>

The main difference between such an entrant and a traditional credit card network is that merchants are even more fee-insensitive. While consumers can substitute to traditional credit cards, merchants cannot serve app consumers by accepting credit cards. The entrant charges merchant fees of 2.3% and pays rewards of 1.6%. These are 0.4% and 0.3% higher than American Express’ baseline fees and rewards, respectively. The effect of the entrant’s high merchant fees and consumer rewards are amplified by incumbent credit card networks’ competitive response. They also raise their fees by 8 bps to fund 14 bps more rewards.

The larger increases in fees and rewards then amplify the distributional and total

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<sup>43</sup>For example, in their 2021 financial results “buy now pay later” platform, Klarna argues that “the Klarna app is now the single largest driver of [gross merchandise volume] across the Klarna ecosystem, fueling growth for Klarna and its retail partners through consumer acquisition and referrals... our app is becoming a central place in our consumers’ financial lives.”

welfare effects relative to a new credit card network. Cash and debit card users now lose 16 and 9 bps of consumption, respectively. Annual consumer and total welfare fall by \$7 and \$10 billion, respectively.

## G Additional Tables

**Table G.1:** Summary statistics of Nilson Report panel

	N	Mean	P25	P50	P75
Assets	285	28337.32	4001.97	8593.27	28846.41
Credit	266	1544.07	401.00	627.23	1628.75
Debit	266	5547.77	1241.00	2526.00	5940.25
Signature Debit	259	3307.77	810.00	1348.00	2913.00
Sig Debit Ratio	242	0.65	0.58	0.67	0.77
Treated	285	0.44	0.00	0.00	1.00

*Notes:* Treated refers to whether the financial institution had more than \$10 billion in assets in 2010. Assets are measured in millions. Credit, Debit, Signature Debit all refer to measures of card volumes in millions.

**Table G.2:** Summary statistics of the Homescan sample

	N	Mean	P25	Median	P75
Years per Household	92107	3.06	1.00	2.00	5.00
Transactions	92107	500.49	134.00	306.00	669.00
Average Tx Size	92107	56.62	35.41	49.56	69.43

**Table G.3:** Comparing Homescan payment shares to aggregate shares

Payment Method	Homescan	Nilson
AmEx	0.04	0.10
Cash	0.24	0.20
Debit	0.37	0.33
MC	0.11	0.11
Visa	0.24	0.26

*Notes:* Homescan payment shares are calculated by summing all the dollars spent on each payment method and dividing by the total spending.



**Table G.4:** Event study estimates for the effect of the Durbin Amendment on signature credit, debit card, and total volume

	Interchange	Signature Debit	Credit	All Cards
Treat, t=-4	-0.049 (0.092)	-0.015 (0.057)	-0.231** (0.071)	-0.157** (0.054)
Treat, t=-3	0.080 (0.090)	0.020 (0.035)	-0.052 (0.084)	-0.041 (0.033)
Treat, t=-2	-0.082 (0.075)	0.014 (0.025)	-0.098* (0.043)	-0.030 (0.024)
Treat, t=0	-0.013 (0.063)	-0.100* (0.039)	0.119*** (0.029)	-0.029 (0.034)
Treat, t=1	-0.473*** (0.113)	-0.145** (0.050)	0.096 (0.067)	-0.033 (0.036)
Treat, t=2	-0.400** (0.126)	-0.228*** (0.060)	0.205** (0.067)	-0.056 (0.043)
Treat, t=3	-0.395** (0.118)	-0.304*** (0.057)	0.303*** (0.077)	-0.104* (0.047)
N	270	259	266	242
Bank FE	X	X	X	X
Year FE	X	X	X	X
Cluster N	36	36	36	36

+  $p < 0.1$ , \*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$

**Table G.5:** Subgroup analysis for the effect of card preference on the likelihood the consumer shops at a store that accepts card

	Credit vs Debit	Singlehome	Singlehome CC	Income Group
Prefer Credit	0.24* (0.11)			
Prefer Debit	0.32** (0.10)			
Singlehome X Prefer Card		0.11 (0.13)	0.06 (0.09)	
Prefer Card		0.27** (0.09)	0.26** (0.09)	0.41** (0.13)
High Income X Prefer Card				-0.22 (0.17)
N	28987	28987	28987	28987
State, year FE	X	X	X	X
Transaction controls	X	X	X	X
Consumer controls	X	X	X	X

+  $p < 0.1$ , \*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$

*Notes:* Standard errors are clustered at the consumer level. Transaction Char. FE refers to FE's for the ticket size, the merchant type (e.g., restaurant or retail). Consumer Char. FE refers to FE's for the consumer's income, education, credit score, and age

**Table G.6:** Correlation between being the card with the top number of trips and the card with the top share of spending.

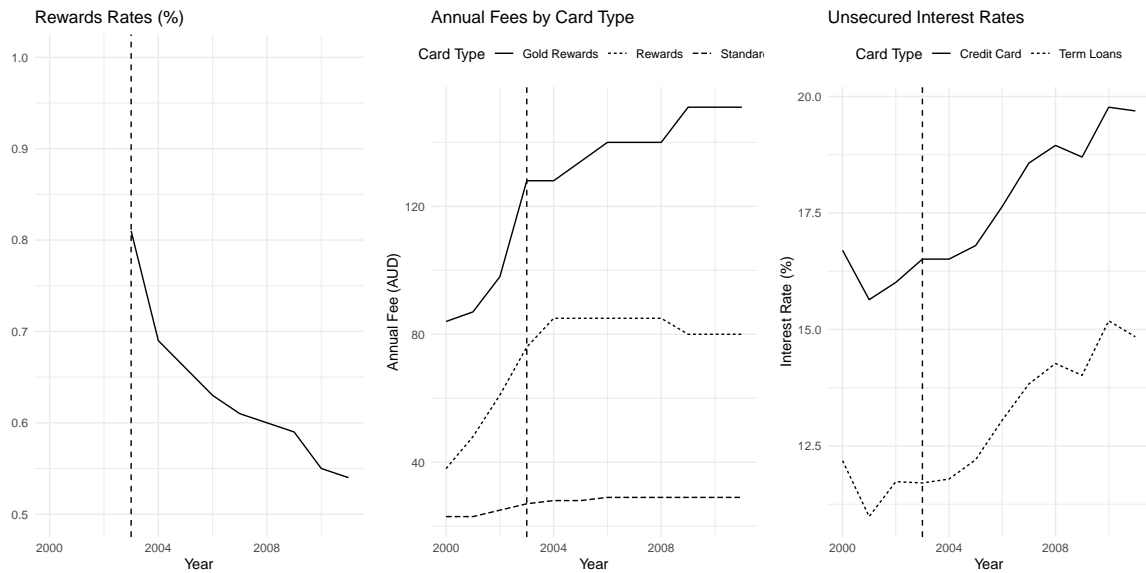
Top Card by Trips		Top Card by Spend			
		AmEx	Debit	MC	Visa
AmEx	N	11568	111	142	527
	% row	93.7	0.9	1.1	4.3
Debit	N	639	132097	1422	2670
	% row	0.5	96.5	1.0	2.0
MC	N	444	426	26806	1057
	% row	1.5	1.5	93.3	3.7
Visa	N	871	910	1079	61791
	% row	1.3	1.4	1.7	95.6

**Table G.7:** The average share of total card spending on consumers' top two cards split by the primary card of each consumer

Primary Card	Primary Share	Secondary Share	Top Two Total
AmEx	0.76	0.18	0.95
Visa	0.81	0.15	0.97
MC	0.77	0.18	0.95
Debit	0.86	0.11	0.97

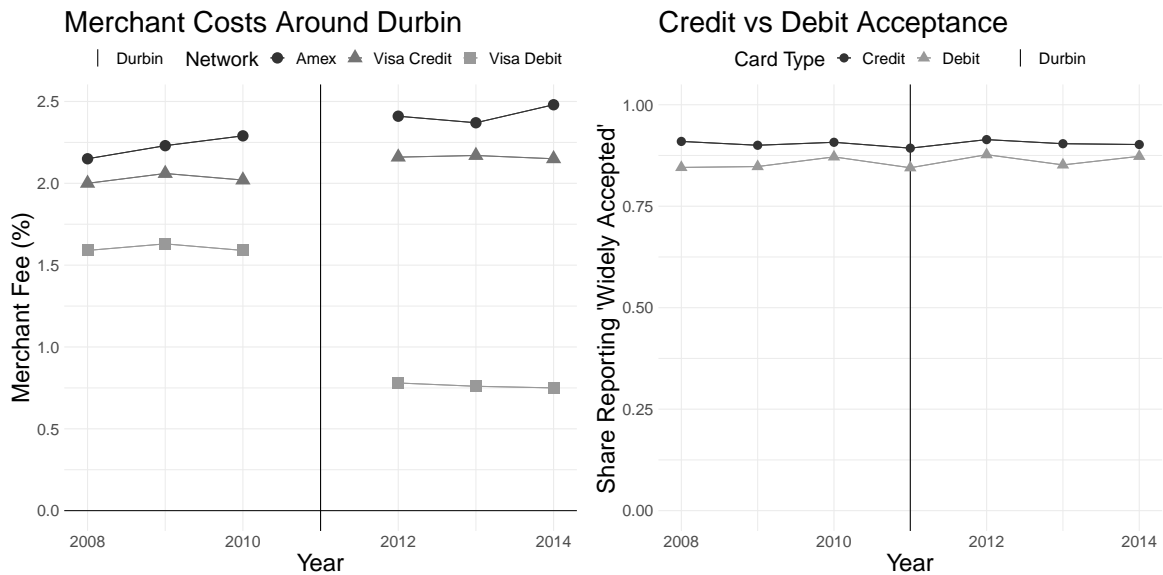
## H Additional Figures

**Figure H.1:** Key changes in the Australian credit card market after interchange regulation



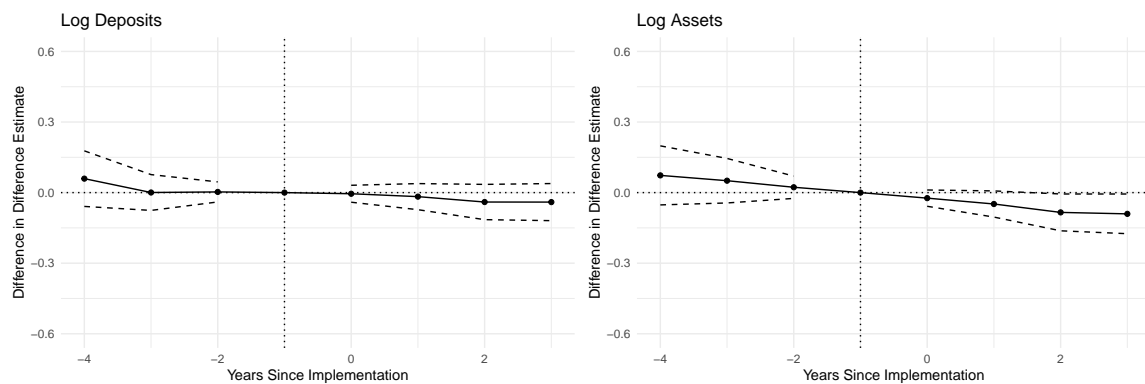
*Notes:* The vertical line marks the 2003, the start of interchange regulation in Australia. ‘Gold’ refers to the highest tier of rewards credit cards, whereas ‘Rewards’ refers to the basic tier of rewards credit cards. ‘Basic’ refers to credit cards without rewards. Data on rewards comes from Chan et al. (2012). The data on annual fees comes from annual reports on “Banking Fees in Australia”. Interest rate data is from the F05 interest rate publication from the Reserve Bank of Australia.

**Figure H.2:** Card fees and acceptance around Durbin.



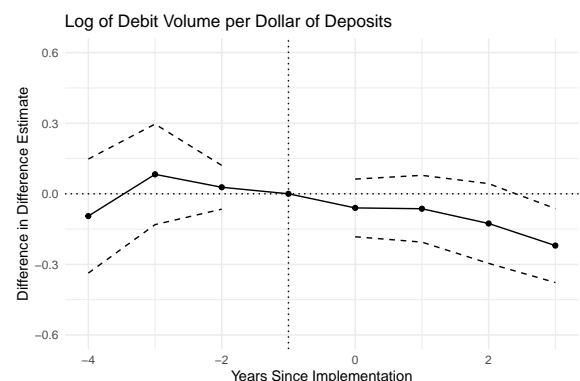
Notes: The left panel shows the change in merchant costs around the Durbin amendment, whereas the right panel shows perceptions of credit and debit card acceptance around this time. Merchant costs come from the Nilson Report. Consumer ratings of credit and debit acceptance come from the SCPC, and count the proportion of consumers in each year who rate credit and debit cards as either “usually accepted” or “almost always accepted.”

**Figure H.3:** The effect of the Durbin Amendment on deposits and assets



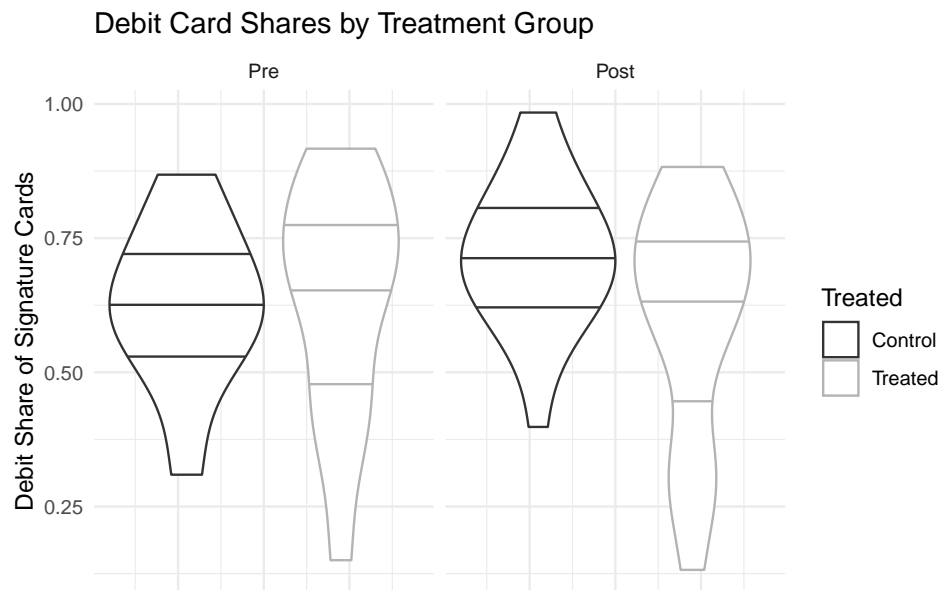
Notes: The vertical line marks 2010, the year before the policy began to be implemented.

**Figure H.4:** The effect of the Durbin Amendment on overall debit volumes



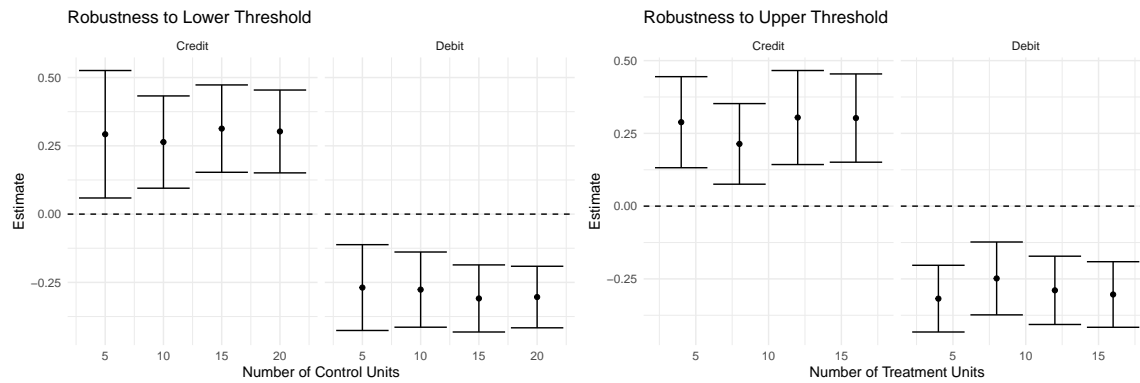
Notes: The vertical line marks 2010, the year before the policy began to be implemented.

**Figure H.5:** Comparing debit versus credit shares at treatment and control banks



Notes: For each bank, I calculate the average share of signature debit card transactions as a share of signature debit and credit card volume in the pre-Durbin period and the post-Durbin period. Each panel shows a violin plot illustrating the distribution of debit shares for the control (<\$10 billion in assets in 2010) and treatment banks (>\$10 billion) in the pre and post periods. The dashed lines show the 25th, 50th, and 75th percentiles of each distribution. The distributions exhibit substantial overlap.

**Figure H.6:** Testing robustness of estimate to varying asset size cutoffs



*Notes:* I re-run the difference-in-difference regressions for credit and debit card volumes while changing the size of the control group (left graph) or the treatment group (right graphs). I change the size by moving the minimum asset requirement up towards \$10 billion (for the control group) or by moving the maximum asset size down towards \$10 billion (for the treatment group) until the treatment or control group is of the desired size. I find the estimates do not substantially change as the control and treatment groups change.

## I Differentiating Expectations of Non-differentiable Functions

Suppose  $f : \mathbb{R}^N \rightarrow \mathbb{R}$  is continuous but non-differentiable. Then by a standard convolution theorem

$$h : \mathbb{R}^N \rightarrow \mathbb{R}$$

$$\mu \mapsto \mathbb{E}[f(X)], X \sim N(\mu, \sigma^2 I)$$

is differentiable. This note explains how to efficiently compute an approximation to the partial derivatives of  $h$ . This is non-trivial because the standard Monte Carlo approximation of  $h$  as  $\hat{h} = N^{-1} \sum_{i=1}^N f(X_i)$  where  $X_i \sim N(\mu, \sigma^2 I)$  does not generate a differentiable function in  $\mu$ .

The key trick is to use the fact that convolution and differentiation commute. Let  $g(x) = \mathbb{E}[f(X_1, \dots, X_N) | X_1 = x]$ . Then by the law of iterated expectations, we get the one-dimensional integral:

$$\begin{aligned} \mathbb{E}[f(X)] &= \mathbb{E}[g(X_1)] \\ &= \frac{1}{\sqrt{2\pi\sigma^2}} \int_{\mathbb{R}} g(z) \exp\left(-\frac{1}{2\sigma^2} (z - \mu_1)^2\right) dz \end{aligned} \quad (31)$$

where  $\mu_1$  is the first term in  $\mu$ . Interchanging differentiation and integration yields

$$\frac{\partial}{\partial \mu_1} \mathbb{E}[f(X)] = \frac{1}{\sqrt{2\pi\sigma^2}} \int_{\mathbb{R}} g(z) \frac{z - \mu_1}{\sigma^2} \exp\left(-\frac{1}{2\sigma^2} (z - \mu_1)^2\right) dz \quad (32)$$

Equations 31 and 32 provide integral expressions for the expectation and the derivative of the expectation. To approximate these expectations, one can simulate  $g$  with standard Monte Carlo techniques as  $\hat{g}$ . While  $\hat{g}$  will not be differentiable, by the convolution theorem expressions 31 and 32 will both be differentiable even if  $g$  is replaced by  $\hat{g}$ . The remaining integral can then be calculated efficiently by Gauss-Hermite quadrature.