



**ORMAT**

Marcio Parente  
Energy Sector

# Table of Contents



## I. Company Overview

---



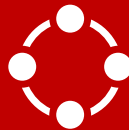
## II. Industry Analysis

---



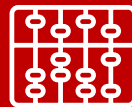
## III. Investment Thesis

---



## IV. SWOT Analysis

---



## V. Valuation and Support



# Company Overview

Section I





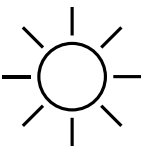
# Company Overview: Segments

## Energy



### Geothermal

Ormat is a leader in the space and most known for their patent protected technology of the Geothermal Combined Cycle Power Plant or GCCU. While solar and REG are only domestic, Ormat has geothermal plants around the world.



### Solar

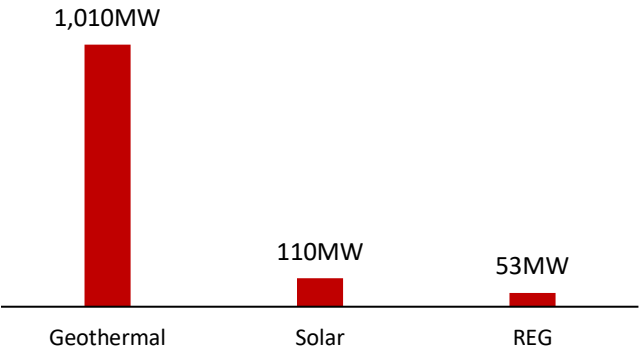
Solar includes traditional solar panel plants, geothermal and solar hybrid plants. The companies first plant was the Tungsten Mountain facility in 2019. Solar is used to offset parasitic load from binary cycle plants.



### REG

REG stands for recovered energy generation. Captures wasted heat from an energy facility like an oil refinery or steel mill. Heat is then used to create steam and spin a turbine like a traditional geothermal plant.

## Energy Generation



Key Plants
<b>Olkaria III Complex</b> 150MW – Kenya - Geothermal
<b>McGinness Hills</b> 142Mw – US - Geothermal
<b>Steamboat Complex</b> 79MW – US - Hybrid

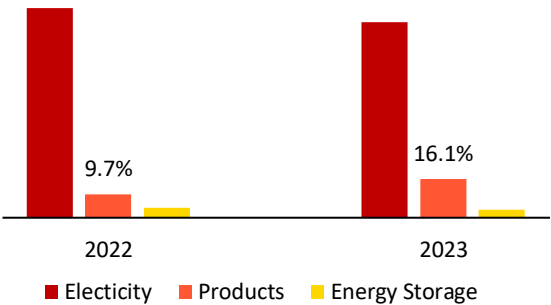
## Products

Ormat sells equipment for geothermal and recovered energy-based electricity. Primary customers include contractors, power plant developers, cement plant owners, interstate natural gas pipeline owners, etc.

### Main Products

- OECs
- Power Units for REG
- EPC of Power Plants

Revenue by Segment

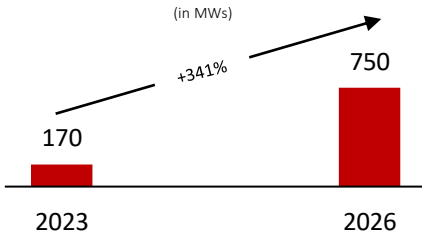


## Energy Storage

Operate BESS facilities to provide energy and ancillary services with 5 being commissioned (total capacity of 82MW) in 2023. Ormat is currently constructing 7 additional facilities with a total capacity of 355.

**3.6GW**  
pipeline of potential projects

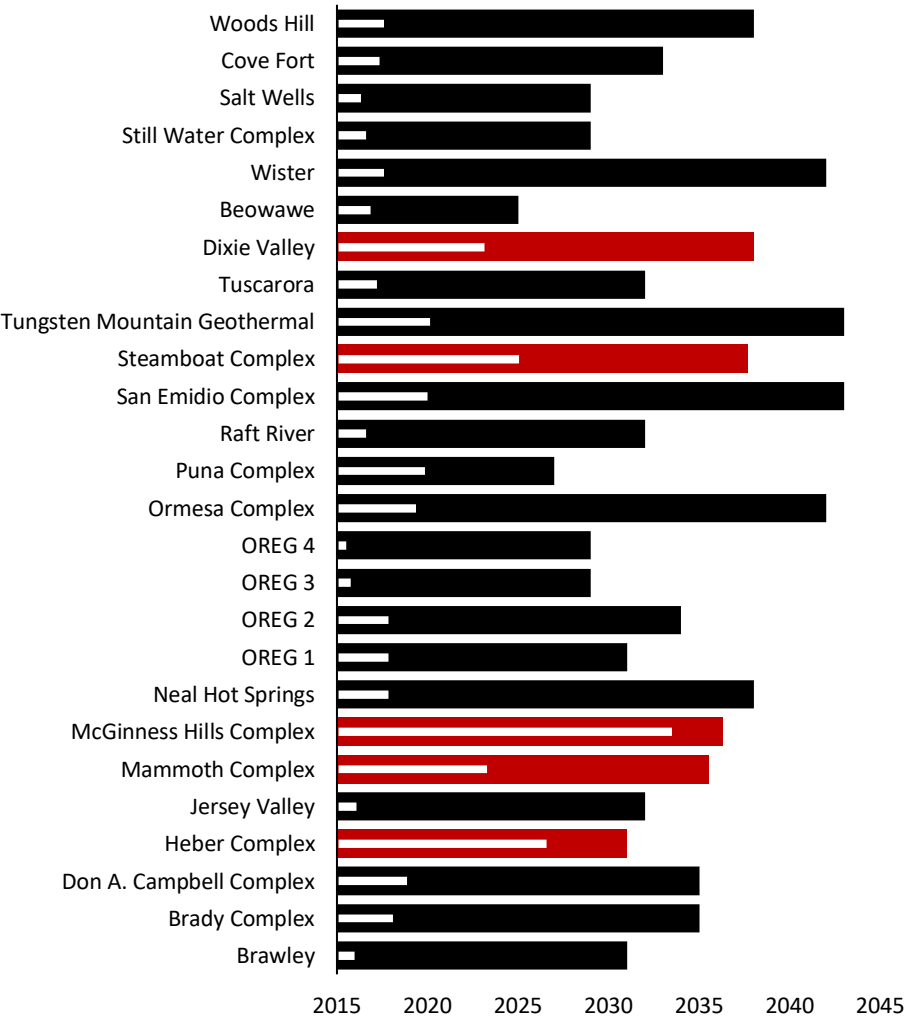
Projected Storage Growth





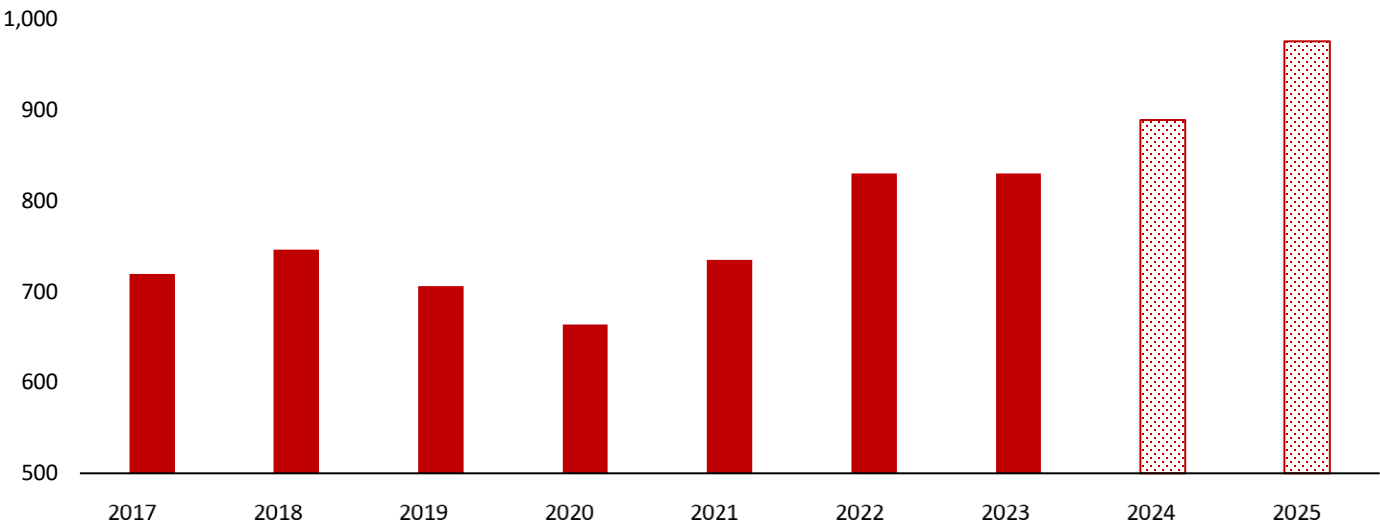
# Company Overview: Power Output and Revenue

PPA Expiration in the U.S.

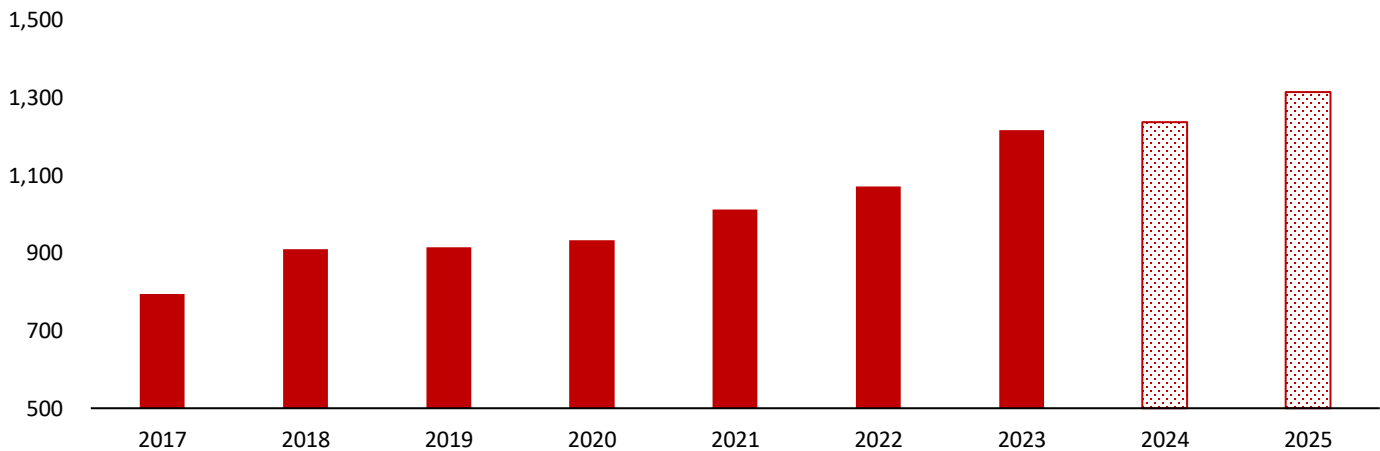


\*White lines represent relative MWs (axis not shown)  
\*Multi-plant compounds show the average expiration across all plants

Revenue in Millions



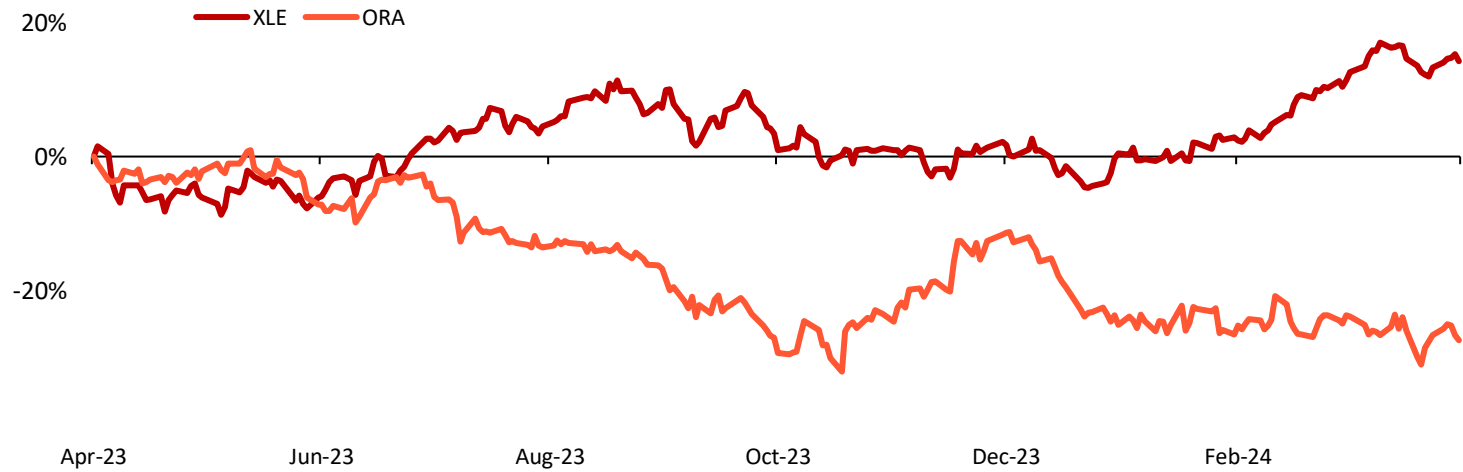
Total Energy Generation in MWs



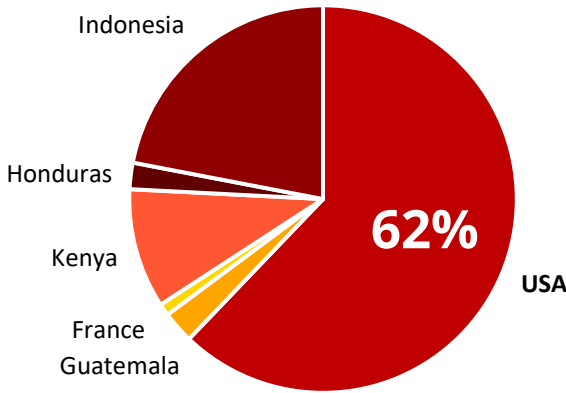


# Company Overview: Financial Highlights

Ormat vs XLE (1yr Growth)



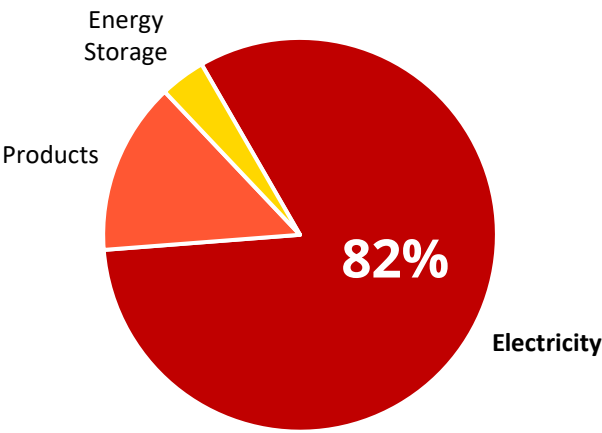
Revenue by Geography

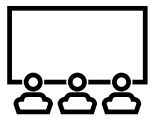


Financial Performance

Revenue	\$	692,812	\$	719,267	\$	746,044	\$	705,342	\$	663,084	\$	734,159	\$	829,424
% Growth				3.82%		3.72%		-5.46%		-5.99%		10.72%		12.98%
EBIT	\$	205,018	\$	185,110	\$	193,796	\$	214,013	\$	169,357	\$	152,803	\$	166,585
% Revenue		29.59%		25.74%		25.98%		30.34%		25.54%		20.81%		20.08%
NOPAT	\$	170,730	\$	137,181	\$	137,303	\$	168,717	\$	103,551	\$	95,609	\$	139,085
% EBIT		83.28%		74.11%		70.85%		78.83%		61.14%		62.57%		83.49%
Capex	\$	259,234	\$	258,521	\$	279,986	\$	320,738	\$	419,272	\$	563,476	\$	618,383
% Revenue		37.42%		35.94%		37.53%		45.47%		63.23%		76.75%		74.56%
D&A	\$	115,146	\$	132,233	\$	148,761	\$	156,612	\$	182,972	\$	198,792	\$	224,797
% Revenue		16.62%		18.38%		19.94%		22.20%		27.59%		27.08%		27.10%

Revenue by Segment





# Industry Analysis

Section III





## Location

Geothermal plants are typically built near fault lines where the heat rises closest to the surface



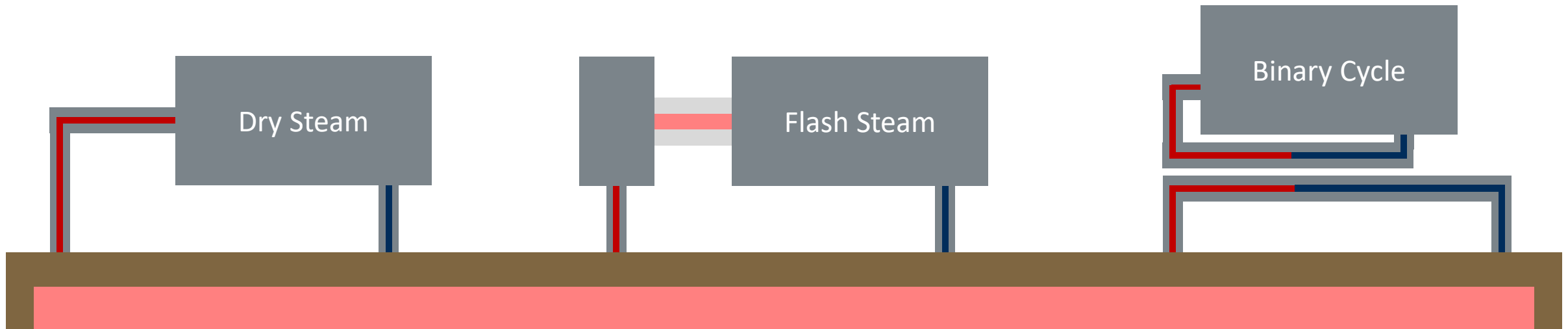
## Drilling

Drilling gets exponentially more expensive with depth and EGS, like fracking but with hot water, has been used to make drilling easier



## Pressure

All fluid or gas must be pumped back into the ground after it is used in order to maintain the pressure





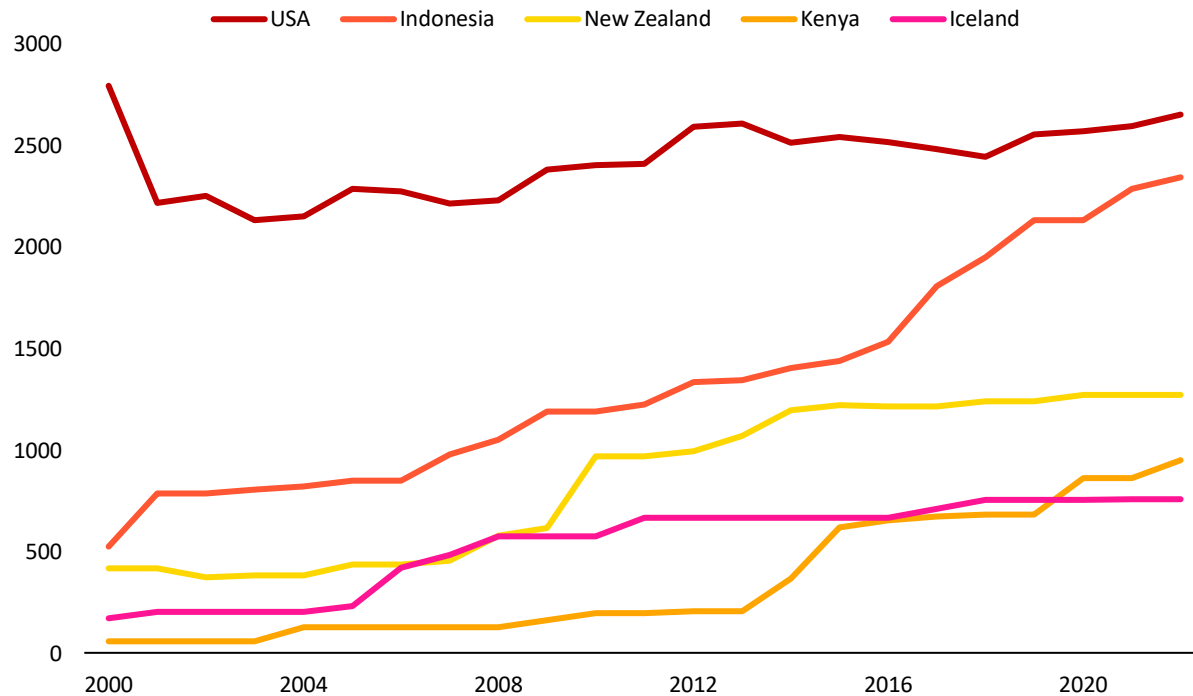


# Industry Analysis: Geothermal Energy Production

## PAST

- Over 70% of the geothermal capacity in the **US** was built before 2000, but nearly 90% of plants built since then are binary cycle

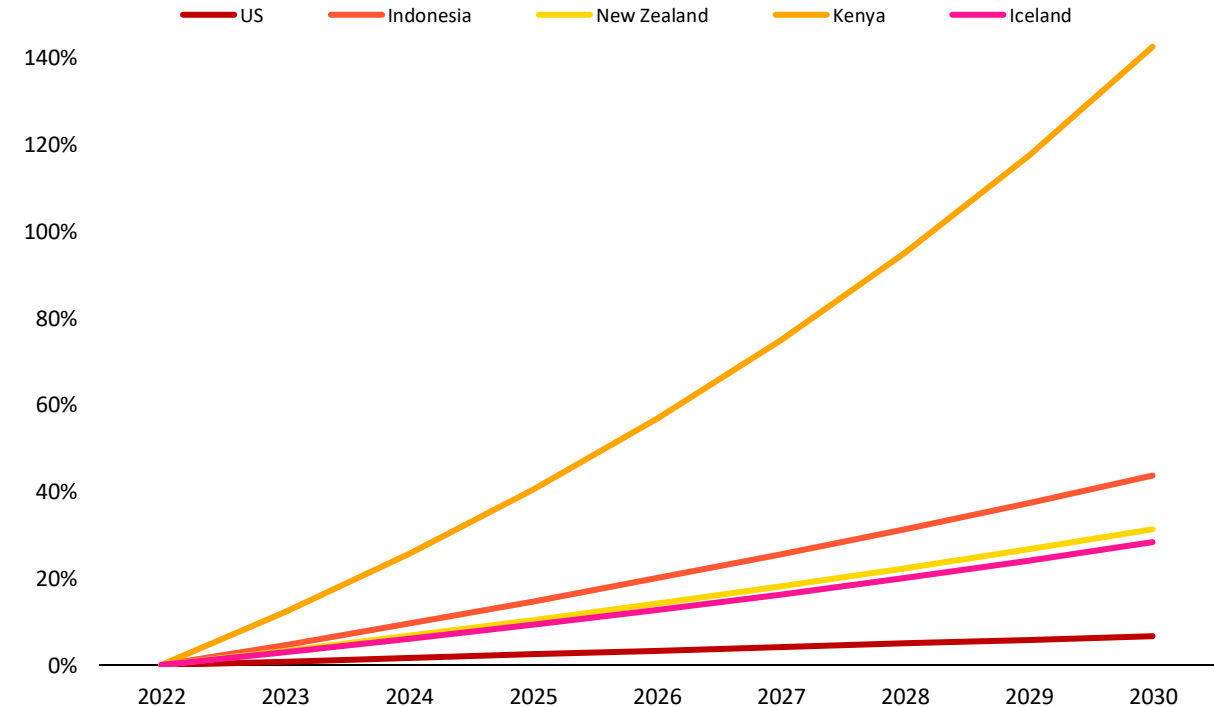
### Historical Geothermal Energy Production



## FUTURE

- ESG and Solar-Geothermal Hybrid plants will be leading trends in the industry moving forward

### Projected Geothermal Wattage Growth



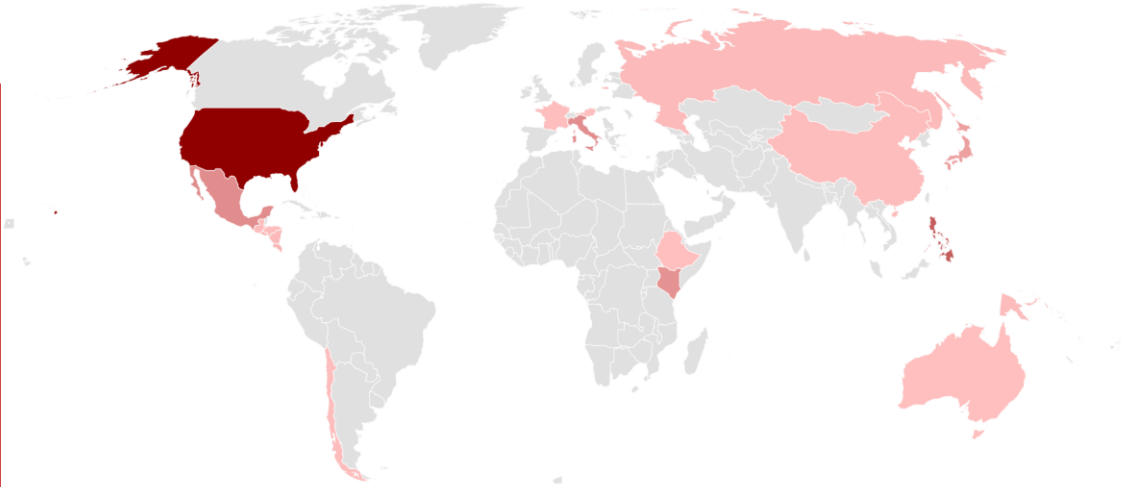


# Industry Analysis: Geothermal Energy Production

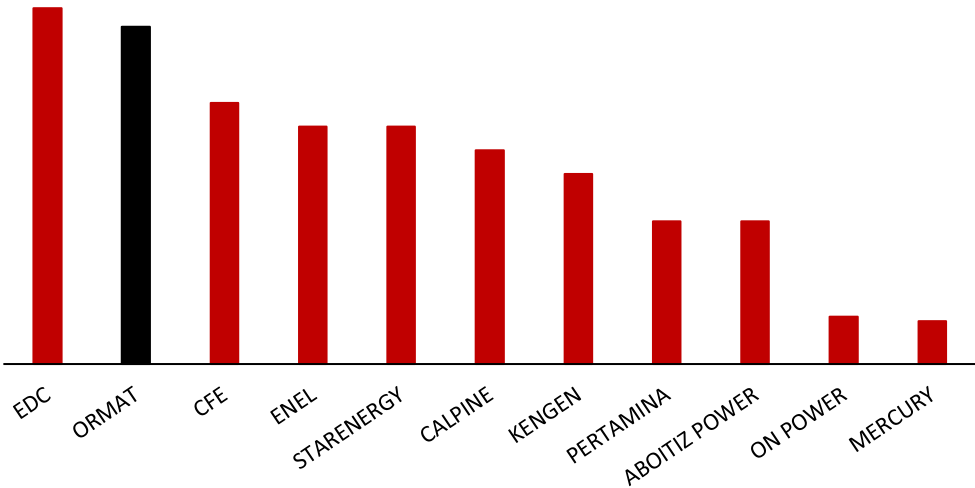
**Global**  
16,335

- America**  
2652
- Indonesia**  
2343
- Philippines**  
1932
- Turkey**  
1691
- Oceania**  
1323
- New Zealand**  
1273
- Mexico**  
1059
- Kenya**  
950
- Italy**  
772
- Iceland**  
757

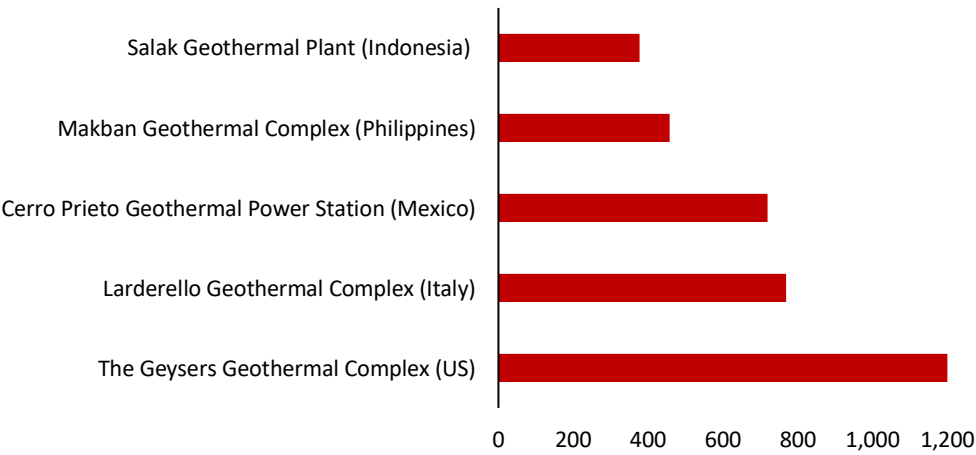
Geothermal Production (2020)



Geothermal Energy Production



Top 5 Geothermal Power Plants (in MWs)



- The **US** Geothermal Energy Opportunity Act (GEO) has been introduced to “put geothermal on equal footing with oil”
- The **Indonesian** government has invested \$35B to reach a 23% renewable and 7% (7000MW) geothermal energy mix by 2025
  - Currently geothermal makes up less than 3%
- **Kenya** has signed 3 deals with Toyota to bolster their geothermal energy production and bring manufacturing to Kenya
  - Investing \$75B on Menengai Power Plant



# Investment Thesis

## Section IV



### ***Patent Barrier will Maintain Market Share***

Ormat's focus on high R&D will allow them to continue and maintain their patent barrier, especially within the Binary-Cycle and ORC space. This focus will allow them to capitalize off advancements like ESG to optimize their energy output

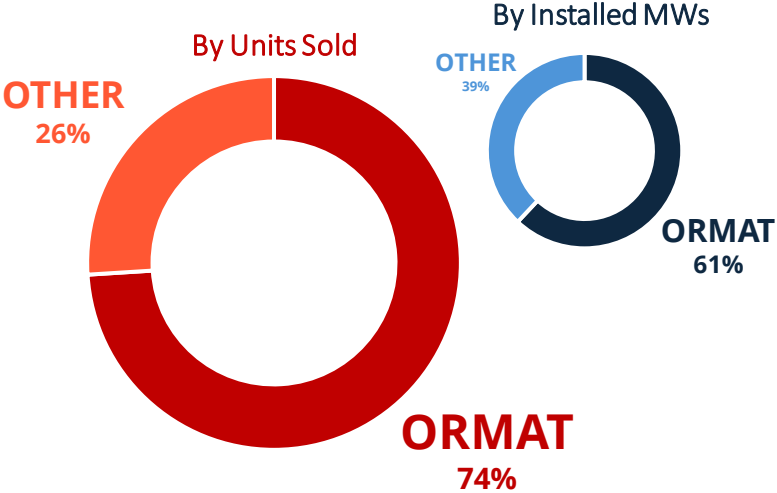
### ***Vertical Integration and Global Positioning***

Their shifting portfolio and product backlogs has been increasingly more international, and their vertically integrated business model will allow them to capitalize of the growth on this government-dominant market and have greater



# Thesis 1.1: Patent and Technology Barrier

## Geothermal Binary Plant Provider Market



**192** patents and patent applications

**58** U.S. patents

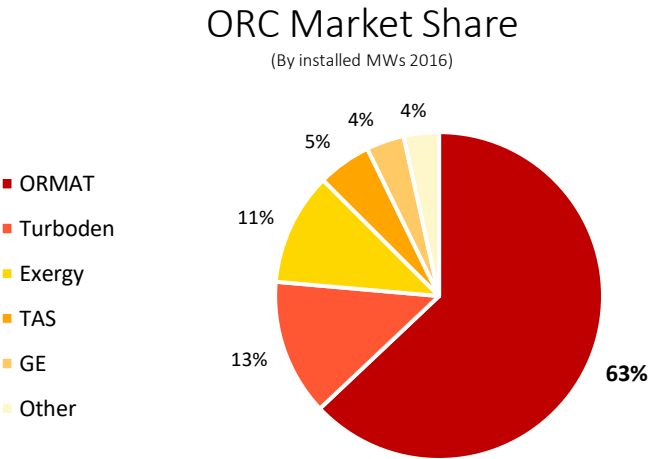
“No single patent will have any material effect on our business or results of operations.”

## ORMAT Energy Converter

### ORC (Organic Rankine Cycle)

Process for which a liquid is heated into a vapor to spin a turbine and pumped back into the original contain once cooled. The ORC is used in binary-cycle plants and uses the secondary fluid with a lower boiling point.

**ORC Patent Info**  
Patents – 77  
Applications - 9



## 2024 Patents and Applications

### System for increasing power output from turbine

(January 3, 2024)

**Geothermal district heating power system**

(February 20, 2024)

**Well pumping apparatus and methods**

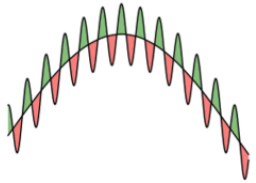
(March 21, 2024) - Application



## Thesis 1.2: R&D Focus and ESG First Mover Advantage

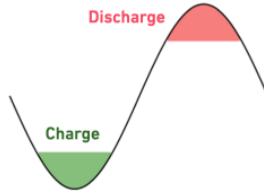
### BESS

### Battery Energy Storage Systems



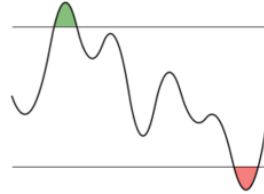
#### Generation Smoothing

Used to smooth out the variability in power generation from renewable sources, ensuring a steady output despite fluctuations in resources like wind or solar.



#### Energy Arbitrage

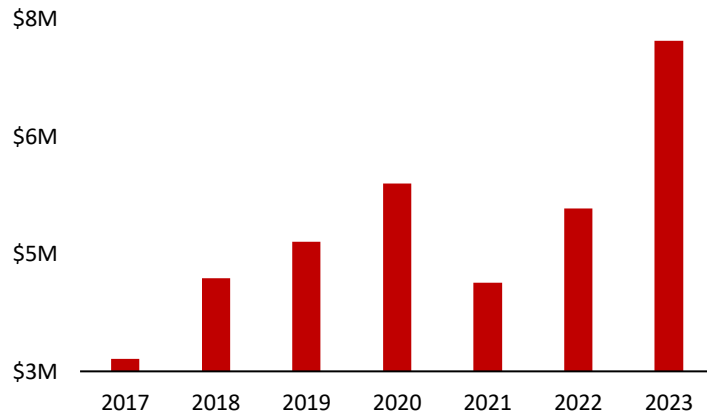
BESS capitalizes on energy arbitrage by storing electricity when prices are low and selling it back to the grid when prices are high, maximizing profit.



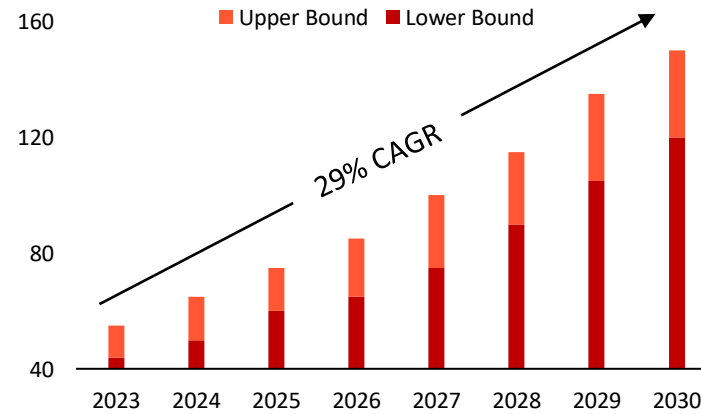
#### Frequency Regulation

BESS helps maintain the stability of the electrical grid by adjusting its output to help balance the grid's frequency, responding rapidly to changes in load demand.

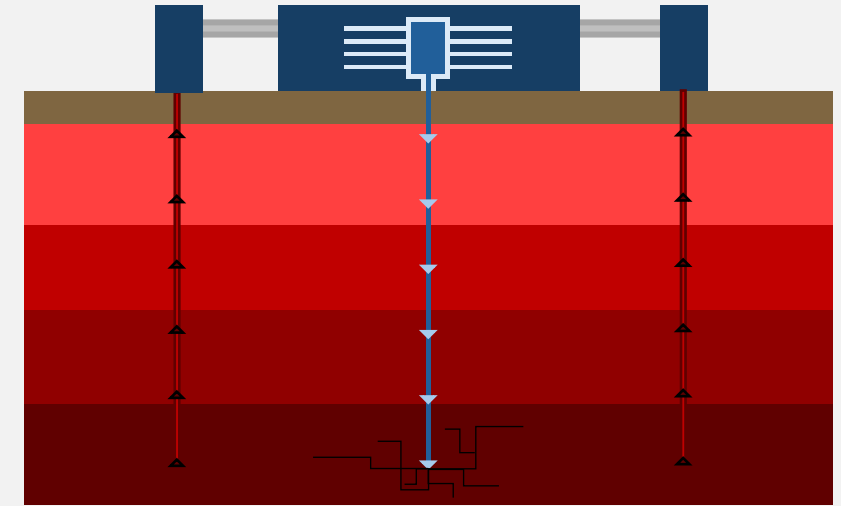
### Research and Development



### BESS Market Size Projection



### Enhanced Geothermal Systems (EGS)



Involves injecting water at extremely high pressures to create fractures in the soil. This not only makes it easier to drill deeper, but also allows for more heat to escape.

- “Human made geothermal energy”
- Potential to power 65 million American homes

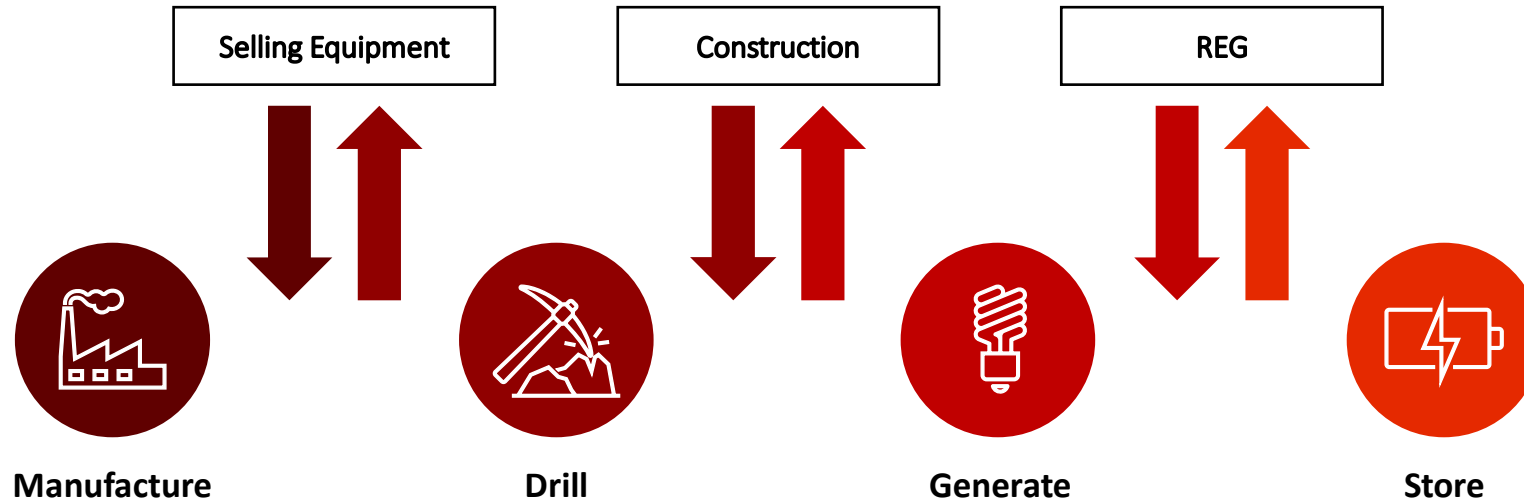
DOE has funded 2 successful ESG projects:

- The Geysers in Northern California - Calpine
- **Desert Peak, Nevada - Ormat**



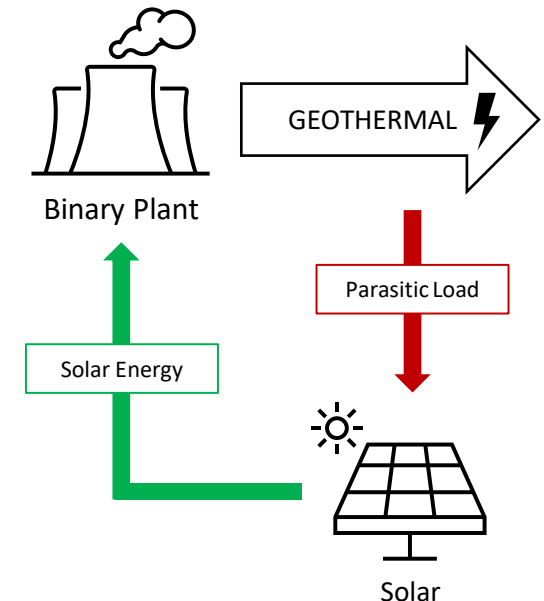
## Thesis 2.1: Vertical Integration and Business Model

### ORMAT Business Model



- Vertical integration gives them a first mover advantage for new power plant technologies
- They have control over their own supply and can effectively manage new equipment inventory
- Horizontal integration allows them to interconnect technologies
  - Hybrid Solar-Geothermal Plants and BESS solar

### Hybrid Solar-Geothermal Plants



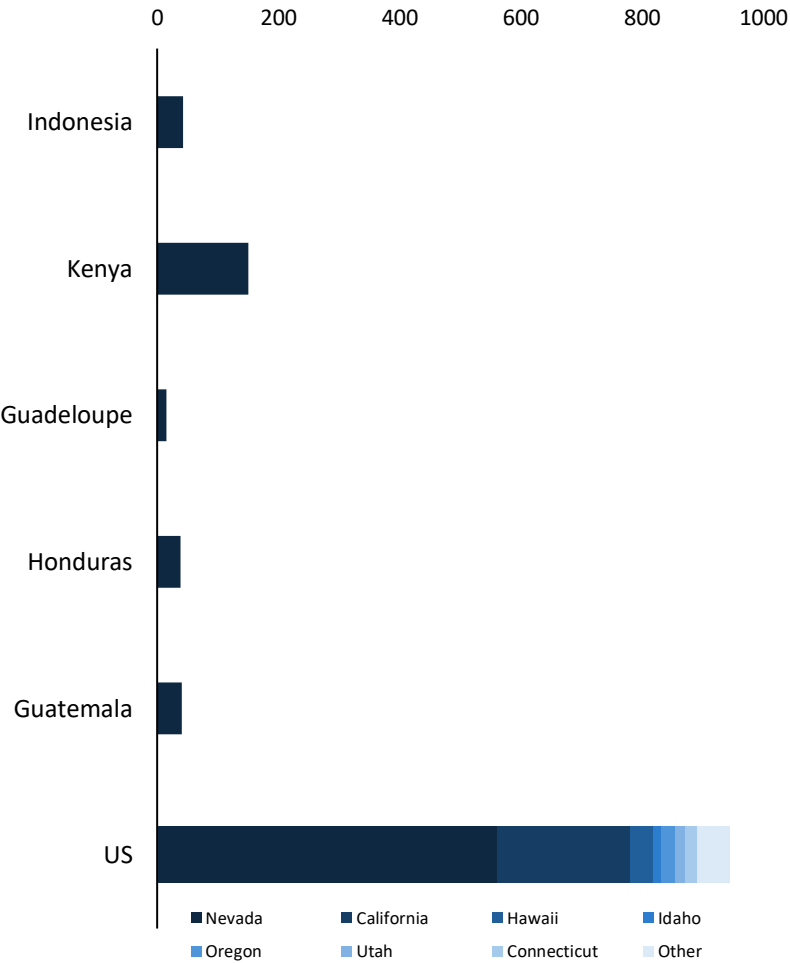
SOLAR	GEO
LCOE: \$32-\$44/MWh	LCOE: \$69-\$112/MWh



# Thesis 2.2: Power Plant Pipeline

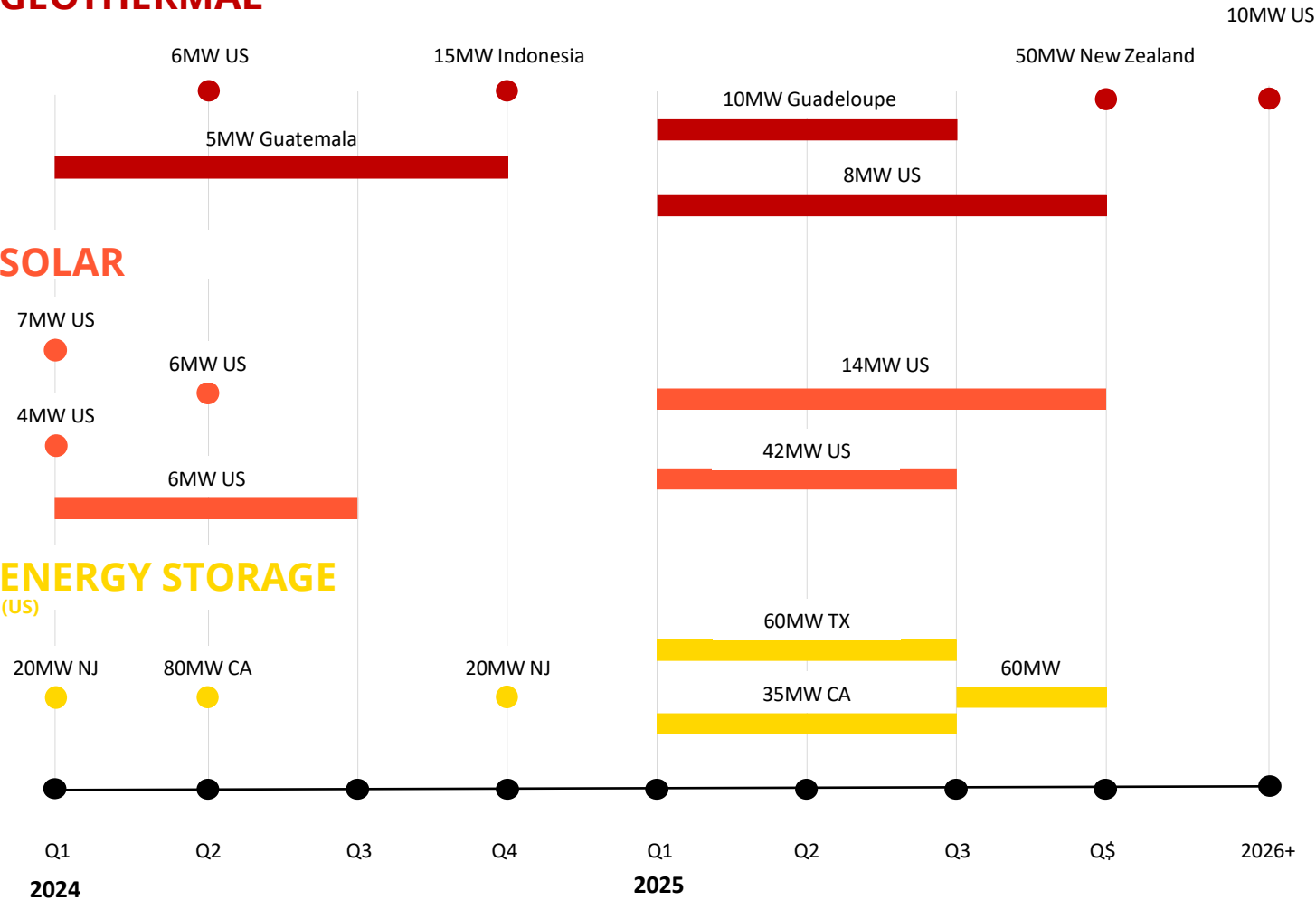
## Current

### ELECTRICTY GEOGRAPHY



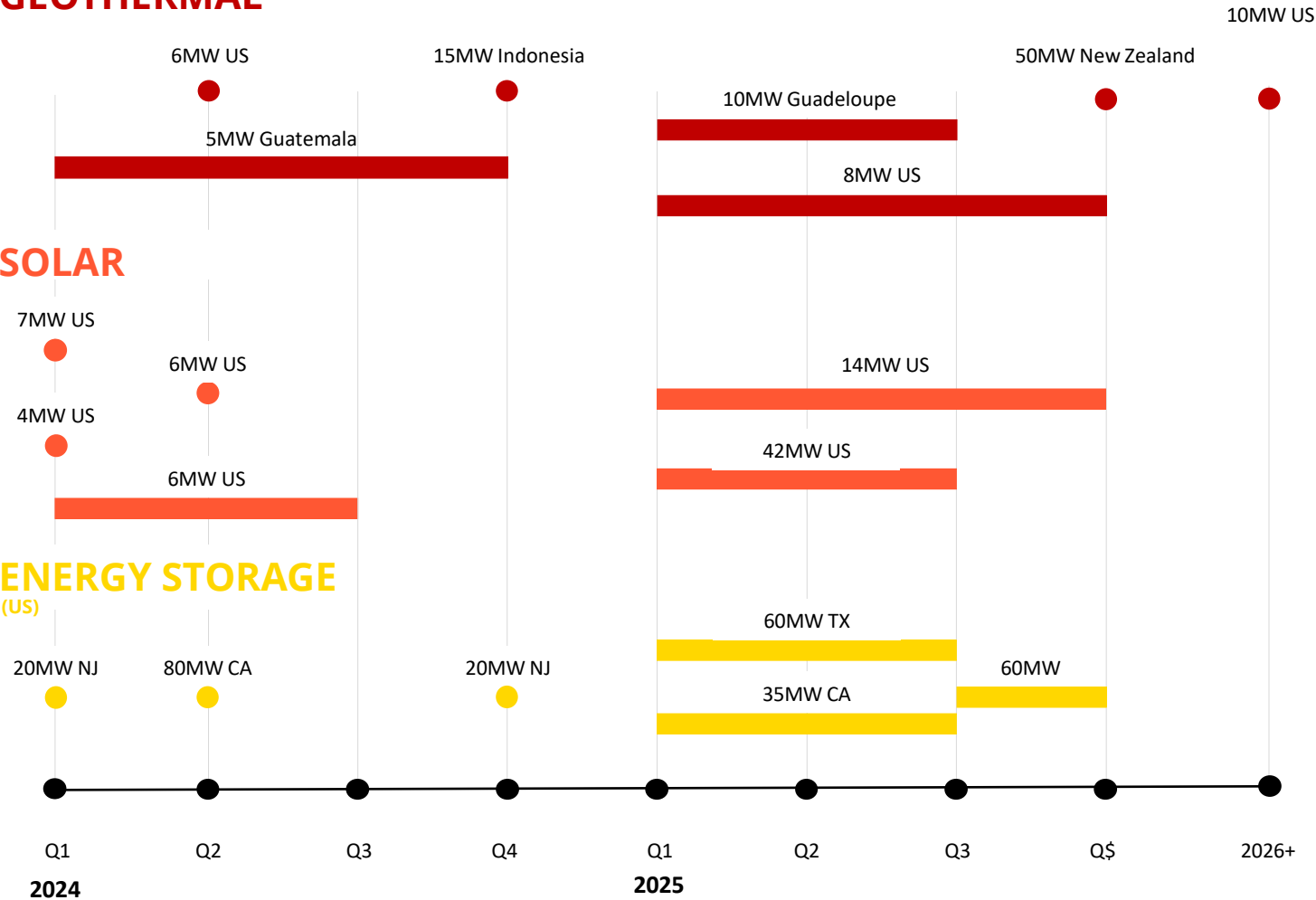
## Pipeline

### GEOTHERMAL



### SOLAR

### ENERGY STORAGE (US)

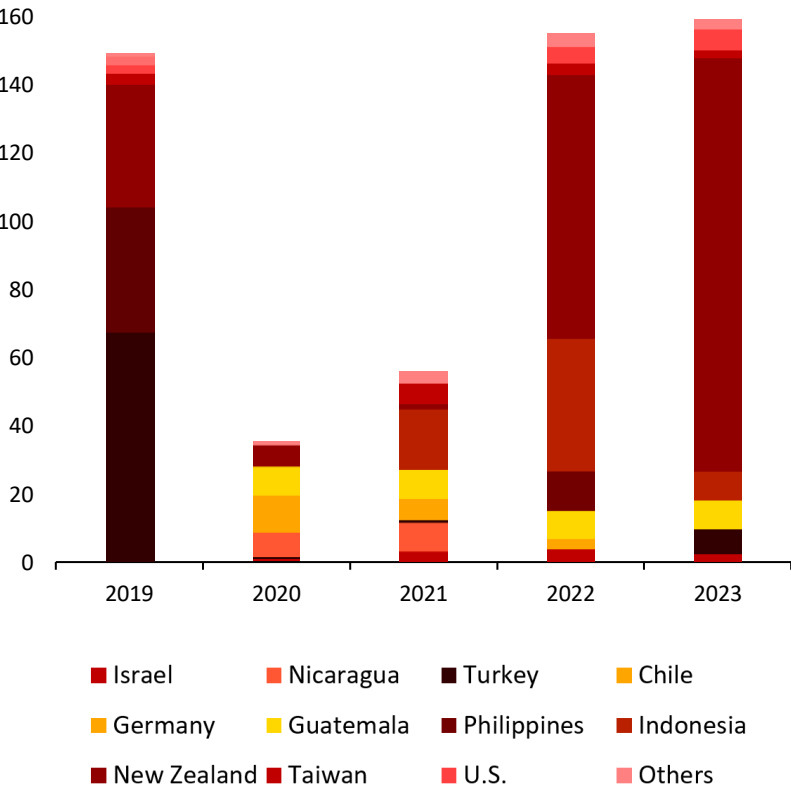




# Thesis 2.3: Power Plant Portfolio Fragmentation and Future Pipeline

The majority of geothermal energy worldwide is state owned, and their product segment allows them to capture growth in government dominant geothermal regions.

Product Backlog  
(in MWs)



Persero (PLN) controls **70%** of energy generation market and is completely state owned

**Indonesia**

KenGen is majority government owned and control 70% of the Kenyan energy market

Owens and operates most of the electricity transmission and distribution system

**Kenya**

4 Companies control **90%** of energy generation market

All are majority government owned except for Contact

**New Zealand**

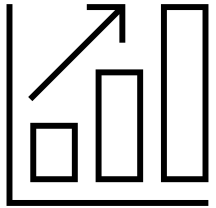




# S.W.O.T

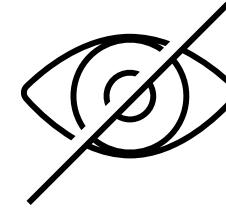
Section IV





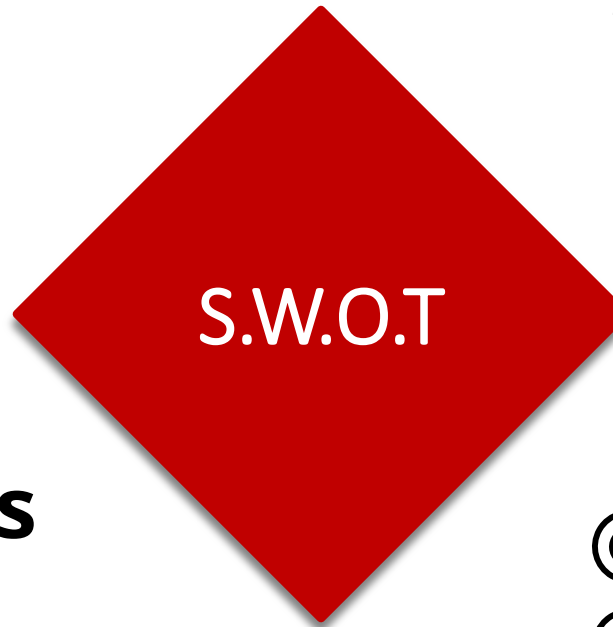
## Strengths

- Vertically Integrated
- Technology



## Weaknesses

- Margins
- Publicly Owned

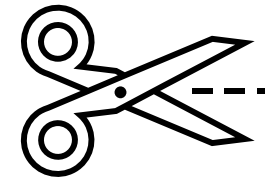


S.W.O.T



## Opportunities

- ESG
- Governmental Regulation

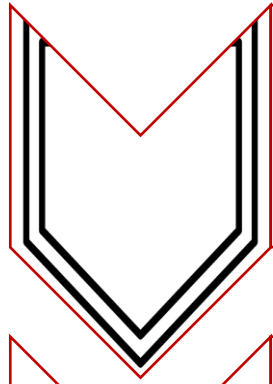


## Threats

- State-Owned Companies
- Environmental Risks

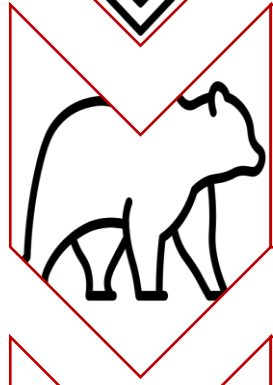


## Base, Bear, & Bull Case



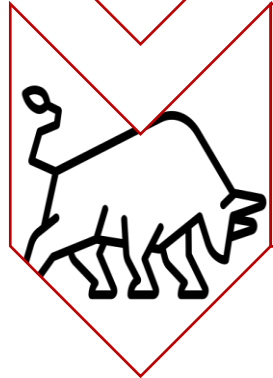
• \$12.37

12.37% Upside



• \$41.48

-34.27% Upside



• \$92.67

46.84% Upside