DAY 01

•	Everyone needs to find their extra—t	heir unique value	contribution that mak	<mark>kes t</mark> hem stand out i	n whatever is their
	field of employment.				

人人都需要找到自己的额外价值——让自己在任何所在职业领域中都脱颖而出的独特价值贡献。

• It is also the reason why when we try to describe music with words, all we can do is articulate our reactions to it, and not grasp music itself.

这也是为什么当我们试图用语言来描述音乐时,我们所能做的只能是说清楚对音乐的感受,而不能理解音乐本身。

 We need them to imagine the United States as a place where they can be productive for a while without committing themselves to staying forever.

我们需要他们把美国想象为这样一个地方,在这里他们可以在一段时间内创造价值,而无需承诺永久居留于此。

He adds humbly that perhaps he was "superior to the common run of men in noticing things which easily escape attention, and in observing them carefully".

他谦虚地补充道,或许他"优于常人的地方在于<mark>能够注意到容易被忽视的东西</mark>,并对这些东西进行仔细观察"。

 Buying gifts or giving to charity is often more pleasurable than purchasing things for oneself, and luxuries are most enjoyable when they are consumed sparingly.

买礼物或给慈善机构<mark>捐款往往会比给自己买东西</mark>更让人开心,有节制地消费奢侈品才会给<mark>人以最大的愉悦。</mark>

• Perhaps faintly, they hint that people should look to intangible qualities like character and intellect rather than dieting their way to size zero or wasp-waist physiques.

<mark>。这些禁令或许还</mark>隐约地暗示,人们应该注重如个性和才智等<mark>无形的品质,而不</mark>是通过节食来达到"零号身材"或"蜂腰体型"。

Our mental health doesn't really go anywhere; like the sun behind a cloud, it can be temporarily hidden from view, but it is fully capable of being restored in an instant.

我们的心理健康并不是真的消失不见了;就像云朵背后的太阳,它也许暂时被遮挡,但是它完全可以在瞬间重焕光芒。

The most loyal customers would still get the product they favor, the idea goes, and they'd feel like they were helping sustain the quality of something they believe in. 这个想法是这样:那些最忠诚的顾客依旧会购买他们喜欢的产品,他们会觉得这是在帮助维护他们所信任的产品的品质。 While comment and reaction from lawyers may enhance stories, it is preferable for journalists to rely on their own notions of significance and make their own judgments. 尽管来自律师们的评论和反馈可能会提高新闻报道的质量,但新闻记者最好还是依靠自己对事件重要性的认识而做出自己的判断。 According to research from Princeton University, people assess your competence, trustworthiness, and likeability in just a tenth of a second, solely based on the way you look. 根据普林斯顿<mark>大学的研究,人们会</mark>在仅仅十分之一秒的时间内,仅根据你的外<mark>表去评判你的能力、可信度</mark>及你受人喜欢的程度。

• Some attributed virtually every important cultural achievement to the inventions of a few, especially gifted peoples that, according to diffusionists, then spread to other cultures.

有些人认为,几乎每一项重要的文化成就都是由少数特别有天赋的民族所发明创造的,根据传播论者的看法,这<mark>些发明后来传播</mark>到了其他的文化中。

• In a workplace that's fundamentally indifferent to your life and its meaning, office speak can help you figure out how you relate to your work—and how your work defines who you are.

在一个根本不关心你的生活及其意义的职场中,办公室用语能帮助你理清自己和工作的关系,以及工作对你的身份的义。

While Washington and Jefferson privately expressed distaste for slavery, they also understood that it was part of the
political and economic bedrock of the country they helped to create.

尽管华盛顿和杰斐逊私下都表达过对奴隶制的不满,<mark>但是他们也明白,奴隶</mark>制是他们帮助创建的这个国家的政治和经济基础的一部分。

• That ruling produced an explosion in business-method patent filings, initially by emerging internet companies trying to stake out exclusive rights to specific types of online transactions.

那项裁决使得商业方法<mark>专利申请文件数量激</mark>增,起初只是一些新兴的网络公司试图抢占<mark>对某些特定类型的在线交易</mark>方法的独家专有权。

Moreover, even though humans have been upright for millions of years, our feet and back continue to struggle with bipedal posture and cannot easily withstand repeated strain imposedby oversize limbs.

此外,尽管人类直立行走已达数百万年之久,但是我们的双<mark>脚和背部仍然在与</mark>两足行走的姿势作斗争,并且很难承受过长的四肢施加的持续压力。

•	While the researchers assumed that the well-structured daily plans would be most effective when it came to the			
	execution of tasks, they were wrong: the detailed daily plans demotivated students.			
	尽管研究人员认为,在执行任务时,详尽的每日目标是最为高效的,但他们错了,详细的每日计划使学生失去了动力。			

Only if the jobless arrive at the jobcentre with a CV, register for online job search, and start looking for work will they
be eligible for benefit—and then they should report weekly rather than fortnightly.

只有当失业者带着简历来到就业服务中心<mark>,注册在线求职,并开始</mark>寻找工作,他们才有资格获得补助金,<mark>然后他们应该每周而不</mark> 是每两周汇报一次求职情况。

• If you are working on a word processor, you can take advantage of its capacity to make additions and deletions as well as move entire paragraphs by making just a few simple keyboard commands.

如果你正借助文字处理软件进行工作,只需通过几个简单的键盘指令,你就可以利用它来进行删减、增加或移动整段文字。

The policy follows similar efforts from other journals, after widespread concern that basic mistakes in data analysis
are contributing to the irreproducibility of many published research findings.

这项政策效仿了与其他杂志类似的尝试,此前人<mark>们普遍担忧数据分析中的基</mark>本错误正导致许多已发表的研究结果无法被<mark>再现。</mark>

They should exhibit strong interest and respect for whatever currently interests their fledgling adult (as naive or ill conceived as it may seem) while becoming a partner in exploring options for the future.

对当前让这些羽翼未<mark>丰的成年人感兴趣的</mark>任何事物(也许看上去很幼稚或欠考虑周全),父母都应该表现出强烈的兴趣和尊重,同时要成为他们的伙<mark>伴,与他们一起探索未来的</mark>选择。

•	In other words, at a time when the working class has turned the country on its political head, frustrated that the
	opportunity that once defined America is vanishing, one obvious solution is staring us in the face.

换句话说,在工人阶级彻底改变这个国家的<mark>政治格局,对</mark>曾经使美国之所以成为美国的机会正在消失而感到沮丧的时候,一个显而易见的解决方案就摆在我们面前。

This type of integrity requires well-enforced laws in government transparency, such as records of official meetings, rules on lobbying, and information about each elected leader's source of wealth.

这种廉政要<mark>求在政府透明度方面</mark>有严格执行的法律,如官方会议记录、游说规则以及每位当 选领导人的财富来源的信息。

• In the past couple of weeks a quarrel has illustrated the value to advertisers of such fine-grained information: Should advertisers assume that people are happy to be tracked and sent behavioural ads?

在过去几周里,一场争论已经阐明了这种精确的信息对于广告商的价值:广告商是否可以认为用户愿意被追踪其在网络上的行为并接收基于他们在网络上的行为而制定的广告?

California has asked the justices to refrain from a sweeping ruling, particularly one that upsets the old assumptions
that authorities may search through the possessions of suspects at the time of their arrest.

加利福尼亚州已经要求法官们避免做出一刀切的裁决,尤其是不<mark>能做</mark>出那种颠覆了当局在逮捕嫌疑人时可以搜查其财产<mark>这些存在</mark>已久的假定的裁决。

• If the district is essentially giving a pass to students who do not do their homework because of complicated family lives, it is going riskily close to the implication that standards need to be lowered for poor children.

如果该学区让那些因为家庭环境复杂而不做家庭作业的学生通过考试的话,那么这就危险地近乎于暗示着,对于贫穷的孩子,学业标准需要降低。

• The findings of a research institution have consistently shown that workers in all countries can be trained on the job to achieve radically higher productivity and, as a result, radically higher standards of living.

一所研究机构的研究结果一致表明,所有国家的工人都可以通过<mark>在岗培训,从根</mark>本上提高生产率,从而从根本上提高生活水平。

- The potential evolution of today's technology, and its social consequences, is dazzlingly complicated, and it's perhaps best left to science fiction writers and futurologists to explore the many possibilities we can envisage. 当今科技的潜在发展及其社会影响惊人地复杂,或许我们最好把诸多可能留给科幻作家和未来学家去探索。
- Of all the changes that have taken place in English-language newspapers during the past quarter-century, perhaps the most far-reaching has been the inexorable decline in the scope and seriousness of their arts coverage. 在过去的 25 年英文报纸所发生的变化中,影响最深远的可能是其艺术方面的报道在范围和严肃程度上都不可阻挡地下降了。
- Scientists have found that although we are prone to snap overreactions, if we take a moment and think about how we are likely to react, we can reduce or even eliminate the negative effects of our quick, hard-wired responses. 科学家们已经发现: 虽然我们易于快速做出过度反应,但是如果我们花点时间考虑一下我们可能会做何反应,就可以减少,甚至是消除我们快速、本能的反应所带来的消极影响。
- Studies of both animals and humans have shown that sex hormones somehow affect the stress response, causing females under stress to produce more of the trigger chemicals than do males under the same conditions.
 对动物和人类的研究表明:性激素会以某种方式影响应激反应,使处于压力下的雌性比处于相同条件下的雄性产生更多的能触发不良反应的化学物质。

•	We become defensive when criticised	and apply negative stereot	types to others to	boost our own esteem.
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一旦受到批评,我们就会为自己辩护,并将他人定格为消极的老套形 象,以此增强自己的自尊心。

- Devoted concertgoers who reply that recordings are no substitute for live performance are missing the point.
 那些忠诚的音乐会听众回应说现场演出绝非是唱片所能替代的,可这些听众没有领会到问题的关键点。
- Ants keep predatory insects away from where their aphids feed; Gmail keeps the spammers out of our inboxes.
 蚂蚁让食肉昆虫远离蚜虫进食的地方;谷歌邮箱让滥发垃圾邮件的人远离我们的收件箱。
- At the same time, people continue to treat fire as an event that needs to be wholly controlled and unleashed only out of necessity.

<mark>与此同时,人们继续把用火视为一种需要全面控制的事件,只有在必要之时才放出来使用</mark>。

As boards scrutinize succession plans in resp<mark>onse to shareholder pressu</mark>re, executives who don't get the nod also may wish to move on.

在董事会迫于股东的压力严格审查继任计划的时候,那些没被选中的高管们也可能想离开。

• Scientists jumped to the rescue with some distinctly shaky evidence to the effect that insects would eat us up if birds failed to control them.

科学家们立即拿出某<mark>些明显站不住脚</mark>的证据前来"救驾",其大意是说如果鸟儿不能控制这些昆虫的数量的话,昆虫就会吃光一切。

• A moralist, satirist, and social reformer, Dickens crafted complex plots and striking characters that capture the panorama of English society.

作为一位道德家、讽刺作家和社会改革家,狄更斯精心设计了复杂的情节和引人注目的人物,捕捉了英国社会的全貌。

Half a century of town and country planning has enabled it to retain an enviable rural coherence, while still
permitting low-density urban living.

半个世纪的城乡规划使其(英国)得以保留令人羡慕的乡村和谐,同时仍允许低密度的城镇生活。

• The issue of voluntary part-time relates to Obamacare because one of the main purposes was to allow people to get insurance outside of employment.

自愿兼职工作这一问题与奥巴马医改计划相关联,因为该计划的主要目的之一就是让人们不就业也能得到医疗保险。

Many leading American universities want their undergraduates to have a grounding in the basic canon of ideas that
every educated person should possess.

许多顶尖的美国大学都希望他们的本科生接受对一些基本的、富含思想的经典作品的基础教学,这些思想是每个受教育人士都应该有的。



•	These benefactors have succeeded in their chosen fields, they say, and they want to use their wealth to draw
	attention to those who have succeeded in science.

他们说,这些捐助者在各自所选择的领域都很成功,而且他们想用自己的财富让人们注意到那些在科学领域有所成就的人。

The Navy Department moved into the east wing in 1879, where elaborate wall and ceiling stenciling and marquetry
floors decorated the office of the Secretary.

海军部门于 1879 年搬进了东翼, 在那里, 精心制作的墙壁、天花板上的镂花涂装和镶嵌工艺地板装饰着部长办公室。

• The researchers mapped not only the city's vast and ornate ceremonial areas, but also hundreds of simpler apartment complexes where common people lived.

研究人员不仅绘制了这座城市广阔且装饰华丽的庆典区,还绘制了数百个普通民众居住的简单公寓建筑群。

It may be said that the measure of the worth of any social institution is its effect in enlarging and improving
experience, but this effect is not a part of its original motive.

可以说,衡量任何社会制度价值的标准是其在扩大和改进经验上的成效,但这种成效并不是其最初动机的一部分。

• No boy who went to a grammar school could be ignorant that the drama was a form of literature which gave glory to Greece and Rome and might yet bring honor to England.

每个进入文法学校学习的学生都知道,戏剧是一种文学形式,这种文学形式赋予希腊和<mark>罗马以荣光,并且可能也会</mark>为英国带来荣

But policymakers who refocus efforts on improving well-being rather than simply worrying about GDP figures could avoid the forecasted doom and may even see progress.

但是那些重新致力于改善福祉,而不仅仅是担心国内生产总值数据的决策者们,就能够避免可预见的厄运,甚至可能看到进步。

Indeed, there is something a little absurd in the state getting involved in the planning of such a fundamentally "grassroots" concept as community sports associations. 确实,让国家参与像社区体育协会这样从根本上带有"草根阶层"意味的规划是有些荒唐的。 While few craftsmen or farmers, let alone dependents and servants, left literary compositions to be analyzed, it is obvious that their views were less fully intellectualized. 尽管很少有工匠或农场主能留下可供分析<mark>的文学作品,更不用说他</mark>们的随从和佣人了,但很明显他们的观点并不十分理性。 Social media allows users to experience news events more intimately and immediately while also permitting them to re-share news as a projection of their values and interests. 社交媒体允许用户更密切、更迅速地体验新闻事件,同时也允许他们将新闻作为自己价值观和兴趣的投射而重新分享。 If people in the network just two degrees removed from the initial influential prove resistant, for example, the cascade of change won't propagate very far or affect many people. 例如,如果在这一社交网络中与最初的影响者存<mark>在两个层级的人们表现出抵</mark>制的话,那么这一连串的变化就不会传播很远或<mark>影响</mark> ● Last year, the Transportation Security Administration(TSA) found in a secret check that undercover investigators were able to sneak weapons—both fake and real—past airport security nearly every time they tried. 去年,美国运输安全管理局,在一次秘密检查中发现,便衣调查员几乎每次尝试私携武器——无论是伪造的武器还是真的武器——都能顺利通过机场安检。

Priestly explains how the deep blue color of the assistant's sweater descended over the years from fashion shows to department stores and to the bargain bin in which the poor girl doubtless found her garment.
普里斯特利解释了这位助理身上这件针织衫所采用的深蓝色这些年来是如何从时装秀没落到百货商店,最后沦落到商品打折处理区的,而这位可怜的女孩无疑是在那里淘到了这件衣服。

● Their analysis ruled out the possibility that it was firms' political influence, rather than their CSR stand, that accounted for the leniency: Companies that contributed more to political campaigns did not receive lower fines. 他们的分析排除了这样的可能性,即:是公司的政治影响力,而非他们的企业社会责任立场让公司获得了宽大处理,因为那些支持政治运动更多的公司并没有被处以更少的罚金。

● The company, a major energy supplier in New England, provoked justified outrage in Vermont last week when it announced it was reneging on a longstanding commitment to abide by the strict nuclear regulations. 当上周新英格兰地区的主要能源供应商宣布它将放弃遵守严格的核安全条例这一长期承诺时,该公司在佛蒙特州激起了民众无可厚非的愤怒。

● Infants are wired to look at parents' faces to try to understand their world, and if those faces are blank and unresponsive—as they often are when absorbed in a device—it can be extremely disconcerting for the children. 要幼儿天生会观察父母的表情,试图理解他们的世界,如果父母的脸上毫无表情和反应——沉浸于电子设备时经常如此——这会让孩子们极其不安。

● Further arrangements — and there may be many — between the NHS and DeepMind will be carefully scrutinised to ensure that all necessary permissions have been asked of patients and all unnecessary data has been cleaned. 英国国民医疗服务体系(NHS)和 DeepMind 之间的进一步的协议——也许还有很多协议——将受到仔细审查,以确保从病人那里获得了所有必要的许可,以及所有不必要的数据都已被清除。

● It could be that we are evolving two communities of social scientists: one that is discipline-oriented and publishing in highly specialized journals, and one that is problem-oriented and publishing elsewhere, such as policy briefs. 这可能是因为我们发展出了两类社会科学家群体: 一类是学科导向型并在高度专业的期刊上发表文章,另一类是问题导

向型并在如政策简报等其他地方发表文章。

● Steelworkers, airline employees, and now those in the auto industry are joining millions of families who must worry about interest rates, stock market fluctuation, and the harsh reality that they may outlive their retirement money. 炼钢工人、航空公司职员,以及现在那些在汽车行业的员工都正在加入那些不得不担心利率、股市波动和退休金不够用这一残酷现实的数百万家庭的行列。

His analysis should therefore end any self-contentedness among those who may believe that the global position of English is so stable that the young generation of the United Kingdom do not need additional language capabilities.
有些人可能认为英语的全球地位如此稳定以至于英国的年轻一代不需要获得额外的语言能力;他的分析应该会结束那些人的自满情绪。

• There is pressure for change from within the profession, but opponents of change among theregulators insist that keeping outsiders out of a law firm isolates lawyers from the pressure to make money rather than serve clients ethically.

在行业内部存在着改革的压力,但是监管部门中反对变革的人坚称,将外部人士排除在律师事务所之外,可以让律师远离赚钱的压力,从而遵守职业道德为委托人服务。

DAY 07

• Yet, when one looks at the photographs of the garden created by the homeless, it strikes one that, for all their diversity of styles, these gardens speak of various other fundamental urges, beyond that of decoration and creative expression.

然而,当人们看到那些无家可归者所创建的花园的照片时,受到了深深的震撼:尽管这些花园风格多样,但它们除了表现出创作者的装饰和创造力表达的需求之外,还表现出各种其他根本的需求。

At a time when Thomas Piketty and other economists are warning of rising inequality and the increasing power of
inherited wealth, it is bizarre that wealthy aristocratic families should still be the symbolic heart of modern
democratic states.

在托马斯·皮凯蒂和其他经济学家提醒民众警惕不断加剧的不平等现象和不断增加的继承财富的权力时,这些富有的贵族家庭仍然是现代民主国家的象征性核心,这是很奇怪的。

Calls to disassemble all telescopes on Mauna Kea or to ban future development there ignore the reality that
astronomy and Hawaiian culture both seek to answer big questions about who we are, where we come from and
where we are going.

拆除莫纳克亚山上所有的望远镜或禁止未来在那<mark>里新建望远镜的呼声忽略了</mark>这样一个事实,即天文学和夏威夷文化都在寻求关于 "我们是谁""我们来自哪里""我们要去何处"<mark>这些重大问题的答案。</mark>

Humans are unique in their capacity to not only make tools but then turn around and use them to create superfluous material goods—paintings, sculpture and architecture—and superfluous experiences—music, literature, religion and philosophy.

人类的独特之处在于,<mark>他们不仅有能力制造工</mark>具,而且还能反过来使用工具来创作额外的有形物品——绘画、雕塑和建筑——和额外的精神体验——音乐、文学、宗教和哲学。

 As a discovery claim works its way through the community, the interaction and confrontation between shared and competing beliefs about the science and the technology involved transforms an individual's discovery claim into the community's credible discovery.

<mark>当一个发现</mark>声明逐步通过科学界的审查时,与该科技相容<mark>和矛盾的观点就会相互作用和</mark>对抗,这样就会把个人的发现声明转变为 科学界的可靠发现。 But in her new book Join the Club, Tina Rosenberg contends that peer pressure can also be a positive force through
what she calls the social cure, in which organizations and officials use the power of group dynamics to help
individuals improve their lives and possibly the world.

但是,蒂娜·罗森堡在她的新书《加入俱乐部》中主张,同辈压力也可以<mark>通过她所说的"社</mark>会治疗"转化成一种积极的力量。在 社会治疗的过程中,各机构及官员可以利用群体动力来帮助个人改善生活,甚至可能改善整个世界。

Fundamentally, the USPS is in a historic squeeze between technological change that has permanently decreased
demand for its bread-and-butter product, first-class mail, and a regulatory structure that denies management the
flexibility to adjust its operations to the new reality.

从根本上说,美<mark>国邮政署(USPS</mark>)正处于一个历史性的困境之中,一方面是技术变革永久性地降低了对其主要产品——普<mark>通邮</mark>件的需求,另一方面是监管结构拒绝让管理部门灵活调整其业务以适应新形势。

Unhappy parents rarely are provoked to wonder if they shouldn't have had kids, but unhappy childless folks are
bothered with the message that children are the single most important thing in the world: obviously their misery
must be a direct result of the gaping baby-size holes in their lives.

几乎没有事情会促使不幸福的父母去琢磨自己是否不<mark>该养孩子,但是</mark>不幸福的且没有孩子的人们却总是被"孩子是世上唯一最重要的东西"这一信息所困扰:显然他们的不幸肯定是他们一生中没有孩子的缺憾造成的。

To encourage innovation and competition, the report calls for increased investment in research, the crafting of
coherent curricula that improve students' ability to solve problems and communicate effectively in the 21st century,
increased funding for teachers and the encouragement of scholars to bring their learning to bear on the great
challenges of the day.

为了鼓励创新和竞争,报告呼吁增加对此项研究的投资,呼吁精心设计系统连贯的课程以提高学生在 21 世纪解决问题和有效沟通的能力,呼吁增加教师的经费,并鼓励学者应用他们的学识来应对当今巨大的挑战。

 Moreover, average overall margins are higher in wholesale than in retail; wholesale demand from the food service sector is growing quickly as more Europeans eat out more often; and changes in the competitive dynamics of this fragmented industry are at last making it feasible for wholesalers to consolidate.

此外,批发业的平均总利润高于零售业;随着越来越多的欧洲人更加频繁地外出就餐,餐饮服务业的批发需求也迅速增长;这一 零散产业竞争力量的变化最终会使批发商们的联合成为可能。

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•	Integrity had collapsed, she argued, because of a collective acceptance that the only	"sorting mechanism"	in society
	should be profit and the market.		

她认为,诚信已瓦解,因为我们集体接受的观念是,社会中唯一的"分选机制"应该是利润和市场。

- Firms are now studying how genes interact, looking for correlations that might be used to determine the causes of disease or predict a drug's efficacy.
 - 一些公司正在研究基因是如何相互作用的,寻找可能用来确定病因或者预测药物疗效的相关性。
- Dead markets partly reflect the paralysis of banks which will not sell assets for fear of booking losses, yet are reluctant to buy all those supposed bargains.

毫无活力的市场一定程度上反映了银行系统的瘫痪,由于担心账面损失,银行不<mark>会出售资产</mark>,但也不愿意收购那些所谓的廉价资产。

• The upside is the possibilities contained in knowing that everything is up to us; where before we were experts in the array of limitations, now we become authorities of what is possible.

积极的一面是,既然万事都取决于我们,那么就有无限可能。以前,我们能够熟练应对种种局限;现在,我们把握着未来的可能。

• Conversations are links, which means when you have a conversation with a new person a link gets formed and every conversation you have after that moment will strengthen the link.

交谈是一种联系,这意味着当你和一个刚认识的人交谈时,一种联系就形成了,而在那之后的每一次交谈都会强化这一联系。

Researchers measured people's cortisol, which is a stress marker, while they were at work and while they were at home and found it higher at what is supposed to be a place of refuge.

研究人员测量了人们在工作和在家时的皮质醇,它是一种压力标志,并发现在家这个理应是庇护所的地方,人们的皮质醇水平更高。

• When younger kids learn computer science, they learn that it's not just a confusing, endless string of letters and numbers—but a tool to build apps, or create artwork, or test hypotheses.

当小孩子们学习计算机科学的时候,他们会发现它并不仅仅是一串令人<mark>困惑的、无穷无尽的字</mark>母和数字——它还是一种工具,这种工具能编写应用程序、创作艺术作品或测试假设。

• The Industrial Revolution didn't go so well for Luddites whose jobs were displaced by mechanized looms, but it eventually raised living standards and created more jobs than it destroyed.

尽管工业革命在工作被机械化织布机取代的<mark>卢德派分子中进展并不顺利,但它最终提高了生活水平,并创造了比被它摧毁的工作</mark> 岗位更多的就业机会。

Even though there is plenty of evidence that the quality of the teachers is the most important variable, teachers'
unions have fought against getting rid of bad ones and promoting good ones.

虽然有充分的证据表明,教师素质是最重要的可变因素,但是教师工会却反对开除差教师、提拔好教师。

Yet most ancestry testing only considers a single lineage, either the Y chromosome inherited through men in a father's line or mitochondrial DNA, which is passed down only from mothers.

然而,大多数血统检测只考虑单一的血统,要么只考虑来自父亲的男性遗传的 Y 染色体,要么只考虑从母亲那里遗传的线粒体 DNA。

• While fossil fuels—coal, oil, gas—still generate roughly 85 percent of the world's energy supply, it's clearer than ever that the future belongs to renewable sources such as wind and solar.

虽然化石燃料——煤、石油、天然气——仍然占据世界能源供应的 85%左右,但比以往任何时候都更明显的是,未来属于风能和太阳能等可再生能源。

It is not that pink is intrinsically bad, but it is such a tiny slice of the rainbow and, though it may celebrate girlhood in
one way, it also repeatedly and firmly fuses girls' identity to appearance.

究其本质,<mark>粉红色本身并没有什</mark>么不好,它只不过是彩虹上微小的一抹。虽然从某种程度上来说它歌颂了少女时代,但它也反复 且坚定地把女孩的个性和外表融合起来。

 Here, Darwinism seems to offer justification, for if all humans share common origins, it seems reasonable to suppose that cultural diversity could also be traced to more constrained beginnings.

在此,达尔文学说似乎给出了合理化的解释,这是因为如果整个人类有相同的起源,那么我们就有理由认为,文化多样性同样也可以追溯到更为有限的开端。

This success, coupled with later research showing that memory itself is not genetically determined, led Ericsson to
conclude that the act of memorizing is more of a cognitive exercise than an intuitive one.

这次的成功,加上后来表明记忆本身不由基因决定的研究,让埃里克森得出结论:记忆行为与其说是一种直觉性的活动,不如说 是一种认知性的活动。

That's because Congress has always envisioned joint federal-state immigration enforcement and explicitly
encourages state officers to share information and cooperate with federal colleagues.

那是因为美国国会一直希望联邦政府能与州政府联合执行移民法案,并明确鼓励州政府官员与联邦政府的同事加强合作、信息共享。

• Ministers should also look at creating greater certainty in the rental environment, which would have a significant impact on the ability of registered providers to fund new developments from revenues.

部长们也应该考虑提高房屋租赁市场的稳定性,这对注册供应商从收入中拨出资金来进行新的开发会产生重大的影响。

● Such hijacked media are the opposite of earned media: an asset or campaign becomes hostage to consumers, other stakeholders, or activists who make negative allegations about a brand or product. 这种被操纵的媒体和免费媒体完全不同: 一项资产或一场活动受那些对某个品牌或产品有不满说法的消费者、其他利益相关者可以可以证据的。

这种被操纵的媒体和免费媒体完全不同:一项资产或一场活动受那些对某个品牌或产品有不满说法的消费者、其他利益相关者或积极分子所左右。

 Brain researchers have discovered that when we consciously develop new habits, we create parallel synaptic paths, and even entirely new brain cells, that can jump our trains of thought onto new, innovative tracks.

大脑研究人员发现,当我们有意识地培养新习惯的时候,大脑会创建出平行的突触路径,甚至是全新的脑细<mark>胞,这样可以使我们</mark>的思路跳转到全新的、创造性的轨道中。

• Just as bosses and boards have finally sorted out their worst accounting and compliance troubles, and improved their feeble corporation governance, a new problem threatens to earn them especially in America—the sort of nasty headlines that inevitably lead to heads rolling in the executive suite: data insecurity.

就在老板和董事会终于处理好其最严重的财务和规章问题,改善了公司薄弱的管理之后,又一个新问题正威胁着他们——尤其是在美国——这个问题就是数据不安全性,这会让他们出现在令人不快的新闻头条中,将不可避免地使高层们受到严惩。

• The article is actually quite optimistic, as it outlines a potential solution to this problem, suggesting that an approach (which involves a one-hour, next-to-no-cost program) can close 63 percent of the achievement gap (measured by such factors as grades) between first-generation and other students.

这篇文章实际上相当乐观,因为它针对这个问题简要描述了一种可能的解决方案,表示有一种方式(一个耗时一小时、几乎零成本的项目)能够缩小第一代大学生和其他学生之间 63%的成绩差距(以分数等指标衡量)。

• While fossil fuels—coal, oil, gas—still generate roughly 85 percent of the world's energy supply, it's clearer than ever that the future belongs to renewable sources such as wind and solar.

虽然化石燃料——煤、石油、天然气——仍然占据世界能源供应的 85%左右,但比以往任何时候都更明显的是,未来属于风能和太阳能等可再生能源。

"Carry a book with you at all times" can actually work, too—providing you dip in often enough, so that reading becomes the default state from which you temporarily surface to take care of business, before dropping back down.
如果你能经常翻阅的话,"随时携带一本书"这种方式也能奏效,从而让阅读成为你的常态,你可以在需要处理事务的时候从书

如果你能经常翻阅的话,"随时携带一本书"这种方式也能奏效,从而让阅读成为你的常态,你可以在需要处理事务的时候从书中暂时抽离出来,之后再重新开始阅读。

● Today, widespread social pressure to immediately go to college in conjunction with increasingly high expectations in a fast-moving world often causes students to completely overlook the possibility of taking a gap year. 如今,高中毕业后即刻升入大学这一普遍的社会压力,加之快速发展的世界对学生寄予越来越高的期望,这常常导致学生完全忽略了选择间隔年这一可能。

● After all, four decades of evidence has now shown that corporations in Europe as well as the US are evading the meritocratic hiring and promotion of women to top position—no matter how much "soft pressure" is put upon them. 毕竟四十年的事实现已表明,不管被施加多大的"软压力",欧洲和美国的企业一直在回避英才管理制度,限制女性晋升到高层。

● The Internet — and pressure from funding agencies, who are questioning why commercial publishers are making money from government-funded research by restricting access to it—is making access to scientific results a reality. 提供资金的机构施加压力,质疑为什么商业出版商可以通过限制人们查看政府资助的研究结果而从中牟利,来自这方面的压力和互联网正在使阅读科研结果成为现实。

- The force of geographic conditions peculiar to America, the interplay of the varied national groups upon one another, and the sheer difficulty of maintaining old-world ways in a raw, new continent caused significant changes. 美国特有的地理条件的影响,不同民族之间的相互作用,以及在这片原始新大陆上维持旧有方式的困难,这些因素引起了重大的变化。
- Under the plan, for example, the agency said it would not prosecute landowner or businesses that unintentionally kill, harm, or disturb the bird, as long as they had signed a range-wide management plan to restore prairie chicken habitat. 例如,根据此项计划,只要他们签署了一项大范围的管理计划来恢复小草原松鸡的栖息地,该管理局称其不会起诉那些无意杀死、伤害或干扰小草原松鸡的土地所有者或企业。
- In his article "How Intelligent Is Intelligence Testing?", Sternberg notes that traditional tests best assess analytical and verbal skills but fail to measure creativity and practical knowledge, components also critical to problem solving and life success.

在斯腾伯格的文章《智力测试有多明智?》中,他指出传统的测试能最大程度地评估分析能力和语言表达能力,但不能衡量创造力和实践知识,这些部分对于解决问题和获得人生成功也极其重要。

Precisely because readers from different historical periods, places and social experiences produce different but overlapping readings of the same words on the page — including for texts that engage with fundamental human concerns—debates about texts can play an important role in social discussion of beliefs and values.

正因为来自不同历史时期、不同地域和有着不同社会经历的读者会对页面上那些相同的文字产生不同但有重叠的解读——包括对涉及人类所关注的基本问题的文本解读,关于文本解读的争议才能在信仰和价值观的社会讨论中发挥重要作用。

• At Tulane University's Tear Analysis Laboratory, Dr. Peter Kastl and his colleagues report that they can use tears to detect drug abuse and exposure to medication, to determine whether a contact lens fits properly or why it may be uncomfortable, to study the causes of "dry eye" syndrome and the effects of eye surgery, and perhaps even to measure exposure to environmental pollutants.

在杜兰大学的眼泪分析实验室,彼得·卡斯尔博士和他的同事报告称,他们可以用眼泪来检 测出滥用毒品及使用药物的情况,确认隐形眼镜戴起来是否合适或者是戴着不舒适的原因, 还能用来探究"干眼"综合征产生的原因和眼部手术的效果,也许甚至还能用来测量与环境 污染物接触的情况。

Young people who are still getting started in life were more likely than older adults to prioritize personal fulfillment in their work, to believe they will advance their careers most by regularly changing jobs, to favor communities with more public services and a faster pace of life, to agree that couples should be financially secure before getting married or having children, and to maintain that children are best served by two parents working outside the home, the survey found. 该调查发现,比起老年人,那些仍然处在生活起跑线的年轻人会更优先考虑他们在工作中的个人成就,更加认同通过定期换工作 来推进个人职业生涯,更喜欢拥有较多公共服务的社区和节奏更快的生活,更坚信夫妻在结婚或者抚育孩子之前应该有经济上的 保障,更主张父母双方都在外工作才能给孩子提供最好的生活。