Shelter System in Toronto Requires Improvement for People's Needs during COVID-19*

Yitian Li

05 February 2022

Abstract

This report aims to apply with current affairs and analyze the trend of occupancy in the Toronto shelter system through 2020. Additional focus will be put on five different sectors offered by shelters to discuss more insights about the sectors' distribution. Further literature reviews mainly concentrate on the COVID-19 impact on the Toronto shelter system. While the analysis can lead us to understand more about the conditions of occupancy in shelters, the timeline of the dataset is limited to one year, thus a longer-period analysis is recommended to assist in delivering more comprehensive suggestions about the Toronto shelter system.

1 Introduction

Shelters are built for the emergency purpose of helping meet the immediate needs of vulnerable populations who seek protection from danger. The city of Toronto offers over 7,000 emergency and transitional beds in 63 locations, and it contains the most shelter beds compared with any other Canadian city (Shelter, Support, and Administration 2022). The administration reported that the yearly dramatic rise of demands for beds had begun since 2018. New shelter programs and the addition of extra beds were already implemented the past few years to handle the continuing increase. The Shelter, Support and Housing Administration (SSHA) has been leading and working with divisional partners to ameliorate the ongoing pressure and help construct a secure and suitable place. Toronto shelters are organized into five sectors based on the clients they serve, thus their resources and priorities are distinct (Toronto Shelter Network 2017). The majority of beds were used by families, and the rest are for men, women, co-ed, and youth sectors (Shelter, Support, and Administration 2022). Noticeable, Toronto Shelter Network (2017) shows that the large proportion of homeless men and women is an aging group who needs long-term care, and these families mainly consist of refugees running from wars or poverty.

Despite that the shelter system is meeting more challenges of occupancy every year, it encounters the biggest impact during the COVID-19 pandemic response. The World Health Organization (2020) declared a global outbreak of COVID-19 on March 11, 2020. The pandemic particularly hits the population that suffers from existing homelessness(Government of Canada 2020). From one aspect, Exposing to the outside environment and contact with different populations puts them at a high risk of COVID-19 without shelters. However, even the homeless are sheltered properly, they are still in a dangerous spot when the pandemic spread is not properly controlled at the shelter level (Koziel, Savidov, and Frick 2020). More detailed aspects would be discussed in the following Section 4 with our Section 2 results. This report's recommendations will consider the lack of sustainability, service delivery, human resources, and emergency responses in Toronto shelter systems (Nerad et al. 2021).

---

*Code and data are available at: https://github.com/macoyo2/Toronto-Daily-Shelter-Occupancy.

2 Data

2.1 Methodology and Collection

The data published by SSHA in this report was pulled from Open Data Toronto (2021). I utilized R programming language (R Core Team 2020) to perform analysis of data. The packages dplyr (Wickham et al. 2021) and tidyverse (Wickham et al. 2019) are applied for data operations and manipulations. The graphs are plotted by using the ggplot2 package (Wickham 2016). we also use lubridate package (Grolemund and Wickham 2011) to adjust our date formats and help draw the timelines. bookdown is used to format the report (Xie 2021).

The dateset includes a list of entire active shelters in Toronto with the names of the shelters, programs, sectors served, addresses, occupancy count, and capacity in 2020. The number of occupancies was counted in the next morning at 4 AM that for instance, the occupancy for Mar 1st would be taken on Mar 2nd at 4 AM. This secures the time interval of counts but it also possibly leads to inaccuracy if some groups are stacked to enter the shelters at a certain time. Notably, the shelters' available capacity is based on the pre-existing funding arrangements due to the pandemic situations, which may cause bias in this analysis that the actual capacity could be much lower or higher. The shelter programs included in this dataset are all under the administration of SSHA rather than other shelter programs, which provides strong validity of the data source. Additionally, the dataset has removed the violence information against women shelters for the reason of confidentiality.

In this report, we decide to focus on the data in only Great Toronto Area as Figure 1 indicates that the shelters in the city of Toronto have the primary number of occupancy. Several graphs and tables were created to progress our analysis by sorting the datasets in different ways. We choose to replace our exact date with month characters and combine each month's total occupancy filled by sectors, generating Figure 2. For our timeline Figure 3, we kept the date and combine each day's total occupancy and capacity, then calculated and plotted the occupancy rate by equation: $\frac{Occupancy}{Capacity}$. Table 1 is designed to give us an overall summary of the shelters' monthly statistics.

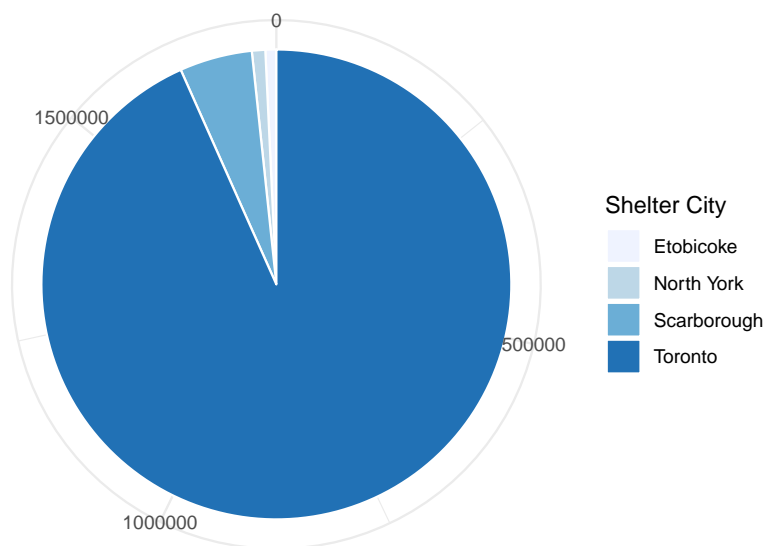### 2020 Total Shelter Occupancy Number in Four Main Regions

Figure 1: Total number of shelter occupancy in Etobicoke, North York, Scarborough and Toronto regions

2.2 Data Characteristics

By summing up the shelter occupancy counts in every month, we obtain a bar graph Figure 2 to visualize the change of the number of occupancy in each sector. In general, it is clear that the number of shelter occupancy is dropping to almost half of the beginning number from January to December. In January 2020, the shelter occupancy reached its apex, approaching 200,000 people, and for the next two months, the number does not show a declining trend until April. The shelter occupancy was the lowest throughout the whole year at less than 100,000 counts. Besides, the families sector served in all shelters undoubtedly takes the largest proportion of occupancy, meanwhile, youth takes the smallest proportion of occupancy. The men sector has the second most occupancy among all sectors and the co-ed sector's occupancy is similar to the women sector's. This distribution of sector occupancy stays consistent for every single month.
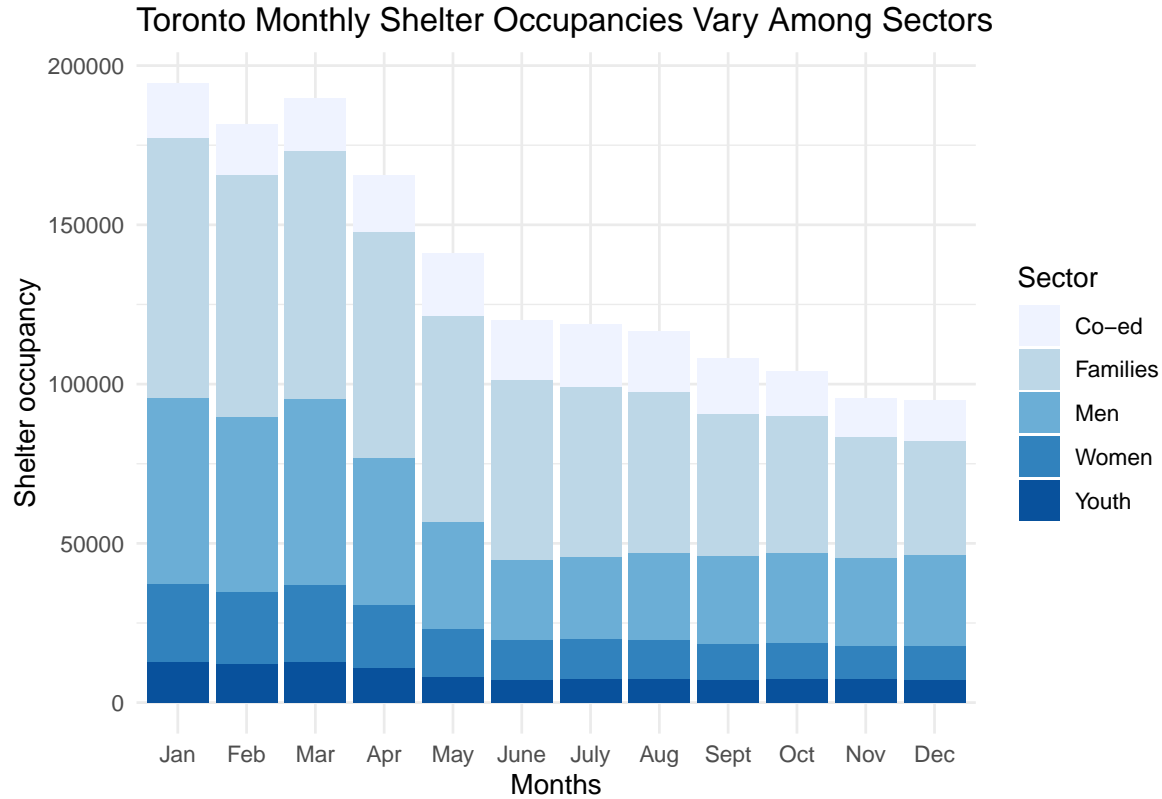

Figure 2: Monthly shelter occupancy number from January to December in 2020 filled with type of sector

In order to better understand the trend of shelter occupancy, we create a timeline based on the occupancy rate on the same day. Figure 3 reveals that during the first month of 2020, the occupancy rate multiply approximates to 1.0 which means full capacity. Notably, although the total occupancy did not exceed the total capacity of all shelters in the days, there are several individual shelters that report over 1.0 occupancy rates at the start of January. Overall, the rate fluctuated significantly, and one of the dramatic decreases happened between April and July that the rate dropped by around 0.3. From July to December, the occupancy rate is still volatile that it has two sudden raises in the middle of July and in the middle of October respectively. However, the second half of the year never continues to experience a high capacity situation as the first half of the year suffers.

Table 1 delivers a direct look at the statistics summary about each month's shelter occupancy, capacity, and occupancy rate. It shows that the monthly occupancy means, capacity means, occupancy sd and capacity sd all illustrated a significant down from January to December. In January, the mean shelter occupancy was the highest with 62 counts per day, but it also reported a high standard deviation of 98, which means that number
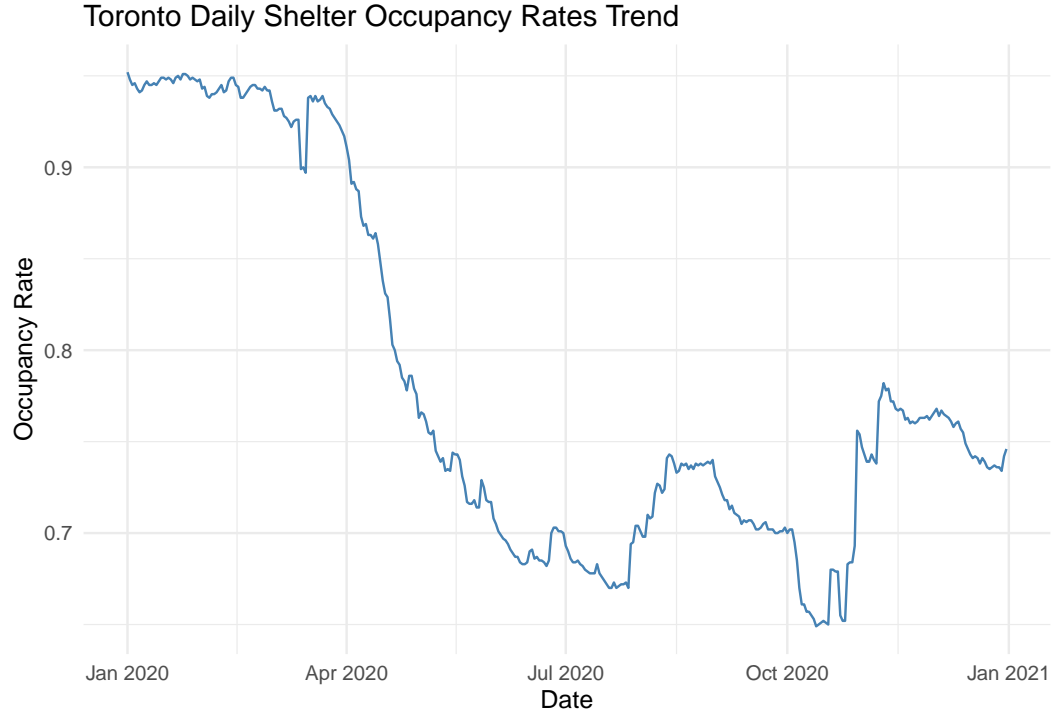
Toronto Daily Shelter Occupancy Rates Trend

Figure 3: Timeline of shelters' occupancy rate change throughout the whole year 2020

of occupancy data is highly spread on different dates. This implies that some shelters are taking much more homeless people than average or some shelters are only taking a very limited number of homeless people. A decreased standard deviation also indicates that the shelters' occupancy and capacity conditions were gradually improving with a more steady supply of shelter beds. Otherwise, another significant inconsistency compared with our previous results can be observed that the mean occupancy rate in fact stays high (0.8-1.0) for each month. The difference can be explained by the far-spread of data in different shelter locations that if we calculate each date's rate, the result varies vastly, but when we use the total number of occupancy and capacity to calculate the rate, the rate actually remains high for the entire year 2020.

3   Results

To sum up, the Toronto shelter system has encountered its biggest challenges at the beginning of 2020 when the COVID-19 pandemic starts to explode exponentially. The shelters are definitely not prepared for such a huge impact that the shelter is highly demanded to keep the homeless population safe. The family sector is still the largest proportion of shelter occupancy, however, the youth sector was the lowest because most of the homeless belong to the aging population. The emergency responses of the shelter seem not to work properly at that time with nearly full and even exceeded capacity. It took about two months that the occupancy number and rate start to drop dramatically maybe due to the implementation of setting up new shelter places or new policies. Instead, the responses of shelter service are not great enough that while the number has dropped significantly, the occupancy rate keeps high in the following months. Additionally, the reporting capacity number was not accurate in that they used the pre-existing data, which means that the true capacity could possibly be much lower than the reported capacity in every shelter, thus the rate could be significantly higher than our results. The virus already had multiple outbreaks with distinct variants, and a high occupancy rate implies that when an outbreak happens, people who are homeless would still struggle for finding a spot to rest. There will be in-depth discussions about several aspects related to the Toronto shelter system in Section 4.

Table 1: Toronto monthly shelter occupancy, capacity and occupancy rate summary in 2020

Month	Occupancy Mean	Occupancy SD	Capacity Mean	Capacity SD	Rate Mean	Rate SD
Jan	62.2	98.0	65.7	110.9	1.0	0.1
Feb	62.3	97.4	66.1	111.2	1.0	0.1
Mar	59.9	91.6	64.6	105.7	0.9	0.1
Apr	52.8	83.4	63.1	98.2	0.8	0.2
May	47.7	73.7	64.8	97.1	0.8	0.2
June	43.9	65.8	63.5	88.7	0.7	0.2
July	42.8	57.9	62.9	89.4	0.8	0.3
Aug	42.5	52.0	58.3	81.3	0.8	0.4
Sept	40.8	44.7	57.6	76.4	0.8	0.4
Oct	38.1	40.3	56.5	74.3	0.8	0.4
Nov	37.1	40.1	48.8	60.6	0.8	0.3
Dec	36.9	37.8	49.2	60.8	0.8	0.3

4   Discussion

While the city of Toronto continually provides safe inside space for people who live outside, the fact is there are at least 9,916 homeless people at the end of January 2020, and the available space in the shelter system is only 6,632 (City of Toronto 2021). This indicates that there are at least 3,000 homeless people can not get access to shelter protection overnight. Also, the shelters' capacity could be overestimated since the data was uploaded based on pre-existing space in the funding program, therefore the situation for homeless people could be much worse than expected. Furthermore, although the daily occupancy rate is decreasing rapidly after April according to our 2, the monthly rate is consistently high during the year. This could imply that the COVID-19 still has a significantly continuous impact on the Toronto shelter system. And during the interval between October 2020 and February 2021, at least 13,780 callers' requests were rejected because there was no space available in the shelter system (City of Toronto 2021). It proves that the severe shortage of shelter space caused by pandemics kept developing without effective interventions. The impact on the Toronto shelter system is likely to attribute to COVID-19's transmission at the shelter level. There are also considerations for the system's responses, mitigating the impact.

4.1   Prevalence of COVID-19 at Shelter-level

Probably, there is a misunderstanding that the unsheltered population is more vulnerable to the virus than the sheltered as they are exposed to public space, but recent research has discovered that the prevalence of COVID-19 could be higher among those sheltered people. They conducted an analysis in the epicenter of the COVID-19 crisis in New York and found that age-adjusted mortality is the highest among homeless people in clustered shelters (Giselle and Shelly 2020). It is ironic that people who are experiencing homelessness are desperately looking for a sheltered spot for safety concerns which turns out to put them at a higher risk of infecting the virus. It is also not surprising about the high prevalence in the shelters because for example, in a main hotel shelter program, hundreds of people are flowing in and out in a couple of days and no isolation protocol was taken. It is difficult for the shelter staff to maintain a safe living community. Even at the best time, people in the shelters can experience threats like physical violence, contracting other diseases, and overdosing. Therefore, a finding has revealed that sheltered people are five times more likely to die after contracting COVID-19 (Richard et al. 2021). In addition, the vaccination among shelters varies largely, contributing to the unpleasant conditions in shelters.

4.2   Responses and Strategies

The shelter system had undertaken significant changes during the pandemic as the large-scale housing would be hard to operate with concerns of diminishing beds available to control the spread of the virus. Despite that there are lots of obstacles, the shelters can take some practices to regulate the place with low infection rates. Firstly, complying with social distancing regulations can mitigate the spread since the beds in the shelter could be really close to each other. Dividing the bedding area into individual sections can help improve the situation. Yet, this may not effectively decrease the infection rate even the social distancing regulations are followed. More importantly, the systems should provide Personal Protective Equipment (PPE) which is the first line of defending the virus. Secondly, the cleaning practices should comply that a disinfected area for dining and showering, and all the areas should be fully sterilized on a daily basis. While the bed spots in shelters are reduced, many cities are converting the unused public space into makeshift shelters to provide essential needs for the homeless (Koziel, Savidov, and Frick 2020)

A strict and proper response to COVID-19 in the shelter could prevent the occupancy pressure in Toronto. As we realize the severity in shelter occupancy has consistently remained high since the outbreaks, the government should have implemented active and mandatory strategies to the shelter system.

4.3   Youth Sector

From Figure 2, the youth sector is the smallest portion among all types of sectors. Indeed, there is more aging population looking for shelter beds. Most youth homelessness refers to the young population between 13 and 24 age, and they are independent of their caregivers (Homeless Hub 2021). The transition from childhood to adulthood is vital that they require social support without a stable source of income. Given one year, around 35,000 to 40,000 youth are experiencing homelessness, and 20% of the homeless in Canada are youth population (Gaetz et al. 2016). Homeless youth are distinct from impact adults in that they lack the skills and experiences necessary to make a living. And family conflicts are a primary cause of many youth homeless. Therefore, the youth sector may need extra attention to their emotional, physical and mental development, especially during a pandemic. Due to social distancing and some isolation procedures, they may spend more time staying alone. The shelters with the youth sector should consistently provide programs like skills training, school-based intervention, or family reconnection to make healthy transitions to adulthood.

4.4   Weaknesses and next steps

This report solely includes the daily shelter occupancy in the year 2020 when the COVID starts to outbreak worldwide. The capacity count of the Toronto shelter system was not accurate for us to realize how bad it was. A more severe condition is assumed to continuously occur in Toronto shelter occupancy. Based on the feedback from the public, the fact is that many callers for shelter protection are not able to find available space in the system. Further studies should focus on the occupancy rate in the most recent years to analyze whether the situation has made an improvement or not. Also, since the outbreak starts again with a new virus variant, the research can explore the actual response and strategies taken in the shelter system compared with what they implemented two years ago. Under such circumstances, the study can investigate the service delivery for the youth sector that needs more attention than adults.

Overall, the Toronto shelter system has undertaken the biggest challenges of COVID-19. The first priority for the homeless population is to solve the occupancy issues and provide reliable service for the people with immediate needs, contributing to building a healthy and safe living community in the shelters.

References

City of Toronto. 2021. *Shelter System Flow Data.* https://www.toronto.ca/city-government/data-research-maps/research-reports/housing-and-homelessness-research-and-reports/shelter-system-flow-data/.

Gaetz, Stephen, Bill O'Grady, Sean Kidd, and Kaitlin Schwan. 2016. *A Way Home Canada; National Learning Community on Youth Homelessness Without a Home: The National Youth Homelessness Survey.* https://homelesshub.ca/YouthWithoutHome.

Giselle, Routhier, and Nortz Shelly. 2020. *COVID-19 and Homelessness in New York City: Pandemic Pandemonium for New Yorkers Without Homes.* Coalition for the homeless. https://www.coalitionforthehomeless.org/wp-content/uploads/2020/06/COVID19HomelessnessReportJune2020.pdf.

Government of Canada. 2020. *Vulnerable Populations and COVID-19.* https://health.canada.ca/en/public-health/services/diseases/2019-novel-coronavirus-infection/guidance-documents/reducing-covid-19-risk-community-settings-tool-operators.html.

Grolemund, Garrett, and Hadley Wickham. 2011. "Dates and Times Made Easy with lubridate." *Journal of Statistical Software* 40 (3): 1–25. https://www.jstatsoft.org/v40/i03/.

Homeless Hub. 2021. *Youth.* https://www.homelesshub.ca/about-homelessness/population-specific/youth.

Koziel, Jakob, Maria Savidov, and Andrea Frick. 2020. *Brief Scan of COVID-19 Impacts on People Experiencing Homelessness: Shelter Impacts and Responses.* Bissell Centre. https://www.homelesshub.ca/resource/brief-scan-covid-19-impacts-people-experiencing-homelessness.

Nerad, Sonja, Haiat Iman, Carmelle Wolfson, and Tanzil Islam. 2021. *Meeting Crisis with Opportunity: Reimagining Toronto's Shelter System.* Toronto Shelter Network. https://www.homelesshub.ca/resource/meeting-crisis-opportunity-reimagining-toronto%E2%80%99s-shelter-system.

Open Data Toronto. 2021. *Daily Shelter Occupancy.* https://open.toronto.ca/dataset/daily-shelter-occupancy/.

R Core Team. 2020. *R: A Language and Environment for Statistical Computing.* Vienna, Austria: R Foundation for Statistical Computing. https://www.R-project.org/.

Richard, Lucie, Richard Booth, Jennifer Rayner, Kristin K. Clemens, Cheryl Forchuk, and Salimah Z. Shariff. 2021. *Testing, Infection and Complication Rates of COVID-19 Among People with a Recent History of Homelessness in Ontario, Canada: A Retrospective Cohort Study.* CMAJ Open. https://www.cmajopen.ca/content/9/1/E1.full?sid=726ccc29-4b22-4a7d-a136-0c69791aaa63.

Shelter, Support, and Housing Administration. 2022. *Toronto's Emergency Shelter System.* City of Toronto. https://www.toronto.ca/community-people/community-partners/emergency-shelter-operators/about-torontos-shelter-system/see-our-shelters/.

Toronto Shelter Network. 2017. *TSN SECTOR TABLES.* http://www.torontoshelternetwork.com/sector.

Wickham, Hadley. 2016. *Ggplot2: Elegant Graphics for Data Analysis.* Springer-Verlag New York. https://ggplot2.tidyverse.org.

Wickham, Hadley, Mara Averick, Jennifer Bryan, Winston Chang, Lucy D'Agostino McGowan, Romain François, Garrett Grolemund, et al. 2019. "Welcome to the tidyverse." *Journal of Open Source Software* 4 (43): 1686. https://doi.org/10.21105/joss.01686.

Wickham, Hadley, Romain François, Lionel Henry, and Kirill Müller. 2021. *Dplyr: A Grammar of Data Manipulation.* https://CRAN.R-project.org/package=dplyr.

World Health Organization. 2020. *Listings of WHO's Response to COVID-19.* https://www.who.int/news-room/detail/29-06-2020-covidtimeline.

Xie, Yihui. 2021. *Bookdown: Authoring Books and Technical Documents with r Markdown.* https://github.com/rstudio/bookdown.