MATJHABENG MUNICIPALITY

ANNEXURES

of the

5th ORDINARY COUNCIL MEETING FOR THE YEAR 2019

convened for

FRIDAY, 30 AUGUST 2019

at

15h00

at the

COUNCIL CHAMBERS, CIVIC CENTRE, WELKOM

Tel: 051 447 1960

Fax: 051 430 8250/086 5209041

Mob: 082 889 2844 Ref No; 1,2,5

E-mail: mmasoetsa@salga.org.za

Date: 29 July 2019



To:

All Municipalities

Attention:

Speakers

Cc:

Mayors

Chief Whips

Municipal Managers

NOMINATION OF SALGA FREE STATE PROVINCIAL WORKING GROUP MEMBERS

Municipalities are requested to submit names of two councillors, who will serve as members in each of the below stated SALGA provincial working group with relevant experience and/or potential (e.g. Member of Mayoral Committee (one nominated/designated member and one alternate member, who will attend working group meeting when the nominated member is not available),).

- 1. Nominations should serve before a Council and become a Council Resolution
- 2. Nomination forms should be signed by Council Speakers

SALGA working groups develop policies, strategies and programme to address critical issues within the sector. They serve as a forum through which Organized Local Government can consult on a political level in order to contribute towards the creation of democratic and economically viable Local Government.

#	WORKING GROUP	Functional areas
1	Capacity Building and Institutional Resilience;	 Capacity development: Human Resources, Capacity Building and Labour Relations implications; Organisational development: LR Implications; Restructuring of municipalities; Labour relations matters; and Institutional issues relating to Municipal Service Partnerships.
2	Community Development and Social Cohesion	 HIV/Aids awareness; Health; Poverty Alleviation; Arts and Culture; Public Safety Local crime prevention; Disaster Management; Policing and law enforcement; Emergency and fire services Youth development programmes;

3.2.1:0N 199 Mob: 082 889 2844 Fax: 051 430 8250/086 5209041 Tel: 051 447 1960

Date lism-3

- 1			· · · · · · · · · · · · · · · · · · ·
b	Employment Programmes		GDS, NSDP) Integrated development planning (IDPs,
	Economic Empowerment and Bubli	-	Week and Outreach Programme.
			MCOP Programmes; Local Government
			accountability;
			Enforcement mechanism for
			Councillor Codes of Conduct and
			and 139);
			Municipal Interventions (Section 154
		•	Parliamentary and Legislative matters;
		•	Oversight and governance;
		•	Public participation;
		•	Elections & Municipal by-laws;
		•	Demarcation issues;
		•	Traditional leaders;
		•	IGR policy issues;
		•	Powers and functions of municipalities;
		•	Local Government legislation;
		•	Constitutional matters;
			representatives
		•	matters; and Roles of elected municipal
	Intergovernmental Relations		Councillor Indemnity and related
	Empowerment Governance and	•	Tools of Trade;
3	Councillor Welfare and	•	Councillors Remuneration;
	21 111 111 2		3 3
		•	Disability.
		•	Gender mainstreaming; and
		•	Children and the elderly;
67 :a	July 2019		Inspiring service delivery
	es.p10.sples@ss1902sr		VOIVE A

Environmental Planning and Climate

Electricity and Energy Provision

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Environmental regulations and Policies;

Tariff Modelling & Technology Systems;

Municipal-Private Sector Innovation on Community Works Programme; and

 Expanded Public Works Programme Public Employment Programmes;

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Integrated Resource Plan (IRP);

Licensing & NERSA Matters;

Public Employment Initiatives.

planning

Electricity Value Chain;

Energy Matters;

(EPWP);

nwoT •

management;

Renewable Energy.

Tel: 051 447 1960 Fax: 051 430 8250/086 5209041

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E-mail: mmasoetsa@salga.org.za

Date: 29 July 2019



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Programmes.
 Housing and Planning Strategies;
 Affordable Housing Markets;
 Spatial Planning and Land-use
management;
 Integrated Urban Development
framework (IUDF).
 Intergovernmental fiscal policies;
Municipal finance:
☐ Credit control and enforcement
mechanisms
□ Revenue Generation Strategies
Municipal finance management
Municipal Owned Entities (performance)
and governance);
Municipal capital projects;
Infrastructure investment;
Municipal Debt Management and
Review;
MsCoa Review.
• Water;
Sanitation; Waste Management:
vvaste management,
Tariff modelling;Water Boards;
Bulk Water; distribution and reticulation
value chain.
Value origin.
The succession of

Signed nomination forms should be send back to vmoyikwa@salga.org.za dmoloi@salga.org.za on 02 August 2019.

Yours Sincerely,

MR ZANOXOLO L. FUTWA PROVINCIAL EXECUTIVE OFFICER

Tel: 051 447 1960
Fax: 051 430 8250/086 5209041
Mob: 082 889 2844
Ref No: 1.2.5
E-mail: mmasoetsa@salga.org.za
Date: 29 July 2019





NOMINATION OF SALGA FREE STATE WORKING GROUP MEMBERS

	Alternate		2	100	
	Member		1		
Email address	Status	Name of councillor	y No	Municipality	
RKING GROUP	ISION WOR	ELECTRICITY AND ENERGY PROVISION WORKING GROUP	CTRICIT	5. ELE	
	Alternate		2		
	Member		1	i	
Email address	Status	Name of councillor	y No	Municipality	AND DESCRIPTION OF THE PERSON
ECONOMIC EMPOWERMENT AND PUBLIC EMPLOYMENT PROGRAMMES WORKING GROUP	PUBLIC EM	EMPOWERMENT AND	NOMIC	4. ECO	
	Alternate		2		
	Member		1		
Email address	Status	Name of councillor	No	Municipality	Section 1988
3. COUNCILLOR WELFARE AND EMPOWERMENT GOVERNANCE AND INTERGOVERNMENTAL RELATIONS WORKING GROUP	OWERMEN	R WELFARE AND EMP	JNCILLO	3. COU	MACATI
	Alternate		2		
	Member		1		
Email address	Status	Name of councillor	y No	Municipality	Mary Company
2. COMMUNITY DEVELOPMENT AND SOCIAL COHESION WORKING GROUP	SOCIAL CC	DEVELOPMENT AND	TINUM	2. CON	C C C C C C C C C C C C C C C C C C C
	Alternate		2		
	Member		1		
Email address	Status	Name of councillor	y No	Municipality	
1. CAPACITY BUILDING AND INSTITUTIONAL RESILIENCE WORKING GROUP	JTIONAL RE	JUILDING AND INSTITU	ACITY E	1. CAP	37 B 28 11
			 - -	MUNICIPALITY:	

Tel: 051 447 1960
Fax: 051 430 8250/086 5209041
Mob: 082 889 2844
Ref No: 1.2.5
E-mail: mmasoetsa@salga.org.za
Date: 29 July 2019

MUNICIPALITY:



NOMINATION OF SALGA FREE STATE WORKING GROUP MEMBERS

1 CAPAC	T	UTITSNI DNA ĐNICI IILIS	TIONAL RI	CAPACITY BUILDING AND INSTITUTIONAL RESILIENCE WORKING GROUP		
Municipality	8	Name of councillor	Status	Email address	Cell phone number	
	12		Member			
	2		Alternate			
2. COMMU		Y DEVELOPMENT AND	SOCIAL C	COMMUNITY DEVELOPMENT AND SOCIAL COHESION WORKING GROUP		
വ	8	Name of councillor	Status	Email address	Cell phone number	
	-		Member			
	2		Alternate			
3. COUNC)R WELFARE AND EMP	OWERMEN	COUNCILLOR WELFARE AND EMPOWERMENT GOVERNANCE AND INTERGOVERNMENTAL RELATIONS WORKING GROUP	MENTAL RELATIONS WORKING	G GROUP
	S	Name of councillor	Status	Email address	Cell phone number	
	ь		Member			
	2		Alternate			
4. ECONO	M C	EMPOWERMENT AND	PUBLIC EN	ECONOMIC EMPOWERMENT AND PUBLIC EMPLOYMENT PROGRAMMES WORKING GROUP	GROUP	
Municipality	No.	Name of councillor	Status	Email address	Cell phone number	
	₽		Member			
	2		Alternate			
5. ELECTI	RICIT	ELECTRICITY AND ENERGY PROVISION WORKING GROUP	SION WOR	KING GROUP		
Municipality	N _o	Name of councillor	Status	Email address	Cell phone number	
	ь		Member			
	٦		Alternate			

Inspiring service delivery SALGA SOUTH AFRICAN LOCAL GOVERNMENT ASSOCIATION

NOMINATION OF SALGA FREE STATE WORKING GROUP MEMBERS

nma<u>soetsa@salqa.org.za</u> :9 July 2019

NICIPALITY:

6. ENVIRC	NME	ENTAL PLANNING AND	LIMATE	6. ENVIRONMENTAL PLANNING AND CLIMATE RESILIENCE WORKING GROUP	
unicipality	S	Name of councillor	Status	Email address	Cell phone number
	г		Member		
	2		Alternate		
7. HUMAN	SET	7. HUMAN SETTLEMENTS AND MUNIC	IPAL PLA	AND MUNICIPAL PLANNING WORKING GROUP	
unicipality	S		Status	Email address	Cell phone number
	1		Member		
	2		Alternate		
8. MUNICI	PAL	8. MUNICIPAL FINANCE AND FISCAL P	OLICY W	ND FISCAL POLICY WORKING GROUP	
inicipality	8	Name of councillor	Status	Email address	Cell phone number
	-		Member		
	7		Alternate		
9. WATER	SA	NITATION AND WASTE A	AANAGE	9. WATER. SANITATION AND WASTE MANAGEMENT WORKING GROUP	
unicipality	2	Name of councillor	Status	Email address	Cell phone number
	1		Member		
	7		Alternate		
nomination 1	orm r	nomination form must be signed off by the Council Speaker.	cil Speaker.		
ie:			Signature:		
gnation: Speaker	ker		Date:		

	INSFRASTRUCT	URE COMPLAI	NS		COMMUNITY	SERVICES	COMPANYE			
WARD	SEWERAGE CONCERNS	LEAKAGES	ROAD MAINTANANCE	ELECTRICI TY	REFUSE REMOVAL	WARD CLEANING	COMMENTS			
1	none	none	Street lights cable is stolen	Groenpunt needs to be electirfied	none	Tree cutting	Meeting with CPF,			
2							No report			
3							Secretary sends report only one meeting ever since cllr was elected.			
4							No report			
5							No report			
6							No report			
7							No report			
8	4 sewer problems	none	Most streets have potholes, and some needs gravelling. Need of speed humps	Street lights are not working and high mass lights	It remains a challenge. Gets collected after two weeks.	Grass cutting must be a priority	No meeting dates			
9							No report			

10	Sewer needs attention	Meter leakages				Needs to be done	Meeting held 20/07/2019 Community needs sites
							Title deeds
11							No report
12							No report
13							No report
14							No report
15				High mass lights not working	No collecting	Illegal dumping sites	09/07/2019 held mass meeting.
16	Orange grove sewer spillage	5 reported from Feb 2019	none	none	none	none	No meeting
17	10 raised and all repairs	12 raised	Gravelling was done in some areas.	None reported	None reported	On-going cleaning campaign	Cllr Stofile was the caretaker for the ward. Meeting held on 17 July 2019
18		18 leakages reported 10 pipe burst	none	Needs of high 3 mass light	Dumping site next to ipucuko school		3 stakeholders meeting, sports clinic and education. 19/07/2019 had ward committee meeting
19							
20	None	4 reported none attended. Pipe burst at block 7	none	none	Illegal dumping site next to Icoseng school		10/07/2019.Sports meeting, ward committee meeting on 29/07/2019
					and municipal offices		

21							No report
22							No report
23							No report
24	Gravelling of roads in the ward	5 pipe burst reported and 3 attended	Needs high mass lights	none	Refuse removal has led to illegal dumping		22 and 03 July Ward Committee meetings and 23 July ward Mass Meeting
25							No report
26							No report
27							No report
28							No report
29	15 reported and not attended	4707 mxi street leakage	Mxi street needs attention	none	Refuse removal is a serious health challenge in the ward	Long grass cutting around lebogang school	16 July wad committee meeting 22 July Mass meeting
30							No repport
31							No Report
32	19 reported and not fixed	13 leakages not fixed. Others have more than 5 months reported	Potholes remains a challenge around the streets in this ward	Most streets lights are not working.	Dustbins are needed. Collection day of rubbish	Grass cutting	No report.
33		•					No report

34							No report
35	reported not fixed, remains a problem. Since Feb 2019	None	Need of speedhumps needed in many streets. Potholes reported but not attended	28 streets light are not working need to be fixed	None	Long trees needs cutting at nella street	12/05/2019 meeting at Odendaalsrus hall
36							
General commen ts:							25 wards have no report which is 75%. We have serious backlog of sewer and water leakages in most wards. Our township wards needs roads to be fixed, graded or paved. High mass lights are not working in most wards. Garbage collection remains a serious concern in all our wards. Potholes also needs attention since they are a challenge. 58 % of our challenges of service delivery can be addressed in a short term. Mass meetings held is only 5% of the total wards as per requirements. Challenge is said to be non-availability of loud-hailer. Only 20% of ward committee meetings are sitting.

MUNICIPALITY UMASIPALA

6 Dagbreek Hof Burgher Street Dagbreek WELKOM 9459



MASEPALA MUNISIPALITEIT

Tel: (057) 3524046 Cell: 0824914052 Fax: 0866920367

E-mail:piet.botha@vodamail.co.za

Raadslid/Councillor PF Botha

24 July 2019

The Municipal Manager Matjhabeng Municipality PO Box 708 WELKOM 9460

By: E-mail

Dear Mr. Tsoaeli, QUESTIONS OF WHICH NOTICE HAS BEEN GIVEN.

In terms of the Standard Rules and Orders of council to wit RULE 52, I would like to ask the following questions at the ordinary Council meeting next ensuing.

BACKGROUND:

The Local Economic Development Department (LED) is headed by an Executive Director and has a number of Employees having to facilitate, source and establish new businesses in the Matjhabeng area so that it can facilitate job creation. This has been in existence for a very long time at great expense to the residents of Matjhabeng yet very little return is experienced and unemployment is the highest in the Free State. The question must be whether the residents can still afford a LED Department or should it be scrapped altogether. With this in mind I want to ask the following questions;-

- 1. How many Employees works in the LED Department? Please be specific on which person occupies which position. Acting Employees included.
- 2. What is the monthly salary bill for this Department (LED)? Give it at the end of June 2019 please. Include acting allowances/acting Director as well please.
- 3. How many <u>NEW</u> businesses have been established/re-located to/in Matjhabeng in the past five (5) years? This means NEW businesses that have been established from <u>outside</u> of Matjhabeng. Not "old"/current businesses that moved premises for instance.
- 4. At what expense, if any, to Council were these businesses established? Please include rebates for services, sale of erven at lower costs than market value etc.

- 5. How many REAL NEW job opportunities and actual jobs have been created in Matjhabeng in the past five (5) years?
- 6. Do we have an incentive policy in place for the establishment/re-settlement of new businesses in Matjhabeng? If not, why not and when will it be brought to Council for approval?
- 7. When will a permanent LED Executive Director with the required skill set and experience in <u>LED</u> and Local Economic Affairs, be appointed, if any? If not in the pipeline to appoint such a person, what is the plan with the LED Department?

Regards,

(Sent electronically without signature)

Councillor PF Botha

Municipality P/ O Box 708 Welkom, 9460 South Africa



Municipalities

Tel: (057) 391 - 3711 Fax: (057) 357- 4393 mm@matjhabeng.co.za

OFFICE OF THE MUNICIPAL MANAGER

To

Cllr Piet Botha

From:

OFFICE OF THE MUNICIPAL MANAGER

Mr. Thabiso Tsoaeli

Date:

19th August 2019

RE- QUESTIONS OF WHICH NOTICE HAS BEEN GIVEN IN TERMS OF THE STANDARD RULES AND ORDERS OF COUNCIL RULE 52

The above matter refers.

We acknowledge receipt of your letter dated 24th July 2019

 How many NEW businesses have been established/re-located to/in Matjhabeng in the past five (5) years? This means NEW businesses that have been established from outside of Matjhabeng. Not "old"/current businesses that moved premises for instance.

The LED department has embarked on the development of the Local Economic Development Strategy for Matjhabeng Local Municipality. Urban – Econ Development Economics was appointed by Harmony Gold at instance of the department in to develop the strategy on behalf of MLM. We therefore attach the undermentioned documents for your perusal:

- a) Inception report,
- b) Draft Status Quo report
- c) A copy of a power point presentation from Urban Econ that summarises all the research conducted thus far and the findings.
- d) Draft LED strategy for 2019.
- 2. At what expense, if any, to Council were these businesses established? Please include rebates for services, sale of erven at lower costs than market value etc. Several business sites have been advertised over the past five years but less than 10% of those have been disposed. The reasons vary from poor responses from bidders and to delays in the Supply Chain Management Process of the intuition. We have agree that there must be rapid and deliberate disposal of business sites in order to invigorate business development. It is also critical that informal trading areas must be declared by council prior to February 2019 in order to increase informal trading for SMME.

3. How many REAL NEW job opportunities and actual jobs have been created in Matjhabeng in the past five (5) years?

The status quo report addresses this question. It is however important to indicate a comprehensive Land Audit has been completed and data on land use in Welkom. Royal HaskonningDHV has been appointed to review the Spatial Development Framework (1st Draft), Housing Sector Plans (1st Draft) and Land Use Management Scheme. The Municipal Planning Tribunal is attending land use application and more business will be created.

4. Do we have an incentive policy in place for the establishment/re-settlement of new businesses in Matjhabeng? If not, why not and when will it be brought to Council for approval?

The incentive scheme is available. We are however embarking on the review of the Incentive Scheme and it is part of the Service Delivery and Budget Implementation Plan for the 2019/2020 financial year.

- How many Employees works in the LED Department? Please be specific on which person occupies which position. Acting Employees included.
 See attached spreadsheet as Annexure A
- 6. What is the monthly salary bill for this Department (LED)? Give it at the end of June 2019 please. Include acting allowances/acting Director as well please. See attached spreadsheet as Annexure A
 - 7. When will a permanent LED Executive Director with the required skill set and experience in LED and Local Economic Affairs, be appointed, if any? If not in the pipeline to appoint such a person, what is the plan with the LED Department? The recruitment LED Director is underway and the closing date of advertisement is the 16th August 2019

I hope you find this in good order

Yours faithfully

ME THABISO TSOAELI MUNICIPAL MANAGER

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П	OFFICE OF THE MAYOR HEAD LEGAL SERVICES (ACTING DIRECTOR LED) LEVI	MANAGER: PROJECTS LEVI	MANAGER TRADE & INVESTMENTS LEVI	AGRICULTURAL FACILITATOR	SECTION STRATEGY OFFICER	SAR TOWN PLANNER	ER.		SMMEOFICER		SNR ENGINEERING TECHNICIAN LEVI	SANNE OFFICER LEV	FICER	CHIEF CLERK	CHIEF CLERK	SAIMEOFFICER	SENIOR CLERK	AGRICULTURAL OFFICER	FACIUTY OFFICER	& ENERGY OFFICER	SECRETARY	TOURISM OFFICER	TYPIST/CLERK LEVI	GENERAL WORKER	TOTAL CTC FOR JUNE 2019
SECTION	OFFICE OF THE MAYOR	ECON, DEV. ADMIN.	ECON. DEV. ADMIN.	ECON, DEV. ADMIN.	ECON. DEV. ADMIN.	SPATIAL PLANNING	SPATIAL PLANKING		П			SPATIAL PLANBING		1			SPATIAL PLANNING	ECON, DEV. ADMIN.	ECON, DEV. ADMIN.			ECON, DEV. ADMIN.	V. ADMIN.	AIRPORT	
DEPT	OFFICE OF COUNCILLORS	ECON, & SPATIAL PLAN	ECON. & SPATIAL PLAN	ECON, & SPATIAL PLAN	ECON, & SPATIAL PLAN	ECON. & SPATIAL PLAN	ECON, & SPATIAL PLAN	ECCN, & SPATIAL PLAN	ECON, & SPATIAL PLAN	ECCN. & SPATIAL PLAN	ECON. & SPATIAL PLAN	ECON. & SPATIAL PLAN	ECON, & SPATIAL FLAN	ECON. & SPATIAL PLAN	ECON. & SPATIAL PLAN	ECON, & SPATIAL PLAN	ECON. & SPATIAL PLAN	ECCN. & SPATIAL PLAN	PCDN. & SPATIAL PLAN	ECON. & SPATIAL PLAN	ECON. & SPATIAL PLAN	ECON. & SPATIAL PLAN	ECCN. & SPATIAL PLAN	ECCN. 8. SPATIAL PLAN	
ME	DIEK KBA	STOROGES	MOTION	ECE	1 3XGC	OLELEKOA BI	TSC PP	SANI VI	AMINI P	OTSOIL	CHANAGA BD	OSLIP	ASHIOAEZ	RGER MM	HAARD MI	DZIYA BM	PAGELAME	DERE TW	SONTANG	TEDELEM	KAME M	DT SMOON	BONAPE	OKONEKM	BAPLOYEES

MUNICIPALITY UMASIPALA

6 Dagbreek Hof Burgher Street Dagbreek WELKOM 9459



MASEPALA MUNISIPALITEIT

Tel: (057) 3524046 Cell: 0824914052 Fax: 0866920367

E-mail:piet.botha@vodamail.co.za

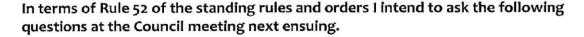
Raadslid/Councillor PF Botha

25 June 2019

The Municipal Manager Matjhabeng Municipality PO Box 708 WELKOM 9460

By: E-mail and by hand

Dear Mr Tsoaeli, QUESTIONS OF WHICH NOTICE HAS BEEN GIVEN



BACKGROUND:

In May 2018 a contract was signed with the Media News to manage all outdoor advertising of the Municipality for the period of three years. On 31 May 2018 I raised a motion to have the contract cancelled which Council agreed to unanimously. In the meantime another contract was signed with the Media News.

I would like to ask the following questions in relation to this:-

- When was the "second" contract signed? Please provide a copy of the signed contract.
- 2. When was this specific contract advertised and in which newspaper? Please provide documentary proof of advertisement.
- If not advertised as per the Supply Chain Management Policy explain why not and also why were the SCM deviated from? Please quote specific sections used to deviate from.
- 4. How much money has been paid over to the Municipality since the <u>first</u> and <u>second</u> contract was entered into? Please provide the vote number(s) and proof of payments made into the accounts.
- 5. Who is the person appointed to check to see how much they, Media News, must pay and reconciling if the amount received is indeed correct?



- 6. If the amount received is not correct, or no money has been received, what action has been taken to correct the matter?
- 7. What happens to moneys raised when people advertise on the electronic billboard in front of the clock tower? Is it for the account of Media News or for the Municipality?
- 8. Does Media News pay for the electricity consumption of the electronic billboard? If so how much and if not why not? Please provide a printout of the latest account rendered for their specific account.
- 9. In terms of which By-Laws, policies or procedures were they appointed to act for and on behalf of the Municipality? In other words they quote certain by-laws and legislation on which they charge business people. I would like to know what those are. Please be comprehensive and provide proof that those By-Laws have been gazetted in the Provincial Gazette.

You are to answer these questions at the Council meeting next ensuing i.t.o. the Standing Rules and Orders.

TP. Cos

Clir PF Botha

Municipality P/ O Box 708 Welkom, 9460 South Africa



Municipalities Tel: (057) 391 - 3711

Fax: (057) 357-4393 mm@matjhabeng.co.za

OFFICE OF THE MUNICIPAL MANAGER

To

Cllr Piet Botha

From:

OFFICE OF THE MUNICIPAL MANAGER

Mr. Thabiso Tsoaeli

Date:

19th August 2019

RE- QUESTIONS OF WHICH NOTICE HAS BEEN GIVEN IN TERMS OF THE STANDARD **RULES AND ORDERS OF COUNCIL RULE 52**

The above matter refers.

We acknowledge receipt of your letter dated 24th July 2019

1. How many NEW businesses have been established/re-located to/in Matihabeng in the past five (5) years? This means NEW businesses that have been established from outside of Matjhabeng. Not "old"/current businesses that moved premises for instance.

The LED department has embarked on the development of the Local Economic Development Strategy for Matjhabeng Local Municipality. Urban - Econ Development Economics was appointed by Harmony Gold at instance of the department in to develop the strategy on behalf of MLM. We therefore attach the undermentioned documents for your perusal:

- a) Inception report.
- b) Draft Status Quo report
- c) A copy of a power point presentation from Urban Econ that summarises all the research conducted thus far and the findings.
- d) Draft LED strategy for 2019.
- 2. At what expense, if any, to Council were these businesses established? Please include rebates for services, sale of erven at lower costs than market value etc. Several business sites have been advertised over the past five years but less than 10% of those have been disposed. The reasons vary from poor responses from bidders and to delays in the Supply Chain Management Process of the intuition. We have agree that there must be rapid and deliberate disposal of business sites in order to invigorate business development. It is also critical that informal trading areas must be declared by council prior to February 2019 in order to increase informal trading for SMME.