#### MBA Scheme 2021

### **Program Outcomes (POs)**

The program outcomes specify the knowledge, skills, values and attitudes students are expected to attain in courses or in a program. The six outcomes of MBA program are as below:

- **1. Business Environment and Domain Knowledge:** Economic, legal and social environment of Indian business.. Graduates are able to improve their awareness sand knowledge about functioning of local and global business environment and society. This helps in recognizing the functioning of businesses, identifying potential business opportunities, evolvement of business enterprises and exploring the entrepreneurial opportunities.
- **2. Critical thinking, Business Analysis, Problem Solving and Innovative Solutions:** Competencies in quantitative and qualitative techniques. Graduates are expected to develop skills on analysing the business data, application of relevant analysis, and problem solving in other functional areas such as marketing, business strategy and human resources.
- **3. Global Exposure and Cross-Cultural Understanding:** Demonstrate a global outlook with the ability to identify aspects of the global business and Cross Cultural Understanding.
- **4. Social Responsiveness and Ethics:** Developing responsiveness to contextual social issues / problems and exploring solutions, understanding business ethics and resolving ethical dilemmas. Graduates are expected to identify the contemporary social problems, exploring the opportunities for social entrepreneurship, designing business solutions and demonstrate ethical standards in organizational decision making. Demonstrate awareness of ethical issues and can distinguish ethical and unethical behaviors.
- **5. Effective Communication:** Usage of various forms of business communication, supported by effective use of appropriate technology, logical reasoning, articulation of ideas. Graduates are expected to develop effective oral and written communication especially in business applications, with the use of appropriate technology (business presentations, digital communication, social network platforms and so on).
- **6. Leadership and Teamwork:** Understanding leadership roles at various levels of the organization and leading teams. Graduates are expected to collaborate and lead teams across organizational boundaries and demonstrate leadership qualities, maximize the usage of diverse skills of team members in the related context

Course Code: MBA 101-18

**Course Name: Foundations of Management** 

Course Outcomes:	
After completion of the course, the students shall be able to:	
MBA 101-18.1	Describe fundamental concepts and principles and conventions of accounting.
MBA 101-18.2	Explain the role and responsibilities of managers and adapt to the various styles of
	management across organizations
MBA 101-18.3	Develop analytical abilities to face the business situations.
MBA 101-18.4	Apply various tools that would facilitate the decision making process in the
	business.
MBA 101-18.5	Develop peer based learning and working in groups and teams.
MBA 101-18.6	To comprehend the application of various controlling techniques in management.

Course Code: MBA 102-18

**Course Name: Managerial Economics** 

Course Outcomes	Course Outcomes:	
After the course	completion, students will be able to :	
MBA 102-18.1	Understand the basic concepts of economics and relate it with other disciplines	
	and identify the importance of economics in managerial decision making.	
MBA 102-18.2	Measure price elasticity of demand, understand the determinants of elasticity	
	and apply the concepts of price, cross and income elasticity of demand.	
MBA 102-18.3	Analyze the demand and supply conditions and assess the position of a	
	companyand explain the concepts of factors of production, collective bargaining	
	and the underlying theories of factors of production.	
MBA 102-18.4	Recognize the relationship between short-run and long-run costs and will also be	
	able to establish the linkage between production function and cost function	
MBA 102-18.5	Compare and contrast four basic types of market i.e. perfect, monopoly,	
	monopolistic and oligopoly and can determine price and output under different	
	market types.	
MBA 102-18.6	Understand basic concepts of macroeconomics and shall be able to measure	
	national income using different approaches.	

Course Code: MBA 103-18

**Course Name:Quantitative Techniques** 

Course Outcomes:	Course Outcomes:	
After the course co	After the course completion, students will be able to :	
MBA 103-18.1	To have a deeper and rigorous understanding of fundamental concepts in	
	business decision making under subjective conditions.	
MBA 103-18.2	To apply the concepts of central tendency and variation in managerial decision	
	making.	
MBA 103-18.3	To enhance knowledge in probability theory and normality and its distribution	
	concepts.	
MBA 103-18.4	To understand the concept of correlation regression analysis and their	
	applications	
MBA 103-18.5	To apply the learnt techniques to build the best fit route of transportation for	
	carrying schedule of activities.	
MBA 103-18.6	To apply the operations techniques in reality to market scenario.	

Course Code: MBA 104-18

**Course Name:Accounting for Management and Reporting** 

Course Outcomes: After the course completion, students will be able to :	
MBA 104-18.1	To familiarize the students about the basic concepts, principles and process of accounting and to make them aware about the formats of financial statements of public limited, banking and insurance companies.
MBA 104-18.2	To explain the students about the concepts of cost and various intricacies for preparing the cost sheet.

MBA 104-18.3	To acquaint students about the decision making techniques using the concepts of
	marginal costing, standard costing and budgetary control.
MBA 104-18.4	To enable the students to analyse financial statements using various tools for
	financial analyse and interpret the financial position of a business organization.
MBA 104-18.5	To familiarize the students about the contemporary developments in the
	accounting.
MBA 104-18.6	To make students aware about the recent developments in financial reporting
	and regulations so that they may understand and appreciate the concept and
	process of harmonization of financial reporting practices

Course Code: MBA 105-18

**Course Name:Business Environment and Indian Economy** 

Course Outcomes	Course Outcomes:	
After the course of	After the course completion, students will be able to :	
MBA 105-18.1	Outline how an entity operates in a complex business environment.	
MBA 105-18.2	To systematically learn impact of legal & regulatory, macroeconomic, cultural,	
	political, technological, global and natural environment on Business enterprise.	
MBA 105-18.3	To examine the critical opportunities and threats that arise from an analysis of	
	external business conditions by applying scenario planning to synthesize trends	
	prevailing in the external environment.	
MBA 105-18.4	To describe how various types of economic systems play a significant role in the	
	success of a business	
MBA 105-18.5	To understand the nature of Indian Economy and various issues relating to Indian	
	Economy having a direct or indirect impact on business environment.	
MBA 105-18.6	To discuss various development strategies in India.	

Course Code: MBA 106-18

**Course Name: Business Ethics and CSR** 

Course Name: Business Ethics and CSN	
Course Outcomes:	
After the course completion, students will be able to :	
MBA 106-18.1	To integrate and apply contemporary Ethics & Governance issues in a business
	context
MBA 106-18.2	To analyse and apply ethics to contemporary business practices.
MBA 106-18.3	To analyse key perspectives on corporate social responsibility and their
	application.
MBA 106-18.4	To evaluate different corporate ownership structures and their key governance
	features.
MBA 106-18.5	To understand the ethical decision making, ethical reasoning, the dilemma
	resolution process.
MBA 106-18.6	To analyse and apply corporate governance perspectives to contemporary
	business practices.

Course Code: MBA 107-18

**Course Name:Business Communication and Managerial Effectiveness** 

**Course Outcomes:** 

After the course completion, students will be able to :

MBA 107-18.1	- To understand the basics of communication and its process, and the various
	barriers in the communication.
MBA 107-18.2	To learn the listening skills and comprehend the value of business etiquettes
MBA 107-18.3	To comprehend Non – Verbal communication skills and its application for
	effective Communication.
MBA 107-18.4	To learn the skills of writing effective business messages, letters and reports
MBA 107-18.5	To develop the presentation skills and learning to organize and structure a
	Presentation using visual aids
MBA 107-18.6	To prepare the students for interview , employment messages and resume
	writing skills

Course Code: MBA 201-18

**Course Name:Business Analytics for Decision making** 

Course Outcomes:		
After the course co	After the course completion, students will be able to :	
MBA 201-18.1	To have a deeper and rigorous understanding of fundamental concepts in business decision making under subjective conditions	
MBA 201-18.2	To enhance knowledge in probability theory and normality and its distribution concepts	
MBA 201-18.3	To conduct research surveys through multiple regression and multiple correlation	
MBA 201-18.4	To design a good quantitative purpose statement and good quantitative research questions and hypotheses	
MBA 201-18.5	To know the various types of quantitative sampling techniques and conditions to use.	
MBA 201-18.6	To utilize the time series method to predict the future of sales in a concern	

Course Code: MBA 202-18

**Course Name: Legal Environment for Business** 

Course Outcomes:	Course Outcomes:	
After the course of	After the course completion, students will be able to :	
MBA 202-18.1	Students shall be able to understand the legal and regulatory framework of	
	business environment.	
MBA 202-18.2	Students shall be able to identify the fundamental legal principles behind	
	contractual agreements.	
MBA 202-18.3	Students shall be able to understand the legal provisions of sales of goods.	
MBA 202-18.4	Students shall be able to understand the concept of negotiable instruments as	
	well as rules pertaining to crossing, transferring and dishonouring of negotiable	
	instruments.	
MBA 202-18.5	Students shall have understanding of legal rules governing admission, retirement	
	and death of partner and dissolution of partnership firm.	
MBA 202-18.6	Students shall be able to understand the legal framework relating to the process	
	of incorporation of Joint Stock Company.	

Course Code: MBA 203-18

**Course Name:Marketing Management** 

Course Outcomes	Course Outcomes:	
After the course of	After the course completion, students will be able to :	
MBA 203-18.1	To learn the basics of marketing, selling, marketing mix and its core concepts.	
MBA 203-18.2	To understand the intricacies of the marketing environment and marketing	
	information systems for effective marketing planning and strategies.	
MBA 203-18.3	To equip the students with necessary skills for effective market segmentation,	
	targeting and positioning	
MBA 203-18.4	To prepare the students for understanding the various components of product	
	mix, product life cycle and comprehend the new product development process.	
MBA 203-18.5	To develop an understanding of promotion mix and strategies for successful	
	promotion	
MBA 203-18.6	To gain knowledge about the emerging trends in marketing and pyramid	
	marketing	

Course Code: MBA 204-18

**Course Name:Human Resource Management** 

<b>Course Outcomes</b>	Course Outcomes:	
After the course c	After the course completion, students will be able to :	
MBA 204-18.1	To explain the basics of Human Resource Management and analyse the evolution	
	of HRM.	
MBA 204-18.2	To comprehend the environment of HRM.	
MBA 204-18.3	To appraise various functions of HRM that facilitate employee hiring viz. human	
	resource planning, job analysis recruitment and selection.	
MBA 204-18.4	To understand the role of training, development, career planning and	
	performance appraisal functions in human resource development.	
MBA 204-18.5	To examine the provisions of employee health, safety and welfare.	
MBA 204-18.6	To analyse the concerns of government, employees and employers in establishing	
	Industrial relations.	
MBA 204-18.7	To illustrate mechanisms adopted by the organizations for settlement of disputes	
	and grievances	

Course Code: MBA 205-18

**Course Name: Production and Operations Management** 

Course Outcomes: After the course completion, students will be able to :	
MBA 205-18.1	Understand ever growing importance of Production and Operations management
	in uncertain business environment.
MBA 205-18.2	Gain an in-depth understanding of resource utilization of an organization.
MBA 205-18.3	Appreciate the unique challenges faced by firms in services and manufacturing.
MBA 205-18.4	Understand the subject as a crucial part of functional management.
MBA 205-18.5	Develop skills to operate competitively in the current business scenario.
MBA 205-18.6	Understand the concepts of inventory and purchasing management.

Course Code: MBA 206-18

**Course Name: Corporate Finance and Indian Financial System** 

Course Outcomes:	
After the course completion, students will be able to :	
MBA 206-18.1	To explain the evolution, objectives and functions of corporate finance and
	interface of corporate finance with other functional areas.
MBA 206-18.2	To illustrate the concept of time values of money and valuation of securities.
MBA 206-18.3	To comprehend the significance of capital structure theories in capital structure
	decisions.
MBA 206-18.4	To facilitate sound investment decisions based on capital budgeting techniques
MBA 206-18.5	To understand the applications of approaches of working capital management.
MBA 206-18.6	To discuss the evolution of financial markets and various financial instruments.

Course Code: MBA 207-18

**Course Name:Entrepreneurship and Project Management** 

Course Outcomes		
After the course of	After the course completion, students will be able to :	
MBA 207-18.1	To explain the characteristics, functions and traits of an entrepreneur.	
MBA 207-18.2	To illustrate the concept of corporate entrepreneurship and development of the	
	same in the organizations.	
MBA 207-18.3	To comprehend the significance of women entrepreneurs, rural entrepreneurship	
	and social entrepreneurship.	
MBA 207-18.4	To examine entrepreneurial strategies to explore new entry opportunities,	
	methods of enhancing creativity and generation of ideas.	
MBA 207-18.5	To be able to develop an effective business plan.	
MBA 207-18.6	To explain the basic concepts of project management and analyse different	
	phases of project management viz. generation and screening of project ideas,	
	project analysis, selection, financing, implantation and review.	

**Course Code: MBAGE 201-18** 

**Course Name: Computer Applications for Business** 

Course Outcomes:	
After the course co	ompletion, students will be able to :
MBAGE 201-18.1	Develop understanding of computer fundamentals, functions and their classifications
MBAGE 201-18.2	Develop a clear understanding and knowledge about the functioning of a Computer software and window operating system
MBAGE 201-18.3	Demonstrate proficiency in Microsoft word & Excel.
MBAGE 201-18.4	Apply formatting and editing features to enhance worksheets.
MBAGE 201-18.5	Use styles, themes, and conditional formats to customize worksheets.
MBAGE 201-18.6	apply the concepts of data base and Access for editing Data; managing reports and labels, Managing Multiple Tables.

### Course Name: Organizational Behavior and Design MBA 301-18

Course Outcomes :	
After the course completion, students will be able to :	
MBA 301-18.1	To explain the basics of Orgnaizationalbehaviour and various challenges for OB in
	national and global environment.
MBA 301-18.2	To illustrate the foundations of Individual Behaviour and analyse the influence of
	individual level factors viz. learning, personality, perception, attitude and
	motivation on behaviour in organizations.
MBA 301-18.3	To assess the significance of leadership and role of leadership styles in
	effectiveness of the team.
MBA 3 01-18.4	To examine the dynamics of group development, group properties and formation
	of organizational culture.
MBA 301-18.5	To demonstrate dimensions of organisational design and types of organisational
	structure and to analyse the influence of environment on organisational design.
MBA 301-18.6	To interpret the effect of political climate (conflict, power and politics) on human
	behaviour.

### Course Name: Marketing Research MBA 302-18

Course Outcomes :	
After the course completion, students will be able to :	
MBA 302-18.1	Understand the process of marketing research and its application in managerial
	decision making
MBA 302-18.2	Identify various sources of data for marketing research.
MBA 302-18.3	Examine different research methods and be able to apply them.
MBA 3 02-18.4	Identify different research designs and develop a research proposal.
MBA 302-18.5	Design an effective questionnaire and test reliability and validity of the scales.
MBA 302-18.6	Apply different methods of data preparation and data analysis.

### Course Name: Consumer Behaviour MBA 921-18

Course Outcomes	Course Outcomes :	
After the course of	After the course completion, students will be able to :	
MBA 921-18.1	Provide an understanding of how consumers make decisions.	
MBA 921-18.2	Analyze personal and environmental factors that influence consumer decisions	
MBA 921-18.3	Understand the processes used when individuals, group or organizations make	
	buying decisions	
MBA 921-18.4	Understand how and why marketers craft particular messages to appeal to	
	consumers.	
MBA 921-18.5	Understand the interrelationship with other functional areas of business as a part	
	of the management process.	
MBA 921-18.6	Assess the process of opinion leadership and its relationship with firm's	
	promotional strategy	

### Course Name :Services Marketing MBA 922-18

Course Outcomes :		
After the course completion, students will be able to :		
MBA 922-18.1	Understand the fundamental concepts of service marketing and its functions.	
MBA 922-18.2	Identify the role and significance of various elements of service marketing mix.	

MBA 922-18.3	Analyze customer requirement, measure service quality and design and deliver
	better service.
MBA 922-18.4	Analyze integrated services marketing communications and services marketing
	triangle.
MBA 922-18.5	Examine various pricing strategies and pricing approaches in service sectors.
MBA 922-18.6	Understand service marketing applications in different service sectors.

Course Name: Investment Analysis and Portfolio Management MBA 911-18

Course Outcomes	S:	
After the course	After the course completion, students will be able to :	
MBA 911-18.1	To familiarize the students about the basic concepts, various investment	
	avenues, process of investment and market microstructure of financial markets.	
MBA 911-18.2	To enable students to understand the operation of primary as well as secondary	
	markets in India and to understand the concepts of risk and its measurement.	
MBA 911-18.3	To familiarize the students with the concepts and process of fundamental analysis	
	so that they may understand the impact of various environmental factors on	
	investment valuation	
MBA 911-18.4	To explain the concepts and process of technical analysis and enable the students	
	to understand the role of daily price movements in portfolio management.	
MBA 911-18.5	To explain the concepts, process and techniques for portfolio construction,	
	evaluation and revision.	
MBA 911-18.6	To familiarize the students about the financial derivatives and computation of	
	their expected payoffs.	

Course Name: Management of Financial Services MBA 912-18

Course Outcomes :		
After the course	After the course completion, students will be able to :	
MBA 912-18.1	To understand the concept of financial services and their importance	
MBA 912-18.2	To know the structure and schemes of mutual funds.	
MBA 912-18.3	To understand the importance and process of Dematerialisation and	
	remateralisation.	
MBA 912-18.4	To know the structure and system of credit rating ,leasing ,merchant banking and	
	venture capital.	
MBA 912-18.5	To know the process and importance of factoring and securitisation.	
MBA 912-18.6	To understand the process of asset liability management and risk management in	
	banks.	

Course Name: Organizational Change and Development MBA 931-18

Course Outcomes :	
After the course completion, students will be able to :	
MBA 931-18.1	Develop understanding of organization change and Define, explain and illustrate
	theories of planned change, their relevant foundations, strengths and
	weaknesses.
MBA 931-18.2	Recognize and comment on issues and problems arising out of organizational
	change initiatives
MBA 931-18.3	Understand concepts related to system theory, Action Research and Models,
MBA 931-18.4	Understand the role of various intervention strategies in organizational

	development
MBA 931-18.5	Facilitate organizational change; and apply diagnostic models and concepts to
	change issues at the organizational, group and individual levels.
MBA 931-18.6	Examine various issues in the relationship between client and consultant
	relationship.

Course Name: Employee Relations MBA 932-18

Course Outcomes :		
After the course of	After the course completion, students will be able to :	
MBA 932-18.1	Understand establishing & maintaining a sound relationship between the worker	
	& the employer.	
MBA 932-18.2	Understand the significance & functioning of Trade Unions.	
MBA 932-18.3	Identify the simmering issues which might take the form of a dispute in the	
	workplace.	
MBA 932-18.4	Examine various provisions laid down by laws to settle disputes in the	
	organizations.	
MBA 932-18.5	Assess the importance of various Acts in Industrial Relations.	
MBA 932-18.6	Comprehend the concept and classification of labour welfare.	

Course Name: Data Mining for Business Decisions MBA 941-18

Codise Name Data Willing for Business Decisions WBA 341-16	
Course Outcomes	:
After the course c	ompletion, students will be able to :
MBA 941-18.1	To understand the opportunities, techniques and critical challenges in using data
	mining and predictive modelling in a business setting.
MBA 941-18.2	Use research-based knowledge and methods including company analysis, primary
	and secondary data collection, analysis and interpretation of data to find solution
	to business problems
MBA 941-18.3	To understand and translate business challenges into data mining problems.
MBA 941-18.4	To become familiar with the processes needed to develop, report and analyze
	business data.
MBA 941-18.5	To gain an understanding of how managers use business analytics to formulate
	and solve business problems and to support managerial decision making.

Course Name :E commerce and Digital Markets MBA 942-18

Course Outcomes :		
After the course of	After the course completion, students will be able to :	
MBA 942-18.1	To understand of various applications and scope of ecommerce.	
MBA 942-18.2	To know the working of various payment modes used in ecommerce today.	
MBA 942-18.3	Understand how and why to use digital marketing for multiple goals within a	
	larger marketing and/or media strategy, Developing effective digital and social	
	media strategies	
MBA 942-18.4	Understand the major digital marketing channels - online advertising: Digital	
	display, video, mobile, search engine, and social media	
MBA 942-18.5	Students will be able to explore the latest digital ad technologies	

Course Name: Operations Strategy MBA 951-18

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COURSE	Outcomes	•

After the course completion, students will be able to :	
MBA 951-18.1	Understand the strategic role of operations management in creating and
	enhancing a firm's competitive advantages.
MBA 951-18.2	Analyze, evaluate and recommend changes in the operations strategy of an
	organization.
MBA 951-18.3	Demonstrate a managerial point of view i.e. capacity for analyzing operations
	problems on a functional, business and company wide basis.

Course Name : Operations Research Applications MBA 952-18

Course Outcomes	Course Outcomes :	
After the course c	ompletion, students will be able to :	
MBA 952-18.1	Be able to understand the characteristics of different types of decision-making environments and the appropriate decision making approaches and tools to be used in each type.	
MBA 952-18.2	Model Formulation and applications that are used in solving business decision problems	
MBA 952-18.3	Be able to design new simple models, like: CPM, PERT to improve decision — making and develop critical thinking and objective analysis of decision problems.	

Course Name: Marketing Analytics MBA 961-18

Course Outcomes :	
After the course completion, students will be able to :	
MBA 961-18.1	To learn how to analyse market conditions in the era of social media.
MBA 961-18.2	To learn to apply statistical tools on marketing data metrices.
MBA 961-18.3	Understand how the "first principles" of marketing strategy helps firms organize
	the analytics opportunity and challenge in today's data era,
MBA 961-18.4	Use and execute data analytic techniques, and case studies to understand how to
	solve marketing analytics problems in a scientific and process-driven manner.

Course Name :Data Sciences Using R MBA 962-18

Course Outcomes :	
After the course completion, students will be able to :	
MBA 962-18.1	Know advanced aspects of big data analytics, applying appropriate machine
	learning techniques to analyse big data sets
MBA 962-18.2	Assess the statistical significance of data mining results, basic statistical modelling
	and analysis using the open-source tool R
MBA 962-18.3	Describe what Data Science is and the skill sets needed to be a data scientist.
MBA 962-18.4	Understand concepts like Big Data, Data Mining, Data Analytics and Machine
	Learning
MBA 962-18.5	Understand various algorithm for data analysis (classification and Clustering)

Course Name: Human Values, De-addiction and Traffic Rules HVPE 101-18

Course Outcomes : After the course completion, students will be able to :	
HVPE 101- 18.1	To help the students appreciate the essential complementarily between 'VALUES' and 'SKILLS' to ensure sustained happiness and prosperity which are the core aspirations of all human beings

HVPE 101-	To facilitate the development of a Holistic perspective among students towards life,
18.2	profession and happiness, based on a correct understanding of the Human reality
	and the rest of Existence. Such a holistic perspective forms the basis of Value based
	living in a natural way
HVPE 101-	To highlight plausible implications of such a Holistic understanding in terms of ethical
18.3	human conduct, trustful and mutually satisfying human behavior and mutually
	enriching interaction with Nature.

Course Name: Human Values, De-addiction and Traffic Rules (Lab/Seminar) HVPE 102-18

Course Outcomes : After the course completion, students will be able to :	
HVPE 102-18.1	The seminar organised under this module will give expertise knowledge to students with reference to human values, deaddiction and traffic rules.

Course Name: Seminar on Summer Training Report MBA 303-18

Course Outcomes	:
After the course completion, students will be able to :	

Course Name: Comprehensive Viva Voce MBA 304-18

Course Outcomes :	
After the course completion, students will be able to :	

Course Name: Corporate Strategy MBA 401-18

Course Outcomes	:	
After the course co	After the course completion, students will be able to :	
MBA 401-18.1	Understand the concepts of strategic management process and strategic decision making process.	
MBA 401-18.2	Discuss various techniques of external as well as internal environmental analysis of business.	
MBA 401-18.3	Explain various business level and corporate level strategies for the growth of the business along with their implications.	
MBA 401-18.4	Illustrate the issues involved in strategy implementation and the role of leadership, communication and organizational structure in implementation of strategy.	
MBA 401-18.5	Develop various functional plans for successful implementation of strategy.	
MBA 401-18.6	Understand organisational systems and techniques of strategic evaluation and	

	control
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Course Name: Integrated Marketing Communication and Sales Manangement MBA 923-18

<b>Course Outcomes</b>	:
After the course completion, students will be able to :	
MBA 923-18.1	Apply the key terms, definitions, and concepts used in integrated marketing
	communications.
MBA 923-18.2	Conduct and evaluate marketing research and apply these findings to develop
	competitive IMC Programme.
MBA 923-18.3	Examine the role of various promotional strategies such as advertising, direct
	marketing, sales promotion and PR in effectiveness of marketing communication.
MBA 923-18.4	Understand and apply the concepts of sales management and organization.
MBA 923-18.5	Develop sales related marketing policies such as product policies, distribution
	policies & pricing policies.
MBA 924-18.6	Explain various sales operations such as sales budget, sales territories, sales
	Quota's, control of sales, sales meeting and sales contest, organizing display,
	showroom and exhibition.

Course Name: Retail Management MBA 924-18

Course Outcomes	Course Outcomes :	
After the course of	After the course completion, students will be able to :	
MBA 924-18.1	Understand opportunities and challenges in retail management and retail	
	management decision process.	
MBA 924-18.2	Examine various types of retail formats and comprehend the application of	
	theories of retail development on business models in retail.	
MBA 924-18.3	Discuss and apply various function of store management	
MBA 924-18.4	Recognize the importance of store design and apply the concepts of store design	
	to determine store layout and merchandising.	
MBA 924-18.5	Understand the importance of customer service in improving retail service	
	qualities	
MBA 924-18.6	Describe the applications of IT in retailing.	

Course Name: International and Social Media Marketing MBA 925-18

Course Outcomes	):	
After the course of	After the course completion, students will be able to :	
MBA 925-18.1	Assess the challenges in international marketing and understand various	
	international market entry strategies.	
MBA 925-18.2	Evaluate international marketing environment and identify various international	
	trade barriers and regional blocks.	
MBA 925-18.3	Develop international product, pricing and communication policy and examine	
	international distribution system.	
MBA 925-18.4	Discuss the evolution of social media marketing and identify various benefits and	
	applications of social media.	
MBA 925-18.5	Explain how to develop effective social media marketing strategies for various	
	types of industries and businesses	
MBA 925-18.6	Describe the major social media marketing portals that can be used to promote a	
	company, brand, product, service or person.	

#### Course Name: Product and Brand Management MBA 926-18

Course Outcomes :	
After the course completion, students will be able to :	
MBA 926-18.1	Understand what a product is, the various levels which make it up, and different types of products.
MBA 926-18.2	Examine various challenges and issues involved in product planning and development.
MBA 926-18.3	Discuss and apply the concepts of test marketing and market entry of a product.
MBA 926-18.4	Recognize the features and importance of a brand and conduct branding research.
MBA 926-18.5	Understand the concept of brand loyalty and measuring brand performance.
MBA 926-18.6	Describe the role of various branding strategies in brand equity management.

#### Course Name: Behavioural Finance MBA 913-18

Course Outcomes :	
After the course completion, students will be able to :	
MBA913-18.1	Understand and differentiate between different theories of behavioural finance.
MBA913-18.2	Examine the concepts of bounded rationality.
MBA913-18.3	Discuss various anomalies in the market giving rise to behavioural bias.
MBA913-18.4	Describe the basis of behavioural bias of professional investors trading in market.
MBA913-18.5	Understand the concept of market efficiency and will be able to relate it with the
	concept of behavioural finance.
MBA913-18.6	Describe the challenges to the efficient market hypothesis.

# Course Name: Mergers, Acquisition and Corporate Restructuring MBA 914-18

Course Name : wergers, Acquisition and Corporate Restructuring WBA 914-18		
Course Outcomes :		
After the course of	After the course completion, students will be able to :	
MBA 914-18.1	To explain the popularity of merger and acquisition strategies in firms competing	
	in the global economy.	
MBA 914-18.2	To describe the reasons why firms use an acquisition strategy to achieve strategic	
	competitiveness	
MBA 914-18.3	To describe the issues that are significant in valuation decisions, and the factors	
	which work against achieving success when using an acquisition strategy.	
MBA 914-18.4	To define the restructuring strategy and distinguish among its common forms.	
MBA 914-18.5	To explain the regulatory aspects of mergers, acquisitions and corporate	
	restructuring.	

### Course Name: International Finance and Financial Derivatives MBA 915-18

Course Outcomes :	
After the course completion, students will be able to :	
MBA 915-18.1	Understand the framework of international exchange rate system including
	factors influencing exchange rates.
MBA 915-18.2	Discuss the basics of different types of derivative contracts like futures, options
	and swaps.
MBA 915-18.3	Understand various types of risks / exposures in forex trading and their
	management.

MBA 915-18.4	Describe various theories underlying the concepts of international finance.
MBA 915-18.5	Understand trading strategies using options contracts.
MBA 915-18.6	Describe the regulatory framework of derivatives contracts in India.

Course Name: Taxation and Personal Financial Planning MBA 916-18

Course Outcomes	):	
After the course of	After the course completion, students will be able to :	
MBA 916-18.1	The students will be familiarised with the concepts of tax management, tax	
	avoidance and tax evasion and the methods of ways of tax planning.	
MBA 916-18.2	To acquaint students with the provision of the current finance act with regard to various head of income.	
MBA 916-18.3	To enable students to compute the tax liability of individuals after considering their residential status, various exempted incomes, permissible deduction, clubbing of income and setting off of losses To enable students to compute the tax liability of individuals after considering their residential status, various exempted incomes, permissible deduction, clubbing of income and setting off of losses	
MBA 916-18.4	To familiarise students with the concept, objectives and importance of personal financial planning and enable the students to understand the implications of environmental factors and time value of money on the personal financial statements.	
MBA 916-18.5	To enable students to identify various types of risks any individual is exposed to and how they can hedge diversifiable risk.	
MBA 916-18.6	To familiarise students with various instruments available for investment by an individual for achieving their personal financial goals	

Course Name: International Human Resource Management MBA 933-18

Course Outcomes	):	
After the course of	After the course completion, students will be able to :	
MBA 933-18.1	Understand issues, opportunities and challenges pertaining to international HRM.	
MBA 933-18.2	Develop competency in dealing with cross cultural situations.	
MBA 933-18.3	Understand the strategic and functional roles of HRM in various international	
	contexts, especially in areas such as recruitment and selection, performance	
	management, training, learning and development, career management,	
	compensation, motivation and repatriation	
MBA 933-18.4	Identify the role of cross cultural leadership in managing multicultural teams.	
MBA 933-18.5	Understand external forces (e.g. globalisation, sociocultural changes, political and	
	economic changes) that have the potential to shape international HRM.	
MBA 933-18.6	Develop generic and transferable skills-especially in diagnosing international HRM	
	issues critically and analytically and discussing specific cases relating to	
	international HRM.	

Course Name :Strategic HRM MBA 934-18

Course Outcomes :	
After the course completion, students will be able to :	
MBA 934-18.1	Understand an integrated approach to the development of HR strategies that
	enable the organization to achieve its goals.

MBA 934-18.2	Describe the process of strategic HRM.
MBA 934-18.3	Discuss the strategic role of HR systems such as strategic staffing, strategic
	appraisal, strategic reward system etc.
MBA 934-18.4	Explain various human aspects of strategy implementation.
MBA 934-18.5	Identify the role of leadership in implementing strategic change.
MBA 934-18.6	Understand Global HRM and role of global HRM in successful implementation of
	MNC strategy

Course Name: Leadership and Team Dynamics MBA 935-18

Course Outcomes :	
After the course completion, students will be able to :	
MBA 935-18.1	Understand the history of leadership and current leadership theories.
MBA 935-18.2	Explain how leadership models are put into practice personally, locally, and
	globally.
MBA 935-18.3	Discuss the knowledge of developing leadership abilities
MBA 935-18.4	Describe the concept of Strategic Leadership and ethical leadership
MBA 935-18.5	Explain composition, formation, and development of teams.
MBA 935-18.6	Illustrate the dynamics of team Performance and motivation and the role of
	leadership in dynamics of team management and decision making.

Course Name: Performance and Compensation Management MBA 936-18

Course Outcomes	Course Outcomes :	
After the course completion, students will be able to :		
MBA 936-18.1	Increase the awareness of the process and principles of performance	
	Management / appraisal.	
MBA 936-18.2	Identify the negative aspects of appraisal systems and consider how these might	
	be overcome.	
MBA 936-18.3	Discuss performance with regard to pay awards, and whether these should, or	
	should not be automatically related to each other.	
MBA 936-18.4	Demonstrate a familiarity with the appeal process relating specifically to the	
	performance review.	
MBA 936-18.5	: Illustrate different ways to strengthen the pay-for-performance link and also	
	learn the concepts of Payment and employee benefits issues for contingent	
	workers.	
MBA 936-18.6	Develop appropriate reward and compensation policies.	

Course Name: Managing Software Projects MBA 943-18

Course Outcomes :	
After the course completion, students will be able to :	
MBA 943-18.1	Understanding approaches for managing and optimizing the software
	development process
MBA 943-18.2	Examine contemporary software life cycle processes, activities and work products
MBA 943-18.3	Apply different methods to identify, analyze, and manage software project risks
MBA 943-18.4	Estimate software project effort, cost, and schedule for an intermediate size
	project
MBA 943-18.5	To make aware about the various software project teams in terms of roles and
	responsibilities and managers can plan their projects and minutely work out the

cost and time overrun of projects.
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Course Name: Managing Digital Information and Transformation MBA 944-18

Course Outcomes :		
After the course completion, students will be able to :		
MBA 944-18.1	Identify how Digital Transformation impacts corporate strategies	
MBA 944-18.2	Understand Security Issues in Digital Transformations	
MBA 944-18.3	Understand the risk associated with evolving international clients and	
	environment	
MBA 944-18.4	To learn Security Issues, Methods & Laws	
MBA 944-18.5	Understanding cloud computing	

Course Name: IT Consulting MBA 945-18

Course Outcomes :	
After the course completion, students will be able to :	
MBA 945-18.1	To analyze the IT requirements of the organization and the underlying
	environment.
MBA 945-18.2	To advise IT solutions and services based on requirements.
MBA 945-18.3	To understand RFP Analysis
MBA 945-18.4	To provide an understanding about SLA.
MBA 945-18.5	To familiar with ethics in consulting.

Course Name :Strategic Management of IT MBA 946-18

Course Outcomes	• •	
After the course of	After the course completion, students will be able to :	
MBA 946-18.1	To develop an understanding of strategic management concepts and techniques	
	and acquire the ability to apply the same in business situations	
MBA 946-18.2	Learning how to use IT as a tool to implement business strategies and gain	
	competitive advantage, not merely to support business operations.	
MBA 946-18.3	In addition to familiarizing students with new technological changes in	
	management, students are expected to integrate and apply their prior learning to	
	strategic decision making in organisations	
MBA 946-18.4	Integrate and apply knowledge gained in basic courses to the formulation and	
	implementation of strategy from holistic and multi-functional perspectives.	
MBA 946-18.5	Analyze and evaluate critically real life company situations and develop creative	
	solutions, using a strategic management perspective.	

Course Name: Supply Chain and Logistic management MBA 953-18

Course Outcomes :	
After the course completion, students will be able to :	
MBA 953-18.1	Demonstrate a clear understanding of the key concepts applied in logistics and
	supply chain management.
MBA 953-18.2	To highlight the importance of all activities of the supply chain and an
	understanding of concepts like inbound and outbound logistics, offshore and
	inshore logistics
MBA 953-18.3	To develop skills for planning, designing the operational facilities of supply chain
	with the analytical and critical understanding

# Course Name: Quality Toolkit for Managers MBA 954-18

Course Outcomes : After the course completion, students will be able to :		
MBA 954-18.1	Evaluate the principles of quality management and to explain how these principles can be applied within quality management systems.	
MBA 954-18.2	To provide students with the requisite knowledge of concepts and to impart practical skills and techniques required in the area of strategies for managing technology in business	
MBA 954-18.3	Critically appraise the organizational, communication and teamwork requirements for effective quality management	
MBA 954-18.4	Critically analyze the strategic issues in quality management, including current issues and developments, and to devise and evaluate quality implementation plans	

## Course Name: DataVisualisation for Managers MBA 963-18

Course Outcomes :		
After the course completion, students will be able to :		
MBA 963-18.1	Employ best practices in data visualization to develop charts, maps, tables, and other visual representations of data.	
MBA 963-18.2	Use Tableau's visualization tools to conduct data analysis, especially exploration of an unfamiliar dataset.	
MBA 963-18.3	Create compelling, interactive dashboards to combine several visualizations into a cohesive and functional whole.	
MBA 963-18.4	Utilize advanced Tableau features including parameters, data blending, custom SQL, very large datasets, custom date hierarchies, and others.	
MBA 963-18.5	Use data visualizations, dashboards and Tableau Stories to support relevant communication for diverse audiences.	

# Course Name: Business Forecasting MBA 964-18

Course Outcomes :		
After the course completion, students will be able to :		
MBA 964-18.1	Understand the importance of forecasting in making accurate decisions in	
	economic and business environments	
MBA 964-18.2	Understand the basics in regression analysis, time series analysis and their	
	applications in forecasting	
MBA 964-18.3	Understand how to handle the trend, seasonal and cyclical issues in forecasting	
	analysis.	
MBA 964-18.4	Construct forecasting reports to higher level management for vital decision-	
	making process.	
MBA 964-18.5	Use the software packages for developing forecasting models.	
MBA 964-18.6	Be prepared for more advanced study of economic and business forecasting	

# Course Name :Viva Voce for Project/Dissertation MBA 402-18

Course Outcomes : After the course completion, students will be able to :	

Course Name: Workshop on Indian EthosMBA 403-18

Course Outcomes :		
After the course completion, students will be able to :		
MBA 403-18.1	Comprehend and practice Indian Ethos and values system.	
MBA 403-18.2	Applying value based management and ethical practices in business.	
MBA 403-18.3	To gain the knowledge of management principles from Vedas and other holy	
	books and explain the application of Indian heritage in business.	
MBA 403-18.4	To comprehend various stress management techniques and their applications in	
	organizations.	
MBA 403-18.5	To describe salient features and advantages of ancient Indian system of learning.	
MBA 403-18.6	To describe various laws of Karma and explain the concept of corporate karma.	