TAPIOCA CHIPS





1.0 INTRODUCTION

The growing demand for snacks has led to the introduction of new edible food items like tapioca chips. It has a rightful place in the household menu all over the country. This tasty delicacy makes a good titbit as a snack food item, not only in households but also in parties, gatherings, picnics etc. It is nutritious and very easy to make and thus has become a popular snack item within no time. It is generally made on regional basis and nearby markets are catered to. There are no complications in making tapioca chips and the capital cost of the project is also manageable.

Tapioca chips and tapioca grains are two major snack food items. Tapioca chips have gained popularity throughout India and there are many small-scale manufacturers primarily catering to the local demand. Demand for this product is scattered throughout the country and the project can be set up in the vicinity of the market.

This project profile is for setting up of a Tapioca Chips manufacturing unit with installed processing capacity of 200 tonnes per annum of tapioca tubers.

2.0 MARKET POTENTIAL

Convenience food is the demand of the day in the progressive modern world. Indians are fond of many table varieties since ages and tapioca chips are one such item. It is being used in bulk in the households of urban, semi-urban and rural areas. With changing food habits, it is no more considered as a table variety and has assumed acceptance as a snack food item. Tapioca chips are available in different shapes, colours and tastes primarily based on the imagination of the promoters as well as judgement about the consumer preferences. Keeping in mind, the local preferences about tastes and palatability, changes can be made by adding some spices or red chilly.

3.0 PROCESS DETAILS

Tapioca chips are manufactured from fresh roots, using semi automatic or fully automatic machineries. It involves following operations:

- (a) Selection of tubers and washing;
- (b) Peeling/Trimming of tubers;
- (c) Slicing, washing and sorting;
- (d) De-watering;
- (e) Frying, cooling and packing.

4.0 COST OF THE PROJECT

The estimated project cost is given below

| Particulars | Amount (Rs lacs) |
|--------------------------------------|------------------|
| Land & Site Development | - |
| Building & Civil Works | 4.51 |
| Machinery & Equipment | 5.92 |
| Misc. Fixed Assets | 2.00 |
| Preliminary & Pre-operative Expenses | 0.83 |
| Contingencies & Escalation @ 3% | 0.37 |
| Working Capital Margin | 2.26 |
| TOTA | L 15.89 |



4.1 Land & Site Development: No cost has been considered for land & site development. It is assumed that the project will be set up in own land.

4.2 Building & Civil Works: Details of building & civil works are given below.

| Particulars | Area (Sqm) | Rate (Rs) | Amount (Rs) |
|---|------------|------------------|-------------|
| Work shed (Open shed, CGI roof, Concrete floor) | 60 | 3500 | 210000 |
| Store cum office (Brick wall, CGI roof, Concrete floor) | 40 | 5000 | 200000 |
| | 410000 | | |
| Add: Electrification, water supply, etc @ 10% | 41000 | | |
| | 451000 | | |
| | S | ay (Rs. in lacs) | 4.51 |

4.3 Machinery & Equipment: Details of machinery & equipment are given below.

| Particulars | Qty | Rate (Rs) | Amount (Rs) |
|---------------------------------------|-----|-------------------|-------------|
| Tapioca Washing Machine | 1 | 72000 | 72000 |
| Tapioca Slicer | 1 | 55000 | 55000 |
| Blancher | 1 | 120000 | 120000 |
| De-waterer | 1 | 55000 | 55000 |
| Thermostat controlled frying pans | 2 | 3000 | 6000 |
| Sealing Machine | 1 | 165000 | 165000 |
| Miscellaneous items | LS | LS | 20000 |
| | | Sub-total | 493000 |
| Add: Transportation, taxes, etc @ 20% | | | 98600 |
| | | TOTAL | 591600 |
| | | Say (Rs. in lacs) | 5.92 |

4.4 Misc. Fixed Assets: Details of miscellaneous fixed assets are given below.

| Particulars | Qty | Rate (Rs) | Amount (Rs) | | |
|--|-----|-------------------|-------------|--|--|
| Power connection (25 HP) | 1 | 100000 | 100000 | | |
| Water supply system (STW boring, 3 HP pump set, storage, pipes & fittings) | 1 | 80000 | 80000 | | |
| Furniture & fixtures | LS | LS | 10000 | | |
| Miscellaneous items | LS | LS | 10000 | | |
| TOTAL 200000 | | | | | |
| | | Say (Rs. in lacs) | 2.00 | | |

4.5 Preliminary & Pre-operative Expenses: Details of preliminary & pre-operative expenses are given below.

| 110 1 Tollimitary at 10 operative Experience Details of profit interface of perative experience are given below: | | | |
|--|------------------|--|--|
| Particulars | Amount (Rs lacs) | | |
| Travelling expenses | 0.30 | | |
| Professional & other fees | 0.20 | | |
| Interest during implementation | 0.23 | | |
| Miscellaneous expenses | 0.10 | | |
| TOTAL | 0.83 | | |

4.6 Contingencies & Escalation: Contingencies & escalation has been assumed at 3% of the cost of building & civil works, machinery & equipments and miscellaneous fixed assets.

4.7 Working Capital: Details of working capital are given below.

| Particulars | Pariod (Dava) | A | | |
|---|---------------|--------|--------|--------|
| | Period (Days) | Year 1 | Year 2 | Year 3 |
| Raw Materials & Consumables | 30 | 0.62 | 0.74 | 0.86 |
| Power | 30 | 0.06 | 0.08 | 0.09 |
| Salary | 30 | 0.40 | 0.41 | 0.41 |
| Finished Goods | 15 | 0.56 | 0.63 | 0.70 |
| Receivables | 15 | 0.62 | 0.74 | 0.86 |
| 7 | Total | 2.26 | 2.59 | 2.93 |
| | | | | |
| Working Capital Margin in Year 1 (100%) | 2.26 | | | |

5.0 MEANS OF FINANCE

The means of finance for the project is estimated as below.

| Particulars | Percent | Amount (Rs lacs) |
|--------------------------------------|---------|------------------|
| EQUITY | | |
| A. Equity from Promoters | 40% | 6.35 |
| B. Subsidy from Central/ State Govt. | - | |
| DEBT | | |
| Term Loan from Banks/ FIs | 60% | 9.53 |
| TOTAL | - 100% | 15.89 |

6.0 PROFITABILITY STATEMENT

(Rs. in lacs)

| | | | | | | (113. | III lacs) |
|------------------------------------|-------|-------|-------|-------|-------|-------|-----------|
| Particulars | Yr 1 | Yr 2 | Yr 3 | Yr 4 | Yr 5 | Yr 6 | Yr 7 |
| A. INCOME | | | | | | | |
| Installed capacity (MT) | 50 | 50 | 50 | 50 | 50 | 50 | 50 |
| Capacity utilisation | 50% | 60% | 70% | 70% | 70% | 70% | 70% |
| Production at capacity utilisation | 25 | 30 | 35 | 35 | 35 | 35 | 35 |
| Price (Rs/tonne) | 60000 | 60000 | 60000 | 60000 | 60000 | 60000 | 60000 |
| Income from sales | 15.00 | 18.00 | 21.00 | 21.00 | 21.00 | 21.00 | 21.00 |
| | | | | | | | |
| B. OPERATING EXPENSES | | | | | | | |
| Raw Materials & Consumables | 7.50 | 9.00 | 10.50 | 10.50 | 10.50 | 10.50 | 10.50 |
| Power | 0.78 | 0.94 | 1.10 | 1.10 | 1.10 | 1.10 | 1.10 |
| Salary | 4.92 | 4.94 | 4.97 | 4.99 | 5.02 | 5.04 | 5.07 |
| Repair & Maintenance | 0.12 | 0.15 | 0.18 | 0.21 | 0.26 | 0.31 | 0.37 |
| Selling Expenses | 0.15 | 0.18 | 0.21 | 0.21 | 0.21 | 0.21 | 0.21 |
| Miscellaneous Expenses | 0.08 | 0.09 | 0.11 | 0.11 | 0.11 | 0.11 | 0.11 |
| Total Operating Expenses | 13.55 | 15.30 | 17.06 | 17.12 | 17.19 | 17.27 | 17.35 |
| Less: Working expenses capitalised | 2.26 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Operating profit | 3.71 | 2.70 | 3.94 | 3.88 | 3.81 | 3.73 | 3.65 |
| | | | | | | | |
| C. FINANCIAL EXPENSES | | | | | | | |
| Depreciation | 0.59 | 0.59 | 0.59 | 0.59 | 0.59 | 0.59 | 0.59 |
| Interest on Term Loan | 0.76 | 0.68 | 0.55 | 0.43 | 0.31 | 0.19 | 0.07 |
| Net Profit | 2.36 | 1.43 | 2.80 | 2.86 | 2.91 | 2.96 | 2.99 |
| Net cash accruals | 2.95 | 2.02 | 3.39 | 3.45 | 3.50 | 3.55 | 3.58 |
| Principal Repayment | 0.38 | 1.53 | 1.53 | 1.53 | 1.53 | 1.53 | 1.53 |

6.1 Production capacity: Total production of Tapioca Chips at installed capacity is estimated as below.

| Rated processing capacity/ annum (tonnes of raw materials) | 200 |
|--|-----|
| Yield of chips from tapioca tubers | 25% |
| Production of chips per annum at installed capacity (tonnes) | 50 |

6.2 Raw Materials & Consumables: Expenses on raw materials & consumables at installed capacity is estimated as below.

| Particulars | Unit | Quantity | Rate (Rs) | Amount (Rs) |
|---|--------|----------|-----------|-------------|
| Tapioca tubers | Tonnes | 200 | 6000 | 1200000 |
| Add: Additives, packing materials, etc @ 25% | | | | 300000 |
| Expenses on raw materials & consumables at installed capacity | (Rs) | | | 1500000 |

. **6.3** Power: Expenses on power at installed capacity is estimated as below.

| Connected load (kw) | 19 |
|--|--------|
| Avg. load factor | 70% |
| Hrs/day | 8 |
| Days/annum | 300 |
| Annual power consumption (kwh) | 31332 |
| Rate per unit (Rs) | 5.00 |
| Expenses on power at installed capacity (Rs) | 156660 |



Salary: Expenses on salary in the 1st year is estimated as given below. It is assumed that salary expenses will 6.4

increase @ 0.5% every subsequent year.

| Particulars of Employees | Numbers | Salary/Month (Rs) | Cost/annum (Rs) |
|---|---------|-------------------|-----------------|
| Manager | Self | - | - |
| Machine operators/ skilled workers | 3 | 7000 | 252000 |
| Salesperson | 2 | 4000 | 96000 |
| Casual labour | 4 | 3000 | 144000 |
| Expenses on salary in the 1st year (Rs) | | | 492000 |

6.5 Repair & Maintenance: Expenses on repair & maintenance in the 1st year is estimated as given below. It is assumed that expenses on repair & maintenance will increase @ 20% every subsequent year.

(Rs. in lacs)

| Particulars | Cost (Rs) | Rate | Amount (Rs) |
|--|-----------|------|-------------|
| Building & Civil Works | 4.51 | 1% | 0.05 |
| Machinery & Equipment | 5.92 | 1% | 0.06 |
| Misc. Fixed Assets | 2.00 | 1% | 0.02 |
| Expenses on repair & maintenance in year 1 | | | 0.12 |

- 6.6 **Selling Expenses:** Selling expenses has been assumed at 1% of sales.
- **Miscellaneous Expenses:** Miscellaneous expenses have been assumed at 0.5% of sales. 6.7

6.8 Depreciation: Depreciation has been calculated by straight line method. The details of calculation are given below.

| Description | Cost (Rs) | Rate | Amount/annum (Rs lacs) |
|------------------------|-----------|-------|------------------------|
| Building & Civil Works | 4.51 | 3.34% | 0.15 |
| Machinery & Equipment | 5.92 | 5.28% | 0.31 |
| Misc. Fixed Assets | 2.00 | 6.33% | 0.13 |
| TOTAL | | | 0.59 |

6.9 Interest on Term Loan & Principal Repayment: Interest rate has been assumed at 8%. Duration of Loan repayment has been considered for a period of 7 years including moratorium period of 9 months with equal monthly instalments. The details of calculation are given below. (Rs in lacs)

| Month | Year | 1 | 2 | 3 | 4 | 5 | 6 | 7 |
|---------|-----------------|------|------|------|------|------|------|------|
| Month 1 | Opening balance | 9.53 | 9.15 | 7.63 | 6.10 | 4.58 | 3.05 | 1.53 |
| | Repayment | 0.00 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 |
| | Interest (8%) | 0.06 | 0.06 | 0.05 | 0.04 | 0.03 | 0.02 | 0.01 |
| | Closing balance | 9.53 | 9.02 | 7.50 | 5.97 | 4.45 | 2.92 | 1.40 |
| Month 2 | Opening balance | 9.53 | 9.02 | 7.50 | 5.97 | 4.45 | 2.92 | 1.40 |
| | Repayment | 0.00 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 |
| | Interest | 0.06 | 0.06 | 0.05 | 0.04 | 0.03 | 0.02 | 0.01 |
| | Closing balance | 9.53 | 8.90 | 7.37 | 5.85 | 4.32 | 2.80 | 1.27 |
| Month 3 | Opening balance | 9.53 | 8.90 | 7.37 | 5.85 | 4.32 | 2.80 | 1.27 |
| | Repayment | 0.00 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 |
| | Interest | 0.06 | 0.06 | 0.05 | 0.04 | 0.03 | 0.02 | 0.01 |
| | Closing balance | 9.53 | 8.77 | 7.24 | 5.72 | 4.19 | 2.67 | 1.14 |
| Month 4 | Opening balance | 9.53 | 8.77 | 7.24 | 5.72 | 4.19 | 2.67 | 1.14 |
| | Repayment | 0.00 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 |
| | Interest | 0.06 | 0.06 | 0.05 | 0.04 | 0.03 | 0.02 | 0.01 |
| | Closing balance | 9.53 | 8.64 | 7.12 | 5.59 | 4.07 | 2.54 | 1.02 |
| Month 5 | Opening balance | 9.53 | 8.64 | 7.12 | 5.59 | 4.07 | 2.54 | 1.02 |
| | Repayment | 0.00 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 |
| | Interest | 0.06 | 0.06 | 0.05 | 0.04 | 0.03 | 0.02 | 0.01 |
| | Closing balance | 9.53 | 8.52 | 6.99 | 5.47 | 3.94 | 2.41 | 0.89 |
| Month 6 | Opening balance | 9.53 | 8.52 | 6.99 | 5.47 | 3.94 | 2.41 | 0.89 |
| | Repayment | 0.00 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 |
| | Interest | 0.06 | 0.06 | 0.05 | 0.04 | 0.03 | 0.02 | 0.01 |
| | Closing balance | 9.53 | 8.39 | 6.86 | 5.34 | 3.81 | 2.29 | 0.76 |
| Month 7 | Opening balance | 9.53 | 8.39 | 6.86 | 5.34 | 3.81 | 2.29 | 0.76 |
| | Repayment | 0.00 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 |

Food Processing Sector_

| | Interest | 0.06 | 0.06 | 0.05 | 0.04 | 0.03 | 0.02 | 0.01 |
|--------------|-----------------|------|------|------|------|------|------|------|
| | Closing balance | 9.53 | 8.26 | 6.74 | 5.21 | 3.69 | 2.16 | 0.64 |
| Month 8 | Opening balance | 9.53 | 8.26 | 6.74 | 5.21 | 3.69 | 2.16 | 0.64 |
| | Repayment | 0.00 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 |
| | Interest | 0.06 | 0.06 | 0.04 | 0.03 | 0.02 | 0.01 | 0.00 |
| | Closing balance | 9.53 | 8.13 | 6.61 | 5.08 | 3.56 | 2.03 | 0.51 |
| Month 9 | Opening balance | 9.53 | 8.13 | 6.61 | 5.08 | 3.56 | 2.03 | 0.51 |
| | Repayment | 0.00 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 |
| | Interest | 0.06 | 0.05 | 0.04 | 0.03 | 0.02 | 0.01 | 0.00 |
| | Closing balance | 9.53 | 8.01 | 6.48 | 4.96 | 3.43 | 1.91 | 0.38 |
| Month 10 | Opening balance | 9.53 | 8.01 | 6.48 | 4.96 | 3.43 | 1.91 | 0.38 |
| | Repayment | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 |
| | Interest | 0.06 | 0.05 | 0.04 | 0.03 | 0.02 | 0.01 | 0.00 |
| | Closing balance | 9.41 | 7.88 | 6.35 | 4.83 | 3.30 | 1.78 | 0.25 |
| Month 11 | Opening balance | 9.41 | 7.88 | 6.35 | 4.83 | 3.30 | 1.78 | 0.25 |
| | Repayment | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 |
| | Interest | 0.06 | 0.05 | 0.04 | 0.03 | 0.02 | 0.01 | 0.00 |
| | Closing balance | 9.28 | 7.75 | 6.23 | 4.70 | 3.18 | 1.65 | 0.13 |
| Month 12 | Opening balance | 9.28 | 7.75 | 6.23 | 4.70 | 3.18 | 1.65 | 0.13 |
| | Repayment | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 | 0.13 |
| | Interest | 0.06 | 0.05 | 0.04 | 0.03 | 0.02 | 0.01 | 0.00 |
| | Closing balance | 9.15 | 7.63 | 6.10 | 4.58 | 3.05 | 1.53 | 0.00 |
| | | | | | | | | |
| Principal Re | payment | 0.38 | 1.53 | 1.53 | 1.53 | 1.53 | 1.53 | 1.53 |
| Interest | | 0.76 | 0.68 | 0.55 | 0.43 | 0.31 | 0.19 | 0.07 |

7.0 DEBT SERVICE COVERAGE RATIO (DSCR)

(Rs. in lacs)

| /re: irrace | | | | | | | | iacc, | |
|-------------------------------|-------|------|------|------|------|------|------|-------|-------|
| | Year | 1 | 2 | 3 | 4 | 5 | 6 | 7 | Total |
| Profit After Tax (Net Profit) | | 2.36 | 1.43 | 2.80 | 2.86 | 2.91 | 2.96 | 2.99 | |
| Depreciation | | 0.59 | 0.59 | 0.59 | 0.59 | 0.59 | 0.59 | 0.59 | |
| Interest | | 0.76 | 0.68 | 0.55 | 0.43 | 0.31 | 0.19 | 0.07 | |
| | Total | 3.71 | 2.70 | 3.94 | 3.88 | 3.81 | 3.73 | 3.65 | 25.42 |
| Interest | | 0.76 | 0.68 | 0.55 | 0.43 | 0.31 | 0.19 | 0.07 | |
| Loan repayment | | 0.38 | 1.53 | 1.53 | 1.53 | 1.53 | 1.53 | 1.53 | |
| | Total | 1.14 | 2.20 | 2.08 | 1.96 | 1.84 | 1.71 | 1.59 | 12.52 |
| | DSCR | 3.25 | 1.22 | 1.89 | 1.98 | 2.08 | 2.18 | 2.29 | |

Average DSCR = 2.03

8.0 BREAK EVEN POINT (BEP)

(Rs. in lacs)

| Year | 1 | 2 | 3 |
|-----------------------------|-------|-------|-------|
| A. Net sales | 15.00 | 18.00 | 21.00 |
| B. Variable cost | | | |
| Raw Materials & Consumables | 7.50 | 9.00 | 10.50 |
| Power | 0.78 | 0.94 | 1.10 |
| Selling Expenses | 0.15 | 0.18 | 0.21 |
| Miscellaneous Expenses | 0.08 | 0.09 | 0.11 |
| Total variable cost | 8.51 | 10.21 | 11.91 |
| C. Contribution (A-B) | 6.49 | 7.79 | 9.09 |
| D. Fixed & Semi-fixed Costs | | | |
| Salary | 4.92 | 4.94 | 4.97 |
| Repair & maintenance | 0.12 | 0.15 | 0.18 |
| Interest on Term Loan | 0.76 | 0.68 | 0.55 |
| Depreciation | 0.59 | 0.59 | 0.59 |



| | Total fixed cost | 6.39 | 6.36 | 6.29 |
|------------------------------|-------------------|--------|--------|--------|
| E. BREAK EVEN POINT | Total linear cost | 98.50% | 81.64% | 69.23% |
| F. BEP at operating capacity | | 49.25% | 48.98% | 48.46% |
| G. Cash BEP | | 44.71% | 44.44% | 43.92% |

9.0 INTERNAL RATE OF RETURN (IRR)

(Rs. in lacs)

| Year | 0 | 1 | 2 | 3 | 4 | 5 | 6 | 7 |
|--------------------------|--------|------|------|------|------|------|------|------|
| <u>CASH OUTFLOW</u> | | | | | | | | |
| Capital Expenditure | 12.80 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Working Capital | 0.00 | 2.26 | 0.33 | 0.33 | 0.00 | 0.00 | 0.00 | 0.00 |
| Total (A) | 12.80 | 2.26 | 0.33 | 0.33 | 0.00 | 0.00 | 0.00 | 0.00 |
| CASH INFLOW | | | | | | | | |
| Profit After Tax | | 2.36 | 1.43 | 2.80 | 2.86 | 2.91 | 2.96 | 2.99 |
| Add: Depreciation | | 0.59 | 0.59 | 0.59 | 0.59 | 0.59 | 0.59 | 0.59 |
| Add: Interest | | 0.76 | 0.68 | 0.55 | 0.43 | 0.31 | 0.19 | 0.07 |
| Add: Salvage Value (10%) | | | | | | | | 1.28 |
| Total (B) | 0.00 | 3.71 | 2.70 | 3.94 | 3.88 | 3.81 | 3.73 | 4.93 |
| NET FLOW (B-A) | -12.80 | 1.45 | 2.36 | 3.61 | 3.88 | 3.81 | 3.73 | 4.93 |

IRR = 15%

MACHINERY SUPPLIERS

- (a) Thomas International
 No. 306 Linghi Chetty Street, Chennai, India
- (b) Labh Projects Pvt Ltd 4th Floor, Sarthik Square, Besides Info Tower, S. G. Road, Ahmedabad, India
- (c) Ambica Engineering Works, Bangalore No. 16 - A, 1st Main, Modi Hospital Road, West Of chord Road, 2nd Stage, Opposite To Bata showroom, Near Vijya Bank, Rajaji Nagar, Bengaluru - 560 086, Karnataka, India