Exit Survey of Australian TAFE and DETE employees

This project takes in data of exit surveys of Australian employees who worked in Australian institutions that concern employment and education. The data are taken from two different sources, namely Department of Education, Training and Employment (DETE) and the Technical and Further Education (TAFE) institute. This project emphasizes on how to deal with invalid and missing data when analyzing a dataset.

We would like to answer the following question:

What are the profiles of those who resigned from these institutes?

Filter dataset to include only relevant data

First we import the data and do some exploration

```
import warnings
warnings.filterwarnings('ignore')

import pandas as pd
import numpy as np

#read in the data
dete_survey=pd.read_csv("dete_survey.csv")
tafe_survey=pd.read_csv("tafe_survey.csv")
```

#explore dete_survey dete_survey.head()

	ID	SeparationType	Cease Date	DETE Start Date	Role Start Date	Position	Classification	Region	Business Unit	Employment Status	***	Kept informed	W
0	1	III Health Retirement	08/2012	1984	2004	Public Servant	A01-A04	Central Office	Corporate Strategy and Peformance	Permanent Full-time		N	N
1	2	Voluntary Early Retirement (VER)	08/2012	Not Stated	Not Stated	Public Servant	AO5-AO7	Central Office	Corporate Strategy and Peformance	Permanent Full-time		N	N
2	3	Voluntary Early Retirement (VER)	05/2012	2011	2011	Schools Officer	NaN	Central Office	Education Queensland	Permanent Full-time		N	N
3	4	Resignation-Other reasons	05/2012	2005	2006	Teacher	Primary	Central Queensland	NaN	Permanent Full-time		Α	N
4	5	Age Retirement	05/2012	1970	1989	Head of Curriculum/Head of Special Education	NaN	South East	NaN	Permanent Full-time		N	Α

5 rows × 56 columns

In [43]: #explore tafe_survey tafe_survey.head()

Record ID	Institute	WorkArea	CESSATION YEAR	Reason for ceasing employment	Contributing Factors. Career Move - Public Sector	Contributing Factors. Career Move - Private Sector	Contributing Factors. Career Move - Self- employment	Contributing Factors. III Health	Co Matern
0 6.341330e+17	Southern Queensland Institute of TAFE	Non- Delivery (corporate)	2010.0	Contract Expired	NaN	NaN	NaN	NaN	NaN
1 6.341337e+17	Mount Isa Institute of TAFE	Non- Delivery (corporate)	2010.0	Retirement	-	-	-	-	-
2 6.341388e+17	Mount Isa Institute of TAFE	Delivery (teaching)	2010.0	Retirement	-	-	-	-	-
3 6.341399e+17	Mount Isa Institute of TAFE	Non- Delivery (corporate)	2010.0	Resignation	-	-	-	-	-
4 6.341466e+17	Southern Queensland Institute of TAFE	Delivery (teaching)	2010.0	Resignation	-	Career Move - Private Sector	-	-	-

⁵ rows × 72 columns

From looking at the above some notes:

- 1. The dete_survey dataframe contains 'Not Stated' values that indicate values are missing, but they aren't represented as NaN.
- 2. Both the dete_survey and tafe_survey contain many columns that we don't need to complete our analysis.
- 3. Each dataframe contains many of the same columns, but the column names are different.

4. The survey included everyone who left the company for various reasons, not exclusively resignations

To address point 1 we can read the data again but this time setting na_values="Not Stated"

```
#Re-read the data with more consistent NaN values

dete_survey=pd.read_csv("dete_survey.csv",na_values="Not Stated")

tafe_survey=pd.read_csv("tafe_survey.csv",na_values="Not Stated")
```

To address point 2, columns 28 to 48 of dete_survey and 17 to 65 of tafe survey were decided to be irrelevant in answering the question; lets drop them

```
#Drop unnecessary columns
dete_survey_updated=dete_survey.drop(dete_survey.columns[28:49],axis=1)
tafe_survey_updated=tafe_survey.drop(tafe_survey.columns[17:66],axis=1)
```

To address point 3, standardize the column names on both surveys that are relevant to answering our question and convey the same information. Since the DETE columns have more comprehensible column names, we adapt TAFE's column names to follow DETE's.

```
#First we standardize DETE's column names for easy referencing later. We standardize to snake case

dete_survey_updated.columns=dete_survey_updated.columns.str.lower()

dete_survey_updated.columns=dete_survey_updated.columns.str.strip()

dete_survey_updated.columns=dete_survey_updated.columns.str.replace(" ","_")

print(dete_survey_updated.columns)
```

Index(['id', 'separationtype', 'cease_date', 'dete_start_date',

'role start date', 'position', 'classification', 'region',

'business unit', 'employment status', 'career move to public sector',

```
'career_move_to_private_sector', 'interpersonal_conflicts',
'job_dissatisfaction', 'dissatisfaction_with_the_department',
'physical_work_environment', 'lack_of_recognition',
'lack_of_job_security', 'work_location', 'employment_conditions',
'maternity/family', 'relocation', 'study/travel', 'ill_health',
'traumatic_incident', 'work_life_balance', 'workload',
'none_of_the_above', 'gender', 'age', 'aboriginal', 'torres_strait',
'south_sea', 'disability', 'nesb'],
dtype='object')
```

Now standardize column names of TAFE that convey the same information as that of DETE's

```
In [47]: #Dictionary containing column names in TAFE that are translated to corresponding columns
        in DETE
       old to new column name={'Record ID': 'id',
       'CESSATION YEAR': 'cease date',
       'Reason for ceasing employment': 'separationtype',
       'Gender. What is your Gender?': 'gender',
       'CurrentAge. Current Age': 'age',
       'Employment Type. Employment Type': 'employment status',
       'Classification. Classification': 'position',
       'LengthofServiceOverall. Overall Length of Service at Institute (in years)': 'institute
       service'.
       'LengthofServiceCurrent. Length of Service at current workplace (in years)': 'role servi
       ce'
       #Rename TAFE's columns
       tafe survey updated=tafe survey updated.rename(old to new column name,axis=1)
       print(tafe survey updated.columns)
```

```
'Contributing Factors. Career Move - Private Sector ',
'Contributing Factors. Career Move - Self-employment',
'Contributing Factors. Ill Health',
'Contributing Factors. Maternity/Family',
'Contributing Factors. Dissatisfaction',
'Contributing Factors. Job Dissatisfaction',
'Contributing Factors. Interpersonal Conflict',
'Contributing Factors. Study', 'Contributing Factors. Travel',
'Contributing Factors. Other', 'Contributing Factors. NONE', 'gender',
'age', 'employment_status', 'position', 'institute_service',
'role_service'],
dtype='object')
```

150

Thus now we ensure that in both dataframes the columns that convey the same information have the same name. This is important for concatenating both dataframes later

To address point 4, we first need to filter out the dataset to only include employees who leave the company by resignation. To do this, we check out the types of separation that employers have with the company (e.g. resigned, retired, etc.). This information is under the separationtype column of each dataset.

```
#Access separationtype column statistics
tafe survey updated["separationtype"].value counts()
  Resignation
                         340
  Contract Expired
                         127
  Retrenchment/ Redundancy
                         104
  Retirement
                          82
  Transfer
                          25
  Termination
  Name: separationtype, dtype: int64
dete survey updated["separationtype"].value counts()
  Age Retirement
                                    285
```

Resignation-Other reasons

```
Resignation-Other employer 91
Resignation-Move overseas/interstate 70
Voluntary Early Retirement (VER) 67
Ill Health Retirement 61
Other 49
Contract Expired 34
Termination 15
Name: separationtype, dtype: int64
```

From the above, there are 4 types of resignations; for our objective we will only focus on these. We filter each dataset so that only rows with "resignation" are kept

We would also like to standardize the length of employment of these resigned employees. The datasets contain data about the start and end year of employment. The TAFE dataset already has the employment duration under institute_service column, however the DETE doesn't. Let's create this column for DETE.

First, some of the data in cease_date and dete_start_date columns of the DETE dataset are not clean. Let's check them

```
In [51]: #Check resignation year in DETE
dete_resignations["cease_date"].value_counts()

2012 126
2013 74
01/2014 22
```

```
12/2013
                      17
          06/2013
                     14
          09/2013
                      11
          07/2013
                      9
          11/2013
                      9
          10/2013
                      6
           08/2013
                      4
          05/2012
                      2
          05/2013
                      2
           09/2010
                      1
           07/2006
                      1
          07/2012
                      1
           2010
          Name: cease_date, dtype: int64
In [52]: #Check start year in DETE
         dete_resignations["dete_start_date"].value_counts(sort=True).sort_index(ascending=False)
           2013.0
                    10
          2012.0
                    21
          2011.0
                    24
           2010.0
                    17
          2009.0
                    13
           2008.0
                    22
           2007.0
                    21
           2006.0
                    13
           2005.0
                    15
           2004.0
                    14
           2003.0
                    6
          2002.0
                    6
           2001.0
           2000.0
          1999.0
                    8
```

5

4

6

1998.0 1997.0

1996.0 1995.0

1994.0

```
1993.0
1992.0
1991.0
1990.0
1989.0
1988.0
1987.0
1986.0
1985.0
          3
1984.0
          1
1983.0
          2
1982.0
          1
1980.0
1977.0
          1
1976.0
          2
1975.0
          1
1974.0
1973.0
          1
1972.0
          1
1971.0
          1
1963.0
          1
Name: dete start date, dtype: int64
```

The data in cease_date are all not in years. Let's fix this

```
In [53]: #Fix cease_date column of DETE to only include year of resignation
    pattern=r"([1-2][0-9]{3})"
    dete_resignations["cease_date"]=dete_resignations["cease_date"].copy().str.extract(patte
    rn).astype(float)

In [54]: #Calculate employment length of resigned employees in DETE
    dete_resignations["institute_service"]=dete_resignations["cease_date"].copy()-dete_resignations["dete_start_date"].copy()
```

With this data, we can find how many years do each employee work in the DETE institute

Classify resignations based on dissapointment

First we would like to profile resigned employees that resigned because they are dissapointed.

The datasets have columns of possible reasons of resignation, with True/False answer for each reason. In each data set, we have chosen the columns that indicate dissapointment, and the choice are as shown:

TAFE

- 1. Contributing Factors. Dissatisfaction
- 2. Contributing Factors. Job Dissatisfaction

DETE

- 1. job dissatisfaction
- 2. dissatisfaction_with_the_department
- 3. physical work environment
- 4. lack of recognition
- 5. lack of job security
- 6. work location
- 7. employment conditions
- 8. work life balance
- 9. workload

Let's create a new column called "dissatisfied", which will have True whenever any of the factors above are True for each resigned employee.

In [55]: #We do the above first for TAFE #In the two columns indicating disappointment specified above, "-" indicates False and c

```
olumn name indicates True
#Initialize tafe dissatisfaction columns
tafe dissatisfaction columns=["Contributing Factors. Dissatisfaction", "Contributing Fact
ors. Job Dissatisfaction"
#Check if there are null/invalid entries in the columns
for i in tafe dissatisfaction columns:
    print(tafe resignations[tafe resignations[i].isnull()])
#The print statement above shows there are 8 NaN entries in each column, and each pair r
eside in the same row.
#This is fortunate, since this means the invalid entries are grouped together. Thus when
we create the dissatisfied column
#later, valid data in that column comes from valid data and invalid data from invalid da
ta
#Create a function that maps - to False (i.e. not disappointed) and column name to True
 (i.e. disappointed)
def update vals(value):
    if value=="-":
        return False
    elif pd.isnull(value):
        return np.nan
    return True
#Create the dissatisfied column for TAFE; if the employee answers True in any of the two
 columns, the dissatisfied value for
#that employee will be True. The NaN employees will remain NaN.
X=tafe resignations[tafe dissatisfaction columns].applymap(update vals).copy()
```

```
#used copy() in the above line so that if I change X (as I do below with any(), the colu
mns in tafe_resignations remain intact)
tafe_resignations["dissatisfied"]=X.any(axis=1,skipna=False)
tafe_resignations_up=tafe_resignations.copy()

tafe_resignations_up['dissatisfied'].value_counts(dropna=False).head()
```

```
id
                                          Institute \
    6.341770e+17 Brisbane North Institute of TAFE
   6.341779e+17 Brisbane North Institute of TAFE
51 6.342141e+17 Southbank Institute of Technology
258 6.345510e+17 Tropical North Institute of TAFE
276 6.345581e+17
                               SkillsTech Australia
437 6.346963e+17 Tropical North Institute of TAFE
513 6.347827e+17 Southbank Institute of Technology
670 6.350124e+17 Tropical North Institute of TAFE
                    WorkArea cease date separationtype \
16
    Non-Delivery (corporate)
                                  2010.0
                                            Resignation
18
         Delivery (teaching)
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                                            Resignation
    Non-Delivery (corporate)
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                                            Resignation
258 Non-Delivery (corporate)
                                  2011.0
                                            Resignation
276
         Delivery (teaching)
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                                            Resignation
    Non-Delivery (corporate)
                                  2012.0
                                            Resignation
513 Non-Delivery (corporate)
                                            Resignation
                                     NaN
670
         Delivery (teaching)
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   Contributing Factors. Career Move - Public Sector \
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Contributing Factors. Career Move - Private Sector
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    Contributing Factors. Ill Health Contributing Factors. Maternity/Family ∖
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Contributing Factors. Other Contributing Factors. NONE gender
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    employment_status position institute_service role_service
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[8 rows x 23 columns]
               id
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                    Brisbane North Institute of TAFE
     6.341779e+17
                    Brisbane North Institute of TAFE
     6.342141e+17
                   Southbank Institute of Technology
258 6.345510e+17
                    Tropical North Institute of TAFE
276 6.345581e+17
                                SkillsTech Australia
437 6.346963e+17
                    Tropical North Institute of TAFE
                   Southbank Institute of Technology
513 6.347827e+17
                    Tropical North Institute of TAFE
670 6.350124e+17
                     WorkArea cease_date separationtype \
16
     Non-Delivery (corporate)
                                    2010.0
                                              Resignation
18
          Delivery (teaching)
                                    2010.0
                                              Resignation
     Non-Delivery (corporate)
51
                                    2010.0
                                              Resignation
258
     Non-Delivery (corporate)
                                    2011.0
                                              Resignation
276
          Delivery (teaching)
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                                              Resignation
437 Non-Delivery (corporate)
                                    2012.0
                                              Resignation
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```
513 Non-Delivery (corporate)
                                            Resignation
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670
         Delivery (teaching)
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    Contributing Factors. Career Move - Public Sector \
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    Contributing Factors. Other Contributing Factors. NONE gender
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    employment_status position institute_service role_service
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670
                                                           NaN
                  NaN
                           NaN
                                              NaN
[8 rows x 23 columns]
         241
False
          91
True
```

NaN 8 Name: dissatisfied, dtype: int64

```
In [56]: #Now do the same operation for DETE
       dete dissatisfaction columns=["job dissatisfaction",
       "dissatisfaction with the department",
       "physical work environment",
       "lack of recognition",
       "lack of job security",
       "work location",
       "employment conditions",
       "work life balance",
       "workload"1
       #Check if there are any NaN values in each column
       #for i in dete dissatisfaction columns:
            print(dete resignations[i].isnull().sum())
       #The above returned 0 for all result, and so we can be sure that all the data inside is
        valid.
       Y=dete resignations[dete dissatisfaction columns].copy()
       dete resignations["dissatisfied"]=Y.any(axis=1,skipna=False)
       dete resignations up=dete resignations.copy()
       dete resignations up['dissatisfied'].value counts(dropna=False)
```

False 162
True 149
Name: dissatisfied, dtype: int64

Now we combine our datasets.

```
In [57]: # We concatenate the rows.
       # All columns will be available and NaN will be added to cells that are in one dataset b
       ut not in other
       # First we create a column in each dataset to help signify which dataset the rows belong
        to.
       dete resignations up["institute"]="DETE"
       tafe resignations up["institute"]="TAFE"
       # Now concatenate
       combined=pd.concat([tafe resignations up,dete resignations up],axis=0)
       # Next we do an extra filtering task
       combined.notnull().sum().sort values()
         torres strait
                                                    0
         south sea
                                                    3
         aboriginal
                                                    7
                                                    8
         disability
         nesb
         business unit
                                                   32
         classification
                                                  161
```

265

271

283

290

311

311

311

311

311

311

311

311

career move to private sector

dissatisfaction with the department

career move to public sector

interpersonal_conflicts

physical work environment

job dissatisfaction

lack of recognition

lack of job security

region

role start date

dete_start_date

role service

work_location	311
maternity/family	311
relocation	311
study/travel	311
ill_health	311
traumatic_incident	311
work_life_balance	311
workload	311
none_of_the_above	311
employment_conditions	311
Contributing Factors. Ill Health	332
Contributing Factors. Maternity/Family	332
Contributing Factors. Career Move - Public Sector	332
Contributing Factors. Dissatisfaction	332
Contributing Factors. Job Dissatisfaction	332
Contributing Factors. Interpersonal Conflict	332
Contributing Factors. Study	332
Contributing Factors. Travel	332
Contributing Factors. Other	332
Contributing Factors. NONE	332
Contributing Factors. Career Move - Self-employment	332
Contributing Factors. Career Move - Private Sector	332
WorkArea	340
Institute	340
institute_service	563
gender	592
age	596
employment_status	597
position	598
cease_date	635
dissatisfied	643
separationtype	651
institute	651
id	651
dtype: int64	

In [58]: #We saw that many columns have a lot of NaNs; we take them out and create a cleaner comb ined dataset.

```
combined updated=combined.dropna(thresh=500,axis=1).copy()
```

After combining, we can plot how many people resigned with disappointment based on their years of service in the institutes. To more easily categorize each dissatisfied person, we can categorize them based on their career stage, defined as:

1. New: less than 3 years working in the company

2. Experienced: 3-6 years3. Established: 7-10 years4. Veteran: >=11 years

```
#We check the institute_service column for this purpose, and later create a new column s ervice_cat to categorize each person combined_updated["institute_service"].astype("str") combined_updated["institute_service"].value_counts(dropna=False)
```

```
NaN
                      88
Less than 1 year
                      73
1-2
                      64
3-4
                      63
5-6
                      33
11-20
                      26
5.0
                      23
1.0
                      22
7-10
                      21
3.0
                      20
0.0
                      20
6.0
                      17
4.0
                      16
2.0
                      14
9.0
                      14
7.0
                      13
More than 20 years
                      10
8.0
                        8
                        8
13.0
```

```
15.0
                       7
20.0
                       7
12.0
10.0
14.0
22.0
17.0
18.0
16.0
11.0
23.0
24.0
19.0
39.0
                       3
32.0
21.0
                       3
25.0
26.0
30.0
                       2
36.0
28.0
41.0
                       1
27.0
29.0
31.0
33.0
34.0
                       1
35.0
38.0
                       1
42.0
                       1
49.0
```

Name: institute_service, dtype: int64

#Since the institute_service column names are irregular, we need to extract the numbers corresponding to the period of employment

#Extract only the years inside institute_service. For those with ranges, we take the low

```
er bound
pattern=r"(\d+)"
combined updated["institute service"].apply(type).nunique()
#The above indicates insitute service contains both str and float, so we need to make al
l str so that we can use the
#the extract function; use astype(str) to the Series as shown below
result pattern=combined updated["institute service"].astype("str").str.extract(pattern)
#only extract first occurence in each
result pattern=result pattern.astype(float)
#Create category
def categorize(value):
    if value<3:</pre>
        return "New"
    elif 3 <= value <7:
        return "Experienced"
    elif 7<=value<11:</pre>
        return "Established"
    elif value>=11:
        return "Veteran"
    elif pd.isnull(value):
        return np.nan
#Create the new column specifying the employee's place in the category
combined updated["service cat"]=result pattern.apply(categorize,axis=1,raw=True)
```

Thus now we have two columns; one signifying whether the employee resigned with dissatisfaction or not, and the other categorizing how long have they worked in the company. We can finally plot, for each category (i.e.

the x axis), how many of them resigned with dissapointment (in percentage) (i.e. y axis). However, each column still has NaN values, seen through the code below:

New 193
Experienced 172
Veteran 136
NaN 88
Established 62
Name: service_cat, dtype: int64

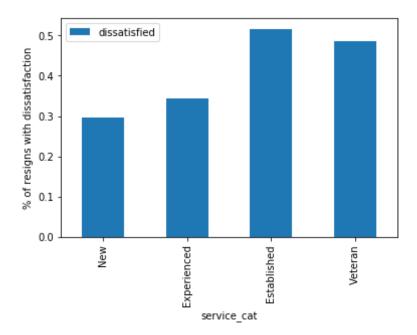
We need to decide on what to do with these NaN values, since they are quite significant. For instance, service_cat has 88 NaN values, which is about 13 percent of the whole data. We decide to drop these from our analysis. For the dissatisfied column, we decide to classify NaN's as False (i.e. not disappointed). This is done below.

```
# Replace missing values in combined_updated with its most frequent value (i.e. False)
combined_updated['dissatisfied'] = combined_updated['dissatisfied'].fillna(False)

# Pivot table so that index is category and values is dissatisfaction. This operation au
tomatically drop the NaN indices.
plot_dissatisfaction=combined_updated.pivot_table(index="service_cat",values="dissatisfied")
```

```
#Finally plot the data
%matplotlib inline
import matplotlib.pyplot as plt
fig=plt.figure()
ax1=fig.add_subplot(1,1,1)
x_label_ordered=["New","Experienced","Established","Veteran"]
plot_diss=plot_dissatisfaction.reindex(x_label_ordered).plot(kind="bar",ax=ax1)
ax1.set_ylabel("% of resigns with dissatisfaction")
```

Text(0, 0.5, '% of resigns with dissatisfaction')



We can conclude that as an employer serves in the company longer, those who resign are likely to do so in dissatisfaction.

Remember this is preliminary result; we have assumed that 8 people who answered NaN in the dissatisfied column are dissatisfied and we classified them as dissatisfied. We have also excluded the 88 people who was not categorizable due to their start or/and end year of employment being invalid.