

MATJHABENG MUNICIPALITY

ANNEXURES

of the

**ORDINARY MAYORAL COMMITTEE
MEETING**

Convened

for

THURSDAY, 20 JUNE 2019

at

0800

**EXECUTIVE MAYOR'S BOARDROOM, 4TH
FLOOR, CIVIC CENTRE, WELKOM**



**MINUTES OF CONSULTATIVE MEETING, EDUCATION DISTRICT OFFICIALS AND
MATJHABENG LOCAL MUNICIPALITY OFFICIALS**

DATE: 02 November 2017

VENUE: Anmercosa District Office Boardroom

TIME: 10H00

AGENDA.

1. Opening and Welcome
2. Introductions
3. Purpose and background
4. Discussions
5. Closure

1. OPENING AND WELCOME.

Chairperson Me. P.P Zonke welcomed everyone present and introduced herself, and her team from the District Office and Me. M. Mothekhe introduced herself and her team from Matjhabeng Local Municipality.

PRESENT.

1. P.P Zonke (Chairperson)	Depart of Education (Lejweleputswa)
2. T.J Zotwayo	Depart of Education (Lejweleputswa)
3. A.O Sehume	Depart of Education (Lejweleputswa)
4. M. Mothekhe	Matjhabeng Local Municipality
5. G.Mokgotlu <i>Mokgatlile</i>	Matjhabeng Local Municipality
6. F.Nieuwoudt	Matjhabeng Local Municipality
7. B.J Molelekoa	Matjhabeng Local Municipality

ITEM	DISCUSSION
3.	<p><u>PURPOSE AND BACKGROUND.</u></p> <p>Chairperson indicated that the Municipality wrote a letter to her office, to meet with the relevant team from the Department of Education to discuss vacant educational sites, hence today's meeting.</p>
4.	<p><u>DISCUSSION.</u></p> <p>The Chairperson handed over to the Municipal Official Me. M. Mothekhe to tabulate the matters further.</p> <p>a) The Municipality has pressure of illegal land occupancy or land invasion especially on Education Sites. b). The Municipality would like to develop some of the vacant sites of education into residential area, community hall and etc. c) The Municipality has many sites that are not transferred to education, even those Education Department has built on them, still appears on Municipal land records.</p> <p>The Municipality wrote a letter to the Department of Education to priorities some of the vacant sites as a matter of urgency. The letter is attached.</p> <p>The sites referred to on the letters are as follows:</p> <p>a). Thabong- Erf 15574 b). Thabong- Erf 21378 > <i>Dikholotey</i> c). Nyakkallong- Erf 3209, 3210, 3211, 3212, 3824, 3825 and 3826 d). Mmamahabane- Erf 2175</p> <p>The Chairperson indicated that the Property Administration Officials from Head Office in Bloemfontein will be invited to this meeting going forward, to assist in the transfer of Educational sites.</p> <p>The Chairperson requested the Education District Technical Officials to visit the vacant sites that are requested by Matjhabeng Municipality, and report accordingly within two weeks on whether the Education Department would need those sites or not.</p> <p>Education Department has Norms and Standard Policy on Public School Infrastructure; in items of how big or small the site must be for different kinds of Schools.</p> <p>The policy also clearly explains where the site must not be allocated, close to which facilities. The information will be shared with the colleagues, in order for them to be informed when planning new developments going forward.</p>



	<u>CLOSURE</u>
5.	<p>The Chairperson appointed Mr. A. Sehume as the Secretary of the meeting going forward.</p> <p>She thanked colleagues for making the time to come to this important meeting and ensuring that service delivery is prioritized at all times. The Chairperson indicated that the meetings scheduled must continue, even when she is not available.</p> <p>The Next Meeting Date 23/November/ 2018. Time: 10H00 Venue: Welkom: Anmercosa House District Office: Board Room</p>

Meeting adjourned at 11H00

Minutes Approved By

Chairperson: Me. P.P Zonke

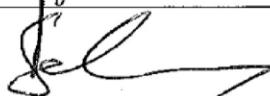
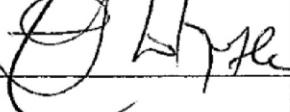
District Director

Date: _____

**LEJWELEPUTSWA
DISTRICT**

**MEETING WITH MUNICIPALITY
02 November 2018**

ATTENDANCE REGISTER

NAME	INSTITUTION/ DIRECTORATE	CAPACITY	SIGNATURE
P. P. Zulu	D/o	Chair	
M. Motsekhe	Matjhabeng Local Municipality	Sr Manager Human Settlements	
G. T. Motsepe	D/o	Project Officer	
A. O Schutte	D/O/B	Property Officer.	
R.J. Motsekha	Matjhabeng Local Municipality	Acting Manager Development Control	
F. Nieuwoudt	Manager Dev. Mary Mayobay	Mayobay	
C. Motsepe	Mayobay Local Affairs	Mayobay	

Enquiries: Jisreal Leroy Kale
 Tel: 051- 404 – 9241
 Fax: 051-404 9266



education
 Department of
 Education
 FREE STATE PROVINCE

MATJHABENG LOCAL MUNICIPALITY
Office of the Municipal Manager

Cnr State Way & Tulbagh Street
 P.O. Box 708
WELKOM
 9460

Attention: Mr. E.T Tsoaeli – Municipal Manager.

CC: Mr. Fanie Nieuwoudt – Manager Development & Planning.

CC: Ms Morakane Mothekhe – Senior Manager Human Settlements.

**RE: FUTURE UTILIZATION OF VARIOUS ERVEN WITHIN NYAKALLONG (ALLANRIDGE)
 EARMARKED FOR EDUCATIONAL PURPOSES.**

The above matter refers.

Your letter dated 3rd August 2018, and E-mail dated 31st May 2018 Bears reference (See attachment).

The Department hereby acknowledges the Municipals request for relinquishing some of the erven that were initially earmarked for educational purposes, in order to address the Municipals challenges regarding their housing backlog.

In light of the above, the Department has therefore conducted site verifications and needs assessment on all of the various vacant erven situated in Nyakallong. This included taking into account the current amount of schools within the area, overcrowding concerns within the various schools, the estimated housing backlog and the Municipal Spatial Development Framework, etc...

The Department has therefore decided to retain the following land parcels for future development purposes:

- Erf: 3824 – Proposed future Primary School.
- Erven 3209, 3210 & 3211 to be consolidated for proposed Large Secondary School.

PO Box 20565, Bloemfontein, 9300

Directorate: Physical Resource Planning & Property Management,

Old CNA Building (Bloem Plaza), Room 401, Charlotte Maxeke Street, Bloemfontein

Tel: (051) 404 9241

Fax: (051) 404 9266



RE: FUTURE UTILIZATION OF VARIOUS ERVEN WITHIN NYAKALONG (ALLANRIDGE) EARMARKED FOR EDUCATIONAL PURPOSES.

The following land parcels are to be surrendered back to the Municipality:

- Erf: 3825
- Erf: 3826
- Erf: 3812

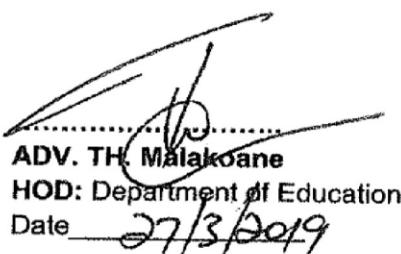
Please find attached the following documents:

- A) Aerial Map indicating the various sites to be retained & surrendered within Nyakallong.
- B) E - mail requesting assistance from Municipals Town Planner.
- C) Municipal Stakeholder Participating Meeting minutes.
- D) Municipal letter requesting assistance.

Please note that the Department is still in the process of conducting assessments for the erven situated in Thabong and Mmamahabane and will notify the Municipality of the outcome in due course.

I trust you find the above in order.

Kind regards,

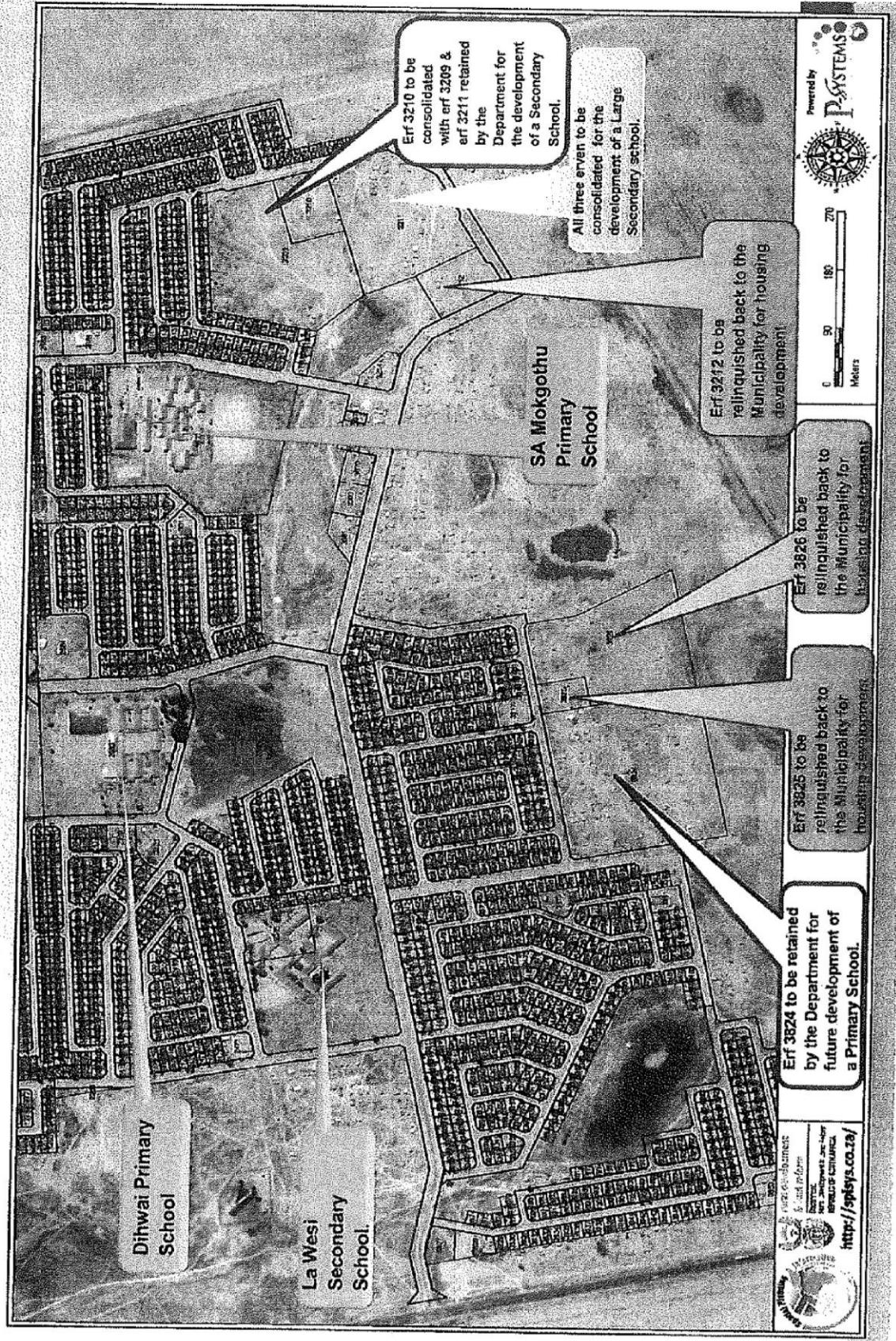


ADV. TH. Malakoane
HOD: Department of Education
Date 27/3/2019

MATJHABENG LOCAL MUNICIPALITY

FUTURE UTILIZATION OF EDUCATIONAL ERVEN IN NYAKALLONG

7



MATJHABENG

**Municipality
Umasipala**
P O Box 708
Welkom, 9460
South Africa



**Mmasepala
Munisipaliteit**
Tel (057) 916 4187
Fax (057) 916 4076
E-mail: fantien@matjhabeng.co.za

OFFICE OF THE MUNICIPAL MANAGER

Enquiries / Navrae / Dipatlisico:	F Nieuwoudt
Room no / Kamer nr / Kamore ya:	1 Reinet Street, Room 424
Our Ref / Ons Verw / Ho ya ka Rona:	19/3/2/1
Date:	3 August 2018

Free State Department of Education
Physical Resource Planning and Property management
Old CNA Building room no 402/509
Charlotte Maxeke Street
Bloemfontein
9301
Attention: Mr Moeti /Adv. Mokgobo

Sir

MATJHABENG: INVESTIGATION TO UTILIZE EXISTING SCHOOL SITES FOR OTHER LAND USES

I hereby request your comment in relation to the possibility to utilize the following existing vacant school sites for other uses:

1. Thabong – Erf 15574 (See attached location plan):

There have been requests from the community to convert the current site into commercial/light industrial uses.

2. Thabong – Erf 21378

The site is currently vacant and there is already informal will for it to be converted into residential

3. Nyakallong: Erven 3209, 3210, 3211, 3212 as well as erven 3824, 3825, 3826 (See the attached location plan):

In Nyakallong there is a site backlog of approximately 2000 erven. The possibility is currently investigated to:

- a) Utilize some of the available vacant land in Nyakallong for the creation of residential sites (infill developments) e.g. vacant school erven as a first priority. These school erven have already been occupied by informal settlement.
- b) Convert available middle income erven in Allanridge for low cost development.
- c) To purchase the adjacent farm Le Clusa for future residential development.

4. Mmamahabane: Erf 2175 (See attached location plan):

The Municipality has the intention to create and make land available for the development of a commercial hub adjacent to the N1 road in order to support economic development in Ventersburg and MMamahabane. In order to achieve this objective a portion of the farm Tswelangpele and Erf 2175 adjacent to the N1 road will be suitable.

Your urgent response in relation to the possible utilization of the mentioned school erven will be appreciated.

I hope that you will find the above in order.

Yours faithfully

**E T TSOAELI
MUNICIPAL MANAGER**

1. OPENING AND WELCOME.

Chairperson Me. M. Mothekhe welcomed everyone present and introduced herself, and her team from the Matjhabeng Municipality and Mr. T.J Zotwayo introduced himself and his colleague Mr. A.O Sehume from Education Department in the District Office of Lejweleputswa. Mr. L. Kale and Mr. R. Ramailane also introduced themselves from Education Department in Head Office (Bloemfontein).

PRESENT.

1. M. Mothekhe (Chairperson)	Matjhabeng Local Municipality
2. G. Mokgatle	Matjhabeng Local Municipality
3. F. Nieuwoudt	Matjhabeng Local Municipality
4. T.J Zotwayo	Depart of Education (Lejweleputswa)
5. A.O Sehume	Depart of Education (Lejweleputswa)
6. L. Kale	Depart of Education (Head Office)
7. R. Ramailane	Depart of Education (Head Office)

3. APOLOGIES.

1. P.P Zonke	Depart of Education (Lejweleputswa)
2. B.J Molelekao	Matjhabeng Local Municipality

PREVIOUS MINUTES CORRECTIONS.

ITEM	DISCUSSION	RESPONSIBLE PERSON
5.	<p><u>PURPOSE AND BACKGROUND OF THE MEETING.</u></p> <p>Chairperson M. Mothekhe indicated that the Municipality wrote a letter to the Department of Education, to meet with the relevant team from Education Department to discuss vacant educational sites, hence today's meeting. To discuss the progress on the identified sites.</p>	Chairperson M. Mothekhe
6.	<p><u>MATTER FOR DISCUSSION.</u></p> <p>The Chairperson handed over to the Mr. L.Kale to give progress on the identified sites.</p> <p>a) A submission has been drafted for the signature of the Head of Department from Education with regard to the identified sites.</p> <p>The sites referred to on the letters are as follows:</p> <ul style="list-style-type: none"> a). Thabong- Erf 15574 b). Thabong- Erf 21378 c). Nyakallong- Erf 3209, 3210, 3211, 3212, 3824, 3825 and 3826 d). Mmamahabane- Erf 2175 <p>Once it is signed it will be send to the relevant Matjhabeng Municipal Official. The Department of Education was considering consolidation of three sites in Allanridge: Nyakallong Erf 3209, 3210 and 3211 to one big yard, for future development of a Secondary School, with a possibility of a Hostel and proper sport fields.</p> <p>The site of Mmamahabane ERF 2175 is not registered with the municipality, but with the Republic of South Africa. The matter is still under investigation. If indeed the site belongs to Republic of South Africa, it will not be included in the response from the Education Department with regard to the identified sites.</p>	Mr. L.Kale

	<p>Mr. F.Nieuwoudt proposed that a letter or submission from the Department of Education must be stored/ filed properly, once the council has a resolution on the site, of what must be done with it.</p> <p>The municipality to conduct feasibility study on the sites that are relinquished back by Department of Education to the municipality for housing developments.</p> <p><u>6.1. Establishment of a representative Technical/Planning Steering Committee.</u></p> <p>After discussions it was resolved that all members in the meeting, including Mr. B.J Moleleko will form a Technical/ Planning Steering Committee. The members must meet as regularly as possible.</p> <p><u>6.2. Compilation and management of a data base for School erven in Matjhabeng.</u></p> <p>The Municipality has compiled a data base for School sites in Matjhabeng Municipality.</p> <p>The Municipality still needs to build a data base, layouts with School names. ✓</p> <p>The data base will be send to the Department of Education Head Office and District Office.</p> <p><u>6.3. Planning Standards for provision of School erven in Matjhabeng.</u></p> <p>The "Matjhabeng Town Planning Standards For The Creation of Balanced Urban Area" to be used as guideline for planning going forward or needs to changed/amended to accommodate everyone.</p>	<p>Chairperson: Me. M. Mothekhe</p> <p>Mr. F.Nieuwoudt</p> <p>All Members</p> <p>✓</p> <p>Mr. F.Nieuwoudt</p> <p>Mr. F.Nieuwoudt</p>
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	<p>It must be noted that the provisional guidelines are not legislated, but was approved by the council.</p> <p>Mr. F. Nieuwoudt proposed to meet all stakeholders such as Public Works, Education and Matjhabeng etc. to evaluate the guides for all the departments, The meeting resolved by agreeing with the proposal.</p> <p><u>6.4. Planning for provision/construction of new School in Matjhabeng.</u></p> <p>Mr. L. Kale will send the norms and standards guidelines of the Department of Education.</p> <p>Mr. L. Kale will also send the Department of Education 5 to 10 year budgeted program or project list for Matjhabeng Municipality that must be included in the Matjhabeng Municipal IDP.</p> <p><u>6.5. The evaluation of School sites identified for intended other land uses and the official procedures to follow in re-allocating sites.</u></p> <p>Fencing of vacant sites was proposed to be erected by the Department of Education to avoid encroachment.</p> <p>Mr. Kale responded that the biggest challenge with fencing vacant educational sites is theft.</p> <p>Mr. F.Nieuwoudt proposed that ward councilors and ward committee's to be educated on vacant educational sites. The educational vacant sites to be used as sport grounds or other activities and should not be left without being used, to avoid encroachment.</p> <p>Mr. F. Nieuwoudt will compile and send a list of all the vacant educational sites that needs response from the Department of Education as a Next Project.</p>	Mr. F.Nieuwoudt
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	<p><u>6.6. School Sites-land ownership and related matters.</u></p> <p>Mr. F. Nieuwoudt indicated that there are many vacant sites and where Schools have been built, but still appears as municipal sites and they have not being transferred to Education.</p> <p>Mr. L. Kale explained that the educational sites must be transferred to education and finally to Department of Public Works as the custodian, although the Schools are responsible for paying water and electricity.</p> <p>Tosa College site was donated in items of land transfer.</p> <p>Government to government transfer to be clarified, if it can be done via a donation.</p> <p>Mr. L. Kale explained that the Education Department has sites from different entities namely:</p> <ol style="list-style-type: none"> 1. Province 2. RSA 3. Municipalities <p>Education District Office to send a list of all the Schools in Monalley Lejweleputswa that are operational, that needs to be transferred from Matjhabeng Municipality to Education Department. <i>18 March 2019.</i></p>	<p>Mr. F.Nieuwoudt</p> <p>Mr. L. Kale</p> <p>Chairperson: Me. M. Mothekhe</p> <p>Mr. T.J Zotwayo</p>
7.	<p><u>CLOSURE</u></p> <p>Chairperson: Me. M. Mothekhe thanked colleagues for making the time to come to this important meeting and ensuring that service delivery is prioritized at all times. The Chairperson indicated that the meetings must continue regularly.</p> <p>The Next Meeting Date: 11/April/ 2019. Time: 10H00 Venue: Welkom: Matjhabeng Municipality Offices: Boardroom</p>	All Members

ATTENDANCE REGISTER

MATJHABENG: COORDINATION MEETING – DEPARTMENT OF EDUCATION –

EVALUATION OF VACANT ERVEN FOR ALTERNATIVE USES

DATE: 12 MARCH 2019

INFRASTRUCTURE BOARD ROOM

NAME	DESIGNATION	TEL	MAIL	SIGNATURE
M. Mothekke	Sar Manager	057-9164160	mothekke.m@rediffmail.com	
C. Molagere	Min. Local Affairs	057 9164168	Molagere.M@rediffmail.com	
JL Kile	ASD - Education	051 404 9240	JaleefEducation.051.26	
R. Chandilane	ASD - Education	051 - 4049242	R.V.Chandilane.051.26	
R. Narasimha	Min. Dev. Planning	0825528184	Ranjan@rediffmail.com	
C. S. Kotwara	ASD Education	057 3917200	Chandraprabha.Kotwara.3917200	
A. D. Ghorde	ASD Education	057 3917200	Ghorde.A@rediffmail.com	

Matjhabeng Thabong Schools

A scale bar with the text "Scale n.t.s." above it.

Scale n.t.s.
14-06-2019



NOTES.

*Generalized Zoning
Not verified
Detailed zoning
obtainable from
Spatial Planning*

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**NOTES: HARMONY AND MATJHABENG
PRESENTATIONS BY PROSPECTIVE BIDDERS FOR THE MLM LED STRATEGY**

Date and Time:	23 November 2018 at 09H00					
Venue:	FS Regional Office, Main Boardroom					
Present (Harmony):	L Shabe (Chairperson)	LS	J Ellis	JE		
Present (Matjhabeng Local Municipality Management):	L Thabana	LT	L Kobue	LK		
Apologies:	R Manacas	RM	B Golele	BG		
Presenters	See attendance register as attached					
Notes Taker:	L Shabe	LS				
NO	AGENDA ITEM				RESPONSIBLE PERSON	DUE DATE
1.	WELCOME AND APOLOGIES					
	1.1 The chairperson welcomed all attendees present from Harmony and the Municipality 1.2 An introduction of each attendee was accorded and the session was declared duly constituted. The attendance register was circulated for signature.					
2.	APOLOGIES					
	2.1 An apology was rendered on behalf of Roche Manacas (RM) from the procurement department as well as Barry Golele (BG) from the municipality.					
3.	CONFIRMATION OF AGENDA					
	3.1 Agenda accepted as attached					
4.	BACKGROUND AND PANEL DISCUSSION					

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| | <p>4.1 The purpose of the session is to listen to presentations of proposals on the LED Strategy for the Matjhabeng Local Municipality from different companies</p> <p>4.2 Though the municipality had recommended a company to conduct this exercise, Harmony felt it wanted to test the market to see who else that is out there can provide the service.</p> <p>4.3 The final procurement of the service provider will be done by Harmony following its procurement processes however the input of the municipality being the custodian of the LED strategy and having provided the specifications is important but not the determining factor.</p> <p>4.4 Companies will each be given 35 minutes to present and there will be discussions to check whether they have answered to the mandate.</p> <p>4.5 The assessment and evaluation of the presentations will focus on the following elements;</p> <ul style="list-style-type: none">- Methodology- Experience and Technical know-how- Resource- Duration. <p>4.6 The companies presented as in the agenda.</p> | |
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5. PRESENTATIONS

5.1 Individual Companies

LED Strategy Comparative Summary

Date : 23/11/2018

<i>Company</i>	Letsete BEHUB	Genesis/ Exploits	Urban Econ	IDEP	Kenosis Heights
<i>Pricing (excl)</i>	R585 000	R830 047	R695 940	R502 941	R1219 000
<i>Duration- months</i>	6	6	5	6	6
<i>BEE</i>	100%	100%	25% (30% to local HDSA)	100%	100%
<i>Locality</i>	GP/ WLK	BFN	BFN	GP/ WLK	WLK

The companies can be approached by Harmony to review their pricing or rates once Harmony has engaged in its internal processes.

5.2 Conclusion

There will be a follow up meeting on the 03rd of December 2019 to do the final recommendations for consideration by the procurement department.

APPROVED: _____
CHAIRMAN

DATE

MINUTES OF THE MEETING BETWEEN HARMONY AND MATJHABENG MUNICIPALITY

Date and Time:	05 December 2018 at 09H00					
Venue:	FS Regional Office, Executive Boardroom					
Present (Harmony):	L Shabe (Chairperson)	LS	J Ellis	JE		
Present (Matjhabeng Local Municipality Management):	L Thabana	LT	M Leballo	ML		
Apologies:	R Manacas	RM	B Golele	BG	L Kobue	LK
Note Taker:	L Shabe	LS				
NO	AGENDA ITEM				RESPONSIBLE PERSON	DUE DATE
2.	WELCOME AND APOLOGIES					
	1.3 The chairperson welcomed all attendees present from Harmony and the Municipality 1.4 An introduction of each attendee was accorded and the session was declared duly constituted. The attendance register was circulated for signature.					
2.	APOLOGIES					
	2.1 An apology was rendered on behalf of Roche Manacas (RM) from the procurement department as well as Barry Golele (BG) and Lebogang Kobue (LK) from the municipality.					
3.	CONFIRMATION OF AGENDA					
	3.2 Recommendation of a company for developing an LED Strategy					
4.	BACKGROUND AND DISCUSSION					

- | | | |
|----|--|--|
| | <p>4.1 On the 23rd November 2018 five companies made presentations on how they would formulate the LED strategy for the municipality</p> <p>4.2 Harmony and the Municipality met to discuss the candidates and how they performed so as to get to a shortlist of three companies</p> <p>4.3 Once Harmony has satisfied its internal procurement processes have been followed and the preferred company has been endorsed by the Procurement Awards Committee (PAC) then the preferred company will then be appointment and the contract entered into.</p> | |
| 5. | OTHER PROJECTS IN THE SLP

5.1 Youth Business Corners

The service provider has been identified to assist with the planning and the implementation of this project, starting with the pilot site identified in Meloding. | |

5. OTHER PROJECTS IN THE SLP

5.1 Youth Business Corners

The service provider has been identified to assist with the planning and the implementation of this project, starting with the pilot site identified in Meloding.

5.2 Roads project

Tenders were issued for the consulting engineering company that will supervise and manage the project. The appointment of the company is expected to be made in January 2019.

APPROVED:

CHAIRMAN

DATE



Urban-Econ Development Economists Proprietary Limited (Bloemfontein)
3 Sir George Grey Park West,
BLEOMFONTEIN
9301

By e-mail: wynand@urban-econ.com

ATTENTION: Mr Wynand Myburgh

14 March 2019

Dear sir

NOTIFICATION OF CONTRACT AWARD. CONTRACT HG/19/03/0018, FOR THE DEVELOPMENT OF THE MATJHABENG LOCAL ECONOMIC DEVELOPMENT STRATEGY.

We wish to advise that Urban-Econ Development Economists Proprietary Limited (Bloemfontein) has been awarded a Contract under contract number HG/19/03/0018 for the development of the Matjhabeng local economic development strategy, subject to special conditions of contract and all annexures thereto as well as the following conditions: -

SCOPE OF WORK

The development of the Matjhabeng local economic development strategy.

COMMENCEMENT AND DURATION OF CONTRACT

Notwithstanding the date of signature hereof, the Agreement shall be deemed to have commenced on 15 March 2019 and shall remain in full force and effect until 14 August 2019.

Either Party shall have the right to cancel this Agreement for any reason whatsoever by giving the other Party 30 (thirty) Days written notice of cancellation calculated from the date of delivery of the cancellation letter and the Parties agree that neither Party shall have any right in law to claim any damages from the other Party as a consequence of such cancellation of this Agreement.

Directors: PT Motsepe* (Chairman), JM Motlaba* (Deputy Chairman), PW Steenkamp (Chief Executive), F Abbott (Financial Director), HE Mashego (Executive Director), JA Chissano**, FFT De Buck*, KV Dicks*, Dr DSS Lushaba*, M Msimang*, JL Wetton*, AJ Wilkens*, KT Nondumo*, VP Pillay*, MV Sisulu*
 *Non-Executive; **Mozambican

Secretary: Riana Bisschopff

Registration Number: 1950/038232/06

The formal Agreement, containing Harmony Gold Mining Company Limited's special and general conditions of contract as well as Code of Conduct, and any other conditions that may be agreed, for which the above number has been reserved will be processed and forwarded to you with the minimum delay.

Kindly acknowledge your written receipt and acceptance of this document

Yours sincerely


R Manacas
Commodity Cluster Leader - Services
Harmony Gold Mining Company Limited

ANNEXURE A**SCHEDULE OF RATES**

The cost of Services detailed include for everything necessary to complete the Services in accordance with the Contract Document and the prices are fully inclusive of all the Contractor's costs including overhead charges, profits, liabilities, transport, training personnel, equipment and insurance, but exclusive of VAT (Value Added Tax).

ITEM	DESCRIPTION	TOTAL RATE
1.	The development of the Matjhabeng local economic development strategy.	R 695,940.00

