Churn Down For What

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Situation



ABC TelCo

Fictional telecommunications company, key player in the Italian market with €3+ million in annual revenue.



Target

Understand **customer churn** and design intervention strategies.

Starting Point

Structured and **unstructured data** available, temporal dimension and information on business model unavailable.

Why is churn a threat?

Problem Overview

€1.7m lost revenue

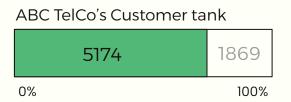
26.5% of customer churned this year

Drain profits, a +2% churn results in -4% EBITDA

Retention is crucial

Recapturing a customer is 4x more expensive

Replacing a customers is 5-7x more expensive



What drives customers away?

Diagnostic Analysis

Customer features...

Commitment

Contract Type

Month-to-month churn rates 3.8x higher than those locked in contracts 1-2 years long.

Tenure

46% churn within **first year**, drops to 17% after five years.

Value

Internet Tech

Fiber-optic users churn at 42%, compared to 20% for DSL users.

Price Sensitivity

Contracts under €40 per month churn at 11.6%, while those paying **over €90 churn at 32.8%**.

Engagement

Age

Senior citizens churn at 41.7%, substantially more than the 23.6% churn rate for younger customers.

Payment

Customers with **non automatic** electronic checks **churn 18.7**% **more** than average.

Engineered

Service Density

Customers with more internet services will be more **loyal** and involved.

Plan Change

Customers upgrading their plan get more **involved**, so less likely to churn, and vice-versa.

...and their complaints!

Emotion

Sentiment

Correlate with larger dissatisfaction and higher churn rate.

Anger Score

Rate of churn positively correlated.
Generated by **LLM** from Meta and run locally.

Commonalities

Part of Speech Frequencies

Nouns, adjectives, and verbs linked with **technical problems more common** in churning users.

Who will leave next?

Predictive Modelling

Modelling Goals

1

Understand Drivers



2.

Predict Churners



Model Selection

Catching churners means minimising missed churn cases (false —) over loyal customers (false —).

-> F2 Score

Model	Accuracy	Precision	Recall	F1 Score	F 2 Score	Cost (€)
Business Rules	0.704	0.461	0.687	0.552	0.626	885
Logistic Reg. (L1)	<u>0.816</u>	0.703	0.532	0.606	0.559	959
Random Forest	0.802	0.678	0.484	0.565	0.513	1051
XGBoost	0.710	0.475	0.896	0.621	<u>0.761</u>	<u>565</u>

What Really Matters



Long term lock-in

Month-to-month contracts significantly increase churn probability. Contract length was the most influential factor.



Product Quality

Having fiber internet impacts more the probability of churning compared to DSL customers, indicating a potential product issue.



Facilitated Interaction

Aligned with the notion that less automated payment methods correlate with weaker customer commitment.



Listening

The presence of a complaint is the fifth most important predictor, highlighting importance of customer satisfaction.

Probability of churning

Low Risk: 0-30%

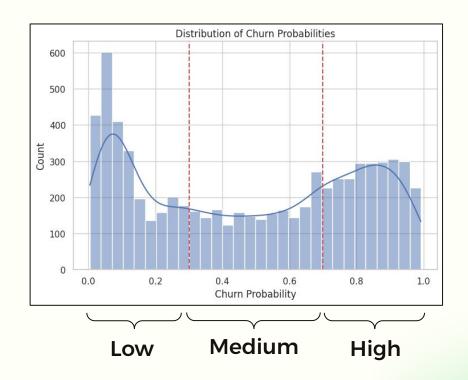
Valuation: €135,750.45

Medium Risk: 30-70%

Valuation: €108,316.60

High Risk: 70-100%

Valuation: €72,918.70



€ -131,564

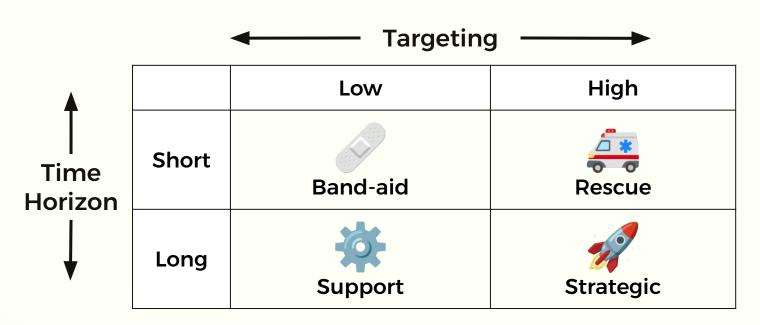
expected revenue decrease next month given monthly contracts and estimated churn probability

How do we fight back?

Intervention Strategy

Churn Down For What Matrix

Intervention categories



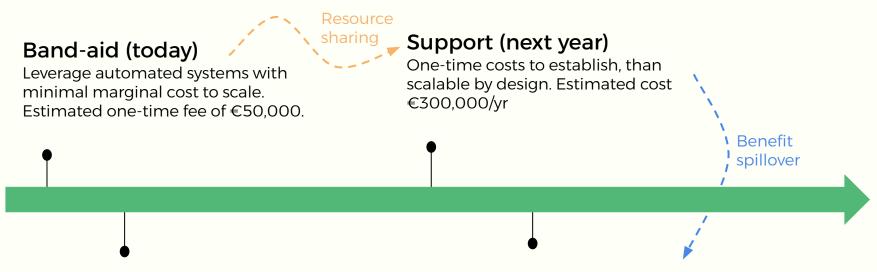
Targeting: personalisation of intervention.

Time horizon: timing of intervention.

Interventions

	Low Targeting	High Targeting		
	Lower Charge for Longer Contract Extra €2000 / customer.	Ad-Hoc Complaint Resolution De-risk €17,784.05 / month.		
Short Term	Upselling Services + Adoption incentives Extra €120,000 / month.	Fiber-Optic Improvement De-risk €168,984.35 / month.		
	Stress-free Payments De-risk €166,938.80 / month.	Elderly Support Engage €52,735.25 / month.		
Long Term	Data Collection Augmenting breadth and depth of data	Tech and Product Innovation Elevating UX differentiate the company		
	resources for granular understanding which facilitates targeting.	New features will boost loyalty		
	For instance, collect temporal data to map user satisfaction over time and run A/B tests to gauge the effectiveness of interventions.	Expanding the customer care team will build trust, reduce churn, and resolve issues at the root.		

Implementation Roadmap



Rescue (next months)

Expensive and poorly scalable, dedicated resources per customer interaction. Estimated cost €200,000/yr

Strategic (next 5 years)

High investment and long wait for benefits, scalable by design. Minimum cost €500,000/yr

Resources

Full Report – <u>Google Drive Link</u> Code – <u>GitHub Link</u>

Thank you for listening

Questions? We are happy to answer!



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