

WILEY

American Finance Association

Portfolio Selection

Author(s): Harry Markowitz

Source: *The Journal of Finance*, Vol. 7, No. 1 (Mar., 1952), pp. 77-91

Published by: Wiley for the American Finance Association

Stable URL: <http://www.jstor.org/stable/2975974>

Accessed: 08-12-2017 19:53 UTC

JSTOR is a not-for-profit service that helps scholars, researchers, and students discover, use, and build upon a wide range of content in a trusted digital archive. We use information technology and tools to increase productivity and facilitate new forms of scholarship. For more information about JSTOR, please contact support@jstor.org.

Your use of the JSTOR archive indicates your acceptance of the Terms & Conditions of Use, available at <http://about.jstor.org/terms>



American Finance Association, Wiley are collaborating with JSTOR to digitize, preserve and extend access to *The Journal of Finance*

PORTFOLIO SELECTION*

HARRY MARKOWITZ

The Rand Corporation

THE PROCESS OF SELECTING a portfolio may be divided into two stages. The first stage starts with observation and experience and ends with beliefs about the future performances of available securities. The second stage starts with the relevant beliefs about future performances and ends with the choice of portfolio. This paper is concerned with the second stage. We first consider the rule that the investor does (or should) maximize discounted expected, or anticipated, returns. This rule is rejected both as a hypothesis to explain, and as a maximum to guide investment behavior. We next consider the rule that the investor does (or should) consider expected return a desirable thing *and* variance of return an undesirable thing. This rule has many sound points, both as a maxim for, and hypothesis about, investment behavior. We illustrate geometrically relations between beliefs and choice of portfolio according to the "expected returns—variance of returns" rule.

One type of rule concerning choice of portfolio is that the investor does (or should) maximize the discounted (or capitalized) value of future returns.¹ Since the future is not known with certainty, it must be "expected" or "anticipated" returns which we discount. Variations of this type of rule can be suggested. Following Hicks, we could let "anticipated" returns include an allowance for risk.² Or, we could let the rate at which we capitalize the returns from particular securities vary with risk.

The hypothesis (or maxim) that the investor does (or should) maximize discounted return must be rejected. If we ignore market imperfections the foregoing rule never implies that there is a diversified portfolio which is preferable to all non-diversified portfolios. Diversification is both observed and sensible; a rule of behavior which does not imply the superiority of diversification must be rejected both as a hypothesis and as a maxim.

* This paper is based on work done by the author while at the Cowles Commission for Research in Economics and with the financial assistance of the Social Science Research Council. It will be reprinted as Cowles Commission Paper, New Series, No. 60.

1. See, for example, J. B. Williams, *The Theory of Investment Value* (Cambridge, Mass.: Harvard University Press, 1938), pp. 55–75.

2. J. R. Hicks, *Value and Capital* (New York: Oxford University Press, 1939), p. 126. Hicks applies the rule to a firm rather than a portfolio.

The foregoing rule fails to imply diversification no matter how the anticipated returns are formed; whether the same or different discount rates are used for different securities; no matter how these discount rates are decided upon or how they vary over time.³ The hypothesis implies that the investor places all his funds in the security with the greatest discounted value. If two or more securities have the same value, then any of these or any combination of these is as good as any other.

We can see this analytically: suppose there are N securities; let r_{it} be the anticipated return (however decided upon) at time t per dollar invested in security i ; let d_{it} be the rate at which the return on the i^{th} security at time t is discounted back to the present; let X_i be the relative amount invested in security i . We exclude short sales, thus $X_i \geq 0$ for all i . Then the discounted anticipated return of the portfolio is

$$R = \sum_{t=1}^{\infty} \sum_{i=1}^N d_{it} r_{it} X_i$$

$$= \sum_{i=1}^N X_i \left(\sum_{t=1}^{\infty} d_{it} r_{it} \right)$$

$$R_i = \sum_{t=1}^{\infty} d_{it} r_{it} \text{ is the discounted return of the } i^{\text{th}} \text{ security, therefore}$$

$R = \sum X_i R_i$ where R_i is independent of X_i . Since $X_i \geq 0$ for all i and $\sum X_i = 1$, R is a weighted average of R_i with the X_i as non-negative weights. To maximize R , we let $X_i = 1$ for i with maximum R_i . If several R_{a_i} , $a = 1, \dots, K$ are maximum then any allocation with

$$\sum_{a=1}^K X_{a_i} = 1$$

maximizes R . In no case is a diversified portfolio preferred to all non-diversified portfolios.⁴

It will be convenient at this point to consider a static model. Instead of speaking of the time series of returns from the i^{th} security ($r_{i1}, r_{i2}, \dots, r_{it}, \dots$) we will speak of "the flow of returns" (r_i) from the i^{th} security. The flow of returns from the portfolio as a whole is

3. The results depend on the assumption that the anticipated returns and discount rates are independent of the particular investor's portfolio.

4. If short sales were allowed, an infinite amount of money would be placed in the security with highest r .

$R = \sum X_i r_i$. As in the dynamic case if the investor wished to maximize "anticipated" return from the portfolio he would place all his funds in that security with maximum anticipated returns.

There is a rule which implies both that the investor should diversify and that he should maximize expected return. The rule states that the investor does (or should) diversify his funds among all those securities which give maximum expected return. The law of large numbers will insure that the actual yield of the portfolio will be almost the same as the expected yield.⁵ This rule is a special case of the expected returns—variance of returns rule (to be presented below). It assumes that there is a portfolio which gives both maximum expected return and minimum variance, and it commends this portfolio to the investor.

This presumption, that the law of large numbers applies to a portfolio of securities, cannot be accepted. The returns from securities are too intercorrelated. Diversification cannot eliminate all variance.

The portfolio with maximum expected return is not necessarily the one with minimum variance. There is a rate at which the investor can gain expected return by taking on variance, or reduce variance by giving up expected return.

We saw that the expected returns or anticipated returns rule is inadequate. Let us now consider the expected returns—variance of returns ($E-V$) rule. It will be necessary to first present a few elementary concepts and results of mathematical statistics. We will then show some implications of the $E-V$ rule. After this we will discuss its plausibility.

In our presentation we try to avoid complicated mathematical statements and proofs. As a consequence a price is paid in terms of rigor and generality. The chief limitations from this source are (1) we do not derive our results analytically for the n -security case; instead, we present them geometrically for the 3 and 4 security cases; (2) we assume static probability beliefs. In a general presentation we must recognize that the probability distribution of yields of the various securities is a function of time. The writer intends to present, in the future, the general, mathematical treatment which removes these limitations.

We will need the following elementary concepts and results of mathematical statistics:

Let Y be a random variable, i.e., a variable whose value is decided by chance. Suppose, for simplicity of exposition, that Y can take on a finite number of values y_1, y_2, \dots, y_N . Let the probability that $Y =$

5. Williams, *op. cit.*, pp. 68, 69.

y_1 , be p_1 ; that $Y = y_2$ be p_2 etc. The expected value (or mean) of Y is defined to be

$$E = p_1 y_1 + p_2 y_2 + \dots + p_N y_N$$

The variance of Y is defined to be

$$V = p_1 (y_1 - E)^2 + p_2 (y_2 - E)^2 + \dots + p_N (y_N - E)^2.$$

V is the average squared deviation of Y from its expected value. V is a commonly used measure of dispersion. Other measures of dispersion, closely related to V are the standard deviation, $\sigma = \sqrt{V}$ and the coefficient of variation, σ/E .

Suppose we have a number of random variables: R_1, \dots, R_n . If R is a weighted sum (linear combination) of the R_i

$$R = a_1 R_1 + a_2 R_2 + \dots + a_n R_n$$

then R is also a random variable. (For example R_1 , may be the number which turns up on one die; R_2 , that of another die, and R the sum of these numbers. In this case $n = 2$, $a_1 = a_2 = 1$).

It will be important for us to know how the expected value and variance of the weighted sum (R) are related to the probability distribution of the R_1, \dots, R_n . We state these relations below; we refer the reader to any standard text for proof.⁶

The expected value of a weighted sum is the weighted sum of the expected values. I.e., $E(R) = a_1 E(R_1) + a_2 E(R_2) + \dots + a_n E(R_n)$. The variance of a weighted sum is not as simple. To express it we must define "covariance." The covariance of R_1 and R_2 is

$$\sigma_{12} = E \{ [R_1 - E(R_1)] [R_2 - E(R_2)] \}$$

i.e., the expected value of [(the deviation of R_1 from its mean) times (the deviation of R_2 from its mean)]. In general we define the covariance between R_i and R_j as

$$\sigma_{ij} = E \{ [R_i - E(R_i)] [R_j - E(R_j)] \}$$

σ_{ij} may be expressed in terms of the familiar correlation coefficient (ρ_{ij}). The covariance between R_i and R_j is equal to [(their correlation) times (the standard deviation of R_i) times (the standard deviation of R_j)]:

$$\sigma_{ij} = \rho_{ij} \sigma_i \sigma_j$$

6. E.g., J. V. Uspensky, *Introduction to Mathematical Probability* (New York: McGraw-Hill, 1937), chapter 9, pp. 161-81.

The variance of a weighted sum is

$$V(R) = \sum_{i=1}^N a_i^2 V(X_i) + 2 \sum_{i=1}^N \sum_{j>i}^N a_i a_j \sigma_{ij}$$

If we use the fact that the variance of R_i is σ_{ii} then

$$V(R) = \sum_{i=1}^N \sum_{j=1}^N a_i a_j \sigma_{ij}$$

Let R_i be the return on the i^{th} security. Let μ_i be the expected value of R_i ; σ_{ij} be the covariance between R_i and R_j (thus σ_{ii} is the variance of R_i). Let X_i be the percentage of the investor's assets which are allocated to the i^{th} security. The yield (R) on the portfolio as a whole is

$$R = \sum R_i X_i$$

The R_i (and consequently R) are considered to be random variables.⁷ The X_i are not random variables, but are fixed by the investor. Since the X_i are percentages we have $\sum X_i = 1$. In our analysis we will exclude negative values of the X_i (i.e., short sales); therefore $X_i \geq 0$ for all i .

The return (R) on the portfolio as a whole is a weighted sum of random variables (where the investor can choose the weights). From our discussion of such weighted sums we see that the expected return E from the portfolio as a whole is

$$E = \sum_{i=1}^N X_i \mu_i$$

and the variance is

$$V = \sum_{i=1}^N \sum_{j=1}^N \sigma_{ij} X_i X_j$$

7. I.e., we assume that the investor does (and should) act as if he had probability beliefs concerning these variables. In general we would expect that the investor could tell us, for any two events (A and B), whether he personally considered A more likely than B, B more likely than A, or both equally likely. If the investor were consistent in his opinions on such matters, he would possess a system of probability beliefs. We cannot expect the investor to be consistent in every detail. We can, however, expect his probability beliefs to be roughly consistent on important matters that have been carefully considered. We should also expect that he will base his actions upon these probability beliefs—even though they be in part subjective.

This paper does not consider the difficult question of how investors do (or should) form their probability beliefs.

For fixed probability beliefs (μ_i, σ_{ij}) the investor has a choice of various combinations of E and V depending on his choice of portfolio X_1, \dots, X_N . Suppose that the set of all obtainable (E, V) combinations were as in Figure 1. The E - V rule states that the investor would (or should) want to select one of those portfolios which give rise to the (E, V) combinations indicated as efficient in the figure; i.e., those with minimum V for given E or more and maximum E for given V or less.

There are techniques by which we can compute the set of efficient portfolios and efficient (E, V) combinations associated with given μ_i

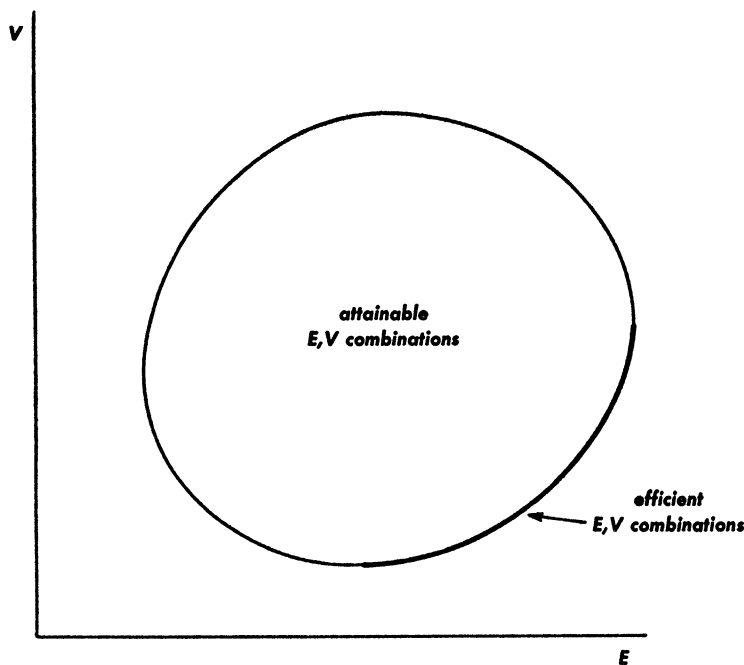


FIG. 1

and σ_{ij} . We will not present these techniques here. We will, however, illustrate geometrically the nature of the efficient surfaces for cases in which N (the number of available securities) is small.

The calculation of efficient surfaces might possibly be of practical use. Perhaps there are ways, by combining statistical techniques and the judgment of experts, to form reasonable probability beliefs (μ_i, σ_{ij}) . We could use these beliefs to compute the attainable efficient combinations of (E, V) . The investor, being informed of what (E, V) combinations were attainable, could state which he desired. We could then find the portfolio which gave this desired combination.

Two conditions—at least—must be satisfied before it would be practical to use efficient surfaces in the manner described above. First, the investor must desire to act according to the E - V maxim. Second, we must be able to arrive at reasonable μ_i and σ_{ij} . We will return to these matters later.

Let us consider the case of three securities. In the three security case our model reduces to

$$1) \quad E = \sum_{i=1}^3 X_i \mu_i$$

$$2) \quad V = \sum_{i=1}^3 \sum_{j=1}^3 X_i X_j \sigma_{ij}$$

$$3) \quad \sum_{i=1}^3 X_i = 1$$

$$4) \quad X_i \geq 0 \quad \text{for} \quad i = 1, 2, 3.$$

From (3) we get

$$3') \quad X_3 = 1 - X_1 - X_2$$

If we substitute (3') in equation (1) and (2) we get E and V as functions of X_1 and X_2 . For example we find

$$1') \quad E = \mu_3 + X_1(\mu_1 - \mu_3) + X_2(\mu_2 - \mu_3)$$

The exact formulas are not too important here (that of V is given below).⁸ We can simply write

$$a) \quad E = E(X_1, X_2)$$

$$b) \quad V = V(X_1, X_2)$$

$$c) \quad X_1 \geq 0, X_2 \geq 0, 1 - X_1 - X_2 \geq 0$$

By using relations (a), (b), (c), we can work with two dimensional geometry.

The attainable set of portfolios consists of all portfolios which satisfy constraints (c) and (3') (or equivalently (3) and (4)). The attainable combinations of X_1, X_2 are represented by the triangle \overline{abc} in Figure 2. Any point to the left of the X_2 axis is not attainable because it violates the condition that $X_1 \geq 0$. Any point below the X_1 axis is not attainable because it violates the condition that $X_2 \geq 0$. Any

8. $V = X_1^2(\sigma_{11} - 2\sigma_{13} + \sigma_{33}) + X_2^2(\sigma_{22} - 2\sigma_{23} + \sigma_{33}) + 2X_1X_2(\sigma_{12} - \sigma_{13} - \sigma_{23} + \sigma_{33}) + 2X_1(\sigma_{13} - \sigma_{33}) + 2X_2(\sigma_{23} - \sigma_{33}) + \sigma_{33}$

point above the line ($1 - X_1 - X_2 = 0$) is not attainable because it violates the condition that $X_3 = 1 - X_1 - X_2 \geq 0$.

We define an *isomean* curve to be the set of all points (portfolios) with a given expected return. Similarly an *isovariance* line is defined to be the set of all points (portfolios) with a given variance of return.

An examination of the formulae for E and V tells us the shapes of the isomean and isovariance curves. Specifically they tell us that typically⁹ the isomean curves are a system of parallel straight lines; the isovariance curves are a system of concentric ellipses (see Fig. 2). For example, if $\mu_2 \neq \mu_3$ equation 1' can be written in the familiar form $X_2 = a + bX_1$; specifically (1)

$$X_2 = \frac{E - \mu_3}{\mu_2 - \mu_3} - \frac{\mu_1 - \mu_3}{\mu_2 - \mu_3} X_1.$$

Thus the slope of the isomean line associated with $E = E_0$ is $-(\mu_1 - \mu_3)/(\mu_2 - \mu_3)$ its intercept is $(E_0 - \mu_3)/(\mu_2 - \mu_3)$. If we change E we change the intercept but not the slope of the isomean line. This confirms the contention that the isomean lines form a system of parallel lines.

Similarly, by a somewhat less simple application of analytic geometry, we can confirm the contention that the isovariance lines form a family of concentric ellipses. The "center" of the system is the point which minimizes V . We will label this point X . Its expected return and variance we will label E and V . Variance increases as you move away from X . More precisely, if one isovariance curve, C_1 , lies closer to X than another, C_2 , then C_1 is associated with a smaller variance than C_2 .

With the aid of the foregoing geometric apparatus let us seek the efficient sets.

X , the center of the system of isovariance ellipses, may fall either inside or outside the attainable set. Figure 4 illustrates a case in which X falls inside the attainable set. In this case: X is efficient. For no other portfolio has a V as low as X ; therefore no portfolio can have either smaller V (with the same or greater E) or greater E with the same or smaller V . No point (portfolio) with expected return E less than E is efficient. For we have $E > E$ and $V < V$.

Consider all points with a given expected return E ; i.e., all points on the isomean line associated with E . The point of the isomean line at which V takes on its least value is the point at which the isomean line

9. The isomean "curves" are as described above except when $\mu_1 = \mu_2 = \mu_3$. In the latter case all portfolios have the same expected return and the investor chooses the one with minimum variance.

As to the assumptions implicit in our description of the isovariance curves see footnote 12.

is tangent to an isovariance curve. We call this point $\hat{X}(E)$. If we let E vary, $\hat{X}(E)$ traces out a curve.

Algebraic considerations (which we omit here) show us that this curve is a straight line. We will call it the critical line l . The critical line passes through X for this point minimizes V for all points with $E(X_1, X_2) = E$. As we go along l in either direction from X , V increases. The segment of the critical line from X to the point where the critical line crosses

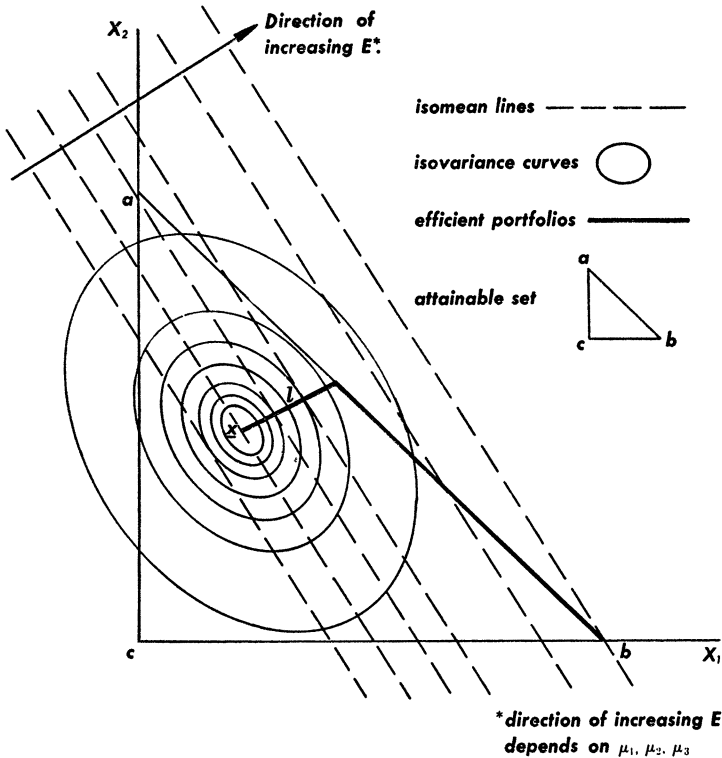


FIG. 2

the boundary of the attainable set is part of the efficient set. The rest of the efficient set is (in the case illustrated) the segment of the \overline{ab} line from d to b . b is the point of maximum attainable E . In Figure 3, X lies outside the admissible area but the critical line cuts the admissible area. The efficient line begins at the attainable point with minimum variance (in this case on the \overline{ab} line). It moves toward b until it intersects the critical line, moves along the critical line until it intersects a boundary and finally moves along the boundary to b . The reader may

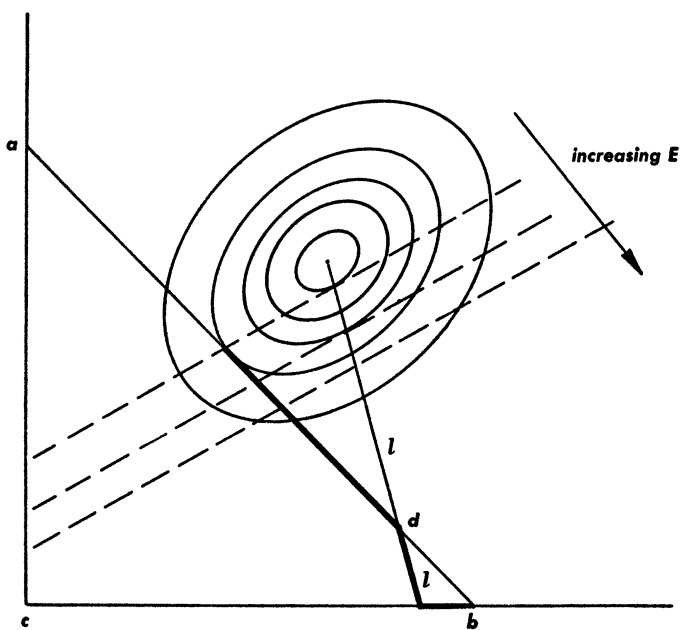


FIG. 3

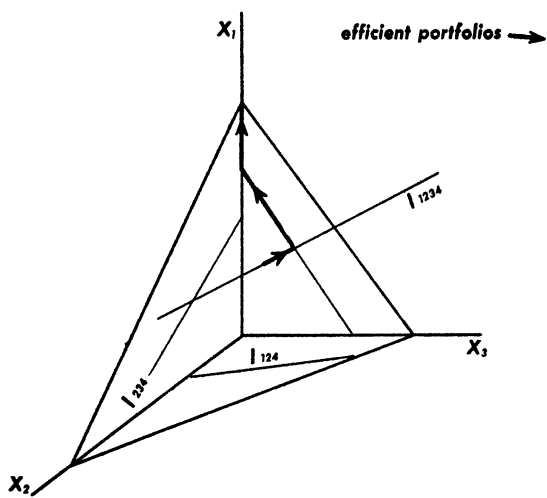


FIG. 4

wish to construct and examine the following other cases: (1) X lies outside the attainable set and the critical line does not cut the attainable set. In this case there is a security which does not enter into any efficient portfolio. (2) Two securities have the same μ_i . In this case the isomean lines are parallel to a boundary line. It may happen that the efficient portfolio with maximum E is a diversified portfolio. (3) A case wherein only one portfolio is efficient.

The efficient set in the 4 security case is, as in the 3 security and also the N security case, a series of connected line segments. At one end of the efficient set is the point of minimum variance; at the other end is a point of maximum expected return¹⁰ (see Fig. 4).

Now that we have seen the nature of the set of efficient portfolios, it is not difficult to see the nature of the set of efficient (E, V) combinations. In the three security case $E = a_0 + a_1X_1 + a_2X_2$ is a plane; $V = b_0 + b_1X_1 + b_2X_2 + b_{12}X_1X_2 + b_{11}X_1^2 + b_{22}X_2^2$ is a paraboloid.¹¹ As shown in Figure 5, the section of the E -plane over the efficient portfolio set is a series of connected line segments. The section of the V -paraboloid over the efficient portfolio set is a series of connected parabola segments. If we plotted V against E for efficient portfolios we would again get a series of connected parabola segments (see Fig. 6). This result obtains for any number of securities.

Various reasons recommend the use of the expected return-variance of return rule, both as a hypothesis to explain well-established investment behavior and as a maxim to guide one's own action. The rule serves better, we will see, as an explanation of, and guide to, "investment" as distinguished from "speculative" behavior.

10. Just as we used the equation $\sum_{i=1}^4 X_i = 1$ to reduce the dimensionality in the three

security case, we can use it to represent the four security case in 3 dimensional space. Eliminating X_4 we get $E = E(X_1, X_2, X_3)$, $V = V(X_1, X_2, X_3)$. The attainable set is represented, in three-space, by the tetrahedron with vertices $(0, 0, 0)$, $(0, 0, 1)$, $(0, 1, 0)$, $(1, 0, 0)$, representing portfolios with, respectively, $X_4 = 1$, $X_3 = 1$, $X_2 = 1$, $X_1 = 1$.

Let s_{123} be the subspace consisting of all points with $X_4 = 0$. Similarly we can define s_{a1}, \dots, aa to be the subspace consisting of all points with $X_i = 0$, $i \neq a_1, \dots, aa$. For each subspace s_{a1}, \dots, aa we can define a *critical line* la_1, \dots, aa . This line is the locus of points P where P minimizes V for all points in s_{a1}, \dots, aa with the same E as P . If a point is in s_{a1}, \dots, aa and is efficient it must be on la_1, \dots, aa . The efficient set may be traced out by starting at the point of minimum available variance, moving continuously along various la_1, \dots, aa according to definite rules, ending in a point which gives maximum E . As in the two dimensional case the point with minimum available variance may be in the interior of the available set or on one of its boundaries. Typically we proceed along a given critical line until either this line intersects one of a larger subspace or meets a boundary (and simultaneously the critical line of a lower dimensional subspace). In either of these cases the efficient line turns and continues along the new line. The efficient line terminates when a point with maximum E is reached.

11. See footnote 8.

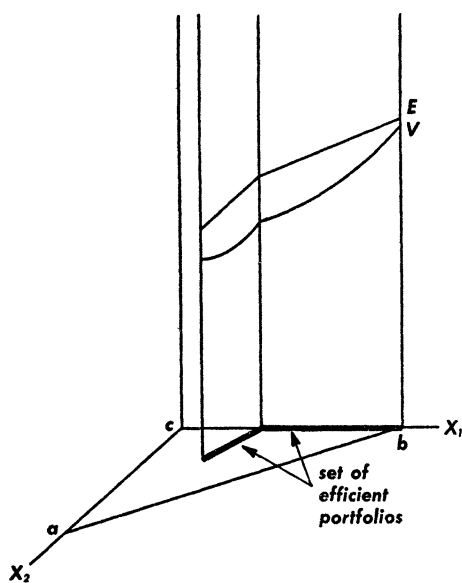


FIG. 5

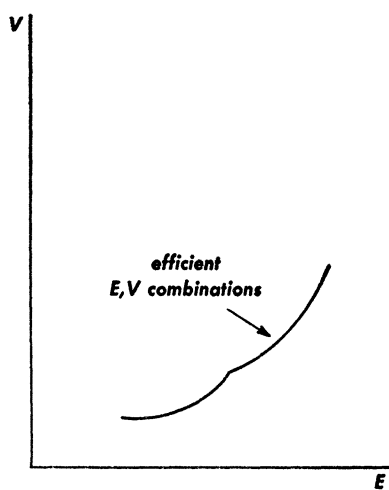


FIG. 6

Earlier we rejected the expected returns rule on the grounds that it never implied the superiority of diversification. The expected return-variance of return rule, on the other hand, implies diversification for a wide range of μ_i, σ_{ij} . This does not mean that the $E-V$ rule never implies the superiority of an undiversified portfolio. It is conceivable that one security might have an extremely higher yield and lower variance than all other securities; so much so that one particular undiversified portfolio would give maximum E and minimum V . But for a large, presumably representative range of μ_i, σ_{ij} the $E-V$ rule leads to efficient portfolios almost all of which are diversified.

Not only does the $E-V$ hypothesis imply diversification, it implies the "right kind" of diversification for the "right reason." The adequacy of diversification is not thought by investors to depend solely on the number of different securities held. A portfolio with sixty different railway securities, for example, would not be as well diversified as the same size portfolio with some railroad, some public utility, mining, various sort of manufacturing, etc. The reason is that it is generally more likely for firms within the same industry to do poorly at the same time than for firms in dissimilar industries.

Similarly in trying to make variance small it is not enough to invest in many securities. It is necessary to avoid investing in securities with high covariances among themselves. We should diversify across industries because firms in different industries, especially industries with different economic characteristics, have lower covariances than firms within an industry.

The concepts "yield" and "risk" appear frequently in financial writings. Usually if the term "yield" were replaced by "expected yield" or "expected return," and "risk" by "variance of return," little change of apparent meaning would result.

Variance is a well-known measure of dispersion about the expected. If instead of variance the investor was concerned with standard error, $\sigma = \sqrt{V}$, or with the coefficient of dispersion, σ/E , his choice would still lie in the set of efficient portfolios.

Suppose an investor diversifies between two portfolios (i.e., if he puts some of his money in one portfolio, the rest of his money in the other. An example of diversifying among portfolios is the buying of the shares of two different investment companies). If the two original portfolios have *equal* variance then typically¹² the variance of the resulting (compound) portfolio will be less than the variance of either original port-

12. In no case will variance be increased. The only case in which variance will not be decreased is if the return from both portfolios are perfectly correlated. To draw the iso-variance curves as ellipses it is both necessary and sufficient to assume that no two distinct portfolios have perfectly correlated returns.

folio. This is illustrated by Figure 7. To interpret Figure 7 we note that a portfolio (P) which is built out of two portfolios $P' = (X'_1, X'_2)$ and $P'' = (X''_1, X''_2)$ is of the form $P = \lambda P' + (1 - \lambda)P'' = (\lambda X'_1 + (1 - \lambda)X''_1, \lambda X'_2 + (1 - \lambda)X''_2)$. P is on the straight line connecting P' and P'' .

The E - V principle is more plausible as a rule for investment behavior as distinguished from speculative behavior. The third moment¹³ M_3 of

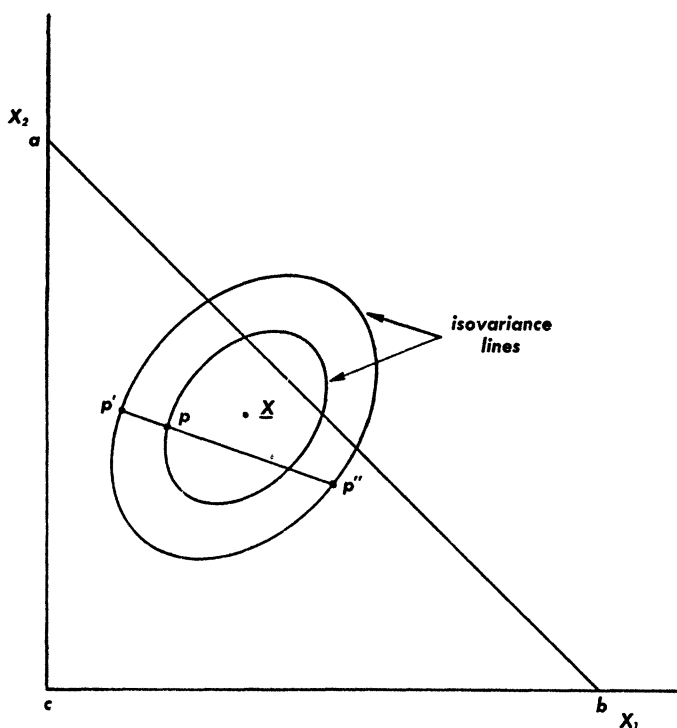


FIG. 7

the probability distribution of returns from the portfolio may be connected with a propensity to gamble. For example if the investor maximizes utility (U) which depends on E and V ($U = U(E, V)$, $\partial U / \partial E > 0$, $\partial U / \partial V < 0$) he will never accept an actuarially fair¹⁴ bet. But if

13. If R is a random variable that takes on a finite number of values r_1, \dots, r_n with probabilities p_1, \dots, p_n respectively, and expected value E , then $M_3 = \sum_{i=1}^n p_i (r_i - E)^3$

14. One in which the amount gained by winning the bet times the probability of winning

$U = U(E, V, M_3)$ and if $\partial U / \partial M_3 \neq 0$ then there are some fair bets which would be accepted.

Perhaps—for a great variety of investing institutions which consider yield to be a good thing; risk, a bad thing; gambling, to be avoided— E, V efficiency is reasonable as a working hypothesis and a working maxim.

Two uses of the $E-V$ principle suggest themselves. We might use it in theoretical analyses or we might use it in the actual selection of portfolios.

In theoretical analyses we might inquire, for example, about the various effects of a change in the beliefs generally held about a firm, or a general change in preference as to expected return versus variance of return, or a change in the supply of a security. In our analyses the X_i might represent individual securities or they might represent aggregates such as, say, bonds, stocks and real estate.¹⁵

To use the $E-V$ rule in the selection of securities we must have procedures for finding reasonable μ_i and σ_{ij} . These procedures, I believe, should combine statistical techniques and the judgment of practical men. My feeling is that the statistical computations should be used to arrive at a tentative set of μ_i and σ_{ij} . Judgment should then be used in increasing or decreasing some of these μ_i and σ_{ij} on the basis of factors or nuances not taken into account by the formal computations. Using this revised set of μ_i and σ_{ij} , the set of efficient E, V combinations could be computed, the investor could select the combination he preferred, and the portfolio which gave rise to this E, V combination could be found.

One suggestion as to tentative μ_i, σ_{ij} is to use the observed μ_i, σ_{ij} for some period of the past. I believe that better methods, which take into account more information, can be found. I believe that what is needed is essentially a "probabilistic" reformulation of security analysis. I will not pursue this subject here, for this is "another story." It is a story of which I have read only the first page of the first chapter.

In this paper we have considered the second stage in the process of selecting a portfolio. This stage starts with the relevant beliefs about the securities involved and ends with the selection of a portfolio. We have not considered the first stage: the formation of the relevant beliefs on the basis of observation.

15. Care must be used in using and interpreting relations among aggregates. We cannot deal here with the problems and pitfalls of aggregation.