

# Labor reallocation during booms: The role of duration uncertainty<sup>\*</sup>

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## Abstract

Booms are recurrent and affect sectors as varied as commodities, construction and tech. I study how uncertainty about duration of the boom shapes workers decision to enter booming sectors. I build a model with sector-specific on-the-job human capital accumulation and show conditions under which increasing uncertainty about duration can induce more entry. The option value is crucial: if duration ends up being short workers will switch out and cut losses, while payoffs are high if duration is long because of increasing returns to sector-specific tenure. To study the effects of duration uncertainty empirically I exploit the boom in world prices of mineral products of 2011-2019. Using novel administrative data from Australia, an exporter of those products, I build and estimate a general equilibrium model accounting for duration uncertainty in the estimation stage. I use the estimated model to simulate a perfect foresight economy in which the duration of the boom is set to be the expected duration from the economy with uncertainty. I find that the booming sector would have higher employment and output in the perfect foresight economy.

*Key words: boom-bust dynamics, human capital, labor reallocation, uncertainty.*

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# 1 Introduction

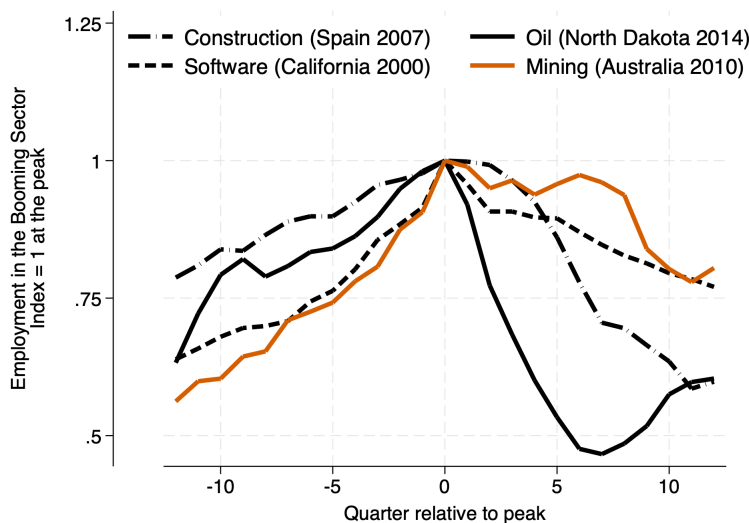
From the gold rush in nineteenth century California to the oil boom in North Dakota or agricultural booms in developing countries every couple of decades; from construction booms to the dot-com bubble in the tech industry, booms and busts have been recurrent and affected all kinds of sectors and workers, low-skilled and high-skilled. The specific causes and features differ between settings, but there is something that they all have in common for agents making decisions during the boom: the saliency of the boom's end and uncertainty about when that end will come.

In this paper I focus on how uncertainty about duration shapes workers decision to enter into booming sectors. Figure 1 below shows employment dynamics both before and after the peak for some well-known examples of booms. Workers rush into booming sectors likely knowing that, when the boom ends, these sectors will contract sharply. In fact the drops in employment when booms end can be very strong: in the case of North-Dakota, for example, sectoral employment dropped by more than half in a matter of quarters. The questions I tackle in this paper are two. First, how to think theoretically about the role of uncertainty about duration in this type of episodes? Does it necessarily discourage workers from entering booming sectors? Using a model that relies on sector-specific human capital I find that the answer is theoretically ambiguous and depends on parameters that will likely differ between booms. Then, my second question is: focusing on one particular boom, what's the role of uncertainty about duration in explaining labor supply? To answer it, I build a quantitative version of my model and estimate it using data from Australia during the years of the mining boom. I use the estimated model to simulate a counterfactual perfect foresight economy in which duration was known and find that, in this case, duration uncertainty decreased labor supply into mining.

In the first part of the paper I build a model that isolates the key economic mechanism I will focus on throughout. In this model the economy has two sectors: wages in one sector are exposed to a boom and will fall on impact the moment the boom ends, while wages in the other sector are always the same at some level in between the boom and bust wages for the booming sector. Workers accumulate sector-specific human capital on-the-job in their sector of employment, and this is what makes their problem of where to sort dynamic. In a world where the hazard rate for the end of the boom is constant, these elements are enough to make the problem of the worker who sorts into the booming sector look like a call option (Dixit and Pindyck, 1994). If duration ends up being short, workers will switch out to the outside sector and cut losses, while payoffs are high if duration is long because of increasing returns in human capital as a function of tenure. This leads to risk-loving attitudes towards the duration of the boom around a certain range of durations the boom could have, but not all.

The key conclusion from the model is that moving from an economy in which the duration of the boom is unknown to a comparable perfect foresight economy in which duration is known can either

Figure 1: Sectoral employment dynamics during booms



*Sources:* *All employees: Mining and logging in North Dakota* and *All Employees: Information: Software Publishers in California* from FRED for both US series. *Empleo por ramas de actividad* from the Spanish statistical institute for Spain. *Employed persons by Industry division of main job* from Australian Bureau of Statistics for Australia.

increase or decrease labor supply into the booming sector.<sup>1</sup> The answer will depend in a complicated way on the rates of on-the-job human capital accumulation, wages in both sectors, and the hazard rate of the end of the boom. To understand the effects of duration uncertainty, even qualitatively, requires focusing on a context, estimating the relevant parameters, and using the estimated model to study a counterfactual without duration uncertainty. This is what I do next.

I focus on the commodity boom that kicked off in the early 2000s and its impact on the Australian labor market. Commodity booms are important both for their cyclical recurrence and their impact on many economies around the world.<sup>2</sup> As shown in Figure 2a, starting in the early years of the century commodity prices started to boom for exporters across the world and peaked around 2010. The boom in Australia was relatively strong and long-lasting. It is understood that the drivers of this boom were growth and urbanization in China. As shown in Figure 2b, the participation of China in global commodity imports increased dramatically during the period, specially for ores and metals. Australia was a key supplier of the latter, used intensively in construction as China urbanized and converged to a higher housing steady state. Crucially, demand from China would eventually stabilize and the boom in metal prices would come to an end.<sup>3</sup> In Section ?? I provide more details on the context and how labor markets in Australia evolved broadly during the period. For the goal of this paper this setting is an example of a strong boom, driven by temporary forces and whose duration

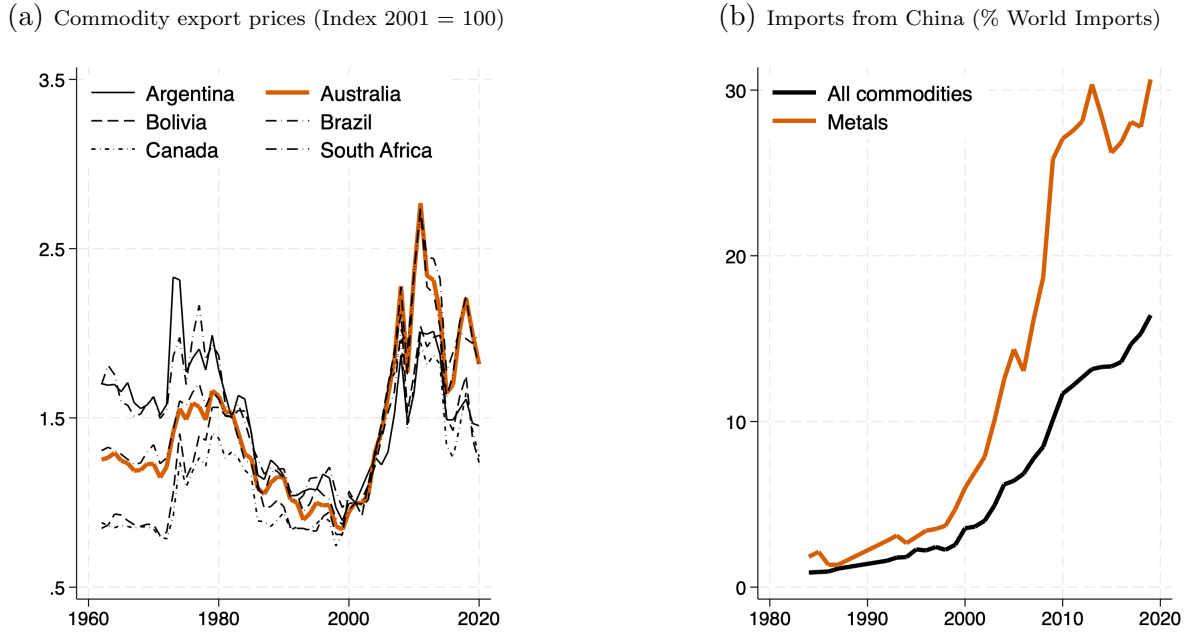
<sup>1</sup>By comparable I mean that in the perfect foresight economy duration is set to be exactly equal to the expected duration from the economy with uncertainty.

<sup>2</sup>In 2018, commodities represented more than 60% of exports in more than 100 countries (UNCTAD, 2021).

<sup>3</sup>This view can be found in several central bank reports from the period, specially when discussing the evolution of metal prices (Rayner and Bishop, 2013; Kruger et al., 2016).

was unknown.

Figure 2: Commodity boom driven by growth in China



Sources: *Historical Commodity Export Price Index (Weighted by Ratio of Exports to Total Commodity Exports, Fixed Weights)* from the IMF for Figure 2a and *World Bank Open Data* for 2b.

To answer how much of labor reallocation towards mining can be explained by risk-loving attitudes towards duration during this episode, I build a quantitative version of the baseline model that I can take to the data and use for my counterfactual of interest. Several features need to be added. First I incorporate finitely lived agents. Old workers could be less sensitive to an increase in uncertainty as they wouldn't be able to benefit from long durations, which is key for risk-loving attitudes to arise. I incorporate other determinants of labor income like age, education, and unobserved heterogeneity. I also model costs of switching sectors that are independent of the opportunity cost channel which is the focus of this paper, but have been highlighted in the literature. Finally, as stems from the discussion of the model in the first paragraphs, the nature of outside options in the event of an end of the boom is crucial to understand workers sensitivity to duration uncertainty. To that end I include 5 sectors in the model and specify a structure for labor demand, with non-tradable wages determined endogenously.

To estimate the quantitative version of the model I exploit novel data from administrative sources that covers the universe of Australian workers in the formal sector between 2011 and 2018. To estimate key parameters of the model, like returns to tenure, one needs to follow workers across years and sector. I can construct such a panel by linking tax returns across years and to the 2016 census, from which I observe education levels. An added advantage of focusing this study on Australia, among all commodity exporters, is that because labor informality is low the coverage of such a

dataset is relatively high. This is important in light of the initial discussion about getting workers outside options right. I estimate the labor side of the model following the approach in [Traiberman \(2019\)](#), who builds on techniques original to the empirical industrial organization literature ([Rust, 1987](#); [Arcidiacono and Miller, 2011](#); [Scott, 2014](#)).

The estimation method in [Traiberman \(2019\)](#) can be applied almost step-by-step in my setting, except for when it comes to estimating the switching costs between sectors. The method relies on matching transition shares between sectors for workers with different characteristics. Intuitively, high switching costs between a pair of sectors are estimated if workers don't migrate between them despite high expected wage differences.<sup>4</sup> Under some extra assumptions on idiosyncratic shocks which are standard in the literature one can write an estimated equation which links current and expected one-period-ahead transition rates to migration costs and the gap in expected values between sectors. The method in [Traiberman \(2019\)](#) assumes that the difference between the expected one-period-ahead transition rates and the data, the expectation error, is uncorrelated across periods. In my setting, given that I have data during the boom years, this expectation error includes the probability that the boom ends multiplied by the difference between transition rates if the boom finishes or continues.<sup>5</sup> To deal with this issue I make a different set of assumptions about expectations and write down an estimated equation in which expectations conditional on the future state of the economy appear separately. This last step has important effects on my estimate of switching costs and sectoral amenities. Accounting for the possibility of future drops in value changes the estimates of amenities and switching costs, on average, by 25%. The effect is stronger for mining, where the non-pecuniary cost of switching into mining is estimate to be 55% lower once uncertainty is accounted for.

The estimation step described in the last paragraph requires a measure of the hazard rate for the end of the boom. To construct it I collect data on the value of stocks and put options on one of the biggest mining firms in Australia. Financial markets are a natural source to look at when looking to estimate this parameter, given that asset prices are forward looking. Put options in particular gain in value when the expected value of the stock falls, which should make them particularly sensitive to movements in the probability of a bust. The calibrated hazard rate is relatively low and varies across years, with a clear peak in 2015. This can be linked to the crash in the Chinese stock market which, in this context, cast doubts about the continuity of the real estate boom and should impact on future price of mining products.

I use the estimated model to simulate my counterfactual of interest: a perfect foresight economy in which the duration of the boom is fixed to its expected duration. My main finding is that, in this setting, duration uncertainty decreased entry into the booming sector by almost half. The share of the population working in mining is 6% in the counterfactual, compared to 3.3% on average in the data.

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<sup>4</sup>It could also be because of differences in future values. By choosing the right sector pairs and assuming the existence renewal actions, future values can be net out. This is discussed in detail in Section ???. See [Scott \(2014\)](#)

<sup>5</sup>See Figure [2a](#) for why I interpret the 2011-2019 as still being part of the mining boom.

**Related literature.** A huge literature has studied labor reallocation after shocks to labor demand that are localized in some sectors or regions. An important strand of this literature has studied labor reallocation following shocks to import competition (Topalova, 2010; Autor et al., 2013; Dix-Carneiro and Kovak, 2017, 2019; Caliendo et al., 2019). Recent papers have argued that sector-specific human capital accumulated on-the-job helps explain why labor reallocation following these shocks can be slow and the heterogeneous responses across workers (Dix-Carneiro, 2014; Traiberman, 2019). An important ingredient in these models is that human capital is not perfectly transferable across sectors, which links them to specific-factor models of trade (Jones, 1971; Mussa, 1974). I build directly on these papers by assuming sector-specific human capital acquired on-the-job. My contribution is to study a very different setting in which boom-bust dynamics are salient and duration uncertainty arises as a potential driver of labor supply decisions.

A key element in this paper is uncertainty about duration. A strand of the literature in trade has studied a similar problem for firms in the US and China during the 1990s, when China’s access to low tariffs when exporting to the US had to be renewed yearly by Congress. This uncertainty, which eventually got resolved in 2001 when China entered the WTO, can be seen as uncertainty about how long the low-tariff regime would last. Studies have focused on how uncertainty affected the entry and exporting decisions in China and, indirectly, on US labor markets (Handley and Limão, 2017; Pierce and Schott, 2016). At the conceptual level, a key difference is that in the settings they study uncertainty can only increase the value of waiting. In the context I study, the problem of the worker looks like a call option and this may induce risk-loving attitudes towards duration uncertainty (Dixit and Pindyck, 1994). The results in this paper indicate that the reduced-form results in Pierce and Schott (2016) are potentially a mix of changes in both labor demand and labor supply.

Given my empirical focus on the mining boom in Australia this paper also contributes to the varied literature on commodity cycles. This paper is more closely related to studies focusing on the effects on workers, none of which studies the interaction between human capital accumulation and duration uncertainty (Kline, 2008; Adao, 2016; Benguria et al., 2021). At the macro level, a strand of the literature has concludes that commodity cycles are an important driver of business cycles in emerging economies (Fernández et al., 2017; Drechsel and Tenreyro, 2018). Another strand of the literature focuses instead on ‘Dutch-disease’ effects, whereby commodity booms can have a negative effect on long-term income (Corden and Neary, 1982; Allcott and Keniston, 2018). In all of these, a key ingredient is that factors can reallocate between tradable sectors. I focus precisely on that reallocation and highlight duration uncertainty as one of the elements that may be salient in these episodes.

In terms of estimation I follow closely the approach in Traiberman (2019), who builds on a huge literature in industrial organization and labor (Rust, 1987; Lee and Wolpin, 2006; Arcidiacono and Miller, 2011). Lastly, this paper builds on the time series literature on commodity super-cycles, which has documented low-frequency cycles which can be very big in magnitude, making them an interesting setting in which to study boom-bust dynamics with uncertainty about duration (Erten

and Ocampo, 2013).

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