

February 20, 2019

To whom it may concern -

Marc Mailloux has been a colleague of me here in the University of Central Florida since August 2017.

In my experience with him in several classes on different subjects and topics, Marc has repeatedly proven to be open minded, meaning that he is able to see and evaluate different approaches to a problem, listen to others and value contradicting opinions. This also expresses in his innovative contributions and critical thinking in class, especially in projects, which we had several together.

As a lieutenant colonel of the German Army, I especially value that he is very organized and focused and shows a great aptitude towards identifying the important aspects of any tasks. He is very keen on learning new concepts and usually goes beyond the expected to deliver outstanding products and work.

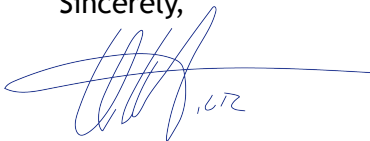
On the more personal side, his background in mechanical engineering never came as a burden even in the more technical projects, as he can collaborate with all educational backgrounds and skills and due to his nature always takes the time to establish common grounds for a productive environment. He acknowledges and follows leadership with the same enthusiasm as he is able to take leadership when expected. These skills will enable him to work in any team, across any disciplines, supporting team cohesion and mission success.

His main area of interest in our common time is within Artificial Intelligence and the Internet of Things (IoT). His skills in computer languages (here: Python and R), Modeling and Simulation techniques (especially Continuous and Discrete) and all things related to IoT (e.g. CAD and 3D-printing) are his trademark and have greatly contributed to our class work. In all classes with applications in those fields, he was always in the top tier and a backbone to other students with lesser knowledge.

I am confident that Marc's knowledge, skills and abilities and his truly positive nature will contribute to any work environment. His will to explore and learn new things, to tackle emerging problems make him an asset I would love to see more of, especially in my own work environment.

I am convinced that he will be a highly valuable contribution to any position or team.

Sincerely,

A handwritten signature in blue ink, appearing to read 'ML', with a long horizontal line extending to the right.

Markus Loennig

Lieutenant Colonel, Army Aviation

German Army Concept and Capability Development Center