



Week 1: Overview of SDM

409232 Software Development Methods

Jim Buchan



Today's Goals

20,000m view of the course and why

Learning collaboratively

What is SaaS

What is Service Oriented Computing

What is Cloud Computing

Setting up the Virtual Machine that will be our development environment

Based on Chapter 1 of the Textbook

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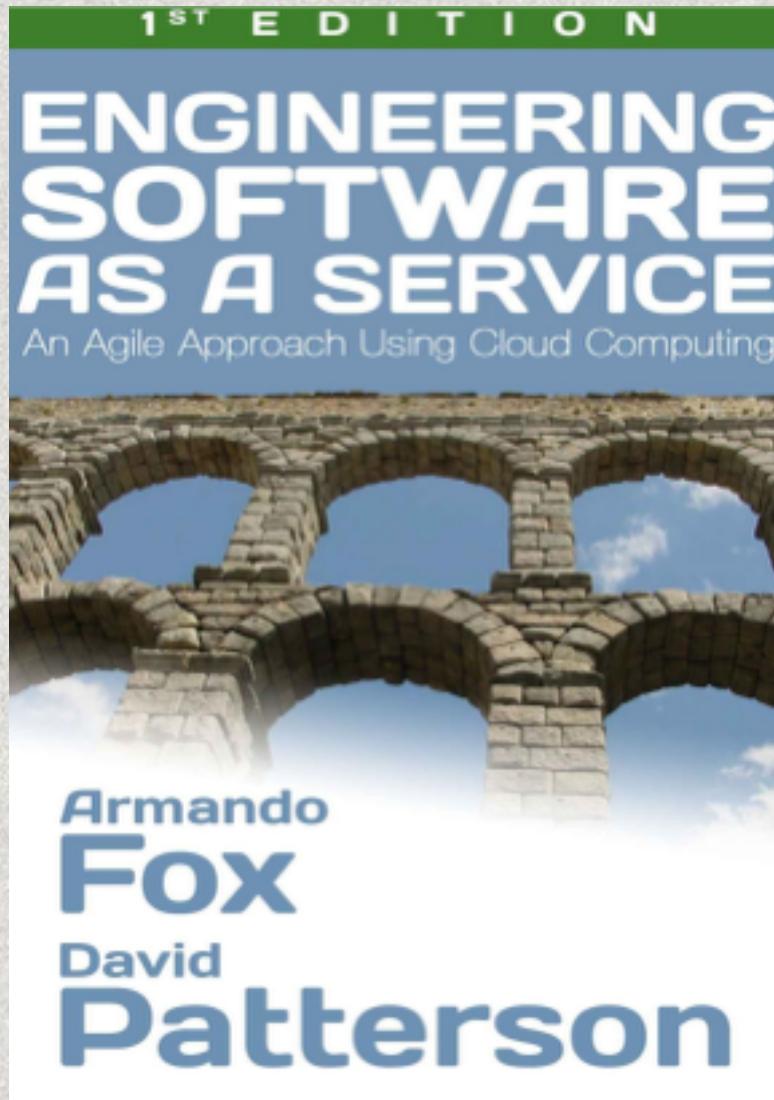
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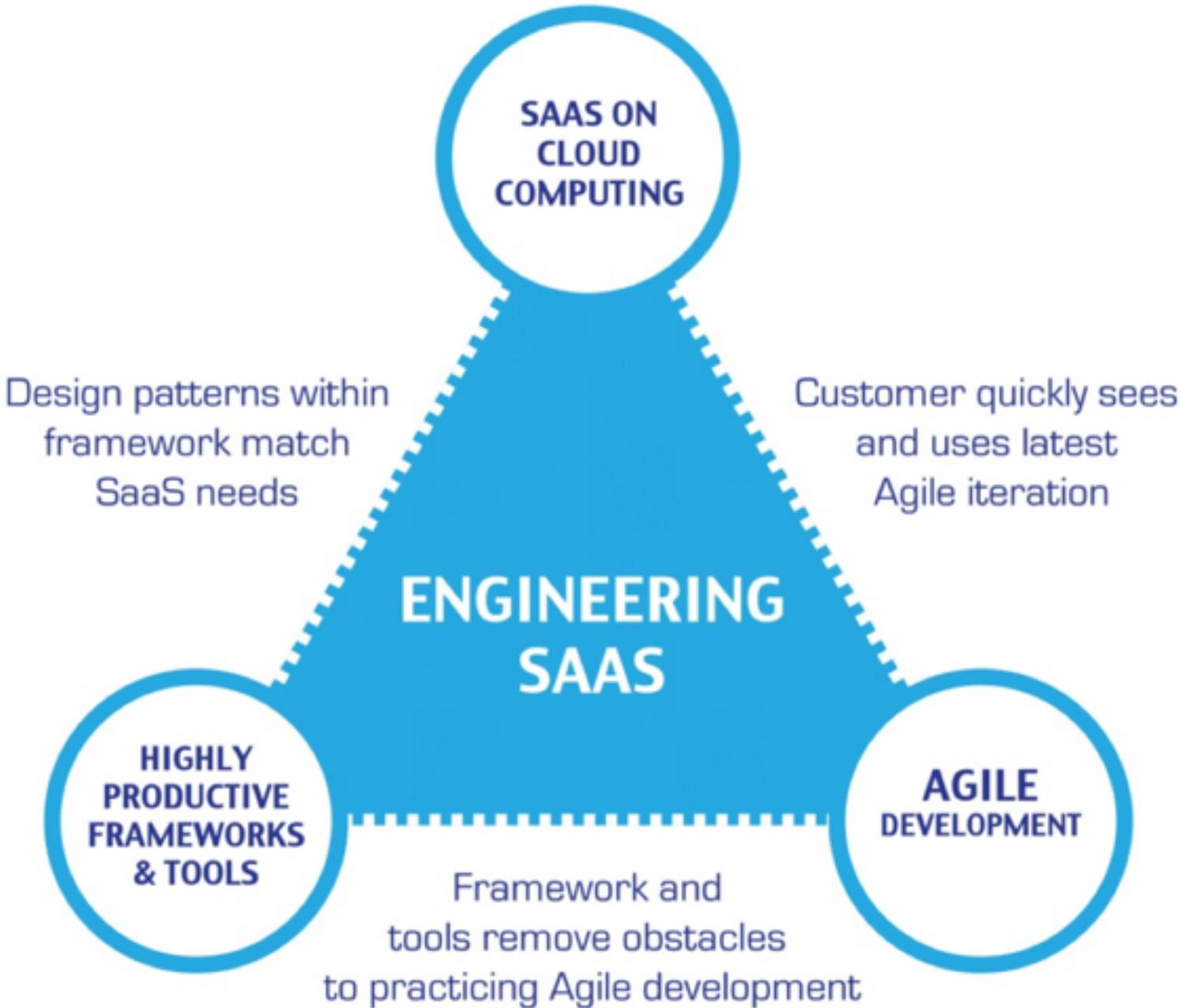
The Course



The course will be based on parts of this book.

Virtual Machine
Videos
Exercises

Kindle version \$10 from Amazon



SaaS - Single copy of a program in the cloud with potentially millions of customers deployed over the internet

Design patterns within framework match SaaS needs

Customer quickly sees and uses latest Agile iteration

ENGINEERING SAAS

HIGHLY PRODUCTIVE FRAMEWORKS & TOOLS

Framework and tools remove obstacles to practicing Agile development

AGILE DEVELOPMENT

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SAAS ON CLOUD COMPUTING

Shrink-wrapped - customers install millions of copies on their own computers

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Change is normal rather than the exception



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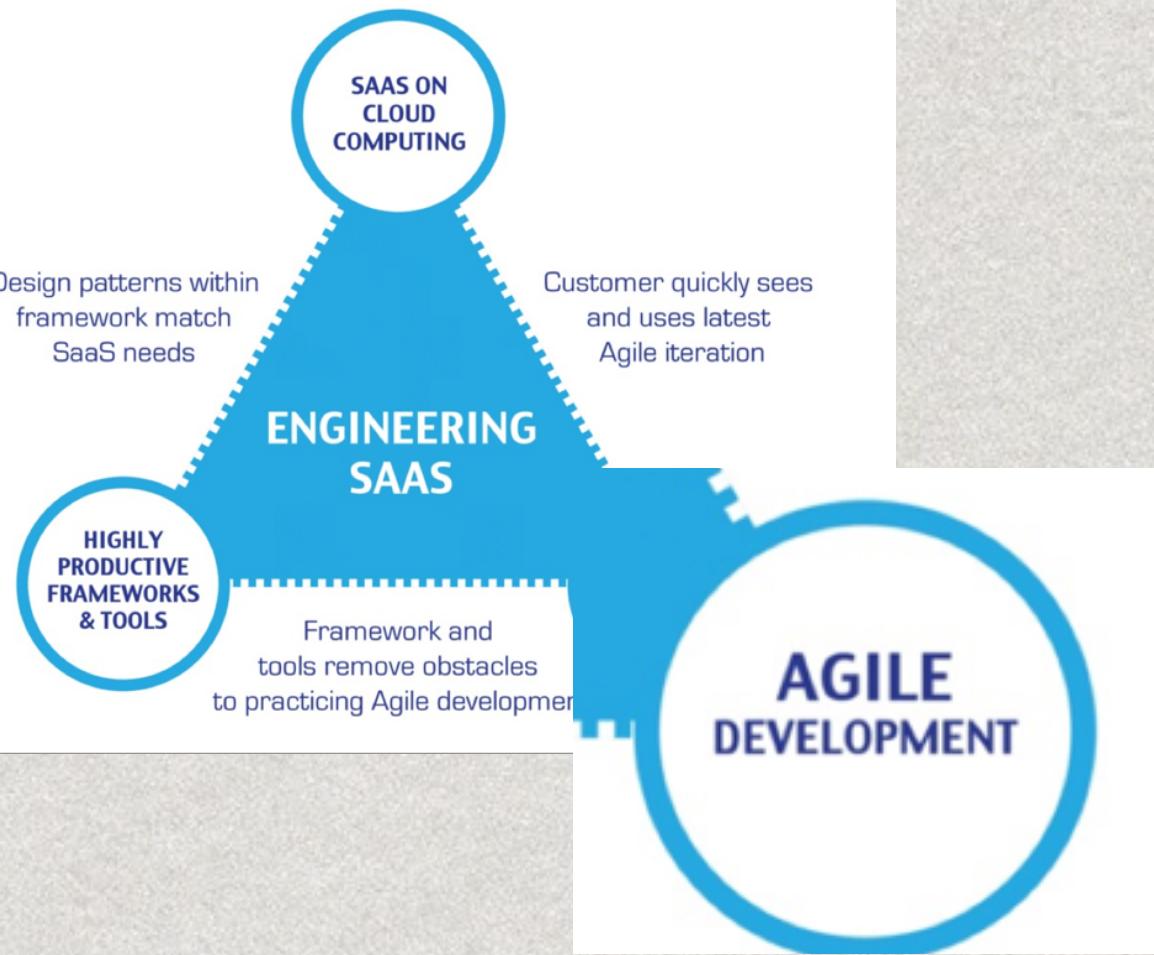
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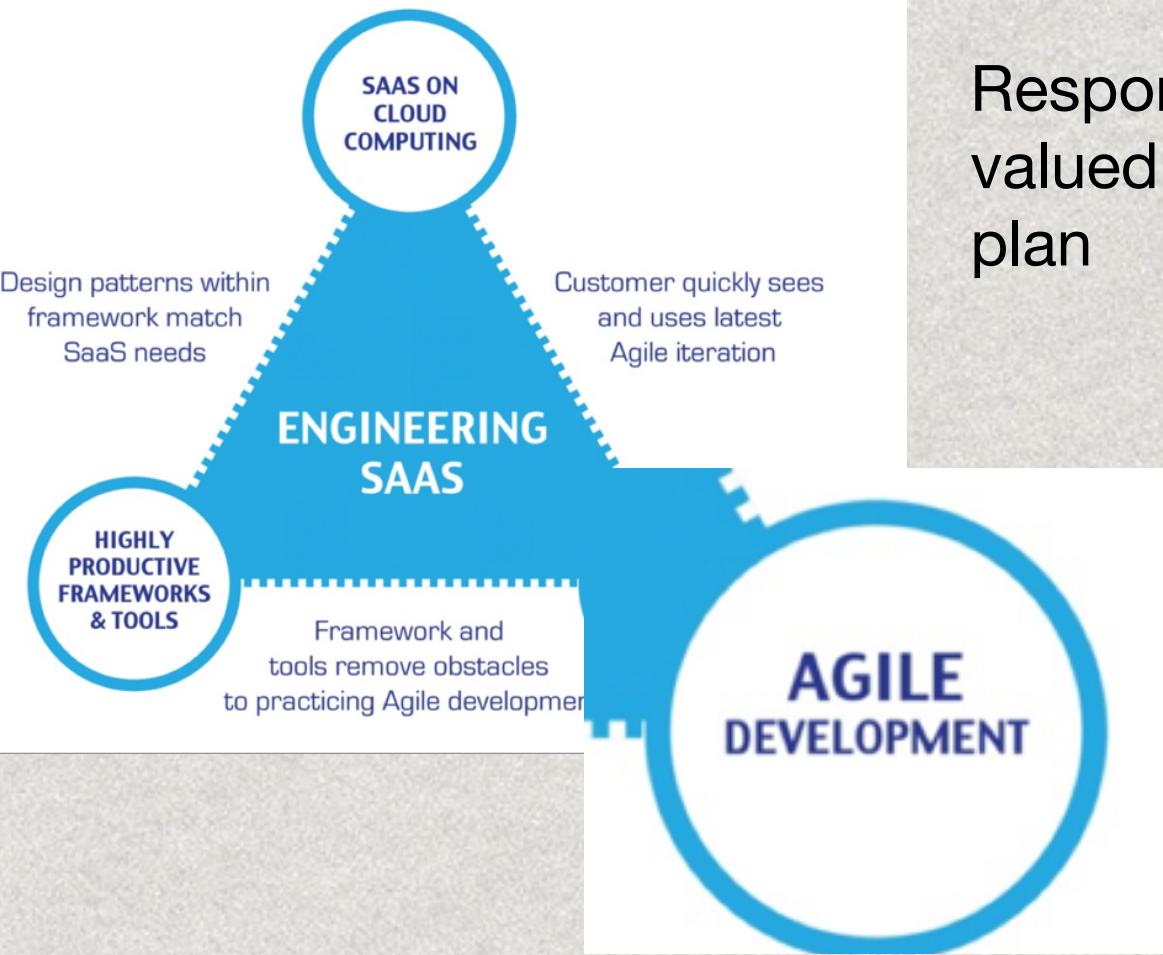
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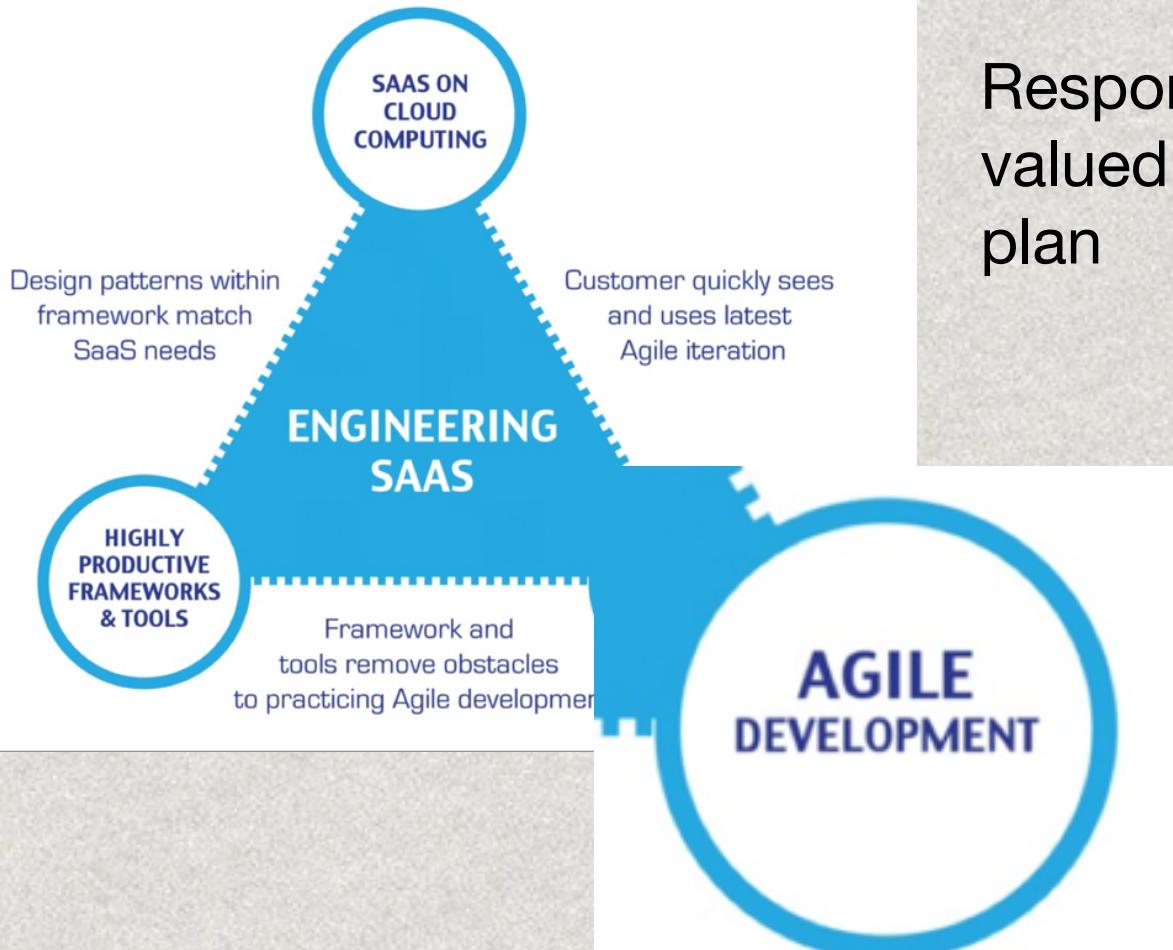


**We need a software development methodology
that fits this type of rapid change and deployment**





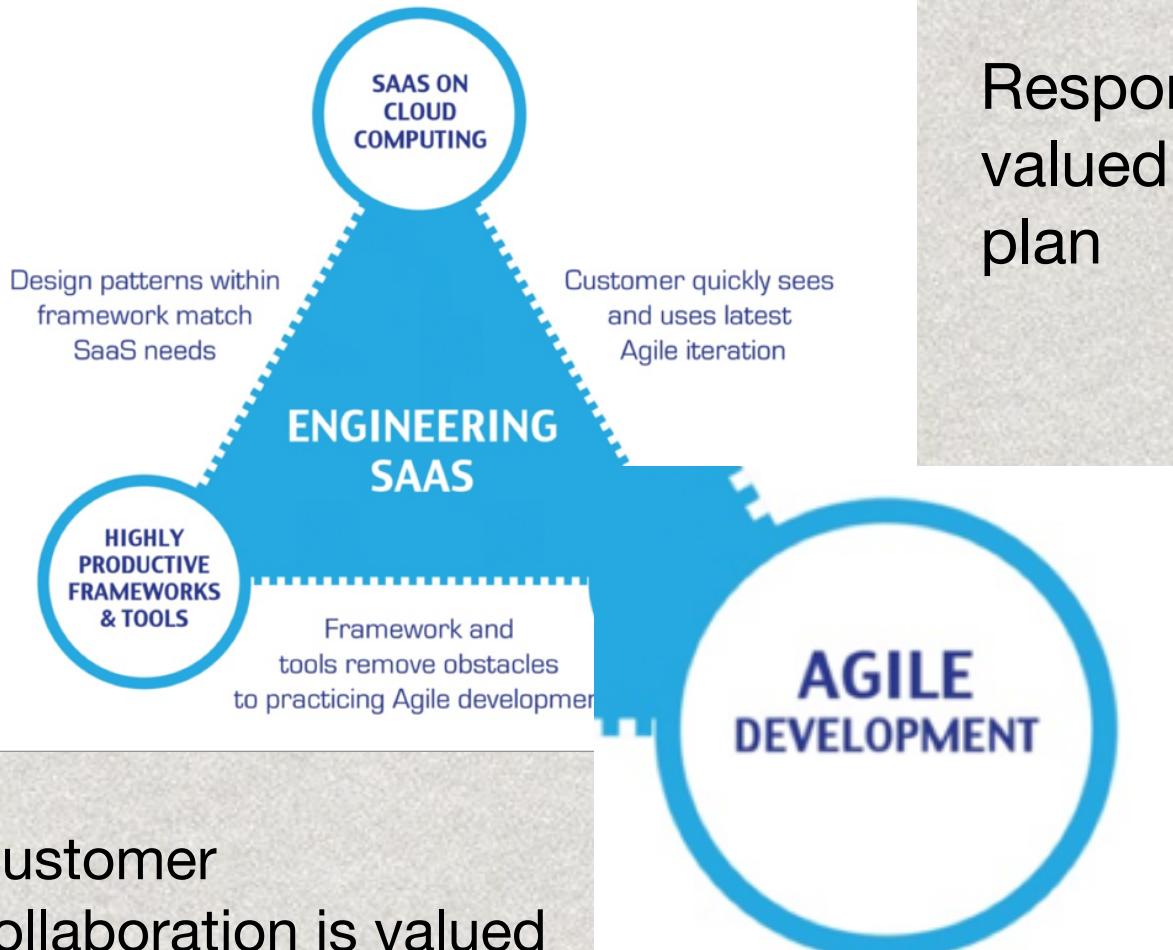
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Plan-and-Document approaches focus more on getting predictability by stages of big effort.

Waterfall
Spiral
Rational Unified Process



Customer collaboration is valued more than contract negotiation

Responding to change is valued over following a plan

Plan-and-Document approaches focus more on getting predictability by stages of big effort.

Waterfall
Spiral
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Agile Principles

Organizational

- 1 Put the customer at the center.
- 2 Let the team self-organize.
- 3 Work at a sustainable pace.
- 4 Develop minimal software:
 - 4.1 Produce minimal functionality.
 - 4.2 Produce only the product requested.
 - 4.3 Develop only code and tests.
- 5 Accept change.

Technical

- 6 Develop iteratively:
 - 6.1 Produce frequent working iterations.
 - 6.2 Freeze requirements during iterations.
- 7 Treat tests as a key resource:
 - 7.1 Do not start any new development until all tests pass.
 - 7.2 Test first.
- 8 Express requirements through scenarios.

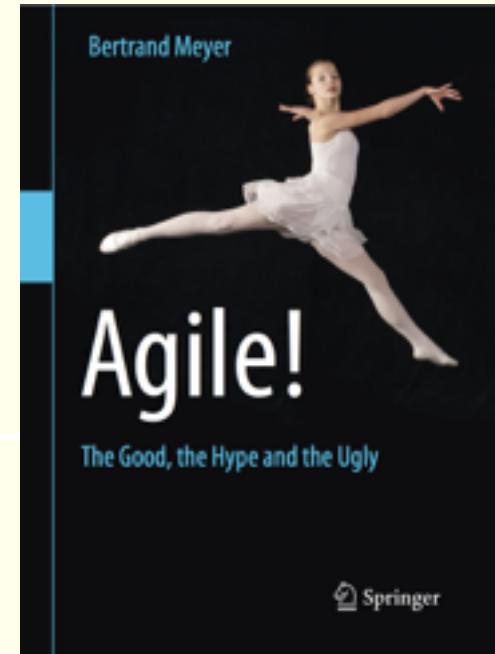
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Scrum

Extreme Programming (XP)

Pair programming

Story Boards

Kanban

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Behaviour Driven Development (BDD)

Test Driven Development (TDD)

Continuous Integration

Continuous Delivery

What skills do employers want in their software developers?

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How to enhance and maintain existing (legacy) code that has little documentation

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How to work with non-technical people to understand what to build and verify what is being built

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How to work with non-technical people to understand what to build and verify what is being built

How to work in teams rather than alone to understand what to build and build it.

What skills do employers want in their software developers?

How to enhance and maintain existing (legacy) code that has little documentation

How to work with non-technical people to understand what to build and verify what is being built

How to work in teams rather than alone to understand what to build and build it.

Treat testing as important as coding

Challenges



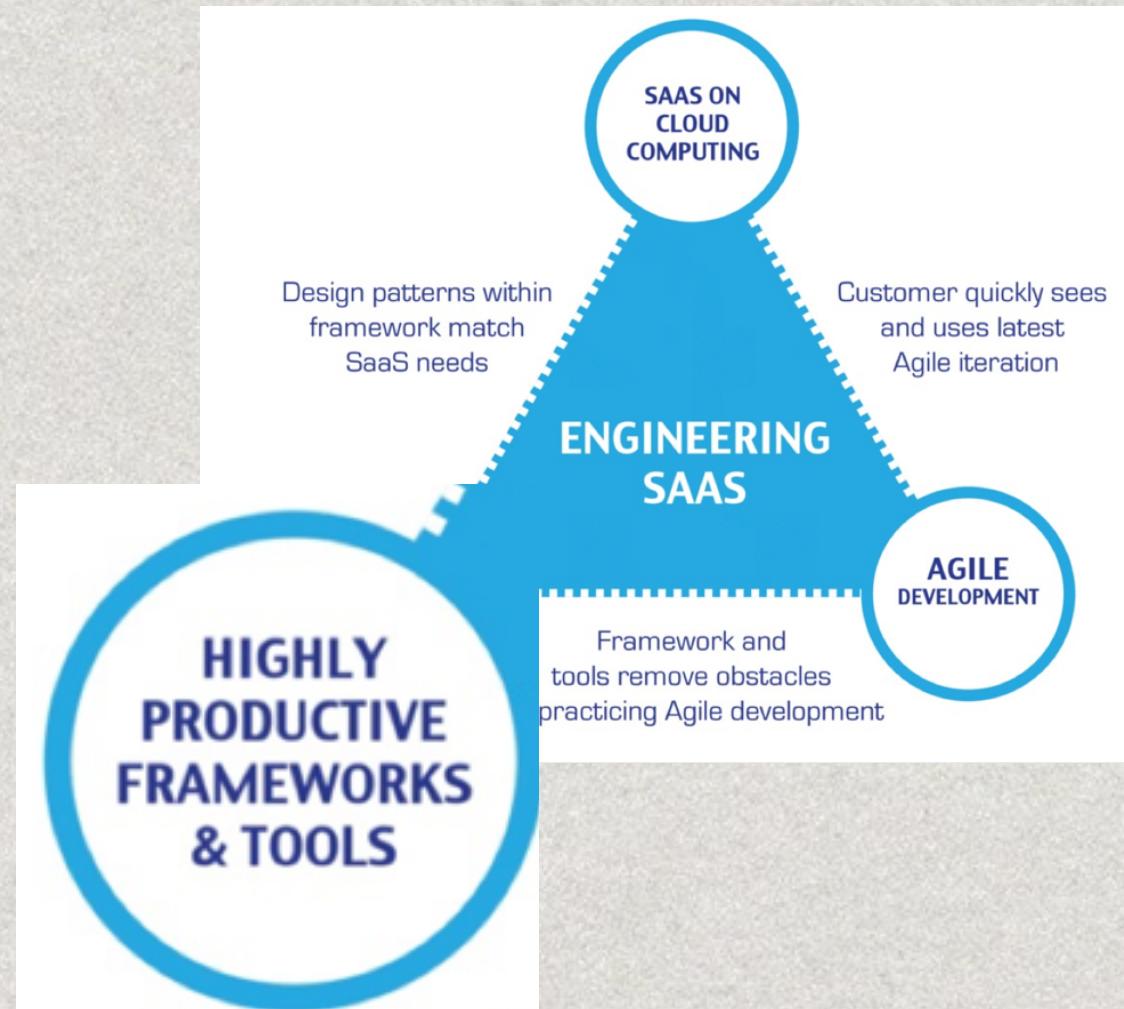
Here is what they always forget to tell new
testers in the job interview

— You're fluent in twenty-four
programming languages,
but you can't even talk
about the weather with me!"



Igor Aleshin

DATA ART
Enjoy IT



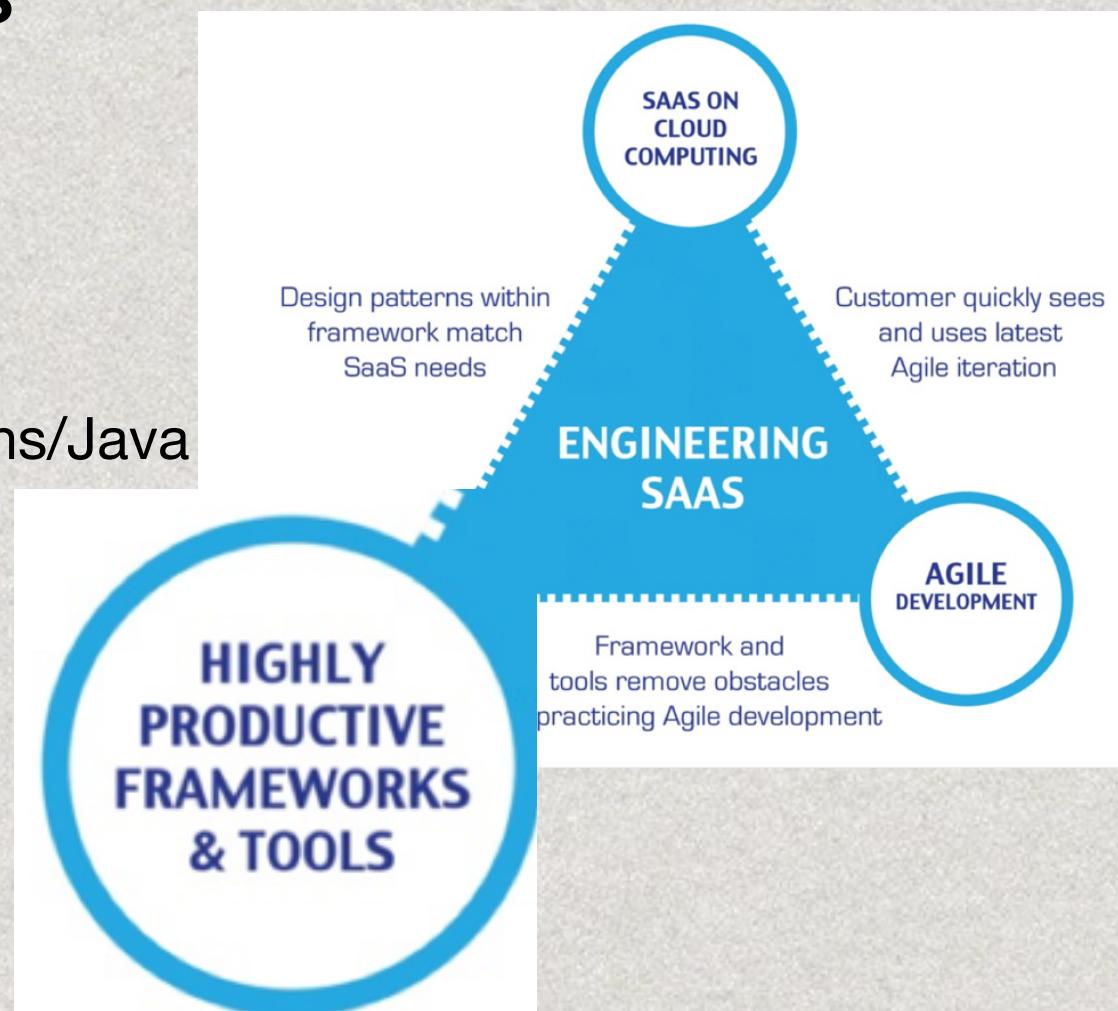
Framework for SaaS Development

Rails/Ruby

Django/Python

Sails/Javascript/

Enterprise Java Beans/Java



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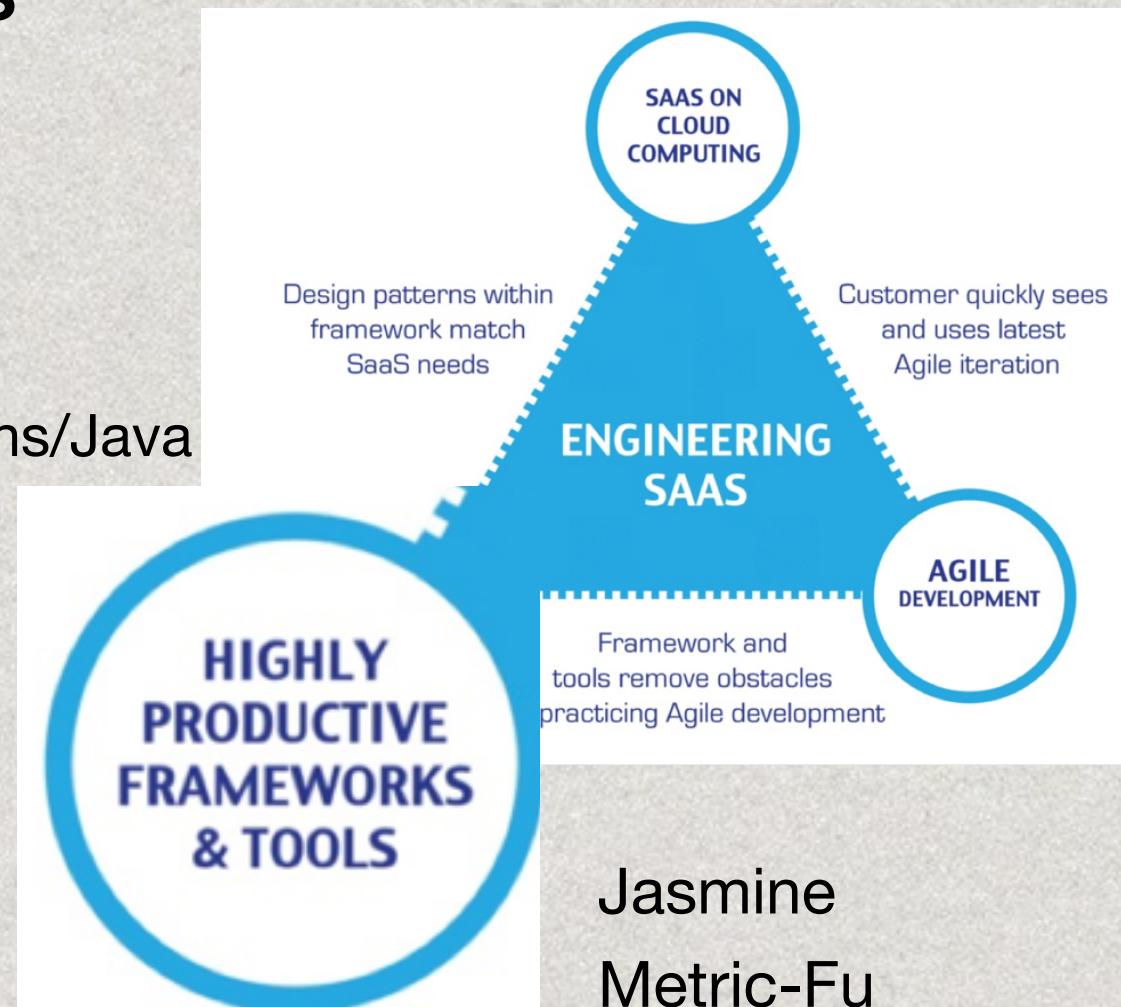
Heroku

Github

RSpec

CodeClimate

Cucumber



Jasmine
Metric-Fu
SimpleCov
Factory-Girl

What is Software Engineering?

An early definition was given at the first NATO conference (Naur and Randell, 1968):

*Software engineering is the establishment and use of sound **engineering principles** in order to obtain **economically** software that is **reliable** and works **efficiently** on **real machines**.*

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The definition given in the IEEE Standard Glossary of Software Engineering Terminology (IEEE610, 1990) is as follows:

Software engineering is the application of a **systematic, disciplined, quantifiable** approach to the **development, operation, and maintenance** of software; that is, the **application of engineering** to software.

The many faces of software engineering...

Mobile

Reverse engineering

Software process models Agile software

Reliability modeling and analysis Formal

Enterprise

Parallel

economics and metrics Agent oriented software engineering

Aspect oriented software engineering

Software Engineering

Software engineering methodologies

UML MDA and AADL

Software development tools

Component based software engineering

Service-oriented computing

Object-oriented technology Knowledge-based software engineering

Software maintenance Autonomic and self-managed software

Software assurance Domain specific software engineering

Validation and verification Software architecture and design

Software testing Software security engineering

Software architecture Requirements elicitation

Software evolution

Cloud

Distributed

Embedded



What is Software Engineering?



What is Software Engineering?



OR....



What is Software Engineering?



WHY is most software development collaborative now?



OR....

What is Software Engineering?



WHY is most software development collaborative now?

What challenges does this add?

OR....

What is Software Engineering?



WHY is most software development collaborative now?

What challenges does this add?

Will learning how to do SE collaboratively help me get a...?

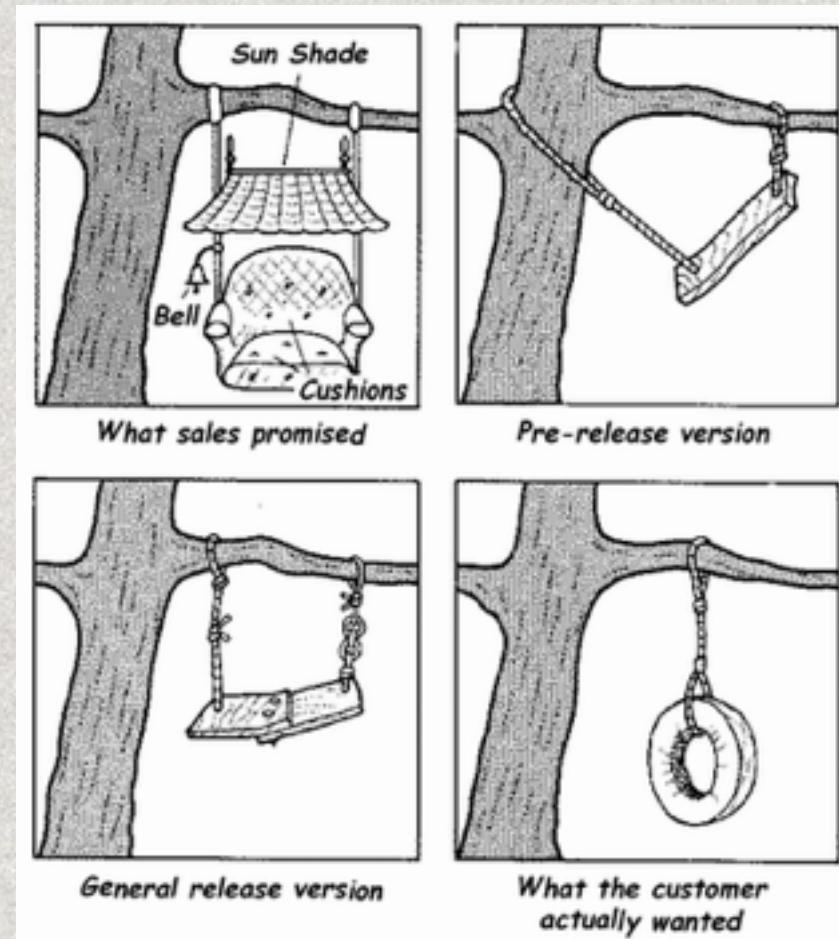
OR....

What are the challenges?



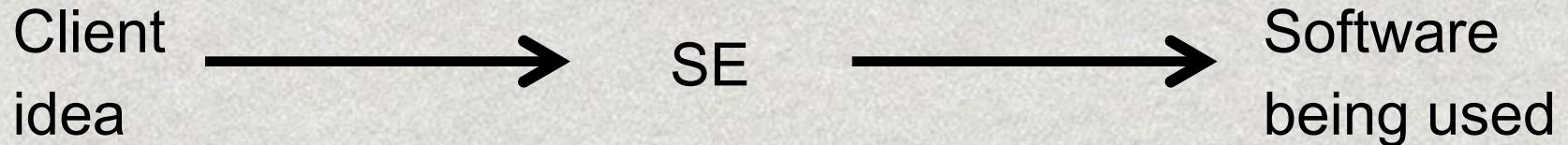
**“Every computer has been equipped with
A compass to help keep our team on course**

Challenges



A simple model of SE

Call out what you think the software development **process activities** should be in order to deliver a large piece of software, starting with an idea from a client.



A simple model of SE

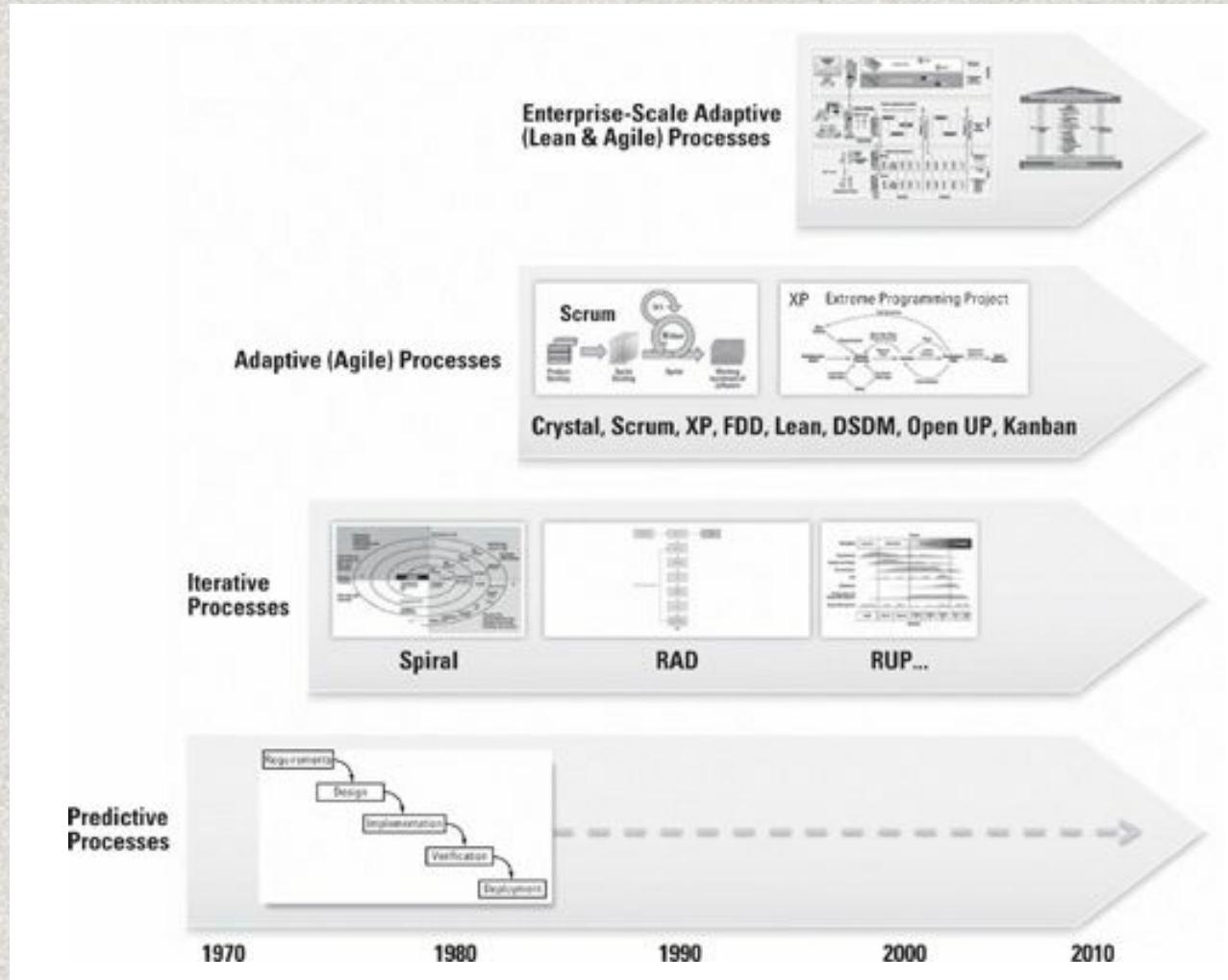
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Write down 1 curiosity Question about software development activities

A brief history of SRE

Leffingwell, D. (2011). *Agile Software Requirements: Lean Requirements Practices for Teams, Programs, and the Enterprise* (Agile Software Development Series) (1st ed. p. 560). Addison-Wesley Professional.



Plan and Document

If builders built buildings the way programmers wrote programs, then the first woodpecker that came along would destroy civilization. —Gerald Weinberg, Weinberg's Second Law



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The general **unpredictability** of software development in the late 1960s, along with the software disasters, led to the study of **how high-quality software could be developed on a predictable schedule and budget**.

Drawing the analogy to other engineering fields, the term **software engineering** was coined ([Naur and Randell 1969](#)).

The goal was to discover methods to build software that were as predictable in quality, cost, and time as those used to build bridges in civil engineering.



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Documentation is the lifeblood of software engineering. —Eric Braude, 2001

Plan and Document

An early version of this Plan-and-Document software development process was developed in 1970 ([Royce 1970](#)). It follows this sequence of phases:

1. Requirements analysis and specification
2. Architectural design
3. Implementation and Integration
4. Verification
5. Operation and Maintenance

Team-based SE Challenges

- ➊ discovering requirements and staying on the same page (sharing understanding)
- ➋ integrating different developers' code,
- ➌ keeping track of progress
- ➍ scheduling and planning
- ➎ who does what - resource management

Most Modern SE approaches are:

Iterative

Incremental

Collaborative

Challenges

it's not what
the software does.
it's what the
user does.

@hugh



Is it important?

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Expenditure over a trillion \$US worldwide

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Expenditure over a trillion \$US worldwide
It's pervasive

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If it goes wrong...

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If it goes wrong...

Who will do it that's smart enough if you don't...?

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Hey ... my mobile phone needs software...

How might the SDM differ for...

Software for my own home inventory and
the software for an inventory system at The Warehouse

Software for my watch and
software for my car

Software for my sales team at the bank
software for making stock trades at the bank

Challenges



What is the goal, purpose, aim of SE?

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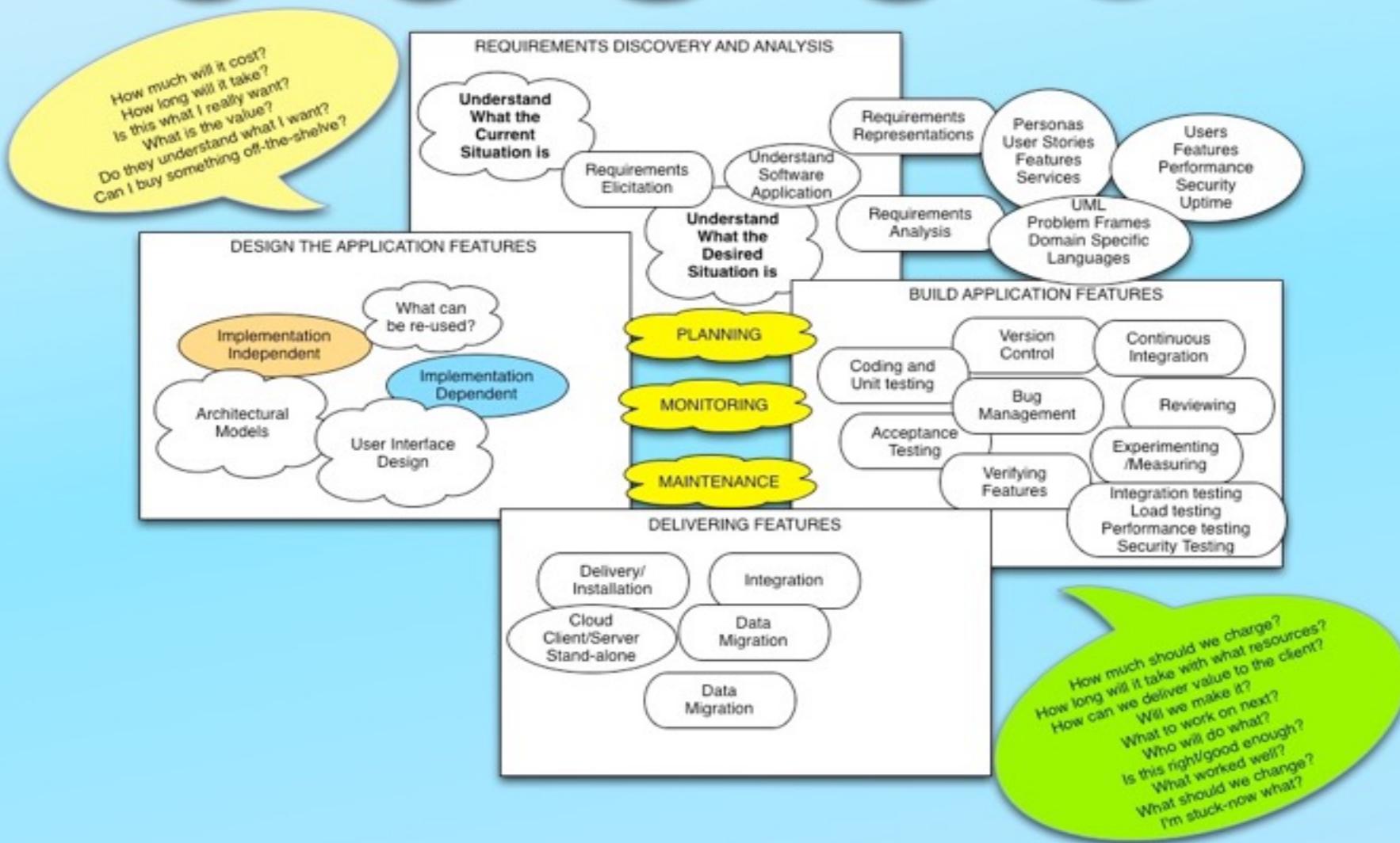
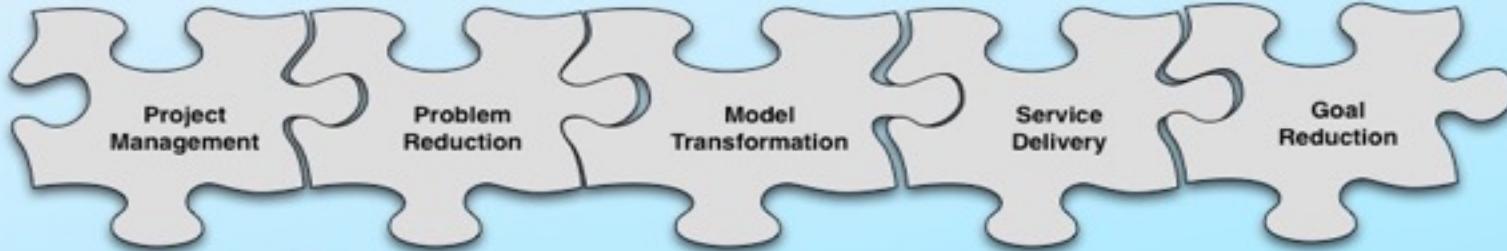
To create value

Challenges



Paper Outline

1. Describe the emerging challenges in current software development contexts
2. Describe emerging trends in software development methods and explain the rationale for some of these
3. Critically assess, compare and contrast the distinguishing features of a variety of software development approaches and methods
4. Recommend and justify the selection of development approaches, methods and practices across the full range of development activities for different development contexts
5. Use a selection of industry standard models, tools and techniques that support development methods
6. Critique research literature in the area of software development methods
7. Evaluate the strength of evidence for the efficacy of significant methods and tools
8. Apply some software development methods and critically reflect on the experience.





*Guide to the Software
Engineering Body of Knowledge*

Editors

Pierre Bourque
Richard E. (Dick) Fairley



IEEE computer society

SWEBOK

International Conference on Software Engineering

Modern Software Development Methods

Modern Agile ITPM is a mash-up from a selection of a variety of good ideas and practices from a variety of sources.



Modern Software Development Methods

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Scrum

Kanban

PMBoK

Lean

reme

Programming

PMI



Are Agile Methods Really Used?



Plan on using
Agile Project
Management for
future projects

2011 - 59%
2012 - **83%**



About The Survey

August 2012
4,048 individuals
USA and Europe
Companies 100
to 500 people

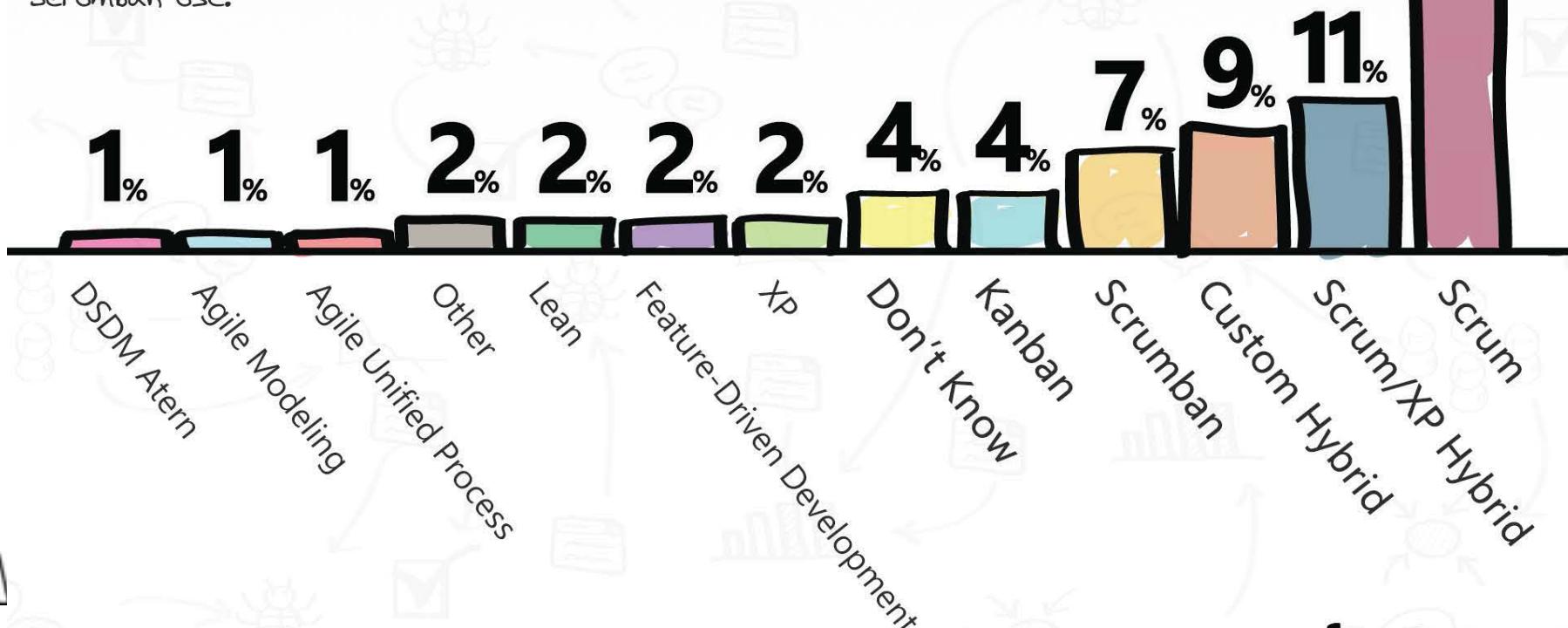


Agile Methods & Practices

54%

AGILE METHODOLOGY USED

Scrum or Scrum variants (72%) are still the most popular agile methodologies being used. Kanban and Kanban variants nearly doubled this year, mostly due to an uptick in Scrumban use.



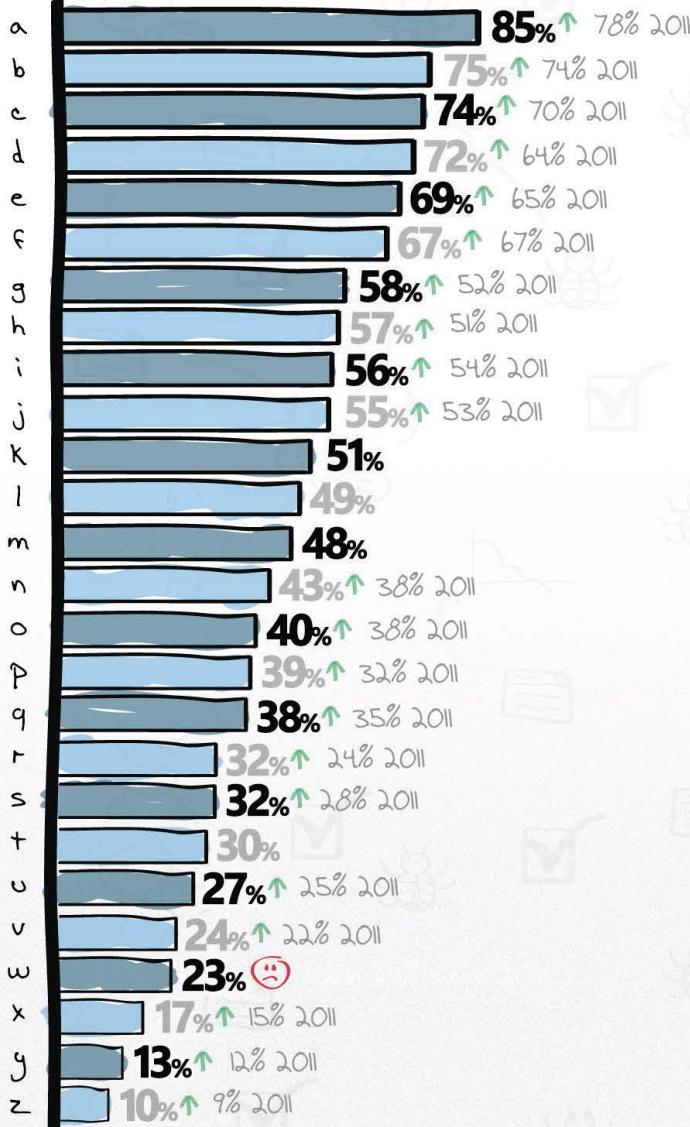
AGILE TECHNIQUES EMPLOYED

Again this year, core agile tenets currently in use are* Daily Standup, Iteration Planning and Unit Testing. The two techniques that grew the most in usage from this year to last year were Kanban and Retrospectives; yet, agile techniques increased in every area but one (Continuous Deployment).

*Respondents were able to select multiple options.

- a Daily Standup
- b Iteration Planning
- c Unit Testing
- d Retrospectives
- e Release Planning
- f Burndown/ Team-Based Estimation
- g Velocity
- h Coding Standards
- i Continuous Integration
- j Automated Builds
- k Dedicated Product Owner
- l Integrated Dev/QA
- m Refactoring

- n Open Workarea
- o TDD
- p Digital Taskboard
- q Story Mapping
- r Kanban
- s Collective Code Ownership
- t Pair Programming
- u Automated Acceptance Testing
- v Analog Taskboard
- w Continuous Deployment
- x Agile Games
- y Cycle Time
- z BDD



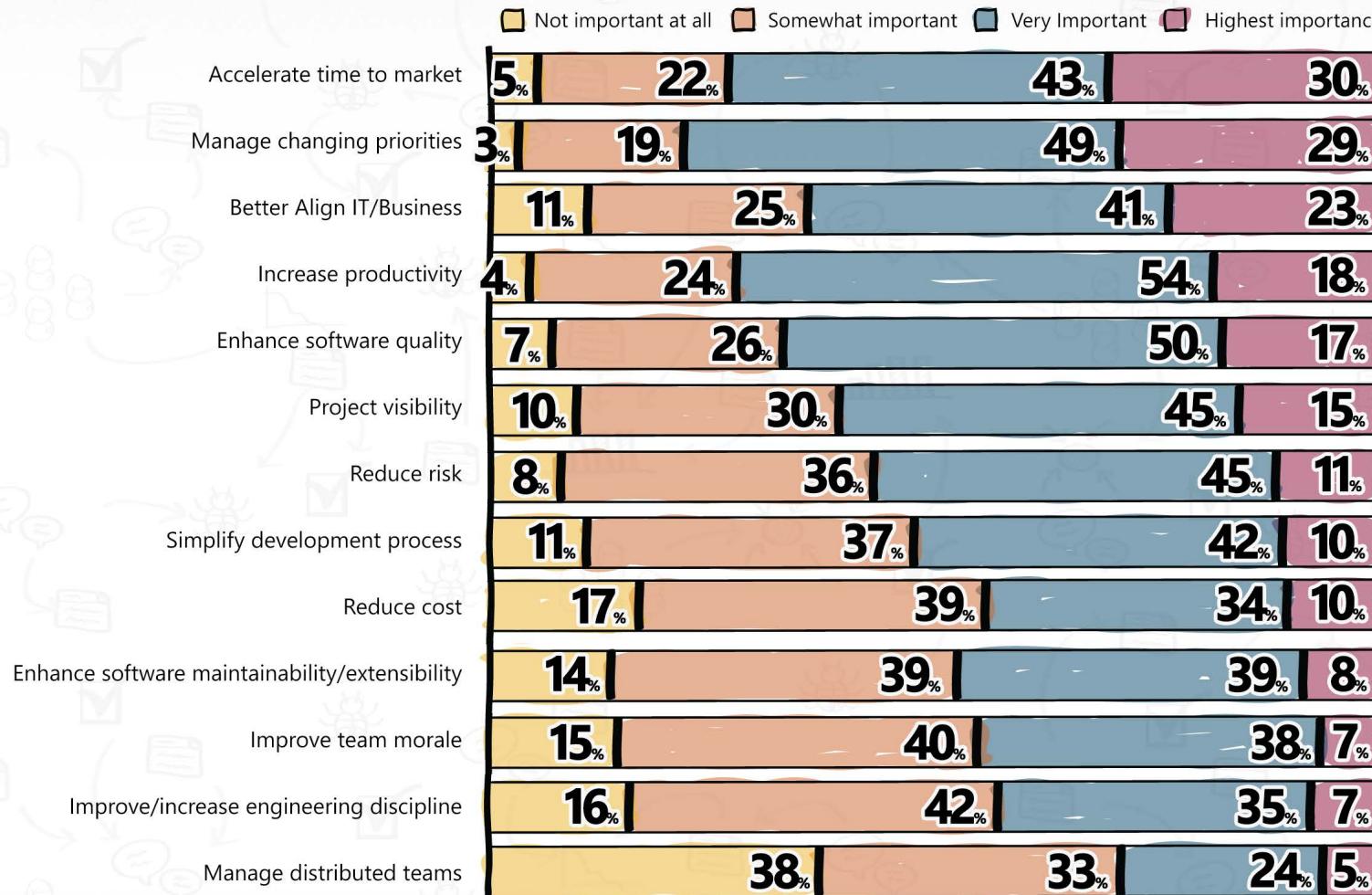
Reasons for Adopting Agile

WHY AGILE?

Once again, top 3 reasons* respondents cited for adopting agile were to accelerate time to market, more easily manage changing priorities, and to better align IT and business objectives:

*Respondents were able to select multiple options.

Most responses centered on better customer focus and increased predictability.



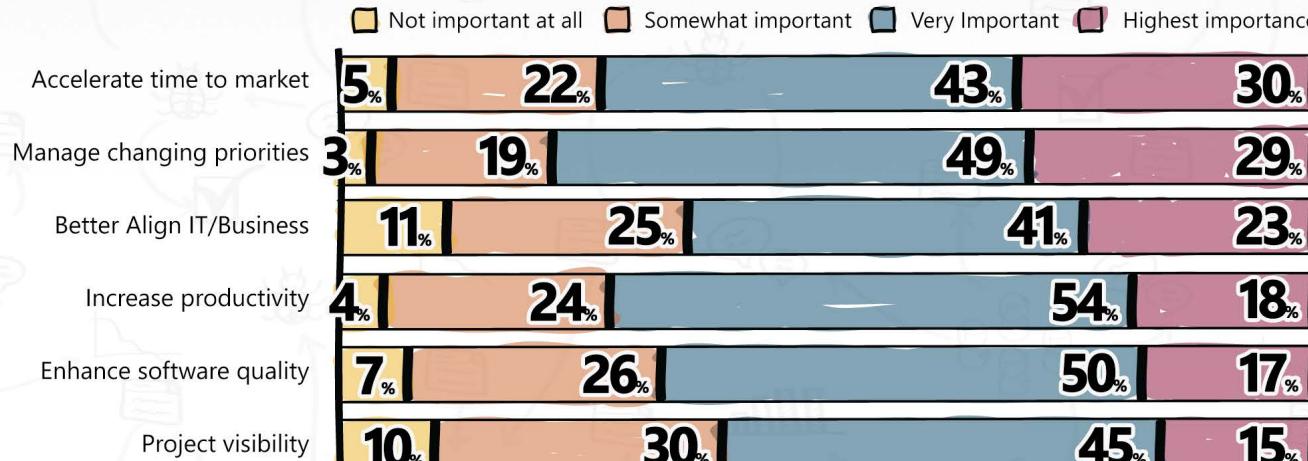
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OVERALL CONSENSUS REGARDING ADOPTION OF AGILE

70%

Simplify development

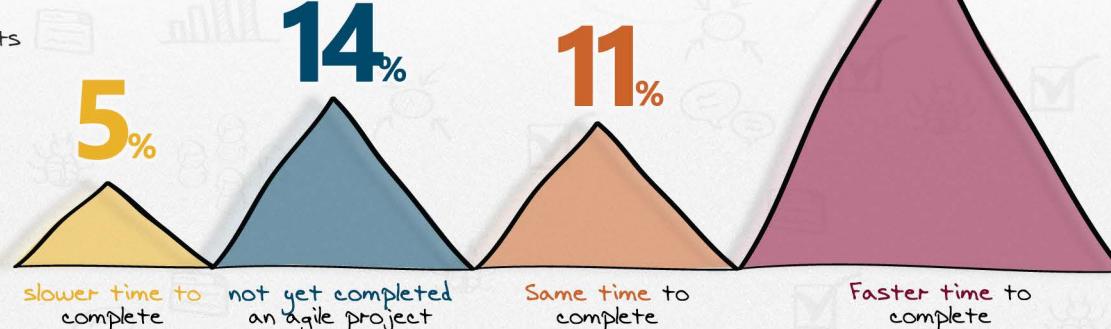
The vast majority of respondents felt that agile projects have a faster time to completion.

Enhance software maintainability/

Improve t

Improve/increase engineerin

Manage distri



My Empirically Based Educational Philosophy

Constructivist Learning

Collaborative Learning

Student centred learning

Lecturer as facilitator and guide

Learning to Learn

Deep thinking/learning rather than shallow, non-critical

Questioning is a master skill

Communicating ideas is as important as having them