

# Algorithms in the Marketplace - An Empirical Analysis of Automated Pricing in E-Commerce

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# Overview

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# Introduction

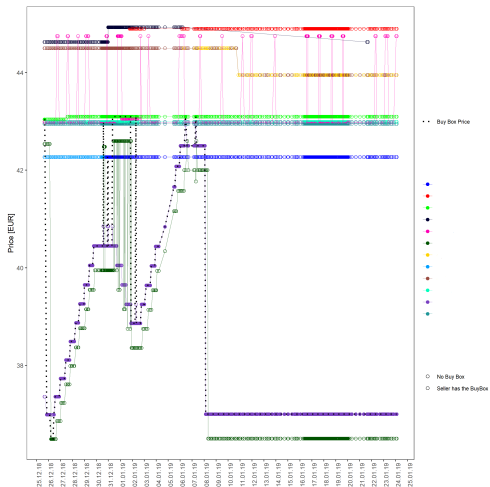


Figure: Example Product  
- Toy Truck

# Introduction

- What is the effect of Algorithmic Pricing in E-Commerce?
  - ...on prices?
  - ...on sales?
- We find:
  - ...an inverted-U shaped relationship between the number of competitors and prices where algorithms are present;
  - ...algorithms are able to increase sales.

# Literature

- Theory remains ambiguous on how algorithms affect market outcomes:
- Increased transparency Albæk et al. (1997), Albano et al.(2006)
- More frequent interaction Bigoni et al. (2019), Kühn and Tadelis (2017), Brown and MacKay (2020)
- Common agency issues Bernheim and Whinston (1985), Decarolis and Rovigatti (2019)
- Algorithms may learn how to collude autonomously Calvano et al. (2020), Klein (2019), Johnson et al. (2020)
- Better prediction and monitoring makes deviations more profitable Miklos-Thal and Tucker (2019), O'Connor and Wilson (2020)
- Empirical Evidence from Gasoline markets Assad et al. (2020), Clark and Houde (2013, 2014), Byrne and De Roos (2014)
- Empirical Evidence from E-Commerce Chen et al (2016), Zhu and Liu (2018), Jiang et al (2011)

# Bol.com as a marketplace

- bol.com is the largest online store in the Netherlands. (1.6 b EUR = five times Amazon in NL)
- bol.com admits third-party sellers and acts itself as both platform operator and seller.
- Buy Box - default seller chosen by operator and prominently displayed (80-90% of the transactions).
- Win the Buy Box =  $f(\text{Price}, \text{Rating}, \text{DeliveryTime}...?)$

# Bol.com as a marketplace

[← Terug](#) > [Elektronica](#) > [Camera's & Accessoires](#) > [Camera accessoires](#) > [Fotoalbums & Accessoires](#) > [Fotoalbums](#)

## Henzo BASICLINE - Fotoalbum - 28 x 30,5 cm - Blauw - 70 Pagina's

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**22,99**

**Op voorraad**

Voor 23:59 besteld, morgen in huis <sup>①</sup>

+ **Select** [bezorgopties](#)

Verkoop door bol.com

[+ In winkelwagen](#) [♡ Op verlanglijstje](#)

**Select** [Ontdek het nu voor 9,99 p.j. >](#) [Lees meer](#)

Altijd gratis verzending

### Bezorgopties

- ✓ Doordeeweeks ook 's avonds in huis
- ✓ Ook zondag in huis (bestel voor za 23:59)
- ✓ **Vandaag** nog in huis (bestel voor 14:00, bezorging tussen 18:00 en 22:00)

[> Bekijk alle bezorgopties](#)

\* Indien beschikbaar op bezorgadres. Log in voor de mogelijkheden

[Log in voor persoonlijke bezorgopties](#)

**Kies je kleur**



Merk: [Henzo](#)

Plakalbum | Pergamijnen bladen: ja | Blz.: 70

**Andere verkopers (6)**

[> Bekijk en vergelijk alle verkopers vanaf € 21,43](#)



# Re-Pricer Software on bol.com and elsewhere

- *"Don't Be a Prisoner in Amazon Price Wars" (SellerSnap)*
- *"Your goal should be to get the Buy Box share you are entitled to while keeping the price high instead of racing to the bottom" (SellerSnap)*
- *"When your competitor increases the price, your price will go up along with that of your competitor" (EffectConnect)*
- Channable offers an entire menu block for *"Do not compete with"* to avoid price competition with selected rivals.

The screenshot shows a web interface titled "Do not compete with". It contains several input fields for filtering sellers to avoid competition with:

- Sellers with a rating lower than:** A dropdown menu with "3.0" selected.
- Sellers with a delivery time longer than:** A dropdown menu with "4 days" selected.
- Sellers with a review count lower than:** A dropdown menu with "8" selected.
- Specific sellers:** A section with two input fields: "Bol.com" and "Seller" (with "123456789" entered). Each field has a trash icon to its right.
- + Exclude sellers**: A button at the bottom left of the section.



# Re-Pricer Software on bol.com

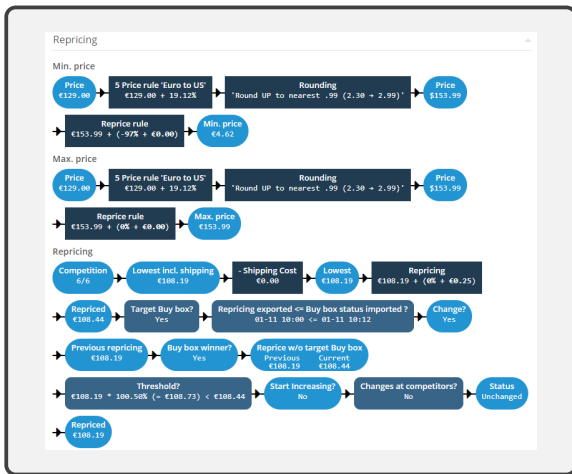


Figure: Example Price Rule from a third party Re-Pricer (ChannelEngine)

# Bol.com as a marketplace

- Bol is open to experimenting with new features.



# Data and variables

- The data was obtained by scraping bol.com in *three* rounds.
  - ① Baseline: Generate sample of best-selling products (around 2500 products).
  - ② First crawl: 3.0 Mio. observations (approx. every 2h)
  - ③ Second crawl: 30 Mio. observations (approx. every 30 min.)
- Key Variables: Time, Seller and Product IDs, Prices and Shipping fees, Buy-Box Owner and prices, Seller Ratings and Delivery Times

# Summary Statistics

|                            | Crawl 1<br>Mean (sd) | Crawl 2<br>Mean (sd) |
|----------------------------|----------------------|----------------------|
| BuyBox Price in EUR        | 45.04<br>(87.29)     | 39.34<br>(88.55)     |
| Price in EUR               | 50.03<br>(87.40)     | 43.04<br>(89.59)     |
| Seller Rating (1-10)       | 8.78<br>(.44)        | 8.75<br>(.58)        |
| Delivery Time in Days      | 2.99<br>(2.92)       | 3.77<br>(2.47)       |
| Nr. of Sellers per Product | 6.05<br>(2.74)       | 5.51<br>(2.65)       |
| Shipping Fees in EUR       | .03<br>(.27)         | .03<br>(.31)         |
| Crawl Frequency in Min.    | 122.85<br>(453.82)   | 32.89<br>(439.67)    |
| N                          | 2437557              | 17066561             |
| Products                   | 2846                 | 1949                 |
| Sellers                    | 1871                 | 2190                 |
| Period                     | Dec 18 - Jan 19      | Feb - Mar 20         |

Table: Summary Statistics

# Summary Statistics

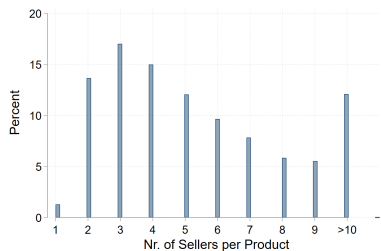
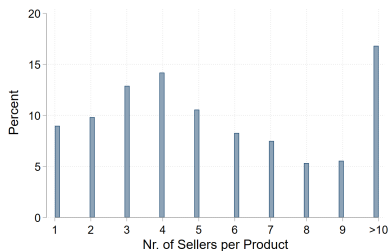


Figure: Number of Sellers per Product (Crawls 1 and 2)

# Summary Statistics

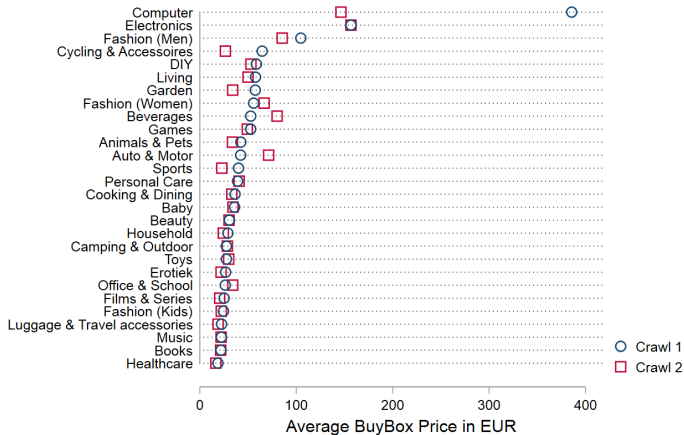
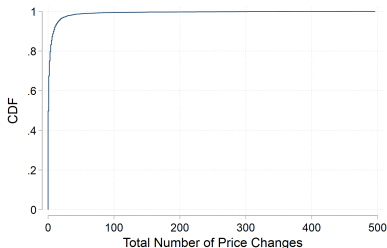


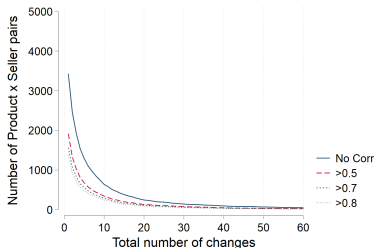
Figure: Buy Box Price by Product Category

# Identifying Algorithmic Sellers

- Algorithmic sellers change prices *often*
- Algorithmic sellers' prices *correlate* highly with other benchmarks



**Figure:** Price changes: Long-tail are algorithmic sellers



**Figure:** Algorithmic seller IDs captured by different measures

# Identifying Algorithmic Sellers

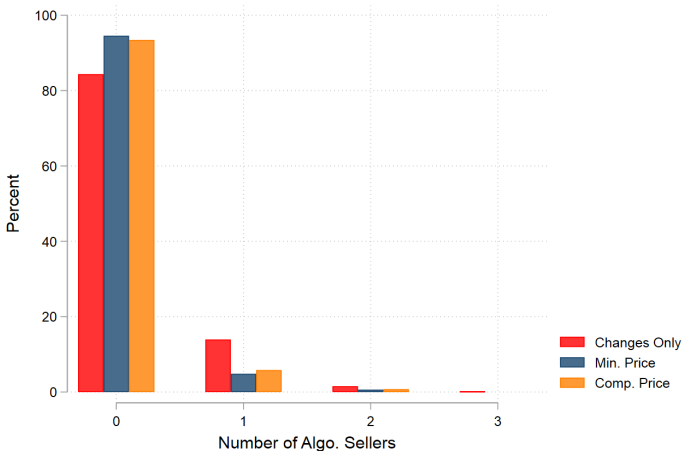


Figure: Distribution of Algorithmic Sellers



# Identifying Algorithmic Sellers

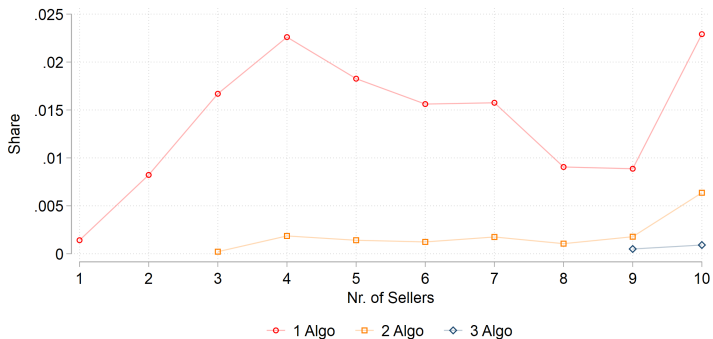


Figure: Distribution of Algorithmic Sellers over Number of Sellers

# Algo Pricing Patterns

- We find several distinct Patterns in Algorithmic Pricing
- The most prominent patterns are up-and-down jitters.
- Edgeworth cycles or "rockets and feathers" in about 11% of the first crawl.

| <b>Algo Pattern</b>  | <b>Frequency (in %)</b> |
|----------------------|-------------------------|
| Jitter               | 52                      |
| Alternate            | 20                      |
| Feathers and Rockets | 11                      |
| Random Jumps         | 11                      |
| Balloons and Rocks   | 6                       |

# Algo Pricing Patterns

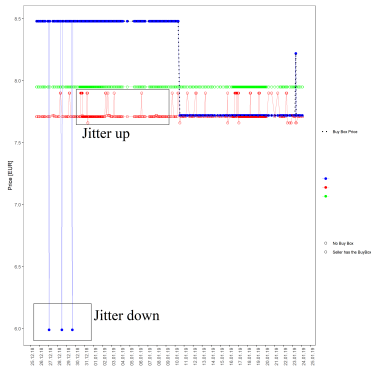


Figure: Price jitter up and down.

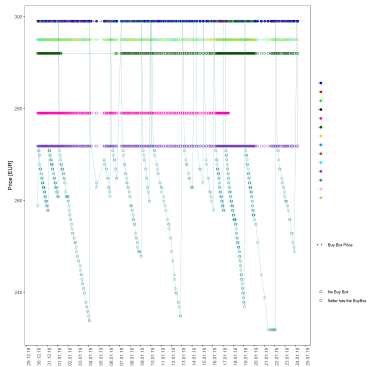


Figure: Rockets and feathers.

# Algo Pricing Patterns

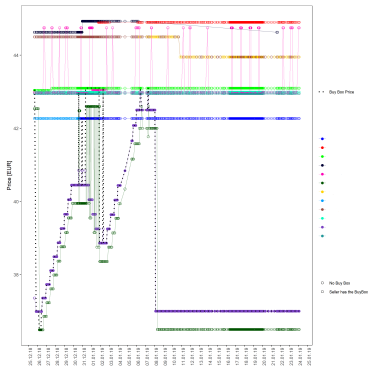


Figure: *Balloons and rocks.*

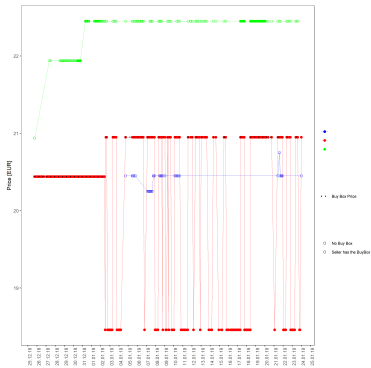


Figure: *Alternating price.*

# Econometric Analysis

- ① What is the effect of algorithmic pricing on the Buy Box Price?

$$\text{Log}(BboxPrice_{it}) = \beta_0 + \beta_1 Bol_{it} + \beta_2 N.Algo_{it} + \mathbf{X} + \mu_{id} + \epsilon_{it} \quad (1)$$

- ② What is the effect of algorithmic pricing on Winning the Buy Box?

$$Bbox_{ijt} = \beta_0 + \beta_1 \text{Log}(Price_{ijt}) + \beta_2 Bol_{it} + \beta_3 Algo_{ij} + \mathbf{X} + \mu_j + \lambda_d + \epsilon_{ijt} \quad (2)$$

# Algo sellers and the Buy Box price

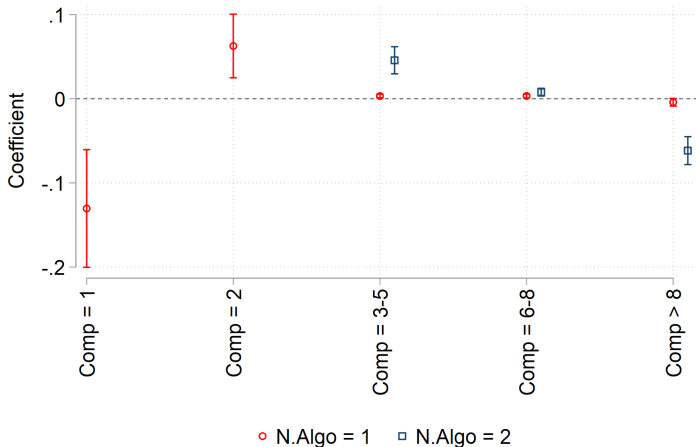


Figure: Results - Algo: Changes

# Algo sellers and the Buy Box price

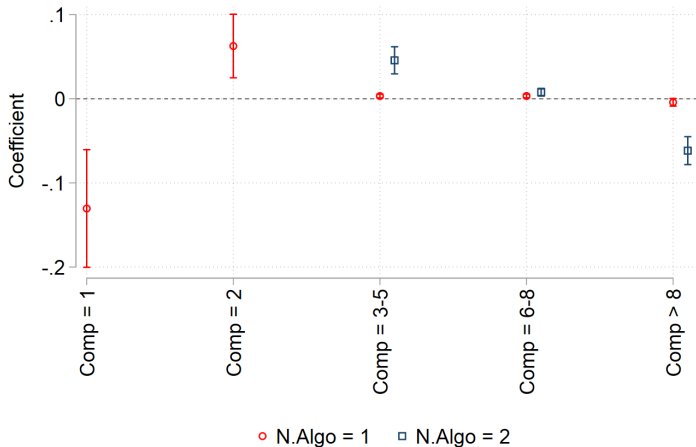


Figure: Results - Algo: Changes & Correlation

# Algo sellers and winning the Buy Box

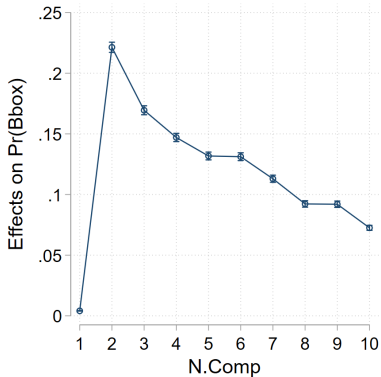


Figure: Algo: Changes

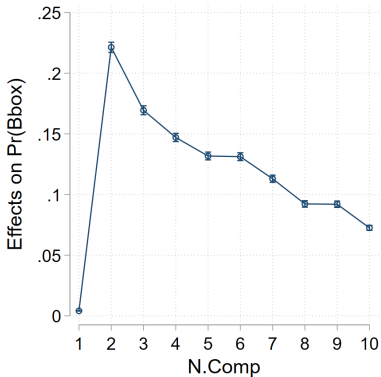


Figure: Algo: Changes & Corr.

► Table - Probit

► Table - LPM



# Results - Summary

- Inverted-U shaped relationship between Buy Box price and competition when algorithmic sellers are present.
  - Monopoly markets: algorithms **reduce** prices.
  - Medium competition: algorithmic sellers **increase the Buy Box price**. Even more so if other algorithms compete.
  - Strong competition: algorithmic sellers **reduce** the Buy Box price and compete particularly fiercely.
- Algorithmic pricing **pays off**: sellers using algorithmic pricing generate more sales as they win the Buy Box more often.

# Discussion

- Under certain circumstances - The presence of algorithmic sellers goes together with higher prices.
- "*Failing to learn to compete*" (Hansen et al. (2020)) vs. "*Learning to coordinate*" (Calvano et al. (2020))
- We identify price patterns for *screening*. Proof of collusion would most likely require other type of evidence.
- Our screen relies on price *changes*. Stable collusive prices are not *caught*.
- Policy needs to be careful: We observe efficiencies as well as price increases.
- What comes out? vs. What goes in?

## Supplementary Material

- Results: Margin [▶ Table](#) [▶ Figure](#)
- Different Algo. Definition [▶ Table](#)

# Algo sellers and the Buy Box price

|  | (1)<br>Comp = 1       | (2)<br>Comp = 2       | (3)<br>Comp = 3-5      | (4)<br>Comp = 6-8      | (5)<br>Comp > 8        |
|--|-----------------------|-----------------------|------------------------|------------------------|------------------------|
| <b>(1) Algorithmic Pricing: Price Changes only</b> |                       |                       |                        |                        |                        |
| Bol comp.=1  | -0.0581***<br>(-3.31) | -0.228***<br>(-12.42) | -0.142***<br>(-33.46)  | -0.0796***<br>(-18.65) | -0.145***<br>(-26.94)  |
| N.Algo=1   | -0.130***<br>(-3.66)  | 0.0626**<br>(3.25)    | 0.00322**<br>(2.85)    | 0.00327**<br>(2.89)    | -0.00420<br>(-1.81)    |
| N.Algo=2   |                       |                       | 0.0457***<br>(5.56)    | 0.00780***<br>(3.34)   | -0.0616***<br>(-7.28)  |
| Rating   | -0.0213<br>(-0.50)    | 0.00112<br>(0.55)     | -0.0122***<br>(-5.88)  | 0.00738*<br>(2.11)     | -0.0268***<br>(-4.63)  |
| Deliverytime                                       | 0.00275***<br>(3.84)  | -0.000164<br>(-1.12)  | -0.00105***<br>(-3.31) | 0.00217***<br>(3.67)   | -0.00462***<br>(-5.03) |
| Constant   | 3.773***<br>(10.02)   | 3.513***<br>(170.83)  | 3.527***<br>(189.14)   | 3.367***<br>(107.90)   | 3.513***<br>(68.66)    |
| N  | 104981                | 156384                | 317755                 | 99307                  | 73527                  |

## Algo sellers and the Buy Box price

|  | (1)<br>Comp = 1       | (2)<br>Comp = 2       | (3)<br>Comp = 3-5      | (4)<br>Comp = 6-8      | (5)<br>Comp > 8        |
|--|-----------------------|-----------------------|------------------------|------------------------|------------------------|
| <b>(2) Algorithmic Pricing: Price Changes and Price Corr. with Comp.</b> |                       |                       |                        |                        |                        |
| Bol comp.=1  | -0.0586***<br>(-3.38) | -0.232***<br>(-12.06) | -0.142***<br>(-33.45)  | -0.0796***<br>(-18.65) | -0.147***<br>(-27.01)  |
| N.Algo=1   | -0.184***<br>(-6.70)  | 0.0300<br>(1.47)      | -0.00364*<br>(-2.32)   | -0.00293**<br>(-2.64)  | -0.0161***<br>(-3.34)  |
| N.Algo=2   |                       |                       | 0.0396***<br>(7.59)    | -0.00291*<br>(-2.48)   | -0.0237**<br>(-2.96)   |
| Rating   | -0.0214<br>(-0.50)    | 0.00175<br>(0.80)     | -0.0122***<br>(-5.86)  | 0.00725*<br>(2.07)     | -0.0270***<br>(-4.66)  |
| Deliverytime   | 0.00275***<br>(3.83)  | -0.000159<br>(-1.08)  | -0.00110***<br>(-3.47) | 0.00209***<br>(3.53)   | -0.00436***<br>(-4.74) |
| Constant   | 3.774***<br>(10.02)   | 3.513***<br>(169.97)  | 3.528***<br>(189.22)   | 3.370***<br>(108.01)   | 3.513***<br>(68.61)    |
| N  | 104981                | 156384                | 317755                 | 99307                  | 73527                  |

## Algo sellers and winning the Buy Box

|              | Probit                  |                         |                         |
|--------------|-------------------------|-------------------------|-------------------------|
|              | (1)                     | (2)                     | (3)                     |
| Bol comp.=1  | -1.363***<br>(-448.54)  | -1.354***<br>(-447.85)  | -1.360***<br>(-449.91)  |
| Rating       | 0.220***<br>(58.76)     | 0.216***<br>(57.84)     | 0.222***<br>(59.45)     |
| Price (Log)  | 0.00509***<br>(3.69)    | 0.0111***<br>(8.08)     | 0.00875***<br>(6.35)    |
| Deliverytime | -0.0931***<br>(-170.33) | -0.0945***<br>(-172.98) | -0.0950***<br>(-173.87) |
| Algo=1       | 0.649***<br>(126.73)    | 0.751***<br>(107.73)    | 0.824***<br>(105.87)    |
| N.Comp=2     | -4.414***<br>(-177.02)  | -4.435***<br>(-176.54)  | -4.441***<br>(-176.51)  |
| N.Comp=3     | -4.876***<br>(-194.99)  | -4.884***<br>(-193.89)  | -4.884***<br>(-193.62)  |
| N.Comp=4     | -5.098***<br>(-203.33)  | -5.093***<br>(-201.63)  | -5.095***<br>(-201.40)  |
| N.Comp=5     | -5.219***<br>(-207.40)  | -5.217***<br>(-205.80)  | -5.226***<br>(-205.90)  |
| N.Comp=6     | -5.270***<br>(-208.64)  | -5.268***<br>(-207.04)  | -5.282***<br>(-207.30)  |
| Constant     | 2.631***<br>(61.18)     | 2.668***<br>(62.00)     | 2.635***<br>(61.13)     |
| N            | 2553536                 | 2553536                 | 2553536                 |
| Algo         | Changes                 | Comp.                   | Min.                    |

t statistics in parentheses. \*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$

Dependent variable: Seller own the Buy Box (binary)

## Algo sellers and winning the Buy Box

|              | LPM                     |                         |                         |
|--------------|-------------------------|-------------------------|-------------------------|
|              | (4)                     | (5)                     | (6)                     |
| Bol comp.=1  | -0.180***<br>(-191.15)  | -0.181***<br>(-191.21)  | -0.181***<br>(-191.19)  |
| Rating       | 0.00279**<br>(3.00)     | 0.00253**<br>(2.73)     | 0.00306***<br>(3.30)    |
| Price (Log)  | -0.337***<br>(-172.20)  | -0.339***<br>(-172.58)  | -0.333***<br>(-170.76)  |
| Deliverytime | -0.0103***<br>(-107.94) | -0.0106***<br>(-110.62) | -0.0104***<br>(-109.23) |
| Algo=1       | 0.145***<br>(82.77)     | 0.216***<br>(82.31)     | 0.261***<br>(93.98)     |
| N.Comp=2     | -0.553***<br>(-227.65)  | -0.554***<br>(-227.27)  | -0.553***<br>(-226.69)  |
| N.Comp=3     | -0.655***<br>(-272.16)  | -0.656***<br>(-271.54)  | -0.655***<br>(-270.85)  |
| N.Comp=4     | -0.692***<br>(-283.59)  | -0.694***<br>(-282.97)  | -0.693***<br>(-282.61)  |
| N.Comp=5     | -0.716***<br>(-288.15)  | -0.718***<br>(-287.49)  | -0.717***<br>(-287.29)  |
| N.Comp=6     | -0.721***<br>(-284.48)  | -0.723***<br>(-283.83)  | -0.722***<br>(-283.46)  |
| Constant     | 2.073***<br>(191.98)    | 2.083***<br>(192.90)    | 2.060***<br>(191.01)    |
| N            | 2553519                 | 2553519                 | 2553519                 |
| FE           | Y                       | Y                       | Y                       |
| Algo         | Changes                 | Comp.                   | Min.                    |

*t* statistics in parentheses. \*  $p < 0.05$ , \*\*  $p < 0.01$ , \*\*\*  $p < 0.001$   
Dependent variable: Seller own the Buy Box (binary)

## Algo sellers and Margin above the Min. Price

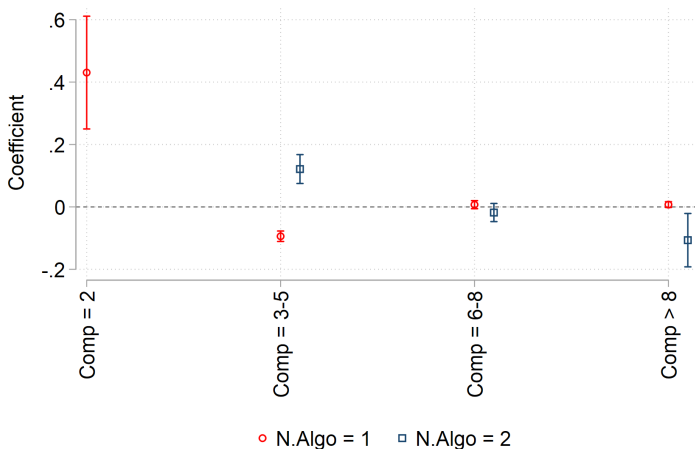


Figure: Results - Algo: Changes



## Algo sellers and Margin above the Min. Price

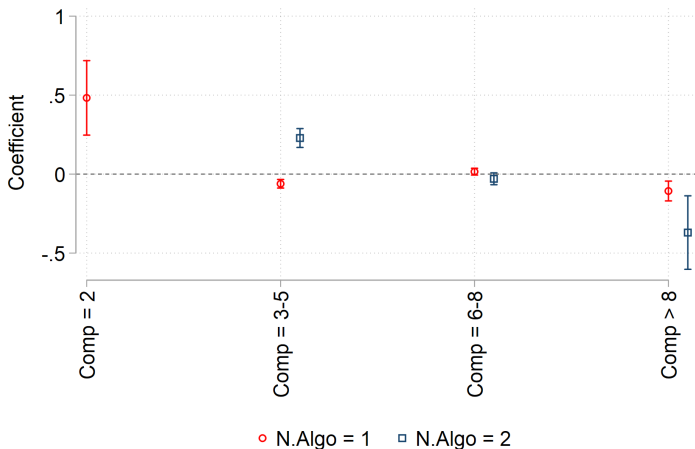


Figure: Results - Algo: Changes & Correlations

## Algo sellers and Margin above the Min. Price

|  | (1)<br>Comp = 1      | (2)<br>Comp = 2       | (3)<br>Comp = 3-5      | (4)<br>Comp = 6-8     | (5)<br>Comp > 8      |
|--|----------------------|-----------------------|------------------------|-----------------------|----------------------|
| <b>(1) Algorithmic Pricing: Price Changes only</b> |                      |                       |                        |                       |                      |
| Bol comp.=1  |                      | -0.0557<br>(-1.03)    | -0.0226**<br>(-2.99)   | 0.00694<br>(0.73)     | -0.0101<br>(-1.86)   |
| N.Algo=1   |                      | 0.431***<br>(4.67)    | -0.0940***<br>(-10.96) | 0.00723<br>(1.10)     | 0.00742<br>(1.57)    |
| N.Algo=2   |                      |                       | 0.121***<br>(5.14)     | -0.0180<br>(-1.21)    | -0.107*<br>(-2.44)   |
| Rating   | 0.0651<br>(1.64)     | 0.00808<br>(0.86)     | -0.0365***<br>(-10.06) | 0.0148<br>(1.80)      | 0.0149*<br>(2.08)    |
| Deliverytime                                       | -0.00178*<br>(-2.57) | -0.0104***<br>(-8.46) | 0.0233***<br>(46.35)   | 0.00640***<br>(11.60) | 0.0153***<br>(27.97) |
| Constant   | 1.746***<br>(4.99)   | 2.696***<br>(30.83)   | 3.389***<br>(104.67)   | 3.183***<br>(43.81)   | 3.453***<br>(54.94)  |
| N  | 44748                | 177524                | 880283                 | 564999                | 635145               |

► Figure

## Algo sellers and Margin above the Min. Price

|  | (1)<br>Comp = 1      | (2)<br>Comp = 2       | (3)<br>Comp = 3-5      | (4)<br>Comp = 6-8     | (5)<br>Comp > 8      |
|--|----------------------|-----------------------|------------------------|-----------------------|----------------------|
| <b>(2) Algorithmic Pricing: Price Changes and Price Corr. with Comp.</b> |                      |                       |                        |                       |                      |
| Bol comp.=1  |                      | -0.0809<br>(-1.47)    | -0.0231**<br>(-3.07)   | 0.00700<br>(0.73)     | -0.0131*<br>(-2.51)  |
| N.Algo=1   |                      | 0.483***<br>(4.01)    | -0.0611***<br>(-4.41)  | 0.0155<br>(1.41)      | -0.107***<br>(-3.34) |
| N.Algo=2   |                      |                       | 0.229***<br>(7.52)     | -0.0294<br>(-1.54)    | -0.370**<br>(-3.12)  |
| Rating   | 0.0651<br>(1.64)     | 0.00854<br>(0.90)     | -0.0365***<br>(-10.05) | 0.0148<br>(1.80)      | 0.0149*<br>(2.09)    |
| Deliverytime   | -0.00178*<br>(-2.57) | -0.0104***<br>(-8.49) | 0.0233***<br>(46.34)   | 0.00640***<br>(11.60) | 0.0153***<br>(27.97) |
| Constant   | 1.746***<br>(4.99)   | 2.707***<br>(30.88)   | 3.378***<br>(104.38)   | 3.183***<br>(43.81)   | 3.465***<br>(55.08)  |
| N  | 44748                | 177524                | 880283                 | 564999                | 635145               |

► Figure

# Seller-Level Algo. Definition

|  | (1)<br>Comp = 1   | (2)<br>Comp = 2  | (3)<br>Comp = 3-5     | (4)<br>Comp = 6-8  | (5)<br>Comp > 8       |
|--|-------------------|------------------|-----------------------|--------------------|-----------------------|
| <b>(1) Algorithmic Pricing: Price Changes only</b> |                   |                  |                       |                    |                       |
| N.Algo=1   | 0.00901<br>(0.59) | 0.0224<br>(1.82) | 0.00352<br>(1.32)     | 0.00226<br>(0.50)  | -0.169***<br>(-21.58) |
| N.Algo=2   |                   | 0.0188<br>(1.48) | 0.00549*<br>(2.15)    | 0.00323<br>(0.68)  | -0.163***<br>(-18.02) |
| N.Algo=3   |                   |                  | 0.00302<br>(0.95)     | 0.00751<br>(1.64)  | -0.138***<br>(-13.83) |
| N.Algo=4   |                   |                  | -0.0374***<br>(-6.52) | 0.0141**<br>(3.01) | -0.135***<br>(-13.62) |
| N.Algo=5   |                   |                  | -0.0389***<br>(-6.77) | 0.00820<br>(1.66)  | -0.143***<br>(-14.38) |
| N.Algo=6   |                   |                  |                       | 0.00792<br>(1.57)  | -0.139***<br>(-13.75) |
| N  | 104981            | 156384           | 317755                | 99307              | 73527                 |

Table: Algo: Changes

# Seller-Level Algo. Definition

|  | (1)<br>Comp = 1     | (2)<br>Comp = 2   | (3)<br>Comp = 3-5     | (4)<br>Comp = 6-8   | (5)<br>Comp > 8        |
|--|---------------------|-------------------|-----------------------|---------------------|------------------------|
| <b>(2) Algorithmic Pricing: Price Changes and Price Corr. with Comp.</b> |                     |                   |                       |                     |                        |
| N.Algo=1   | 0.0800***<br>(5.99) | 0.0261*<br>(2.48) | 0.000995<br>(0.40)    | 0.0152***<br>(3.45) | -0.0622***<br>(-10.04) |
| N.Algo=2   |                     | 0.0263*<br>(2.47) | 0.00482*<br>(2.09)    | 0.0176***<br>(3.85) | -0.00542<br>(-0.71)    |
| N.Algo=3   |                     |                   | -0.00962*<br>(-2.27)  | 0.0250***<br>(5.63) | 0.0000351<br>(0.00)    |
| N.Algo=4   |                     |                   | -0.0640***<br>(-7.64) | 0.0220***<br>(4.92) | -0.00129<br>(-0.17)    |
| N.Algo=5   |                     |                   |                       | 0.0194***<br>(3.89) | -0.00427<br>(-0.53)    |
| N.Algo=6   |                     |                   |                       | 0.0238***<br>(3.30) | -0.0312***<br>(-3.90)  |
| N  | 104981              | 156384            | 317755                | 99307               | 73527                  |

Table: Algo: Changes & Correlation