



PROJECT
PRESENTATION
ON
EMPLOYMENT
ATTRITION DATA
ANALYSIS

READING DATA

- **1470 Rows**
- 34 Variables
- Mixed data types
- Contains categorical and numeric data types
- 'Attrition' is The Target variable
- Target variable is categorical and having two class "YES" and "NO"
- By observing data it can be conclude that the data is LABLED Data

```
> str(attrition data)
'data.frame': 1470 obs. of 35 variables:
$ Age
                           : int 41 49 37 33 27 32 59 30 38 36 ...
                           : Factor w/ 2 levels "No", "Yes": 2 1 2 1 1 1 1 1 1 1 ...
$ Attrition
                           : Factor w/ 3 levels "Non-Travel", "Travel Frequently", ..: 3 2 3
$ BusinessTravel
$ DailyRate
                           : int 1102 279 1373 1392 591 1005 1324 1358 216 1299 ...
                           : Factor w/ 3 levels "Human Resources",..: 3 2 2 2 2 2 2 2 2 2
$ Department
$ DistanceFromHome
                           : int 1 8 2 3 2 2 3 24 23 27 ...
                           : Factor w/ 5 levels "1", "2", "3", "4", ..: 2 1 2 4 1 2 3 1 3 3 ..
$ Education
                           : Factor w/ 6 levels "Human Resources",..: 2 2 5 2 4 2 4 2 2 4
$ EducationField
                           : Factor w/ 1 level "1": 1 1 1 1 1 1 1 1 1 1 ...
$ EmployeeCount
                           : int 1 2 4 5 7 8 10 11 12 13 ...
$ EmployeeNumber
$ EnvironmentSatisfaction : Factor w/ 4 levels "1", "2", "3", "4": 2 3 4 4 1 4 3 4 4 3 ...
$ Gender
                           : Factor w/ 2 levels "Female", "Male": 1 2 2 1 2 2 1 2 2 2 ...
                           : int 94 61 92 56 40 79 81 67 44 94 ...
$ HourlyRate
                           : Factor w/ 4 levels "1", "2", "3", "4": 3 2 2 3 3 3 4 3 2 3 ...
$ JobInvolvement
$ JobLevel
                           : Factor w/ 5 levels "1", "2", "3", "4", ...: 2 2 1 1 1 1 1 1 3 2 ...
$ JobRole
                           : Factor w/ 9 levels "Healthcare Representative",..: 8 7 3 7 3
$ JobSatisfaction
                           : Factor w/ 4 levels "1", "2", "3", "4": 4 2 3 3 2 4 1 3 3 3 ...
$ MaritalStatus
                           : Factor w/ 3 levels "Divorced", "Married", ..: 3 2 3 2 2 3 2 1 3
$ MonthlyIncome
                           : int 5993 5130 2090 2909 3468 3068 2670 2693 9526 5237 ...
$ MonthlyRate
                           : int 19479 24907 2396 23159 16632 11864 9964 13335 8787 16577
$ NumCompaniesWorked
                           : int 8 1 6 1 9 0 4 1 0 6 ...
$ Over18
                           : Factor w/ 1 level "Y": 1 1 1 1 1 1 1 1 1 1 ...
                           : Factor w/ 2 levels "No", "Yes": 2 1 2 2 1 1 2 1 1 1 ...
S OverTime
$ PercentSalaryHike
                           : int 11 23 15 11 12 13 20 22 21 13 ...
$ PerformanceRating
                           : Factor w/ 2 levels "3", "4": 1 2 1 1 1 1 2 2 2 1 ...
$ RelationshipSatisfaction: Factor w/ 4 levels "1", "2", "3", "4": 1 4 2 3 4 3 1 2 2 2 ...
$ StandardHours
                           : Factor w/ 1 level "80": 1 1 1 1 1 1 1 1 1 1 ...
                           : Factor w/ 4 levels "0", "1", "2", "3": 1 2 1 1 2 1 4 2 1 3 ...
$ StockOptionLevel
$ TotalWorkingYears
                           : int 8 10 7 8 6 8 12 1 10 17 ...
$ TrainingTimesLastYear
                           : int 0 3 3 3 3 2 3 2 2 3 ...
                           : Factor w/ 4 levels "1", "2", "3", "4": 1 3 3 3 3 2 2 3 3 2 ...
$ WorkLifeBalance
$ YearsAtCompany
                           : int 6 10 0 8 2 7 1 1 9 7 ...
$ YearsInCurrentRole
                           : int 4707270077...
$ YearsSinceLastPromotion : int 0 1 0 3 2 3 0 0 1 7 ...
$ YearsWithCurrManager
                           : int 5700260087 ...
```

CATEGORICAL DATA DEFINITIONS

Education -> 1 'Below College' 2 'College' 3 'Bachelor' 4 'Master' 5 'Doctor'

EnvironmentSatisfaction -> 1 'Low' 2 'Medium' 3 'High' 4 'Very High'

JobInvolvement ->1 'Low' 2 'Medium' 3 'High' 4 'Very High'

JobSatisfaction -> 1 'Low' 2 'Medium' 3 'High' 4 'Very High'

PerformanceRating -> 1 'Low' 2 'Good' 3 'Excellent' 4 'Outstanding'

RelationshipSatisfaction -> 1 'Low' 2 'Medium' 3 'High' 4 'Very High'

WorkLifeBalance -> 1 'Bad' 2 'Good' 3 'Better' 4 'Best'

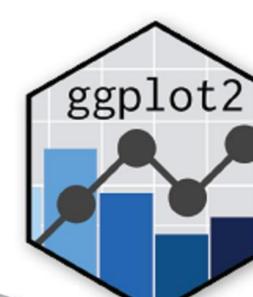
LIBRARIES USED FOR ANALYSIS

- CARET
- CORRPLOT
- GGPLOT2
- RPART
- ROCR
- PROC
- DATA.TABLE
- Random Forest

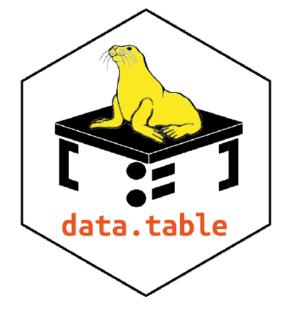




rattle







Exploratory Data Analysis





VARIABLES CHECK

Check

- For Missing Values(NULLS)
 - No NULLS found in Data

Check

- For Zeros
 - No Significant Zeros found

Check

- For Outliers
 - No Significant Outliers found

UNIVARIATE ANALYSIS

Five Nos. Summary

Age	DailyRate	DistanceFromHome	EmployeeNumber	HourlyRate
Min. :18.00	Min. : 102.0	Min. : 1.000	Min. : 1.0	Min. : 30.00
1st Qu. :30.00	1st Qu. : 465.0	1st Qu. : 2.000	1st Qu. : 491.2	1st Qu.: 48.00
Median :36.00	Median : 802.0	Median : 7.000	Median :1020.5	Median : 66.00
Mean :36.92	Mean : 802.5	Mean : 9.193	Mean :1024.9	Mean : 65.89
3rd Qu. :43.00	3rd Qu. :1157.0	3rd Qu. :14.000	3rd Qu. :1555.8	3rd Qu. : 83.75
Max. :60.00	Max. :1499.0	Max. :29.000	Max. :2068.0	Max. :100.00
MonthlyIncome	MonthlyRate	NumCompanyWork	PercentSalaryHike	TotalWorkingYears
Min. : 1009	Min. : 2094	Min. :0.000	Min. :11.00	Min. : 0.00
1st Qu. : 2911	1st Qu. : 8047	1st Qu. :1.000	1st Qu. :12.00	1st Qu. : 6.00
Median : 4919	Median :14236	Median :2.000	Median :14.00	Median :10.00
Mean : 6503	Mean :14313	Mean :2.693	Mean :15.21	Mean :11.28
3rd Qu. : 8379	3rd Qu. :20462	3rd Qu. :4.000	3rd Qu. :18.00	3rd Qu. :15.00
Max. :19999	Max. :26999	Max. :9.000	Max. :25.00	Max. :40.00
TrainingTimesLastYr.	YearsAtCompany	YearsInCurrentRole	YrSinceLastPromtion	YeWithCurManager
Min. :0.000	Min. : 0.000	Min. : 0.000	Min. : 0.000	Min. : 0.000
1st Qu. :2.000	1st Qu. : 3.000	1st Qu. : 2.000	1st Qu.: 0.000	1st Qu. : 2.000
Median :3.000	Median: 5.000	Median: 3.000	Median : 1.000	Median: 3.000
Mean :2.799	Mean : 7.008	Mean : 4.229	Mean : 2.188	Mean : 4.123
3rd Qu. :3.000	3rd Qu. : 9.000	3rd Qu. : 7.000	3rd Qu. : 3.000	3rd Qu. : 7.000
Max. :6.000	Max. :40.000	Max. :18.000	Max. :15.000	Max. :17.000

BIVARIATE ANALYSIS

Chi-sq. Test

A hypothesis test designed to test for a statistically significant relationship between categorical variables organized in a **bivariate** table

Used to determine the association between two variable

NULL HYPOTHESIS (H_o)

Two Categorical variable are independent/No relation exist

ALTERNATE HYPOTHESIS (H₁)

Two Categorical variable are not independent/relation exist

	Features	P-value	
1.	BusinessTravel	5.609e-06	
2.	MaritalStatus	9.455511e-11	
3.	Gender	0.2906	
4.	EnvironmentSatisfaction	0.0005563	
5.	StockOptionLevel	4.379390e-13	
6.	RelationshipSatisfaction	0.155	
7.	PerformanceRating	0.9901	
8.	JobLevel	6.634685e-15	
9.	Department	0.004526	
10.	WorkLifeBalance	0.0009726	
11.	JobInvolvement	2.863181e-06	
12.	JobRole	2.752e-15	
13.	JobSatisfaction	0.0005563	
14.	OverTime	2.2e-16	
15.	EducationField	0.007496	
16.	Education	0.5455	

INDEPENDENT/NO RELATION EXIST BETWEEN-

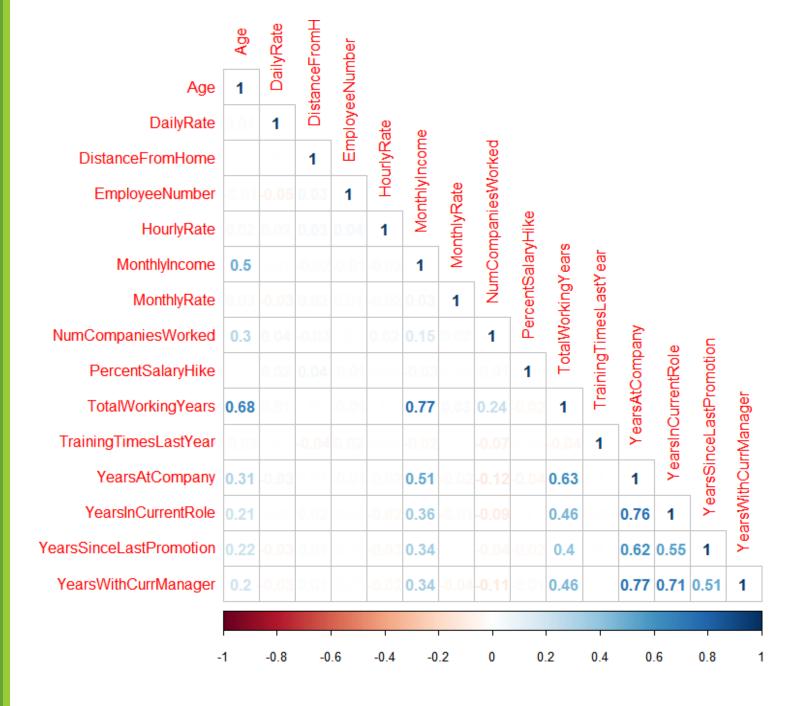
- EnvironmentSatisfaction and Attrition
- JobSatisfaction and Attrition
- OverTime and Attrition
- > EducationField and Attrition
- Department and Attrition
- ➤ WorkLifeBalance and Attrition
- > JobRole and Attrition are

MULTICOLLINEARITY

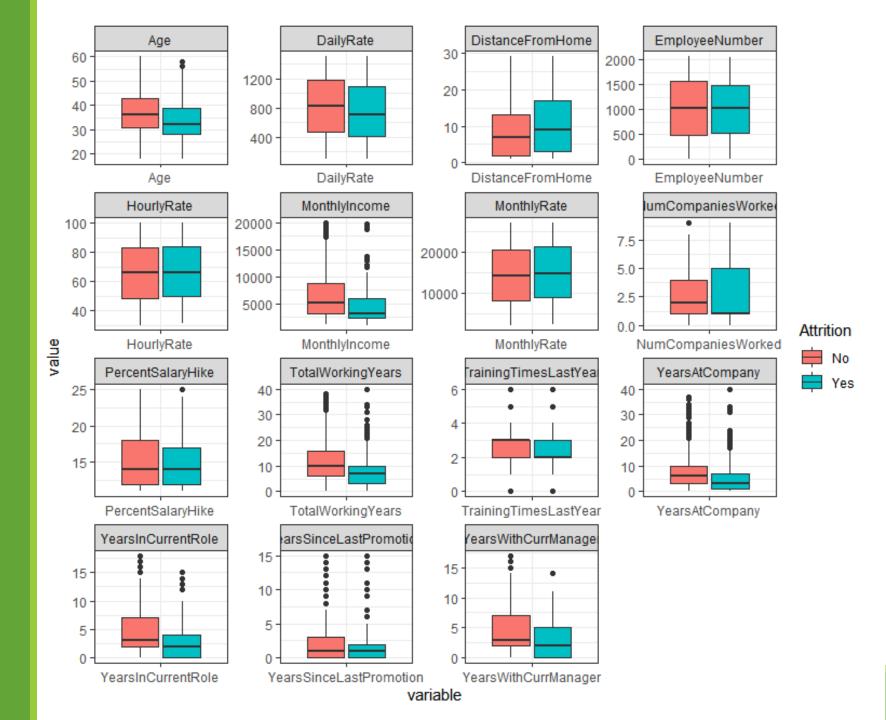
TotalWorkingYear X Monthly Income -> 0.77

YearsWithCurrentManager X YearsAtCompany -> 0.77

YearsInCurrentRole X YearsAtCompany -> 0.76

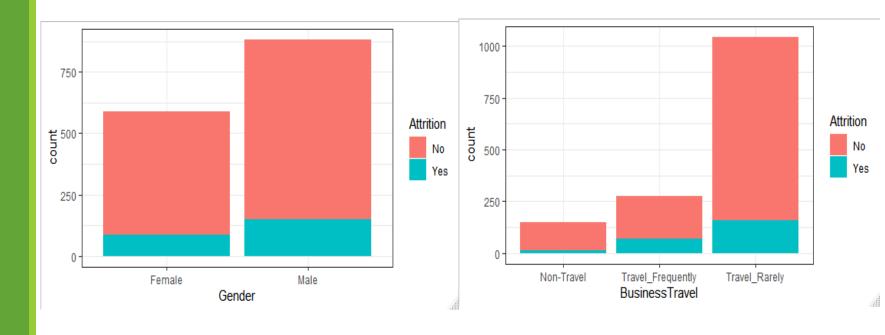


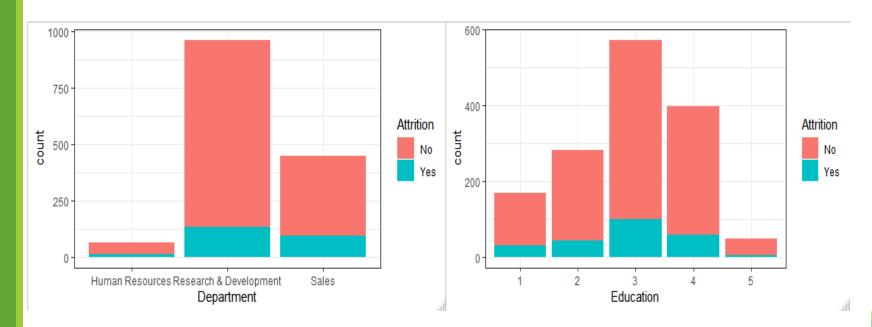
PLOTING DATA/ VISULISATION



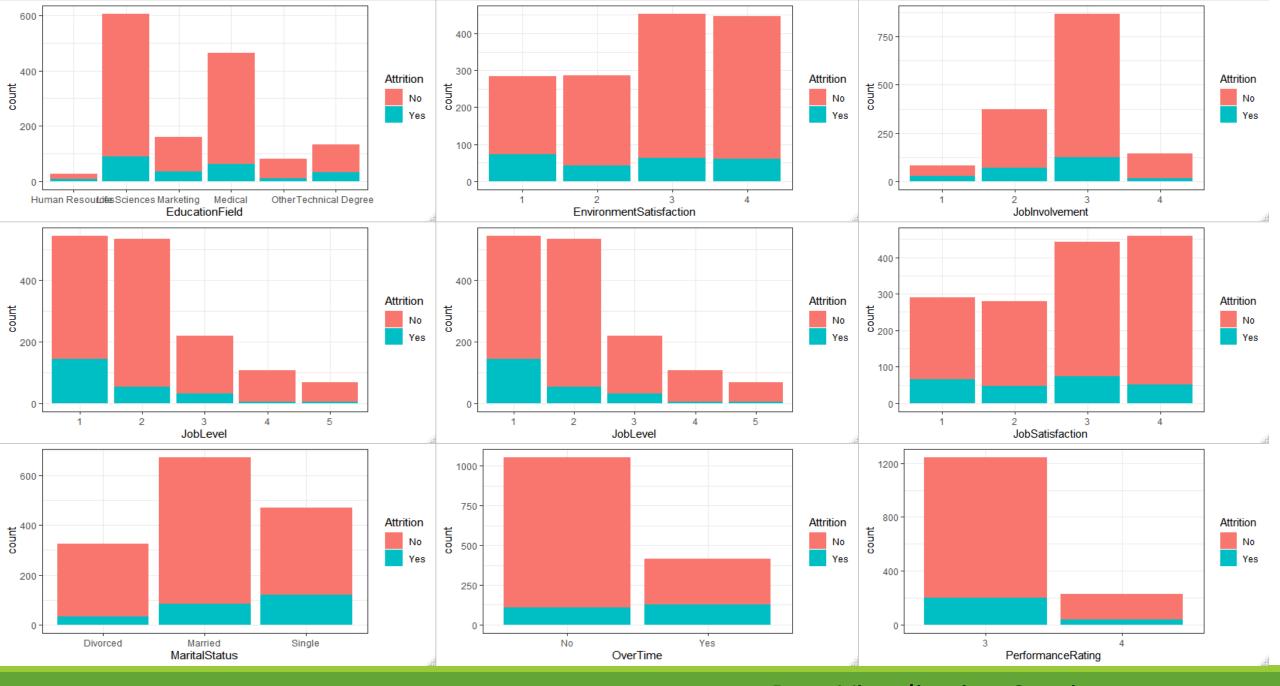
PLOTING DATA/ VISULISATION

Categorical Data Vs. Target Data

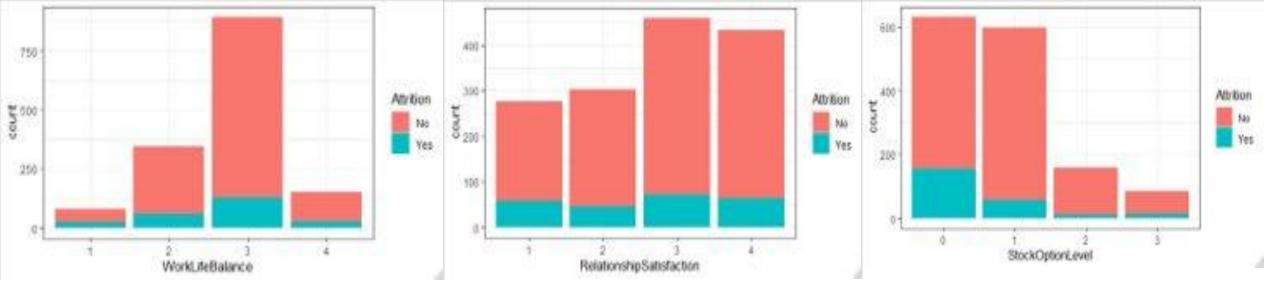




Data Visualisation Continues...



Data Visualization Continues...



EDA CONCLUSION

- The employees who are least educated are more likely(18%) to leave the company and the employees who are highly qualified are less likely (10%) to leave the company
- Lower the "Environment Satisfaction" higher the attrition rate(25%)

- Department: The worker in Research & Development are more likely to stay then the workers on other department.
- Education Field: The workers with Human Resources and Technical Degree are more likely to quit then
 employees from other fields of educations.
- Gender: The Male are more likely to quit.
- Job Role: The workers in Laboratory Technician, Sales Representative, and Human Resources are more likely to quit the workers in other positions.
- Marital Status: The workers who have Single marital status are more likely to quit the Married, and Divorced.
- Over Time: The workers who work more hours are likely to quit than others.

Model Building

- BASELINE OF MODEL
- SPLITING DATA IN TO TRAIN TEST DATASET
- SELECTION OF ALGORITHMS
- MODEL BUILDING
- PREDICTION
- CROSS-VALIDATION
- OPTIMISATION OF OUTPUT

MODEL BASELINE

BASELINE

AND

PROBLEM STATEMENT

- As the Data is the Labeled data with categorical target variable supervised classification will be done to do prediction
- From data it can be seen that out of 1470 observation 1233 labeled with 'No' and 237 have churned labeled with 'Yes'
- ▶'No' is the most frequent outcome for all observations
- ➤ If we consider to predict 'No' as a Standard baseline of the model 1233 out of 1470 outcome would be correct with accuracy of 83.87%
- ➤ While model building 83.87% of accuracy will be taken as Baseline of model and try achieve accuracy more than 83.87%
- ➣'No' will be taken as positive class while building model and predicting

SPLITTING DATA TO TRAIN TEST DATASET

- Shuffling data
- Splitting the Data in the ratio of 70:30
- Ensuring levels of class are present in train and test data
- Ensuring that the target variable is well balanced in train test data set

```
# Spliting The Data #
> #shuffling data
> attrition_data = attrition_data[order(sample(1:nrow(attrition_data),nrow(attrition_data))),]
> #spliting data
> set.seed(1)
> samp=sample(seq(1:nrow(attrition_data)),0.7*nrow(attrition_data))
> train=attrition_data[samp,]
> test=attrition_data[-samp,]
> #checking levels of class are present in train and test data
> lv_attrition=levels(factor(attrition_data$Attrition))
> lv_tr=length(levels(factor(train$Attrition)))
> lv_ts=length(levels(factor(test$Attrition)))
> if (lv_tr<lv_ts)
   print("levels are not good")else
      print("levels are good")
[1] "levels are good"
> #checking proportion of class in train and test data
> prop.table(table(attrition_data$Attrition))
0.8387755 0.1612245
> prop.table(table(train$Attrition))
       No
                Yes
0.8396501 0.1603499
> prop.table(table(test$Attrition))
       No
                Yes
0.8367347 0.1632653
```

SELECTION OF ALGORITHMS

Logistic Regression

Decision Tree

Random forest

Logistic Regression

- Easier to implement
- Very goodDiscrimination Tool
- Performs well with the dataset is linearly separable
- Gives a measure of how relevant a predictor is
- Also gives direction
 of association
 (positive or negative)
- Can derive
 confidence level
 about its prediction

Decision Tree

- Works good when there is large set of categorical values in Data
- No preprocessing needed
- No assumptions on distribution of data
- Supports automatic feature interaction whereas KNN cant
- it deals collinearity better than SVM
- No need of Scaling the data

Random Forest

- Very **stable**
- Uses EnsembleLearning technique
- Is more robust and accurate
- Works well with both categorical and continuous variables
- No feature scaling required
- It reduces
 overfitting problem
 and the variance

MODEL BUILDING

TRAIN MODEL USING TRAIN DATASE



PREDICTION ON TEST DATA (TAKING 0.5 THRESHOLD ON PROBABILITY FOR CLASSIFICATION)



COMPUTING ACCURACY, SENSITIVITY, SPECIFICITY
USING CONFUSION MATRIX



PLOT ROC AND FINDING OPTIMUM THRESHOLD

VALUE



COMPUTING ACCURACY,SENSITIVITY,SPECIFICITY
ON CLASSIFICATION BY OPTIMUM THRESHOLD
VALUE



SELECTING MAX VALUE OF ACCURACY, SENSITIVITY AND SPECIFICITY

MODEL 1 Logistic Regression

- Name -> m_log
- Null deviance: 906.03 on 1028 DoF
- Residual deviance: 476.81 on 965 DoF

> summary(m_log)

AIC: 604.81

```
Call:
glm(formula = Attrition ~ .. family = binomial(link = "logit"),
    data = train)
Deviance Residuals:
               10
                    Median
                                   3Q
                                            Max
-2.0740
        -0.3649 -0.1313 -0.0303
                                        3.6413
Coefficients:
                                      Estimate Std. Error z value Pr(>|z|)
(Intercept)
                                    -1.054e+01 6.070e+02 -0.017 0.986148
                                    -8.316e-03 1.838e-02 -0.452 0.651019
BusinessTravelTravel_Frequently
                                     2.183e+00 5.512e-01
                                                               3.960 7.49e-05
BusinessTravelTravel_Rarely
                                     1.166e+00 4.959e-01
                                                              2.352 0.018657
DailvRate
                                    -3.416e-04 3.170e-04 -1.078 0.281242
DepartmentResearch & Development 1.408e+01 6.070e+02
                                                              0.023 0.981490
DepartmentSales
                                     1.395e+01 6.070e+02
                                                               0.023 0.981671
DistanceFromHome
                                     5.896e-02 1.472e-02
                                                              4.007 6.15e-05
Education2
                                    -8.987e-02 4.468e-01
                                                             -0.201 0.840587
Education3
                                    -1.608e-01 3.984e-01 -0.404 0.686494
Education4
                                     5.630e-02 4.266e-01
                                                              0.132 0.894991
Education5
                                    -2.274e-01 7.600e-01 -0.299 0.764720
                                                                                                                1.026e+00 9.896e-01 1.037 0.299737
                                                                                  JobLevel3
EducationFieldLife Sciences
                                    -1.552e+00 1.042e+00 -1.489 0.136378
                                                                                  JobLevel4
                                                                                                               -3.146e-02 1.740e+00
                                                                                                                                   -0.018 0.985579
EducationFieldMarketing
                                    -9.435e-01 1.096e+00 -0.861 0.389261
                                                                                  JobLeve15
                                                                                                                4.608e+00
                                                                                                                         2.181e+00
                                                                                                                                    2.113 0.034621
EducationFieldMedical
                                    -1.422e+00 1.040e+00 -1.367 0.171487
                                                                                  JobRoleHuman Resources
                                                                                                                1.494e+01 6.070e+02
                                                                                                                                    0.025 0.980362
                                                                                  JobRoleLaboratory Technician
                                                                                                                7.963e-01 8.142e-01
                                                                                                                                    0.978 0.328090
EducationFieldOther
                                    -1.145e+00 1.133e+00 -1.010 0.312409
                                                                                  JobRoleManager
                                                                                                                4.472e-01 1.329e+00
                                                                                                                                    0.336 0.736538
EducationFieldTechnical Degree
                                    -4.832e-01 1.055e+00
                                                             -0.458 0.647075
                                                                                  JobRoleManufacturing Director
                                                                                                                7.634e-01 7.295e-01
                                                                                                                                   1,047 0,295290
EmployeeNumber
                                    -2.837e-04 2.204e-04 -1.287 0.197979
                                                                                  JobRoleResearch Director
                                                                                                               -1.830e+00 1.607e+00
                                                                                                                                   -1.139 0.254746
EnvironmentSatisfaction2
                                    -1.356e+00 3.797e-01 -3.571 0.000355
                                                                                -7.230e-01 8.377e-01
                                                                                                                                   -0.863 0.388068
                                                                                  JobRoleSales Executive
                                                                                                                1.760e+00 1.549e+00
                                                                                                                                    1.136 0.256000
EnvironmentSatisfaction3
                                    -1.105e+00 3.542e-01 -3.121 0.001803
                                                                                   JobRoleSales Representative
                                                                                                                1.259e+00 1.687e+00
                                                                                                                                    0.746 0.455460
EnvironmentSatisfaction4
                                    -1.714e+00 3.682e-01
                                                             -4.656 3.22e-06
                                                                                ** JobSatisfaction2
                                                                                                               -5.897e-01 3.688e-01
                                                                                                                                   -1.599 0.109796
                                                              2.148 0.031705 # JobSatisfaction3
                                                                                                               -8.044e-01 3.347e-01
                                                                                                                                   -2.404 0.016230
GenderMale
                                     5.518e-01 2.569e-01
                                                                                  JobSatisfaction4
                                                                                                               -1.733e+00 3.674e-01
                                                                                                                                   -4.716 2.40e-06 ***
HourlyRate
                                     1.063e-02 6.429e-03
                                                              1.653 0.098382 .
                                                                                  MaritalStatusMarried
                                                                                                                3.201e-01 3.824e-01
                                                                                                                                    0.837 0.402505
JobInvolvement2
                                    -1.555e+00 4.893e-01
                                                             -3.178 0.001482 **MaritalStatusSingle
                                                                                                                                    1,627 0,103653
                                                                                                                8.919e-01 5.481e-01
JobInvolvement3
                                    -2.028e+00 4.670e-01
                                                              -4.342 1.41e-05
                                                                                ## MonthlyIncome
                                                                                                               -2.255e-04 1.276e-04
                                                                                                                                   -1.767 0.077305
                                                                                ## MonthlyRate
                                                                                                                1.934e-05 1.767e-05
                                                                                                                                    1.094 0.273952
JobInvolvement4
                                    -2.454e+00 6.121e-01
                                                             -4.009 6.09e-05
                                                                                   NumCompaniesWorked
                                                                                                                2.448e-01 5.633e-02
                                                                                                                                    4.346 1.39e-05 ***
JobLevel2
                                    -1.737e+00 6.582e-01
                                                             -2.639 0.008318
                                                                                **OverTimeYes
                                                                                                                2.827e+00 2.979e-01
                                                                                                                                    9.490 < 2e-16 ***
JobLevel3
                                                                                  PercentSalaryHike
                                                                                                                4.799e-02 5.467e-02
                                                                                                                                   0.878 0.379974
                                     1.026e+00 9.896e-01
                                                              1.037 0.299737
                                                                                  PerformanceRating4
                                                                                                               -4.295e-01 5.729e-01 -0.750 0.453400
                                                                                  RelationshipSatisfaction2
                                                                                                               -1.553e+00 4.021e-01 -3.864 0.000112 ***
                                                                                  RelationshipSatisfaction3
                                                                                                               -1.435e+00 3.536e-01 -4.058 4.94e-05 ***
                                                                                  RelationshipSatisfaction4
                                                                                                               -1.545e+00 3.567e-01 -4.331 1.48e-05 ***
                                                                                  StockOptionLevel1
                                                                                                               -1.448e+00 4.304e-01 -3.365 0.000767 ***
                                                                                                               -9.072e-01 5.767e-01 -1.573 0.115669
                                                                                  StockOptionLevel2
                                                                                  StockOptionLevel3
                                                                                                               -3.662e-01 6.487e-01 -0.565 0.572381
                                                                                  TotalWorkingYears
                                                                                                               -9.801e-02 4.047e-02 -2.422 0.015452
                                                                                  TrainingTimesLastYear
                                                                                                               -2.554e-01 1.077e-01 -2.371 0.017742
                                                                                  WorkLifeBalance2
                                                                                                               -5.231e-01 4.983e-01 -1.050 0.293832
                                                                                  WorkLifeBalance3
                                                                                                               -1.537e+00 4.668e-01 -3.294 0.000989 ***
                                                                                  WorkLifeBalance4
                                                                                                               -1.170e+00 5.724e-01 -2.044 0.040940
                                                                                  YearsAtCompany
                                                                                                                1.117e-01 5.723e-02
                                                                                                                                    1.951 0.051024 .
                                                                                  YearsInCurrentRole
                                                                                                               -1.955e-01 7.015e-02
                                                                                                                                   -2.787 0.005320 **
                                                                                  YearsSinceLastPromotion
                                                                                                                2.524e-01 6.512e-02
                                                                                                                                   3.876 0.000106 ***
                                                                                  YearsWithCurrManager
                                                                                                               -2.059e-01 7.152e-02 -2.879 0.003988 **
                                                                                  Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
                                                                                  (Dispersion parameter for binomial family taken to be 1)
                                                                                      Null deviance: 906.03 on 1028 degrees of freedom
                                                                                  Residual deviance: 476.81 on 965 degrees of freedom
                                                                                  AIC: 604.81
```

Number of Fisher Scoring iterations: 15

Prediction on Test data and Computing Accuracy, Sensitivity and Specificity

FOR LOGISTIC REGRESSION MODEL WITH ALL VERIABLE

(Confusion Matrix)

- If cutoff =0.50 Accuracy:0.8617 Sensitivity: 0.9031 Specificity:0.5932
- If when cutoff =0.75 Accuracy:0.8707 Sensitivity: 0.8768 Specificity:0.7778 #for best Accuracy***
- If when cutoff =0.30 Accuracy:
 0.839 Sensitivity: 0.9275 Specificity:
 0.5055 # from ROCR
- AUC = 0.8157

```
> tab_log_0.5
                                                                                 > tab_log_best
                                         > tab_log_maxacc
Confusion Matrix and Statistics
                                                                                 Confusion Matrix and Statistics
                                         Confusion Matrix and Statistics
          Reference
                                                                                            Reference
                                                   Reference
Prediction No Yes
                                                                                  Prediction No Yes
                                         Prediction No Yes
                                                                                         No 324 45
                                                No 363
       Yes 37 35
                                                                                         Yes 26 46
                                                Yes 51 21
              Accuracy: 0.8617
                                                                                                 Accuracy: 0.839
                                                        Accuracy: 0.8707
                 95% CI: (0.8259, 0.8925
                                                                                                   95% CI : (0.8013, 0.8721)
                                                          95% CI: (0.8358, 0.900
    No Information Rate: 0.8662
                                                                                      No Information Rate: 0.7937
                                             No Information Rate: 0.9388
   P-Value [Acc > NIR] : 0.6423
                                                                                      P-Value [Acc > NIR] : 0.009387
                                             P-Value [Acc > NIR] : 1
                  Kappa : 0.4541
                                                                                                    Kappa : 0.4673
                                                           Kappa : 0.368
 Mcnemar's Test P-Value : 0.1244
                                                                                   Mcnemar's Test P-Value : 0.032663
                                          Mcnemar's Test P-Value : 5.611e-09
           Sensitivity: 0.9031
                                                                                              Sensitivity: 0.9257
                                                     Sensitivity: 0.8768
           Specificity: 0.5932
                                                                                              Specificity: 0.5055
         Pos Pred Value: 0.9350
                                                     Specificity: 0.7778
                                                                                           Pos Pred Value : 0.8780
                                                  Pos Pred Value: 0.9837
         Neg Pred Value: 0.4861
                                                                                           Neg Pred Value: 0.6389
             Prevalence: 0.8662
                                                  Neg Pred Value: 0.2917
                                                                                               Prevalence: 0.7937
         Detection Rate: 0.7823
                                                      Prevalence: 0.9388
                                                                                           Detection Rate: 0.7347
   Detection Prevalence: 0.8367
                                                  Detection Rate: 0.8231
                                                                                    Detection Prevalence: 0.8367
      Balanced Accuracy: 0.7482
                                            Detection Prevalence: 0.8367
                                                                                        Balanced Accuracy: 0.7156
                                               Balanced Accuracy: 0.8273
       'Positive' Class: No
                                                                                         'Positive' Class : No
                                                 'Positive' Class : No
                                                                                   ROC Curve
                                                 0.
  õ
  Ø
  4.
             0.2
                                  8.0
                      Cutoff
                                                 0.0
                                                                  0.2
                                                                                             0.6
                                                                               0.4
                                                                                                          8.0
                                                                                                                        1.0
```

1-Specificity

MODEL 2 Logistic Regression (With important variable)

Selecting important Features for model based on p-value, in order to reduce the complexity of the model

Null deviance: 906.03 on 1028 degrees of freedom

Residual deviance: 515.91 on 985 degrees of freedom

AIC: 603.91

```
imp_features_log_names
 [1] "Age'
                                    "BusinessTravel"
     "DailyRate"
                                    "DistanceFromHome"
     "EmployeeNumber"
                                    "EnvironmentSatisfaction"
                                    "JobInvolvement"
     "Gender"
[9]
     "JobLevel"
                                    "JobRole"
[11]
     "JobSatisfaction"
                                    "MaritalStatus"
                                    "OverTime"
     "NumCompaniesWorked"
     "RelationshipSatisfaction"
                                    "TrainingTimesLastYear"
     "WorkLifeBalance"
[17]
                                    "YearsAtCompany"
     "YearsInCurrentRole'
                                    "YearsSinceLastPromotion"
     "YearsWithCurrManager"
> summary(m_log_impvar)
Call:
glm(formula = Attrition ~ ., family = binomial(link = "logit"),
    data = imp_loq_train)
Deviance Residuals:
              1Q
                   Median
                                          Max
         -0.4105
                  -0.1563
                            -0.0470
Coefficients:
                                   Estimate Std. Error z value Pr(>|z|)
                                                                              JobLevel3
                                                                                                             -0.8286802 0.6639026 -1.248 0.211960
(Intercept)
                                  2.0252813 1.2700408
                                                         1.595 0.110789
                                                                              JobLevel4
                                                                                                             -2.9582596
                                                                                                                       1.1095815
                                                                                                                                  -2.666 0.007674 **
                                                                              JobLeve15
                                                                                                             0.0276482
                                                                                                                       1.3486482
                                                                                                                                   0.021 0.983644
                                  -0.0351005
                                             0.0156085
                                                         -2.249 0.024525
                                                                              JobRoleHuman Resources
                                                                                                             1.5749650 0.8183704
                                                                                                                                   1.925 0.054290
BusinessTravelTravel_Frequently
                                  1.9929559 0.5239242
                                                          3.804 0.000142
                                                                              JobRoleLaboratory Technician
                                                                                                             0.8182708 0.7506548
                                                                                                                                   1.090 0.275680
                                                                              JobRoleManager
                                                                                                              0.1091223 1.0981439
BusinessTravelTravel_Rarely
                                  1.1148634 0.4783807
                                                          2,330 0,019780
                                                                                                                                   0.099 0.920845
                                                                              JobRoleManufacturing Director
                                                                                                             0.6268789
                                                                                                                        0.6854631
                                                                                                                                   0.915 0.360437
DailvRate
                                  -0.0002947
                                             0.0002871
                                                         -1.026 0.304660
                                                                              JobRoleResearch Director
                                                                                                             -1.9298035
                                                                                                                       1.4249661
                                                                                                                                  -1.354 0.175647
                                                                           *** JobRoleResearch Scientist
                                                                                                             -0.5490354 0.7726640
                                  0.0559560 0.0138915
                                                                                                                                   -0.711 0.477348
DistanceFromHome
                                                           4.028 5.62e-05
                                                                              JobRoleSales Executive
                                                                                                             1.7107815 0.5608437
                                                                                                                                   3.050 0.002286
EmployeeNumber
                                  -0.0001997
                                              0.0002051
                                                          -0.974 0.330296
                                                                              JobRoleSales Representative
                                                                                                             1.2910682 0.8238806
                                                                                                                                   1.567 0.117101
EnvironmentSatisfaction2
                                  -1.1443100
                                             0.3517202
                                                         -3.253 0.001140 **
                                                                              JobSatisfaction2
                                                                                                             -0.4786018 0.3511803
                                                                                                                                   -1.363 0.172934
                                                                              JobSatisfaction3
                                                                                                             -0.7146352 0.3132450
                                                                                                                                  -2.281 0.022525
EnvironmentSatisfaction3
                                  -0.8456130
                                             0.3207389
                                                         -2.636 0.008378
                                                                                                                                  -4.947 7.55e-07 ***
                                                                              JobSatisfaction4
                                                                                                             -1.7330119 0.3503385
EnvironmentSatisfaction4
                                             0.3422783
                                                                          *** MaritalStatusMarried
                                                                                                             0.5278892 0.3412865
                                                                                                                                   1.547 0.121921
                                  -1.6053690
                                                          -4.690 2.73e-06
                                                                              MaritalStatusSingle
                                                                                                             1.8844122 0.3538403
                                                                                                                                   5.326 1.01e-07
GenderMale
                                  0.4980203 0.2424742
                                                          2.054 0.039984
                                                                              NumCompaniesWorked
                                                                                                              0.1900124
                                                                                                                        0.0501081
                                                                                                                                   3.792 0.000149 ***
                                                                              OverTimeYes
                                                                                                                                   9.554 < 2e-16 ***
JobInvolvement2
                                  -1.3820754 0.4437710
                                                         -3.114 0.001843
                                                                                                             2.5972156
                                                                                                                        0.2718571
                                                                              RelationshipSatisfaction2
                                                                                                             -1.4326389
                                                                                                                        0.3759316
                                                                                                                                  -3.811 0.000138 ***
JobInvolvement3
                                  -1.8197548 0.4149528
                                                          -4.385 1.16e-05
                                                                              RelationshipSatisfaction3
                                                                                                             -1.2838744 0.3250050
                                                                                                                                  -3.950 7.80e-05
JobInvolvement4
                                                                           *** RelationshipSatisfaction4
                                             0.5557835
                                                         -3.881 0.000104
                                                                                                             -1.3031404 0.3289712
                                                                               TrainingTimesLastYear
                                                                                                             -0.2384985
                                                                                                                        0.1009488
JobLevel2
                                  -2.2606851 0.5649541
                                                         -4.002 6.29e-05
                                                                               NorkLifeBalance2
                                                                                                             -0.5153302
                                                                                                                        0.4705620
                                                                                                                                  -1.095 0.273456
Tobl evel 3
                                  -0.8286802 0.6639026 -1.248 0.211960
                                                                              WorkLifeBalance3
                                                                                                             -1.4022580
                                                                                                                        0.4400448
                                                                                                                                  -3.187 0.001439 **
                                                                                                             -0.9537405
                                                                              WorkLifeBalance4
                                                                                                                       0.5437482
                                                                                                                                  -1.754 0.079429 .
                                                                              YearsAtCompany
                                                                                                             0.0598233 0.0453657
                                                                                                                                   1.319 0.187273
                                                                              YearsInCurrentRole
                                                                                                             -0.1834016 0.0642876
                                                                                                                                  -2.853 0.004333 **
                                                                                                                                   3.739 0.000184 ***
                                                                              YearsSinceLastPromotion
                                                                                                             0.2198838
                                                                                                                       0.0588026
                                                                              YearsWithCurrManager
                                                                                                             -0.1855579 0.0653462 -2.840 0.004517 **
                                                                              Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
                                                                              (Dispersion parameter for binomial family taken to be 1)
                                                                                  Null deviance: 906.03 on 1028 degrees of freedom
                                                                              Residual deviance: 515.91 on 985 degrees of freedom
                                                                              AIC: 603.91
                                                                              Number of Fisher Scoring iterations: 7
```

Prediction on Test data and Computing Accuracy, Sensitivity and Specificity (Confusion Matrix)

FOR LOGISTIC REGESSTION WITH IMPORTANT VARIABLE

- If CUTOFF: 0.5 Accuracy:0.8662 Sensitivity: 0.9036Specificity: 0.6140
- If CUTOFF: 0.6 Accuracy:
 0.8753 Sensitivity: 0.8925
 Specificity: 0.7073 for maximum acc
- If CUTOFF: 0.3 Accuracy: 0.8549 Sensitivity: 0.9201 Specificity: 0.5513***
- AUC = 0.8504

> tab_impvar_0.5	> tab_log_impvar_maxacc	> tab_log_impvar_best
Confusion Matrix and Statistics	Confusion Matrix and Statistics	Confusion Matrix and Statistics
Reference	Reference	Reference
Prediction No Yes	Prediction No Yes	Prediction No Yes
No 347 22	No 357 12	No 334 35
Yes 37 35	Yes 43 29	Yes 29 43
Accuracy : 0.8662	Accuracy : 0.8753	Accuracy : 0.8549
95% CI : (0.8308, 0.8966)	•	
No Information Rate : 0.8707	No Information Rate : 0.907	No Information Rate : 0.8231
P-Value [Acc > NIR] : 0.64435	P-Value [Acc > NIR] : 0.989	P-Value [Acc > NIR] : 0.04343
Kappa : 0.4655	Kappa : 0.4479	Kappa : 0.4861
Mcnemar's Test P-Value : 0.06836	Mcnemar's Test P-Value : 5.228e-05	Mcnemar's Test P-Value : 0.53197
Sensitivity: 0.9036	Sensitivity : 0.8925	Sensitivity : 0.9201
Specificity: 0.6140	Specificity: 0.7073	Specificity: 0.5513
Pos Pred Value : 0.9404	Pos Pred Value : 0.9675	Pos Pred Value : 0.9051
Neg Pred Value : 0.4861	Neg Pred Value : 0.4028	Neg Pred Value : 0.5972
Prevalence : 0.8707	Prevalence : 0.9070	Prevalence : 0.8231
Detection Rate : 0.7868	Detection Rate : 0.8095	Detection Rate : 0.7574
Detection Prevalence : 0.8367	Detection Prevalence : 0.8367	Detection Prevalence : 0.8367
Balanced Accuracy : 0.7588	Balanced Accuracy : 0.7999	Balanced Accuracy : 0.7357
'Positive' Class : No	'Positive' Class : No	'Positive' Class : No
	ROC Curve	
	5 -	660
	88 -	- 67.0
	0,4	0
	ng)	
	φ	95
8	% - 0% >-	- 65.
Accuracy 24 0.6	Sensitivity 0.52	
A - 0.0 A -	e b	
	4 0,6	0.39
	- }	8
0.0 0.2 0.4 0.6 0.8 1.0	0.7	
Cutoff		
4	² - 0 <mark>9</mark> 8	- 0.2
	0.9	
	8 - •	- 0
	0.0 0.2 0.4 0.6	0.8 1.0
	1-Specificity	

MODEL 3 Decision tree

- Node number 1 = 1029 obs.
- complexity param=0.05151515
- Predicted class = No
- expected loss=0.1603499
- P(node) =1
- class counts: 864 165
- probabilities: 0.840 0.160

```
> m_dtree
n= 1029
node), split, n, loss, yval, (yprob)
      * denotes terminal node
 1) root 1029 165 No (0.83965015 0.16034985)
   2) OverTime=No 738 72 No (0.90243902 0.09756098)
     4) TotalWorkingYears>=2.5 670 52 No (0.92238806 0.07761194) *

    TotalWorkingYears < 2.5 68 20 No (0.70588235 0.29411765)</li>

      10) EmployeeNumber < 1686 58 12 No (0.79310345 0.20689655) *
      11) EmployeeNumber>=1686 10 2 Yes (0.20000000 0.80000000) *
    3) OverTime=Yes 291 93 No (0.68041237 0.31958763)
      6) MonthlyIncome>=2475 246 62 No (0.74796748 0.25203252)
      12) StockOptionLevel=1,2 126    15 No (0.88095238 0.11904762) *
      13) StockOptionLevel=0,3 120 47 No (0.60833333 0.39166667)
        26) JobRole=Healthcare Representative, Human Resources, Manager, Manufacturing Director
Research Director, Research Scientist 68 15 No (0.77941176 0.22058824)
          52) JobLevel=2.4 32 2 No (0.93750000 0.06250000) *
          53) JobLevel=1,3,5 36 13 No (0.63888889 0.36111111)
           106) YearsSinceLastPromotion< 3.5 29 7 No (0.75862069 0.24137931) *
           107) YearsSinceLastPromotion>=3.5 7 1 Yes (0.14285714 0.85714286) *
        27) JobRole=Laboratory Technician, Sales Executive, Sales Representative 52 20 Yes (0
38461538 0.61538462)
          54) JobLevel=2 30 13 No (0.56666667 0.43333333)
           108) NumCompaniesWorked< 2.5 19 5 No (0.73684211 0.26315789) *
           109) NumCompaniesWorked>=2.5 11 3 Yes (0.27272727 0.72727273) *
          55) JobLevel=1,3,4 22 3 Yes (0.13636364 0.86363636) *
     7) MonthlyIncome< 2475 45 14 Yes (0.31111111 0.68888889)
      14) DailyRate>=601 29 14 Yes (0.48275862 0.51724138)
        28) JobInvolvement=1,3,4 22 8 No (0.63636364 0.36363636)
          56) Age>=26.5 15 2 No (0.86666667 0.133333333) *
          57) Age< 26.5 7 1 Yes (0.14285714 0.85714286) *
        29) JobInvolvement=2 7 0 Yes (0.00000000 1.00000000) *
```

Prediction on Test data and Computing Accuracy, Se nsitivity and Specificity (Confusion Matrix)

FOR DECISION TREE MODELS WITH ALL VARIABLE

- Accuracy = 0.8322
- Sensitivity = 0.8678
- Specificity = 0.4750***
- AUC = 0.71

```
> tab_dt1
Confusion Matrix and Statistics
```

Reference Prediction No Yes No 348 21 Yes 53 19

Accuracy: 0.8322

95% CI: (0.794, 0.8659)

No Information Rate : 0.9093 P-Value [Acc > NIR] : 0.9999999

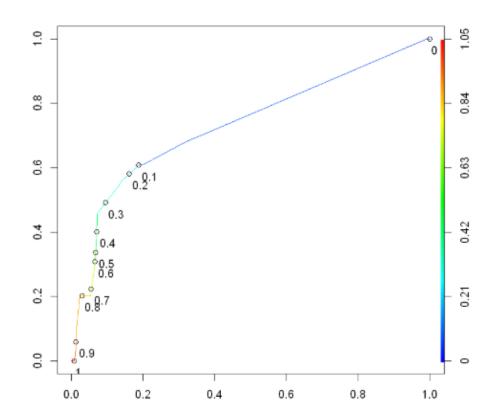
Kappa : 0.2521

Mcnemar's Test P-Value: 0.0003137

Sensitivity: 0.8678 Specificity: 0.4750 Pos Pred Value: 0.9431 Neg Pred Value: 0.2639 Prevalence: 0.9093 Detection Rate: 0.7891

Detection Prevalence : 0.8367 Balanced Accuracy : 0.6714

'Positive' Class : No



MODEL 4 Decision Tree (With important variable)

- Node number 1 = 1029 obs. complexity param=0.05151515
- predicted class=No
- expected loss=0.1603499
- P(node) =1
- class counts: 864 165
- probabilities: 0.840 0.160

```
#Reducing complexity on basis of feature selection of important veraible
sort(m_dtree$variable.importance,decreasing = TRUE)[1:12]
   MonthlyIncome
                           OverTime
                                               JobRole TotalWorkingYears
       23.949169
                          20.576628
                                             13.886668
                                                                10.459376
                           JobLevel
                                      StockOptionLevel
             Age
                                                               Department
        9.898643
                           9.311290
                                              9.136063
                                                                 8.631515
  EmployeeNumber
                          DailyRate
                                         MaritalStatus NumCompaniesWorked
        7.500340
                           7.197422
                                              6.593270
                                                                 5.986544
> m_dtree_impvar
n= 1029
node), split, n, loss, yval, (yprob)
     * denotes terminal node
 1) root 1029 165 No (0.83965015 0.16034985)
   2) OverTime=No 738 72 No (0.90243902 0.09756098)
     4) TotalWorkingYears>=2.5 670 52 No (0.92238806 0.07761194) *

    TotalWorkingYears
    2.5 68 20 No (0.70588235 0.29411765)

      10) EmployeeNumber < 1686 58 12 No (0.79310345 0.20689655) *
      11) EmployeeNumber>=1686 10 2 Yes (0.20000000 0.80000000) *
   3) OverTime=Yes 291 93 No (0.68041237 0.31958763)
     6) MonthlyIncome>=2475 246 62 No (0.74796748 0.25203252)
      13) StockOptionLevel=0,3 120 47 No (0.60833333 0.39166667)
        26) JobRole=Healthcare Representative, Human Resources, Manager, Manufactu
ring Director, Research Director, Research Scientist 68 15 No (0.77941176 0.22058
824)
         52) JobLevel=2,4 32 2 No (0.93750000 0.06250000) *
         53) JobLevel=1,3,5 36 13 No (0.63888889 0.36111111)
          106) NumCompaniesWorked< 5.5 28 7 No (0.75000000 0.25000000) *
          107) NumCompaniesWorked>=5.5 8 2 Yes (0.25000000 0.75000000) *
        27) JobRole=Laboratory Technician, Sales Executive, Sales Representative
52 20 Yes (0.38461538 0.61538462)
         54) JobLevel=2 30 13 No (0.56666667 0.43333333)
          108) NumCompaniesWorked< 2.5 19 5 No (0.73684211 0.26315789) *
          109) NumCompaniesWorked>=2.5 11 3 Yes (0.27272727 0.72727273) *
         55) JobLevel=1,3,4 22 3 Yes (0.13636364 0.86363636) *
     7) MonthlyIncome< 2475 45 14 Yes (0.31111111 0.68888889)
      14) DailyRate>=601 29 14 Yes (0.48275862 0.51724138)
        28) StockOptionLevel=1,2,3 17 6 No (0.64705882 0.35294118) *
```

Prediction on Test data and Computing Accuracy, Sensitivity and Specificity (Confusion Matrix)

Accuracy = 0.82

Sensitivity = 0.90

Specificity = 0.4615

*** WHEN CUTOFF TAKEN FROM ROCR

AUC = 0.7137

```
> tab_dt2_impvar
                                                       > tab_dt2_impvar_0.2
Confusion Matrix and Statistics
                                                       Confusion Matrix and Statistics
           Reference
                                                                 Reference
Prediction No Yes
                                                       Prediction No Yes
           350 19
                                                              No 327 42
       Yes 53 19
                                                              Yes 36 36
                Accuracy: 0.8367
                                                                     Accuracy: 0.8231
                  95% CI: (0.7989, 0.87)
                                                                       95% CI: (0.7843, 0.8576)
    No Information Rate: 0.9138
                                                           No Information Rate: 0.8231
    P-Value [Acc > NIR] : 0.9999999
                                                           P-Value [Acc > NIR] : 0.5302
                    Kappa : 0.2622
                                                                        Kappa : 0.3736
Mcnemar's Test P-Value : 0.0001006
                                                        Mcnemar's Test P-Value: 0.5713
             Sensitivity: 0.8685
                                                                  Sensitivity: 0.9008
             Specificity: 0.5000
                                                                  Specificity: 0.4615
          Pos Pred Value: 0.9485
                                                                Pos Pred Value: 0.8862
          Neg Pred Value : 0.2639
                                                                Neg Pred Value : 0.5000
              Prevalence: 0.9138
                                                                   Prevalence: 0.8231
          Detection Rate: 0.7937
                                                                Detection Rate: 0.7415
   Detection Prevalence: 0.8367
                                                          Detection Prevalence: 0.8367
      Balanced Accuracy: 0.6842
                                                             Balanced Accuracy: 0.6812
                           ROC Curve
                                                              'Positive' Class : No
 ğ
             0.2
       Ø 0.8
Ø 0.9
   0.0
                                  0.6
      0.0
                0.2
                        0.4
                                           8.0
                                                    1.0
```

MODEL 5 Decision Tree

(Pruned decision tree with all variable)

Min Cp. = 0.01515

```
Classification tree:
rpart(formula = Attrition ~ ., data = train, method = "class")
Variables actually used in tree construction:
 [1] Age
                              DailvRate
                                                       EmployeeNumber
 [4] JobInvolvement
                              JobLeve1
                                                       JobRole
 [7] MonthlyIncome
                              NumCompaniesWorked
                                                       OverTime
[10] StockOptionLevel
                              TotalWorkingYears
                                                       YearsSinceLastPromotion
Root node error: 165/1029 = 0.16035
                                                                                 size of tree
n= 1029
                                                 Relative Error
        CP nsplit rel error xerror
                                         xstd
1 0.051515
                    1.00000 1.00000 0.071336
2 0.036364
                    0.89697 1.02424 0.072028
                                                     0
3 0.027273
                    0.82424 1.00606 0.071510
                                                     O
4 0.018182
                    0.76970 1.00000 0.071336
5 0.015152
                    0.66667 0.98788 0.070984
6 0.010000
                    0.63636 1.00000 0.071336
                                                                   0.043
                                                                             0.031
                                                                                        0.022
                                                                                                  0.017
> m_dtree_prune
                                                                                    cp
n= 1029
node), split, n. loss, yval, (yprob)
     * denotes terminal node
 1) root 1029 165 No (0.83965015 0.16034985)
   2) OverTime=No 738 72 No (0.90243902 0.09756098)
     4) TotalWorkingYears>=2.5 670 52 No (0.92238806 0.07761194) *

    TotalWorkingYears
    68 20 No (0.70588235 0.29411765)

      10) EmployeeNumber < 1686 58 12 No (0.79310345 0.20689655) *
      11) EmployeeNumber>=1686 10 2 Yes (0.20000000 0.80000000) *
   3) OverTime=Yes 291 93 No (0.68041237 0.31958763)
     6) MonthlyIncome>=2475 246 62 No (0.74796748 0.25203252)
      13) StockOptionLevel=0,3 120 47 No (0.60833333 0.39166667)
        26) JobRole=Healthcare Representative, Human Resources, Manager, Manufactu
ring Director, Research Director, Research Scientist 68 15 No (0.77941176 0.22058
824) =
        27) JobRole=Laboratory Technician, Sales Executive, Sales Representative
 52 20 Yes (0.38461538 0.61538462)
          54) JobLevel=2 30 13 No (0.56666667 0.43333333)
           108) NumCompaniesWorked< 2.5 19 5 No (0.73684211 0.26315789) *
           109) NumCompaniesWorked>=2.5 11 3 Yes (0.27272727 0.72727273) *
          55) JobLevel=1,3,4 22 3 Yes (0.13636364 0.86363636) *
     7) MonthlyIncome< 2475 45 14 Yes (0.31111111 0.68888889)
      14) DailyRate>=601 29 14 Yes (0.48275862 0.51724138)
        28) JobInvolvement=1,3,4 22 8 No (0.63636364 0.36363636)
          56) Age>=26.5 15 2 No (0.86666667 0.13333333) *
          57) Age< 26.5 7 1 Yes (0.14285714 0.85714286) *
        29) JobInvolvement=2 7 0 Yes (0.00000000 1.00000000) *
```

0.012

Decision Tree (Pruned) contd...

For dtree_prune

Accuracy = 0.8367

Sensitivity = 0.86

Specificity = 0.50

AUC = 0.6874

```
> printcp(m_dtree_prune)
                                                                                                     size of tree
 Classification tree:
rpart(formula = Attrition ~ ., data = train, method = "class")
                                                                     X-val Relative Error
Variables actually used in tree construction:
                                               EmployeeNumber
  [1] Age
                           DailyRate
                                                                         0
  [4] JobInvolvement
                           JobLevel
                                               JobRole
                           NumCompaniesWorked OverTime
  [7] MonthlyIncome
 [10] StockOptionLevel
                          TotalWorkingYears
 Root node error: 165/1029 = 0.16035
                                                                                         0.043
                                                                                                      0.031
                                                                                                                   0.022
                                                                                                                                0.017
n= 1029
                                                                                                        cp
         CP nsplit rel error xerror
 1 0.051515
                     1.00000 1.00000 0.071336
 2 0.036364
                      0.89697 1.02424 0.072028
                                                                                                         ROC Curve
 3 0.027273
                      0.82424 1.00606 0.071510
4 0.018182
                      0.76970 1.00000 0.071336
5 0.015152
                      0.66667 0.98788 0.070984
> tab_dt3_prune
                                         > tab_dtree_prune_0.2
Confusion Matrix and Statistics
                                         Confusion Matrix and Statistics
                                                  Reference
          Reference
                                         Prediction No Yes
Prediction No Yes
                                               No 327 42
       No 352 17
                                               Yes 36 36
       Yes 55 17
                                                       Accuracy: 0.8231
               Accuracy: 0.8367
                                                        95% CI: (0.7843, 0.8576)
                 95% CI: (0.7989, 0.87)
                                             No Information Rate: 0.8231
   No Information Rate: 0.9229
                                             P-Value [Acc > NIR] : 0.5302
   P-Value [Acc > NIR] : 1
                                                         Kappa: 0.3736
                  Kappa : 0.2413
                                          Mcnemar's Test P-Value: 0.5713
Mcnemar's Test P-Value: 1.298e-05
                                                    Sensitivity: 0.9008
            Sensitivity: 0.8649
                                                    Specificity: 0.4615
           Specificity: 0.5000
                                                 Pos Pred Value: 0.8862
         Pos Pred Value: 0.9539
                                                 Neg Pred Value: 0.5000
         Neg Pred Value: 0.2361
                                                     Prevalence: 0.8231
             Prevalence: 0.9229
                                                 Detection Rate: 0.7415
         Detection Rate: 0.7982
                                            Detection Prevalence: 0.8367
   Detection Prevalence: 0.8367
                                               Balanced Accuracy: 0.6812
     Balanced Accuracy: 0.6824
                                                'Positive' Class : No
                                                                                             0.2
                                                                                                                         0.8
       'Positive' Class : No
```

MODEL 6 RandomForest

- OOB estimate of error rate: 14.77%
- No. of variables tried at each split:5
- Number of trees: 500

> tab_rf1 > m_rf Confusion Matrix and Statistics Call: Prediction No Yes randomForest(x = train_x, y = train_y) Type of random forest: classification Number of trees: 500 Accuracy: 0.8594 No. of variables tried at each split: 5 95% CI: (0.8234, 0.8905) No Information Rate : 0.9683 P-Value [Acc > NIR] : 1 OOB estimate of error rate: 14.77% Confusion matrix: Kappa : 0.2386 No Yes class.error Mcnemar's Test P-Value : 4.52e-13 7 0.008101852 Sensitivity: 0.8595 Yes 145 20 0.878787879 Specificity: 0.8571 Pos Pred Value : 0.9946 Neg Pred Value : 0.1667 Prevalence: 0.9683 Detection Rate : 0.8322 Detection Prevalence : 0,8367 Balanced Accuracy : 0.8583 'Positive' Class : No m_rf 8 Error 4 0.0

100

0

200

trees

300

400

500

RandomForest

1. Finding best value of Mtry = 7

NTreeTry = 600

StepFactor = 1.2

Improve = 0.01

OOB error = **14.19**%

2. further finding best value of mtry =5

NtreeTry = 600

StepFactor = 1

Improve = 0.01

OOB error = **14.09**%

```
> bestmtry = tuneRF(train_x,train_y,ntreeTry = 600,stepFactor = 1.2,improve = 0.
01, trace = T, plot = T)
mtry = 5 00B error = 14.48%
Searching left ...
Searching right ...
mtry = 6
                00B error = 14.29\%
0.01342282 0.01
                00B error = 14.19\%
mtry = 7
0.006802721 0.01
00B Error
    0.1435
    0.1420
          5
> bestmtry = tuneRF(train_x,train_y,ntreeTry = 600,
stepFactor = 1,improve = 0.01,trace = T,plot = T)
mtry = 5 00B error = 14.09%
Searching left ...
Searching right ...
                                           OOB Error
                                              0.10
```

RF model with Best Mtry=5 OOB error = 14.09

Accuracy = 0.8639 Sensitivity = 0.8652 Specificity = 0.833 AUC = 0.8512

```
> m2_rf_tuned = randomForest(train_x,train_y,mtry = 5, ntree = 600 )
> m2 rf tuned
Call:
 randomForest(x = train_x, y = train_y, ntree = 600, mtry = 5)
                Type of random forest: classification
                      Number of trees: 600
No. of variables tried at each split: 5
        00B estimate of error rate: 14.58%
Confusion matrix:
     No Yes class, error
No 858 6 0.006944444
                                                                         d Statistics
Yes 144 21 0.872727273
                                                                Reference
                       ROC Curve
                                                      Prediction No Yes
                                                             No 366
  1.0
                                                             Yes 57 15
                                                                     Accuracy: 0.8639
                                                                       95% CI: (0.8284, 0.8945)
  8'0
                                                   0.57
                                                          No Information Rate: 0.9592
                                                          P-Value [Acc > NIR] : 1
                                                                        Kappa: 0.2868
                                                   0.43
  9.0
                                                       Mcnemar's Test P-Value: 7.795e-12
P
                                                                  Sensitivity: 0.8652
                                                   0.29
  0.4
                                                                  Specificity: 0.8333
                                                               Pos Pred Value: 0.9919
                                                               Neg Pred Value: 0.2083
                                                                   Prevalence: 0.9592
                                                               Detection Rate: 0.8299
  0.2
                                                         Detection Prevalence: 0.8367
                                                            Balanced Accuracy: 0.8493
      096
097
                                                             'Positive' Class: No
  0.0
      019
              0.2
                      0.4
                               0.6
                                       0.8
                                               1.0
      0.0
                           Fpr
```

Feature Engineering

In Feature Engineering NEW VERIABLE based on the main data are introduced

NEW VERIABLES ->

- SalesDept
- JobInvCut
- FrequentSwitcher
- TotalSatisfaction_mean
- NotSatif
- LongDisJobS1

```
'data.frame': 1470 obs. of 41 variables:
                           : int 41 49 37 33 27 32 59 30 38 36 ...
$ Age
                           : Factor w/ 2 levels "No", "Yes": 2 1 2 1 1 1 1 1 1 1 ...
$ Attrition
                           : Factor w/ 3 levels "Non-Travel", "Travel_Frequently", ...: 3 2 3 2 3 2 3 2 3 ...
$ BusinessTravel
$ DailvRate
                           : int 1102 279 1373 1392 591 1005 1324 1358 216 1299 ...
                           : Factor w/ 3 levels "Human Resources"...: 3 2 2 2 2 2 2 2 2 2 ...
$ Department
$ DistanceFromHome
                           : int 1 8 2 3 2 2 3 24 23 27 ...
                           : Factor w/ 5 levels "1", "2", "3", "4", ...: 2 1 2 4 1 2 3 1 3 3 ...
$ Education
                           : Factor w/ 6 levels "Human Resources"...: 2 2 5 2 4 2 4 2 2 4 ...
$ EducationField
$ EmployeeCount
                           : Factor w/ 1 level "1": 1 1 1 1 1 1 1 1 1 1 ...
$ EmployeeNumber
                           : int 1 2 4 5 7 8 10 11 12 13 ...
$ EnvironmentSatisfaction : Factor w/ 4 levels "1","2","3","4": 2 3 4 4 1 4 3 4 4 3 ...
$ Gender
                           : Factor w/ 2 levels "Female", "Male": 1 2 2 1 2 2 1 2 2 2 ...
$ Hourl∨Rate
                           : int 94 61 92 56 40 79 81 67 44 94 ...
$ JobInvolvement
                           : Factor w/ 4 levels "1", "2", "3", "4": 3 2 2 3 3 3 4 3 2 3 ...
                           : Factor w/ 5 levels "1", "2", "3", "4", ...: 2 2 1 1 1 1 1 1 3 2 ...
$ JobLevel
                           : Factor w/ 9 levels "Healthcare Representative"...: 8 7 3 7 3 3 3 3 5 1 ...
$ JobRole
                           : Factor w/ 4 levels "1", "2", "3", "4": 4 2 3 3 2 4 1 3 3 3 ...
$ JobSatisfaction
                           : Factor w/ 3 levels "Divorced", "Married", ...: 3 2 3 2 2 3 2 1 3 2 ...
$ MaritalStatus
$ MonthlyIncome
                           : int 5993 5130 2090 2909 3468 3068 2670 2693 9526 5237 ...
$ MonthlyRate
                           : int 19479 24907 2396 23159 16632 11864 9964 13335 8787 16577 ...
$ NumCompaniesWorked
                           : int 8161904106...
$ 0ver18
                           : Factor w/ 1 level "Y": 1 1 1 1 1 1 1 1 1 1 ...
                           : Factor w/ 2 levels "No", "Yes": 2 1 2 2 1 1 2 1 1 1 ...
$ OverTime
$ PercentSalaryHike
                           : int 11 23 15 11 12 13 20 22 21 13 ...
                           : Factor w/ 2 levels "3", "4": 1 2 1 1 1 1 2 2 2 1 ...
$ PerformanceRating
$ RelationshipSatisfaction: Factor w/ 4 levels "1", "2", "3", "4": 1 4 2 3 4 3 1 2 2 2 ...
$ StandardHours
                           : Factor w/ 1 level "80": 1 1 1 1 1 1 1 1 1 1 ...
$ StockOptionLevel
                           : Factor w/ 4 levels "0","1","2","3": 1 2 1 1 2 1 4 2 1 3 ...
$ TotalWorkingYears
                           : int 8 10 7 8 6 8 12 1 10 17 ...
$ TrainingTimesLastYear
                           : int 0 3 3 3 3 2 3 2 2 3 ...
                           : Factor w/ 4 levels "1", "2", "3", "4": 1 3 3 3 3 2 2 3 3 2 ...
$ WorkLifeBalance
$ YearsAtCompany
$ YearsInCurrentRole
                           : int 4707270077...
$ YearsSinceLastPromotion : int 0 1 0 3 2 3 0 0 1 7 ...
$ YearsWithCurrManager
                           : int 5700260087...
$ SalesDept
                           : Factor w/ 2 levels "0", "1": 2 1 1 1 1 1 1 1 1 1 ...
$ JobInvCut
                           : Factor w/ 2 levels "0", "1": 1 2 2 1 1 1 1 1 2 1 ...
$ FrequentSwitcher
                           : Factor w/ 2 levels "0", "1": 2 1 2 1 2 1 1 1 1 2 ...
$ TotalSatisfaction_mean
                          : num 2.2 2.8 2.8 3.2 2.6 3.2 2.2 3 2.8 2.6 ...
$ NotSatif
                           : Factor w/ 2 levels "0", "1": 2 1 1 1 1 1 2 1 1 1 ...
                           : Factor w/ 2 levels "0", "1": 1 1 1 1 1 1 1 1 1 1 ...
$ LonaDisJobS1
```

Model 7 Random Forest

(With New Variables)

NO. OF TREES = 500

Ntry = 6

OOB error estimate = 13.02%

ACCURACY = 0.8762

SENSITIVITY = 0.8762

SPECIFICITY = 0.8462

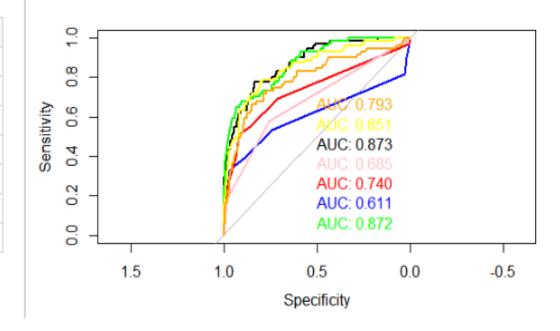
AUC = 0.8291

```
> m_rf1
  Call:
   randomForest(x = train_x_FE, y = train_y_FE)
                   Type of random forest: classification
                         Number of trees: 500
  No. of variables tried at each split: 6
           OOB estimate of error rate: 13.02%
  Confusion matrix:
        No Yes class, error
            6 0.006928406
                                                   > tab_rf7
  Yes 128
            35 0.785276074
                                                   Confusion Matrix and Statistics
                      ROC Curve
                                                             Reference
                                                   Prediction No Yes
                                                          Yes 53 11
                                                                  Accuracy: 0.8753
                                                0.58
                                                                    95% CI: (0.8408, 0.9046)
                                                       No Information Rate: 0.9705
                                                       P-Value [Acc > NIR] : 1
                                                0.44
                                                                     Kappa: 0.2489
Τpr
                                                    Mcnemar's Test P-Value: 1.562e-11
                                                               Sensitivity: 0.8762
                                                               Specificity: 0.8462
                                                            Pos Pred Value: 0.9947
                                                            Neg Pred Value: 0.1719
                                                                Prevalence: 0.9705
                                                            Detection Rate: 0.8503
                                                      Detection Prevalence: 0.8549
  0.0
                                                         Balanced Accuracy: 0.8612
             0.2
                     0.4
                                     8.0
                                            1.0
                                                          'Positive' Class : No
                         Fpr
```

Model Selection

- U SELECTION OF MODEL
 IS DEPENDENT
 PROCESS ON THE
 BUSINESS CONTEXT
- U SIMPLEST MODEL MUST BE CHOSEN
- U WHILE SELECTING MODEL STABILITY IN OUTPUT MUST CONSIDERED
- U AVOID UNDERFITTING, OVERFITTING
- Ü MAKE TRAINING ERROR SMALL
- Ü MAKE GAP BETWEEN TRAINING ERROR AND TEST ERROR SMALL

•	model_name	Sensitivity [‡]	Specificity [‡]	Accuracy
1	Logistic Regression	0.8768	0.7778	0.8707
2	LOGISTIC REGESSTION WITH IMPORTANT VARIABLES	0.9201	0.5513	0.8549
3	DECISION TREE MODELS WITH ALL VARIABLES	0.8585	0.4750	0.8367
4	DECISION TREE WITH IMPORTANT VARIABLES	0.9000	0.4615	0.8390
5	DECISION TREE PRUNED	0.8609	0.5000	0.8413
6	RANDOM FOREST	0.8600	0.8300	0.8600
7	RANDOM FOREST WITH FEATURE ENGEENEARING	0.8762	0.8462	0.8753



- Selecting Best model is nothing but selecting with high Prediction, Accuracy, specificity, Sensitivity but also consideration of model simplicity and stability
- Random Forest with New Variables out performed in terms of Accuracy
- From above cases it can be seen that <u>Logistic Regression</u> or <u>Random Forest</u> can be implemented as it is <u>easier to implement and Performing good</u> at <u>Prediction</u>

Thank You!!!