

ANNUAL BUDGET OF MATJHABENG LOCAL MUNICIPALITY



2019/20 TO 202/22

MEDIUM TERM REVENUE AND EXPENDITURE FORECASTS

Table of Contents

Page no.

PART 1 – ANNUAL BUDGET

- 1.1 MAYOR’S REPORT
- 1.2 EXECUTIVE SUMMARY
- 1.3 OPERATING BUDGET FRAMEWORK
- 1.4 CAPITAL EXPENDITURE
- 1.5 ANNUAL BUDGET TABLES
- 1.6 TARIFFS
- 1.7 COUNCIL RESOLUTION

PART 2 – SUPPORTING DOCUMENTATION

- 2.1 OVERVIEW OF ANNUAL BUDGET PROCESS
- 2.2 OVERVIEW OF BUDGET ASSUMPTIONS
- 2.3 OVERVIEW OF BUDGET POLICIES
- 2.4 SUPPORTING ANNUAL BUDGET TABLES
- 2.5 QUALITY CERTIFICATE

PART 1 – ANNUAL BUDGET

1.1 MAYOR'S REPORT

The budget cycle for Matjhabeng Local Municipality starts on the 1st of July of each year, and ends at 30th June the following year.

According to section 24(1) of the Municipal Finance Management Act, a municipal council must at least 30 days before the start of the new financial year, consider approval of the annual budget.

The Matjhabeng Municipality's Annual Budget includes an Operational Budget that provides for the annual expenditure and revenue estimates for 2019/20 MTREF, as well as a Capital Budget that provides for the on-going investment in infrastructure necessary to provide services to the community.

The consolidated Revenue Budget for the 2019/20 financial year is R 2 821 699 868, inclusive of operating and capital transfers and R 2 651 084 868 excluding capital transfers and contributions. The Expenditure Budget for the 2019/20 MTREF is R 3 216 848 138.

The Operational budget is divided into revenue and expenditure sections. The sources of revenue comprise of property rates, electricity, water, sanitation; refuse removal, grants and subsidies, interest and investment income and other revenue. The total consolidated revenue is R 2 821 699 868 inclusive of both operating and capital grants. The expenditure by type includes items such as employee related costs, bulk services, contracted services, debt impairment, depreciation and asset impairment, transfers and grants, other materials and general expenditure. The total expenditure is R 3 216 848 138 and the capital budget is R 170 615 000.

The water tariff is increasing with 5.6% as a result of the unit price of water and the present difficult economic situation. The bulk service provider, Sedibeng Water is increasing its tariffs with 8% for the 2019/20 financial year. The overall electricity tariff is increasing with 5.6% and Eskom, the bulk electricity supplier is increasing with 9.41%. The refuse tariff is increasing with 5.6%, this increase will assist with the repair and maintenance of the municipality's infrastructure. The sewerage tariff is increasing with 5.6%.

The Annual Budget for the 2019/20 MTREF is based on the following assumptions:

Budget Assumptions: -

- CPIX of approximately 5.6% (Source: Reserve Bank and National Treasury)
- Increase in Sedibeng Water tariffs by 8%
- Eskom Tariff increase of 9.41%. (The Nersa approved tariff for municipalities is still outstanding).
- Salary increases of approximately 7.1% (Collective Agreement: CPIX + 1.5%)
- National Treasury MFMA Budget Circulars (Guideline from NT)
-

The average pay rate of 60% has been informed by the following factors: -

- Historic collection trends.

The Capital Budget for the 2019/20 financial year is R 170 615 000 and is entirely funded by grants. The sources of funds for the capital budget are as follow:

| | |
|---|---------------|
| Municipal Infrastructure Grant | R 119 070 000 |
| Water Services Infrastructure Grant | R 36 000 000 |
| Integrated National Electrification Programme | R 15 545 000 |

1.2 Executive Summary

The Matjhabeng Local Municipality Annual Budget for the 2019/20 financial year is compiled in accordance with the prescripts of the Municipal Finance Management Act 56 of 2003, Municipal Budget and Reporting Regulations and National Treasury's MFMA Circulars.

A review of the service delivery priorities was performed as part of this year's planning and budget process, hence the development of the Annual Budget for the 2019/20 financial year is informed by the key service delivery priorities. The key performance areas of the municipality are:

- KPA 1: Good governance
- KPA 2: Basic Service Delivery
- KPA 3: Inclusive economic development and job creation
- KPA 4: Institutional Transformation
- KPA 5: Financial sustainability and viability

The municipal strategic objectives have been set to deliver the above stated key performance areas:

- Ensuring access to basic services for all residence;
- Developing and sustaining spatial, natural and built environments;
- Providing integrated and sustainable human settlements;
- Addressing the challenges of poverty, unemployment and social inequality;
- Fostering a safe, secure and healthy environment for employees and communities;
- Developing a prosperous and diverse economy;
- Accelerating service delivery through the acquisition and retention of competent and efficient human capital;
- Ensuring sound financial management and viability.

A review of expenditure was also undertaken so to eliminate spending on non-core activities and the implementation of MFMA Circular 82. Furthermore, the municipality entered into payment arrangements with bulk service providers, Eskom and Sedibeng Water.

The main challenges experienced during the compilation of the 2019/20 MTREF can be summarised as follows:

- The ongoing difficulties in the national and local economy;
- Aging and poorly maintained water, roads and electricity infrastructure;
- The need to reprioritise projects and expenditure within the existing resource envelope given the cash flow realities and declining cash position of the municipality;
- The increased cost of bulk water and electricity (due to tariff increases from Sedibeng Water and Eskom), which is placing upward pressure on service tariffs to residents. Continuous high tariff increases are not sustainable - as there will be point where services will no-longer be affordable;

- The facilities of the municipality is not properly maintained due to the low revenue collected on the rental of these facilities this can largely be attributed to the tariffs not being cost reflective.
- Wage increases for municipal staff that continue to exceed consumer inflation, as well as the need to fill critical vacancies;
- Producing a funded budget.
- Affordability of capital projects from own funding.
- Availability of affordable capital/borrowing.

The operational grant allocation for the 2019/20 financial year is R 508 333 000. The Equitable Share allocation is R 504 417 000, Finance Management Grant is R 2 680 000 and the Expanded Public Works allocation is R 1 236 000.

In view of the above, the following table represents a consolidated overview of the 2019/20 Medium-term Revenue and Expenditure Framework:

Table 1

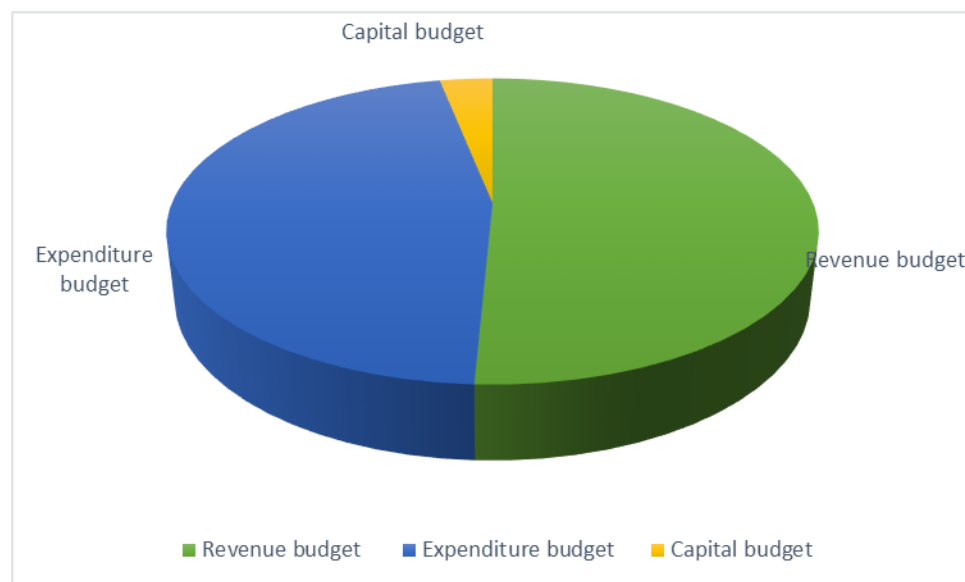
| | Budget 2019/20 | Budget 2020/21 | Budget 2021/22 |
|---------------------------------|-----------------------|-----------------------|-----------------------|
| Total Revenue Budget | R 2 821 699 868 | R 2 923 788 565 | R 3 083 739 509 |
| Total Expenditure Budget | R 3 216 848 138 | R 2 945 334 001 | R 3 090 882 036 |
| Surplus /(Deficit) | (R395 148 270) | (R21 545 436) | (R7 142 527) |
| Total Capital Budget | R 170 615 000 | R 164 885 000 | R 164 111 000 |

The total revenue is inclusive of all the revenue due to the municipality which includes operating and capital grants.

Total operating expenditure for the 2019/20 financial year is appropriated at R 3 216 848 138 and translates into a budgeted deficit of R 395 148 270 and subsequently a deficit for reserves and cash banking which translates into an unfunded budget.

The importance of tabling funded budgets is highlighted in previous circulars however there are cases that may warrant a plan as this is not achievable over one year. As a result, the municipality must, together with their 2019/20 MTREF budget, table a plan in council to show they will move from an unfunded position to a funded position.

The total capital budget for the MTREF is R 170 615 000 for the 19/20 financial year, R 164 885 000 for the 20/21 financial year and R 164 111 000 for the 21/22 financial year.

Budget 2019/20**1.3 Operating Budget Framework**

The proposed operating revenue framework is R 2 651 84 868 and the consolidated revenue is approximately R 2 821 699 868. The operating expenditure framework is totaling at R 3 216 848 138. Revenue is increasing by 7% and expenditure by 4%.

| | Budget 2018/19 | Budget 2019/20 | % increase | Estimated 2019/20 | Estimated 2020/21 |
|-------------------------------------|----------------|----------------|------------|-------------------|-------------------|
| Revenue | 2 490 373 087 | 2 651 084 868 | 6,45% | 2 753 933 564 | 2 912 628 509 |
| Expenditure | 2 415 436 181 | 3 216 848 138 | 33,18% | 2 945 334 001 | 3 090 882 036 |
| Capital transfers and contributions | 163 406 000 | 170 615 000 | 4,41% | 164 885 000 | 164 111 000 |

1.3.1 Operating Revenue Framework

For the municipality to achieve the set targets in terms of service delivery it needs to generate sufficient revenue. The financial state of affairs of the municipality necessitates difficult decisions to be made in terms of tariff increases, cost containment measures and balancing expenditure against planned realistic revenues. Efficient and effective revenue management is thus crucial.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Growth and continued economic development;
- Efficient revenue management, which aims to ensure a 70% annual collection rate for property rates and an average of 60% per cent for other key service charges;
- Electricity tariff increases as approved by the National Electricity Regulator of South Africa (NERSA);
- Achievement of full cost recovery of specific user charges especially in relation to trading services;

- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- The municipality's Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);
- Increase ability to extend new services and recover costs;
- The municipality's Indigent Policy and rendering of free basic services; and
- Tariff policies of Matjhabeng Local Municipality.

Revenue Raising Strategy – Funding of Budget Plan

- Implementation of the Revenue Enhancement Strategy by increasing the revenue base of the municipality.
- Rejuvenate disconnection project (Operation Patala) with a revenue protection unit in place to monitor reconnections and disconnections.
- Installation of new meters in unmetered areas and replacement of faulty meters.
- Implementation and installation of Automated meter reading (AMR) meters.
- Review budget related policies
- Implementation of the Supplementary Valuation Roll
- Review the tariffs for services rendered to ensure that tariffs are cost reflective.
- The following table is a summary of the 2018/19 MTREF Budgeted Revenue classified by main revenue source (Budgeted Financial Performance)

Table 2

FS184 Matjhabeng - Table A4 Budgeted Financial Performance (revenue and expenditure)

| Description R thousand | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|--|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| Revenue By Source | | | | | | | | | | |
| Property rates | 262 455 047 | 279 795 592 | 298 925 235 | 294 052 535 | 294 052 535 | 294 052 535 | 294 052 535 | 310 519 477 | 327 287 529 | 344 961 055 |
| Service charges - electricity revenue | 414 497 712 | 470 762 229 | 531 532 070 | 673 476 058 | 673 476 058 | 673 476 058 | 673 476 058 | 711 190 717 | 749 595 016 | 790 073 147 |
| Service charges - water revenue | 322 440 413 | 322 295 037 | 296 439 704 | 338 851 659 | 338 851 659 | 338 851 659 | 361 259 499 | 381 490 031 | 402 090 493 | 423 803 379 |
| Service charges - sanitation revenue | 128 256 386 | 139 194 731 | 139 823 909 | 144 374 326 | 143 758 110 | 143 108 003 | 155 578 246 | 164 290 628 | 173 162 322 | 182 513 087 |
| Service charges - refuse revenue | 78 928 071 | 90 677 261 | 95 040 835 | 85 237 379 | 85 061 781 | 84 876 525 | 88 430 075 | 93 382 159 | 98 424 796 | 103 739 735 |
| Rental of facilities and equipment | 9 117 277 | 12 969 471 | 13 963 483 | 21 060 000 | 21 060 000 | 21 060 000 | 21 060 000 | 22 239 360 | 23 440 285 | 24 706 061 |
| Interest earned - external investments | 3 230 005 | 2 207 220 | 1 516 387 | 3 639 279 | 3 639 279 | 3 639 279 | 3 639 279 | 3 843 079 | 4 050 605 | 4 269 337 |
| Interest earned - outstanding debtors | 123 872 104 | 152 128 771 | 177 971 191 | 135 683 948 | 135 683 948 | 135 683 948 | 135 683 948 | 143 282 249 | 151 019 491 | 159 174 543 |
| Dividends received | 17 251 | 14 033 | 17 952 | 20 304 | 20 304 | 20 304 | 20 304 | 21 441 | 22 599 | 23 819 |
| Fines, penalties and forfeits | 11 207 303 | 6 967 099 | 10 525 221 | 21 060 000 | 21 135 482 | 21 135 482 | 21 135 482 | 22 319 069 | 23 524 299 | 24 794 611 |
| Licences and permits | 67 371 | 79 752 | 0 | 75 482 | 0 | 75 482 | 75 482 | 79 709 | | |
| Agency services | 0 | 0 | 0 | | | | | | | |
| Transfers and subsidies | 410 415 987 | 391 991 800 | 399 296 616 | 461 252 000 | 461 252 000 | 461 252 000 | 461 252 000 | 508 333 000 | 546 842 000 | 588 624 000 |
| Other revenue | 79 157 099 | 31 592 612 | 31 640 179 | 224 710 179 | 224 710 179 | 224 710 179 | 224 710 179 | 237 293 946 | 185 332 225 | 195 340 166 |
| Gains on disposal of PPE | | | | 50 000 000 | 50 000 000 | 50 000 000 | 50 000 000 | 52 800 000 | 69 141 906 | 70 605 569 |
| Total Revenue (excluding capital transfers and contributions) | 1 843 662 026 | 1 900 675 608 | 1 996 692 782 | 2 453 493 149 | 2 452 701 335 | 2 451 941 453 | 2 490 373 087 | 2 651 084 865 | 2 753 933 564 | 2 912 628 509 |

Table 2 (Table A4 Budgeted Financial Performance – revenue) reflects the operating revenue which excludes the capital transfers and contributions which is in line with the Municipal Budget and Reporting Regulations.

The main sources of revenue are property rates, service charges and transfers recognized as operational.

Property Rates

Property Rates increases to R310 519 477 in the 2019/20 financial year and represents 11% of the revenue budget.

The property rates tariffs will increase with 5.6% in the 2019/20 financial year, this increase is guided by MFMA Circular 93 and is in line with the CPIX. The collection rate on property rates is set at 60%.

Service charges

The service charges for the 2019/20 budget is R1 350 353 535, 49% of the revenue is from service charges. Service charges consist of revenue derived from electricity, water, sanitation and refuse. Electricity revenue increases with an overall average of 5.6% which is in line with the CPIX, cognizances should be taken of the fact that the NERSA guideline has not been issued yet. The budgeted amount for electricity is R711 190 717. Water revenue increases to R 381 490 031 in the 2019/20 financial year, this increase results in an average increase of 5.6%. Sanitation and Refuse service charges increase with 5.6%, this increase is in line with the CPIX as prescribed in MFMA Circular 93. The budgeted amount for Sanitation services is R 164 290 628 and R 93 382 159 for Refuse.

Operational Transfers and Grant receipts

Transfers recognized as operational receipts is the second largest revenue source totaling which is 18% of the revenue and amount to R508 333 000 for the 2019/20 financial year as per the draft Division of Revenue (DoRA) Bill 2019. The Equitable share allocation is a grant which supplement the municipality's own revenue for the provision of the necessary basic level of services to each poor household within their jurisdiction.

Other Revenue Sources

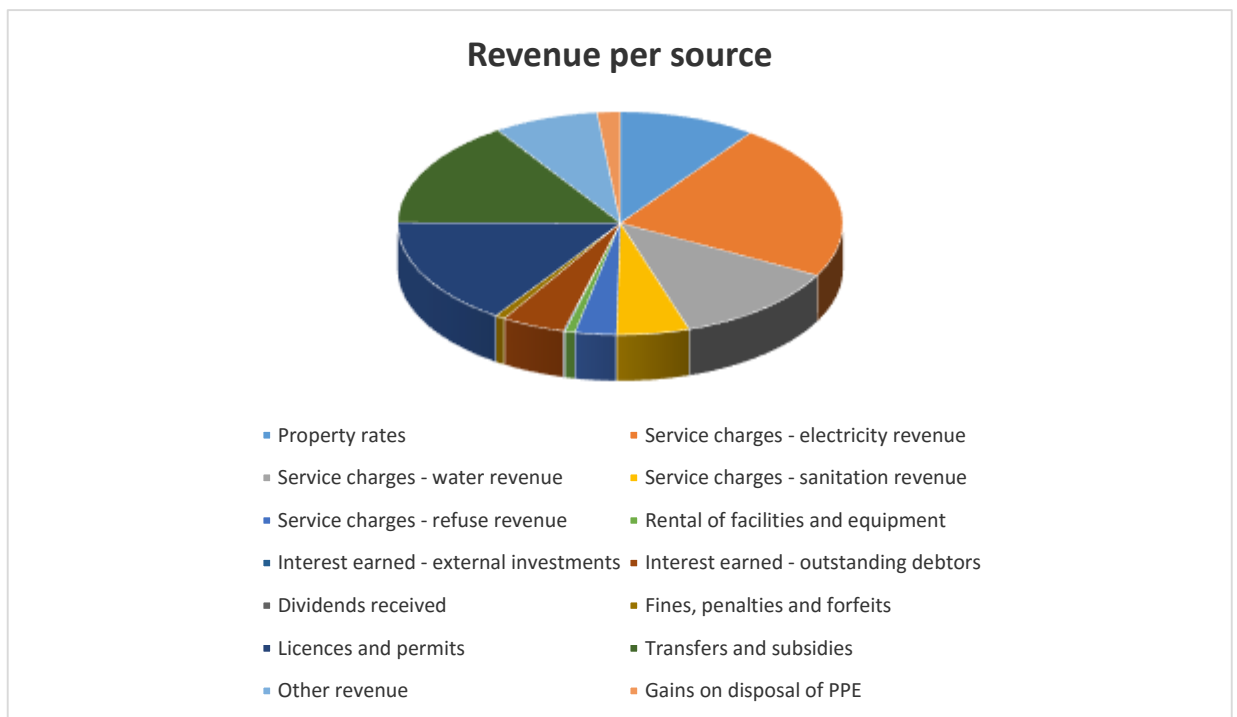
Other revenue sources consist of rental of facilities and equipment, interest earned, fines, gains on disposal of assets and other revenue.

•Gains on disposal of PPE

The municipality intends to dispose of assets during the 2019/20 financial year and has already started with the process. The projected revenue from the disposal of assets is R52 800 000. This projected revenue will be utilized as a source of funding for capital projects.

•Other Revenue

The budgeted amount for other revenue is R237 293 949.



1.3.2 Operating Expenditure Framework

Table 3

FS184 Matjhabeng - Table A4 Budgeted Financial Performance (revenue and expenditure)

| Description | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|---------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| Expenditure By Type | | | | | | | | | | |
| Employee related costs | 611 810 850 | 654 633 722 | 691 252 705 | 739 105 674 | 739 105 575 | 739 105 575 | 739 105 575 | 785 036 022 | 716 113 456 | 754 783 582 |
| Remuneration of councillors | 27 190 642 | 28 791 000 | 31 681 458 | 24 358 507 | 24 358 507 | 24 358 507 | 24 358 507 | 33 753 672 | 35 576 370 | 37 497 494 |
| Debt impairment | 642 251 730 | 492 051 500 | 524 615 299 | 142 020 000 | 142 020 000 | 142 020 000 | 142 020 000 | 553 993 756 | 250 000 000 | 250 000 000 |
| Depreciation & asset impairment | 207 909 516 | 210 957 232 | 213 627 779 | 136 000 000 | 136 000 000 | 136 000 000 | 136 000 000 | 216 298 126 | 227 978 225 | 240 289 049 |
| Finance charges | 119 574 046 | 225 560 705 | 202 260 531 | 133 864 802 | 133 864 802 | 133 864 802 | 133 864 802 | 141 361 231 | 148 994 737 | 157 040 453 |
| Bulk purchases | 854 953 164 | 893 422 074 | 954 324 222 | 921 204 731 | 737 494 803 | 737 494 803 | 737 494 803 | 1 001 136 570 | 1 055 197 945 | 1 112 178 634 |
| Other materials | 39 768 465 | 71 864 414 | 71 982 030 | 122 507 530 | 126 120 811 | 126 120 811 | 126 120 811 | 133 183 576 | 140 375 489 | 147 955 766 |
| Contracted services | 110 460 829 | 169 724 997 | 177 015 056 | 104 067 657 | 228 331 804 | 228 331 804 | 228 331 804 | 210 869 319 | 222 256 262 | 234 258 100 |
| Transfers and subsidies | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 000 000 | 2 108 000 | 2 221 832 |
| Other expenditure | 158 082 254 | 208 030 715 | 178 540 897 | 92 307 379 | 148 139 879 | 148 139 879 | 148 139 879 | 139 215 860 | 146 733 516 | 154 657 126 |
| Loss on disposal of PPE | | | 13 911 267 | | | | | | | |
| Total Expenditure | 2 772 001 496 | 2 955 036 359 | 3 059 211 244 | 2 415 436 280 | 2 415 436 181 | 2 415 436 181 | 2 415 436 181 | 3 216 848 132 | 2 945 334 001 | 3 090 882 037 |

Expenditure

Employee Related Cost & Councillor Remuneration

The salary figure is 25%, R785 036 022 of the total expenditure. However not all vacancies have been filled. This has an adverse impact on service delivery. Councillor Remuneration represents 8%, R33 753 672 of the total expenditure budget. Provision is made for a 7,1% increase in salaries as informed by the Collective Agreement.

Bulk Service

Supply of bulk services making up 31%, R1 001 136 570 of total expenditure budget. The total budget for electricity and water is R483 845 215 and R517 291 355. Eskom is increasing it electricity with 9.41% and Sedibeng is increasing with 8%.

Other Materials

Other Materials which relates to inventory used for repaired and maintenance is R133 183 576, this is 4% of the total expenditure budget.

Contracted Services

Contracted services consist out of outsourced services, consultants and professions; and contractors. The line item for contractors represents the repair and maintenance. The total budget for contracted services is R 210 869 319 which is 7% of total expenditure budget.

Other Expenditure

Other General Expenditure relate to operational costs and are therefore inevitable. This makes up 4.3%, R 139 215 860 of total expenditure.

Depreciation and Debt Impairment

The total amount budgeted for debt impairment and depreciation amounts to R711 291 882 which is 24% of the total expenditure budget. These items represent non-cash items however they have formed the biggest portion of the

unauthorized expenditure in prior financial year. To ensure a decrease in the unauthorized expenditure it is imperative that we have a realistic budget for the non-cash items.

The Municipality therefore has a great challenge of providing basic services to its population with limited resources.

Cost Containment Measures

The President announced the cost-containment measures in the State of the Nation address and it was re-emphasised by the Minister of Finance during the Budget Speech. It must further be noted that MFMA Circular 58, 66, 70, 72, 74 and 75 on cost containment measures are still applicable with regard to curbing of non-priority spending. This group of expenditure has also been identified as an area in which cost savings and efficiencies can be achieved as per the financial recovery plan.

The municipality has already embarked on the process of the implementation of cost containment measures. On 24 April 2015, Council resolved that a Financial Recovery Plan should be developed and that Cost Containment Measures should form part of the plan. On 20 May 2015 the Financial Recovery Plan containing the cost containment measures was tabled in Council and reviewed during the 2017/18 financial year. The cost containment measures involved the following cutting of cost and or elimination of cost on the following items:

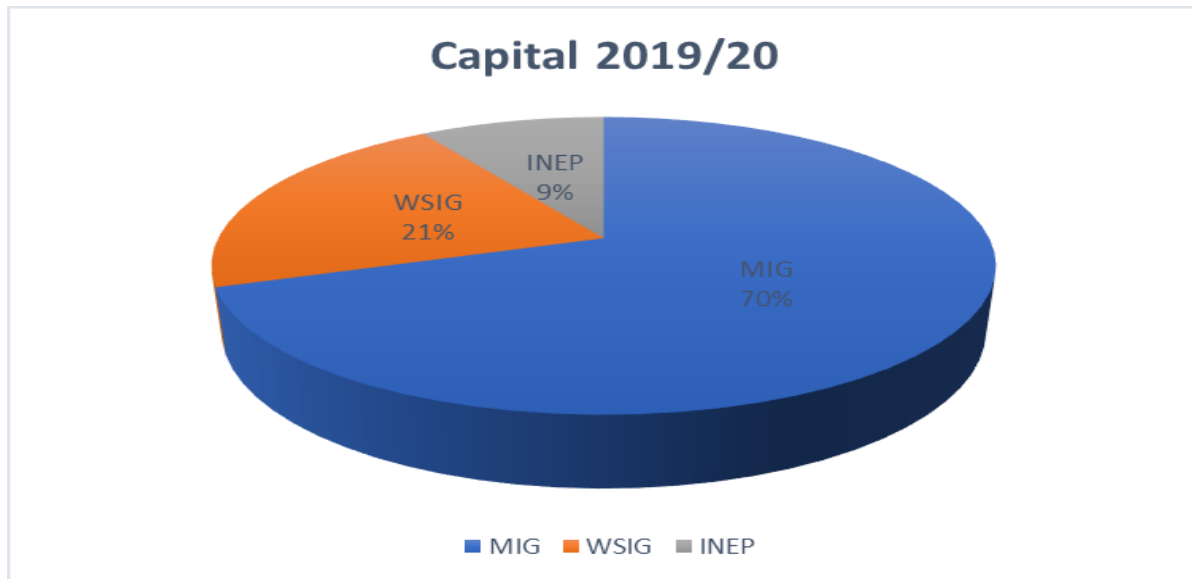
1. Catering for all meetings
2. Office groceries
3. Training of officials
4. Transportation
5. Overtime
6. Advertising fees – limited to notices and adverts
7. Internet usage – be limited to government websites
8. Printing cost – centralization of printing and limit colour printing
9. Matjhabeng News
10. No new appointments
11. Procurement of furniture
12. Telephone usage (both landlines and cell phones)

The above austerity measures have been reviewed by analysing cost driving votes, this measure will ensure that all non-priority spending are eliminated.

1.4 Capital Expenditure

The Capital Budget for the 2019/20 financial year is R 170 615 000 and is entirely funded by grants. The sources of funds for the capital budget are as follow:

| | |
|---|---------------|
| Municipal Infrastructure Grant | R 119 070 000 |
| Water Services Infrastructure Grant | R 36 000 000 |
| Integrated National Electrification Programme | R 15 545 000 |



| Vote Description | Ref | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| R thousand | 1 | | | | | | | | | | |
| Capital expenditure - Vote | | | | | | | | | | | |
| Multi-year expenditure to be appropriated | 2 | | | | | | | | | | |
| Vote 1 - COUNCIL GENERAL | | 7 927 | 68 521 | 3 074 | - | - | - | - | - | - | - |
| Vote 2 - OFFICE OF THE EXECUTIVE MAYOR | | - | - | - | - | - | - | - | - | - | - |
| Vote 3 - OFFICE OF THE SPEAKER | | - | - | - | - | - | - | - | - | - | - |
| Vote 4 - POLITICAL APPOINTMENTS | | - | - | - | - | - | - | - | - | - | - |
| Vote 5 - OFFICE OF THE MUNICIPAL MANAGER | | - | - | - | - | - | - | - | - | - | - |
| Vote 6 - CORPORATE SERVICES | | - | - | - | - | - | - | - | - | - | - |
| Vote 7 - FINANCE | | - | - | - | - | - | - | - | - | - | - |
| Vote 8 - HUMAN RESOURCES | | - | - | - | - | - | - | - | - | - | - |
| Vote 9 - COMMUNITY SERVICES | | 16 061 | (96) | 35 084 | 42 418 | 42 418 | 42 418 | 42 418 | 16 826 | 17 735 | 18 692 |
| Vote 10 - PUBLIC SAFETY AND TRANSPORT | | - | - | - | - | - | - | - | - | - | - |
| Vote 11 - ECONOMIC DEVELOPMENT | | 6 050 | 4 922 | 681 | 2 235 | 2 235 | 2 235 | 2 235 | - | - | - |
| Vote 12 - ENGINEERING SERVICES | | 65 959 | 54 411 | 62 720 | 18 988 | 18 988 | 18 988 | 18 988 | 21 142 | 22 283 | 23 487 |
| Vote 13 - WATER/ SEWERAGE | | 35 220 | 28 044 | 63 037 | 86 852 | 86 852 | 86 852 | 86 852 | 114 190 | 120 356 | 126 856 |
| Vote 14 - ELECTRICITY | | 2 827 | 1 649 | 2 370 | 12 912 | 12 912 | 12 912 | 12 912 | 18 457 | 19 454 | 20 504 |
| Vote 15 - HOUSING | | - | - | - | - | - | - | - | - | - | - |
| Capital multi-year expenditure sub-total | 7 | 134 044 | 157 451 | 166 966 | 163 406 | 163 406 | 163 406 | 163 406 | 170 615 | 179 828 | 189 539 |

The above table gives an indication of the capital expenditure per vote. The bulk of the capital budget is related to service delivery vote, which is community service, water, sewerage and electricity.

1.5 Annual Budget Tables

The following pages present the main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulation.

FS184 Matjhabeng - Table A1 Budget Summary

| Description | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|--|--------------------|--------------------|--------------------|----------------------|------------------|--------------------|-------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| R thousands | | | | | | | | | | |
| Financial Performance | | | | | | | | | | |
| Property rates | 262 455 | 279 796 | 298 925 | 294 053 | 294 053 | 294 053 | 294 053 | 310 519 | 327 288 | 344 961 |
| Service charges | 944 123 | 1 022 929 | 1 062 837 | 1 241 939 | 1 241 148 | 1 240 312 | 1 278 744 | 1 350 354 | 1 423 273 | 1 500 129 |
| Investment revenue | 3 230 | 2 207 | 1 516 | 3 639 | 3 639 | 3 639 | 3 639 | 3 843 | 4 051 | 4 269 |
| Transfers recognised - operational | 410 416 | 391 992 | 399 297 | 461 252 | 461 252 | 461 252 | 461 252 | 508 333 | 546 842 | 588 624 |
| Other own revenue | 223 438 | 203 752 | 234 118 | 452 610 | 452 610 | 452 685 | 452 685 | 478 036 | 452 481 | 474 645 |
| Total Revenue (excluding capital transfers and contributions) | 1 843 662 | 1 900 676 | 1 996 693 | 2 453 493 | 2 452 701 | 2 451 941 | 2 490 373 | 2 651 085 | 2 753 934 | 2 912 629 |
| Employment costs | 611 811 | 654 634 | 691 253 | 739 106 | 739 106 | 739 106 | 739 106 | 785 036 | 716 113 | 754 784 |
| Remuneration of councillors | 27 191 | 28 791 | 31 681 | 24 359 | 24 359 | 24 359 | 24 359 | 33 754 | 35 576 | 37 497 |
| Depreciation & asset impairment | 207 910 | 210 957 | 213 628 | 136 000 | 136 000 | 136 000 | 136 000 | 216 298 | 227 978 | 240 289 |
| Finance charges | 119 574 | 225 561 | 202 261 | 133 865 | 133 865 | 133 865 | 133 865 | 141 361 | 148 995 | 157 040 |
| Materials and bulk purchases | 894 722 | 965 286 | 1 026 306 | 1 043 712 | 863 616 | 863 616 | 863 616 | 1 134 320 | 1 195 573 | 1 260 134 |
| Transfers and grants | - | - | - | - | - | - | - | 2 000 | 2 108 | 2 222 |
| Other expenditure | 910 795 | 869 807 | 894 083 | 338 395 | 518 492 | 518 492 | 518 492 | 904 079 | 618 990 | 638 915 |
| Total Expenditure | 2 772 001 | 2 955 036 | 3 059 211 | 2 415 436 | 2 415 436 | 2 415 436 | 2 415 436 | 3 216 848 | 2 945 334 | 3 090 882 |
| Surplus/(Deficit) | (928 339) | (1 054 361) | (1 062 518) | 38 057 | 37 265 | 36 505 | 74 937 | (565 763) | (191 400) | (178 254) |
| Transfers and subsidies - capital (monetary allocation) | 117 247 | 113 363 | 141 911 | 163 406 | 163 406 | 163 406 | 163 406 | 170 615 | 169 855 | 171 111 |
| Contributions recognised - capital & contributed assets | - | 209 300 | 162 | - | - | - | - | - | - | - |
| Surplus/(Deficit) after capital transfers & contributions | (811 093) | (731 698) | (920 446) | 201 463 | 200 671 | 199 911 | 238 343 | (395 148) | (21 545) | (7 143) |
| Share of surplus/ (deficit) of associate | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) for the year | (811 093) | (731 698) | (920 446) | 201 463 | 200 671 | 199 911 | 238 343 | (395 148) | (21 545) | (7 143) |
| Capital expenditure & funds sources | | | | | | | | | | |
| Capital expenditure | 134 044 | 157 451 | 166 966 | 163 406 | 163 406 | 163 406 | 163 406 | 170 615 | 164 885 | 164 111 |
| Transfers recognised - capital | 117 247 | 113 363 | 141 911 | 163 406 | 163 406 | 163 406 | 163 406 | 170 615 | 164 885 | 164 111 |
| Borrowing | - | - | - | - | - | - | - | - | - | - |
| Internally generated funds | 16 797 | 44 088 | 25 055 | - | - | - | - | - | - | - |
| Total sources of capital funds | 134 044 | 157 451 | 166 966 | 163 406 | 163 406 | 163 406 | 163 406 | 170 615 | 164 885 | 164 111 |
| Financial position | | | | | | | | | | |
| Total current assets | 951 208 | 1 191 446 | 1 352 427 | 4 861 776 | 4 861 776 | 4 861 776 | 4 861 776 | 3 332 435 | 3 512 387 | 3 702 056 |
| Total non current assets | 5 264 957 | 5 419 649 | 5 364 918 | 4 525 081 | 4 525 081 | 4 517 977 | 4 517 977 | 4 770 984 | 5 028 617 | 5 300 162 |
| Total current liabilities | 2 866 822 | 3 837 078 | 4 760 315 | 3 000 000 | 3 000 000 | 3 000 000 | 3 000 000 | 4 000 000 | 2 000 000 | 2 108 000 |
| Total non current liabilities | 444 259 | 487 705 | 484 527 | 320 000 | 320 000 | 320 000 | 320 000 | 337 920 | 356 168 | 375 401 |
| Community wealth/Equity | 2 912 188 | 2 293 416 | 1 472 471 | 6 066 857 | 6 066 857 | 6 066 857 | 6 066 857 | 3 765 499 | 6 184 836 | 6 518 817 |
| Cash flows | | | | | | | | | | |
| Net cash from (used) operating | 96 076 | 156 200 | 183 477 | 116 290 | 116 290 | 116 290 | 116 290 | 79 058 | 263 108 | 184 159 |
| Net cash from (used) investing | (74 278) | (157 548) | (164 289) | (113 406) | (113 406) | (113 406) | (113 406) | (65 015) | (144 885) | (209 111) |
| Net cash from (used) financing | (12 849) | (11 164) | (12 536) | - | - | - | - | 10 000 | 10 000 | 10 000 |
| Cash/cash equivalents at the year end | 8 917 | (3 594) | 3 058 | (1 992) | (1 992) | (1 992) | (1 992) | 22 052 | 150 275 | 135 323 |
| Cash backing/surplus reconciliation | | | | | | | | | | |
| Cash and investments available | 9 248 | (3 262) | 3 391 | 416 776 | 416 776 | 416 776 | 416 776 | 440 115 | 463 882 | 488 931 |
| Application of cash and investments | 2 223 718 | 2 976 831 | 3 864 163 | 351 205 | 350 122 | 349 083 | 400 655 | 2 561 867 | (4 729) | (53 899) |
| Balance - surplus (shortfall) | (2 214 470) | (2 980 093) | (3 860 773) | 65 571 | 66 654 | 67 693 | 16 121 | (2 121 752) | 468 611 | 542 830 |
| Asset management | | | | | | | | | | |
| Asset register summary (WDV) | 5 267 159 | 5 426 116 | 5 364 338 | 5 409 343 | 5 409 343 | 5 409 343 | 5 409 343 | 5 680 720 | 5 924 121 | 6 180 665 |
| Depreciation | 207 910 | 210 957 | 213 628 | 136 000 | 136 000 | 136 000 | 136 000 | 216 298 | 227 978 | 240 289 |
| Renewal and Upgrading of Existing Assets | - | - | - | 154 376 | 154 376 | 154 376 | 154 376 | 10 655 | 11 231 | 11 837 |
| Repairs and Maintenance | 39 768 | 71 864 | 71 982 | 94 491 | 94 491 | 94 491 | 94 491 | 252 384 | 266 012 | 280 377 |
| Free services | | | | | | | | | | |
| Cost of Free Basic Services provided | 45 666 | 33 032 | 34 952 | 36 804 | 37 596 | 38 432 | 40 584 | 40 584 | 42 775 | 45 085 |
| Revenue cost of free services provided | - | - | - | 36 805 | 36 805 | 36 805 | 38 866 | 38 866 | 40 965 | 43 177 |
| Households below minimum service level | | | | | | | | | | |
| Water: | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Sanitation/sewage: | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 | 17 |
| Energy: | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 | 30 |
| Refuse: | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 | 14 |

FS184 Matjhabeng - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

| Functional Classification Description | Ref | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|--|----------|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| R thousand | 1 | | | | | | | | | |
| Revenue - Functional | | | | | | | | | | |
| <i>Governance and administration</i> | | 996 394 | 951 544 | 1 051 278 | 1 264 073 | 1 264 073 | 1 264 073 | 1 285 550 | 1 305 404 | 1 377 962 |
| Executive and council | | 654 765 | 505 355 | 541 207 | 674 658 | 674 658 | 674 658 | 731 748 | 721 697 | 762 735 |
| Finance and administration | | 341 629 | 446 189 | 510 071 | 589 415 | 589 415 | 589 415 | 553 802 | 583 707 | 615 227 |
| Internal audit | | - | - | - | - | - | - | - | - | - |
| <i>Community and public safety</i> | | 20 392 | 237 007 | 24 650 | 71 248 | 71 248 | 71 248 | 64 150 | 66 896 | 70 509 |
| Community and social services | | - | - | - | 11 000 | 11 000 | 11 000 | 11 079 | 11 677 | 12 308 |
| Sport and recreation | | - | 2 387 | - | 11 136 | 11 136 | 11 136 | 4 261 | 4 491 | 4 734 |
| Public safety | | 11 275 | 7 047 | 10 525 | 25 343 | 25 343 | 25 343 | 26 451 | 27 162 | 28 629 |
| Housing | | 9 117 | 227 573 | 14 125 | 23 769 | 23 769 | 23 769 | 22 358 | 23 566 | 24 838 |
| Health | | - | - | - | - | - | - | - | - | - |
| <i>Economic and environmental services</i> | | - | - | - | 2 248 | 2 248 | 2 248 | - | - | - |
| Planning and development | | - | - | - | 2 248 | 2 248 | 2 248 | - | - | - |
| Road transport | | - | - | - | - | - | - | - | - | - |
| Environmental protection | | - | - | - | - | - | - | - | - | - |
| <i>Trading services</i> | | 944 123 | 1 067 820 | 1 097 789 | 1 315 330 | 1 315 330 | 1 315 330 | 1 472 000 | 1 551 488 | 1 635 268 |
| Energy sources | | 414 498 | 470 762 | 531 532 | 697 394 | 697 394 | 697 394 | 722 711 | 761 737 | 802 871 |
| Water management | | 322 440 | 354 154 | 317 720 | 367 928 | 367 928 | 367 928 | 440 648 | 464 443 | 489 523 |
| Waste water management | | 128 256 | 149 195 | 150 464 | 161 578 | 161 578 | 161 578 | 191 906 | 202 269 | 213 191 |
| Waste management | | 78 928 | 93 709 | 98 073 | 88 430 | 88 430 | 88 430 | 116 736 | 123 039 | 129 683 |
| <i>Other</i> | 4 | - | - | - | 804 | 804 | 804 | - | - | - |
| Total Revenue - Functional | 2 | 1 960 909 | 2 256 371 | 2 173 717 | 2 653 704 | 2 653 704 | 2 653 704 | 2 821 700 | 2 923 789 | 3 083 740 |
| Expenditure - Functional | | | | | | | | | | |
| <i>Governance and administration</i> | | 1 071 451 | 682 417 | 767 366 | 621 975 | 754 199 | 754 199 | 1 166 976 | 784 769 | 813 647 |
| Executive and council | | 822 030 | 349 380 | 346 401 | 94 000 | 172 880 | 172 880 | 192 674 | 203 079 | 214 045 |
| Finance and administration | | 249 421 | 333 038 | 420 965 | 517 795 | 567 688 | 567 688 | 969 363 | 576 485 | 594 115 |
| Internal audit | | - | - | - | 10 181 | 13 631 | 13 631 | 4 939 | 5 206 | 5 487 |
| <i>Community and public safety</i> | | 544 163 | 511 258 | 550 292 | 320 207 | 315 719 | 315 719 | 314 734 | 331 730 | 349 643 |
| Community and social services | | 242 613 | 215 325 | 391 466 | 130 976 | 136 690 | 136 690 | 128 770 | 135 723 | 143 053 |
| Sport and recreation | | 90 024 | 98 456 | - | 63 463 | 61 061 | 61 061 | 62 636 | 66 018 | 69 583 |
| Public safety | | 187 538 | 173 326 | 143 406 | 98 254 | 90 454 | 90 454 | 93 119 | 98 148 | 103 448 |
| Housing | | 23 987 | 24 150 | 15 420 | 16 256 | 16 256 | 16 256 | 16 598 | 17 494 | 18 439 |
| Health | | - | - | - | 11 258 | 11 258 | 11 258 | 13 611 | 14 346 | 15 121 |
| <i>Economic and environmental services</i> | | 73 202 | 86 197 | 201 669 | 69 289 | 75 520 | 75 520 | 99 169 | 104 524 | 110 168 |
| Planning and development | | 13 874 | 14 042 | 20 365 | 36 463 | 36 007 | 36 007 | 59 211 | 62 408 | 65 778 |
| Road transport | | 59 328 | 72 155 | 181 304 | 32 825 | 39 512 | 39 512 | 39 958 | 42 116 | 44 390 |
| Environmental protection | | - | - | - | - | - | - | - | - | - |
| <i>Trading services</i> | | 1 083 185 | 1 675 163 | 1 539 885 | 1 391 393 | 1 257 396 | 1 257 396 | 1 629 199 | 1 717 176 | 1 809 904 |
| Energy sources | | 448 963 | 853 390 | 506 217 | 576 007 | 578 258 | 578 258 | 723 676 | 762 755 | 803 943 |
| Water management | | 512 813 | 690 678 | 806 502 | 607 394 | 468 734 | 468 734 | 666 962 | 702 978 | 740 939 |
| Waste water management | | 47 837 | 60 080 | 108 558 | 118 652 | 118 165 | 118 165 | 138 756 | 146 249 | 154 146 |
| Waste management | | 73 572 | 71 016 | 118 609 | 89 339 | 92 239 | 92 239 | 99 805 | 105 195 | 110 875 |
| <i>Other</i> | 4 | - | - | - | 8 637 | 8 667 | 8 667 | 6 769 | 7 135 | 7 520 |
| Total Expenditure - Functional | 3 | 2 772 001 | 2 955 036 | 3 059 211 | 2 411 500 | 2 411 500 | 2 411 500 | 3 216 848 | 2 945 334 | 3 090 882 |
| Surplus/(Deficit) for the year | | (811 093) | (698 666) | (885 494) | 242 204 | 242 204 | 242 204 | (395 148) | (21 545) | (7 143) |

FS184 Matjhabeng - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

| Functional Classification Description R thousand | Re f 1 | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|--|------------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| Revenue - Functional | | | | | | | | | | |
| Municipal governance and administration | | | | | 1 264 | 1 264 | 1 264 | | 1 305 | 1 377 |
| | | 996 394 | 951 544 | 1 051 278 | 073 | 073 | 073 | 1 285 550 | 404 | 962 |
| Executive and council | | 654 765 | 505 355 | 541 207 | 658 | 658 | 658 | 731 748 | 697 | 735 |
| Mayor and Council | | 527 663 | 505 355 | 541 207 | 658 | 658 | 658 | 731 748 | 697 | 735 |
| Municipal Manager, Town Secretary and Chief Executive | | 127 102 | - | - | | | | | | |
| Finance and administration | | 341 629 | 446 189 | 510 071 | 415 | 415 | 415 | 553 802 | 707 | 227 |
| Administrative and Corporate Support | | - | - | - | | | | 3 162 | 3 333 | 3 513 |
| Asset Management | | | | | | | | | | |
| Finance | | 341 629 | 446 189 | 510 071 | 589 | 589 | 589 | 549 720 | 405 | 610 |
| Fleet Management | | | | | | | | | | |
| Human Resources | | - | - | - | | | | | | |
| Information Technology | | | | | | | | | | |
| Legal Services | | | | | | | | | | |
| Marketing, Customer Relations, Publicity and Media Co-ordination | | | | | | | | | | |
| Property Services | | | | | | | | | | |
| Risk Management | | | | | | | | | | |
| Security Services | | | | | | | | 920 | 969 | 1 022 |
| Supply Chain Management | | | | | | | | | | |
| Valuation Service | | | | | | | | | | |
| Internal audit | | - | - | - | - | - | - | - | - | - |
| Governance Function | | | | | | | | | | |
| Community and public safety | | 20 392 | 237 007 | 24 650 | 71 248 | 71 248 | 71 248 | 64 150 | 66 896 | 70 509 |
| Community and social services | | - | - | - | 11 000 | 11 000 | 11 000 | 11 079 | 11 677 | 12 308 |
| Aged Care | | | | | | | | | | |
| Agricultural | | | | | | | | | | |
| Animal Care and Diseases | | | | | | | | | | |
| Cemeteries, Funeral Parlours and Crematoriums | | - | - | - | 10 000 | 10 000 | 10 000 | 10 560 | 11 130 | 11 731 |
| Child Care Facilities | | | | | | | | | | |
| Community Halls and Facilities | | | | | 1 000 | 1 000 | 1 000 | - | - | - |
| Consumer Protection | | | | | | | | | | |
| Cultural Matters | | | | | | | | | | |
| Disaster Management | | | | | | | | | | |
| Education | | | | | | | | | | |
| Indigenous and Customary | | | | | | | | | | |
| Law | | | | | | | | | | |
| Industrial Promotion | | | | | | | | | | |
| Language Policy | | | | | | | | | | |
| Libraries and Archives | | | | | | | | 519 | 547 | 577 |
| Literacy Programmes | | | | | | | | | | |
| Media Services | | | | | | | | | | |
| Museums and Art Galleries | | | | | | | | | | |
| Population Development | | | | | | | | | | |
| Provincial Cultural Matters | | | | | | | | | | |
| Theatres | | | | | | | | | | |
| Zoo's | | | | | | | | | | |
| Sport and recreation | | - | 2 387 | - | 11 136 | 11 136 | 11 136 | 4 261 | 4 491 | 4 734 |
| Beaches and Jetties | | | | | | | | | | |
| Casinos, Racing, Gambling, Wagering | | | | | | | | | | |

| | | | | | | | | | |
|---|---------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Community Parks (including Nurseries) | | | | 8 500 | 8 500 | 8 500 | 4 261 | 4 491 | 4 734 |
| Recreational Facilities | | | | 2 636 | 2 636 | 2 636 | - | - | - |
| Sports Grounds and Stadiums | - | 2 387 | - | | | | | | |
| Public safety | 11 275 | 7 047 | 10 525 | 25 343 | 25 343 | 25 343 | 26 451 | 27 162 | 28 629 |
| Civil Defence | | | | | | | | | |
| Cleansing | | | | | | | | | |
| Control of Public Nuisances | | | | | | | | | |
| Fencing and Fences | | | | | | | | | |
| Fire Fighting and Protection | | | | 4 157 | 4 157 | 4 157 | 3 451 | 3 638 | 3 834 |
| Licensing and Control of Animals | | | | | | | | | |
| Police Forces, Traffic and Street Parking Control | 11 275 | 7 047 | 10 525 | 21 185 | 21 185 | 21 185 | 23 000 | 23 524 | 24 795 |
| Pounds | | | | | | | | | |
| Housing | 9 117 | 227 573 | 14 125 | 23 769 | 23 769 | 23 769 | 22 358 | 23 566 | 24 838 |
| Housing | 9 117 | 227 573 | 14 125 | 23 769 | 23 769 | 23 769 | 22 358 | 23 566 | 24 838 |
| Informal Settlements | | | | | | | | | |
| Health | - | - | - | - | - | - | - | - | - |
| Ambulance | | | | | | | | | |
| Health Services | | | | | | | | | |
| Laboratory Services | | | | | | | | | |
| Food Control | | | | | | | | | |
| Health Surveillance and Prevention of Communicable Diseases including immunizations | | | | | | | | | |
| Vector Control | | | | | | | | | |
| Chemical Safety | | | | | | | | | |
| Economic and environmental services | - | - | - | 2 248 | 2 248 | 2 248 | - | - | - |
| Planning and development | - | - | - | 2 248 | 2 248 | 2 248 | - | - | - |
| Billboards | | | | | | | | | |
| Corporate Wide Strategic Planning (IDPs, LEDs) | | | | | | | | | |
| Central City Improvement District | | | | | | | | | |
| Development Facilitation | | | | | | | | | |
| Economic Development/Planning | | | | | | | | | |
| Regional Planning and Development | | | | | | | | | |
| Town Planning, Building Regulations and Enforcement, and City Engineer | - | - | - | 2 248 | 2 248 | 2 248 | | - | - |
| Project Management Unit | | | | | | | | | |
| Provincial Planning | | | | | | | | | |
| Support to Local Municipalities | | | | | | | | | |
| Road transport | - | - | - | - | - | - | - | - | - |
| Public Transport | | | | | | | | | |
| Road and Traffic Regulation | | | | | | | | | |
| Roads | - | - | - | | | | | | |
| Taxi Ranks | | | | | | | | | |
| Environmental protection | - | - | - | - | - | - | - | - | - |
| Biodiversity and Landscape | | | | | | | | | |
| Coastal Protection | | | | | | | | | |
| Indigenous Forests | | | | | | | | | |
| Nature Conservation | | | | | | | | | |
| Pollution Control | | | | | | | | | |
| Soil Conservation | | | | | | | | | |
| Trading services | 944 123 | 1 067 820 | 1 097 789 | 1 315 330 | 1 315 330 | 1 315 330 | 1 472 000 | 1 551 488 | 1 635 268 |
| Energy sources | 414 498 | 470 762 | 531 532 | 394 697 | 394 697 | 394 697 | 722 711 | 737 761 | 871 802 |
| Electricity | 414 498 | 470 762 | 531 532 | 394 697 | 394 697 | 394 697 | 722 711 | 737 761 | 871 802 |
| Street Lighting and Signal Systems | | | | | | | | | |
| Nonelectric Energy | | | | | | | | | |

| | | | | | | | | | | |
|--|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Water management | | 322 440 | 354 154 | 317 720 | 367 | 367 | 367 | 440 648 | 464 | 489 |
| Water Treatment | | | | | 928 | 928 | 928 | | 443 | 523 |
| Water Distribution | | 322 440 | 354 154 | 317 720 | 367 | 367 | 367 | 440 648 | 464 | 489 |
| Water Storage | | | | | 928 | 928 | 928 | | 443 | 523 |
| Waste water management | | 128 256 | 149 195 | 150 464 | 161 | 161 | 161 | 191 906 | 202 | 213 |
| Public Toilets | | | | | 578 | 578 | 578 | | 269 | 191 |
| Sewerage | | 128 256 | 149 195 | 150 464 | 161 | 161 | 161 | 191 906 | 202 | 213 |
| Storm Water Management | | | | | 578 | 578 | 578 | | 269 | 191 |
| Waste Water Treatment | | | | | | | | | | |
| Waste management | | 78 928 | 93 709 | 98 073 | 88 430 | 88 430 | 88 430 | 116 736 | 123 | 129 |
| Recycling | | | | | | | | | 039 | 683 |
| Solid Waste Disposal | | | | | | | | | 123 | 129 |
| (Landfill Sites) | | | | | | | | 116 736 | 039 | 683 |
| Solid Waste Removal | | 78 928 | 93 709 | 98 073 | 88 430 | 88 430 | 88 430 | - | - | - |
| Street Cleaning | | | | | | | | | | |
| Other | | - | - | - | 804 | 804 | 804 | - | - | - |
| Abattoirs | | | | | | | | | | |
| Air Transport | | | | | 804 | 804 | 804 | - | - | - |
| Forestry | | | | | | | | | | |
| Licensing and Regulation | | | | | | | | | | |
| Markets | | | | | | | | | | |
| Tourism | | | | | | | | | | |
| Total Revenue - Functional | 2 | 1 960 909 | 2 256 371 | 2 173 717 | 2 653 704 | 2 653 704 | 2 653 704 | 2 821 700 | 2 923 789 | 3 083 740 |
| Expenditure - Functional | - | | | | | | | | | |
| Municipal governance and administration | - | 1 071 451 | 682 417 | 767 366 | 621 975 | 754 199 | 754 199 | 1 166 976 | 784 769 | 813 647 |
| Executive and council | - | 822 030 | 349 380 | 346 401 | 94 000 | 880 | 172 | 192 674 | 203 | 214 |
| Mayor and Council | - | | | | | 132 | 132 | 079 | 150 | 045 |
| Municipal Manager, Town | - | 729 548 | 253 167 | 198 271 | 54 408 | 936 | 936 | 143 247 | 983 | 136 |
| Secretary and Chief Executive | - | 92 482 | 96 212 | 148 130 | 39 592 | 39 944 | 39 944 | 49 427 | 52 096 | 54 909 |
| Finance and administration | - | 249 421 | 333 038 | 420 965 | 517 795 | 567 688 | 567 688 | 969 363 | 576 485 | 594 115 |
| Administrative and | - | | | | | | | | | |
| Corporate Support | - | 45 456 | 60 187 | 48 293 | 73 621 | 89 610 | 89 610 | 86 545 | 91 218 | 96 144 |
| Asset Management | - | | | | 12 291 | 12 175 | 12 175 | 17 386 | 18 325 | 19 314 |
| Finance | - | 182 387 | 195 886 | 350 484 | 10 944 | 10 944 | 10 944 | 740 368 | 335 124 | 339 721 |
| Fleet Management | - | | | | 298 | 297 | 297 | | | |
| Human Resources | - | 21 578 | 76 965 | 22 187 | 643 | 768 | 768 | | | |
| Information Technology | - | | | | | | | 2 573 | 2 712 | 2 858 |
| Legal Services | - | | | | 26 597 | 29 553 | 29 553 | 28 816 | 30 372 | 32 012 |
| Marketing, Customer | - | | | | 14 065 | 15 010 | 15 010 | 20 056 | 21 139 | 22 280 |
| Relations, Publicity and Media Co- | - | | | | | | | | | |
| ordination | - | | | | 9 070 | 26 164 | 26 164 | | | |
| Property Services | - | | | | 25 | 25 | 25 | 1 056 | 1 113 | 1 173 |
| Risk Management | - | | | | 1 216 | 1 716 | 1 716 | | | |
| Security Services | - | | | | | | | 55 637 | 58 641 | 61 808 |
| Supply Chain Management | - | | | | 64 354 | 77 754 | 77 754 | 11 172 | 11 776 | 12 412 |
| Valuation Service | - | | | | 6 970 | 6 970 | 6 970 | 5 755 | 6 066 | 6 394 |
| Internal audit | - | - | - | - | 10 181 | 13 631 | 13 631 | 4 939 | 5 206 | 5 487 |
| Governance Function | - | | | | 3 936 | | 3 936 | 4 939 | 5 206 | 5 487 |
| Community and public safety | - | 544 163 | 511 258 | 550 292 | 320 207 | 315 719 | 315 719 | 314 734 | 331 730 | 349 643 |
| Community and social services | - | 242 613 | 215 325 | 391 466 | 130 976 | 136 690 | 136 690 | 128 770 | 135 723 | 143 053 |
| Aged Care | - | | | | | | | | | |
| Agricultural | - | | | | | | | | | |
| Animal Care and Diseases | - | | | | | | | | | |
| Cemeteries, Funeral | - | | | | | | | | | |
| Parlours and Crematoriums | - | 242 613 | 215 325 | 391 466 | 45 227 | 45 307 | 45 307 | 9 407 | 9 915 | 10 450 |
| Child Care Facilities | - | | | | | | | | | |
| Community Halls and | - | | | | | | | | 106 | 112 |
| Facilities | - | | | | 67 408 | 73 895 | 73 895 | 101 408 | 884 | 656 |

| | | | | | | | | | |
|----------------------------------|---|---------|---------|---------|--------|--------|--------|--------|--------|
| Consumer Protection | - | | | | - | - | | | |
| Cultural Matters | - | | | | - | - | | | |
| Disaster Management | - | | | 25 | 25 | 25 | 27 | 28 | 30 |
| Education | - | | | | - | - | | | |
| Indigenous and Customary | - | | | | - | - | | | |
| Law | - | | | | - | - | | | |
| Industrial Promotion | - | | | | - | - | | | |
| Language Policy | - | | | | - | - | | | |
| Libraries and Archives | - | | | 18 315 | 17 463 | 17 463 | 17 928 | 18 896 | 19 917 |
| Literacy Programmes | - | | | | - | - | | | |
| Media Services | - | | | | - | - | | | |
| Museums and Art Galleries | - | | | | - | - | | | |
| Population Development | - | | | | - | - | | | |
| Provincial Cultural Matters | - | | | | - | - | | | |
| Theatres | - | | | | - | - | | | |
| Zoo's | - | | | | - | - | | | |
| Sport and recreation | - | 90 024 | 98 456 | - | 63 463 | 61 061 | 61 061 | 62 636 | 69 583 |
| Beaches and Jetties | - | | | | | - | | | |
| Casinos, Racing, Gambling, | - | | | | | - | | | |
| Wagering | - | | | | | - | | | |
| Community Parks (including | - | | | 53 400 | 50 673 | 50 673 | 52 887 | 55 742 | 58 753 |
| Nurseries) | - | | | 5 905 | 6 230 | 6 230 | 5 618 | 5 922 | 6 242 |
| Recreational Facilities | - | | | | | | | | |
| Sports Grounds and | - | 90 024 | 98 456 | - | 4 158 | 4 158 | 4 131 | 4 354 | 4 589 |
| Stadiums | - | | | | | | | | 103 |
| Public safety | - | 187 538 | 173 326 | 143 406 | 98 254 | 90 454 | 90 454 | 93 119 | 98 148 |
| Civil Defence | - | | | | | | | | 448 |
| Cleansing | - | | | | | | | | |
| Control of Public Nuisances | - | | | | | | | | |
| Fencing and Fences | - | | | | | | | | |
| Fire Fighting and Protection | - | | | | 42 286 | 39 586 | 39 586 | 43 618 | 45 973 |
| Licensing and Control of | - | | | | | | | | 48 456 |
| Animals | - | | | | | | | | |
| Police Forces, Traffic and | - | 187 538 | 173 326 | 143 406 | 55 968 | 50 868 | 50 868 | 49 501 | 52 174 |
| Street Parking Control | - | | | | | | | | 54 992 |
| Pounds | - | | | | | | | | |
| Housing | - | 23 987 | 24 150 | 15 420 | 16 256 | 16 256 | 16 256 | 16 598 | 17 494 |
| Housing | - | 23 987 | 24 150 | 15 420 | 16 256 | 16 256 | 16 256 | 16 598 | 17 494 |
| Informal Settlements | - | | | | | | | | 18 439 |
| Health | - | - | - | - | 11 258 | 11 258 | 11 258 | 13 611 | 14 346 |
| Ambulance | - | | | | | | | | 15 121 |
| Health Services | - | | | | 11 258 | 11 258 | 11 258 | 13 611 | 14 346 |
| Laboratory Services | - | | | | | | | | 15 121 |
| Food Control | - | | | | | | | | |
| Health Surveillance and | - | | | | | | | | |
| Prevention of Communicable | - | | | | | | | | |
| Diseases including immunizations | - | | | | | | | | |
| Vector Control | - | | | | | | | | |
| Chemical Safety | - | | | | | | | | |
| Economic and environmental | - | 73 202 | 86 197 | 201 669 | 69 289 | 75 520 | 75 520 | 99 169 | 104 |
| services | - | | | | | | | 524 | 110 |
| Planning and development | - | 13 874 | 14 042 | 20 365 | 36 463 | 36 007 | 36 007 | 59 211 | 62 408 |
| Billboards | - | | | | | | | | 65 778 |
| Corporate Wide Strategic | - | | | | 5 785 | 5 785 | 5 785 | 6 042 | 6 369 |
| Planning (IDPs, LEDs) | - | | | | | | | | 6 712 |
| Central City Improvement | - | | | | | | | | |
| District | - | | | | | | | | |
| Development Facilitation | - | | | | | | | | |
| Economic | - | 13 874 | 14 042 | 20 365 | | | | | |
| Development/Planning | - | | | | | | | | |
| Regional Planning and | - | | | | | | | | |
| Development | - | | | | | | | | |
| Town Planning, Building | - | | | | | | | | |
| Regulations and Enforcement, and | - | | | | 22 631 | 22 175 | 22 175 | 37 689 | 39 725 |
| City Engineer | - | | | | 8 047 | 8 047 | 8 047 | 15 479 | 16 315 |
| Project Management Unit | - | | | | | | | | 41 870 |
| Provincial Planning | - | | | | | | | | 17 196 |

| | | | | | | | | | |
|---------------------------------------|---|---------------------|---------------------|---------------------|-------------------|-------------------|-------------------|---------------------|--------------------|
| Support to Local Municipalities | - | | | | | | | | |
| Road transport | - | 59 328 | 72 155 | 181 304 | 32 825 | 39 512 | 39 512 | 39 958 | 42 116 |
| Public Transport | - | | | | | | | | |
| Road and Traffic Regulation | - | | | | | | | | |
| Roads | - | 59 328 | 72 155 | 181 304 | 32 825 | 39 512 | 39 512 | 39 958 | 42 116 |
| Taxi Ranks | - | | | | | | | | |
| Environmental protection | - | - | - | - | - | - | - | - | - |
| Biodiversity and Landscape | - | | | | | | | | |
| Coastal Protection | - | | | | | | | | |
| Indigenous Forests | - | | | | | | | | |
| Nature Conservation | - | | | | | | | | |
| Pollution Control | - | | | | | | | | |
| Soil Conservation | - | | | | | | | | |
| Trading services | - | 1 083 185 | 1 675 163 | 1 539 885 | 1 391 393 | 1 257 396 | 1 257 396 | 1 629 199 | 1 717 176 |
| Energy sources | - | 448 963 | 853 390 | 506 217 | 576 007 | 578 258 | 578 258 | 762 755 | 803 943 |
| Electricity | - | 448 963 | 853 390 | 506 217 | 569 147 | 566 897 | 566 897 | 746 842 | 787 171 |
| Street Lighting and Signal Systems | - | | | | 6 861 | 11 361 | 11 361 | 15 097 | 16 772 |
| Nonelectric Energy | - | | | | | | | | |
| Water management | - | 512 813 | 690 678 | 806 502 | 607 394 | 468 734 | 468 734 | 702 978 | 740 939 |
| Water Treatment | - | | | | | | | | |
| Water Distribution | - | 512 813 | 690 678 | 806 502 | 607 394 | 468 734 | 468 734 | 702 978 | 740 939 |
| Water Storage | - | | | | | | | | |
| Waste water management | - | 47 837 | 60 080 | 108 558 | 118 652 | 118 165 | 118 165 | 146 249 | 154 146 |
| Public Toilets | - | | | | | | | | |
| Sewerage | - | 47 837 | 60 080 | 108 558 | 67 534 | 67 934 | 67 934 | 95 926 | 101 106 |
| Storm Water Management | - | | | | 51 118 | 50 231 | 50 231 | 50 323 | 53 041 |
| Waste Water Treatment | - | | | | | | | | |
| Waste management | - | 73 572 | 71 016 | 118 609 | 89 339 | 92 239 | 92 239 | 105 195 | 110 875 |
| Recycling | - | | | | | | | | |
| Solid Waste Disposal (Landfill Sites) | - | | | | 81 366 | 78 866 | 78 866 | 94 349 | 99 444 |
| Solid Waste Removal | - | 73 572 | 71 016 | 118 609 | 7 973 | 13 373 | 13 373 | 10 846 | 11 431 |
| Street Cleaning | - | | | | | | | | |
| Other | - | - | - | - | 8 637 | 8 667 | 8 667 | 7 135 | 7 520 |
| Abattoirs | - | | | | | | | | |
| Air Transport | - | | | | 227 | 257 | 257 | | |
| Forestry | - | | | | | - | - | | |
| Licensing and Regulation | - | | | | | - | - | | |
| Markets | - | | | | 8 410 | 8 410 | 8 410 | 6 769 | 7 135 |
| Tourism | - | | | | | | | | |
| Total Expenditure - Functional | 3 | 2 772 001 (811 093) | 2 955 036 (698 666) | 3 059 211 (885 494) | 2 411 500 242 204 | 2 411 500 242 204 | 2 411 500 242 204 | 3 216 848 (395 148) | 2 945 334 (21 545) |
| Surplus/(Deficit) for the year | | | | | | | | | |

FS184 Matjhabeng - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

| Vote Description | Ref | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|---|----------|------------------|------------------|------------------|----------------------|------------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| R thousand | | | | | | | | | | |
| Revenue by Vote | 1 | | | | | | | | | |
| Vote 1 - COUNCIL GENERAL | | 527 663 | 505 355 | 541 207 | 674 658 | 674 658 | 674 658 | 731 748 | 721 697 | 762 735 |
| Vote 2 - OFFICE OF THE EXECUTIVE MAYOR | | - | - | - | - | - | - | - | - | - |
| Vote 3 - OFFICE OF THE SPEAKER | | - | - | - | - | - | - | - | - | - |
| Vote 4 - POLITICAL APPOINTMENTS | | - | - | - | - | - | - | - | - | - |
| Vote 5 - OFFICE OF THE MUNICIPAL MANAGER | | 127 102 | - | - | - | - | - | - | - | - |
| Vote 6 - CORPORATE SERVICES | | - | - | - | - | - | - | 519 | 547 | 577 |
| Vote 7 - FINANCE | | 341 629 | 446 189 | 510 071 | 589 415 | 589 415 | 589 415 | 549 720 | 579 405 | 610 692 |
| Vote 8 - HUMAN RESOURCES | | - | - | - | - | - | - | - | - | - |
| Vote 9 - COMMUNITY SERVICES | | 78 928 | 96 096 | 98 073 | 110 567 | 110 567 | 110 567 | 131 557 | 138 661 | 146 149 |
| Vote 10 - PUBLIC SAFETY AND TRANSPORT | | 11 275 | 7 047 | 10 525 | 25 343 | 25 343 | 25 343 | 27 371 | 28 131 | 29 650 |
| Vote 11 - ECONOMIC DEVELOPMENT | | - | - | - | 804 | 804 | 804 | - | - | - |
| Vote 12 - ENGINEERING SERVICES | | - | - | - | 2 248 | 2 248 | 2 248 | 3 162 | 3 333 | 3 513 |
| Vote 13 - WATER/ SEWERAGE | | 450 697 | 503 349 | 468 184 | 529 506 | 529 506 | 529 506 | 632 554 | 666 712 | 702 714 |
| Vote 14 - ELECTRICITY | | 414 498 | 470 762 | 531 532 | 697 394 | 697 394 | 697 394 | 722 711 | 761 737 | 802 871 |
| Vote 15 - HOUSING | | 9 117 | 227 573 | 14 125 | 23 769 | 23 769 | 23 769 | 22 358 | 23 566 | 24 838 |
| Total Revenue by Vote | 2 | 1 960 909 | 2 256 371 | 2 173 717 | 2 653 704 | 2 653 704 | 2 653 704 | 2 821 700 | 2 923 789 | 3 083 740 |
| Expenditure by Vote to be appropriated | 1 | | | | | | | | | |
| Vote 1 - COUNCIL GENERAL | | 729 548 | 253 167 | 198 271 | 25 824 | 72 873 | 72 873 | 73 510 | 77 479 | 81 663 |
| Vote 2 - OFFICE OF THE EXECUTIVE MAYOR | | - | - | - | 17 893 | 25 871 | 25 871 | 19 422 | 20 471 | 11 097 |
| Vote 3 - OFFICE OF THE SPEAKER | | - | - | - | 4 551 | 8 051 | 8 051 | 6 413 | 6 760 | 7 125 |
| Vote 4 - POLITICAL APPOINTMENTS | | - | - | - | 6 140 | 26 140 | 26 140 | 43 902 | 46 273 | 48 772 |
| Vote 5 - OFFICE OF THE MUNICIPAL MANAGER | | 92 482 | 96 212 | 148 130 | 78 691 | 97 082 | 97 082 | 85 997 | 90 641 | 95 536 |
| Vote 6 - CORPORATE SERVICES | | 45 456 | 60 187 | 48 293 | 45 256 | 42 144 | 42 144 | 64 469 | 67 950 | 71 619 |
| Vote 7 - FINANCE | | 182 387 | 195 886 | 350 484 | 360 891 | 379 544 | 379 544 | 801 007 | 624 050 | 654 728 |
| Vote 8 - HUMAN RESOURCES | | 21 578 | 76 965 | 22 187 | 15 676 | 18 402 | 18 402 | 21 019 | 22 154 | 23 350 |
| Vote 9 - COMMUNITY SERVICES | | 406 209 | 384 798 | 510 075 | 249 528 | 258 092 | 258 092 | 268 040 | 282 514 | 297 770 |
| Vote 10 - PUBLIC SAFETY AND TRANSPORT | | 187 538 | 173 326 | 143 406 | 162 633 | 168 233 | 168 233 | 148 783 | 156 817 | 165 285 |
| Vote 11 - ECONOMIC DEVELOPMENT | | 13 874 | 14 042 | 20 365 | 19 464 | 20 964 | 20 964 | 21 548 | 22 712 | 23 938 |
| Vote 12 - ENGINEERING SERVICES | | 59 328 | 72 155 | 181 304 | 116 569 | 122 813 | 122 813 | 141 401 | 149 037 | 157 085 |
| Vote 13 - WATER/ SEWERAGE | | 560 650 | 750 758 | 915 059 | 674 928 | 536 668 | 536 668 | 757 973 | 688 601 | 725 785 |
| Vote 14 - ELECTRICITY | | 448 963 | 853 390 | 506 217 | 588 298 | 590 433 | 590 433 | 741 062 | 670 776 | 706 998 |
| Vote 15 - HOUSING | | 23 987 | 24 150 | 15 420 | 17 935 | 2 179 | 2 179 | 22 301 | 19 100 | 20 131 |
| Total Expenditure by Vote | 2 | 2 772 001 | 2 955 036 | 3 059 211 | 2 384 277 | 2 369 491 | 2 369 491 | 3 216 848 | 2 945 334 | 3 090 882 |
| Surplus/(Deficit) for the year | 2 | (811 093) | (698 666) | (885 494) | 269 427 | 284 213 | 284 213 | (395 148) | (21 545) | (7 143) |

FS184 Matjhabeng - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

| Vote Description R thousand | Re f | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|---|---------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| Revenue by Vote | 1 | | | | | | | | | |
| Vote 1 - COUNCIL GENERAL | | 527 | 505 | 541 | 674 | 674 | 674 | 731 | 721 | 762 |
| | | 663 | 355 | 207 | 658 | 658 | 658 | 748 | 697 | 735 |
| 1,1 - Council | | 527 | 505 | 541 | 674 | 674 | 674 | 731 | 721 | 762 |
| | | 663 | 355 | 207 | 658 | 658 | 658 | 748 | 697 | 735 |
| Vote 2 - OFFICE OF THE EXECUTIVE MAYOR | | - | - | - | - | - | - | - | - | - |
| 2,1 - Executive Mayor | | | | | | | | | | |
| 2,2 - Mayoral Committee | | | | | | | | | | |
| 2,3 - Council Whip | | | | | | | | | | |
| Vote 3 - OFFICE OF THE SPEAKER | | - | - | - | - | - | - | - | - | - |
| 3,1 - Speaker | | | | | | | | | | |
| Vote 4 - POLITICAL APPOINTMENTS | | - | - | - | - | - | - | - | - | - |
| 4,1 - Council Whip Admin | | | | | | | | | | |
| 4,2 - Mayor Personnel | | | | | | | | | | |
| 4,3 - Speaker Personnel | | | | | | | | | | |
| 4,4 - MMC Secretary | | | | | | | | | | |
| Vote 5 - OFFICE OF THE MUNICIPAL MANAGER | | 127 | | | | | | | | |
| | | 102 | - | - | - | - | - | - | - | - |
| | | 127 | | | | | | | | |
| 5,1 - Municipal Manager | | 102 | | | | | | | | |
| 5,2 - IDP | | | | | | | | | | |
| 5,3 - Internal Audit | | | | | | | | | | |
| 5,4 - Organisation and Workstudy | | | | | | | | | | |
| 5,5 - IT | | | | | | | | | | |
| 5,6 - Legal Services | | | | | | | | | | |
| Vote 6 - CORPORATE SERVICES | | - | - | - | - | - | - | 519 | 547 | 577 |
| 6,1 - Administration | | | | | | | | | | |
| 6,2 - Libraries | | | | | | | | 519 | 547 | 577 |
| 6,3 - Halls and Offices | | | | | | | | | | |
| Vote 7 - FINANCE | | 341 | 446 | 510 | 589 | 589 | 589 | 549 | 579 | 610 |
| | | 629 | 189 | 071 | 415 | 415 | 415 | 720 | 405 | 692 |
| 7,1 - Administration | | | | | | | | | | |
| 7,2 - Expenditure | | | | | | | | | 4 | 4 |
| 7,3 - Salaries | | | | | | | | | 108 | 330 |
| 7,4 - Supply Chain and Stores | | | | | | | | | 10 | 11 |
| 7,5 - Budget | | | | | | | | | 545 | 115 |
| 7,6 - Revenue | | 330 | 446 | 510 | 589 | 589 | 589 | 535 | 564 | 595 |
| | | 507 | 189 | 071 | 415 | 415 | 415 | 817 | 751 | 248 |
| 7,7 - Fresh Produce Market | | 11 122 | | | | | | | | |
| 7,8 - Valuations | | | | | | | | | | |
| Vote 8 - HUMAN RESOURCES | | - | - | - | - | - | - | - | - | - |
| 8,1 - Administration | | | | | | | | | | |
| 8,2 - Labour Relations | | | | | | | | | | |
| 8,3 - Training | | | | | | | | | | |
| 8,4 - Health and Safety | | | | | | | | | | |
| 8,5 - Welfare | | | | | | | | | | |
| 8,6 - Environmental Health Services | | | | | | | | | | |
| Vote 9 - COMMUNITY SERVICES | | 78 928 | 96 096 | 98 073 | 110 | 110 | 110 | 131 | 138 | 146 |
| | | | | | 567 | 567 | 567 | 557 | 661 | 149 |
| 9,1 - Administration | | | | | | | | | | |
| 9,2 - Parks and Recreation | | | | | 7 | 7 | 7 | | 4 | 4 |
| | | | | | 000 | 000 | 000 | 4 261 | 491 | 734 |
| | | | | | 10 | 10 | 10 | | 11 | 11 |
| 9,3 - Cemeteries | | | | | 000 | 000 | 000 | 10 560 | 130 | 731 |
| | | | | | 1 | 1 | 1 | | | |
| 9,4 - Community Centres | | | | | 000 | 000 | 000 | - | - | - |

| | | | | | | | | | | |
|---|--------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| 9,5 - Swimming Pools | | | | 2 636 | 2 636 | 2 636 | - | - | - | |
| 9,6 - Sportground and Stadiums | | 2 387 | | | | | | - | - | |
| 9,7 - Recreation | | | | 1 | 1 | 1 | | - | - | |
| 9,8 - Public open spaces | | | | 500 88 | 500 88 | 500 88 | - | - | - | |
| 9,9 - Refuse | 78 928 | 93 709 | 98 073 | 430 | 430 | 430 | 116 736 | 123 039 | 129 683 | |
| Vote 10 - PUBLIC SAFETY AND TRANSPORT | 11 275 | 7 047 | 10 525 | 25 343 | 25 343 | 25 343 | 27 371 | 28 131 | 29 650 | |
| 10,1 - Traffic | 11 275 | 7 047 | 10 525 | 21 185 | 21 185 | 21 185 | 23 000 | 23 524 | 24 795 | |
| 10,2 - Disaster Management | | | | | | | | | 1 | |
| 10,3 - Security | | | | 4 | 4 | 4 | 920 | 969 | 022 | |
| 10,4 - Fire Services | | | | 157 | 157 | 157 | 3 451 | 3 638 | 3 834 | |
| Vote 11 - ECONOMIC DEVELOPMENT | - | - | - | 804 | 804 | 804 | - | - | - | |
| 11,1 - Administration | | | | | | | | | | |
| 11,2 - Airport | | | | 804 | 804 | 804 | | - | - | |
| 11,3 - Spatial Planning | | | | | | | | | | |
| Vote 12 - ENGINEERING SERVICES | - | - | - | 2 248 | 2 248 | 2 248 | 3 162 | 3 333 | 3 513 | |
| 12,1 - Administration | | | | 648 | 648 | 648 | 3 162 | 333 | 513 | |
| 12,2 - Planning | | | | 1 600 | 1 600 | 1 600 | - | - | - | |
| 12,3 - Project Management Unit | | | | | | | | | | |
| 12,4 - Intern Service Building Shop | | | | | | | | | | |
| 12,5 - Roads | | | | | | | | | | |
| 12,6 - Storm water | | | | | | | | | | |
| 12,7 - Roads/Storm water workshop | | | | | | | | | | |
| Vote 13 - WATER/ SEWERAGE | 450 697 | 503 349 | 468 184 | 529 506 | 529 506 | 529 506 | 632 554 | 666 712 | 702 714 | |
| 13,1 - Water | | | | 6 668 | 6 668 | 6 668 | 8 026 | 8 459 | 8 916 | |
| 13,2 - Water Supply | 322 440 | 354 154 | 317 720 | 361 260 | 361 260 | 361 260 | 432 622 | 455 984 | 480 607 | |
| 13,3 - Water Workshop | | | | | | | | | | |
| 13,4 - Sewerage Network | 128 256 | 149 195 | 150 464 | 161 578 | 161 578 | 161 578 | 191 906 | 202 269 | 213 191 | |
| 13,5 - Purifying works | | | | | | | | | | |
| Vote 14 - ELECTRICITY | 414 498 | 470 762 | 531 532 | 697 394 | 697 394 | 697 394 | 722 711 | 761 737 | 802 871 | |
| 14,1 - Administration | | | | | | | 473 425 | 498 990 | 525 936 | |
| 14,2 - Distribution | 414 498 | 470 762 | 531 532 | 697 394 | 697 394 | 697 394 | 249 285 | 262 747 | 276 935 | |
| 14,3 - Distribution 132 KVA | | | | | | | | | | |
| 14,4 - Streetlights | | | | | | | | | | |
| 14,5 - Electricity workshop | | | | | | | | | | |
| 14,6 - Revenue Protection | | | | | | | | | | |
| 14,7 - Mechanical Workshop | | | | | | | | | | |
| Vote 15 - HOUSING | 9 117 | 227 573 | 14 125 | 23 769 | 23 769 | 23 769 | 22 358 | 23 566 | 24 838 | |
| 15,1 - Housing | 9 117 | 573 | 14 125 | 11 060 | 11 060 | 11 060 | - | - | - | |
| 15,2 - Sundry properties | | | | 10 000 | 10 000 | 10 000 | 23 358 | 23 566 | 24 838 | |
| 15,3 - Building inspections | | | | 2 709 | 2 709 | 2 709 | - | - | - | |
| Total Revenue by Vote | 2 | 1 960 909 | 2 256 371 | 2 173 717 | 2 653 704 | 2 653 704 | 2 653 704 | 2 821 700 | 2 923 789 | 3 083 740 |
| Expenditure by Vote | 1 | | | | | | | | | |
| Vote 1 - COUNCIL GENERAL | | 729 548 | 253 167 | 198 271 | 25 824 | 72 873 | 72 873 | 77 479 | 81 663 | |
| 1,1 - Council | 548 | 729 | 253 | 198 | 25 | 72 | 72 | 77 | 81 | |
| Vote 2 - OFFICE OF THE EXECUTIVE MAYOR | | | | | 17 893 | 25 871 | 25 871 | 20 471 | 11 097 | |
| 2,1 - Executive Mayor | | | | | 8 | 16 | 16 | 8 | 9 | |
| 2,2 - Mayoral Committee | | | | | 782 | 761 | 761 | 738 | 210 | |
| 2,3 - Council Whip | | | | | 8 | 8 | 8 | 10 | 1 | |
| | | | | | 731 | 731 | 731 | 480 | 566 | |
| | | | | | | | | 1 | 1 | |
| | | | | | 380 | 380 | 380 | 253 | 321 | |

| | | | | | | | | | |
|---|------------|------------|------------|------------|-------------|-------------|------------|------------|------------|
| Vote 3 - OFFICE OF THE SPEAKER | - | - | - | 4 551 | 8 051 | 8 051 | 6 413 | 6 760 | 7 125 |
| 3,1 - Speaker | | | | 4 551 | 8 051 | 8 051 | 6 413 | 6 760 | 7 125 |
| Vote 4 - POLITICAL APPOINTMENTS | - | - | - | 6 140 | 26 140 | 26 140 | 43 902 | 46 273 | 48 772 |
| 4,1 - Council Whip Admin | | | | 4 128 | 5 760 | 5 760 | 5 169 | 5 448 | 5 743 |
| 4,2 - Mayor Personnel | | | | 1 258 | 16 547 | 16 547 | 32 547 | 34 304 | 36 157 |
| 4,3 - Speaker Personnel | | | | 755 | 2 847 | 2 847 | 5 088 | 5 362 | 5 652 |
| 4,4 - MMC Secretary | | | | - | 986 | 986 | 1 099 | 1 158 | 1 221 |
| Vote 5 - OFFICE OF THE MUNICIPAL MANAGER | 92 482 | 96 212 | 148 130 | 78 691 | 97 082 | 97 082 | 85 997 | 90 641 | 95 536 |
| 5,1 - Municipal Manager | 92 482 | 96 212 | 130 | 39 592 | 39 944 | 39 944 | 26 113 | 27 523 | 29 010 |
| 5,2 - IDP | | | | 5 785 | 5 785 | 5 785 | 6 042 | 6 369 | 6 712 |
| 5,3 - Internal Audit | | | | 3 936 | 3 936 | 3 936 | 4 939 | 5 206 | 5 487 |
| 5,4 - Organisation and Workstudy | | | | 6 243 | 6 243 | 6 243 | 32 | 33 30 | 35 32 |
| 5,5 - IT | | | | 14 065 | 15 010 | 15 010 | 28 816 | 30 372 | 32 012 |
| 5,6 - Legal Services | | | | 9 070 | 26 164 | 26 164 | 20 056 | 21 139 | 22 280 |
| Vote 6 - CORPORATE SERVICES | 45 456 | 60 187 | 48 293 | 45 256 | 42 144 | 42 144 | 64 469 | 67 950 | 71 619 |
| 6,1 - Administration | 45 456 | 60 187 | 48 293 | 26 916 | 26 156 | 26 156 | 27 713 | 29 209 | 30 787 |
| 6,2 - Libraries | | | | 25 18 | (827) 16 | (827) 16 | 17 928 | 18 19 | 19 917 |
| 6,3 - Halls and Offices | | | | 315 | 815 | 815 | 18 828 | 19 845 | 20 916 |
| Vote 7 - FINANCE | 182 387 | 195 886 | 350 484 | 360 891 | 379 544 | 379 544 | 801 007 | 624 050 | 654 728 |
| 7,1 - Administration | 175 | 176 | 195 | 21 066 | 36 944 | 36 944 | 32 265 | 34 007 | 35 843 |
| 7,2 - Expenditure | | | | 141 377 | 141 402 | 141 402 | 144 958 | 152 786 | 161 037 |
| 7,3 - Salaries | | | | 4 677 | 4 877 | 4 877 | 4 677 | 4 930 | 5 196 |
| 7,4 - Supply Chain and Stores | | | | 6 970 | 6 970 | 6 970 | 11 172 | 11 776 | 12 412 |
| 7,5 - Budget | | | | 10 944 | 10 944 | 10 944 | 6 554 | 6 908 | 7 281 |
| 7,6 - Revenue | | | | 153 847 | 152 947 | 152 947 | 581 033 | 392 197 | 410 355 |
| 7,7 - Fresh Produce Market | 6 212 | | | 8 410 | 8 410 | 8 410 | 6 769 | 7 135 | 7 520 |
| 7,8 - Valuations | | | | 10 181 | 13 631 | 13 631 | 5 755 | 6 066 | 6 394 |
| 7,9 - Credit Control | | | | 3 418 | 3 418 | 3 418 | 7 824 | 8 246 | 8 691 |
| Vote 8 - HUMAN RESOURCES | 21 578 | 76 965 | 22 187 | 15 676 | 18 402 | 18 402 | 21 019 | 22 154 | 23 350 |
| 8,1 - Administration | 15 060 | 15 415 | 13 771 | 14 663 | 14 633 | 14 633 | 9 509 | 10 023 | 10 564 |
| 8,2 - Labour Relations | | | | 263 | 263 | 263 | 2 970 | 3 130 | 3 299 |
| 8,3 - Training | | | | 728 | 1 028 | 1 028 | 3 889 | 4 099 | 4 320 |
| 8,4 - Health and Safety | | | | 23 | 2 479 | 2 479 | 4 650 | 4 902 | 5 166 |
| 8,5 - Welfare | | | | | | | | | |
| 8,6 - Environmental Health Services | 6 517 | 61 550 | 8 416 | 249 528 | 258 092 | 258 092 | 268 040 | 282 514 | 297 770 |
| Vote 9 - COMMUNITY SERVICES | 209 | 798 | 075 | 11 528 | 11 092 | 11 092 | 040 | 14 514 | 15 770 |
| 9,1 - Administration | 613 | 242 | 325 | 11 258 | 11 258 | 11 258 | 13 611 | 14 346 | 15 121 |
| 9,2 - Parks and Recreation | | | | 12 489 | 12 909 | 12 909 | 12 589 | 13 269 | 13 986 |
| 9,3 - Cemeteries | | | | 45 227 | 45 307 | 45 307 | 9 407 | 9 915 | 10 450 |
| 9,4 - Community Centres | | | | 8 528 | 19 415 | 19 415 | 46 180 | 48 674 | 51 302 |
| 9,5 - Swimming Pools | | | | 4 234 | 4 234 | 4 234 | 4 062 | 4 282 | 4 513 |
| 9,6 - Sportground and Stadiums | 90 024 | 98 456 | | 158 | 158 | 158 | 4 131 | 4 354 | 4 589 |
| 9,7 - Recreation | | | | 1 671 | 1 996 | 1 996 | 1 556 | 1 640 | 1 729 |
| 9,8 - Public open spaces | | | | 40 912 | 34 864 | 34 864 | 1 556 | 80 839 | 85 205 |
| 9,9 - Refuse | 73 572 | 71 016 | 609 | 121 051 | 123 951 | 123 951 | 76 698 | 105 195 | 110 875 |

| | | | | | | | | | | |
|--|------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Vote 10 - PUBLIC SAFETY AND TRANSPORT | | 187 538 | 173 326 | 143 406 | 162 633 | 168 233 | 168 233 | 148 783 | 156 817 | 165 285 |
| 10,1 - Traffic | 538 | 187 | 173 | 143 | 55 | 50 | 50 | 49 501 | 174 | 992 |
| 10,2 - Disaster Management | | | | | 25 | 25 | 25 | 27 | 28 | 30 |
| 10,3 - Security | | | | | 64 | 77 | 77 | 58 | 61 | 61 |
| 10,4 - Fire Services | | | | | 354 | 754 | 754 | 55 637 | 641 | 808 |
| | | | | | 42 | 39 | 39 | 45 | 45 | 48 |
| | | | | | 286 | 586 | 586 | 43 618 | 973 | 456 |
| Vote 11 - ECONOMIC DEVELOPMENT | | 13 874 | 14 042 | 20 365 | 19 464 | 20 964 | 20 964 | 21 548 | 22 712 | 23 938 |
| 11,1 - Administration | 13 874 | 14 042 | 20 365 | 13 | 14 | 14 | 14 | 11 438 | 12 | 12 |
| 11,2 - Airport | | | | 227 | 257 | 257 | 257 | 159 | 167 | 176 |
| 11,3 - Spatial Planning | | | | 6 | 6 | 6 | 6 | 9 952 | 10 | 11 |
| | | | | 098 | 098 | 098 | 098 | 9 952 | 490 | 056 |
| Vote 12 - ENGINEERING SERVICES | 59 328 | 72 155 | 181 304 | 116 569 | 122 813 | 122 813 | 122 813 | 141 401 | 149 037 | 157 085 |
| 12,1 - Administration | | | | 12 | 12 | 12 | 12 | 14 662 | 15 | 16 |
| 12,2 - Planning | | | | 038 | 038 | 038 | 038 | 14 662 | 454 | 289 |
| 12,3 - Project Management Unit | | | | 3 | 3 | 3 | 3 | 2 742 | 2 | 3 |
| 12,4 - Intern Service Building Shop | | | | 598 | 142 | 142 | 142 | 891 | 16 | 17 |
| 12,5 - Roads | 59 328 | 72 155 | 304 | 8 | 8 | 8 | 8 | 15 479 | 315 | 196 |
| 12,6 - Storm water | | | | 047 | 047 | 047 | 047 | 20 814 | 938 | 123 |
| 12,7 - Roads/Storm water workshop | | | | 8 | 9 | 9 | 9 | 21 | 21 | 23 |
| | | | 181 | 942 | 842 | 842 | 842 | 39 958 | 116 | 390 |
| | | | | 32 | 39 | 39 | 39 | 27 | 27 | 28 |
| | | | | 825 | 512 | 512 | 512 | 25 919 | 319 | 794 |
| | | | | 30 | 30 | 30 | 30 | 23 | 23 | 24 |
| | | | | 991 | 491 | 491 | 491 | 21 825 | 004 | 246 |
| | | | | 20 | 19 | 19 | 19 | 114 | 120 | 127 |
| | | | | 127 | 740 | 740 | 740 | 757 973 | 688 601 | 725 785 |
| Vote 13 - WATER/ SEWERAGE | 560 650 | 750 758 | 915 059 | 674 928 | 536 668 | 536 668 | 536 668 | 757 973 | 688 601 | 725 785 |
| 13,1 - Water | | | | 75 | 74 | 74 | 74 | 114 | 120 | 127 |
| 13,2 - Water Supply | 512 | 690 | 806 | 012 | 012 | 012 | 012 | 713 | 908 | 437 |
| 13,3 - Water Workshop | 813 | 678 | 502 | 511 | 370 | 370 | 370 | 530 | 448 | 473 |
| 13,4 - Sewerage Network | | | | 20 | 24 | 24 | 24 | 570 | 918 | 159 |
| 13,5 - Purifying works | | | | 430 | 330 | 330 | 330 | 21 679 | 850 | 084 |
| | 47 837 | 60 080 | 108 | 28 | 31 | 31 | 31 | 49 297 | 959 | 765 |
| | | | | 318 | 670 | 670 | 670 | 41 714 | 967 | 341 |
| | | | | 39 | 36 | 36 | 36 | 670 | 670 | 670 |
| | | | | 216 | 264 | 264 | 264 | 41 714 | 967 | 341 |
| Vote 14 - ELECTRICITY | 448 963 | 853 390 | 506 217 | 588 298 | 590 433 | 590 433 | 590 433 | 741 062 | 670 776 | 706 998 |
| 14,1 - Administration | | | | 15 | 17 | 17 | 17 | 35 150 | 048 | 049 |
| 14,2 - Distribution | 448 | 853 | 506 | 771 | 771 | 771 | 771 | 628 | 551 | 581 |
| 14,3 - Distribution 132 KVA | 963 | 390 | 217 | 504 | 503 | 503 | 503 | 146 | 763 | 558 |
| 14,4 - Streetlights | | | | 14 | 13 | 13 | 13 | 12 066 | 718 | 405 |
| 14,5 - Electricity workshop | | | | 320 | 620 | 620 | 620 | 15 097 | 913 | 772 |
| 14,6 - Revenue Protection | | | | 6 | 11 | 11 | 11 | 32 161 | 897 | 728 |
| 14,7 - Mechanical Workshop | | | | 861 | 361 | 361 | 361 | 15 097 | 913 | 772 |
| | | | | 33 | 30 | 30 | 30 | 10 056 | 113 | 173 |
| | | | | 814 | 514 | 514 | 514 | 17 386 | 325 | 314 |
| | | | | 1 | 1 | 1 | 1 | 17 386 | 325 | 314 |
| | | | | 050 | 050 | 050 | 050 | 17 386 | 325 | 314 |
| | | | | 12 | 12 | 12 | 12 | 17 386 | 325 | 314 |
| | | | | 291 | 175 | 175 | 175 | 17 386 | 325 | 314 |
| Vote 15 - HOUSING | 23 987 | 24 150 | 15 420 | 17 935 | 2 179 | 2 179 | 2 179 | 22 301 | 19 100 | 20 131 |
| 15,1 - Housing | 23 987 | 24 150 | 15 420 | 16 | 16 | 16 | 16 | 17 065 | 987 | 958 |
| 15,2 - Sundry properties | | | | 463 | 716 | 716 | 716 | 1 056 | 113 | 173 |
| 15,3 - Building inspections | | | | 1 | 1 | 1 | 1 | 1 056 | 113 | 173 |
| | | | | 216 | 716 | 716 | 716 | 4 180 | | |
| Total Expenditure by Vote | 2 | 2 772 001 | 2 955 036 | 3 059 211 | 2 384 277 | 2 369 491 | 2 369 491 | 3 216 848 | 2 945 334 | 3 090 882 |
| Surplus/(Deficit) for the year | 2 | (811 093) | (698 666) | (885 494) | 269 427 | 284 213 | 284 213 | (395 148) | (21 545) | (7 143) |

FS184 Matjhabeng - Table A4 Budgeted Financial Performance (revenue and expenditure)

| Description | Ref | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|---|------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| R thousand | 1 | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| Revenue By Source | | | | | | | | | | | |
| Property rates | 2 | 262 455 | 279 796 | 298 925 | 294 053 | 294 053 | 294 053 | 294 053 | 310 519 | 327 288 | 344 961 |
| Service charges - electricity revenue | 2 | 414 498 | 470 762 | 531 532 | 673 476 | 673 476 | 673 476 | 673 476 | 711 191 | 749 595 | 790 073 |
| Service charges - water revenue | 2 | 322 440 | 322 295 | 296 440 | 338 852 | 338 852 | 338 852 | 361 259 | 381 490 | 402 090 | 423 803 |
| Service charges - sanitation revenue | 2 | 128 256 | 139 195 | 139 824 | 144 374 | 143 758 | 143 108 | 155 578 | 164 291 | 173 162 | 182 513 |
| Service charges - refuse revenue | 2 | 78 928 | 90 677 | 95 041 | 85 237 | 85 062 | 84 877 | 88 430 | 93 382 | 98 425 | 103 740 |
| Rental of facilities and equipment | | 9 117 | 12 969 | 13 963 | 21 060 | 21 060 | 21 060 | 21 060 | 22 239 | 23 440 | 24 706 |
| Interest earned - external investments | | 3 230 | 2 207 | 1 516 | 3 639 | 3 639 | 3 639 | 3 639 | 3 843 | 4 051 | 4 269 |
| Interest earned - outstanding debtors | | 123 872 | 152 129 | 177 971 | 135 684 | 135 684 | 135 684 | 135 684 | 143 282 | 151 019 | 159 175 |
| Dividends received | | 17 | 14 | 18 | 20 | 20 | 20 | 20 | 21 | 23 | 24 |
| Fines, penalties and forfeits | | 11 207 | 6 967 | 10 525 | 21 060 | 21 135 | 21 135 | 21 135 | 22 319 | 23 524 | 24 795 |
| Licences and permits | | 67 | 80 | - | 75 | - | 75 | 75 | 80 | - | - |
| Agency services | | - | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies | | 410 416 | 391 992 | 399 297 | 461 252 | 461 252 | 461 252 | 461 252 | 508 333 | 546 842 | 588 624 |
| Other revenue | 2 | 79 157 | 31 593 | 31 640 | 224 710 | 224 710 | 224 710 | 224 710 | 237 294 | 185 332 | 195 340 |
| Gains on disposal of PPE | | - | - | - | 50 000 | 50 000 | 50 000 | 50 000 | 52 800 | 69 142 | 70 606 |
| Total Revenue (excluding capital transfers and contributions) | | 1 843 662 | 1 900 676 | 1 996 693 | 2 453 493 | 2 452 701 | 2 451 941 | 2 490 373 | 2 651 085 | 2 753 934 | 2 912 629 |
| Expenditure By Type | | | | | | | | | | | |
| Employee related costs | 2 | 611 811 | 654 634 | 691 253 | 739 106 | 739 106 | 739 106 | 739 106 | 785 036 | 716 113 | 754 784 |
| Remuneration of councillors | | 27 191 | 28 791 | 31 681 | 24 359 | 24 359 | 24 359 | 24 359 | 33 754 | 35 576 | 37 497 |
| Debt impairment | 3 | 642 252 | 492 052 | 524 615 | 142 020 | 142 020 | 142 020 | 142 020 | 553 994 | 250 000 | 250 000 |
| Depreciation & asset impairment | 2 | 207 910 | 210 957 | 213 628 | 136 000 | 136 000 | 136 000 | 136 000 | 216 298 | 227 978 | 240 289 |
| Finance charges | | 119 574 | 225 561 | 202 261 | 133 865 | 133 865 | 133 865 | 133 865 | 141 361 | 148 995 | 157 040 |
| Bulk purchases | 2 | 854 953 | 893 422 | 954 324 | 921 205 | 737 495 | 737 495 | 737 495 | 1 001 137 | 1 055 198 | 1 112 179 |
| Other materials | 8 | 39 768 | 71 864 | 71 982 | 122 508 | 126 121 | 126 121 | 126 121 | 133 184 | 140 375 | 147 956 |
| Contracted services | | 110 461 | 169 725 | 177 015 | 104 068 | 228 332 | 228 332 | 228 332 | 210 869 | 222 256 | 234 258 |
| Transfers and subsidies | | - | - | - | - | - | - | - | 2 000 | 2 108 | 2 222 |
| Other expenditure | 4, 5 | 158 082 | 208 031 | 178 541 | 92 307 | 148 140 | 148 140 | 148 140 | 139 216 | 146 734 | 154 657 |
| Loss on disposal of PPE | | - | - | 13 911 | - | - | - | - | - | - | - |
| Total Expenditure | | 2 772 001 | 2 955 036 | 3 059 211 | 2 415 436 | 2 415 436 | 2 415 436 | 2 415 436 | 3 216 848 | 2 945 334 | 3 090 882 |
| Surplus/(Deficit) | | | | | | | | | | | |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) | | (928 339) | (1 054 361) | (1 062 518) | 38 057 | 37 265 | 36 505 | 74 937 | (565 763) | (191 400) | (178 254) |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Transfers and subsidies - capital (in-kind - all) | 6 | 117 247 | 113 363 | 141 911 | 163 406 | 163 406 | 163 406 | 163 406 | 170 615 | 169 855 | 171 111 |
| | | - | - | - | - | - | - | - | - | - | - |
| | | - | 209 300 | 162 | - | - | - | - | - | - | - |
| Surplus/(Deficit) after capital transfers & contributions | | (811 093) | (731 698) | (920 446) | 201 463 | 200 671 | 199 911 | 238 343 | (395 148) | (21 545) | (7 143) |
| Taxation | | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) after taxation | | (811 093) | (731 698) | (920 446) | 201 463 | 200 671 | 199 911 | 238 343 | (395 148) | (21 545) | (7 143) |
| Attributable to minorities | | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) attributable to municipality | | (811 093) | (731 698) | (920 446) | 201 463 | 200 671 | 199 911 | 238 343 | (395 148) | (21 545) | (7 143) |
| Share of surplus/ (deficit) of associate | 7 | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) for the year | | (811 093) | (731 698) | (920 446) | 201 463 | 200 671 | 199 911 | 238 343 | (395 148) | (21 545) | (7 143) |

| Vote Description | Ref | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|---|----------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| R thousand | 1 | | | | | | | | | | |
| Capital expenditure - Vote | | | | | | | | | | | |
| Multi-year expenditure to be appropriated | 2 | | | | | | | | | | |
| Vote 1 - COUNCIL GENERAL | | 7 927 | 68 521 | 3 074 | - | - | - | - | - | - | - |
| Vote 2 - OFFICE OF THE EXECUTIVE MAYOR | | - | - | - | - | - | - | - | - | - | - |
| Vote 3 - OFFICE OF THE SPEAKER | | - | - | - | - | - | - | - | - | - | - |
| Vote 4 - POLITICAL APPOINTMENTS | | - | - | - | - | - | - | - | - | - | - |
| Vote 5 - OFFICE OF THE MUNICIPAL MANAGER | | - | - | - | - | - | - | - | - | - | - |
| Vote 6 - CORPORATE SERVICES | | - | - | - | - | - | - | - | - | - | - |
| Vote 7 - FINANCE | | - | - | - | - | - | - | - | - | - | - |
| Vote 8 - HUMAN RESOURCES | | - | - | - | - | - | - | - | - | - | - |
| Vote 9 - COMMUNITY SERVICES | | 16 061 | (96) | 35 084 | 42 418 | 42 418 | 42 418 | 42 418 | 16 826 | 17 735 | 18 692 |
| Vote 10 - PUBLIC SAFETY AND TRANSPORT | | - | - | - | - | - | - | - | - | - | - |
| Vote 11 - ECONOMIC DEVELOPMENT | | 6 050 | 4 922 | 681 | 2 235 | 2 235 | 2 235 | 2 235 | - | - | - |
| Vote 12 - ENGINEERING SERVICES | | 65 959 | 54 411 | 62 720 | 18 988 | 18 988 | 18 988 | 18 988 | 21 142 | 22 283 | 23 487 |
| Vote 13 - WATER/ SEWERAGE | | 35 220 | 28 044 | 63 037 | 86 852 | 86 852 | 86 852 | 86 852 | 114 190 | 120 356 | 126 856 |
| Vote 14 - ELECTRICITY | | 2 827 | 1 649 | 2 370 | 12 912 | 12 912 | 12 912 | 12 912 | 18 457 | 19 454 | 20 504 |
| Vote 15 - HOUSING | | - | - | - | - | - | - | - | - | - | - |
| Capital multi-year expenditure sub-total | 7 | 134 044 | 157 451 | 166 966 | 163 406 | 163 406 | 163 406 | 163 406 | 170 615 | 179 828 | 189 539 |
| Single-year expenditure to be appropriated | 2 | | | | | | | | | | |
| Vote 1 - COUNCIL GENERAL | | - | - | - | - | - | - | - | - | - | - |
| Vote 2 - OFFICE OF THE EXECUTIVE MAYOR | | - | - | - | - | - | - | - | - | - | - |
| Vote 3 - OFFICE OF THE SPEAKER | | - | - | - | - | - | - | - | - | - | - |
| Vote 4 - POLITICAL APPOINTMENTS | | - | - | - | - | - | - | - | - | - | - |
| Vote 5 - OFFICE OF THE MUNICIPAL MANAGER | | - | - | - | - | - | - | - | - | - | - |
| Vote 6 - CORPORATE SERVICES | | - | - | - | - | - | - | - | - | - | - |
| Vote 7 - FINANCE | | - | - | - | - | - | - | - | - | - | - |
| Vote 8 - HUMAN RESOURCES | | - | - | - | - | - | - | - | - | - | - |
| Vote 9 - COMMUNITY SERVICES | | - | - | - | - | - | - | - | - | - | - |
| Vote 10 - PUBLIC SAFETY AND TRANSPORT | | - | - | - | - | - | - | - | - | - | - |
| Vote 11 - ECONOMIC DEVELOPMENT | | - | - | - | - | - | - | - | - | - | - |
| Vote 12 - ENGINEERING SERVICES | | - | - | - | - | - | - | - | - | - | - |
| Vote 13 - WATER/ SEWERAGE | | - | - | - | - | - | - | - | - | - | - |
| Vote 14 - ELECTRICITY | | - | - | - | - | - | - | - | - | - | - |
| Vote 15 - HOUSING | | - | - | - | - | - | - | - | - | - | - |
| Capital single-year expenditure sub-total | | - | - | - | - | - | - | - | - | - | - |
| Total Capital Expenditure - Vote | | 134 044 | 157 451 | 166 966 | 163 406 | 163 406 | 163 406 | 163 406 | 170 615 | 179 828 | 189 539 |
| Capital Expenditure - Functional | | | | | | | | | | | |
| Governance and administration | | 7 927 | 68 521 | 3 074 | 7 338 | 7 338 | 7 338 | 7 338 | 5 954 | 6 275 | 6 614 |
| Executive and council | | 7 927 | 68 521 | 3 074 | - | - | - | - | - | - | - |
| Finance and administration | | - | - | - | 7 338 | 7 338 | 7 338 | 7 338 | 5 954 | 6 275 | 6 614 |
| Internal audit | | - | - | - | - | - | - | - | - | - | - |
| Community and public safety | | 16 061 | - | 24 461 | 78 280 | 59 733 | 59 733 | 59 733 | 10 655 | 11 231 | 11 837 |
| Community and social services | | 5 240 | - | 3 153 | 13 797 | 13 797 | 13 797 | 13 797 | 1 666 | 1 756 | 1 851 |
| Sport and recreation | | 10 821 | - | 21 308 | 64 483 | 45 936 | 45 936 | 45 936 | 8 989 | 9 474 | 9 986 |
| Public safety | | - | - | - | - | - | - | - | - | - | - |
| Housing | | - | - | - | - | - | - | - | - | - | - |
| Health | | - | - | - | - | - | - | - | - | - | - |
| Economic and environmental services | | 72 009 | 59 333 | 63 401 | 21 669 | 23 999 | 23 999 | 23 999 | 15 188 | 16 008 | 16 873 |
| Planning and development | | 6 050 | 4 922 | 681 | - | - | - | - | - | - | - |
| Road transport | | 65 959 | 54 411 | 62 720 | 21 669 | 23 999 | 23 999 | 23 999 | 15 188 | 16 008 | 16 873 |
| Environmental protection | | - | - | - | - | - | - | - | - | - | - |
| Trading services | | 38 047 | 29 597 | 76 029 | 56 119 | 72 336 | 72 336 | 72 336 | 138 818 | 131 371 | 128 787 |
| Energy sources | | 2 827 | 1 649 | 2 370 | 2 912 | 3 160 | 3 160 | 3 160 | 18 457 | 19 454 | 20 504 |
| Water management | | 9 775 | 1 401 | 1 101 | 7 341 | 7 420 | 7 420 | 7 420 | 37 958 | 25 064 | 16 740 |
| Waste water management | | 25 446 | 26 643 | 61 936 | 42 667 | 57 597 | 57 597 | 57 597 | 76 233 | 80 349 | 84 688 |
| Waste management | | - | (96) | 10 623 | 3 199 | 4 159 | 4 159 | 4 159 | 6 171 | 6 504 | 6 855 |
| Other | | - | - | - | - | - | - | - | - | - | - |
| Total Capital Expenditure - Functional | 3 | 134 044 | 157 451 | 166 966 | 163 406 | 163 406 | 163 406 | 163 406 | 170 615 | 164 885 | 164 111 |
| Funded by: | | | | | | | | | | | |
| National Government | | 117 247 | 113 363 | 141 911 | 163 406 | 163 406 | 163 406 | 163 406 | 170 615 | 164 885 | 164 111 |
| Provincial Government | | - | - | - | - | - | - | - | - | - | - |
| District Municipality | | - | - | - | - | - | - | - | - | - | - |
| Other transfers and grants | | - | - | - | - | - | - | - | - | - | - |
| Transfers recognised - capital | 4 | 117 247 | 113 363 | 141 911 | 163 406 | 163 406 | 163 406 | 163 406 | 170 615 | 164 885 | 164 111 |
| Borrowing | 6 | | | | | | | | | | |
| Internally generated funds | | 16 797 | 44 088 | 25 055 | - | - | - | - | - | - | - |
| Total Capital Funding | 7 | 134 044 | 157 451 | 166 966 | 163 406 | 163 406 | 163 406 | 163 406 | 170 615 | 164 885 | 164 111 |

FS184 Matjhabeng - Table A6 Budgeted Financial Position

| Description | Ref | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| R thousand | | | | | | | | | | | |
| ASSETS | | | | | | | | | | | |
| Current assets | | | | | | | | | | | |
| Cash | 1 | 883 | 9 | 3 042 | 20 000 | 20 000 | 20 000 | 20 000 | 21 120 | 22 260 | 23 463 |
| Call investment deposits | | 10 637 | 2 759 | 16 | 396 776 | 396 776 | 396 776 | 396 776 | 418 995 | 441 621 | 465 469 |
| Consumer debtors | | 720 950 | 751 957 | 845 218 | 3 600 000 | 3 600 000 | 3 600 000 | 3 600 000 | 2 000 000 | 2 108 000 | 2 221 832 |
| Other debtors | | 209 683 | 429 993 | 494 170 | 480 000 | 480 000 | 480 000 | 480 000 | 506 880 | 534 252 | 563 101 |
| Current portion of long-term receivables | | | | | | | | | | | |
| Inventory | 2 | 9 055 | 6 727 | 9 981 | 365 000 | 365 000 | 365 000 | 365 000 | 385 440 | 406 254 | 428 191 |
| Total current assets | | 951 208 | 1 191 446 | 1 352 427 | 4 861 776 | 4 861 776 | 4 861 776 | 4 861 776 | 3 332 435 | 3 512 387 | 3 702 056 |
| Non current assets | | | | | | | | | | | |
| Long-term receivables | 3 | 4 571 | 304 | 247 | | | | | | | |
| Investments | | 331 | 333 | 333 | | | | | | | |
| Investment property | | 732 286 | 943 569 | 942 631 | | | | | | | |
| Investment in Associate | | | | | | | | | | | |
| Property, plant and equipment | | 4 527 768 | 4 475 442 | 4 414 603 | 4 517 977 | 4 517 977 | 4 517 977 | 4 517 977 | 4 770 984 | 5 028 617 | 5 300 162 |
| Biological | | | | | | | | | | | |
| Intangible | | | | | | | | | | | |
| Other non-current assets | | 7 104 | 7 104 | 7 104 | | | | | | | |
| Total non current assets | | 5 264 957 | 5 419 649 | 5 364 918 | 4 525 081 | 4 525 081 | 4 517 977 | 4 517 977 | 4 770 984 | 5 028 617 | 5 300 162 |
| TOTAL ASSETS | | 6 216 165 | 6 611 095 | 6 717 345 | 9 386 857 | 9 386 857 | 9 379 753 | 9 379 753 | 8 103 419 | 8 541 004 | 9 002 218 |
| LIABILITIES | | | | | | | | | | | |
| Current liabilities | | | | | | | | | | | |
| Bank overdraft | 1 | 2 603 | 6 363 | – | | | | | | | |
| Borrowing | 4 | – | – | – | – | – | – | – | – | – | – |
| Consumer deposits | 4 | 36 251 | 38 321 | 39 132 | | | | | | | |
| Trade and other payables | | 2 816 805 | 3 779 859 | 4 707 802 | 3 000 000 | 3 000 000 | 3 000 000 | 3 000 000 | 4 000 000 | 2 000 000 | 2 108 000 |
| Provisions | | 11 164 | 12 536 | 13 381 | | | | | | | |
| Total current liabilities | | 2 866 822 | 3 837 078 | 4 760 315 | 3 000 000 | 3 000 000 | 3 000 000 | 3 000 000 | 4 000 000 | 2 000 000 | 2 108 000 |
| Non current liabilities | | | | | | | | | | | |
| Borrowing | | – | – | – | – | – | – | – | – | – | – |
| Provisions | | 444 259 | 487 705 | 484 527 | 320 000 | 320 000 | 320 000 | 320 000 | 337 920 | 356 168 | 375 401 |
| Total non current liabilities | | 444 259 | 487 705 | 484 527 | 320 000 | 320 000 | 320 000 | 320 000 | 337 920 | 356 168 | 375 401 |
| TOTAL LIABILITIES | | 3 311 081 | 4 324 783 | 5 244 842 | 3 320 000 | 3 320 000 | 3 320 000 | 3 320 000 | 4 337 920 | 2 356 168 | 2 483 401 |
| NET ASSETS | 5 | 2 905 084 | 2 286 312 | 1 472 503 | 6 066 857 | 6 066 857 | 6 059 753 | 6 059 753 | 3 765 499 | 6 184 836 | 6 518 817 |
| COMMUNITY WEALTH/EQUITY | | | | | | | | | | | |
| Accumulated Surplus/(Deficit) | 4 | 2 912 188 | 2 293 416 | 1 472 471 | 6 066 857 | 6 066 857 | 6 066 857 | 6 066 857 | 3 765 499 | 6 184 836 | 6 518 817 |
| Reserves | | – | – | – | – | – | – | – | – | – | – |
| TOTAL COMMUNITY WEALTH/EQUITY | 5 | 2 912 188 | 2 293 416 | 1 472 471 | 6 066 857 | 6 066 857 | 6 066 857 | 6 066 857 | 3 765 499 | 6 184 836 | 6 518 817 |

FS184 Matjhabeng - Table A7 Budgeted Cash Flows

| Description | Ref | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| R thousand | | | | | | | | | | | |
| CASH FLOW FROM OPERATING ACTIVITIES | | | | | | | | | | | |
| Receipts | | | | | | | | | | | |
| Property rates | | 262 455 | 279 796 | 298 925 | 264 647 | 264 647 | 264 647 | 264 647 | 217 364 | 294 559 | 310 465 |
| Service charges | | 591 364 | 689 298 | 657 941 | 833 734 | 833 734 | 833 734 | 833 734 | 810 212 | 1 138 618 | 1 239 607 |
| Other revenue | | 53 057 | 54 148 | 48 133 | 160 174 | 160 174 | 160 174 | 160 174 | 169 159 | 185 837 | 195 873 |
| Government - operating | 1 | 405 396 | 390 988 | 422 602 | 461 252 | 461 252 | 461 252 | 461 252 | 508 333 | 546 842 | 588 624 |
| Government - capital | 1 | 117 247 | 113 363 | 141 911 | 163 406 | 163 406 | 163 406 | 163 406 | - | - | - |
| Interest | | 3 230 | 2 207 | 1 516 | 139 323 | 139 323 | 139 323 | 139 323 | 89 812 | 88 240 | 83 415 |
| Dividends | | 17 | 14 | 18 | 20 | 20 | 20 | 20 | 21 | 18 | 19 |
| Payments | | | | | | | | | | | |
| Suppliers and employees | | (1 336 575) | (1 373 353) | (1 387 255) | (1 775 079) | (1 775 079) | (1 775 079) | (1 775 079) | (1 629 827) | (1 909 742) | (2 157 511) |
| Finance charges | | (115) | (260) | (314) | (131 188) | (131 188) | (131 188) | (131 188) | (84 817) | (80 000) | (75 000) |
| Transfers and Grants | 1 | | | | | | | | (1 200) | (1 265) | (1 333) |
| NET CASH FROM/(USED) OPERATING ACTIVITIES | | 96 076 | 156 200 | 183 477 | 116 290 | 116 290 | 116 290 | 116 290 | 79 058 | 263 108 | 184 159 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | | | | | | | |
| Receipts | | | | | | | | | | | |
| Proceeds on disposal of PPE | | 16 | - | 2 515 | 50 000 | 50 000 | 50 000 | 50 000 | 105 600 | 20 000 | 15 000 |
| Decrease (Increase) in non-current debtors | | | | | | | | | - | - | - |
| Decrease (increase) other non-current receivables | | | | | | | | | - | - | - |
| Decrease (increase) in non-current investments | | 18 862 | | | | | | | - | - | - |
| Payments | | | | | | | | | | | |
| Capital assets | | (93 156) | (157 548) | (166 804) | (163 406) | (163 406) | (163 406) | (163 406) | (170 615) | (164 885) | (224 111) |
| NET CASH FROM/(USED) INVESTING ACTIVITIES | | (74 278) | (157 548) | (164 289) | (113 406) | (113 406) | (113 406) | (113 406) | (65 015) | (144 885) | (209 111) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | | | | | | | | |
| Receipts | | | | | | | | | | | |
| Short term loans | | | | | | | | | 10 000 | 10 000 | 10 000 |
| Borrowing long term/refinancing | | | | | | | | | - | - | - |
| Increase (decrease) in consumer deposits | | (12 849) | (11 164) | (12 536) | | | | | - | - | - |
| Payments | | | | | | | | | | | |
| Repayment of borrowing | | | | | | | | | - | - | - |
| NET CASH FROM/(USED) FINANCING ACTIVITIES | | (12 849) | (11 164) | (12 536) | - | - | - | - | 10 000 | 10 000 | 10 000 |
| NET INCREASE/ (DECREASE) IN CASH HELD | | 8 950 | (12 511) | 6 652 | 2 884 | 2 884 | 2 884 | 2 884 | 24 043 | 128 223 | (14 952) |
| Cash/cash equivalents at the year begin: | 2 | (33) | 8 917 | (3 594) | (4 875) | (4 875) | (4 875) | (4 875) | (1 992) | 22 052 | 150 275 |
| Cash/cash equivalents at the year end: | 2 | 8 917 | (3 594) | 3 058 | (1 992) | (1 992) | (1 992) | (1 992) | 22 052 | 150 275 | 135 323 |

FS184 Matjhabeng - Table A8 Cash backed reserves/accumulated surplus reconciliation

| Description | Ref | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| R thousand | | | | | | | | | | | |
| Cash and investments available | | | | | | | | | | | |
| Cash/cash equivalents at the year end | 1 | 8 917 | (3 594) | 3 058 | (1 992) | (1 992) | (1 992) | (1 992) | 22 052 | 150 275 | 135 323 |
| Other current investments > 90 days | | 0 | (0) | – | 418 768 | 418 768 | 418 768 | 418 768 | 418 064 | 313 607 | 353 609 |
| Non current assets - Investments | 1 | 331 | 333 | 333 | – | – | – | – | – | – | – |
| Cash and investments available: | | 9 248 | (3 262) | 3 391 | 416 776 | 416 776 | 416 776 | 416 776 | 440 115 | 463 882 | 488 931 |
| Application of cash and investments | | | | | | | | | | | |
| Unspent conditional transfers | | 1 004 | – | 23 305 | – | – | – | – | – | – | – |
| Unspent borrowing | | – | – | – | – | – | – | – | – | – | – |
| Statutory requirements | 2 | | | | | | | | | | |
| Other working capital requirements | 3 | 2 222 713 | 2 976 831 | 3 840 858 | 351 205 | 350 122 | 349 083 | 400 655 | 2 561 867 | (4 729) | (53 899) |
| Other provisions | | | | | | | | | | | |
| Long term investments committed | 4 | – | – | – | – | – | – | – | – | – | – |
| Reserves to be backed by cash/investments | 5 | | | | | | | | | | |
| Total Application of cash and investments: | | 2 223 718 | 2 976 831 | 3 864 163 | 351 205 | 350 122 | 349 083 | 400 655 | 2 561 867 | (4 729) | (53 899) |
| Surplus(shortfall) | | (2 214 470) | (2 980 093) | (3 860 773) | 65 571 | 66 654 | 67 693 | 16 121 | (2 121 752) | 468 611 | 542 830 |

FS184 Matjhabeng - Table A9 Asset Management

| Description | Re f | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|--|---------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| R thousand | | | | | | | | | | |
| CAPITAL EXPENDITURE | | | | | | | | | | |
| Total New Assets | 1 | 134 044 | 157 451 | 166 966 | - | - | - | 159 960 | 153 654 | 152 274 |
| Roads Infrastructure | | 34 065 | 54 411 | 32 347 | - | - | - | 15 188 | 16 008 | 16 873 |
| Storm water Infrastructure | | - | - | - | - | - | - | - | - | - |
| Electrical Infrastructure | | 2 827 | 1 649 | 2 370 | - | - | - | 18 457 | 19 454 | 20 504 |
| Water Supply Infrastructure | | 9 775 | 1 401 | 1 101 | - | - | - | 37 958 | 25 064 | 16 740 |
| Sanitation Infrastructure | | 25 446 | 26 643 | 61 936 | - | - | - | 76 233 | 80 349 | 84 688 |
| Solid Waste Infrastructure | | - | (96) | 10 623 | - | - | - | 6 171 | 6 504 | 6 855 |
| Rail Infrastructure | | - | - | - | - | - | - | - | - | - |
| Coastal Infrastructure | | - | - | - | - | - | - | - | - | - |
| Information and Communication Infrastructure | | 31 894 | - | 30 373 | - | - | - | - | - | - |
| Infrastructure | | 104 006 | 84 008 | 138 750 | - | - | - | 154 006 | 147 379 | 145 660 |
| Community Facilities | | 11 289 | 4 922 | 3 834 | - | - | - | - | - | - |
| Sport and Recreation Facilities | | 10 821 | - | 21 308 | - | - | - | - | - | - |
| Community Assets | | 22 111 | 4 922 | 25 142 | - | - | - | - | - | - |
| Heritage Assets | | - | - | - | - | - | - | - | - | - |
| Revenue Generating | | - | - | - | - | - | - | - | - | - |
| Non-revenue Generating | | - | - | - | - | - | - | - | - | - |
| Investment properties | | - | - | - | - | - | - | - | - | - |
| Operational Buildings | | 7 927 | 68 521 | 3 074 | - | - | - | 5 954 | 6 275 | 6 614 |
| Housing | | - | - | - | - | - | - | - | - | - |
| Other Assets | | 7 927 | 68 521 | 3 074 | - | - | - | 5 954 | 6 275 | 6 614 |
| Biological or Cultivated Assets | | - | - | - | - | - | - | - | - | - |
| Servitudes | | - | - | - | - | - | - | - | - | - |
| Licences and Rights | | - | - | - | - | - | - | - | - | - |
| Total Renewal of Existing Assets | 2 | - | - | - | 154 376 | 154 376 | 154 376 | 10 655 | 11 231 | 11 837 |
| Roads Infrastructure | | - | - | - | 12 189 | 12 189 | 12 189 | - | - | - |
| Storm water Infrastructure | | - | - | - | 970 | 970 | 970 | - | - | - |
| Electrical Infrastructure | | - | - | - | 3 882 | 3 882 | 3 882 | - | - | - |
| Water Supply Infrastructure | | - | - | - | 44 202 | 44 202 | 44 202 | - | - | - |
| Sanitation Infrastructure | | - | - | - | 41 141 | 41 141 | 41 141 | - | - | - |
| Solid Waste Infrastructure | | - | - | - | 3 199 | 3 199 | 3 199 | - | - | - |
| Rail Infrastructure | | - | - | - | - | - | - | - | - | - |
| Coastal Infrastructure | | - | - | - | - | - | - | - | - | - |
| Information and Communication Infrastructure | | - | - | - | - | - | - | - | - | - |
| Infrastructure | | - | - | - | 105 584 | 105 584 | 105 584 | - | - | - |
| Community Facilities | | - | - | - | 16 032 | 16 032 | 16 032 | 1 666 | 1 756 | 1 851 |
| Sport and Recreation Facilities | | - | - | - | 25 422 | 25 422 | 25 422 | 8 989 | 9 474 | 9 986 |
| Community Assets | | - | - | - | 41 455 | 41 455 | 41 455 | 10 655 | 11 231 | 11 837 |
| Heritage Assets | | - | - | - | - | - | - | - | - | - |
| Revenue Generating | | - | - | - | - | - | - | - | - | - |
| Non-revenue Generating | | - | - | - | - | - | - | - | - | - |
| Investment properties | | - | - | - | - | - | - | - | - | - |
| Operational Buildings | | - | - | - | 7 338 | 7 338 | 7 338 | - | - | - |

| | | | | | | | | | | |
|--|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Housing | | - | - | - | - | - | - | - | - | - |
| Other Assets | | - | - | - | 338 7 | 338 7 | 338 7 | - | - | - |
| Biological or Cultivated Assets | | - | - | - | - | - | - | - | - | - |
| Servitudes | | - | - | - | - | - | - | - | - | - |
| Licences and Rights | | - | - | - | - | - | - | - | - | - |
| Total Capital Expenditure | 4 | 134 044 | 157 451 | 166 966 | 154 376 | 154 376 | 154 376 | 170 615 | 164 885 | 164 111 |
| Roads Infrastructure | | 34 065 | 54 411 | 32 347 | 12 189 | 12 189 | 12 189 | 15 188 | 16 008 | 16 873 |
| Storm water Infrastructure | | - | - | - | 970 | 970 | 970 | - | - | - |
| Electrical Infrastructure | | 2 827 | 1 649 | 2 370 | 3 882 | 3 882 | 3 882 | 18 457 | 19 454 | 20 504 |
| Water Supply Infrastructure | | 9 775 | 1 401 | 1 101 | 44 202 | 44 202 | 44 202 | 37 958 | 25 064 | 16 740 |
| Sanitation Infrastructure | | 25 446 | 26 643 | 61 936 | 41 141 | 41 141 | 41 141 | 76 233 | 80 349 | 84 688 |
| Solid Waste Infrastructure | | - | (96) | 623 | 3 199 | 3 199 | 3 199 | 6 171 | 6 504 | 6 855 |
| Rail Infrastructure | | - | - | - | - | - | - | - | - | - |
| Coastal Infrastructure | | - | - | - | - | - | - | - | - | - |
| Information and Communication Infrastructure | | 31 894 | - | 30 373 | - | - | - | - | - | - |
| Infrastructure | | 104 006 | 84 008 | 138 750 | 105 584 | 105 584 | 105 584 | 154 006 | 147 379 | 145 660 |
| Community Facilities | | 11 289 | 4 922 | 3 834 | 16 032 | 16 032 | 16 032 | 1 666 | 1 756 | 1 851 |
| Sport and Recreation Facilities | | 10 821 | - | 21 308 | 25 422 | 25 422 | 25 422 | 8 989 | 9 474 | 9 986 |
| Community Assets | | 22 111 | 4 922 | 25 142 | 41 455 | 41 455 | 41 455 | 10 655 | 11 231 | 11 837 |
| Heritage Assets | | - | - | - | - | - | - | - | - | - |
| Revenue Generating | | - | - | - | - | - | - | - | - | - |
| Non-revenue Generating | | - | - | - | - | - | - | - | - | - |
| Investment properties | | - | - | - | - | - | - | - | - | - |
| Operational Buildings | | 7 927 | 68 521 | 3 074 | 7 338 | 7 338 | 7 338 | 5 954 | 6 275 | 6 614 |
| Housing | | - | - | - | - | - | - | - | - | - |
| Other Assets | | 7 927 | 68 521 | 3 074 | 7 338 | 7 338 | 7 338 | 5 954 | 6 275 | 6 614 |
| Biological or Cultivated Assets | | - | - | - | - | - | - | - | - | - |
| Servitudes | | - | - | - | - | - | - | - | - | - |
| Licences and Rights | | - | - | - | - | - | - | - | - | - |
| TOTAL CAPITAL EXPENDITURE - Asset class | | 134 044 | 157 451 | 166 966 | 154 376 | 154 376 | 154 376 | 170 615 | 164 885 | 164 111 |
| ASSET REGISTER SUMMARY - PPE (WDV) | 5 | 5 267 159 | 5 426 116 | 5 364 338 | 5 409 343 | 5 409 343 | 5 409 343 | 5 680 720 | 5 924 121 | 6 180 665 |
| Roads Infrastructure | | 1 675 914 | 1 794 729 | 1 827 076 | 1 794 729 | 1 794 729 | 1 794 729 | 1 929 393 | 2 033 580 | 2 143 393 |
| Storm water Infrastructure | | - | - | - | - | - | - | - | - | - |
| Electrical Infrastructure | | 536 555 | 943 924 | 946 293 | 943 924 | 943 924 | 943 924 | 996 784 | 1 050 610 | 1 107 343 |
| Water Supply Infrastructure | | 1 097 420 | 23 744 | 24 846 | 23 744 | 23 744 | 23 744 | 25 074 | 26 428 | 27 855 |
| Sanitation Infrastructure | | 601 952 | 842 250 | 904 185 | 842 250 | 842 250 | 842 250 | 889 416 | 937 444 | 988 066 |
| Solid Waste Infrastructure | | - | - | 10 623 | 631 392 | 631 392 | 631 392 | 666 750 | 702 754 | 740 703 |
| Rail Infrastructure | | - | - | - | - | - | - | - | - | - |
| Coastal Infrastructure | | - | - | - | - | - | - | - | - | - |
| Information and Communication Infrastructure | | 362 836 | 631 392 | 485 202 | - | - | - | - | - | - |
| Infrastructure | | 4 274 677 | 4 236 039 | 4 198 225 | 4 236 039 | 4 236 039 | 4 236 039 | 4 507 416 | 4 750 816 | 5 007 360 |
| Community Assets | | 59 144 | 52 093 | 44 901 | 52 093 | 52 093 | 52 093 | 52 093 | 52 093 | 52 093 |
| Heritage Assets | | 7 104 | 7 104 | 7 104 | 7 104 | 7 104 | 7 104 | 7 104 | 7 104 | 7 104 |
| Investment properties | | 732 286 | 943 569 | 942 631 | 942 631 | 942 631 | 942 631 | 942 631 | 942 631 | 942 631 |
| Other Assets | | - | - | - | - | - | - | - | - | - |
| Biological or Cultivated Assets | | - | - | - | - | - | - | - | - | - |

| | | | | | | | | | | |
|---|---|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Intangible Assets | | | | | | | | | | |
| Computer Equipment | | | | | | | | | | |
| Furniture and Office Equipment | | 15 | 17 | 15 | 15 | 15 | 15 | 15 | 15 | 15 |
| Machinery and Equipment | | 080 | 899 | 016 | 016 | 016 | 016 | 016 | 016 | 016 |
| Transport Assets | | 80 | 72 | 63 | 63 | 63 | 63 | 63 | 63 | 63 |
| Land | | 690 | 141 | 035 | 035 | 035 | 035 | 035 | 035 | 035 |
| Zoo's, Marine and Non-biological Animals | | 98 | 97 | 93 | 93 | 93 | 93 | 93 | 93 | 93 |
| | | 177 | 271 | 426 | 426 | 426 | 426 | 426 | 426 | 426 |
| TOTAL ASSET REGISTER SUMMARY - PPE (WDV) | 5 | 5 267 159 | 5 426 116 | 5 364 338 | 5 409 343 | 5 409 343 | 5 409 343 | 5 680 720 | 5 924 121 | 6 180 665 |
| EXPENDITURE OTHER ITEMS | | 247 | 282 | 285 | 230 | 230 | 230 | 468 | 493 | 520 |
| Depreciation | 7 | 678 | 822 | 610 | 491 | 491 | 491 | 682 | 991 | 666 |
| Repairs and Maintenance by Asset Class | 3 | 207 | 210 | 213 | 136 | 136 | 136 | 216 | 227 | 240 |
| <i>Roads Infrastructure</i> | | 910 | 957 | 628 | 000 | 000 | 000 | 298 | 978 | 289 |
| <i>Storm water Infrastructure</i> | | 39 | 71 | 71 | 94 | 94 | 94 | 252 | 266 | 280 |
| <i>Electrical Infrastructure</i> | | 768 | 864 | 982 | 491 | 491 | 491 | 384 | 012 | 377 |
| <i>Water Supply Infrastructure</i> | | 2 | 13 | 8 | 29 | 29 | 29 | 37 | 39 | 42 |
| <i>Sanitation Infrastructure</i> | | 970 | 631 | 543 | 048 | 048 | 048 | 846 | 890 | 044 |
| <i>Solid Waste Infrastructure</i> | | 13 | 26 | 15 | 22 | 22 | 22 | 43 | 45 | 48 |
| <i>Rail Infrastructure</i> | | 964 | 541 | 347 | 344 | 344 | 344 | 537 | 888 | 366 |
| <i>Coastal Infrastructure</i> | | 7 | 19 | 19 | 11 | 11 | 11 | 24 | 25 | 26 |
| <i>Information and Communication Infrastructure</i> | | 484 | 174 | 996 | 780 | 780 | 780 | 245 | 554 | 934 |
| Infrastructure | | 8 | 8 | 15 | 14 | 14 | 14 | 31 | 32 | 34 |
| <i>Community Facilities</i> | | 949 | 454 | 308 | 735 | 735 | 735 | 092 | 771 | 541 |
| <i>Sport and Recreation Facilities</i> | | 19 | 26 | 664 | 073 | 073 | 073 | 582 | 992 | 423 |
| Community Assets | | 6 | - | - | 1 | 1 | 1 | 7 | 7 | 7 |
| Heritage Assets | | 33 | 67 | 62 | 84 | 84 | 84 | 151 | 159 | 168 |
| <i>Revenue Generating</i> | | 393 | 825 | 858 | 645 | 645 | 645 | 474 | 653 | 275 |
| <i>Non-revenue Generating</i> | | 3 | 434 | 125 | 746 | 746 | 746 | 16 | 17 | 18 |
| Investment properties | | 712 | 461 | - | - | - | - | - | - | - |
| <i>Operational Buildings</i> | | 4 | 895 | 125 | 746 | 746 | 746 | 16 | 17 | 18 |
| <i>Housing</i> | | 268 | 895 | 125 | 746 | 746 | 746 | 448 | 337 | 273 |
| Other Assets | | - | - | - | - | - | - | - | - | - |
| Biological or Cultivated Assets | | - | - | - | - | - | - | - | - | - |
| <i>Servitudes</i> | | - | - | - | - | - | - | - | - | - |
| <i>Licences and Rights</i> | | - | - | - | - | - | - | - | - | - |
| TOTAL EXPENDITURE OTHER ITEMS | | 247 | 282 | 285 | 230 | 230 | 230 | 468 | 493 | 520 |
| <i>Renewal and upgrading of Existing Assets as % of total capex</i> | | 0,0% | 0,0% | 0,0% | 100,0% | 100,0% | 100,0% | 6,2% | 6,8% | 7,2% |
| <i>Renewal and upgrading of Existing Assets as % of deprecn</i> | | 0,0% | 0,0% | 0,0% | 113,5% | 113,5% | 113,5% | 4,9% | 4,9% | 4,9% |
| <i>R&M as a % of PPE</i> | | 0,9% | 1,6% | 1,6% | 2,1% | 2,1% | 2,1% | 5,3% | 5,3% | 5,3% |
| <i>Renewal and upgrading and R&M as a % of PPE</i> | | 1,0% | 1,0% | 1,0% | 5,0% | 5,0% | 5,0% | 5,0% | 5,0% | 5,0% |

FS184 Matjhabeng - Table A10 Basic service delivery measurement

| Description | Ref | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|--|-----|---------|------------|------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Outcome | Outcome | Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| Household service targets | 1 | | | | | | | | | |
| Water: | | | | | | | | | | |
| Piped water inside dwelling | | 79 726 | 79 726 | 79 726 | 79 726 | 79 726 | 79 726 | 79 726 | 79 726 | 79 726 |
| Piped water inside yard (but not in dwelling) | | 40 406 | 40 406 | 40 406 | 40 406 | 40 406 | 40 406 | 40 406 | 40 406 | 40 406 |
| Using public tap (at least min.service level) | 2 | 9 190 | 9 190 | 9 190 | 9 190 | 9 190 | 9 190 | 9 190 | 9 190 | 9 190 |
| Other water supply (at least min.service level) | 4 | 1 642 | 1 642 | 1 642 | 1 642 | 1 642 | 1 642 | 1 642 | 1 642 | 1 642 |
| <i>Minimum Service Level and Above sub-total</i> | | 130 964 | 130 964 | 130 964 | 130 964 | 130 964 | 130 964 | 130 964 | 130 964 | 130 964 |
| Using public tap (< min.service level) | 3 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 | 103 |
| Other water supply (< min.service level) | 4 | 1 004 | 1 004 | 1 004 | 1 004 | 1 004 | 1 004 | 1 004 | 1 004 | 1 004 |
| No water supply | | — | — | — | — | — | — | — | — | — |
| <i>Below Minimum Service Level sub-total</i> | | 1 107 | 1 107 | 1 107 | 1 107 | 1 107 | 1 107 | 1 107 | 1 107 | 1 107 |
| Total number of households | 5 | 132 071 | 132 071 | 132 071 | 132 071 | 132 071 | 132 071 | 132 071 | 132 071 | 132 071 |
| Sanitation/sewerage: | | | | | | | | | | |
| Flush toilet (connected to sewerage) | | 103 172 | 103 172 | 103 172 | 103 172 | 103 172 | 103 172 | 103 172 | 103 172 | 103 172 |
| Flush toilet (with septic tank) | | 178 | 178 | 178 | 178 | 178 | 178 | 178 | 178 | 178 |
| Chemical toilet | | — | — | — | — | — | — | — | — | — |
| Pit toilet (ventilated) | | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 | 244 |
| Other toilet provisions (> min.service level) | | 8 922 | 8 922 | 8 922 | 8 922 | 8 922 | 8 922 | 8 922 | 8 922 | 8 922 |
| <i>Minimum Service Level and Above sub-total</i> | | 112 516 | 112 516 | 112 516 | 112 516 | 112 516 | 112 516 | 112 516 | 112 516 | 112 516 |
| Bucket toilet | | 14 600 | 14 600 | 14 600 | 14 600 | 14 600 | 14 600 | 14 600 | 14 600 | 14 600 |
| Other toilet provisions (< min.service level) | | — | — | — | — | — | — | — | — | — |
| No toilet provisions | | 2 792 | 2 792 | 2 792 | 2 792 | 2 792 | 2 792 | 2 792 | 2 792 | 2 792 |
| <i>Below Minimum Service Level sub-total</i> | | 17 392 | 17 392 | 17 392 | 17 392 | 17 392 | 17 392 | 17 392 | 17 392 | 17 392 |
| Total number of households | 5 | 129 908 | 129 908 | 129 908 | 129 908 | 129 908 | 129 908 | 129 908 | 129 908 | 129 908 |
| Energy: | | | | | | | | | | |
| Electricity (at least min.service level) | | 101 399 | 101 399 | 101 399 | 101 399 | 101 399 | 101 399 | 101 399 | 101 399 | 101 399 |
| Electricity - prepaid (min.service level) | | — | — | — | — | — | — | — | — | — |
| <i>Minimum Service Level and Above sub-total</i> | | 101 399 | 101 399 | 101 399 | 101 399 | 101 399 | 101 399 | 101 399 | 101 399 | 101 399 |
| Electricity (< min.service level) | | — | — | — | — | — | — | — | — | — |
| Electricity - prepaid (< min. service level) | | — | — | — | — | — | — | — | — | — |
| Other energy sources | | 30 053 | 30 053 | 30 053 | 30 053 | 30 053 | 30 053 | 30 053 | 30 053 | 30 053 |
| <i>Below Minimum Service Level sub-total</i> | | 30 053 | 30 053 | 30 053 | 30 053 | 30 053 | 30 053 | 30 053 | 30 053 | 30 053 |
| Total number of households | 5 | 131 452 | 131 452 | 131 452 | 131 452 | 131 452 | 131 452 | 131 452 | 131 452 | 131 452 |
| Refuse: | | | | | | | | | | |
| Removed at least once a week | | 117 284 | 117 284 | 117 284 | 117 284 | 117 284 | 117 284 | 117 284 | 117 284 | 117 284 |
| <i>Minimum Service Level and Above sub-total</i> | | 117 284 | 117 284 | 117 284 | 117 284 | 117 284 | 117 284 | 117 284 | 117 284 | 117 284 |
| Removed less frequently than once a week | | 176 | 176 | 176 | 176 | 176 | 176 | 176 | 176 | 176 |
| Using communal refuse dump | | 1 528 | 1 528 | 1 528 | 1 528 | 1 528 | 1 528 | 1 528 | 1 528 | 1 528 |
| Using own refuse dump | | 10 313 | 10 313 | 10 313 | 10 313 | 10 313 | 10 313 | 10 313 | 10 313 | 10 313 |
| Other rubbish disposal | | 117 | 117 | 117 | 117 | 117 | 117 | 117 | 117 | 117 |
| No rubbish disposal | | 2 204 | 2 204 | 2 204 | 2 204 | 2 204 | 2 204 | 2 204 | 2 204 | 2 204 |
| <i>Below Minimum Service Level sub-total</i> | | 14 338 | 14 338 | 14 338 | 14 338 | 14 338 | 14 338 | 14 338 | 14 338 | 14 338 |
| Total number of households | 5 | 131 622 | 131 622 | 131 622 | 131 622 | 131 622 | 131 622 | 131 622 | 131 622 | 131 622 |
| Households receiving Free Basic Service | 7 | | | | | | | | | |
| Water (6 kilolitres per household per month) | | — | 19 663 646 | 19 663 646 | 19 664 | 19 664 | 19 664 | 20 765 | 21 928 | 23 156 |
| Sanitation (free minimum level service) | | — | 11 800 153 | 11 800 153 | 19 664 | 20 000 | 20 000 | 21 120 | 22 260 | 23 463 |
| Electricity/other energy (50kwh per household per month) | | — | — | — | — | — | — | — | — | — |
| Refuse (removed at least once a week) | | — | 3 032 000 | 2 850 000 | 19 664 | 20 000 | 20 000 | 21 120 | 22 260 | 23 463 |
| Cost of Free Basic Services provided - Formal Settlements (R'000) | 8 | | | | | | | | | |
| Water (6 kilolitres per indigent household per month) | | — | 20 000 | 21 280 | 22 408 | 22 408 | 22 408 | 23 663 | 24 940 | 26 287 |
| Sanitation (free sanitation service to indigent households) | | — | 10 000 | 10 640 | 11 204 | 11 820 | 12 470 | 13 169 | 13 880 | 14 629 |
| Electricity/other energy (50kwh per indigent household per month) | | 45 666 | — | — | — | — | — | — | — | — |
| Refuse (removed once a week for indigent households) | | — | 3 032 | 3 032 | 3 193 | 3 368 | 3 554 | 3 753 | 3 955 | 4 169 |
| Cost of Free Basic Services provided - Informal Formal Settlements (R'000) | | | | | | | | | | |
| Total cost of FBS provided | | 45 666 | 33 032 | 34 952 | 36 804 | 37 596 | 38 432 | 40 584 | 42 775 | 45 085 |
| Highest level of free service provided per household | | | | | | | | | | |
| Property rates (R value threshold) | | 75 000 | 75 000 | 75 000 | 75 000 | 75 000 | 75 000 | 75 000 | 75 000 | 75 000 |
| Water (kilolitres per household per month) | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 |
| Sanitation (kilolitres per household per month) | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 | 6 |
| Sanitation (Rand per household per month) | | — | — | — | — | — | — | — | — | — |
| Electricity (kwh per household per month) | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 |
| Refuse (average litres per week) | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 | 20 |
| Revenue cost of subsidised services provided (R'000) | 9 | | | | | | | | | |
| Property rates (tariff adjustment) (impermissible values per section 17 of MPRA) | | — | — | — | 36 805 | 36 805 | 36 805 | 38 866 | 40 965 | 43 177 |
| Property rates - exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA | | — | — | — | — | — | — | — | — | — |
| Water (in excess of 6 kilolitres per indigent household per month) | | — | — | — | — | — | — | — | — | — |
| Sanitation (in excess of free sanitation service to indigent households) | | — | — | — | — | — | — | — | — | — |
| Electricity/other energy (in excess of 50 kwh per indigent household per month) | | — | — | — | — | — | — | — | — | — |
| Refuse (in excess of one removal a week for indigent households) | | — | — | — | — | — | — | — | — | — |
| Municipal Housing - rental rebates | | — | — | — | — | — | — | — | — | — |
| Housing - top structure subsidies | | — | — | — | — | — | — | — | — | — |
| Other | | — | — | — | — | — | — | — | — | — |
| Total revenue cost of subsidised services provided | 6 | — | — | — | 36 805 | 36 805 | 36 805 | 38 866 | 40 965 | 43 177 |

1.6 Proposed Tariff Increases

Tariff setting is a pivotal and strategic part of the compilation of the budget. During the revision of the tariffs the local economic conditions, input costs, the macro-economic forecasts as prescribed by MFMA circulars and the affordability of services were taken into account to ensure financial sustainability. The municipality also participated in a tariff setting workshop which was presented by the National and Provincial Treasury.

The table below provides information on the proposed tariff increases for the service charges. The average tariff increase for rates will be 5.6%. The estimated tariff increase for water will be 5.6% and electricity will be increased with an overall average 5.6%. The tariff increases for sewerage and refuse will be at 5.6% which is in line with the CPIX.

| <i>Tariff increases – Revenue 2019/20</i> | |
|--|---------------------------------|
| Revenue category | Average tariff increases |
| Rates | 5.6% |
| Water | 5.6% |
| Electricity | 5.6% |
| Sewerage | 5.6% |
| Refuse | 5.6% |

The general tariffs will be increased with 5.6%.

The municipality commenced with the implementation of the winter and summer tariffs for electricity in the 2014/15 financial year. A comprehensive tariff study was performed on the electricity tariff to ensure full cost recovery. The proposed overall average tariff increase for electricity will be at 5.6%. The municipality will continue implementing the winter, summer tariff as well as Inclining Block Tariffs (IBT) during the 2019/20 financial year as well as the outer years.

The municipality however still experience challenges in performing a fully cost reflective study on other tariffs. Therefore in considering the drafting of the budget in the 2019/20 financial year our tariffs must be cost reflective notwithstanding the CPIX and regulations by National Treasury. This is in consideration of improving revenue collection of these facilities as well as the quality of services to be provided by the municipality. To this extent all departments of the municipality will be required to evaluate their tariffs so that they are cost reflective and market related. The cost reflective tariffs will be phased in.

1.7 Council Resolution

The Annual Budget 19/20 MTREF was tabled in Council on 26 March 2019.

PART 2 – SUPPORTING DOCUMENTATION

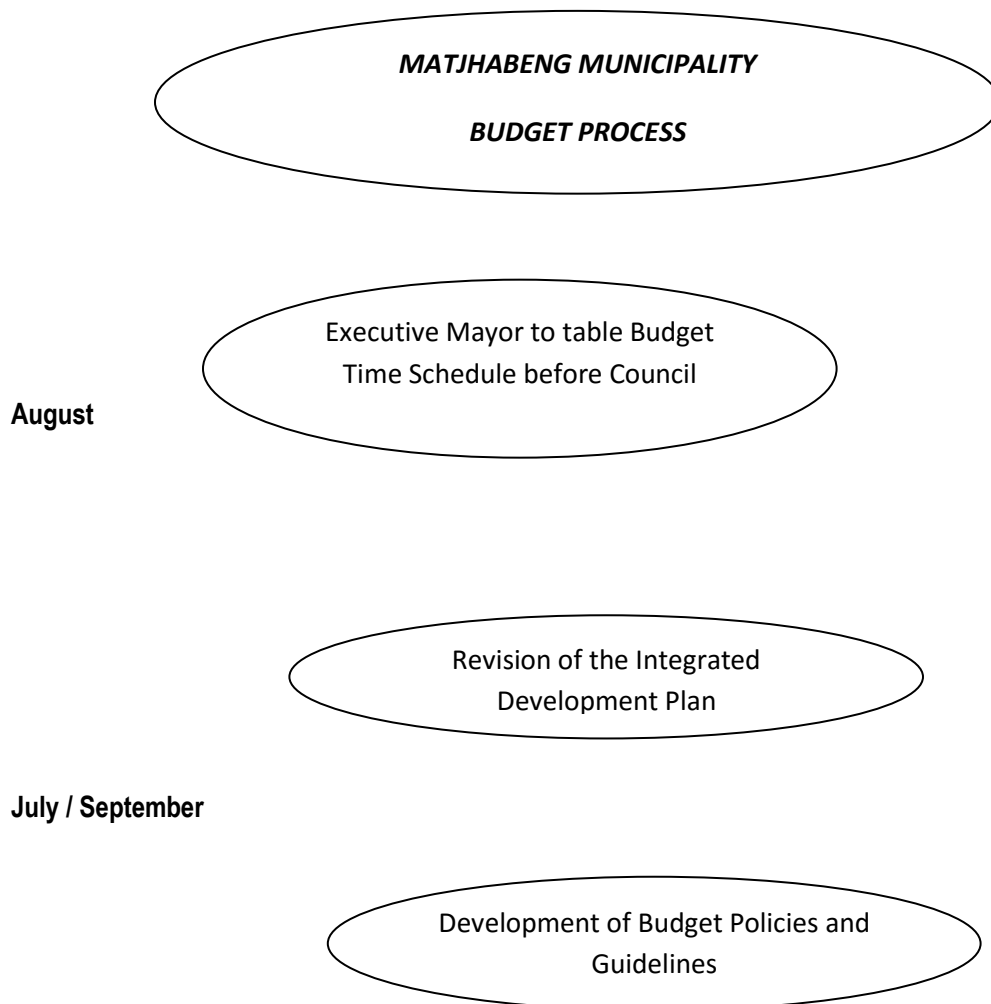
2.1 Overview of Budget Process

Section 21 (1) (b) of the Municipal Finance Management Act states that a municipality must at least 10 months before the start of the budget year, table in the municipal council a time schedule outlining the key deadlines for the preparation, tabling and approval of the annual budget.

Each and every municipality must prepare a draft budget by 30 March of each year.

The final authority to approve the budget and to set tariffs for a financial year rest with the council, and the budget must be approved by 30 May of each financial year, so as to give effect to all relevant legislation.

Below the Budget and IDP time line.



October

November

Preparation and adoption of
Operational Plans

November / December

Preparation and submission of the
departmental budgets

December

Preparation of the draft capital –
and operating budget

January

Revision of the budget by the Budget
Committee

Revision of the budget by the section
80 Committee

February

Revision of the draft budget by the
Mayoral Committee

March

April

Community Consultation

May

Budget Approval

July

Budget Implementation

MATJHABENG LOCAL MUNICIPALITY
TIME SCHEDULE OF KEY DEADLINES – BUDGET 2019/2020

| Month | Mayor and Council | Administration - Municipality |
|------------------|---|---|
| July | <p>Mayor begins planning for next three-year budget in accordance with co-ordination role of budget process MFMA s 53</p> <p>Planning includes review of the previous years budget process and completion of the Budget Evaluation Checklist</p> | <p>Accounting officers and senior officials of municipality begin planning for next three-year budget MFMA s 68, 77</p> <p>Accounting officers and senior officials of municipality review options and contracts for service delivery MSA s 76-81</p> |
| August | <p>Mayor tables in Council a time schedule outlining key deadlines for: preparing, tabling and approving the budget; reviewing the IDP (as per s 34 of MSA) and budget related policies and consultation processes at least 10 months before the start of the budget year. MFMA s 21,22, 23; MSA s 34, Ch 4 as amended</p> <p>Mayor establishes committees and consultation forums for the budget process</p> | |
| September | <p>Council through the IDP review process determines strategic objectives for service delivery and development for next three-year budgets including review of provincial and national government sector and strategic plans</p> | <p>Budget offices of municipality determine revenue projections and proposed rate and service charges and drafts initial allocations to functions and departments for the next financial year after taking into account strategic objectives</p> <p>Engages with Provincial and National sector departments on sector specific programmes for alignment with municipalities plans (schools, libraries, clinics, water, electricity, roads, etc)</p> |
| October | | <p>Accounting officer does initial review of national policies and budget plans and potential price increases of bulk resources with function and department officials MFMA s 35, 36, 42; MTBPS</p> |
| November | | <p>Accounting officer reviews and drafts initial changes to IDP MSA s 34</p> |
| December | <p>Council finalises tariff (rates and service charges) policies for next financial year MSA s 74, 75</p> | <p>Accounting officer and senior officials consolidate and prepare proposed budget and plans for next financial year taking into account previous years performance as per audited financial statements</p> |

| Month | Mayor and Council | Administration - Municipality |
|-----------------|--|---|
| January | | Accounting officer reviews proposed national and provincial allocations to municipality for incorporation into the draft budget for tabling. (Proposed national and provincial allocations for three years must be available by 20 January) MFMA s 36 |
| February | | Accounting officer finalises and submits to Mayor proposed budgets and plans for next three-year budgets taking into account the recent mid-year review and any corrective measures proposed as part of the oversight report for the previous years audited financial statements and annual report. Mid-year budget and performance assessment conducted by PT & NT. |
| March | Mayor tables municipality budget, resolutions, plans, and proposed revisions to IDP at least 90 days before start of budget year MFMA s 16, 22, 23, 87; MSA s 34 | Accounting officer publishes tabled budget, plans, and proposed revisions to IDP, invites local community comment and submits to NT, PT and others as prescribed MFMA s 22 & 37; MSA Ch 4 as amended Accounting officer reviews any changes in prices for bulk resources as communicated by 15 March MFMA s 42 |
| April | Consultation with national and provincial treasuries and finalise sector plans for water, sanitation, electricity etc MFMA s 21 | Accounting officer assists the Mayor in revising budget documentation in accordance with consultative processes and taking into account the results from the third quarterly review of the current year |
| May | Public hearings on the budget, and council debate. Council consider views of the local community, NT, PT, other provincial and national organs of state and municipalities. Mayor to be provided with an opportunity to respond to submissions during consultation and table amendments for council consideration. Council to consider approval of budget and plans at least 30 days before start of budget year. MFMA s 23, 24; MSA Ch 4 as amended | Accounting officer assists the Mayor in preparing the final budget documentation for consideration for approval at least 30 days before the start of the budget year taking into account consultative processes and any other new information of a material nature. Budget and Benchmark Assessment (PT & NT). |
| June | Council must approve annual budget by resolution, setting taxes and tariffs, approving changes to IDP and budget related policies, approving measurable performance objectives for revenue by source and expenditure by vote before start of budget year MFMA s 16, 24, 26, 53 Mayor must approve SDBIP within 28 days after approval of the budget and ensure that annual performance contracts are concluded in accordance with s 57(2) of the MSA. Mayor to ensure that the annual performance agreements are linked to the measurable performance | Accounting officer submits to the mayor no later than 14 days after approval of the budget a draft of the SDBIP and annual performance agreements required by s 57(1)(b) of the MSA. MFMA s 69; MSA s 57 Accounting officers of municipality publishes adopted budget and plans MFMA s 75, 87 |

| Month | Mayor and Council | Administration - Municipality |
|---|--|-------------------------------|
| | <p>objectives approved with the budget and SDBIP. The mayor submits the approved SDBIP and performance agreements to council, MEC for local government and makes public within 14 days after approval.</p> <p>MFMA s 53; MSA s 38-45, 57(2)</p> <p>Council must finalise a system of delegations. MFMA s 59, 79, 82; MSA s 59-65</p> | |
| <p>Abbreviations: IDP - Integrated Development Plan; MFMA - Local Government: Municipal Finance Management Act, No. 56 of 2003; MSA - Local Government: Municipal Systems Act, No. 32 of 2000, as amended; MTBPS - National Treasury annual publication, Medium Term Budget and Policy Statement; NT - National Treasury; PT - Provincial Treasuries; SDBIP - Service Delivery and Budget Implementation Plan</p> | | |

SUPPORTING TABLES

FS184 Matjhabeng - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

| Description | Ref | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| R thousand | | | | | | | | | | | |
| REVENUE ITEMS: | | | | | | | | | | | |
| <u>Property rates</u> | 6 | | | | | | | | | | |
| Total Property Rates | | 262 455 | 279 796 | 298 925 | 330 857 | 330 857 | 330 857 | 330 857 | 349 385 | 368 252 | 388 138 |
| <i>less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)</i> | | | | | 36 805 | 36 805 | 36 805 | 36 805 | 38 866 | 40 965 | 43 177 |
| Net Property Rates | | 262 455 | 279 796 | 298 925 | 294 053 | 294 053 | 294 053 | 294 053 | 310 519 | 327 288 | 344 961 |
| <u>Service charges - electricity revenue</u> | 6 | | | | | | | | | | |
| Total Service charges - electricity revenue | | 460 164 | 470 762 | 531 532 | 673 476 | 673 476 | 673 476 | 673 476 | 711 191 | 749 595 | 790 073 |
| <i>less Revenue Foregone (in excess of 50 kwh per indigent household per month)</i> | | | | | | | | | | | |
| <i>less Cost of Free Basis Services (50 kwh per indigent household per month)</i> | | 45 666 | — | — | — | — | — | — | — | — | — |
| Net Service charges - electricity revenue | | 414 498 | 470 762 | 531 532 | 673 476 | 673 476 | 673 476 | 673 476 | 711 191 | 749 595 | 790 073 |
| <u>Service charges - water revenue</u> | 6 | | | | | | | | | | |
| Total Service charges - water revenue | | 322 440 | 342 295 | 317 720 | 361 259 | 361 259 | 361 259 | 361 259 | 405 153 | 427 031 | 450 091 |
| <i>less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)</i> | | | | | | | | | | | |
| <i>less Cost of Free Basis Services (6 kilolitres per indigent household per month)</i> | | — | 20 000 | 21 280 | 22 408 | 22 408 | 22 408 | | 23 663 | 24 940 | 26 287 |
| Net Service charges - water revenue | | 322 440 | 322 295 | 296 440 | 338 852 | 338 852 | 338 852 | 361 259 | 381 490 | 402 090 | 423 803 |
| <u>Service charges - sanitation revenue</u> | 6 | | | | | | | | | | |
| Total Service charges - sanitation revenue | | 128 256 | 149 195 | 150 464 | 155 578 | 155 578 | 155 578 | 155 578 | 177 459 | 187 042 | 197 142 |
| <i>less Revenue Foregone (in excess of free sanitation service to indigent households)</i> | | | | | | | | | | | |
| <i>less Cost of Free Basis Services (free sanitation service to indigent households)</i> | | — | 10 000 | 10 640 | 11 204 | 11 820 | 12 470 | | 13 169 | 13 880 | 14 629 |
| Net Service charges - sanitation revenue | | 128 256 | 139 195 | 139 824 | 144 374 | 143 758 | 143 108 | 155 578 | 164 291 | 173 162 | 182 513 |
| <u>Service charges - refuse revenue</u> | 6 | | | | | | | | | | |
| Total refuse removal revenue | | 78 928 | 93 709 | 98 073 | 88 430 | 88 430 | 88 430 | 88 430 | 97 135 | 102 380 | 107 909 |
| Total landfill revenue | | | | | | | | | | | |
| <i>less Revenue Foregone (in excess of one removal a week to indigent households)</i> | | | | | | | | | | | |
| <i>less Cost of Free Basis Services (removed once a week to indigent households)</i> | | — | 3 032 | 3 032 | 3 193 | 3 368 | 3 554 | | 3 753 | 3 955 | 4 169 |
| Net Service charges - refuse revenue | | 78 928 | 90 677 | 95 041 | 85 237 | 85 062 | 84 877 | 88 430 | 93 382 | 98 425 | 103 740 |
| Other Revenue by source | | | | | | | | | | | |

| | | | | | | | | | | | |
|--|----|-----|-----|-----|-----|-----|-----|-----|-------|-------|-------|
| Fuel Levy | | 79 | 31 | 31 | 224 | 224 | 224 | 224 | 175 | 185 | 195 |
| Operational Revenue | | 157 | 593 | 640 | 710 | 710 | 710 | 710 | 837 | 332 | 340 |
| Sales of goods and services | | | | | | | | | 61 | | |
| | | | | | | | | | 457 | | |
| | 3 | | | | | | | | | | |
| Total 'Other' Revenue | 1 | 79 | 31 | 31 | 224 | 224 | 224 | 224 | 237 | 185 | 195 |
| | | 157 | 593 | 640 | 710 | 710 | 710 | 710 | 294 | 332 | 340 |
| EXPENDITURE ITEMS: | | | | | | | | | | | |
| Employee related costs | | | | | | | | | | | |
| Basic Salaries and Wages | 2 | 611 | 654 | 691 | 458 | 474 | 474 | 474 | 428 | 452 | 476 |
| | | 811 | 634 | 253 | 197 | 755 | 755 | 755 | 874 | 033 | 443 |
| Pension and UIF Contributions | | | | | 63 | 64 | 64 | 64 | 69 | 73 | 77 |
| | | | | | 575 | 743 | 743 | 743 | 680 | 443 | 409 |
| Medical Aid Contributions | | | | | 50 | 51 | 51 | 51 | 53 | 56 | 59 |
| | | | | | 326 | 389 | 389 | 389 | 530 | 421 | 467 |
| Overtime | | | | | 36 | 32 | 32 | 32 | 56 | 59 | 62 |
| | | | | | 695 | 000 | 000 | 000 | 169 | 202 | 399 |
| Performance Bonus | | | | | - | - | - | - | - | - | - |
| | | | | | 32 | 33 | 33 | 33 | 41 | 43 | 46 |
| Motor Vehicle Allowance | | | | | 120 | 494 | 494 | 494 | 594 | 840 | 207 |
| Cellphone Allowance | | | | | 251 | 257 | 257 | 257 | 228 | 240 | 253 |
| Housing Allowances | | | | | 3 | 3 | 3 | 3 | 4 | 4 | 4 |
| | | | | | 911 | 911 | 911 | 911 | 357 | 592 | 840 |
| Other benefits and allowances | | | | | 25 | 26 | 26 | 26 | 105 | | |
| | | | | | 509 | 443 | 443 | 443 | 611 | | |
| Payments in lieu of leave | | | | | 67 | 30 | 30 | 30 | 20 | 21 | 23 |
| | | | | | 038 | 623 | 623 | 623 | 767 | 889 | 071 |
| Long service awards | | | | | 1 | 1 | 1 | 1 | 4 | 4 | 4 |
| | | | | | 482 | 482 | 482 | 482 | 226 | 454 | 695 |
| Post-retirement benefit obligations | 4 | | | | | 20 | 20 | 20 | | | |
| | | | | | | 009 | 009 | 009 | | | |
| sub-total | 5 | 611 | 654 | 691 | 739 | 739 | 739 | 739 | 785 | 716 | 754 |
| | | 811 | 634 | 253 | 106 | 106 | 106 | 106 | 036 | 113 | 784 |
| Less: Employees costs capitalised to PPE | | | | | | | | | | | |
| Total Employee related costs | 1 | 611 | 654 | 691 | 739 | 739 | 739 | 739 | 785 | 716 | 754 |
| | | 811 | 634 | 253 | 106 | 106 | 106 | 106 | 036 | 113 | 784 |
| Contributions recognised - capital | | | | | | | | | | | |
| List contributions by contract | | | | | | | | | | | |
| Total Contributions recognised - capital | | - | - | - | - | - | - | - | - | - | - |
| Depreciation & asset impairment | | | | | | | | | | | |
| Depreciation of Property, Plant & Equipment | | 207 | 210 | 213 | 136 | 136 | 136 | 136 | 216 | 227 | 240 |
| | | 910 | 957 | 628 | 000 | 000 | 000 | 000 | 298 | 978 | 289 |
| Lease amortisation | | | | | | | | | | | |
| Capital asset impairment | | | | | | | | | | | |
| Depreciation resulting from revaluation of PPE | | | | | | | | | | | |
| Total Depreciation & asset impairment | 10 | 207 | 210 | 213 | 136 | 136 | 136 | 136 | 216 | 227 | 240 |
| | | 910 | 957 | 628 | 000 | 000 | 000 | 000 | 298 | 978 | 289 |
| Bulk purchases | | | | | | | | | | | |
| Electricity Bulk Purchases | | 403 | 424 | 421 | 442 | 432 | 432 | 432 | 483 | 509 | 537 |
| | | 198 | 770 | 073 | 231 | 231 | 231 | 231 | 845 | 973 | 511 |
| Water Bulk Purchases | | 451 | 468 | 533 | 478 | 305 | 305 | 305 | 517 | 545 | 574 |
| | | 756 | 652 | 252 | 973 | 264 | 264 | 264 | 291 | 225 | 667 |
| Total bulk purchases | 1 | 854 | 893 | 954 | 921 | 737 | 737 | 737 | 1 001 | 1 055 | 1 112 |
| | | 953 | 422 | 324 | 205 | 495 | 495 | 495 | 137 | 198 | 179 |
| Transfers and grants | | | | | | | | | | | |
| Cash transfers and grants | | - | - | - | - | - | - | - | 2 | 2 | 2 |
| | | | | | | | | | 000 | 108 | 222 |
| Non-cash transfers and grants | | - | - | - | - | - | - | - | - | - | - |

| | | | | | | | | | | | |
|--|---|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| Total transfers and grants | 1 | - | - | - | - | - | - | - | 2 000 | 2 108 | 2 222 |
| Contracted services | | | | | | | | | | | |
| <i>Outsourced Services</i> | | 110 461 | 169 725 | 177 015 | 104 068 | 228 332 | 228 332 | 228 332 | 43 522 | 45 873 | 48 350 |
| <i>Consultants and Professionals</i> | | | | | | | | | 48 147 | 50 747 | 53 487 |
| <i>Contractors</i> | | | | | | | | | 119 200 | 125 637 | 132 421 |
| sub-total | 1 | 110 461 | 169 725 | 177 015 | 104 068 | 228 332 | 228 332 | 228 332 | 210 869 | 222 256 | 234 258 |
| Allocations to organs of state: | | | | | | | | | | | |
| Electricity | | | | | | | | | | | |
| Water | | | | | | | | | | | |
| Sanitation | | | | | | | | | | | |
| Other | | | | | | | | | | | |
| Total contracted services | | 110 461 | 169 725 | 177 015 | 104 068 | 228 332 | 228 332 | 228 332 | 210 869 | 222 256 | 234 258 |
| Other Expenditure By Type | - | | | | | | | | | | |
| Collection costs | | | | | | | | | | | |
| Contributions to 'other' provisions | | | | | | | | | | | |
| Consultant fees | | | | | | | | | | | |
| Audit fees | | | | | | | | | 7 000 | 7 378 | 7 776 |
| General expenses | 3 | 158 082 | 208 031 | 178 541 | 92 307 | 148 140 | 148 140 | 148 140 | 132 216 | 139 356 | 146 881 |
| <i>List Other Expenditure by Type</i> | | | | | | | | | | | |
| Total 'Other' Expenditure | 1 | 158 082 | 208 031 | 178 541 | 92 307 | 148 140 | 148 140 | 148 140 | 139 216 | 146 734 | 154 657 |
| Repairs and Maintenance by Expenditure Item | 8 | | | | | | | | | | |
| Employee related costs | | | | | 17 069 | 20 144 | 20 144 | 20 144 | 133 184 | 140 375 | 147 956 |
| Other materials | | | | | | | | | 119 200 | 125 637 | 132 421 |
| Contracted Services | | | | | | | | | | | |
| Other Expenditure | | | | | | | | | | | |
| Total Repairs and Maintenance Expenditure | 9 | - | - | - | 17 069 | 20 144 | 20 144 | 20 144 | 252 384 | 266 012 | 280 377 |

FS184 Matjhabeng - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

| Description | Ref | Vote 1 - COUNCIL GENERAL | Vote 2 - OFFICE OF THE EXECUTIVE MANAGER | Vote 3 - OFFICE OF THE SPEAKER | Vote 4 - POLITICAL APPOINTMENTS | Vote 5 - OFFICE OF THE MUNICIPAL MANAGER | Vote 6 - CORPORATE SERVICES | Vote 7 - FINANCE | Vote 8 - HUMAN RESOURCES | Vote 9 - COMMUNITY SERVICES | Vote 10 - PUBLIC SAFETY AND TRANSPORT | Vote 11 - ECONOMIC DEVELOPMENT | Vote 12 - ENGINEERING SERVICES | Vote 13 - WATER/ SEWERAGE | Vote 14 - ELECTRICITY | Vote 15 - HOUSING | Total |
|--|-----|--------------------------------|--|---|---------------------------------------|--|-----------------------------------|---------------------|--------------------------------|-----------------------------------|--|--------------------------------------|--------------------------------------|---------------------------------|--------------------------|----------------------|------------------|
| R thousand | 1 | | | | | | | | | | | | | | | | |
| Revenue By Source | | | | | | | | | | | | | | | | | |
| Property rates | | | | | | | | 310 519 | | | | | | | | | 310 519 |
| Service charges - electricity revenue | | | | | | | | | | | | | | | 711 191 | | 711 191 |
| Service charges - water revenue | | | | | | | | | | | | | | 381 490 | | | 381 490 |
| Service charges - sanitation revenue | | | | | | | | | | | | | | 164 291 | | | 164 291 |
| Service charges - refuse revenue | | | | | | | | | | 93 382 | | | | | | | 93 382 |
| Rental of facilities and equipment | | | | | | | | | | | | | | | | 22 239 | 22 239 |
| Interest earned - external investments | | | | | | | | 3 898 | | | | | | | | | 3 898 |
| Interest earned - outstanding debtors | | | | | | | | 21 603 | | | | | | 86 773 | 11 520 | | 119 895 |
| Dividends received | | | | | | | | | | | | | | | | | - |
| Fines, penalties and forfeits | | | | | | | | | | | 22 000 | | | | | | 22 000 |
| Licences and permits | | | | | | | | | | | | | | | | | - |
| Agency services | | | | | | | | | | | | | | | | | - |
| Other revenue | | | | | | | | | | | | | | | | | - |
| Transfers and subsidies | | 508 333 | | | | | 519 | 213 700 | | 38 175 | 5 371 | | 3 162 | | | 119 | 281 046 |
| Gains on disposal of PPE | | 52 800 | | | | | | | | | | | | | | | 52 800 |
| Total Revenue (excluding capital transfers and contributions) | | 561 133 | - | - | - | - | 519 | 549 720 | - | 131 557 | 27 371 | - | 3 162 | 632 554 | 722 711 | 22 358 | 2 655 085 |
| Expenditure By Type | | | | | | | | | | | | | | | | | |
| Employee related costs | | 952 | 522 | 186 | 43 608 | 46 504 | 48 442 | 72 955 | 16 689 | 188 022 | 122 933 | 18 133 | 64 081 | 94 303 | 47 815 | 19 891 | 785 036 |
| Remuneration of councillors | | 21 585 | 11 287 | 882 | - | - | - | - | - | - | - | - | - | - | - | - | 33 754 |
| Debt impairment | | - | - | - | - | - | - | 553 994 | - | - | - | - | - | - | - | - | 553 994 |
| Depreciation & asset impairment | | - | - | - | - | - | - | - | - | 40 698 | - | - | - | 87 800 | 87 800 | - | 216 298 |
| Finance charges | | - | - | - | - | - | - | 141 361 | - | - | - | - | - | - | - | - | 141 361 |
| Bulk purchases | | - | - | - | - | - | - | - | - | - | - | - | - | 483 845 | 517 291 | - | 1 001 137 |
| Other materials | | 326 | 238 | 88 | - | 2 667 | 1 066 | 698 | 82 | 8 726 | 7 107 | 1 767 | 43 628 | 33 141 | 31 704 | 1 946 | 133 184 |
| Contracted services | | 5 546 | 2 811 | 300 | - | 22 364 | 7 600 | 20 200 | 2 634 | 16 054 | 12 500 | 1 000 | 26 530 | 42 456 | 50 873 | - | 210 869 |
| Transfers and subsidies | | - | 2 000 | - | - | - | - | - | - | - | - | - | - | - | - | - | 2 000 |
| Other expenditure | | 45 101 | 2 564 | 4 958 | 295 | 14 462 | 7 361 | 11 799 | 1 615 | 14 539 | 6 242 | 649 | 7 163 | 16 428 | 5 577 | 464 | 139 216 |
| Loss on disposal of PPE | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditure | | 73 510 | 19 422 | 6 413 | 43 902 | 85 997 | 64 469 | 801 007 | 21 019 | 268 040 | 148 783 | 21 548 | 141 401 | 757 973 | 741 062 | 22 301 | 3 216 848 |
| Surplus/(Deficit) | | 487 623 | (19 422) | (6 413) | (43 902) | (85 997) | (63 950) | (251 287) | (21 019) | (136 483) | (121 412) | (21 548) | (138 239) | (125 420) | (18 351) | 57 | (565 763) |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) | | 170 615 | | | | | | | | | | | | | | | 170 615 |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) | | | | | | | | | | | | | | | | | - |
| Transfers and subsidies - capital (in-kind - all) | | | | | | | | | | | | | | | | | - |
| Surplus/(Deficit) after capital transfers & contributions | | 658 238 | (19 422) | (6 413) | (43 902) | (85 997) | (63 950) | (251 287) | (21 019) | (136 483) | (121 412) | (21 548) | (138 239) | (125 420) | (18 351) | 57 | (395 148) |

FS184 Matjhabeng - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

| 3.104 Maternity - Supporting table 3A3 Supporting detail to Budgeted Financial Position | | | | | | | | | | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| Description | Ref | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| R thousand | | | | | | | | | | | |
| ASSETS | | | | | | | | | | | |
| Call investment deposits | | | | | | | | | | | |
| Call deposits | | 10 637 | 2 759 | 16 | 396 776 | 396 776 | 396 776 | 396 776 | 418 995 | 441 621 | 465 469 |
| Other current investments | | | | | | | | | | | |
| Total Call investment deposits | 2 | 10 637 | 2 759 | 16 | 396 776 | 396 776 | 396 776 | 396 776 | 418 995 | 441 621 | 465 469 |
| Consumer debtors | | | | | | | | | | | |
| Consumer debtors | | 720 950 | 751 957 | 845 218 | 3 600 000 | 3 600 000 | 3 600 000 | 3 600 000 | 2 000 000 | 2 108 000 | 2 221 832 |
| Less: Provision for debt impairment | | | | | | | | | | | |
| Total Consumer debtors | 2 | 720 950 | 751 957 | 845 218 | 3 600 000 | 3 600 000 | 3 600 000 | 3 600 000 | 2 000 000 | 2 108 000 | 2 221 832 |
| Debt impairment provision | | | | | | | | | | | |
| Balance at the beginning of the year | | | | | | | | | | | |
| Contributions to the provision | | | | | | | | | | | |
| Bad debts written off | | | | | | | | | | | |
| Balance at end of year | | - | - | - | - | - | - | - | - | - | - |
| Property, plant and equipment (PPE) | | | | | | | | | | | |
| PPE at cost/valuation (excl. finance leases) | | 4 735 677 | 4 686 400 | 4 628 231 | 4 517 977 | 4 517 977 | 4 517 977 | 4 517 977 | 4 770 984 | 5 028 617 | 5 300 162 |
| Leases recognised as PPE | | | | | | | | | | | |
| Less: Accumulated depreciation | 3 | 207 910 | 210 957 | 213 628 | | | | | | | |
| Total Property, plant and equipment (PPE) | 2 | 4 527 768 | 4 475 442 | 4 414 603 | 4 517 977 | 4 517 977 | 4 517 977 | 4 517 977 | 4 770 984 | 5 028 617 | 5 300 162 |
| LIABILITIES | | | | | | | | | | | |
| Current liabilities - Borrowing | | | | | | | | | | | |
| Short term loans (other than bank overdraft) | | | | | | | | | | | |
| Current portion of long-term liabilities | | | | | | | | | | | |
| Total Current liabilities - Borrowing | | - | - | - | - | - | - | - | - | - | - |
| Trade and other payables | | | | | | | | | | | |
| Trade Payables | 5 | 2 815 800 | 3 779 859 | 4 684 497 | 3 000 000 | 3 000 000 | 3 000 000 | 3 000 000 | 4 000 000 | 2 000 000 | 2 108 000 |
| Other creditors | | | | | | | | | | | |
| Unspent conditional transfers | | 1 004 | - | 23 305 | | | | | | | |
| VAT | | | | | | | | | | | |
| Total Trade and other payables | 2 | 2 816 805 | 3 779 859 | 4 707 802 | 3 000 000 | 3 000 000 | 3 000 000 | 3 000 000 | 4 000 000 | 2 000 000 | 2 108 000 |
| Non current liabilities - Borrowing | | | | | | | | | | | |
| Borrowing | 4 | | | | | | | | | | |
| Finance leases (including PPP asset element) | | | | | | | | | | | |
| Total Non current liabilities - Borrowing | | - | - | - | - | - | - | - | - | - | - |
| Provisions - non-current | | | | | | | | | | | |
| Retirement benefits | | | | | | | | | | | |
| List other major provision items | | | | | | | | | | | |
| Refuse landfill site rehabilitation | | | | | | | | | | | |
| Other | | 444 259 | 487 705 | 484 527 | 320 000 | 320 000 | 320 000 | 320 000 | 337 920 | 356 168 | 375 401 |
| Total Provisions - non-current | | 444 259 | 487 705 | 484 527 | 320 000 | 320 000 | 320 000 | 320 000 | 337 920 | 356 168 | 375 401 |
| CHANGES IN NET ASSETS | | | | | | | | | | | |
| Accumulated Surplus/(Deficit) | | | | | | | | | | | |
| Accumulated Surplus/(Deficit) - opening balance | | | | | 6 059 753 | 6 059 753 | 6 059 753 | 6 059 753 | 6 399 099 | 6 744 651 | 7 108 862 |
| GRAP adjustments | | | | | | | | | | | |
| Restated balance | | - | - | - | 6 059 753 | 6 059 753 | 6 059 753 | 6 059 753 | 6 399 099 | 6 744 651 | 7 108 862 |
| Surplus/(Deficit) | | (811 093) | (731 698) | (920 446) | 201 463 | 200 671 | 199 911 | 238 343 | (395 148) | (21 545) | (7 143) |
| Appropriations to Reserves | | | | | | | | | | | |
| Transfers from Reserves | | | | | | | | | | | |
| Depreciation offsets | | | | | | | | | | | |
| Other adjustments | | | | | | | | | | | |
| Accumulated Surplus/(Deficit) | 1 | (811 093) | (731 698) | (920 446) | 6 261 216 | 6 260 424 | 6 259 664 | 6 298 096 | 6 003 951 | 6 723 105 | 7 101 719 |
| Reserves | | | | | | | | | | | |
| Housing Development Fund | | | | | | | | | | | |
| Capital replacement | | | | | | | | | | | |
| Self-insurance | | | | | | | | | | | |
| Other reserves | | | | | | | | | | | |
| Revaluation | | | | | | | | | | | |
| Total Reserves | 2 | - | - | - | - | - | - | - | - | - | - |
| TOTAL COMMUNITY WEALTH/EQUITY | 2 | (811 093) | (731 698) | (920 446) | 6 261 216 | 6 260 424 | 6 259 664 | 6 298 096 | 6 003 951 | 6 723 105 | 7 101 719 |

Total capital expenditure includes expenditure on nationally significant priorities:

| | | | | | | | | | | | |
|-----------------------------|--|--|--|--|--|--|--|--|--|--|--|
| Provision of basic services | | | | | | | | | | | |
| | | | | | | | | | | | |

FS184 Matjhabeng - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

| Strategic Objective | Goal | Goal Code | Ref | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | 2019/20 Medium Term Revenue & Expenditure Framework | | | |
|---|---|-----------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|-----------|
| | | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 | |
| R thousand | | | | | | | | | | | | | |
| Ensuring access to basic service delivery, providing integrated and sustainable human settlements, developing and sustaining spatial, natural and built environments Addressing the challenges of poverty, unemployment and social inequality; Fostering a safe, secure and healthy environment for employees and communities; Foster participatory democracy and Batho pele through caring, accessible and accountable service Accelerating service delivery through the acquisition and retention of competent and efficient human capital; Ensuring sound financial management and viability. | Provision of electricity; water; sanitation; waste removal; housing; roads and storm water; town planning and maintaining the infrastructure. | | | 1 284 497 | 1 209 713 | 1 338 227 | 1 452 927 | 1 452 927 | 1 452 927 | 1 534 291 | 1 617 142 | 1 704 468 | |
| | A responsive, accountable, effective and efficient local government | | | 188 910 | 254 788 | 589 607 | 620 856 | 620 856 | 620 856 | 654 382 | 689 719 | 726 964 | |
| | A responsive, accountable, effective and efficient local government | | | 406 586 | 389 542 | | | | | 21 790 | 22 966 | 24 207 | |
| | A responsive, accountable, effective and efficient local government | | | 189 179 | 322 769 | 552 306 | 579 921 | 579 921 | 579 921 | 611 237 | 593 961 | 628 101 | |
| Allocations to other priorities | | | | 2 | | | | | | | | | |
| Total Revenue (excluding capital transfers and contributions) | | | | 1 | 2 069 172 | 2 176 811 | 2 480 140 | 2 653 704 | 2 653 704 | 2 653 704 | 2 821 700 | 2 923 789 | 3 083 740 |

FS184 Matjhabeng - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

| Strategic Objective | Goal | Goal Code | Ref | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | 2019/20 Medium Term Revenue & Expenditure Framework | | | |
|--|---|-----------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|-----------|
| | | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 | |
| R thousand | | | | | | | | | | | | | |
| Ensuring access to basic service delivery, providing integrated and sustainable human settlements, developing and sustaining spatial, natural and built environments | Provision of electricity; water; sanitation; waste removal; housing; roads and storm water; town planning and maintaining the infrastructure. | | | 1 270 880 | 1 408 885 | 2 036 734 | 2 415 436 | 2 415 436 | 2 415 436 | 3 216 848 | 2 945 334 | 3 090 882 | |
| Addressing the challenges of poverty, unemployment and social inequality; Fostering a safe, secure and healthy environment for employees and communities; | A responsive, accountable, effective and efficient local government | | | 58 703 | 17 746 | | | | | | | | |
| Foster participatory democracy and Batho pele through caring, accessible and accountable service | A responsive, accountable, effective and efficient local government | | | 279 050 | 363 470 | | | | | | | | |
| | | | | 125 802 | 363 470 | | | | | | | | |
| Allocations to other priorities | | | | | | | | | | | | | |
| Total Expenditure | | | | 1 | 1 734 435 | 2 153 571 | 2 036 734 | 2 415 436 | 2 415 436 | 2 415 436 | 3 216 848 | 2 945 334 | 3 090 882 |

FS184 Matjhabeng - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

| Strategic Objective | Goal | Goal Code | Ref | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|---|--|-----------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| R thousand | | | | | | | | | | | | |
| To ensure that the basic sport & recreation facilities are available to all communities | Upgrading and maintaining existing & building new municipal sports and recreation facilities | A | | | | 153 363 | 25 422 | 25 422 | 25 422 | 8 989 | 9 474 | 9 986 |
| To provide adequate burial space for the community | Timeously develop new and extend current cemeteries | B | | | | | 13 797 | 13 797 | 13 797 | 1 666 | 1 756 | 1 851 |
| To develop roads, water, sewer, electricity and stormwater infrastructure | Deliver new infrastructure | C | | | | | 124 186 | 124 186 | 124 186 | 159 960 | 153 654 | 152 274 |
| Allocations to other priorities | | | 3 | | | | | | | | | |
| Total Capital Expenditure | | | 1 | – | – | 153 363 | 163 406 | 163 406 | 163 406 | 170 615 | 164 885 | 164 111 |

FS184 Matjhabeng - Supporting Table SA7 Measureable performance objectives

| Description | Unit of measurement | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|--|---------------------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| KPA1 - BASIC SERVICES | | | | | | | | | | |
| ENGINEERING SERVICES | | | | | | | | | | |
| PLANNING & SURVEYING | | | | | | | | | | |
| Evaluation of consultant designs and standards | % | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% |
| Surveying | % | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% |
| Pegging | % | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% |
| Develop and update GIS | % | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% |
| | % | | | | | | | | | |
| WATER/SEWERAGE | % | | | | | | | | | |
| Monitoring of pan levels | % | 75,0% | 80,0% | 80,0% | 80,0% | 80,0% | 80,0% | 100,0% | 100,0% | 100,0% |
| Cleaning and maintenance of storm water | % | 25,0% | 19,0% | 62,0% | 62,0% | 62,0% | 62,0% | 100,0% | 100,0% | 100,0% |
| Sewer repair/refurbishment | % | 67,0% | 67,0% | 67,0% | 67,0% | 67,0% | 67,0% | 100,0% | 100,0% | 100,0% |
| Cleaning of sewer lines | % | 10,0% | 12,0% | 12,0% | 12,0% | 12,0% | 12,0% | 100,0% | 100,0% | 100,0% |
| Sludge monitor actions | % | 43,0% | 38,0% | 38,0% | 38,0% | 38,0% | 38,0% | 100,0% | 100,0% | 100,0% |
| Repair water leaks and maintenance | % | 40,0% | 40,0% | 50,0% | 50,0% | 50,0% | 50,0% | 100,0% | 100,0% | 100,0% |
| Water sampling | % | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% |
| | % | | | | | | | | | |
| | % | | | | | | | | | |
| ROADS | % | | | | | | | | | |
| | % | 72,0% | 65,0% | 72,0% | 72,0% | 72,0% | 72,0% | 72,0% | 72,0% | 72,0% |
| Pothole repairs | % | 98,0% | 98,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% |
| Maintenance of gravel roads | % | 47,0% | 98,0% | 95,0% | 95,0% | 95,0% | 95,0% | 95,0% | 95,0% | 95,0% |
| Resealing and refurbishment of tarred | % | | | | | | | | | |
| ELECTRICITY | % | | | | | | | | | |
| Repair and replace electrical pannels | % | | | | | | | | | |
| Maintenance | % | 22,0% | 37,0% | 52,0% | 52,0% | 52,0% | 52,0% | 100,0% | 100,0% | 100,0% |
| Resealing and refurbishment of tarred | % | | | | | | | | | |
| Maintaining load control | % | | | | | | | | | |
| Electrical meters | % | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% |
| Connections and disconnections | % | | | | | | | | | |
| Maintain 132Kv Distributions | % | | | | | | | | | |
| Streetlights | % | | | | | | | | | |
| Substations | % | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% |
| High mast lights | % | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% |
| | % | | | | | | | | | |
| | % | | | | | | | | | |
| Building | % | | | | | | | | | |
| Building inspections | % | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% |
| | % | | | | | | | | | |
| HOUSING | % | | | | | | | | | |
| HOUSING | % | | | | | | | | | |
| Housing | % | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% |
| PARKS AND RECREATION | % | | | | | | | | | |
| PUBLIC AMENITIES | % | | | | | | | | | |
| Parks & Recreation | % | | | | | | | | | |
| | % | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% |
| WASTE MANAGEMENT | % | | | | | | | | | |
| REFUSE REMOVAL | % | | | | | | | | | |
| Waste removal | % | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% |
| | % | | | | | | | | | |
| FIRE SERVICES | % | | | | | | | | | |
| FIRE | % | | | | | | | | | |
| Satellite fire offices | % | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% |
| Fire prevention | % | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% |
| | % | | | | | | | | | |
| TRAFFIC SERVICES | % | | | | | | | | | |
| TRAFFIC | % | | | | | | | | | |
| Road safety awareness | % | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% |
| Traffic Road Signs | % | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% |
| | % | | | | | | | | | |

FS184 Matjhabeng - Supporting Table SA8 Performance indicators and benchmarks

| PS184 Mayjabeng - Supporting Table SA6 Performance Indicators and Benchmarks | | | | | | | | | | | |
|--|---|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| Description of financial indicator | Basis of calculation | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| <u>Borrowing Management</u> | | | | | | | | | | | |
| Credit Rating | | | | | | | | | | | |
| Capital Charges to Operating Expenditure | Interest & Principal Paid /Operating Expenditure | 4,3% | 7,6% | 6,6% | 5,5% | 5,5% | 5,5% | 5,5% | 4,4% | 5,1% | 5,1% |
| Capital Charges to Own Revenue | Finance charges & Repayment of borrowing /Own Revenue | 8,3% | 15,0% | 12,7% | 6,7% | 6,7% | 6,7% | 6,6% | 6,6% | 6,8% | 6,8% |
| Borrowed funding of 'own' capital expenditure | Borrowing/Capital expenditure ex cl. transfers and grants and contributions | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 66,9% | 39,3% |
| <u>Safety of Capital</u> | | | | | | | | | | | |
| Gearing | Long Term Borrowing/ Funds & Reserves | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% |
| <u>Liquidity</u> | | | | | | | | | | | |
| Current Ratio | Current assets/current liabilities | 0,3 | 0,3 | 0,3 | 1,6 | 1,6 | 1,6 | 1,6 | 0,8 | 1,8 | 1,8 |
| Current Ratio adjusted for aged debtors | Current assets less debtors > 90 days/current liabilities | 0,3 | 0,3 | 0,3 | 1,6 | 1,6 | 1,6 | 1,6 | 0,8 | 1,8 | 1,8 |
| Liquidity Ratio | Monetary Assets/Current Liabilities | 0,0 | 0,0 | 0,0 | 0,1 | 0,1 | 0,1 | 0,1 | 0,1 | 0,2 | 0,2 |
| <u>Revenue Management</u> | | | | | | | | | | | |
| Annual Debtors Collection Rate (Payment Level %) | Last 12 Mths Receipts/Last 12 Mths Billing | | 70,8% | 74,4% | 70,3% | 71,5% | 71,5% | 71,6% | 69,8% | 61,9% | 81,9% |
| Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue) | | 70,8% | 74,4% | 70,3% | 71,5% | 71,5% | 71,6% | 69,8% | 61,9% | 81,9% | 84,0% |
| Outstanding Debtors to Revenue | Total Outstanding Debtors to Annual Revenue | 50,7% | 62,2% | 67,1% | 166,3% | 166,3% | 166,4% | 163,8% | 94,6% | 95,9% | 95,6% |
| Longstanding Debtors Recovered | Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old | | | | | | | | | | |
| <u>Creditors Management</u> | | | | | | | | | | | |
| Creditors System Efficiency | % of Creditors Paid Within Terms (within MFMA' s 65(e)) | | | | | | | | | | |
| Creditors to Cash and Investments | | 31578,4% | -105162,5% | 153181,3% | -150633,8% | -150633,8% | -150633,8% | -150633,8% | 18139,2% | 1330,9% | 1557,8% |
| <u>Other Indicators</u> | | | | | | | | | | | |
| Electricity Distribution Losses (2) | Total Volume Losses (kW) | | | | | | | | | | |
| | Total Cost of Losses (Rand '000) | | | | | | | | | | |
| | % Volume (units purchased and generated less units sold)/units purchased and generated | | | | | | | | | | |
| Water Distribution Losses (2) | Total Volume Losses (kℓ) | | | | | | | | | | |
| | Total Cost of Losses (Rand '000) | | | | | | | | | | |
| | % Volume (units purchased and generated less units sold)/units purchased and generated | | | | | | | | | | |
| Employee costs | Employee costs/(Total Revenue - capital revenue) | 33,2% | 34,4% | 34,6% | 30,1% | 30,1% | 30,1% | 29,7% | 29,6% | 26,0% | 25,9% |
| Remuneration | Total remuneration/(Total Revenue - capital revenue) | 35,1% | 36,4% | 35,5% | 31,1% | 31,1% | 31,1% | | 30,9% | 31,3% | 31,2% |
| Repairs & Maintenance | R&M/(Total Revenue excluding capital revenue) | 2,2% | 3,8% | 3,6% | 3,9% | 3,9% | 3,9% | | 9,5% | 9,7% | 9,6% |
| Finance charges & Depreciation | FC&D/(Total Revenue - capital revenue) | 17,8% | 23,0% | 20,8% | 11,0% | 11,0% | 11,0% | 10,8% | 13,5% | 13,7% | 13,6% |
| <u>IDP regulation financial viability indicators</u> | | | | | | | | | | | |
| i. Debt coverage | (Total Operating Revenue - Operating Grants)/Debt service payments due within financial year) | 649,3 | 994,9 | 11,5 | 14,3 | 14,3 | 14,3 | 22,6 | 24,3 | 26,5 | 27,9 |
| ii. O/S Service Debtors to Revenue | Total outstanding service debtors/annual revenue received for services | 76,6% | 89,8% | 97,4% | 262,0% | 262,2% | 262,3% | 256,0% | 148,9% | 148,9% | 148,9% |
| iii. Cost coverage | (Available cash + Investments)/monthly fixed operational expenditure | 0,0 | (0,0) | 0,0 | (0,0) | (0,0) | (0,0) | (0,0) | 0,1 | 0,7 | 0,6 |

2019/20 Annual Budget and MTREF

51

FS184 Matjhabeng Supporting Table SA10 Funding measurement

| Description | MFMA section | Ref | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|--|--------------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| Funding measures | | | | | | | | | | | | |
| Cash/cash equivalents at the year end - R'000 | 18(1)b | 1 | 8 917 | (3 594) | 3 058 | (1 992) | (1 992) | (1 992) | (1 992) | 22 052 | 150 275 | 135 323 |
| Cash + investments at the yr end less applications - R'000 | 18(1)b | 2 | (2 214 470) | (2 980 093) | (3 860 773) | 65 571 | 66 654 | 67 693 | 16 121 | (2 121 752) | 468 611 | 542 830 |
| Cash year end/monthly employee/supplier payments | 18(1)b | 3 | 0,0 | (0,0) | 0,0 | (0,0) | (0,0) | (0,0) | (0,0) | 0,1 | 0,7 | 0,6 |
| Surplus/(Deficit) excluding depreciation offsets: R'000 | 18(1) | 4 | (811 093) | (731 698) | (920 446) | 201 463 | 200 671 | 199 911 | 238 343 | (395 148) | (21 545) | (7 143) |
| Service charge rev % change - macro CPIX target exclusive | 18(1)a,(2) | 5 | N.A. | 2,0% | (1,5%) | 6,8% | (6,1%) | (6,1%) | (3,5%) | 2,2% | (0,6%) | (0,6%) |
| Cash receipts % of Ratepayer & Other revenue | 18(1)a,(2) | 6 | 63,4% | 67,9% | 63,0% | 64,9% | 64,9% | 65,0% | 63,7% | 57,4% | 75,9% | 77,6% |
| Debt impairment expense as a % of total billable revenue | 18(1)a,(2) | 7 | 53,2% | 37,8% | 38,5% | 9,2% | 9,3% | 9,3% | 9,0% | 33,4% | 14,3% | 13,5% |
| Capital payments % of capital expenditure | 18(1)c,(19) | 8 | 69,5% | 100,1% | 99,9% | 100,0% | 100,0% | 100,0% | 100,0% | 100,0% | 91,7% | 118,2% |
| Borrowing receipts % of capital expenditure (ex cl. transfers) | 18(1)c | 9 | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% |
| Grants % of Govt. legislated/gazetted allocations | 18(1)a | 10 | | | | | | | | 0,0% | 0,0% | 0,0% |
| Current consumer debtors % change - incr(decr) | 18(1)a | 11 | N.A. | 27,0% | 13,3% | 204,6% | 0,0% | 0,0% | 0,0% | (38,6%) | 5,4% | 5,4% |
| Long term receivables % change - incr(decr) | 18(1)a | 12 | N.A. | (93,3%) | (18,8%) | (100,0%) | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% | 0,0% |
| R&M % of Property Plant & Equipment | 20(1)(vi) | 13 | 0,9% | 1,6% | 1,6% | 2,1% | 2,1% | 2,1% | 5,6% | 5,3% | 5,3% | 5,3% |
| Asset renewal % of capital budget | 20(1)(vi) | 14 | 0,0% | 0,0% | 0,0% | 94,5% | 94,5% | 94,5% | 0,0% | 6,2% | 6,2% | 6,2% |

[illegible]

FS184 Matjhabeng - Supporting Table SA11 Property rates summary

| Description | Ref | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| Valuation: | 1 | | | | | | | | | |
| Date of valuation: | | | | | | | | | | |
| Financial year valuation used | | 2011/2019 | 2014/2018 | 2015/2019 | 2015/2019 | | | 2015/19 | | |
| Municipal by-laws s6 in place? (Y/N) | 2 | Yes | Yes | Yes | Yes | | | Yes | | |
| Municipal/assistant valuer appointed? (Y/N) | | Yes | Yes | Yes | Yes | | | Yes | | |
| Municipal partnership s38 used? (Y/N) | | No | No | No | No | | | No | | |
| No. of assistant valuers (FTE) | 3 | | | | | | | | | |
| No. of data collectors (FTE) | 3 | | | | | | | | | |
| No. of internal valuers (FTE) | 3 | | | | | | | | | |
| No. of external valuers (FTE) | 3 | | | | | | | | | |
| No. of additional valuers (FTE) | 4 | | | | | | | | | |
| Valuation appeal board established? (Y/N) | | Yes | Yes | No | No | | | No | | |
| Implementation time of new valuation roll (mths) | | | | | | | | | | |
| No. of properties | 5 | 155 000 | 155 000 | 155 000 | 155 000 | 155 000 | 155 000 | 155 000 | | |
| No. of sectional title values | 5 | 75 000 | 75 000 | 75 000 | 75 000 | 75 000 | 75 000 | 75 000 | | |
| No. of unreasonably difficult properties s7(2) | | 4 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | | |
| No. of supplementary valuations | | | | | | | | | | |
| No. of valuation roll amendments | | | | | | | | | | |
| No. of objections by rate payers | | | | | | | | | | |
| No. of appeals by rate payers | | | | | | | | | | |
| No. of successful objections | 8 | | | | | | | | | |
| No. of successful objections > 10% | 8 | | | | | | | | | |
| Supplementary valuation | | | | | | | | | | |
| Public service infrastructure value (Rm) | 5 | | | | | | | | | |
| Municipality owned property value (Rm) | | | | | | | | | | |
| Valuation reductions: | | | | | | | | | | |
| Valuation reductions-public infrastructure (Rm) | | | | | | | | | | |
| Valuation reductions-nature reserves/park (Rm) | | | | | | | | | | |
| Valuation reductions-mineral rights (Rm) | | | | | | | | | | |
| Valuation reductions-R15,000 threshold (Rm) | | | | | | | | | | |
| Valuation reductions-public worship (Rm) | | | | | | | | | | |
| Valuation reductions-other (Rm) | | | | | | | | | | |
| Total valuation reductions: | | - | - | - | - | - | - | - | - | - |
| Total value used for rating (Rm) | 5 | | | | | | | | | |
| Total land value (Rm) | 5 | | | | | | | | | |
| Total value of improvements (Rm) | 5 | | | | | | | | | |
| Total market value (Rm) | 5 | | | | | | | | | |
| Rating: | | | | | | | | | | |
| Residential rate used to determine rate for other categories? (Y/N) | 5 | | | | | | | | | |
| Differential rates used? (Y/N) | | | | | | | | | | |
| Limit on annual rate increase (s20)? (Y/N) | | | | | | | | | | |
| Special rating area used? (Y/N) | | | | | | | | | | |
| Phasing-in properties s21 (number) | | | | | | | | | | |
| Rates policy accompanying budget? (Y/N) | | | | | | | | | | |
| Fixed amount minimum value (R'000) | | | | | | | | | | |
| Non-residential prescribed ratio s19? (%) | | | | | | | | | | |
| Rate revenue: | | | | | | | | | | |
| Rate revenue budget (R'000) | 6 | | | | | | | | | |
| Rate revenue expected to collect (R'000) | 6 | | | | | | | | | |
| Expected cash collection rate (%) | | | | | | | | | | |
| Special rating areas (R'000) | 7 | | | | | | | | | |
| Rebates, exemptions - indigent (R'000) | | | | | | | | | | |
| Rebates, exemptions - pensioners (R'000) | | | | | | | | | | |
| Rebates, exemptions - bona fide farm. (R'000) | | | | | | | | | | |
| Rebates, exemptions - other (R'000) | | | | | | | | | | |
| Phase-in reductions/discouts (R'000) | | | | | | | | | | |
| Total rebates, exemptns, reductns, discs (R'000) | | - | - | - | - | - | - | - | - | - |

FS184 Matjhabeng - Supporting Table SA13a Service Tariffs by category

| Description | Ref | Provide description of tariff structure where appropriate | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|--|-----|---|---------|---------|---------|-------------------------|--|-------------|-------------|
| | | | | | | | Budget Year | Budget Year | Budget Year |
| | | | | | | | 2019/20 | +1 2020/21 | +2 2021/22 |
| Property rates <i>(rate in the Rand)</i> | 1 | | | | | | | | |
| Residential properties | | | 0,0102 | 0,0109 | 0,0116 | 0,0122 | 0,0129 | 0,0136 | 0,0143 |
| Residential properties - vacant land | | | | 0,0109 | 0,0116 | 0,1218 | 0,1286 | 0,1356 | 0,1429 |
| Formal/informal settlements | | | | | - | | | - | - |
| Small holdings | | | | | - | 0,0031 | 0,0032 | 0,0034 | 0,0036 |
| Farm properties - used | | | 0,0025 | 0,0027 | 0,0029 | 0,0031 | 0,0032 | 0,0034 | 0,0036 |
| Farm properties - not used | | | | | - | | | - | - |
| Industrial properties | | | 0,0375 | 0,0400 | 0,0425 | 0,0369 | 0,0389 | 0,0410 | 0,0433 |
| Business and commercial properties | | | 0,0309 | 0,0329 | 0,0350 | 0,0369 | 0,0389 | 0,0410 | 0,0433 |
| Communal land - residential | | | | | - | | | - | - |
| Communal land - small holdings | | | | | - | | | - | - |
| Communal land - farm property | | | | | - | | | - | - |
| Communal land - business and commercial | | | | | - | | | - | - |
| Communal land - other | | | | | - | | | - | - |
| State-owned properties | | | 0,0309 | 0,0329 | 0,0350 | 0,0369 | 0,0389 | 0,0410 | 0,0433 |
| Municipal properties | | | - | | - | | | | |
| Public service infrastructure | | | | | - | | | | |
| Privately owned towns serviced by the | | | | | - | | | | |
| State trust land | | | | | - | | | | |
| Restitution and redistribution properties | | | | | - | | | | |
| Protected areas | | | | | - | | | | |
| National monuments properties | | | | | - | | | | |
| Exemptions, reductions and rebates <i>(Rands)</i> | | | | | | | | | |
| Residential properties | | | | | | | | | |
| R15 000 threshold rebate | | | 15 000 | 15 000 | 15 000 | 15 000 | 15 000 | 15 000 | 15 000 |

FS184 Matjhabeng - Supporting Table SA13b Service Tariffs by category - explanatory

| Description | Ref | Provide description of tariff structure where appropriate | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|---|-----|---|---------|---------|---------|----------------------|---|------------------------|------------------------|
| | | | | | | | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| | | | | | | | | | |
| Exemptions, reductions and rebates (Rands) | | | | | | | | | |
| R75 000 threshold rebate | | | 75 000 | 75 000 | 75 000 | 75 000 | 75 000 | 75 000 | |
| | | | 75 000 | 75 000 | 75 000 | 75 000 | 75 000 | 75 000 | |
| | | | 75 000 | 75 000 | 75 000 | 75 000 | 75 000 | 75 000 | |
| | | | | | | | | | |
| Water tariffs | | | | | | | | | |
| Water house | | (0-6kl) | 10 | 11 | 11 | 12 | 13 | 13 | 14 |
| | | (7-50kl) | 12 | 13 | 14 | 15 | 15 | 16 | 17 |
| | | (>50kl) | 16 | 17 | 18 | 19 | 20 | 21 | 23 |
| Water Business | | (1-50kl) | 12 | 13 | 14 | 14 | 15 | 16 | 17 |
| | | (>50kl) | 16 | 17 | 18 | 19 | 20 | 21 | 23 |
| Water Special tariff | | Water leakage | 8 | 9 | 9 | 10 | 10 | 11 | 11 |
| | | Sparta/tikwe | 13 | 14 | 15 | 15 | 16 | 17 | 18 |
| Water Purified | | Departmental | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| | | Purified | 5 | 6 | 6 | 6 | 7 | 7 | 8 |
| Water | | Schools | 10 | 11 | 12 | 12 | 13 | 14 | 14 |
| Water | | Departmental | 8 | 9 | 9 | 10 | 10 | 11 | 11 |
| | | Vacant stands | 40 | 43 | 46 | 48 | 51 | 53 | 56 |
| Unmeasured water/other | | | 45 | 48 | 51 | 54 | 57 | 60 | 63 |
| | | | | | | | | | |
| Waste water tariffs | | | | | | | | | |
| Sewer Residential | | | 137 | 147 | 156 | 164 | 173 | 183 | 193 |
| Sewer Vacant Stands | | | 75 | 80 | 85 | 90 | 95 | 100 | 105 |
| Sewer business | | | 91 | 97 | 103 | 108 | 114 | 121 | 127 |
| Sewer Business Virginia | | | 252 | 268 | 285 | 300 | 317 | 334 | 352 |
| Sewer Municipal | | | 38 | 40 | 43 | 45 | 47 | 50 | 53 |
| Sewer other | | | 46 | 49 | 52 | 55 | 58 | 61 | 64 |
| Sewer meloding pails | | | 38 | 40 | 43 | 45 | 47 | 50 | 53 |
| | | | | | | | | | |
| Electricity tariffs | | | | | | | | | |
| IBT | | Average c/kWh | 2 | 2 | 2 | 2 | 2 | 3 | 3 |
| IBT Lifeline | | Average c/kWh | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Prepaid Residential | | Average c/kWh | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| Flat Business (NO KVA & kWh >=2000) | | Average c/kWh | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| TOU Business | | Average c/kWh | 96 | 105 | 107 | 113 | 119 | 125 | 132 |
| Large LV | | Average c/kWh | 2 | 2 | 2 | 2 | 2 | 3 | 3 |
| Large MV | | Average c/kWh | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| TOU LV (kVA>=50) | | Average c/kWh | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| TOU MV (>=50) | | Average c/kWh | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Street lights | | Average c/kWh | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| Departmental | | Average c/kWh | 1 | 1 | 1 | 1 | 1 | 1 | 1 |
| | | | 1 | 1 | 1 | 2 | 2 | 2 | 2 |

FS184 Matjhabeng - Supporting Table SA14 Household bills

| 3164 maghaleg - Supporting table SAH4 household bills | | | | | | | | | | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|---------------------|------------------------|------------------------|
| Description | Ref | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | 2019/20 Medium Term Revenue & Expenditure Framework | | | |
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2019/20 % incr. | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| Rand/cent | | | | | | | | | | | |
| Monthly Account for Household - 'Middle Income Range' | 1 | | | | | | | | | | |
| Rates and services charges: | | | | | | | | | | | |
| Property rates | | 569,22 | 596,54 | 634,72 | 668,36 | 668,36 | 668,36 | 5,6% | 705,79 | 743,90 | 784,07 |
| Electricity : Basic levy | | 173,97 | 195,19 | 198,86 | 213,42 | 213,42 | 213,42 | 5,6% | 225,37 | 237,54 | 250,36 |
| Electricity : Consumption | | 1 051,35 | 1 179,61 | 1 201,79 | 1 289,76 | 1 289,76 | 1 289,76 | 5,6% | 1 361,99 | 1 435,53 | 1 513,05 |
| Water: Basic levy | | — | — | — | — | — | — | 5,6% | — | — | — |
| Water: Consumption | | 92,56 | 96,26 | 102,42 | 107,85 | 107,85 | 107,85 | 5,6% | 113,89 | 120,04 | 126,52 |
| Sanitation | | 118,16 | 123,83 | 131,76 | 138,74 | 138,74 | 138,74 | 5,6% | 146,51 | 154,42 | 162,76 |
| Refuse removal | | 79,13 | 82,93 | 88,24 | 92,92 | 92,92 | 92,92 | 5,6% | 98,12 | 103,42 | 109,00 |
| Other | | | | | | | | | | | |
| sub-total | | 2 084,39 | 2 274,36 | 2 357,79 | 2 511,05 | 2 511,05 | 2 511,05 | 5,6% | 2 651,66 | 2 794,85 | 2 945,78 |
| VAT on Services | | | | | | | | | | | |
| Total large household bill: | | 2 084,39 | 2 274,36 | 2 357,79 | 2 511,05 | 2 511,05 | 2 511,05 | 5,6% | 2 651,66 | 2 794,85 | 2 945,78 |
| % increase/-decrease | | | 9,1% | 3,7% | 6,5% | — | — | | 5,6% | 5,4% | 5,4% |
| Monthly Account for Household - 'Affordable Range' | 2 | | | | | | | | | | |
| Rates and services charges: | | | | | | | | | | | |
| Property rates | | 406,33 | 425,83 | 453,09 | 477,10 | 477,10 | 477,10 | 5,6% | 503,82 | 531,03 | 559,70 |
| Electricity : Basic levy | | 173,98 | 195,21 | 198,88 | 213,44 | 213,44 | 213,44 | 5,6% | 225,39 | 237,56 | 250,39 |
| Electricity : Consumption | | 1 238,86 | 1 390,00 | 1 416,13 | 1 519,79 | 1 519,79 | 1 519,79 | 5,6% | 1 604,90 | 1 691,56 | 1 782,91 |
| Water: Basic levy | | — | — | — | — | — | — | 5,6% | — | — | — |
| Water: Consumption | | 655,96 | 682,20 | 725,86 | 764,33 | 764,33 | 764,33 | 5,6% | 807,13 | 850,72 | 896,66 |
| Sanitation | | 117,18 | 122,80 | 130,66 | 137,58 | 137,58 | 137,58 | 5,6% | 145,29 | 153,14 | 161,40 |
| Refuse removal | | 78,66 | 82,44 | 87,71 | 92,36 | 92,36 | 92,36 | 5,6% | 97,53 | 102,80 | 108,35 |
| Other | | | | | | | | | | | |
| sub-total | | 2 670,97 | 2 898,48 | 3 012,33 | 3 204,61 | 3 204,61 | 3 204,61 | 5,6% | 3 384,06 | 3 566,80 | 3 759,41 |
| VAT on Services | | | | | | | | | | | |
| Total small household bill: | | 2 670,97 | 2 898,48 | 3 012,33 | 3 204,61 | 3 204,61 | 3 204,61 | 5,6% | 3 384,06 | 3 566,80 | 3 759,41 |
| % increase/-decrease | | | 8,5% | 3,9% | 6,4% | — | — | | 5,6% | 5,4% | 5,4% |
| Monthly Account for Household - 'Indigent' | 3 | | | | | | | | | | |
| Household receiving free basic services | | | | | | | | | | | |
| Rates and services charges: | | | | | | | | | | | |
| Property rates | | 207,23 | 217,18 | 231,08 | 243,33 | 243,33 | 243,33 | 5,6% | 256,95 | 270,83 | 285,45 |
| Electricity : Basic levy | | | | | | | | | | | |
| Electricity : Consumption | | | | | | | | | | | |
| Water: Basic levy | | | | | | | | | | | |
| Water: Consumption | | 89,00 | 89,00 | 94,70 | 99,72 | 99,72 | 99,72 | 5,6% | 105,30 | 110,99 | 116,98 |
| Sanitation | | 82,87 | 86,18 | 91,70 | 96,56 | 96,56 | 96,56 | 5,6% | 101,97 | 107,47 | 113,28 |
| Refuse removal | | 79,79 | 83,62 | 88,97 | 93,69 | 93,69 | 93,69 | 5,6% | 98,93 | 104,27 | 109,90 |
| Other | | | | | | | | | | | |
| sub-total | | 458,89 | 475,98 | 506,45 | 533,29 | 533,29 | 533,29 | 5,6% | 563,16 | 593,57 | 625,62 |
| VAT on Services | | | | | | | | | | | |
| Total small household bill: | | 458,89 | 475,98 | 506,45 | 533,29 | 533,29 | 533,29 | 5,6% | 563,16 | 593,57 | 625,62 |
| % increase/-decrease | | | 3,7% | 6,4% | 5,3% | — | — | | 5,6% | 5,4% | 5,4% |

FS184 Matjhabeng - Supporting Table SA15 Investment particulars by type

| Investment type | Ref | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| R thousand | | | | | | | | | | |
| Parent municipality | | | | | | | | | | |
| Securities - National Government | | | | | | | | | | |
| Listed Corporate Bonds | | 322 | 333 | 333 | 396 443 | 396 443 | 396 443 | 418 995 | 441 621 | 465 469 |
| Deposits - Bank | | 11 199 | – | | | | | | | |
| Deposits - Public Investment Commissioners | | | | | | | | | | |
| Deposits - Corporation for Public Deposits | | | | | | | | | | |
| Bankers Acceptance Certificates | | | | | | | | | | |
| Negotiable Certificates of Deposit - Banks | | | | | | | | | | |
| Guaranteed Endowment Policies (sinking) | | | | | | | | | | |
| Repurchase Agreements - Banks | | 18 239 | – | | | | | | | |
| Municipal Bonds | | | | | | | | | | |
| Municipality sub-total | 1 | 29 760 | 333 | 333 | 396 443 | 396 443 | 396 443 | 418 995 | 441 621 | 465 469 |

FS184 Matjhabeng - Supporting Table SA16 Investment particulars by maturity

| Investments by Maturity | Ref | Period of Investment | Type of Investment | Capital Guarantee (Yes/ No) | Variable or Fixed interest rate | Interest Rate % | Commission Paid (Rands) | Commission Recipient | Expiry date of investment | Opening balance | Interest to be realised | Partial / Premature Withdrawal (4) | Investment Top Up | Closing Balance |
|-------------------------------------|-----|----------------------|--------------------|-----------------------------|---------------------------------|-----------------|-------------------------|----------------------|---------------------------|-----------------|-------------------------|------------------------------------|-------------------|-----------------|
| Name of institution & investment ID | 1 | Yrs/Months | | | | | | | | | | | | |
| <u>Parent municipality</u> | | | | | | | | | | | | | | |
| Servies limited | | 12 | unlisted shares | no | variable | prime | 0 | 0 | | 331 | | (331) | | - |
| | | | | | | | | | | | | | | - |
| | | | | | | | | | | | | | | - |
| | | | | | | | | | | | | | | - |
| | | | | | | | | | | | | | | - |
| | | | | | | | | | | | | | | - |
| Municipality sub-total | | | | | | | | | | 331 | | (331) | - | - |

FS184 Matjhabeng - Supporting Table SA18 Transfers and grant receipts

| Description | Ref | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|---|------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| RECEIPTS: | 1, 2 | | | | | | | | | |
| Operating Transfers and Grants | | | | | | | | | | |
| National Government: | | 410 416 | 391 992 | 398 397 | 461 252 | 461 252 | 461 252 | 508 333 | 546 842 | 590 764 |
| Local Government Equitable Share | | 402 909 | 385 851 | 393 631 | 459 037 | 459 037 | 459 037 | 504 417 | 543 730 | 587 388 |
| Finance Management | | 1 675 | 1 810 | 2 145 | 2 215 | 2 215 | 2 215 | 2 680 | 3 112 | 3 376 |
| EPWP Incentive | | 1 072 | 1 131 | 1 008 | - | - | - | 1 236 | - | - |
| Municipal Systems Improvement | | 930 | - | - | | | | | | |
| Integrated National Electrification Programme | | | | | | | | | | |
| Other transfers/grants [insert description] | | 3 830 | 3 200 | 1 612 | | | | | | |
| Provincial Government: | | - | - | - | - | - | - | - | - | - |
| Other transfers/grants [insert description] | | | | | | | | | | |
| District Municipality: | | - | - | - | - | - | - | - | - | - |
| [insert description] | | | | | | | | | | |
| Other grant providers: | | - | - | - | - | - | - | - | - | - |
| [insert description] | | | | | | | | | | |
| Total Operating Transfers and Grants | 5 | 410 416 | 391 992 | 398 397 | 461 252 | 461 252 | 461 252 | 508 333 | 546 842 | 590 764 |
| Capital Transfers and Grants | | | | | | | | | | |
| National Government: | | 117 247 | 113 363 | 141 911 | 163 406 | 163 406 | 163 406 | 170 615 | 169 855 | 171 111 |
| Municipal Infrastructure Grant (MIG) | | 114 651 | 113 363 | 136 216 | 116 581 | 116 581 | 116 581 | 119 070 | 125 955 | 135 859 |
| Other capital transfers/grants [insert desc] | | | | 4 812 | | | | | | |
| Electricity Demand Side Management | | 2 596 | | | | | | | | |
| Integrated National Electrification Programme | | | | 883 | 10 000 | 10 000 | 10 000 | 15 545 | 6 400 | 6 752 |
| Neighbourhood Development Partnership | | | | | | | | | 2 500 | 3 500 |
| Water Services infrastructure grant | | | | | 36 825 | 36 825 | 36 825 | 36 000 | 35 000 | 25 000 |
| Provincial Government: | | - | - | - | - | - | - | - | - | - |
| Other capital transfers/grants [insert description] | | | | | | | | | | |
| District Municipality: | | - | - | - | - | - | - | - | - | - |
| [insert description] | | | | | | | | | | |
| Other grant providers: | | - | - | - | - | - | - | - | - | - |
| [insert description] | | | | | | | | | | |
| Total Capital Transfers and Grants | 5 | 117 247 | 113 363 | 141 911 | 163 406 | 163 406 | 163 406 | 170 615 | 169 855 | 171 111 |
| TOTAL RECEIPTS OF TRANSFERS & GRANTS | | 527 663 | 505 355 | 540 307 | 624 658 | 624 658 | 624 658 | 678 948 | 716 697 | 761 875 |

FS184 Matjhabeng - Supporting Table SA19 Expenditure on transfers and grant programme

| Description | Ref | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| EXPENDITURE: | 1 | | | | | | | | | |
| Operating expenditure of Transfers and Grants | | | | | | | | | | |
| National Government: | | 405 656 | 388 792 | 396 776 | 471 252 | 471 252 | 471 252 | 508 333 | 546 842 | 590 764 |
| Local Government Equitable Share | | 402 909 | 385 851 | 393 631 | 459 037 | 459 037 | 459 037 | 504 417 | 543 730 | 587 388 |
| Finance Management | | 1 675 | 1 810 | 2 145 | 2 215 | 2 215 | 2 215 | 2 680 | 3 112 | 3 376 |
| EPWP Incentive | | 1 072 | 1 131 | 1 000 | – | – | – | 1 236 | – | – |
| Municipal Systems Improvement | | | | | | | | | | |
| Integrated National Electrification Programme | | | | | | | | | | |
| Other transfers/grants [insert description] | | | | | 10 000 | 10 000 | 10 000 | | | |
| Provincial Government: | | – | – | – | – | – | – | – | – | – |
| | | | | | | | | | | |
| Other transfers/grants [insert description] | | | | | | | | | | |
| District Municipality: | | – | – | – | – | – | – | – | – | – |
| [insert description] | | | | | | | | | | |
| Other grant providers: | | – | – | – | – | – | – | – | – | – |
| [insert description] | | | | | | | | | | |
| Total operating expenditure of Transfers and Grants | | 405 656 | 388 792 | 396 776 | 471 252 | 471 252 | 471 252 | 508 333 | 546 842 | 590 764 |
| Capital expenditure of Transfers and Grants | | | | | | | | | | |
| National Government: | | 114 651 | 113 363 | 156 216 | 163 406 | 163 406 | 163 406 | 170 615 | 169 855 | 171 111 |
| Municipal Infrastructure Grant (MIG) | | 114 651 | 113 363 | 121 216 | 116 581 | 116 581 | 116 581 | 119 070 | 125 955 | 135 859 |
| Other capital transfers/grants [insert desc] | | | | | | | | | | |
| Electricity Demand Side Management | | | | | | | | | | |
| Integrated National Electrification Programme | | | | 5 000 | 10 000 | 10 000 | 10 000 | 15 545 | 6 400 | 6 752 |
| Neighbourhood Development Partnership | | | | | | | | – | 2 500 | 3 500 |
| Water Services infrastructure grant | | | | 30 000 | 36 825 | 36 825 | 36 825 | 36 000 | 35 000 | 25 000 |
| Provincial Government: | | – | – | – | – | – | – | – | – | – |
| Other capital transfers/grants [insert description] | | | | | | | | | | |
| District Municipality: | | – | – | – | – | – | – | – | – | – |
| [insert description] | | | | | | | | | | |
| Other grant providers: | | – | – | – | – | – | – | – | – | – |
| [insert description] | | | | | | | | | | |
| Total capital expenditure of Transfers and Grants | | 114 651 | 113 363 | 156 216 | 163 406 | 163 406 | 163 406 | 170 615 | 169 855 | 171 111 |
| TOTAL EXPENDITURE OF TRANSFERS AND GRANTS | | 520 307 | 502 155 | 552 992 | 634 658 | 634 658 | 634 658 | 678 948 | 716 697 | 761 875 |

FS184 Matjhabeng - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

| Description | Ref | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| R thousand | | | | | | | | | | |
| Operating transfers and grants: | 1,3 | | | | | | | | | |
| National Government: | | | | | | | | | | |
| Balance unspent at beginning of the year | | | | | | | | | | |
| Current year receipts | | 406 586 | 388 792 | 406 776 | 461 252 | 461 252 | 461 252 | 508 333 | 546 842 | 590 764 |
| Conditions met - transferred to revenue | | 406 586 | 388 792 | 406 776 | 461 252 | 461 252 | 461 252 | 508 333 | 546 842 | 590 764 |
| Conditions still to be met - transferred to liabilities | | | | | | | | | | |
| Provincial Government: | | | | | | | | | | |
| Balance unspent at beginning of the year | | | | | | | | | | |
| Current year receipts | | | | | | | | | | |
| Conditions met - transferred to revenue | | - | - | - | - | - | - | - | - | - |
| Conditions still to be met - transferred to liabilities | | | | | | | | | | |
| District Municipality: | | | | | | | | | | |
| Balance unspent at beginning of the year | | | | | | | | | | |
| Current year receipts | | | | | | | | | | |
| Conditions met - transferred to revenue | | - | - | - | - | - | - | - | - | - |
| Conditions still to be met - transferred to liabilities | | | | | | | | | | |
| Other grant providers: | | | | | | | | | | |
| Balance unspent at beginning of the year | | | | | | | | | | |
| Current year receipts | | | | | | | | | | |
| Conditions met - transferred to revenue | | - | - | - | - | - | - | - | - | - |
| Conditions still to be met - transferred to liabilities | | | | | | | | | | |
| Total operating transfers and grants revenue | | 406 586 | 388 792 | 406 776 | 461 252 | 461 252 | 461 252 | 508 333 | 546 842 | 590 764 |
| Total operating transfers and grants - CTBM | 2 | - | - | - | - | - | - | - | - | - |
| Capital transfers and grants: | 1,3 | | | | | | | | | |
| National Government: | | | | | | | | | | |
| Balance unspent at beginning of the year | | | | | | | | | | |
| Current year receipts | | 114 651 | 113 363 | 156 216 | 163 406 | 163 406 | 163 406 | 170 615 | 169 855 | 171 111 |
| Conditions met - transferred to revenue | | 114 651 | 113 363 | 156 216 | 163 406 | 163 406 | 163 406 | 170 615 | 169 855 | 171 111 |
| Conditions still to be met - transferred to liabilities | | | | | | | | | | |
| Provincial Government: | | | | | | | | | | |
| Balance unspent at beginning of the year | | | | | | | | | | |
| Current year receipts | | | | | | | | | | |
| Conditions met - transferred to revenue | | - | - | - | - | - | - | - | - | - |
| Conditions still to be met - transferred to liabilities | | | | | | | | | | |
| District Municipality: | | | | | | | | | | |
| Balance unspent at beginning of the year | | | | | | | | | | |
| Current year receipts | | | | | | | | | | |
| Conditions met - transferred to revenue | | - | - | - | - | - | - | - | - | - |
| Conditions still to be met - transferred to liabilities | | | | | | | | | | |
| Other grant providers: | | | | | | | | | | |
| Balance unspent at beginning of the year | | | | | | | | | | |
| Current year receipts | | | | | | | | | | |
| Conditions met - transferred to revenue | | - | - | - | - | - | - | - | - | - |
| Conditions still to be met - transferred to liabilities | | | | | | | | | | |
| Total capital transfers and grants revenue | | 114 651 | 113 363 | 156 216 | 163 406 | 163 406 | 163 406 | 170 615 | 169 855 | 171 111 |
| Total capital transfers and grants - CTBM | 2 | - | - | - | - | - | - | - | - | - |
| TOTAL TRANSFERS AND GRANTS REVENUE | | 521 237 | 502 155 | 562 992 | 624 658 | 624 658 | 624 658 | 678 948 | 716 697 | 761 875 |
| TOTAL TRANSFERS AND GRANTS - CTBM | | - | - | - | - | - | - | - | - | - |

FS184 Matjhabeng - Supporting Table SA22 Summary councillor and staff benefits

| Summary of Employee and Councillor remuneration | Ref | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| R thousand | | A | B | C | D | E | F | G | H | I |
| Councillors (Political Office Bearers plus Other) | 1 | | | | | | | | | |
| Basic Salaries and Wages | | 12 438 | 17 443 | 18 734 | 20 233 | 20 233 | 20 233 | 21 738 | 22 912 | 24 150 |
| Pension and UIF Contributions | | 3 266 | 2 327 | 2 500 | 2 699 | 2 699 | 2 699 | 2 942 | 2 993 | 3 047 |
| Medical Aid Contributions | | 934 | 570 | 612 | 661 | 661 | 661 | 667 | 703 | 741 |
| Motor Vehicle Allowance | | 2 109 | 6 483 | 6 963 | 5 225 | 5 225 | 5 225 | 7 475 | 7 879 | 8 305 |
| Cellphone Allowance | | 3 | 1 523 | 1 636 | 1 767 | 1 767 | 1 767 | 2 930 | 3 088 | 3 255 |
| Housing Allowances | | | | | | | | | | |
| Other benefits and allowances | | 8 013 | 204 | 219 | 236 | 236 | 236 | | | |
| Sub Total - Councillors | | 26 763 | 28 552 | 30 664 | 30 823 | 30 823 | 30 823 | 33 754 | 35 576 | 37 497 |
| % increase | 4 | | 6,7% | 7,4% | 0,5% | | | 9,5% | 5,4% | 5,4% |
| Senior Managers of the Municipality | 2 | | | | | | | | | |
| Basic Salaries and Wages | | 7 460 | 7 953 | 8 541 | 9 225 | 9 225 | 9 225 | 10 379 | 10 939 | 11 530 |
| Pension and UIF Contributions | | 505 | 539 | 578 | 625 | 625 | 625 | 249 | 262 | 276 |
| Medical Aid Contributions | | | | | | | | 112 | 118 | 124 |
| Overtime | | | | | | | | | | |
| Performance Bonus | | | | | | | | | | |
| Motor Vehicle Allowance | | | | | | | | | | |
| Cellphone Allowance | 3 | 388 | 414 | 444 | 480 | 480 | 480 | 1 649 | 1 738 | 1 832 |
| Housing Allowances | 3 | | | | | | | | | |
| Other benefits and allowances | 3 | | | | | | | | | |
| Payments in lieu of leave | 3 | | | | | | | | | |
| Long service awards | | | | | | | | | | |
| Postretirement benefit obligations | 6 | | | | | | | | | |
| Sub Total - Senior Managers of Municipality | | 8 354 | 8 905 | 9 564 | 10 329 | 10 329 | 10 329 | 12 388 | 13 057 | 13 763 |
| % increase | 4 | | 6,6% | 7,4% | 8,0% | | | 19,9% | 5,4% | 5,4% |
| Other Municipal Staff | | | | | | | | | | |
| Basic Salaries and Wages | | 365 649 | 420 767 | 431 429 | 465 943 | 465 943 | 465 943 | 418 495 | 441 094 | 464 913 |
| Pension and UIF Contributions | | 52 048 | 51 829 | 57 199 | 61 775 | 61 775 | 61 775 | 69 431 | 73 181 | 77 133 |
| Medical Aid Contributions | | 51 155 | 34 910 | 51 955 | 56 112 | 56 112 | 56 112 | 53 418 | 56 303 | 59 343 |
| Overtime | | 63 498 | 27 808 | 41 086 | 44 372 | 44 372 | 44 372 | 56 169 | 59 202 | 62 399 |
| Performance Bonus | | | | | | | | | | |
| Motor Vehicle Allowance | 3 | 30 860 | 33 530 | 31 120 | 33 610 | 33 610 | 33 610 | 39 945 | 42 102 | 44 375 |
| Cellphone Allowance | 3 | | 266 | 247 | 267 | 267 | 267 | 228 | 240 | 253 |
| Housing Allowances | 3 | 3 677 | 2 837 | 3 788 | 4 091 | 4 091 | 4 091 | 4 357 | 4 592 | 4 840 |
| Other benefits and allowances | 3 | 24 859 | 59 927 | 23 075 | 24 922 | 24 922 | 24 922 | 105 611 | 111 315 | 117 325 |
| Payments in lieu of leave | 3 | 17 772 | 22 472 | 27 426 | 29 621 | 29 621 | 29 621 | 20 767 | 21 889 | 23 071 |
| Long service awards | | 2 294 | 287 | 1 482 | 1 601 | 1 601 | 1 601 | 4 226 | 4 454 | 4 695 |
| Postretirement benefit obligations | 6 | | | | | | | | | |
| Sub Total - Other Municipal Staff | | 611 811 | 654 634 | 668 808 | 722 313 | 722 313 | 722 313 | 772 648 | 814 371 | 858 347 |
| % increase | 4 | | 7,0% | 2,2% | 8,0% | | | 7,0% | 5,4% | 5,4% |
| Total Parent Municipality | | 646 928 | 692 091 | 709 037 | 763 465 | 763 465 | 763 465 | 818 790 | 863 004 | 909 607 |
| | | | 7,0% | 2,4% | 7,7% | | | 7,2% | 5,4% | 5,4% |
| Board Members of Entities | | | | | | | | | | |
| Basic Salaries and Wages | | | | | | | | | | |
| Pension and UIF Contributions | | | | | | | | | | |
| Medical Aid Contributions | | | | | | | | | | |
| Overtime | | | | | | | | | | |
| Performance Bonus | | | | | | | | | | |
| Motor Vehicle Allowance | 3 | | | | | | | | | |
| Cellphone Allowance | 3 | | | | | | | | | |
| Housing Allowances | 3 | | | | | | | | | |
| Other benefits and allowances | 3 | | | | | | | | | |
| Board Fees | | | | | | | | | | |
| Payments in lieu of leave | | | | | | | | | | |
| Long service awards | | | | | | | | | | |
| Postretirement benefit obligations | 6 | | | | | | | | | |
| Sub Total - Board Members of Entities | | | | | | | | | | |
| % increase | 4 | | | | | | | | | |
| Senior Managers of Entities | | | | | | | | | | |
| Basic Salaries and Wages | | | | | | | | | | |
| Pension and UIF Contributions | | | | | | | | | | |
| Medical Aid Contributions | | | | | | | | | | |
| Overtime | | | | | | | | | | |
| Performance Bonus | | | | | | | | | | |
| Motor Vehicle Allowance | 3 | | | | | | | | | |
| Cellphone Allowance | 3 | | | | | | | | | |
| Housing Allowances | 3 | | | | | | | | | |
| Other benefits and allowances | 3 | | | | | | | | | |
| Payments in lieu of leave | | | | | | | | | | |
| Long service awards | | | | | | | | | | |
| Postretirement benefit obligations | 6 | | | | | | | | | |
| Sub Total - Senior Managers of Entities | | | | | | | | | | |
| % increase | 4 | | | | | | | | | |
| Other Staff of Entities | | | | | | | | | | |
| Basic Salaries and Wages | | | | | | | | | | |
| Pension and UIF Contributions | | | | | | | | | | |
| Medical Aid Contributions | | | | | | | | | | |
| Overtime | | | | | | | | | | |
| Performance Bonus | | | | | | | | | | |
| Motor Vehicle Allowance | 3 | | | | | | | | | |
| Cellphone Allowance | 3 | | | | | | | | | |
| Housing Allowances | 3 | | | | | | | | | |
| Other benefits and allowances | 3 | | | | | | | | | |
| Payments in lieu of leave | | | | | | | | | | |
| Long service awards | | | | | | | | | | |
| Postretirement benefit obligations | 6 | | | | | | | | | |
| Sub Total - Other Staff of Entities | | | | | | | | | | |
| % increase | 4 | | | | | | | | | |
| Total Municipal Entities | | | | | | | | | | |
| | | | | | | | | | | |
| TOTAL SALARY, ALLOWANCES & BENEFITS | | 646 928 | 692 091 | 709 037 | 763 465 | 763 465 | 763 465 | 818 790 | 863 004 | 909 607 |
| % increase | 4 | | 7,0% | 2,4% | 7,7% | | | 7,2% | 5,4% | 5,4% |
| TOTAL MANAGERS AND STAFF | 5,7 | 620 165 | 663 539 | 678 372 | 732 642 | 732 642 | 732 642 | 785 036 | 827 428 | 872 109 |

FS184 Matjhabeng - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

| Disclosure of Salaries, Allowances & Benefits 1. | Ref | No. | Salary | Contribution | Allowances | Performance Bonuses | In-kind benefits | Total Package |
|--|------|-----|-------------------|------------------|-------------------|---------------------|------------------|-------------------|
| Rand per annum | | | | 1. | | | | 2. |
| Councillors | 3 | | | | | | | |
| Speaker | 4 | | 564 320 | 60 831 | 256 441 | | | 881 592 |
| Chief Whip | | | 542 819 | 242 959 | 58 105 | | | 843 883 |
| Executive Mayor | | | 781 440 | | 310 351 | | | 1 091 791 |
| Deputy Executive Mayor | | | | | | | | – |
| Executive Committee | | | 6 265 697 | 406 383 | 2 679 167 | | | 9 351 247 |
| Total for all other councillors | | | 13 584 115 | 899 524 | 7 101 518 | | | 21 585 157 |
| Total Councillors | 8 | – | 21 738 391 | 1 609 697 | 10 405 582 | | | 33 753 670 |
| Senior Managers of the Municipality | 5 | | | | | | | |
| Municipal Manager (MM) | | | 1 611 312 | 353 363 | 454 685 | | | 2 419 360 |
| Chief Finance Officer | | | 1 103 329 | 353 363 | 406 200 | | | 1 862 892 |
| SM Director | | | 1 381 125 | 248 602 | 389 730 | | | 2 019 457 |
| | | | | | | | | – |
| | | | | | | | | – |
| | | | | | | | | – |
| <i>List of each official with packages >= senior manager</i> | | | | | | | | |
| SM D01 | | | 1 272 188 | 26 453 | 235 575 | | | 1 534 216 |
| SM D02 | | | 1 324 225 | 52 777 | 235 575 | | | 1 612 577 |
| SM D03 | | | 1 025 334 | 235 575 | 141 372 | | | 1 402 281 |
| SM D04 | | | 1 012 341 | 268 301 | 257 040 | | | 1 537 682 |
| | | | | | | | | – |
| | | | | | | | | – |
| | | | | | | | | – |
| | | | | | | | | – |
| | | | | | | | | – |
| | | | | | | | | – |
| | | | | | | | | – |
| | | | | | | | | – |
| Total Senior Managers of the Municipality | 8,10 | – | 8 729 854 | 1 538 434 | 2 120 177 | – | | 12 388 465 |
| A Heading for Each Entity | 6,7 | | | | | | | |
| List each member of board by designation | | | | | | | | |
| | | | | | | | | – |
| | | | | | | | | – |
| | | | | | | | | – |
| | | | | | | | | – |
| | | | | | | | | – |
| | | | | | | | | – |
| | | | | | | | | – |
| | | | | | | | | – |
| | | | | | | | | – |
| | | | | | | | | – |
| | | | | | | | | – |
| | | | | | | | | – |
| Total for municipal entities | 8,10 | – | – | – | – | – | | – |
| | | | | | | | | |
| TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION | 10 | – | 30 468 245 | 3 148 131 | 12 525 759 | – | | 46 142 135 |

FS184 Matjhabeng - Supporting Table SA24 Summary of personnel numbers

| Summary of Personnel Numbers | | Ref | 2017/18 | | | Current Year 2018/19 | | | Budget Year 2019/20 | | |
|---|---|-----|--------------|---------------------|--------------------|----------------------|---------------------|--------------------|---------------------|---------------------|--------------------|
| Number | | 1,2 | Positions | Permanent employees | Contract employees | Positions | Permanent employees | Contract employees | Positions | Permanent employees | Contract employees |
| Municipal Council and Boards of Municipal Entities | | | | | | | | | | | |
| Councillors (Political Office Bearers plus Other Councillors) | | | | | | | | | | | |
| Board Members of municipal entities | 4 | | | | | | | | | | |
| Municipal employees | | | | | | | | | | | |
| Municipal Manager and Senior Managers | 3 | | 5 | 12 | 1 | 5 | 12 | 1 | 5 | 12 | 1 |
| Other Managers | 7 | | 60 | 36 | 36 | 60 | 36 | 36 | 60 | 36 | 36 |
| Professionals | | | 273 | 166 | 22 | 273 | 166 | 22 | 273 | 166 | 22 |
| Finance | | | 26 | 24 | 5 | 26 | 24 | 5 | 26 | 24 | 5 |
| Spatial/town planning | | | 63 | 11 | 3 | 63 | 11 | 3 | 63 | 11 | 3 |
| Information Technology | | | 2 | 1 | | 2 | 1 | | 2 | 1 | |
| Roads | | | 15 | 4 | | 15 | 4 | | 15 | 4 | |
| Electricity | | | 27 | 9 | 1 | 27 | 9 | 1 | 27 | 9 | 1 |
| Water | | | 11 | 1 | | 11 | 1 | | 11 | 1 | |
| Sanitation | | | 2 | 1 | | 2 | 1 | | 2 | 1 | |
| Refuse | | | 2 | | | 2 | | | 2 | | |
| Other | | | 125 | 115 | 13 | 125 | 115 | 13 | 125 | 115 | 13 |
| Technicians | | | 430 | 244 | 33 | 430 | 244 | 33 | 430 | 244 | 33 |
| Finance | | | 166 | 118 | 7 | 166 | 118 | 7 | 166 | 118 | 7 |
| Spatial/town planning | | | 1 | 1 | | 1 | 1 | | 1 | 1 | |
| Information Technology | | | 7 | 7 | 3 | 7 | 7 | 3 | 7 | 7 | 3 |
| Roads | | | 35 | 14 | | 35 | 14 | | 35 | 14 | |
| Electricity | | | 41 | 36 | 1 | 41 | 36 | 1 | 41 | 36 | 1 |
| Water | | | 94 | 29 | 2 | 94 | 29 | 2 | 94 | 29 | 2 |
| Sanitation | | | 38 | 14 | 4 | 38 | 14 | 4 | 38 | 14 | 4 |
| Refuse | | | 30 | 12 | 9 | 30 | 12 | 9 | 30 | 12 | 9 |
| Other | | | 18 | 13 | 7 | 18 | 13 | 7 | 18 | 13 | 7 |
| Clerks (Clerical and administrative) | | | 126 | 108 | 79 | 126 | 108 | 79 | 126 | 108 | 79 |
| Service and sales workers | | | 458 | 222 | 2 | 458 | 222 | 2 | 458 | 222 | 2 |
| Skilled agricultural and fishery workers | | | – | 43 | | – | 43 | | – | 43 | |
| Craft and related trades | | | 132 | 52 | 3 | 132 | 52 | 3 | 132 | 52 | 3 |
| Plant and Machine Operators | | | 335 | 144 | 4 | 335 | 144 | 4 | 335 | 144 | 4 |
| Elementary Occupations | | | 1 826 | 1 034 | 216 | 1 826 | 1 034 | 216 | 1 826 | 1 034 | 216 |
| TOTAL PERSONNEL NUMBERS | 9 | | 3 645 | 2 061 | 396 | 3 645 | 2 061 | 396 | 3 645 | 2 061 | 396 |

FS184 Matjhabeng - Supporting Table SA25 Budgeted monthly revenue and expenditure

| Description | Ref | Budget Year 2019/20 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|--|----------|---------------------|-----------------|-----------------|-----------------|----------------|-----------------|-----------------|-----------------|----------------|-----------------|-----------------|-----------------|---|------------------------|------------------------|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| Revenue By Source | | | | | | | | | | | | | | | | |
| Property rates | | 25 877 | 25 877 | 25 877 | 25 877 | 25 877 | 25 877 | 25 877 | 25 877 | 25 877 | 25 877 | 25 877 | 25 877 | 310 519 | 327 288 | 344 961 |
| Service charges - electricity revenue | | 59 266 | 59 266 | 59 266 | 59 266 | 59 266 | 59 266 | 59 266 | 59 266 | 59 266 | 59 266 | 59 266 | 59 266 | 711 191 | 749 595 | 790 073 |
| Service charges - water revenue | | 31 791 | 31 791 | 31 791 | 31 791 | 31 791 | 31 791 | 31 791 | 31 791 | 31 791 | 31 791 | 31 791 | 31 791 | 381 490 | 402 090 | 423 803 |
| Service charges - sanitation revenue | | 13 691 | 13 691 | 13 691 | 13 691 | 13 691 | 13 691 | 13 691 | 13 691 | 13 691 | 13 691 | 13 691 | 13 691 | 164 291 | 173 162 | 182 513 |
| Service charges - refuse revenue | | 7 782 | 7 782 | 7 782 | 7 782 | 7 782 | 7 782 | 7 782 | 7 782 | 7 782 | 7 782 | 7 782 | 7 782 | 93 382 | 98 425 | 103 740 |
| Rental of facilities and equipment | | 1 853 | 1 853 | 1 853 | 1 853 | 1 853 | 1 853 | 1 853 | 1 853 | 1 853 | 1 853 | 1 853 | 1 853 | 22 239 | 23 440 | 24 706 |
| Interest earned - external investments | | 320 | 320 | 320 | 320 | 320 | 320 | 320 | 320 | 320 | 320 | 320 | 320 | 3 843 | 4 051 | 4 269 |
| Interest earned - outstanding debtors | | 11 940 | 11 940 | 11 940 | 11 940 | 11 940 | 11 940 | 11 940 | 11 940 | 11 940 | 11 940 | 11 940 | 11 940 | 143 282 | 151 019 | 159 175 |
| Dividends received | | | | | | | | | | | | | 21 | 21 | 23 | 24 |
| Fines, penalties and forfeits | | 1 860 | 1 860 | 1 860 | 1 860 | 1 860 | 1 860 | 1 860 | 1 860 | 1 860 | 1 860 | 1 860 | 1 860 | 22 319 | 23 524 | 24 795 |
| Licences and permits | | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 7 | 80 | - | - |
| Agency services | | | | | | | | | | | | | - | - | - | - |
| Transfers and subsidies | | 169 444 | | | | 169 444 | | | | 169 444 | | | - | 508 333 | 546 842 | 588 624 |
| Other revenue | | 19 774 | 19 774 | 19 774 | 19 774 | 19 774 | 19 774 | 19 774 | 19 774 | 19 774 | 19 774 | 19 774 | 19 774 | 237 294 | 185 332 | 195 340 |
| Gains on disposal of PPE | | 4 400 | 4 400 | 4 400 | 4 400 | 4 400 | 4 400 | 4 400 | 4 400 | 4 400 | 4 400 | 4 400 | 4 400 | 52 800 | 69 142 | 70 606 |
| Total Revenue (excluding capital transfers and contributions) | | 348 005 | 178 561 | 178 561 | 178 561 | 348 005 | 178 561 | 178 561 | 178 561 | 348 005 | 178 561 | 178 561 | 178 582 | 2 651 085 | 2 753 934 | 2 912 629 |
| Expenditure By Type | | | | | | | | | | | | | | | | |
| Employee related costs | | 65 420 | 65 965 | 65 965 | 65 965 | 65 965 | 65 965 | 65 965 | 65 965 | 65 965 | 65 965 | 65 965 | 59 965 | 785 036 | 716 113 | 754 784 |
| Remuneration of councillors | | 2 813 | 2 174 | 2 174 | 2 174 | 2 174 | 2 174 | 2 174 | 2 174 | 2 174 | 2 174 | 2 174 | 9 201 | 33 754 | 35 576 | 37 497 |
| Debt impairment | | 46 166 | 46 166 | 46 166 | 46 166 | 46 166 | 46 166 | 46 166 | 46 166 | 46 166 | 46 166 | 46 166 | 46 166 | 553 994 | 250 000 | 250 000 |
| Depreciation & asset impairment | | 18 025 | 18 025 | 18 025 | 18 025 | 18 025 | 18 025 | 18 025 | 18 025 | 18 025 | 18 025 | 18 025 | 18 025 | 216 298 | 227 978 | 240 289 |
| Finance charges | | 11 780 | 11 780 | 11 780 | 11 780 | 11 780 | 11 780 | 11 780 | 11 780 | 11 780 | 11 780 | 11 780 | 11 780 | 141 361 | 148 995 | 157 040 |
| Bulk purchases | | 83 428 | 83 428 | 83 428 | 83 428 | 83 428 | 83 428 | 83 428 | 83 428 | 83 428 | 83 428 | 83 428 | 83 428 | 1 001 137 | 1 055 198 | 1 112 179 |
| Other materials | | 11 099 | 11 099 | 11 099 | 11 099 | 11 099 | 11 099 | 11 099 | 11 099 | 11 099 | 11 099 | 11 099 | 11 099 | 133 184 | 140 375 | 147 956 |
| Contracted services | | 17 572 | 17 666 | 17 666 | 17 666 | 17 666 | 17 666 | 17 666 | 17 666 | 17 666 | 17 666 | 17 666 | 16 639 | 210 869 | 222 256 | 234 258 |
| Transfers and subsidies | | 167 | 167 | 167 | 167 | 167 | 167 | 167 | 167 | 167 | 167 | 167 | 167 | 2 000 | 2 108 | 2 222 |
| Other expenditure | | 11 601 | 11 601 | 11 601 | 11 601 | 11 601 | 11 601 | 11 601 | 11 601 | 11 601 | 11 601 | 11 601 | 11 601 | 139 216 | 146 734 | 154 657 |
| Loss on disposal of PPE | | | | | | | | | | | | | - | - | - | - |
| Total Expenditure | | 268 071 | 268 071 | 268 071 | 268 071 | 268 071 | 268 071 | 268 071 | 268 071 | 268 071 | 268 071 | 268 071 | 268 071 | 3 216 848 | 2 945 334 | 3 090 882 |
| Surplus/(Deficit) | | 79 935 | (89 510) | (89 510) | (89 510) | 79 935 | (89 510) | (89 510) | (89 510) | 79 935 | (89 510) | (89 510) | (89 488) | (565 763) | (191 400) | (178 254) |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) | | 56 872 | | | | 56 872 | | | | 56 872 | | | - | 170 615 | 169 855 | 171 111 |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) | | | | | | | | | | | | | - | - | - | - |
| Transfers and subsidies - capital (in-kind - all) | | | | | | | | | | | | | - | - | - | - |
| Surplus/(Deficit) after capital transfers & contributions | | 136 806 | (89 510) | (89 510) | (89 510) | 136 806 | (89 510) | (89 510) | (89 510) | 136 806 | (89 510) | (89 510) | (89 488) | (395 148) | (21 545) | (7 143) |
| Taxation | | | | | | | | | | | | | - | - | - | - |
| Attributable to minorities | | | | | | | | | | | | | - | - | - | - |
| Share of surplus/ (deficit) of associate | | | | | | | | | | | | | - | - | - | - |
| Surplus/(Deficit) | 1 | 136 806 | (89 510) | (89 510) | (89 510) | 136 806 | (89 510) | (89 510) | (89 510) | 136 806 | (89 510) | (89 510) | (89 488) | (395 148) | (21 545) | (7 143) |

FS184 Matjhabeng - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

| Description | Ref | Budget Year 2019/20 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|----------|---------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|---|------------------------|------------------------|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| Revenue by Vote | | | | | | | | | | | | | | | | |
| Vote 1 - COUNCIL GENERAL | | 60 979 | 60 979 | 60 979 | 60 979 | 60 979 | 60 979 | 60 979 | 60 979 | 60 979 | 60 979 | 60 979 | 60 979 | 731 748 | 721 697 | 762 735 |
| Vote 2 - OFFICE OF THE EXECUTIVE MAYOR | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 3 - OFFICE OF THE SPEAKER | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 4 - POLITICAL APPOINTMENTS | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 5 - OFFICE OF THE MUNICIPAL MANAGER | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 6 - CORPORATE SERVICES | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 7 - FINANCE | | 45 810 | 51 880 | 51 880 | 51 880 | 51 880 | 51 880 | 51 880 | 51 880 | 51 880 | 51 880 | 51 880 | 51 880 | 519 | 519 | 547 |
| Vote 8 - HUMAN RESOURCES | | - | - | - | - | - | - | - | - | - | - | - | - | (14 888) | 549 720 | 579 405 |
| Vote 9 - COMMUNITY SERVICES | | 10 963 | 9 730 | 9 730 | 9 730 | 9 730 | 9 730 | 9 730 | 9 730 | 9 730 | 9 730 | 9 730 | 9 730 | 23 295 | 131 557 | 138 661 |
| Vote 10 - PUBLIC SAFETY AND TRANSPORT | | 2 281 | 2 226 | 2 226 | 2 226 | 2 226 | 2 226 | 2 226 | 2 226 | 2 226 | 2 226 | 2 226 | 2 226 | 2 832 | 27 371 | 28 131 |
| Vote 11 - ECONOMIC DEVELOPMENT | | - | 71 | 71 | 71 | 71 | 71 | 71 | 71 | 71 | 71 | 71 | 71 | (708) | - | - |
| Vote 12 - ENGINEERING SERVICES | | 264 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 198 | 923 | 3 162 | 3 333 |
| Vote 13 - WATER/ SEWERAGE | | 52 713 | 46 597 | 46 597 | 46 597 | 46 597 | 46 597 | 46 597 | 46 597 | 46 597 | 46 597 | 46 597 | 46 597 | 113 875 | 632 554 | 666 712 |
| Vote 14 - ELECTRICITY | | 60 226 | 61 371 | 61 371 | 61 371 | 61 371 | 61 371 | 61 371 | 61 371 | 61 371 | 61 371 | 61 371 | 61 371 | 48 778 | 722 711 | 761 737 |
| Vote 15 - HOUSING | | 1 863 | 2 092 | 2 092 | 2 092 | 2 092 | 2 092 | 2 092 | 2 092 | 2 092 | 2 092 | 2 092 | 2 092 | (421) | 22 358 | 23 566 |
| Total Revenue by Vote | | 235 098 | 235 142 | 235 142 | 235 142 | 235 142 | 235 142 | 235 142 | 235 142 | 235 142 | 235 142 | 235 142 | 235 185 | 2 821 700 | 2 923 789 | 3 083 740 |
| Expenditure by Vote to be appropriated | | | | | | | | | | | | | | | | |
| Vote 1 - COUNCIL GENERAL | | 6 126 | 6 413 | 6 413 | 6 413 | 6 413 | 6 413 | 6 413 | 6 413 | 6 413 | 6 413 | 6 413 | 6 413 | 3 255 | 73 510 | 77 479 |
| Vote 2 - OFFICE OF THE EXECUTIVE MAYOR | | 1 618 | 2 277 | 2 277 | 2 277 | 2 277 | 2 277 | 2 277 | 2 277 | 2 277 | 2 277 | 2 277 | 2 277 | (4 963) | 19 422 | 20 471 |
| Vote 3 - OFFICE OF THE SPEAKER | | 534 | 709 | 709 | 709 | 709 | 709 | 709 | 709 | 709 | 709 | 709 | 709 | (1 206) | 6 413 | 6 760 |
| Vote 4 - POLITICAL APPOINTMENTS | | 3 659 | 2 300 | 2 300 | 2 300 | 2 300 | 2 300 | 2 300 | 2 300 | 2 300 | 2 300 | 2 300 | 2 300 | 17 241 | 43 902 | 46 273 |
| Vote 5 - OFFICE OF THE MUNICIPAL MANAGER | | 7 166 | 8 543 | 8 543 | 8 543 | 8 543 | 8 543 | 8 543 | 8 543 | 8 543 | 8 543 | 8 543 | 8 543 | (6 602) | 85 997 | 90 641 |
| Vote 6 - CORPORATE SERVICES | | 5 372 | 3 854 | 3 854 | 3 854 | 3 854 | 3 854 | 3 854 | 3 854 | 3 854 | 3 854 | 3 854 | 3 854 | 20 554 | 64 469 | 67 950 |
| Vote 7 - FINANCE | | 66 751 | 46 644 | 46 644 | 46 644 | 46 644 | 46 644 | 46 644 | 46 644 | 46 644 | 46 644 | 46 644 | 46 644 | 267 821 | 801 007 | 624 050 |
| Vote 8 - HUMAN RESOURCES | | 1 752 | 1 619 | 1 619 | 1 619 | 1 619 | 1 619 | 1 619 | 1 619 | 1 619 | 1 619 | 1 619 | 1 619 | 3 073 | 21 019 | 22 154 |
| Vote 9 - COMMUNITY SERVICES | | 22 337 | 38 101 | 38 101 | 38 101 | 38 101 | 38 101 | 38 101 | 38 101 | 38 101 | 38 101 | 38 101 | 38 101 | (135 305) | 268 040 | 282 514 |
| Vote 10 - PUBLIC SAFETY AND TRANSPORT | | 12 399 | 14 805 | 14 805 | 14 805 | 14 805 | 14 805 | 14 805 | 14 805 | 14 805 | 14 805 | 14 805 | 14 805 | (11 661) | 148 783 | 156 817 |
| Vote 11 - ECONOMIC DEVELOPMENT | | 1 796 | 1 845 | 1 845 | 1 845 | 1 845 | 1 845 | 1 845 | 1 845 | 1 845 | 1 845 | 1 845 | 1 845 | 1 304 | 21 548 | 22 712 |
| Vote 12 - ENGINEERING SERVICES | | 11 783 | 10 808 | 10 808 | 10 808 | 10 808 | 10 808 | 10 808 | 10 808 | 10 808 | 10 808 | 10 808 | 10 808 | 21 542 | 141 401 | 149 037 |
| Vote 13 - WATER/ SEWERAGE | | 63 164 | 62 616 | 62 616 | 62 616 | 62 616 | 62 616 | 62 616 | 62 616 | 62 616 | 62 616 | 62 616 | 62 616 | 68 654 | 757 973 | 688 601 |
| Vote 14 - ELECTRICITY | | 61 755 | 67 347 | 67 347 | 67 347 | 67 347 | 67 347 | 67 347 | 67 347 | 67 347 | 67 347 | 67 347 | 67 347 | 5 839 | 741 062 | 670 776 |
| Vote 15 - HOUSING | | 1 658 | 192 | 192 | 192 | 192 | 192 | 192 | 192 | 192 | 192 | 192 | 192 | 18 525 | 22 301 | 19 100 |
| Total Expenditure by Vote | | 268 071 | 268 071 | 268 071 | 268 071 | 268 071 | 268 071 | 268 071 | 268 071 | 268 071 | 268 071 | 268 071 | 268 071 | 3 216 848 | 2 945 334 | 3 090 882 |
| Surplus/(Deficit) before assoc. | | (32 972) | (32 929) | (32 929) | (32 929) | (32 929) | (32 929) | (32 929) | (32 929) | (32 929) | (32 929) | (32 929) | (32 886) | (395 148) | (21 545) | (7 143) |
| Taxation | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Attributable to minorities | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Share of surplus/ (deficit) of associate | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) | 1 | (32 972) | (32 929) | (32 929) | (32 929) | (32 929) | (32 929) | (32 929) | (32 929) | (32 929) | (32 929) | (32 929) | (32 886) | (395 148) | (21 545) | (7 143) |

FS184 Matjhabeng - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

| Description | Ref | Budget Year 2019/20 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|--|-----|---------------------|---------|---------|---------|----------|----------|---------|----------|---------|---------|---------|-----------|---|------------------------|------------------------|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| Revenue - Functional | | | | | | | | | | | | | | | | |
| Governance and administration | | 107 129 | 107 129 | 107 129 | 107 129 | 107 129 | 107 129 | 107 129 | 107 129 | 107 129 | 107 129 | 107 129 | 107 129 | 1 285 550 | 1 305 404 | 1 377 962 |
| Executive and council | | 60 979 | 60 979 | 60 979 | 60 979 | 60 979 | 60 979 | 60 979 | 60 979 | 60 979 | 60 979 | 60 979 | 60 979 | 731 748 | 721 697 | 762 735 |
| Finance and administration | | 46 150 | 46 150 | 46 150 | 46 150 | 46 150 | 46 150 | 46 150 | 46 150 | 46 150 | 46 150 | 46 150 | 46 150 | 553 802 | 583 707 | 615 227 |
| Internal audit | | | | | | | | | | | | | | - | - | - |
| Community and public safety | | 5 346 | 5 391 | 5 391 | 5 391 | 5 391 | 5 391 | 5 391 | 5 391 | 5 391 | 5 391 | 5 391 | 4 898 | 64 150 | 66 896 | 70 509 |
| Community and social services | | 923 | 968 | 968 | 968 | 968 | 968 | 968 | 968 | 968 | 968 | 968 | 476 | 11 079 | 11 677 | 12 308 |
| Sport and recreation | | 355 | 355 | 355 | 355 | 355 | 355 | 355 | 355 | 355 | 355 | 355 | 355 | 4 261 | 4 491 | 4 734 |
| Public safety | | 2 204 | 2 204 | 2 204 | 2 204 | 2 204 | 2 204 | 2 204 | 2 204 | 2 204 | 2 204 | 2 204 | 2 204 | 26 451 | 27 162 | 28 629 |
| Housing | | 1 863 | 1 863 | 1 863 | 1 863 | 1 863 | 1 863 | 1 863 | 1 863 | 1 863 | 1 863 | 1 863 | 1 863 | 23 558 | 23 566 | 24 638 |
| Health | | | | | | | | | | | | | | - | - | - |
| Economic and environmental services | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Planning and development | | | | | | | | | | | | | | - | - | - |
| Road transport | | | | | | | | | | | | | | - | - | - |
| Environmental protection | | | | | | | | | | | | | | - | - | - |
| Trading services | | 122 667 | 115 749 | 115 749 | 115 749 | 115 749 | 115 749 | 115 749 | 115 749 | 115 749 | 115 749 | 115 749 | 191 843 | 1 472 000 | 1 551 488 | 1 635 268 |
| Energy sources | | 60 226 | 61 371 | 61 371 | 61 371 | 61 371 | 61 371 | 61 371 | 61 371 | 61 371 | 61 371 | 61 371 | 48 778 | 722 711 | 761 737 | 802 871 |
| Water management | | 36 721 | 32 378 | 32 378 | 32 378 | 32 378 | 32 378 | 32 378 | 32 378 | 32 378 | 32 378 | 32 378 | 80 150 | 440 648 | 464 443 | 489 523 |
| Waste water management | | 15 992 | 14 219 | 14 219 | 14 219 | 14 219 | 14 219 | 14 219 | 14 219 | 14 219 | 14 219 | 14 219 | 33 725 | 191 906 | 202 269 | 213 191 |
| Waste management | | 9 728 | 7 782 | 7 782 | 7 782 | 7 782 | 7 782 | 7 782 | 7 782 | 7 782 | 7 782 | 7 782 | 29 189 | 116 736 | 123 039 | 129 638 |
| Other | | | | | | | | | | | | | | - | - | - |
| Total Revenue - Functional | | 235 142 | 228 269 | 228 269 | 228 269 | 228 269 | 228 269 | 228 269 | 228 269 | 228 269 | 228 269 | 228 269 | 303 870 | 2 821 700 | 2 923 789 | 3 083 740 |
| Expenditure - Functional | | | | | | | | | | | | | | | | |
| Governance and administration | | 96 836 | 68 173 | 68 173 | 68 173 | 68 173 | 68 173 | 68 173 | 68 173 | 68 173 | 68 173 | 68 173 | 388 405 | 1 166 976 | 784 769 | 813 647 |
| Executive and council | | 16 056 | 16 056 | 16 056 | 16 056 | 16 056 | 16 056 | 16 056 | 16 056 | 16 056 | 16 056 | 16 056 | 16 056 | 192 674 | 203 079 | 214 045 |
| Finance and administration | | 80 780 | 52 117 | 52 117 | 52 117 | 52 117 | 52 117 | 52 117 | 52 117 | 52 117 | 52 117 | 52 117 | 367 410 | 969 363 | 576 485 | 594 115 |
| Internal audit | | | | | | | | | | | | | | 4 939 | 5 206 | 5 487 |
| Community and public safety | | 25 094 | 23 801 | 23 801 | 23 801 | 23 801 | 23 801 | 23 801 | 23 801 | 23 801 | 23 801 | 23 801 | 51 634 | 314 734 | 331 730 | 349 643 |
| Community and social services | | 10 731 | 10 731 | 10 731 | 10 731 | 10 731 | 10 731 | 10 731 | 10 731 | 10 731 | 10 731 | 10 731 | 10 731 | 128 770 | 135 723 | 143 053 |
| Sport and recreation | | 5 220 | 5 118 | 5 118 | 5 118 | 5 118 | 5 118 | 5 118 | 5 118 | 5 118 | 5 118 | 5 118 | 6 235 | 62 636 | 66 018 | 69 583 |
| Public safety | | 7 760 | 7 760 | 7 760 | 7 760 | 7 760 | 7 760 | 7 760 | 7 760 | 7 760 | 7 760 | 7 760 | 7 760 | 93 119 | 98 148 | 103 448 |
| Housing | | 1 383 | 192 | 192 | 192 | 192 | 192 | 192 | 192 | 192 | 192 | 192 | 13 297 | 16 598 | 17 494 | 18 439 |
| Health | | | | | | | | | | | | | | 13 611 | 14 346 | 15 121 |
| Economic and environmental services | | 8 264 | 8 209 | 8 209 | 8 209 | 8 209 | 8 209 | 8 209 | 8 209 | 8 209 | 8 209 | 8 209 | 8 810 | 99 169 | 104 524 | 110 168 |
| Planning and development | | 4 934 | 4 732 | 4 732 | 4 732 | 4 732 | 4 732 | 4 732 | 4 732 | 4 732 | 4 732 | 4 732 | 6 953 | 59 211 | 62 408 | 65 778 |
| Road transport | | 3 330 | 3 477 | 3 477 | 3 477 | 3 477 | 3 477 | 3 477 | 3 477 | 3 477 | 3 477 | 3 477 | 1 857 | 39 958 | 42 116 | 44 390 |
| Environmental protection | | | | | | | | | | | | | | - | - | - |
| Trading services | | 135 767 | 135 659 | 135 659 | 135 659 | 135 659 | 135 659 | 135 659 | 135 659 | 135 659 | 135 659 | 135 659 | 136 840 | 1 629 199 | 1 717 176 | 1 809 904 |
| Energy sources | | 60 306 | 60 306 | 60 306 | 60 306 | 60 306 | 60 306 | 60 306 | 60 306 | 60 306 | 60 306 | 60 306 | 60 306 | 723 676 | 762 755 | 803 943 |
| Water management | | 55 580 | 56 637 | 56 637 | 56 637 | 56 637 | 56 637 | 56 637 | 56 637 | 56 637 | 56 637 | 56 637 | 45 009 | 666 962 | 702 978 | 740 939 |
| Waste water management | | 11 563 | 10 399 | 10 399 | 10 399 | 10 399 | 10 399 | 10 399 | 10 399 | 10 399 | 10 399 | 10 399 | 23 208 | 138 756 | 146 249 | 154 146 |
| Waste management | | 8 317 | 8 317 | 8 317 | 8 317 | 8 317 | 8 317 | 8 317 | 8 317 | 8 317 | 8 317 | 8 317 | 8 317 | 99 805 | 105 195 | 110 875 |
| Other | | 564 | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 23 | 5 979 | 6 769 | 7 135 | 7 520 |
| Total Expenditure - Functional | | 266 525 | 235 865 | 235 865 | 235 865 | 235 865 | 235 865 | 235 865 | 235 865 | 235 865 | 235 865 | 235 865 | 591 669 | 3 216 848 | 2 945 334 | 3 090 882 |
| Surplus/(Deficit) before assoc. | | (31 383) | (7 597) | (7 597) | (7 597) | (7 597) | (7 597) | (7 597) | (7 597) | (7 597) | (7 597) | (7 597) | (287 799) | (395 148) | (21 545) | (7 143) |
| Share of surplus/ (deficit) of associate | | | | | | | | | | | | | | - | - | - |
| Surplus/(Deficit) | 1 | (31 383) | (7 597) | (7 597) | (7 597) | (7 597) | (7 597) | (7 597) | (7 597) | (7 597) | (7 597) | (7 597) | (287 799) | (395 148) | (21 545) | (7 143) |

FS184 Matjhabeng - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

| Description | Ref | Budget Year 2019/20 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|--|-----|---------------------|--------|--------|---------|--------|--------|---------|--------|--------|--------|--------|--------|---|------------------------|------------------------|
| R thousand | | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| Multi-year expenditure to be appropriated | 1 | | | | | | | | | | | | | | | |
| Vote 1 - COUNCIL GENERAL | | | | | | | | | | | | | - | - | - | - |
| Vote 2 - OFFICE OF THE EXECUTIVE MAYOR | | | | | | | | | | | | | - | - | - | - |
| Vote 3 - OFFICE OF THE SPEAKER | | | | | | | | | | | | | - | - | - | - |
| Vote 4 - POLITICAL APPOINTMENTS | | | | | | | | | | | | | - | - | - | - |
| Vote 5 - OFFICE OF THE MUNICIPAL MANAGER | | | | | | | | | | | | | - | - | - | - |
| Vote 6 - CORPORATE SERVICES | | | | | | | | | | | | | - | - | - | - |
| Vote 7 - FINANCE | | | | | | | | | | | | | - | - | - | - |
| Vote 8 - HUMAN RESOURCES | | | | | | | | | | | | | - | - | - | - |
| Vote 9 - COMMUNITY SERVICES | | 1 402 | 1 402 | 1 402 | 1 402 | 1 402 | 1 402 | 1 402 | 1 402 | 1 402 | 1 402 | 1 402 | 1 402 | 16 826 | 17 735 | 18 692 |
| Vote 10 - PUBLIC SAFETY AND TRANSPORT | | | | | | | | | | | | | - | - | - | - |
| Vote 11 - ECONOMIC DEVELOPMENT | | | | | | | | | | | | | - | - | - | - |
| Vote 12 - ENGINEERING SERVICES | | 1 762 | 1 762 | 1 762 | 1 762 | 1 762 | 1 762 | 1 762 | 1 762 | 1 762 | 1 762 | 1 762 | 1 762 | 21 142 | 22 283 | 23 487 |
| Vote 13 - WATER/ SEWERAGE | | 9 516 | 9 516 | 9 516 | 9 516 | 9 516 | 9 516 | 9 516 | 9 516 | 9 516 | 9 516 | 9 516 | 9 516 | 114 190 | 120 366 | 126 856 |
| Vote 14 - ELECTRICITY | | 1 538 | 1 538 | 1 538 | 1 538 | 1 538 | 1 538 | 1 538 | 1 538 | 1 538 | 1 538 | 1 538 | 1 538 | 18 457 | 19 454 | 20 504 |
| Vote 15 - HOUSING | | | | | | | | | | | | | - | - | - | - |
| Capital multi-year expenditure sub-total | 2 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 170 615 | 179 828 | 189 539 |

FS184 Matjhabeng - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

| Description | Ref | Budget Year 2019/20 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|-----|---------------------|--------|--------|---------|--------|--------|---------|--------|--------|--------|--------|--------|---|------------------------|------------------------|
| | | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| Capital Expenditure - Functional | 1 | | | | | | | | | | | | | | | |
| <i>Governance and administration</i> | | 496 | 496 | 496 | 496 | 496 | 496 | 496 | 496 | 496 | 496 | 496 | 496 | 5 954 | 6 275 | 6 614 |
| Executive and council | | | | | | | | | | | | | | - | - | - |
| Finance and administration | | 496 | 496 | 496 | 496 | 496 | 496 | 496 | 496 | 496 | 496 | 496 | 496 | 5 954 | 6 275 | 6 614 |
| Internal audit | | | | | | | | | | | | | | - | - | - |
| <i>Community and public safety</i> | | 888 | 888 | 888 | 888 | 888 | 888 | 888 | 888 | 888 | 888 | 888 | 888 | 10 655 | 11 231 | 11 837 |
| Community and social services | | 139 | 139 | 139 | 139 | 139 | 139 | 139 | 139 | 139 | 139 | 139 | 139 | 1 666 | 1 756 | 1 851 |
| Sport and recreation | | 749 | 749 | 749 | 749 | 749 | 749 | 749 | 749 | 749 | 749 | 749 | 749 | 8 989 | 9 474 | 9 986 |
| Public safety | | | | | | | | | | | | | | - | - | - |
| Housing | | | | | | | | | | | | | | - | - | - |
| Health | | | | | | | | | | | | | | - | - | - |
| <i>Economic and environmental services</i> | | 1 266 | 1 266 | 1 266 | 1 266 | 1 266 | 1 266 | 1 266 | 1 266 | 1 266 | 1 266 | 1 266 | 1 266 | 15 188 | 16 008 | 16 873 |
| Planning and development | | | | | | | | | | | | | | - | - | - |
| Road transport | | 1 266 | 1 266 | 1 266 | 1 266 | 1 266 | 1 266 | 1 266 | 1 266 | 1 266 | 1 266 | 1 266 | 1 266 | 15 188 | 16 008 | 16 873 |
| Environmental protection | | | | | | | | | | | | | | - | - | - |
| <i>Trading services</i> | | 11 568 | 11 568 | 11 568 | 11 568 | 11 568 | 11 568 | 11 568 | 11 568 | 11 568 | 11 568 | 11 568 | 11 568 | 138 818 | 131 371 | 128 787 |
| Energy sources | | 1 538 | 1 538 | 1 538 | 1 538 | 1 538 | 1 538 | 1 538 | 1 538 | 1 538 | 1 538 | 1 538 | 1 538 | 18 457 | 19 454 | 20 504 |
| Water management | | 3 163 | 3 163 | 3 163 | 3 163 | 3 163 | 3 163 | 3 163 | 3 163 | 3 163 | 3 163 | 3 163 | 3 163 | 37 958 | 25 064 | 16 740 |
| Waste water management | | 6 353 | 6 353 | 6 353 | 6 353 | 6 353 | 6 353 | 6 353 | 6 353 | 6 353 | 6 353 | 6 353 | 6 353 | 76 233 | 80 349 | 84 688 |
| Waste management | | 514 | 514 | 514 | 514 | 514 | 514 | 514 | 514 | 514 | 514 | 514 | 514 | 6 171 | 6 504 | 6 855 |
| <i>Other</i> | | | | | | | | | | | | | | - | - | - |
| Total Capital Expenditure - Functional | 2 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 170 615 | 164 885 | 164 111 |
| Funded by: | | | | | | | | | | | | | | | | |
| National Government | | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 170 615 | 164 885 | 164 111 |
| Provincial Government | | | | | | | | | | | | | | - | - | - |
| District Municipality | | | | | | | | | | | | | | - | - | - |
| Other transfers and grants | | | | | | | | | | | | | | - | - | - |
| Transfers recognised - capital | | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 170 615 | 164 885 | 164 111 |
| Borrowing | | | | | | | | | | | | | | - | - | - |
| Internally generated funds | | | | | | | | | | | | | | - | - | - |
| Total Capital Funding | | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 170 615 | 164 885 | 164 111 |

FS184 Matjhabeng - Supporting Table SA30 Budgeted monthly cash flow

| MONTHLY CASH FLOWS | Budget Year 2019/20 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|--|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---|------------------------|------------------------|
| | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| Cash Receipts By Source | | | | | | | | | | | | | 1 | | |
| Property rates | 18 114 | 18 114 | 18 114 | 18 114 | 18 114 | 18 114 | 18 114 | 18 114 | 18 114 | 18 114 | 18 114 | 18 114 | 217 364 | 294 559 | 310 465 |
| Service charges - electricity revenue | 35 560 | 35 560 | 35 560 | 35 560 | 35 560 | 35 560 | 35 560 | 35 560 | 35 560 | 35 560 | 35 560 | 35 560 | 426 714 | 599 676 | 671 562 |
| Service charges - water revenue | 19 075 | 19 075 | 19 075 | 19 075 | 19 075 | 19 075 | 19 075 | 19 075 | 19 075 | 19 075 | 19 075 | 19 075 | 228 894 | 321 672 | 339 043 |
| Service charges - sanitation revenue | 8 215 | 8 215 | 8 215 | 8 215 | 8 215 | 8 215 | 8 215 | 8 215 | 8 215 | 8 215 | 8 215 | 8 215 | 98 574 | 138 530 | 146 010 |
| Service charges - refuse revenue | 4 669 | 4 669 | 4 669 | 4 669 | 4 669 | 4 669 | 4 669 | 4 669 | 4 669 | 4 669 | 4 669 | 4 669 | 56 029 | 78 740 | 82 992 |
| Rental of facilities and equipment | 1 112 | 1 112 | 1 112 | 1 112 | 1 112 | 1 112 | 1 112 | 1 112 | 1 112 | 1 112 | 1 112 | 1 112 | 13 344 | 18 752 | 19 765 |
| Interest earned - external investments | 320 | 320 | 320 | 320 | 320 | 320 | 320 | 320 | 320 | 320 | 320 | 320 | 3 843 | 3 240 | 3 415 |
| Interest earned - outstanding debtors | 7 164 | 7 164 | 7 164 | 7 164 | 7 164 | 7 164 | 7 164 | 7 164 | 7 164 | 7 164 | 7 164 | 7 164 | 85 969 | 85 000 | 80 000 |
| Dividends received | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 2 | 21 | 18 | 19 |
| Fines, penalties and forfeits | 1 116 | 1 116 | 1 116 | 1 116 | 1 116 | 1 116 | 1 116 | 1 116 | 1 116 | 1 116 | 1 116 | 1 116 | 13 391 | 18 819 | 19 836 |
| Licences and permits | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 4 | 48 | - | - |
| Agency services | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Transfer receipts - operational | 42 361 | 42 361 | 42 361 | 42 361 | 42 361 | 42 361 | 42 361 | 42 361 | 42 361 | 42 361 | 42 361 | 42 361 | 508 333 | 546 842 | 588 624 |
| Other revenue | 11 865 | 11 865 | 11 865 | 11 865 | 11 865 | 11 865 | 11 865 | 11 865 | 11 865 | 11 865 | 11 865 | 11 865 | 142 376 | 148 266 | 156 272 |
| Cash Receipts by Source | 149 575 | 149 575 | 149 575 | 149 575 | 149 575 | 149 575 | 149 575 | 149 575 | 149 575 | 149 575 | 149 575 | 149 575 | 1 794 902 | 2 254 115 | 2 418 003 |
| Other Cash Flows by Source | | | | | | | | | | | | | | | |
| Transfer receipts - capital | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all) | 4 400 | 4 400 | 4 400 | 4 400 | 4 400 | 4 400 | 4 400 | 4 400 | 4 400 | 4 400 | 4 400 | 4 400 | 52 800 | 10 000 | 10 000 |
| Proceeds on disposal of PPE | 4 400 | 4 400 | 4 400 | 4 400 | 4 400 | 4 400 | 4 400 | 4 400 | 4 400 | 4 400 | 4 400 | 4 400 | 52 800 | 10 000 | 5 000 |
| Short term loans | 10 000 | - | - | - | - | - | - | - | - | - | - | - | 10 000 | 10 000 | 10 000 |
| Borrowing long term/refinancing | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Increase (decrease) in consumer deposits | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Decrease (Increase) in non-current debtors | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Decrease (increase) other non-current receivables | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Decrease (increase) in non-current investments | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Cash Receipts by Source | 168 375 | 158 375 | 158 375 | 158 375 | 158 375 | 158 375 | 158 375 | 158 375 | 158 375 | 158 375 | 158 375 | 158 375 | 1 910 502 | 2 284 115 | 2 443 003 |
| Cash Payments by Type | | | | | | | | | | | | | | | |
| Employee related costs | 59 369 | 59 369 | 59 369 | 59 369 | 59 369 | 59 369 | 59 369 | 59 369 | 59 369 | 59 369 | 59 369 | 59 369 | 712 424 | 716 113 | 754 784 |
| Remuneration of councillors | 2 174 | 2 174 | 2 174 | 2 174 | 2 174 | 2 174 | 2 174 | 2 174 | 2 174 | 2 174 | 2 174 | 2 174 | 26 088 | 27 497 | 28 982 |
| Finance charges | 7 068 | 7 068 | 7 068 | 7 068 | 7 068 | 7 068 | 7 068 | 7 068 | 7 068 | 7 068 | 7 068 | 7 068 | 84 817 | 80 000 | 75 000 |
| Bulk purchases - Electricity | 24 192 | 24 192 | 24 192 | 24 192 | 24 192 | 24 192 | 24 192 | 24 192 | 24 192 | 24 192 | 24 192 | 24 192 | 290 307 | 433 477 | 537 511 |
| Bulk purchases - Water & Sewer | 25 865 | 25 865 | 25 865 | 25 865 | 25 865 | 25 865 | 25 865 | 25 865 | 25 865 | 25 865 | 25 865 | 25 865 | 310 375 | 460 389 | 574 667 |
| Other materials | 6 659 | 6 659 | 6 659 | 6 659 | 6 659 | 6 659 | 6 659 | 6 659 | 6 659 | 6 659 | 6 659 | 6 659 | 79 910 | 84 225 | 88 773 |
| Contracted services | 10 599 | 10 599 | 10 599 | 10 599 | 10 599 | 10 599 | 10 599 | 10 599 | 10 599 | 10 599 | 10 599 | 10 599 | 127 193 | 100 000 | 80 000 |
| Transfers and grants - other municipalities | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Transfers and grants - other | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 100 | 1 200 | 1 265 | 1 333 |
| Other expenditure | 6 961 | 6 961 | 6 961 | 6 961 | 6 961 | 6 961 | 6 961 | 6 961 | 6 961 | 6 961 | 6 961 | 6 961 | 83 530 | 88 040 | 92 794 |
| Cash Payments by Type | 142 987 | 142 987 | 142 987 | 142 987 | 142 987 | 142 987 | 142 987 | 142 987 | 142 987 | 142 987 | 142 987 | 142 987 | 1 715 844 | 1 991 007 | 2 233 845 |
| Other Cash Flows/Payments by Type | | | | | | | | | | | | | | | |
| Capital assets | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 14 218 | 170 615 | 164 885 | 224 111 |
| Repayment of borrowing | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Cash Flows/Payments | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Cash Payments by Type | 157 205 | 157 205 | 157 205 | 157 205 | 157 205 | 157 205 | 157 205 | 157 205 | 157 205 | 157 205 | 157 205 | 157 205 | 1 886 459 | 2 155 892 | 2 457 956 |
| NET INCREASE/(DECREASE) IN CASH HELD | 11 170 | 1 170 | 1 170 | 1 170 | 1 170 | 1 170 | 1 170 | 1 170 | 1 170 | 1 170 | 1 170 | 1 170 | 24 043 | 128 223 | (14 952) |
| Cash/cash equivalents at the month/year begin: | (1 992) | 9 179 | 10 349 | 11 519 | 12 690 | 13 860 | 15 030 | 16 200 | 17 371 | 18 541 | 19 711 | 20 881 | (1 992) | 22 052 | 150 275 |
| Cash/cash equivalents at the month/year end: | 9 179 | 10 349 | 11 519 | 12 690 | 13 860 | 15 030 | 16 200 | 17 371 | 18 541 | 19 711 | 20 881 | 22 052 | 22 052 | 150 275 | 135 323 |

72

| FS184 Matjhabeng - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class | | | | | | | | | | |
|--|----------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| Description | Ref | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
| R thousand | 1 | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| Capital expenditure on renewal of existing assets by Asset Class/Sub-class | | | | | | | | | | |
| Infrastructure | | — | — | — | 105 584 | 105 584 | 105 584 | — | — | — |
| Roads Infrastructure | | — | — | — | 12 189 | 12 189 | 12 189 | — | — | — |
| Roads | | — | — | — | 12 189 | 12 189 | 12 189 | — | — | — |
| Road Structures | | — | — | — | — | — | — | — | — | — |
| Road Furniture | | — | — | — | — | — | — | — | — | — |
| Capital Spares | | — | — | — | — | — | — | — | — | — |
| Storm water Infrastructure | | — | — | — | 970 | 970 | 970 | — | — | — |
| Drainage Collection | | — | — | — | 970 | 970 | 970 | — | — | — |
| Storm water Conveyance | | — | — | — | — | — | — | — | — | — |
| Attenuation | | — | — | — | — | — | — | — | — | — |
| Electrical Infrastructure | | — | — | — | 3 882 | 3 882 | 3 882 | — | — | — |
| Power Plants | | — | — | — | — | — | — | — | — | — |
| HV Substations | | — | — | — | 970 | 970 | 970 | — | — | — |
| HV Switching Station | | — | — | — | — | — | — | — | — | — |
| HV Transmission Conductors | | — | — | — | — | — | — | — | — | — |
| MV Substations | | — | — | — | — | — | — | — | — | — |
| MV Switching Stations | | — | — | — | — | — | — | — | — | — |
| MV Networks | | — | — | — | — | — | — | — | — | — |
| LV Networks | | — | — | — | — | — | — | — | — | — |
| Capital Spares | | — | — | — | 2 912 | 2 912 | 2 912 | — | — | — |
| Water Supply Infrastructure | | — | — | — | 44 202 | 44 202 | 44 202 | — | — | — |
| Dams and Weirs | | — | — | — | — | — | — | — | — | — |
| Boreholes | | — | — | — | — | — | — | — | — | — |
| Reservoirs | | — | — | — | — | — | — | — | — | — |
| Pump Stations | | — | — | — | — | — | — | — | — | — |
| Water Treatment Works | | — | — | — | — | — | — | — | — | — |
| Bulk Mains | | — | — | — | 44 202 | 44 202 | 44 202 | — | — | — |
| Distribution | | — | — | — | — | — | — | — | — | — |
| Distribution Points | | — | — | — | — | — | — | — | — | — |
| PRV Stations | | — | — | — | — | — | — | — | — | — |
| Capital Spares | | — | — | — | 41 141 | 41 141 | 41 141 | — | — | — |
| Sanitation Infrastructure | | — | — | — | — | — | — | — | — | — |
| Pump Station | | — | — | — | — | — | — | — | — | — |
| Retreatment | | — | — | — | — | — | — | — | — | — |
| Waste Water Treatment Works | | — | — | — | 41 141 | 41 141 | 41 141 | — | — | — |
| Outfall Sewers | | — | — | — | — | — | — | — | — | — |
| Toilet Facilities | | — | — | — | — | — | — | — | — | — |
| Capital Spares | | — | — | — | — | — | — | — | — | — |
| Solid Waste Infrastructure | | — | — | — | 3 199 | 3 199 | 3 199 | — | — | — |
| Landfill Sites | | — | — | — | 3 199 | 3 199 | 3 199 | — | — | — |
| Waste Transfer Stations | | — | — | — | — | — | — | — | — | — |
| Waste Processing Facilities | | — | — | — | — | — | — | — | — | — |
| Waste Drop-off Points | | — | — | — | — | — | — | — | — | — |
| Waste Separation Facilities | | — | — | — | — | — | — | — | — | — |
| Electricity Generation Facilities | | — | — | — | — | — | — | — | — | — |
| Capital Spares | | — | — | — | — | — | — | — | — | — |
| Rail Infrastructure | | — | — | — | — | — | — | — | — | — |
| Rail Lines | | — | — | — | — | — | — | — | — | — |
| Rail Structures | | — | — | — | — | — | — | — | — | — |
| Rail Furniture | | — | — | — | — | — | — | — | — | — |
| Drainage Collection | | — | — | — | — | — | — | — | — | — |
| Storm water Conveyance | | — | — | — | — | — | — | — | — | — |
| Attenuation | | — | — | — | — | — | — | — | — | — |
| MV Substations | | — | — | — | — | — | — | — | — | — |
| LV Networks | | — | — | — | — | — | — | — | — | — |
| Capital Spares | | — | — | — | — | — | — | — | — | — |
| Coastal Infrastructure | | — | — | — | — | — | — | — | — | — |
| Sand Pumps | | — | — | — | — | — | — | — | — | — |
| Piers | | — | — | — | — | — | — | — | — | — |
| Revetments | | — | — | — | — | — | — | — | — | — |
| Promenades | | — | — | — | — | — | — | — | — | — |
| Capital Spares | | — | — | — | — | — | — | — | — | — |
| Information and Communication Infrastructure | | — | — | — | — | — | — | — | — | — |
| Data Centres | | — | — | — | — | — | — | — | — | — |
| Core Layers | | — | — | — | — | — | — | — | — | — |
| Distribution Layers | | — | — | — | — | — | — | — | — | — |
| Capital Spares | | — | — | — | — | — | — | — | — | — |
| Community Assets | | — | — | — | 41 455 | 41 455 | 41 455 | 10 655 | 11 231 | 11 837 |
| Community Facilities | | — | — | — | 16 032 | 16 032 | 16 032 | 1 666 | 1 756 | 1 851 |
| Halls | | — | — | — | — | — | — | 1 666 | 1 756 | 1 851 |
| Centres | | — | — | — | — | — | — | — | — | — |
| Crèches | | — | — | — | — | — | — | — | — | — |
| Clinics/Care Centres | | — | — | — | — | — | — | — | — | — |
| Fire/Ambulance Stations | | — | — | — | — | — | — | — | — | — |
| Testing Stations | | — | — | — | — | — | — | — | — | — |
| Museums | | — | — | — | — | — | — | — | — | — |
| Galleries | | — | — | — | — | — | — | — | — | — |
| Theatres | | — | — | — | — | — | — | — | — | — |
| Libraries | | — | — | — | — | — | — | — | — | — |
| Cemeteries/Crematoria | | — | — | — | — | — | — | — | — | — |
| Police | | — | — | — | 13 797 | 13 797 | 13 797 | — | — | — |
| Parks | | — | — | — | — | — | — | — | — | — |
| Public Open Space | | — | — | — | — | — | — | — | — | — |
| Nature Reserves | | — | — | — | — | — | — | — | — | — |
| Public Ablution Facilities | | — | — | — | — | — | — | — | — | — |
| Markets | | — | — | — | — | — | — | — | — | — |
| Stalls | | — | — | — | — | — | — | — | — | — |
| Abattoirs | | — | — | — | — | — | — | — | — | — |
| Airports | | — | — | — | — | — | — | — | — | — |
| Taxi Ranks/Bus Terminals | | — | — | — | 2 235 | 2 235 | 2 235 | — | — | — |
| Capital Spares | | — | — | — | 25 422 | 25 422 | 25 422 | 8 989 | 9 474 | 9 986 |
| Sport and Recreation Facilities | | — | — | — | 25 422 | 25 422 | 25 422 | 8 989 | 9 474 | 9 986 |
| Indoor Facilities | | — | — | — | — | — | — | — | — | — |
| Outdoor Facilities | | — | — | — | 25 422 | 25 422 | 25 422 | — | — | — |
| Capital Spares | | — | — | — | — | — | — | — | — | — |
| Heritage assets | | — | — | — | — | — | — | — | — | — |
| Monuments | | — | — | — | — | — | — | — | — | — |
| Historic Buildings | | — | — | — | — | — | — | — | — | — |
| Works of Art | | — | — | — | — | — | — | — | — | — |
| Conservation Areas | | — | — | — | — | — | — | — | — | — |
| Other Heritage | | — | — | — | — | — | — | — | — | — |
| Investment properties | | — | — | — | — | — | — | — | — | — |
| Revenue Generating | | — | — | — | — | — | — | — | — | — |
| Improved Property | | — | — | — | — | — | — | — | — | — |
| Unimproved Property | | — | — | — | — | — | — | — | — | — |
| Non-revenue Generating | | — | — | — | — | — | — | — | — | — |
| Improved Property | | — | — | — | — | — | — | — | — | — |
| Unimproved Property | | — | — | — | — | — | — | — | — | — |
| Other assets | | — | — | — | 7 338 | 7 338 | 7 338 | — | — | — |
| Operational Buildings | | — | — | — | 7 338 | 7 338 | 7 338 | — | — | — |
| Municipal Offices | | — | — | — | — | — | — | — | — | — |
| Pay/Enquiry Points | | — | — | — | — | — | — | — | — | — |
| Building Plan Offices | | — | — | — | — | — | — | — | — | — |
| Workshops | | — | — | — | — | — | — | — | — | — |
| Yards | | — | — | — | — | — | — | — | — | — |
| Stores | | — | — | — | — | — | — | — | — | — |
| Laboratories | | — | — | — | — | — | — | — | — | — |
| Training Centres | | — | — | — | — | — | — | — | — | — |
| Manufacturing Plant | | — | — | — | — | — | — | — | — | — |
| Dépôts | | — | — | — | — | — | — | — | — | — |
| Capital Spares | | — | — | — | 7 338 | 7 338 | 7 338 | — | — | — |
| Housing | | — | — | — | — | — | — | — | — | — |
| Staff Housing | | — | — | — | — | — | — | — | — | — |
| Social Housing | | — | — | — | — | — | — | — | — | — |
| Capital Spares | | — | — | — | — | — | — | — | — | — |
| Biological or Cultivated Assets | | — | — | — | — | — | — | — | — | — |
| Biological or Cultivated Assets | | — | — | — | — | — | — | — | — | — |
| Intangible Assets | | — | — | — | — | — | — | — | — | — |
| Service Licences | | — | — | — | — | — | — | — | — | — |
| Licences and Rights | | — | — | — | — | — | — | — | — | — |
| Water Rights | | — | — | — | — | — | — | — | — | — |
| Effluent Licences | | — | — | — | — | — | — | — | — | — |
| Solid Waste Licences | | — | — | — | — | — | — | — | — | — |
| Computer Software and Applications | | — | — | — | — | — | — | — | — | — |
| Load Settlement Software Applications | | — | — | — | — | — | — | — | — | — |
| Unspecified | | — | — | — | — | — | — | — | — | — |
| Computer Equipment | | — | — | — | — | — | — | — | — | — |
| Computer Equipment | | — | — | — | — | — | — | — | — | — |
| Furniture and Office Equipment | | — | — | — | — | — | — | — | — | — |
| Furniture and Office Equipment | | — | — | — | — | — | — | — | — | — |
| Machinery and Equipment | | — | — | — | — | — | — | — | — | — |
| Machinery and Equipment | | — | — | — | — | — | — | — | — | — |
| Transport Assets | | — | — | — | — | — | — | — | — | — |
| Transport Assets | | — | — | — | — | — | — | — | — | — |
| Land | | — | — | — | — | — | — | — | — | — |
| Land | | — | — | — | — | — | — | — | — | — |
| Zoo's, Marine and Non-biological Animals | | — | — | — | — | — | — | — | — | — |
| Zoo's, Marine and Non-biological Animals | | — | — | — | — | — | — | — | — | — |
| Total Capital Expenditure on renewal of existing | 1 | — | — | — | 154 376 | 154 376 | 154 376 | 10 655 | 11 231 | 11 837 |
| Renewal of Existing Assets as % of total capex | | 0.0% | 0.0% | 0.0% | 100.0% | 100.0% | 100.0% | 6.2% | 6.6% | 7.2% |
| Renewal of Existing Assets as % of deprec | | 0.0% | 0.0% | 0.0% | 113.5% | 113.5% | 113.5% | 4.9% | 4.9% | 4.9% |

| S184 Matjhabeng - Supporting Table SA34c Repairs and maintenance expenditure by asset class | | | | | | | | | | | | |
|---|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|---------|
| Description | | Ref | 2015/16 | 2016/17 | 2017/18 | Current Year 2018/19 | | | 2019/20 Medium Term Revenue & Expenditure Framework | | | |
| R thousand | | 1 | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 | |
| Repairs and maintenance expenditure by Asset Class | | | | | | | | | | | | |
| Infrastructure | | | 33 393 | 67 825 | 62 858 | 84 645 | 84 645 | 84 645 | 151 474 | 159 653 | 168 275 | |
| Roads Infrastructure | | | 2 970 | 13 631 | 8 543 | 29 048 | 29 048 | 29 048 | 37 846 | 39 890 | 42 044 | |
| Roads | | | 2 970 | 13 631 | 8 543 | 29 048 | 29 048 | 29 048 | 37 846 | 39 890 | 42 044 | |
| Road Structures | | | | | | | | | | | | |
| Road Furniture | | | | | | | | | | | | |
| Capital Spares | | | | | | | | | | | | |
| Storm water Infrastructure | | | | | | | | | | | | |
| Drainage Collection | | | | | | | | | | | | |
| Storm water Conveyance | | | | | | | | | | | | |
| Attenuation | | | | | | | | | | | | |
| Electrical Infrastructure | | | 13 964 | 26 541 | 15 347 | 22 344 | 22 344 | 22 344 | 43 537 | 45 888 | 48 366 | |
| Power Plants | | | | | | | | | | | | |
| HV Substations | | | | | | | | | | | | |
| HV Switching Station | | | | | | | | | | | | |
| HV Transmission Conductors | | | | | | | | | | | | |
| MV Substations | | | | | | | | | | | | |
| MV Switching Stations | | | | | | | | | | | | |
| MV Networks | | | | | | | | | | | | |
| LV Networks | | | | | | | | | | | | |
| Capital Spares | | | 13 964 | 26 541 | 15 347 | 22 344 | 22 344 | 22 344 | 43 537 | 45 888 | 48 366 | |
| Water Supply Infrastructure | | | 7 484 | 19 174 | 19 996 | 11 780 | 11 780 | 11 780 | 24 245 | 25 554 | 26 934 | |
| Dams and Weirs | | | | | | | | | | | | |
| Boreholes | | | | | | | | | | | | |
| Reservoirs | | | | | | | | | | | | |
| Pump Stations | | | | | | | | | | | | |
| Water Treatment Works | | | 7 484 | 19 174 | 19 996 | | | | | | | |
| Bulk Mains | | | | | | | | | | | | |
| Distribution | | | | | | | | | | | | |
| Distribution Points | | | | | | | | | | | | |
| PRV Stations | | | | | | | | | | | | |
| Capital Spares | | | | | | 11 780 | 11 780 | 11 780 | 24 245 | 25 554 | 26 934 | |
| Sanitation Infrastructure | | | 8 949 | 8 454 | 15 308 | 14 735 | 14 735 | 14 735 | 31 092 | 32 771 | 34 541 | |
| Pump Station | | | | | | | | | | | | |
| Reticulation | | | | | | | | | | | | |
| Waste Water Treatment Works | | | 8 949 | 8 454 | 15 308 | | | | | | | |
| Outfall Sowers | | | | | | | | | | | | |
| Toilet Facilities | | | | | | | | | | | | |
| Capital Spares | | | | | | 14 735 | 14 735 | 14 735 | 31 092 | 32 771 | 34 541 | |
| Solid Waste Infrastructure | | | 19 | 26 | 3 664 | 5 073 | 5 073 | 5 073 | 7 582 | 7 992 | 8 423 | |
| Landfill Sites | | | 19 | 26 | 3 664 | | | | | | | |
| Waste Transfer Stations | | | | | | | | | | | | |
| Waste Processing Facilities | | | | | | | | | | | | |
| Waste Drop-off Points | | | | | | | | | | | | |
| Waste Separation Facilities | | | | | | | | | | | | |
| Electricity Generation Facilities | | | | | | | | | | | | |
| Capital Spares | | | | | | 5 073 | 5 073 | 5 073 | 7 582 | 7 992 | 8 423 | |
| Rail Infrastructure | | | | | | | | | | | | |
| Rail Lines | | | | | | | | | | | | |
| Rail Structures | | | | | | | | | | | | |
| Rail Furniture | | | | | | | | | | | | |
| Drainage Collection | | | | | | | | | | | | |
| Storm water Conveyance | | | | | | | | | | | | |
| Attenuation | | | | | | | | | | | | |
| MV Substations | | | | | | | | | | | | |
| LV Networks | | | | | | | | | | | | |
| Capital Spares | | | | | | | | | | | | |
| Coastal Infrastructure | | | | | | | | | | | | |
| Sand Pumps | | | | | | | | | | | | |
| Piers | | | | | | | | | | | | |
| Revetments | | | | | | | | | | | | |
| Promenades | | | | | | | | | | | | |
| Capital Spares | | | | | | | | | | | | |
| Information and Communication Infrastructure | | | 6 | | | 1 665 | 1 665 | 1 665 | 7 171 | 7 558 | 7 966 | |
| Data Centres | | | | | | | | | | | | |
| Core Layers | | | | | | | | | | | | |
| Distribution Layers | | | | | | | | | | | | |
| Capital Spares | | | 6 | | | 1 665 | 1 665 | 1 665 | 7 171 | 7 558 | 7 966 | |
| Community Assets | | | 4 268 | 895 | 9 125 | 746 | 746 | 746 | 16 448 | 17 337 | 18 273 | |
| Community Facilities | | | 3 556 | 434 | 9 125 | 746 | 746 | 746 | 16 448 | 17 337 | 18 273 | |
| Halls | | | 253 | | 6 713 | 531 | 531 | 531 | | | | |
| Centres | | | | | | | | | | | | |
| Crèches | | | | | | | | | | | | |
| Clinics/Care Centres | | | | | | | | | | | | |
| Fire/Ambulance Stations | | | | | | | | | | | | |
| Trading Stations | | | | | | | | | | | | |
| Museums | | | | | | | | | | | | |
| Galleries | | | | | | | | | | | | |
| Theatres | | | | | | | | | | | | |
| Libraries | | | | | | | | | | | | |
| Cemeteries/Crematoria | | | | | | | | | | | | |
| Police | | | 3 159 | 406 | 2 286 | 215 | 215 | 215 | | | | |
| Parks | | | | | | | | | | | | |
| Public Open Space | | | | | | | | | | | | |
| Nature Reserves | | | | | | | | | | | | |
| Public Ablution Facilities | | | | | | | | | | | | |
| Markets | | | | | | | | | | | | |
| Stalls | | | | | | | | | | | | |
| Abattoirs | | | | | | | | | | | | |
| Airports | | | | | | | | | | | | |
| Taxi Ranks/Bus Terminals | | | 115 | 28 | 125 | | | | | | | |
| Capital Spares | | | 29 | | | | | | 16 448 | 17 337 | 18 273 | |
| Sport and Recreation Facilities | | | 712 | 461 | | | | | | | | |
| Indoor Facilities | | | | | | | | | | | | |
| Outdoor Facilities | | | | | | | | | | | | |
| Capital Spares | | | 712 | 461 | | | | | | | | |
| Heritage assets | | | | | | | | | | | | |
| Monuments | | | | | | | | | | | | |
| Historic Buildings | | | | | | | | | | | | |
| Works of Art | | | | | | | | | | | | |
| Conservation Areas | | | | | | | | | | | | |
| Other Heritage | | | | | | | | | | | | |
| Investment properties | | | | | | | | | | | | |
| Revenue Generating | | | | | | | | | | | | |
| Improved Property | | | | | | | | | | | | |
| Unimproved Property | | | | | | | | | | | | |
| Non-revenue Generating | | | | | | | | | | | | |
| Improved Property | | | | | | | | | | | | |
| Unimproved Property | | | | | | | | | | | | |
| Other assets | | | 2 108 | 3 144 | | 9 100 | 9 100 | 9 100 | 84 461 | 89 022 | 93 829 | |
| Operational Buildings | | | 916 | 2 176 | | 9 100 | 9 100 | 9 100 | 84 461 | 89 022 | 93 829 | |
| Municipal Offices | | | | | | | | | | | | |
| Pay/Enquiry Points | | | | | | | | | | | | |
| Building Plan Offices | | | | | | | | | | | | |
| Workshops | | | | | | 345 | 345 | 345 | | | | |
| Yards | | | | | | | | | | | | |
| Stores | | | | | | | | | | | | |
| Laboratories | | | | | | | | | | | | |
| Training Centres | | | | | | | | | | | | |
| Manufacturing Plant | | | | | | | | | | | | |
| Depots | | | | | | | | | | | | |
| Capital Spares | | | 916 | 2 176 | | 8 755 | 8 755 | 8 755 | 84 461 | 89 022 | 93 829 | |
| Housing | | | 1 192 | 968 | | | | | | | | |
| Staff Housing | | | | | | | | | | | | |
| Social Housing | | | | | | | | | | | | |
| Capital Spares | | | 1 192 | 968 | | | | | | | | |
| Biological or Cultivated Assets | | | | | | | | | | | | |
| Biological or Cultivated Assets | | | | | | | | | | | | |
| Intangible Assets | | | | | | | | | | | | |
| Services | | | | | | | | | | | | |
| Licences and Rights | | | | | | | | | | | | |
| Water Rights | | | | | | | | | | | | |
| Effluent Licences | | | | | | | | | | | | |
| Solid Waste Licences | | | | | | | | | | | | |
| Computer Software and Applications | | | | | | | | | | | | |
| Load Settlement Software Applications | | | | | | | | | | | | |
| Unspecified | | | | | | | | | | | | |
| Computer Equipment | | | | | | | | | | | | |
| Computer Equipment | | | | | | | | | | | | |
| Furniture and Office Equipment | | | | | | | | | | | | |
| Furniture and Office Equipment | | | | | | | | | | | | |
| Machinery and Equipment | | | | | | | | | | | | |
| Machinery and Equipment | | | | | | | | | | | | |
| Transport Assets | | | | | | | | | | | | |
| Transport Assets | | | | | | | | | | | | |
| Land | | | | | | | | | | | | |
| Land | | | | | | | | | | | | |
| Zoo's, Marine and Non-biological Animals | | | | | | | | | | | | |
| Zoo's, Marine and Non-biological Animals | | | | | | | | | | | | |
| Total Repairs and Maintenance Expenditure | | | 1 | 39 768 | 71 864 | 71 982 | 94 491 | 94 491 | 94 491 | 252 384 | 266 012 | 280 377 |
| R&M as a % of PPE | | | | 0.9% | 1.6% | 1.6% | 2.1% | 2.1% | 2.1% | 5.6% | 5.6% | 5.6% |
| R&M as % Operating Expenditure | | | | 1.4% | 2.4% | 2.4% | 3.9% | 3.9% | 3.9% | 10.4% | 8.3% | 9.0% |

FS184 Matjhabeng - Supporting Table SA35 Future financial implications of the capital budget

| Vote Description | Ref | 2019/20 Medium Term Revenue & Expenditure Framework | | | Forecasts | | | |
|--|-----|---|---------------------------|---------------------------|---------------------|---------------------|---------------------|------------------|
| | | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 | Forecast 2022/23 | Forecast 2023/24 | Forecast 2024/25 | Present value |
| R thousand | | | | | | | | |
| Capital expenditure | 1 | | | | | | | |
| Vote 1 - COUNCIL GENERAL | | - | - | - | | | | |
| Vote 2 - OFFICE OF THE EXECUTIVE MAYOR | | - | - | - | | | | |
| Vote 3 - OFFICE OF THE SPEAKER | | - | - | - | | | | |
| Vote 4 - POLITICAL APPOINTMENTS | | - | - | - | | | | |
| Vote 5 - OFFICE OF THE MUNICIPAL MANAGER | | - | - | - | | | | |
| Vote 6 - CORPORATE SERVICES | | - | - | - | | | | |
| Vote 7 - FINANCE | | - | - | - | | | | |
| Vote 8 - HUMAN RESOURCES | | - | - | - | | | | |
| Vote 9 - COMMUNITY SERVICES | | 16 826 | 17 735 | 18 692 | 19 702 | 20 765 | 21 887 | 23 069 |
| Vote 10 - PUBLIC SAFETY AND TRANSPORT | | - | - | - | | | | |
| Vote 11 - ECONOMIC DEVELOPMENT | | - | - | - | | | | |
| Vote 12 - ENGINEERING SERVICES | | 21 142 | 22 283 | 23 487 | 24 755 | 26 092 | 27 501 | 28 986 |
| Vote 13 - WATER/ SEWERAGE | | 114 190 | 120 356 | 126 856 | 133 706 | 140 926 | 148 536 | 156 557 |
| Vote 14 - ELECTRICITY | | 18 457 | 19 454 | 20 504 | 21 612 | 22 779 | 24 009 | 25 305 |
| Vote 15 - HOUSING | | - | - | - | | | | |
| List entity summary if applicable | | | | | | | | |
| Total Capital Expenditure | | 170 615 | 179 828 | 189 539 | 199 774 | 210 562 | 221 932 | 233 917 |

FS184 Matjhabeng - Supporting Table SA36 Detailed capital budget

| R thousand | Function | Project Description | Asset Class | Asset Sub-Class | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|--|--|---------------------------------|------------------------|-----------------|---|------------------------|------------------------|
| | | | | | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| Parent municipality: <i>List all capital projects grouped by Function</i> | | | | | | | |
| FX_COMM & SOCIAL SERV_C_CEMETERIES; FUNERAL PARLOURS & CREMATORIUMS | ALLANRIDGE CEMETERY: SEWER FACILITY | Community Facilities | Cemeteries/Crematoria | 1 102 | 1 162 | 1 225 | |
| FX_COMM & SOCIAL SERV_C_CEMETERIES; FUNERAL PARLOURS & CREMATORIUMS | MMAMAHABANE: NEW DEVELOPMENT | Community Facilities | Cemeteries/Crematoria | 20 118 | 21 205 | 22 350 | |
| FX_SPORT & RECREATION_C_SPORTS GROUNDS & STADIUMS | MELODING: UPGRADE | Sport and Recreation Facilities | Indoor Facilities | 7 065 | 7 447 | 7 849 | |
| FX_SPORT & RECREATION_C_SPORTS GROUNDS & STADIUMS | THABONG: UPGRADE FAR EAST HALL | Sport and Recreation Facilities | Indoor Facilities | 1 924 | 2 028 | 2 137 | |
| FX_WASTE MNG_C_SOLID WASTE REMOVAL | WELKOM LANDFILL SITE | Solid Waste Infrastructure | Landfill Sites | 6 171 | 6 504 | 6 855 | |
| FX_ROAD TRANSPORT_C_ROADS | THABONG: 2 KM; 8 STREETS | Roads Infrastructure | Roads | 564 | 594 | 627 | |
| FX_WASTE WATER MNG_C_STORM WATER MANAGEMENT | MELODING: ROADS; SIDEWALKS & STORMWATER | Storm water Infrastructure | Storm water Conveyance | 14 339 | 15 113 | 15 929 | |
| FX_WASTE WATER MNG_C_STORM WATER MANAGEMENT | NYAKALLONG: PHASE 1 | Storm water Infrastructure | Storm water Conveyance | 849 | 895 | 944 | |
| FX_WATER MNG_C_WATER DISTRIBUTION | ALLANRIDGE REPLACEMENT | Water Supply Infrastructure | Distribution | 363 | 383 | 404 | |
| FX_WATER MNG_C_WATER DISTRIBUTION | THABONG X20 (HANI PARK): 180 STANDS | Water Supply Infrastructure | Distribution | 1 297 | 1 367 | 1 441 | |
| FX_WATER MNG_C_WATER DISTRIBUTION | THABONG: ZONAL WATER METERS & VALVES | Water Supply Infrastructure | Distribution | 298 | 314 | 330 | |
| FX_WASTE WATER MNG_C_SEWERAGE | THABONG X19N: X18; X19; X20 (HANI PARK) | Sanitation Infrastructure | Capital Spares | 4 307 | 4 539 | 4 784 | |
| FX_WASTE WATER MNG_C_SEWERAGE | KUTLWANONG: UPGRADING OF OUTFALL SEWER | Sanitation Infrastructure | Capital Spares | 14 032 | 14 790 | 15 588 | |
| FX_WASTE WATER MNG_C_SEWERAGE | MATJHABENG: ALL | Sanitation Infrastructure | Capital Spares | 5 954 | 6 275 | 6 614 | |
| FX_WASTE WATER MNG_C_SEWERAGE | PSE SYSTEM AT AND FROM THERONIA WWTW | Sanitation Infrastructure | Capital Spares | 36 000 | 37 944 | 39 993 | |
| FX_WASTE WATER MNG_C_SEWERAGE | MATJHABENG: 7 AT SEWER PUMP STATIONS | Sanitation Infrastructure | Capital Spares | 1 059 | 1 116 | 1 176 | |
| FX_WASTE WATER MNG_C_SEWERAGE | NYAKALLONG-WWTP UPGRADE | Sanitation Infrastructure | Capital Spares | 615 | 649 | 684 | |
| FX_WASTE WATER MNG_C_SEWERAGE | T8 PUMP STATION | Sanitation Infrastructure | Capital Spares | 393 | 414 | 436 | |
| FX_WASTE WATER MNG_C_SEWERAGE | UPGRADE OF KUTLWANONG - NEW DEVELOPMENTS | Sanitation Infrastructure | Capital Spares | 29 954 | 31 572 | 33 277 | |
| FX_WASTE WATER MNG_C_SEWERAGE | UPGRADING OF PHOMOLONG PUMP STATION | Sanitation Infrastructure | Capital Spares | 733 | 773 | 814 | |
| FX_WASTE WATER MNG_C_SEWERAGE | VIRGINIA: WWTP SLUDGE MANAGEMENT | Sanitation Infrastructure | Capital Spares | 4 983 | 5 252 | 5 536 | |
| FX_WASTE WATER MNG_C_SEWERAGE | WHITES: SEPTIC TANK SYSTEM | Sanitation Infrastructure | Capital Spares | 38 | 40 | 42 | |
| FX_ENERGY SOURCES_C_ELECTRICITY | WELKOM: 20MVA 132KV - URAVIA SUBSTATION | Electrical Infrastructure | HV Substations | 15 545 | 16 384 | 17 269 | |
| FX_ENERGY SOURCES_C_STREET LIGHTING & SIGNAL SYSTEMS | WELKOM: FIVE (5) HANI PARK; BRONVILLE | Electrical Infrastructure | Capital Spares | 2 912 | 3 069 | 3 235 | |
| Parent Capital expenditure | | | | | 170 615 | 179 828 | 189 539 |

FS184 Matjhabeng - Supporting Table SA38 Consolidated detailed operational projects

| R thousand | | Prior year outcomes | 2019/20 Medium Term Revenue & Expenditure Framework | | | |
|--|---|-------------------------|---|---------------------|------------------------|------------------------|
| Function | Project Description | Audited Outcome 2017/18 | Current Year 2018/19 Full Year Forecast | Budget Year 2019/20 | Budget Year +1 2020/21 | Budget Year +2 2021/22 |
| Parent municipality: | | | | | | |
| List all operational projects grouped by Function | | | | | | |
| COUNCIL ADMINISTRATION | To improve Council support and document management system | | 5 400 | 5 702 | 6 010 | 6 335 |
| CUSTOMER CARE | To establish an Integrated Customer Care Services and effective telephone system | | - | - | - | - |
| LEGAL SERVICES MANAGEMENT AND LABOUR RELATIONS | To provide sound Legal and Labour Relations Services in line with the relevant legislation and municipal policies | | 1 070 | 1 130 | 1 191 | 1 255 |
| HUMAN RESOURCE MANAGEMENT, SKILLS DEVELOPMENT, WELLNESS AND OCCUPATIONAL HEALTH AND SAFETY | Enhance Institutional and Human Resources Management capacity in Matjhabeng Local Municipality in 2019/20 Financial Year | | 3 550 | 3 749 | 3 951 | 4 165 |
| SKILLS AUDIT AND PLACEMENT OF FINANCE OFFICIALS | Resource finance with skilled personnel | | 600 | 634 | 668 | 704 |
| OPERATION CLEAN AUDIT | To obtain an improved audit outcome | | 2 580 | 2 724 | 2 872 | 3 027 |
| DEPARTMENTAL COMMUNICATION | To ensure effective and efficient communication within the department and municipality | | - | - | - | - |
| HOUSING DEVELOPMENT | To obtain Accreditation | | 383 | 404 | 426 | 449 |
| SECURITY SERVICES | Ensure improvement of skills on Security Personnel of the Municipality | | 50 | 53 | 56 | 59 |
| FIRE SAFETY & RESCUE | Facilitate the development of safer communities | | - | - | - | - |
| WATER | Investigate Section 78 for water | | 6 000 | 6 336 | 6 678 | 7 039 |
| MASTER PLANS AND POLICIES | To develop infrastructure roads, water, sewerage, electricity, storm water,To ensure long-term cost effective bulk Water supply to Matjhabeng | | 48 000 | 50 688 | 53 425 | 56 310 |
| COMMUNICATION | To place the municipality firmly in the public domain through communication initiatives / programs | | - | - | - | - |
| INTEGRATED DEVELOPMENT PLAN | To develop a credible and compliant IDP | | 7 000 | 7 392 | 7 791 | 8 212 |
| PERFORMANCE MANAGEMENT SYSTEM | To sustain a functional and capacitated performance management unit | | - | - | - | - |
| LOCAL ECONOMIC DEVELOPMENT | SMME, trade and investment | | - | - | - | - |
| OFFICE OF THE EXECUTIVE MAYOR | Municipal Branding | | 1 000 | 1 056 | 1 113 | 1 173 |
| | Benchmarking and best practices | | 1 000 | 1 056 | 1 113 | 1 173 |
| | Music, Arts & Culture | | 1 000 | 1 056 | 1 113 | 1 173 |
| Parent Operational expenditure | | - | 77 633 | 81 980 | 86 407 | 91 073 |

Quality Certificate

I,, Municipal Manager of,

hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documentation are consistent with the Integrated Development Plan of the municipality.

Print name:

Municipal Manager of (FS184)

Signature:

Date:

Print name:

Chief Financial Officer of (FS184)

Signature:

Date:

