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Inverting the Army Intelligence Pyramid

By Us Army, Maj Christopher C. E. McGarry

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Lessons learned from operations in Afghanistan and Iraq over the past ten years indicate that the Army is fighting in an environment that requires a change in how organizations gather, analyze, synthesize, and produce intelligence. Top-down intelligence no longer drives today's operations. Instead, current operations produce numerous lower-level information and intelligence reports that higher headquarters must gather, analyze, and synthesize. The sheer volume of these reports and the depth and breadth of information they provide often exceed the capacity of the intelligence organizations at the various headquarters echelons particularly those within the brigade combat team (BCT). The particularly high demand for intelligence in today's operational environment, coupled with the need for operational integration of tactical units, leads to the critical question: does the U. S. Army require intelligence support teams at the company level in all BCTs? The methodology consists of a detailed description, analysis, and synthesis of current data collected on intelligence needs and organizational responses to these needs at the company-level throughout the U. S. Army. This research includes case study analysis comparing select brigade combat...



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