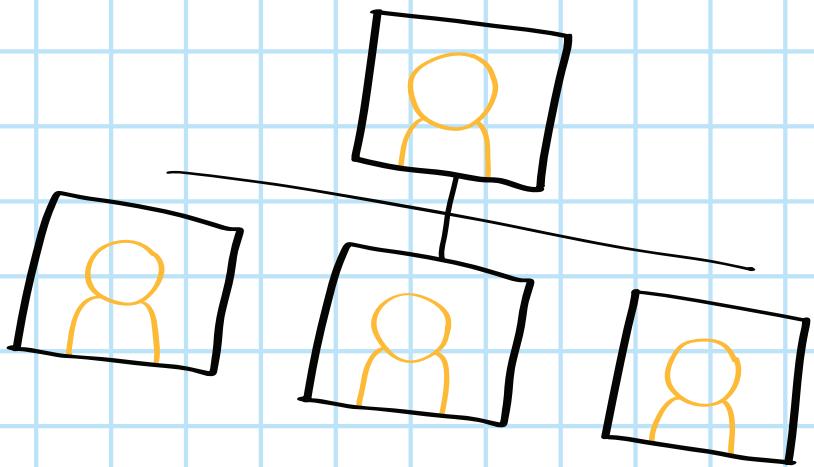
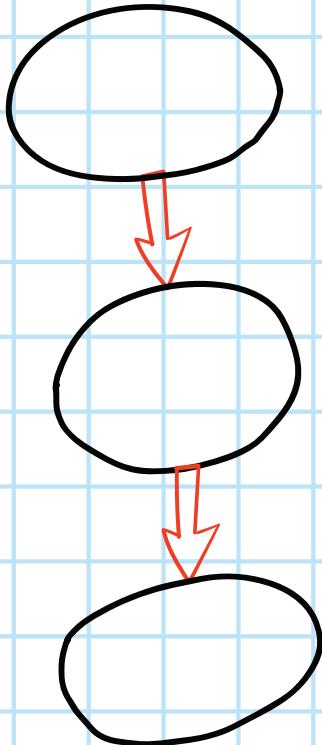
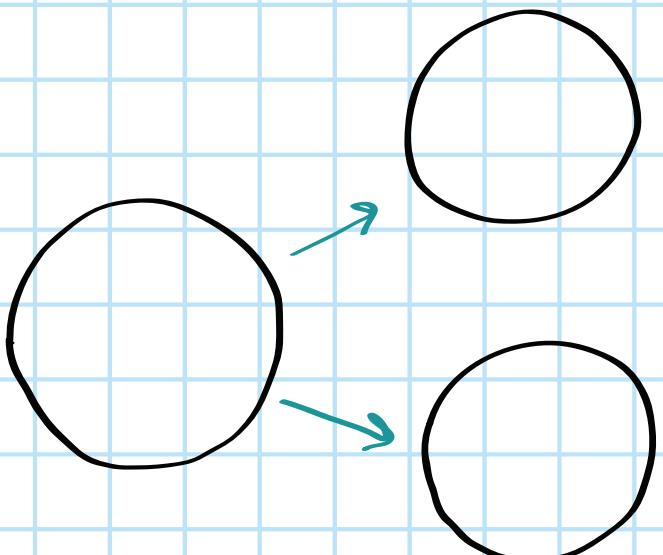
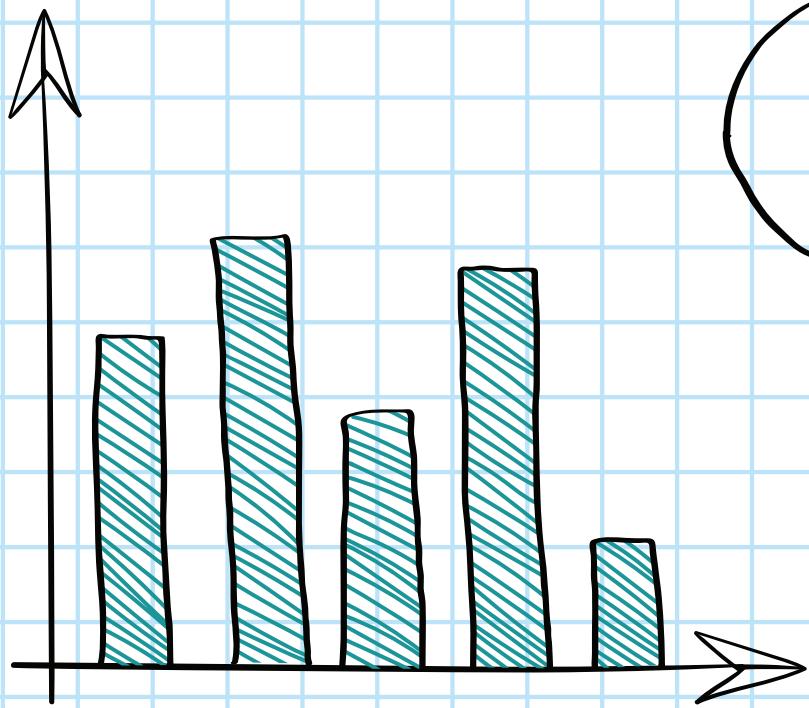


# Software Engineering



*Eduardo  
Puglisi*



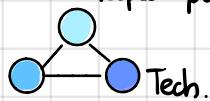
# SOFTWARE DEVELOPMENT PROCESS



Hardware cost << programmer cost → make programmer efficient (not the program)

The better the quality of development process the better the quality of software → creation of standards for software development processes (ISO).

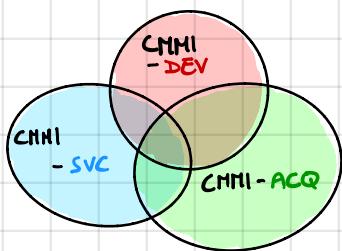
People - programmers etc.



Process: sequence of steps

**Process Model:** structured collection of practices proven to be effective by experience.

**Capability Maturity Model Integration (CMMI):** the process model is continuously improved to grant best model to organizations



Constellations:

**DEV:** guidance for managing, measuring and monitoring development process

**SVC:** guidance for delivering services (internally or not)

**ACQ:** guidelines for applying CMMI best practices in an acquiring organization

CMMI is divided in levels (0 to 5) according to software maturity

CMMI models contain multiple **Process Area**: Process Management, Project Management, Engineering and Support are the main process area categories

## ISO 12207

Standard for software lifecycle processes. Its main goal is to provide common language for stakeholders. It's based on activities that transform input to output: 5 primary lifecycles related to main agents involved (buyers, suppliers, developers, monitors, operators, managers, technicians), 8 supporting lifecycles, 4 organization lifecycles.

- Modularity
- Responsibility: establish a responsibility for each process facilitating standard application.

Note: model / standard just say which activities must be done, not how!

## ISO 9000

Standard for quality management systems, certify the quality of management process not of software itself. ISO 9000 contains multiple standards eg ISO 9001 specifies requirements of a quality management system.

ISO 9000 can be divided in 5 blocks: quality management system, management responsibility, Resource management, Product / service realization, Measurement analysis and improvement.

**Quality requirements:** set of process requirement and resources that constitute the **Quality Manual (QM)** of the organization, adopted to specific projects generating several **Quality Policies (QP)**. Both together are the documentation needed by ISO 9001 certification

There are different process model according to activities and documentation produced. The monitoring is based on the explicit definition of activities to be performed and documentation to be produced (to evaluate quality).

## ① Waterfall model: separate and distinct phases of specification and development:

- requirements analysis and definition
- system and software design
- implementation and unit testing
- integration and system testing
- operation and maintenance

Each phase must be completed to move to the next one

CONS: can't do changes after the process started, end user has not an overall vision and must wait termination to judge and discover errors and at some time programmers must wait analysis phase to start working.

## ② Evolutionary development: specification, development and validation interleaved.

## ③ Component-based software engineering: part of the system is assembled from existing components

## ④ Formal model: requirements expressed in formal language.

## ⑤ Process Iteration: systems requirements always evolve during the project

↳ prototypal model: customer interaction → prototype → test with customer → repeat

↳ incremental model: analysis → design → implementation → test → version #n → repeat

The difference is that prototype implements only few basic features (UI) while versions are fully working.

## ⑥ Incremental Development: define requirements → assign req. to increments → design architecture →

→ develop system increment → validate increment → integrate increment → validate system → final system

incomplete

The software is delivered partially prioritizing important increments.

PROS: lower risk of overall failure, early increments act as prototype

## ⑦ Extreme programming (Agile family): based on development and delivery of very small increments of functionality. More programming, less paper, team of two.

## ⑧ Spiral development: each loop represents a phase in the process (decided on priority), evolution at the end of each loop (risk analysis). Develop → review → plan next phase

## PROCESS ACTIVITIES

- Software specification
- Software design and implementation
- Software validation
- Software evolution (maintenance)

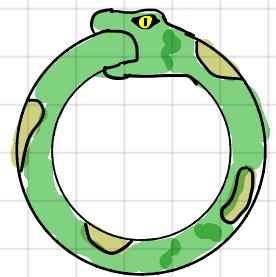
### SOFTWARE SPECIFICATION

Establish what services are required and the constraints on system operation and development.

The first loop of spiral development, for example, is based only on this.

Functional and non-functional (just for quality) requirements.

- Feasibility study: is the project realizable in practice?
- Requirements elicitation and analysis: ask requirements to customers and analyse them
- Requirements specification: write requirements in a formal way eg UML schema
- Requirements validation



### SOFTWARE DESIGN & IMPLEMENTATION

Convert specification into executable system.

Design = architecture, interface (API / User), components, Data structure and algorithm

Implementation = programming to translate design to program + debugging

### SOFTWARE VALIDATION

Verification & Validation (V&V): check if conform to specification (verification) and meets customer's requirements (validation). The second one is the most difficult and need customer's participation.

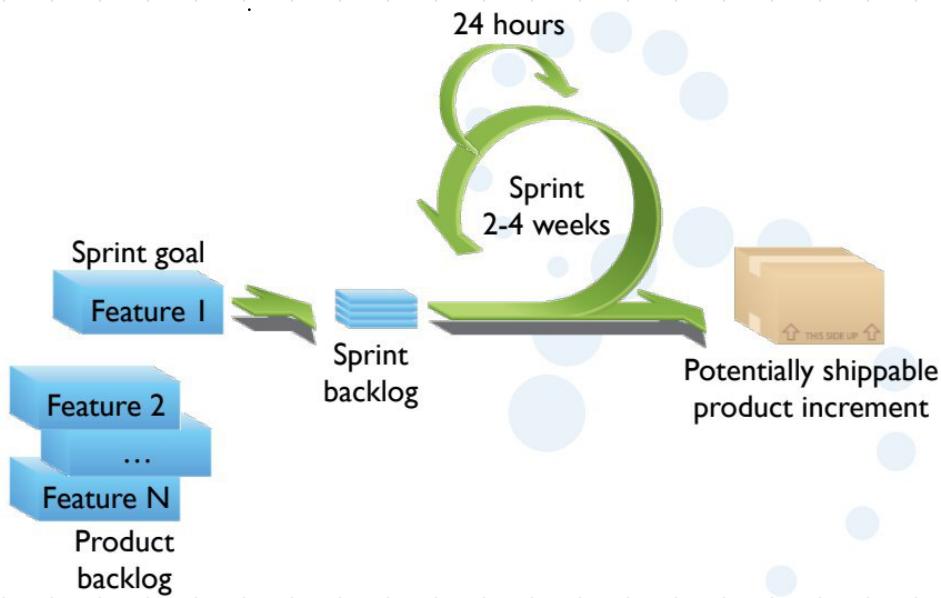
System testing and acceptance testing.

### SOFTWARE EVOLUTION

Software can be flexible and can change according for example to new requirements. Right now development = evolution since fewer systems are completely new.

## SCRUM (part of Agile)

- Self organizing teams
- Work divided in 2-4 week "sprints" (iterations)
- Requirements listed as "product backlog" = list of features to be implemented (ordered)
- Can use whatever technology the developer wants.
- Generative rules



Note: instead of doing all of one thing at time, scrum does a little of everything all time. (Requirements, code, design and test). No changes during sprints.

### ROLES

Product owner (customer), Scrum Master (project manager) and Teams (5-9 persons / independent)

### CEREMONIES

- **Sprint Planning Meeting:** at start of every sprint, needed to organize the next sprint in term of goal and backlog. Teams select items from product backlog (user story) they can commit to completing and estimate the needed hours.
- **Daily Scrum:** daily meetup standing up to see if there are issues (not problem solving)  
What did yesterday? What today? What's next?
- **Sprint Review:** teams present what they did in the sprint
- **Sprint Retrospective:** periodically take a look at what is / is not working. What to continue, start, stop.

### ARTIFACTS

- **Product Backlog:** list of user stories
- **Sprint Goal:** focus of the sprint
- **Sprint Backlog:** division of backlog on the whole sprint. Everyone can add/remove backlog from it.
- **Sprint Burndown Chart:** show work completed and not. One for each developer or work item.  
(x = days y = remaining tasks)

## BEHAVIOUR-DRIVEN DESIGN (BDD - user stories)

Requirements are written as user stories (light description) that concentrates on behaviour of app.

FORMAT:

As a [ subject ]  
So that [ goal to achieve ]  
I want to [ how to achieve it ]

One for each action / user

Easy to organize

Different stakeholders (subject) can see the same behaviour differently

Every story has a difficulty point → team productivity is measured in points/week

Stories can be subdivided in less complex "stories" called **epics**.

They must be **SMART**

- Specific ] → Testable , anti eg. "UI should be user friendly" - not measurable
- Measurable
- Achievable : complete in 1 iteration , split if necessary.
- Relevant : must be relevant in term of business (includes make the product remarkable)

In addition to user stories BDD makes use of **LOFI** sketches (eg UI)

They are simple pen-paper sketches (or online drawings)

From that we create the storyboard of how the interface evolve interacting with user.

## DISTRIBUTED PROGRAMMING

**LAYERS:** Presentation Layer, Application Logic Layer (what the system does) and Resource Management Layer (deals with data for logic layer)

**1-Tier Architecture:** one single physical machine in which all layers are deployed.

**2-Tier Architecture:** client "host" the presentation layer while server host the other two.  
Typical client - server architecture.

**Interfaces & "Services":** services are used to invoke system function while Interface are basically the API to call them.

**3-Tier Architecture:** Each layer is by itself. Middleware is a level of indirection between client and other layers.

**N-Tier Architecture:** layers are more complex and divided in modules eg Presentation layer = Web server + HTML filter + Web Browser (Client)  
This is the scenario we have now.

## MIDDLEWARE

It generates the communication code between layers.

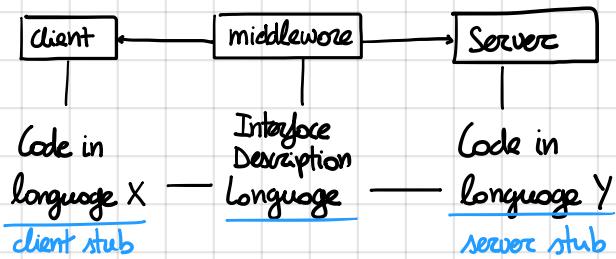
**Blocking Interaction:** "synchronous" command. Invoke → block → Execute → Response (Release)

**Non-Blocking Interaction:** invoking thread put the message in queue, the invoked queue when possible will read and will respond ("asynchronous")

Of course blocking interactions are not suitable for distributed systems.

**Remote Procedure Call:** hides communication details behind a procedure call and help bridge heterogeneous application. When building a distributed application we don't need to know how it works internally. Other story if we build infrastructure (not our core)

How it works basically?



## TRANSACTIONAL RPC

TRPC act as a bundle of RPC in which all of them are executed or none.

2PC = 2 phase commit: first gain consensus from procedure calls to participate to the bundle then commit all of them.

In addition we can implement a 3PC to be more sure about the procedure calls (2PC anyway usually is enough)

Optimistic approach: most procedures commits → servant can execute in real-time when issued (zero cost of abort, undo operation in that case)

Pessimistic approach: most procedures abort → servant executes after real commit (procedures buffered)

### IMPLEMENTATION:

On client, developer can issue BOT (begin of transaction) and EOT (end ...).

Since we can have multiple clients, each transactions has an ID and context associated to them to keep track of operations.

## MESSAGE ORIENTED MIDDLEWARE (MOM)

In this abstraction, client send messages to servant that are executed asynchronously (put them in queue)

Some "code" is used on client and in servant. In big systems we may have multiple servant on some shared queue. The basic idea is the one of publish/subscribe concept.

Subscription to messages can be done topic-based (receive only message with a specific topic) or content-based (filter on message content). Both method can be combined to be more precise.

Notification of messages can be done in push or pull mode depending on how messages arrive to destination.

## WEB SERVICES

Remote Procedure Call through HTTP to access middleware methods

Service-Oriented Paradigm is the way to build programs using services as the constructs to support the rapid and low-cost development of distributed applications. Web service is a programmatically available application logic exposed over the internet i.e. any code/application deployed can be transformed into a network-available service. The idea is to make all modular. Services can be mixed together to create complete processes (e.g. complete supply chain management) and they are platform independent.

Software-as-a-Service (SaaS) appeared first with Application Service Provider software model that "rents" applications to customer that subscribe them. Customer can only modify small things of User Interface.

The main cons were the inability to develop interactive applications and to provide complete customizable ones.

ASP work typically in two way: ① User's machine access application with browser (only UI) or ② can download whole program to run it on his machine (SaaS)

Webservices are a tradeoff between these two approaches: only a small part of program runs on user's machine. They can be used within enterprise (enterprise application integration) or between enterprises (e-Business integration).

Informational Services: provide access to content by means of simple request/response

Complex Service: assemble and invoke many pre-existing services

Services are described by functional (behavior) and non-functional (stats) properties and can be statefull or stateless according to the fact that their context has to be preserved or not.

Coupling: indicates degree of dependency between two systems → Webservices are in fact loosely coupled

Granularity: the need or not of more interactions between other services: for example complex webservices are coarse-grained.

Synchronous services (RPC-style) deal with simple messages on request/response (e.g. weather request) while Asynchronous ones (document-style) typically interact with large files in asynchronous mode.

## COMMUNICATION & COAP

Inter-application com: distributed technologies and object orientation. Weakness: server and clients must be implemented in some way (both JAVA for example) and hard to implement in presence of firewalls.

### SOAP

Standard messaging protocol, encoding request and response using XML and sending them over http.

Two possible communication styles: RPC (synchronous) and document (asynchronous)

- 1) An RPC web service appears as a remote object to the client. Client express request and wait response
- 2) Instead of a simple request, the body is an huge XML (can be non-structured too) and we may even not receive the response.

Both have Header: basic usage is to piggy-backing information at application level or any info that were not be possible to implement when SOAP was invented.

SOAP can both use GET and POST but only GET response and both POST request and response are SOAP messages.  
(GET request = http normal request)

PROS: simplicity, portability, firewall-friendly, open, interoperability and universal accepted.

CONS: stateless, lot of HTTP and serialization by value and not by reference (XML request body that need to be handled)

### SERVICE DESCRIPTION & WSDL

As in middleware, there must be a description for every service → WSDL

This is needed to let other service/app discover our service, with its XML interface.

Description of operations and structure.

Web Service Description Language is used to do this, an XML "contract" that describes the terms of connection to the service (What service does, Where it resides and How invoke it).

- Service interface definition: operations and their parameters.
- Service implementation: binds abstract interface to concrete network, protocol and data structure

### WSDL Message Exchange

- One Way = no response after calling a procedure (void) → Notification if is the receiver to send the "request"
- Request/Response = we have the response after RPC → Solicit/Response if "

## REGISTRY & UDDI

Service Provider publish the service description in service registry. Service Requestor find it in the registry and can invoke it. → it works like a service store (STAM for services)

Universal Description discovery and integration is a registry standard.

- white pages: key points of service
- yellow pages: division per taxonomy (argument)
- green pages: technical capabilities and info about services.

## SERVICES MASH-UP

Web application that combines data from different sources in a single integrated tool. Lightweight form of composition based on various technologies: soap, RESTfull and Atom/RSS

The difference between WSDL-based and RESTful service is that over messaging and single service layers there are 2 more layers on the first one: Multiple Interacting Services and Registry/Repository & Discovery.

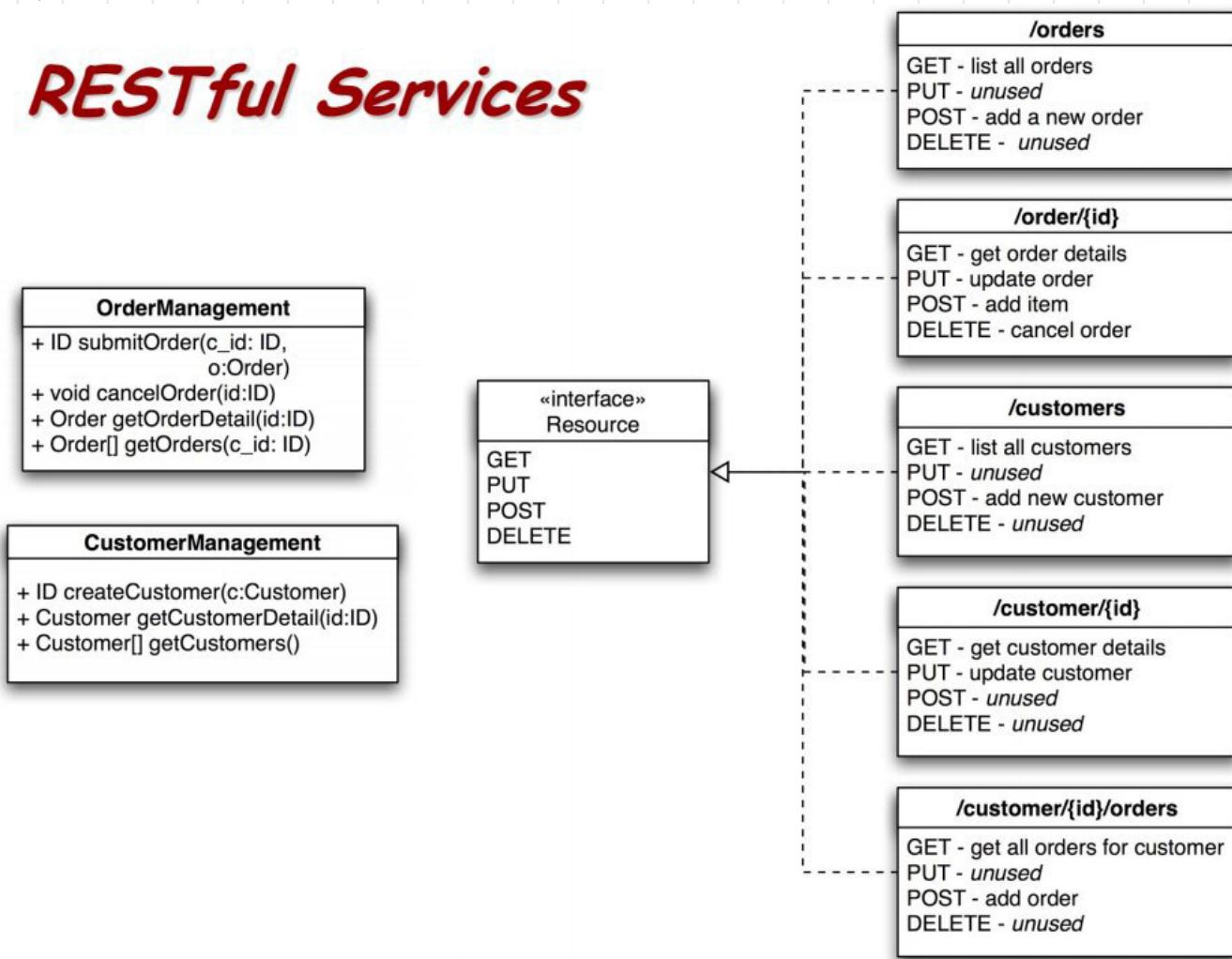
## RESTFUL SERVICES

Simple application interfaces transmitting data over HTTP without additional layers or SOAP.

They make use of GET, POST (PUT) and DELETE on URIs.

In some way REST is a kind of RPC: getStockPrice = Current Stock Price.

Example:



## Principles:

**Addressability**: each resource is on URL

**Uniform Interface**: HTTP REST

**Stateless Interaction**: no session

**Self Describing Messages**: metadata

**Hypermedia**: hyper links

## SOFTWARE EVALUATION

Techniques to evaluate how much time/resources a software development will require.

Metrics can be **direct** or **indirect**.

### DIRECT METRICS

**L.O.C** (line of code): apparently is easy to compute (eg. cost per loc) but it strictly depends on programming language and programming style. In addition we may have to compute also errors/kloc (1k loc) or documentation pages/kloc

### FUNCTION POINTS

Evaluate software at the border of it, between user and other application (software)

TL.DR. give points/weight to different kind of operations, multiply for the times of calls and sum all together (more or less)

**ILF**: internal logical file, hold data through one or more elementary processes of the application being counted

**EIF**: external interface file, hold data of external application = the ILF of an other application.

**EI**: external input, process that manage ILFs to alter the behaviour of system

**EO**: external output, process that interact outside application (eg. present info to user), at least one mathematical function involved to create new data or alter the system behaviour

**EQ**: external inquiry, same as EO without mathematical functions or new data/alterations

Every function has a weight: **LOW**, **MEDIUM**, **HIGH**.

In addition the value may be "adjusted" to capture general characteristics of the system (not in this course)

**CONS**: semantic difficulty, incomplete (internal functionality?), no automation, different versions.

**PROS**: widely used, objective, usable in early development, technology independent.

Complexity of ILF and EIF depends on number of DET and RET

**DET**: data, element type, single field within a ILF / EIF

**RET**: record element type, group of field within a ILF / EIF

For operations instead

**FTR**: file type referenced, changed/read ILF or read EIF

+ DET

### EFFORT ESTIMATION

Derive cost, effort and time from requirements.

Steps:

1) Requirements → Function Points

2) FP → Loc

3) LOC → Time / Effort

4) Effort → cost

In addition we have to take into account the **project parameters**, external requirements for the project eg. project platform.

We will focus on **cocomo**, the process that derives effort from LOC (step 3).

## COCOMO : Constructive Cost Model

Estimates effort  $M$  and optimal  $T$  and works on statistic of previous project using waterfall model  
↳ not anymore  
Basic formulas are  $M = aS^b$  and  $T = cM^d$  with  $S$  = effort in KLOC

Provides effort for:

- analysis and planning
- design
- development
- integration and test

$M$  = **Man Time** : man time required to complete the job (man-day, man-month etc)

$T$  = **Delivery Time** : required optimal time to deliver software (years, months etc)

$$\text{Monpower} = \frac{M}{T}$$

Adjusting Parameters estimate the context in which the software is developed

## COCOMO 2.0

2 different models:

- ① **Early design**: little details for project initial phase
- ② **Post-Architecture**: more details for development and maintenance phase

## BASICS of MEASURE THEORY

How far we are from final requirements.

5 scales:

- **Nominal Scale**: labelling variables without any quantitative value eg hair color → only equality test.
- **Ordinal Scale**: allow us to rank order of items we measure (eg student rank A, B, C, D) but not how much different between them (in some case adjacent ranks differ a lot)
- **Interval Scale**: we can now compare the size of differences eg student's mark 28 and 26 → diff = 2.  
Need precise definition of scale unit!
- **Ratio Scale**: some of interval scale + absolute zero point eg Kelvin
- **Absolute Scale**: ratio scale with non negative values.

**RATIO**: result of division between two values of different and disjoint domains eg  $\frac{\text{mole}}{\text{female}}$ . 10% Percentage

**PROPORTION**: division in which dividend contribute to divisor eg  $\frac{a}{b+a}$

**PERCENTAGE**: proportion normalized to 100

**RATE**: identifies a value associated with the dynamics of a phenomenon eg births per year / population  
CRUDE if we calculate over all women (children and old ones too)

## RELIABILITY of MEASURE

The consistency of our measurement = repeatability of measure

**VALIDITY**: the strength of our conclusions, inferences or propositions TRUE were we right?

Measure  $M$  = True Value  $T$  + Total Error  $E_T$

$$E_T = E_{\text{systematic}} + E_{\text{random}}$$

↳ influences validity

↳ influences reliability

## HYPOTHESES VERIFICATION

Compare different repeated measures. → perform statistics tests = challenging the hypothesis that the means of different samples are the same

null hypothesis: all true means are equals, observed differences are random

Test is performed fixing a priori the probability of error ( $\alpha$ )

statistical hypothesis  $H_0$ : statement on distribution of one or more random variables

e.g. Given two samples  $\mu_a$   $\mu_b$ , what is the probability that they come from some population?

- $H_0$  (null hypothesis)  $\mu_a = \mu_b \rightarrow$  same population

- $H_1$  (alternative)  $\mu_a \neq \mu_b \rightarrow$  different population

→ we define a formula on sample means capturing **data differences** generating random variable and p-value with respect to a threshold →  $p$  = probability of rejecting  $H_0$  when true and we select for it a **significance level  $\alpha$**

So:  $p > \alpha \rightarrow$  accept  $H_0$

$p \leq \alpha \rightarrow$  accept  $H_1$ .

## FORMULAS

t-test: allow to compare the difference between the mean values of two samples, it exploits a comparison between means and standard deviation. Assuming the samples come from some population we can compute the probability density of t and the probability of t being equal or greater than a value  $0.025 \cdot 2 = 5\%$ .

Given two samples of size  $n=7$

$$a = (a_1, \dots, a_7)$$

$$b = (b_1, \dots, b_7)$$

from the **same distribution**

what is the probability  $P(t \geq x)$ ?

$$t = \frac{|\mu_a - \mu_b|}{\sqrt{\frac{\sigma_a^2 + \sigma_b^2}{n}}} \geq x$$

It depends on  $n=7$

For  $v=2*(7-1)=12$

$$P(t \geq 1.356) = 20\%$$

$$P(t \geq 1.782) = 10\%$$

$$P(t \geq 2.179) = 5\%$$

$$P(t \geq 2.681) = 2\%$$

$$P(t \geq 3.055) = 1\%$$

$$P(t \geq 3.929) = 0.2\%$$

$v$	0.10	0.05	0.025	0.01	0.005	0.001
1.	3.078	6.314	12.706	31.821	63.657	318.313
2.	1.886	2.920	4.303	6.965	9.925	22.327
3.	1.638	2.353	3.182	4.541	5.841	10.215
4.	1.533	2.132	2.776	3.747	4.604	7.173
5.	1.476	2.015	2.571	3.365	4.032	5.893
6.	1.440	1.943	2.447	3.143	3.707	5.208
7.	1.415	1.895	2.365	2.998	3.499	4.782
8.	1.397	1.860	2.306	2.896	3.355	4.499
9.	1.383	1.833	2.262	2.821	3.250	4.296
10.	1.372	1.812	2.228	2.764	3.169	4.143
11.	1.363	1.796	2.201	2.718	3.106	4.024
12.	1.356	1.782	2.179	2.681	3.055	3.929
13.	1.350	1.771	2.160	2.660	3.012	3.852
14.	1.345	1.761	2.145	2.624	2.977	3.787
15.	1.341	1.753	2.131	2.602	2.947	3.733
16.	1.337	1.746	2.120	2.583	2.921	3.686

Big t values are associated with little probabilities

If the actual t value is  $\geq$  than t-crit value for 5% probability it is possible to accept  $H_1$

86

$$\sigma^2 = \text{variance}$$

$$\sigma = \text{standard deviation}$$

- $H_0$  true

- reject  $H_0 \rightarrow$  type 1 error false negative

- accept  $H_0 \rightarrow 1 - \alpha$

- $H_0$  false

- reject  $H_0 \rightarrow 1 - \beta$

- accept  $H_0 \rightarrow$  type 2 error false positive

**ANOVA**: analysis of variance, allows to compare two or more samples comparing the variability **within** ( $VAR_w$ ) and **between** ( $VAR_B$ ). Null hypothesis assumes all groups have same distribution. The idea is that if  $W \gg B$  then the observed difference is caused by inherent variability.

ANOVA on two samples = t-test

$$\left. \begin{array}{l} H_0: \mu_1 = \dots = \mu_I \\ H_1: \text{at least two are different} \end{array} \right\} I \text{ samples of } J \text{ items} - \left[ \begin{array}{l} \text{mean of } i: \mu_i = (\sum_{j=1}^J Y_{ij}) / J \\ Y_{ij} = j^{\text{th}} \text{ observation on } i^{\text{th}} \text{ sample} \\ \text{general mean: } \mu = (\sum_i \mu_i) / J \end{array} \right]$$

F-test

$$F = \frac{SS_B / (I-1)}{SS_W / [I(J-1)]}$$

$$SS_B = J \sum_i^I (\mu_i - \mu)^2 \quad SS_W = \sum_i^I \sum_j^J (Y_{ij} - \mu_i)^2$$

• accept  $H_0: p > \alpha$  ( $F < F\text{-crit}$ )

• reject  $H_0: p > \alpha$  ( $F > F\text{-crit}$ )

$$F = \frac{SS_B / (I-1)}{SS_W / [I(J-1)]}$$

I-1=2  
I(J-1)=12

The probability  
that  $F \geq 3.89 = 0.05$

nu \ nu	1	2	3	4	5	6	7	8	9	10	12	15	20	24	30	40	60	120	$\infty$	
1	161	200	216	225	230	234	237	239	241	242	244	246	248	249	250	251	252	253	254	
2	18,51	19,00	19,16	19,25	19,30	19,33	19,35	19,37	19,38	19,40	19,41	19,43	19,45	19,45	19,46	19,47	19,48	19,49	19,50	
3	10,13	9,55	9,28	9,12	9,01	8,94	8,89	8,85	8,81	8,79	8,74	8,70	8,66	8,64	8,62	8,59	8,57	8,55	8,53	
4	7,71	6,94	6,59	6,38	6,26	6,16	6,09	6,04	6,00	5,96	5,91	5,86	5,80	5,77	5,75	5,72	5,69	5,66	5,63	
5	6,61	5,79	5,41	5,19	5,05	4,95	4,88	4,82	4,77	4,74	4,68	4,62	4,56	4,53	4,50	4,46	4,43	4,40	4,37	
6	5,99	5,14	4,76	4,53	4,39	4,28	4,21	4,15	4,10	4,06	4,00	3,94	3,87	3,84	3,81	3,77	3,74	3,70	3,67	
7	5,59	4,74	4,35	4,12	3,97	3,87	3,79	3,73	3,68	3,64	3,57	3,51	3,44	3,41	3,38	3,34	3,30	3,27	3,23	
8	5,32	4,46	4,07	3,84	3,69	3,58	3,50	3,44	3,39	3,35	3,28	3,22	3,18	3,15	3,12	3,08	3,04	3,01	2,97	2,93
9	5,12	4,26	3,86	3,63	3,48	3,37	3,29	3,23	3,18	3,14	3,07	3,01	2,94	2,90	2,86	2,83	2,79	2,75	2,71	
10	4,96	4,10	3,71	3,45	3,33	3,22	3,14	3,07	3,02	2,98	2,91	2,85	2,77	2,74	2,70	2,66	2,62	2,58	2,54	
11	4,84	3,98	3,59	3,36	3,20	3,09	3,01	2,95	2,90	2,85	2,79	2,72	2,65	2,61	2,57	2,53	2,49	2,45	2,40	
12	4,75	3,89	3,49	3,26	3,11	3,00	2,91	2,85	2,80	2,75	2,69	2,62	2,54	2,51	2,47	2,43	2,38	2,34	2,30	
13	4,67	3,81	3,41	3,18	3,03	2,92	2,83	2,77	2,71	2,67	2,60	2,53	2,46	2,42	2,38	2,34	2,30	2,25	2,21	
14	4,60	3,74	3,34	3,11	2,96	2,85	2,76	2,70	2,65	2,60	2,53	2,46	2,42	2,38	2,34	2,30	2,25	2,22	2,18	2,13
15	4,54	3,68	3,29	3,06	2,90	2,79	2,71	2,64	2,59	2,54	2,48	2,40	2,33	2,29	2,25	2,20	2,16	2,11	2,07	
16	4,49	3,63	3,24	3,01	2,85	2,74	2,66	2,59	2,54	2,49	2,42	2,35	2,28	2,24	2,19	2,15	2,11	2,08	2,01	
17	4,45	3,59	3,20	2,96	2,81	2,70	2,61	2,55	2,49	2,45	2,38	2,31	2,23	2,19	2,15	2,10	2,06	2,01	1,96	
18	4,41	3,55	3,16	2,93	2,77	2,68	2,58	2,51	2,46	2,41	2,34	2,27	2,19	2,15	2,11	2,06	2,02	1,97	1,92	
19	4,38	3,52	3,13	2,90	2,74	2,63	2,54	2,48	2,42	2,38	2,31	2,23	2,16	2,11	2,07	2,03	1,98	1,93	1,88	
20	4,35	3,49	3,10	2,87	2,71	2,60	2,51	2,45	2,39	2,35	2,28	2,20	2,12	2,08	2,04	1,99	1,95	1,90	1,84	
21	4,32	3,47	3,07	2,84	2,68	2,57	2,49	2,42	2,37	2,32	2,25	2,18	2,10	2,05	2,01	1,96	1,92	1,87	1,81	
22	4,30	3,44	3,05	2,82	2,66	2,55	2,46	2,40	2,34	2,30	2,23	2,15	2,07	2,03	1,98	1,94	1,89	1,84	1,78	

F-critical values at  $\alpha = 0.05$

I=2  
J=7

$$\mu_a = (1+6+1+1+6+6+2) / 7 = 3,28$$

$$\mu_b = (5+3+1+6+2+4+1) / 7 = 3,14$$

$$\mu = (1+6+1+1+6+6+2+5+3+1+5+2+4+2) / 14 = 3,21$$

$$SS_B = 7[(3,28 - 3,21)^2 + (3,14 - 3,21)^2] = 0,0714$$

$$SS_W = (1-3,28)^2 + (6-3,28)^2 + (1-3,28)^2 + (1-3,28)^2 + (6-3,28)^2 + (6-3,28)^2 + (2-3,28)^2 + (5-3,14)^2 + (3-3,14)^2 + (1-3,14)^2 + (6-3,14)^2 + (2-3,14)^2 + (4-3,14)^2 + (1-3,14)^2 = 62,29$$

$$F = \frac{0,0714 / (2-1)}{62,29 / [2(7-1)]} = 0,01376 \quad << \quad F\text{-crit}_{1,12} = 4,75$$

→ Accept  $H_0$

# MICROSERVICES

Monolithic softwares are hard to maintain and evolve, need lot of time to build / test / release updates and adding features is complicated

Microservices instead are separated modules that can interact with each other and this is the current way of software development. Each microservice can be updated on its own. Every microservice should be devoted to a single functionality.

**Anatomy:** data store, application logic and public API

Principle 1: microservices only rely on each other's public API

Principle 2: use the right technology for the job (eg. different frameworks talking together)

Principle 3: secure the service (gateway, authentication, secret management)

Principle 4: ask for permission to access third's party services

Principle 5: Conway's law, software architecture is a copy of organization's communication structure

Principle 6: automate everything is possible to automate (eg. test)

# DEV OPS

Software development + Operations in loop.

Main reason of this new implementation is to fix problems like slow releases or bug fixes.

- Increase velocity (btw produce - release)
- Reduce Downtime
- Reduce Human Error (test in advance)

Anyway DevOps is not 100% automated and there isn't only one way to do them!

1. Eg. Team Development is in charge of change / modify / test features while Team IT is in charge of enhance stability and services → quality is a responsibility for both! → collaboration
2. Bridge collaboration with automation. Enable continuous delivery to end users unifying development with operations. (+ quality assurance)
3. Developer → code repository → build automatically → test → deploy → monitor and improve → repeat.

With DevOps we "unify" development and operations decreasing issues between the two categories.

**CONTINUOUS INTEGRATION:** use a mainline code base (repository), no developers isolation.

Frequent commits, automation in building and testing.

PRO: all updated, early bug detection, fast release

CONS: lot of work to automate test and building process, partial commits can generate issues.

**CONTINUOUS DELIVERY / DEPLOYMENT:** automation of delivery / deployment. The only difference is that the first one has a manual part (deployment to production from acceptance tests). Delivery < Deployment

After every internal operation, developers gets feedback eg. after acceptance test

**TOOLS:** they are divided in collaboration tools (eg. Slack), planning tools (eg. Asana), Source control tools (eg. Git), Issue tracking tools (eg. Jira), configuration management tools (eg. Puppet), Database DevOps tools (eg. DB Maestro), Continuous integration tools (eg. Jenkins), Automated testing tools (eg. Telerik) and Deployment Tools (eg. IBM uDeploy)