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Topic 1 - Single Topic

Question #1 *Topic 1*

Which of the following TOGAF components was created to enable architects to design architectures addressing Boundaryless Information Flow?

A. The Architecture Repository

B. The Enterprise Continuum

C. The Integrated Information Infrastructure Model

D. The TOGAF Technical Reference Model

Correct Answer: *C*

Community vote distribution

C (100%)

RVR Highly Voted 2 years, 7 months ago

Reference: https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap22.html

upvoted 8 times

Jodash Most Recent 2 months, 2 weeks ago

C is correct

upvoted 1 times

noureldin 10 months ago

Selected Answer: C

Basic Concepts
Background
The III-RM is a subset of the TOGAF TRM in terms of its overall scope, but it also expands certain parts of the TRM - in particular, the business applications and infrastructure applications parts - in order to provide help in addressing one of the key challenges facing the enterprise architect today: the need to design an integrated information infrastructure to enable Boundaryless Information Flow. These concepts are explained in detail below.
This introductory section examines the concept of Boundaryless Information Flow; why an integrated information infrastructure is necessary to enable it; and how the III-RM can help the architect in designing an integrated information infrastructure for their enterprise.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap22.html

upvoted 2 times

KASPoint 1 year, 3 months ago

Selected Answer: C

Correct Answer: C

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer -- C

35.4.1 Architecture Continuum
Common Systems Architectures
The TOGAF Integrated Information Infrastructure Reference Model (III-RM) - see the TOGAF® Series Guide: The TOGAF Integrated Information Infrastructure Reference Model (III-RM) - is a reference model that supports describing Common Systems Architecture in the Application Domain that focuses on the requirements, building blocks, and standards relating to the vision of Boundaryless Information Flow.

upvoted 4 times

Jeb 1 year, 9 months ago

C is correct

upvoted 2 times

Question #2 *Topic 1*

Which of the following best describes the TOGAF Technical Reference Model?

A. It is a detailed data model that can be tailored to specific industries

B. It is an example of a Common Systems Architecture

C. It is a fundamental architecture upon which more specific architectures can be based

D. It is a model of application components and application services software, including brokering applications

Correct Answer: *C*

Community vote distribution

C (100%)

Jodash 2 months, 2 weeks ago

C is correct

upvoted 1 times

noureldin 10 months ago

Selected Answer: C

Foundation Architecture
The TOGAF TRM is an example of a Foundation Architecture. It is a fundamental architecture upon which other, more specific architectures can be based. See the TOGAF® Series Guide: The TOGAF® Technical Reference Model (TRM) for more details.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap35.html

upvoted 1 times

KASPoint 1 year, 3 months ago

Selected Answer: C

Correct Answer: C

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer -- C

Foundation Architecture
A Foundation Architecture consists of generic components, inter-relationships, principles, and guidelines that provide a foundation on which more specific architectures can be built. The TOGAF ADM is a process that would support specialization of such Foundation Architectures in order to create organization-specific models.

The TOGAF TRM is an example of a Foundation Architecture. It is a fundamental architecture upon which other, more specific architectures can be based. See the TOGAF® Series Guide: The TOGAF® Technical Reference Model (TRM) for more details.

upvoted 4 times

RVR 2 years, 7 months ago

Reference:
"The TOGAF TRM describes a fundamental architecture upon which other, more specific architectures can be based"
https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap39.html

upvoted 4 times

Question #3 *Topic 1*

Which one of the following statements about the structure of the TOGAF 9 document is true?

A. Part I, the Enterprise Continuum, describes a model for structuring a virtual repository

B. Part II, the Architecture Development Method, describes the definitions of terms used in TOGAF, and the changes between versions of TOGAF

C. Part III, Tools and Support, describes a collection of guidelines and techniques used in the other parts of TOGAF

D. Part VI, TOGAF Reference Models, includes a model for release management of the TOGAF specification

E. Part VII, the Architecture Capability Framework, describes processes and skills to establish an enterprise function

Correct Answer: *E*

Community vote distribution

sim3 1 month ago

Selected Answer: B

Should be B

upvoted 1 times

Jodash 2 months, 2 weeks ago

Correct Answer : E

upvoted 1 times

noureldin 10 months ago

Selected Answer: E

1.1 Structure of the TOGAF Document
There are seven parts to the TOGAF document:

PART VII
(Architecture Capability Framework) This part discusses the organization, processes, skills, roles, and responsibilities required to establish and operate an architecture function within an enterprise.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/

upvoted 2 times

[Removed] 1 year, 2 months ago

Selected Answer: B

Correct answer is B.
https://pubs.opengroup.org/architecture/togaf92-doc/arch/

upvoted 1 times

[Removed] 1 year, 2 months ago

Oh no! I am so sorry for the confusion. I meant to type E as correct answer. B is not correct.

upvoted 1 times

KASPoint 1 year, 3 months ago

Selected Answer: E

Now, this is moved to Part VI in TOGAF 9.2 as There is no Part VII.

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Not part of TOGAF 9.2

upvoted 1 times

tushmish 1 year, 5 months ago

Selected Answer: E

B is incorrect - both are part of 'Part 1 - Introduction'
Correct Ans - D, its a typo (VI instead of VII) https://pubs.opengroup.org/architecture/togaf92-doc/m/

upvoted 2 times

kayang 1 year, 10 months ago

Part II: ADM is a step by step approach to develop the enterprise Architecture. But does not contain the definition of terms used through this standard. So, i think the choice(s) are incorrect.

upvoted 1 times

riyamalin 2 years, 7 months ago

TOGAF 9.2 has
PART I - Introduction
PART II - ADM
PART III - ADM Guidelines & Techniques
PART IV - Architecture Content Framework
PART V - Enterprise Continuum & Tools
PART VI - Architecture Capability Framework

upvoted 4 times

SomeshSule 2 years ago

Answer should be B, though the description of that Part is incorrect :)

upvoted 1 times

KarthikBalla 2 years, 10 months ago

In TOGAF 9.2, answer should be B
There is no Part VII and Part II is ADM

PartVI is Architecture Capability Framework

upvoted 3 times

Victor6510 2 years, 11 months ago

TOGAF 9.2 has removed the reference model section. The whole doc now is only up to Part VI.

upvoted 1 times

NetRock1 2 years, 9 months ago

It is not true if you check the following link you'll see the VII section in TOGAF 9.2.
https://pubs.opengroup.org/architecture/togaf92-doc/m/

upvoted 1 times

praveenraja 2 years, 8 months ago

VII is Typo, VI is missing in the above link.

Correct Answer is : B

upvoted 1 times

Question #4 *Topic 1*

Which phase of the ADM ensures that implementation projects conform to the defined architecture?

A. Requirements Management

B. Phase D

C. Phase F

D. Phase G

E. Phase H

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 10 months ago

Selected Answer: D

14.1 Objectives
The objectives of Phase G are to:

Ensure conformance with the Target Architecture by implementation projects
Perform appropriate Architecture Governance functions for the solution and any implementation-driven architecture Change Requests.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap14.html

upvoted 1 times

[Removed] 1 year, 2 months ago

Selected Answer: D

Absolutely

upvoted 1 times

KASPoint 1 year, 3 months ago

Selected Answer: D

Conformance & Compliance Review is in Phase G.

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer, Phase G is correct!

upvoted 3 times

AKYK 1 year, 12 months ago

Correct Answer, Phase G is correct!

upvoted 4 times

NetRock1 2 years, 9 months ago

Agree with the answer! Phase G is correct!
The objective of Phase G are to:
Ensure conformance with the defined architecture by implementation projects and other projects.
https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap13.html

upvoted 2 times

Question #5 *Topic 1*

Complete the sentence. The Requirements Management Phase _____.

A. addresses and resolves requirements between ADM phases

B. is a central process that prioritizes requirements for all ADM phases

C. is used to dispose of resolved requirements for all ADM phases

D. generates new requirements and passes them to all ADM phases

E. stores requirements and manages their flow into relevant ADM phases

Correct Answer: *E*

Community vote distribution

E (100%)

Jodash 2 months, 2 weeks ago

Correct Answer : E

upvoted 1 times

noureldin 10 months ago

Selected Answer: E

Approach
General

Note also that the requirements management process itself does not dispose of, address, or prioritize any requirements: this is done within the relevant phase of the ADM. It is merely the process for managing requirements throughout the overall ADM.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap15.html

upvoted 1 times

KASPoint 1 year, 3 months ago

Selected Answer: E

E is Correct Answer

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

upvoted 1 times

Question #6 *Topic 1*

Which one of the following is an objective of the Preliminary Phase of the ADM?

A. To define the Baseline Architecture for this cycle of the ADM

B. To define the application systems for the Target Architecture

C. To define the framework and methodologies to be used

D. To define the relevant stakeholders and their concerns

E. To define and prioritise work packages

Correct Answer: *C*

Community vote distribution

C (100%)

Jodash 2 months, 2 weeks ago

Correct Answer : C

upvoted 1 times

noureldin 10 months ago

Selected Answer: C

Objectives

The objectives of the Preliminary Phase

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap04.html

upvoted 1 times

Banzaaai 1 year, 2 months ago

why not : To define the relevant stakeholders and their concerns ?
when to define them..

upvoted 1 times

aryamahzar 1 year ago

This one executed on Phase A of ADM

upvoted 1 times

KASPoint 1 year, 3 months ago

Selected Answer: C

Correct Answer: C

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

5.1 Objectives
The objectives of the Preliminary Phase are to:

Determine the Architecture Capability desired by the organization:
Review the organizational context for conducting Enterprise Architecture
Identify and scope the elements of the enterprise organizations affected by the Architecture Capability
Identify the established frameworks, methods, and processes that intersect with the Architecture Capability
Establish Capability Maturity target

Establish the Architecture Capability:
Define and establish the Organizational Model for Enterprise Architecture
Define and establish the detailed process and resources for Architecture Governance
Select and implement tools that support the Architecture Capability
Define the Architecture Principles

upvoted 1 times

Question #7 *Topic 1*

According to TOGAF, when creating views for a particular architecture, what is the recommended first step?

A. Design a viewpoint to address all stakeholder concerns

B. Develop views for the target architecture first

C. Ensure completeness of the architecture

D. Refer to existing libraries of viewpoints, to identify one for re-use

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 10 months ago

Selected Answer: D

31.2.2 Architecture View Creation Process

steps:
1. Refer to an existing library of architecture viewpoints
2. Select the appropriate architecture viewpoints (based on the stakeholders and concerns that need to be covered by views)
3. Generate views of the system by using the selected architecture viewpoints as templates

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap31.html

upvoted 1 times

KASPoint 1 year, 3 months ago

Selected Answer: D

31.2.2 Architecture View Creation Process
As mentioned above, the TOGAF framework encourages but does not mandate the use of ISO/IEC/IEEE 42010: 2011. The following description therefore covers both the situation where ISO/IEC/IEEE 42010: 2011 has been adopted and where it has not.
ISO/IEC/IEEE 42010: 2011 itself does not require any specific process for developing architecture viewpoints or creating views from them. Where ISO/IEC/IEEE 42010: 2011 has been adopted and become well-established practice within an organization, it will often be possible to create the required views for a particular architecture by following these steps:
1. Refer to an existing library of architecture viewpoints
2. Select the appropriate architecture viewpoints (based on the stakeholders and concerns that need to be covered by views)
3. Generate views of the system by using the selected architecture viewpoints as templates

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer ..

Seems from TOGAF8

upvoted 1 times

Question #8 *Topic 1*

Which of the following architectures in the Architecture Continuum contains the most re-usable architecture elements?

A. Common Systems Architectures

B. Foundation Architectures

C. Industry Architectures

D. Organization-Specific Architectures

Correct Answer: *B*

Community vote distribution

B (75%) A (25%)

pkkalra 1 week, 5 days ago

Selected Answer: B

Foundation Architecture.

Common Systems Architectures being highly reusable doesn't mean most reusable.

Foundation Architecture is highly reusable as well. But it is most re-usable as it is more generic and sits on the left side of the continuum.

upvoted 1 times

sagar_mukh 8 months ago

Selected Answer: A

Common Systems Architectures guide the selection and integration of specific services from the Foundation Architecture to create an architecture useful for building common (i.e., highly re-usable) solutions across a wide number of relevant domains.

Refer Common System Architectures definition:
https://pubs.opengroup.org/architecture/togaf92-doc/arch/

upvoted 1 times

noureldin 10 months ago

Selected Answer: B

The organization needs and business requirements are addressed in increasing detail from left to right. The architect will typically look to find re-usable architectural elements toward the left of the continuum. When elements are not found, the requirements for the missing elements are passed to the left of the continuum for incorporation. Those implementing architectures within their own organizations can use the same continuum models specialized for their business.

http://www.opengroup.org/public/arch/p3/ec/ec_ac.htm

upvoted 1 times

noureldin 10 months ago

Sorry ,A is Correct :
Common Systems Architectures
Common Systems Architectures guide the selection and integration of specific services from the Foundation Architecture to create an architecture useful for building common (i.e., reusable) solutions across a wide number of relevant domains.

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: B

B. Foundation Architectures

upvoted 1 times

Rajash 1 year, 7 months ago

A. -- Common Systems Architectures guide the selection and integration of specific services from the Foundation Architecture to create an architecture useful for building common (i.e., highly reusable) solutions across a wide number of relevant domains.

upvoted 2 times

narasis2 1 year, 7 months ago

Moving from left to right means moving from generic to specific architecture. The level of reuse is more for generic compared to specific. Foundation architecture is the most generic architecture, and hence extent of reuse is maximum. My vote is for Foundation Architecture

upvoted 3 times

Gadisku 1 year, 8 months ago

Common Systems Architectures guide the selection and integration of specific services from the
Foundation Architecture to create an architecture useful for building common (i.e., highly reusable) solutions across a wide number of relevant domains.

From here i agree the answer is "Common System"
upvoted 3 times

ankit89 1 year, 9 months ago
Common Systems Architectures, provides building blocks for easy reuse and lower costs
upvoted 2 times

Aline_H 1 year, 11 months ago
In foundation exam, they said common system is correct answer. bit confused
upvoted 3 times

Question #9 *Topic 1*

Which of the following describes the Architecture Vision document?

A. A description of individual change increments showing progression from the baseline to target architecture

B. A detailed schedule for implementation of the target architecture

C. A high level description of the baseline and target architectures

D. A joint agreement between the development team and sponsor on the deliverables and quality of an architecture

E. A set of rules and guidelines to support fulfilling the mission of the organization

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 10 months ago
Selected Answer: C
Approach

Creating the Architecture Vision

The Architecture Vision includes a first-cut, high-level description of the baseline and target environments, from both a business and a technical perspective. These outline descriptions are then built on in subsequent phases.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap05.html
upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago
Correct Answer

6.1 Objectives
The objectives of Phase A are to:

Develop a high-level aspirational vision of the capabilities and business value to be delivered as a result of the proposed Enterprise Architecture
Obtain approval for a Statement of Architecture Work that defines a program of works to develop and deploy the architecture outlined in the Architecture Vision
upvoted 1 times

harofe2121 1 year, 5 months ago
Selected Answer: C
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap06.html
upvoted 1 times

Question #10 *Topic 1*

According to TOGAF, which of the following best describes how the Enterprise Continuum is used in organizing and developing an architecture?

A. It is used to coordinate with the other management frameworks in use

B. It is used to describe how an architecture addresses stakeholder concerns

C. It is used to identify and understand business requirements

D. It is used to provide a system for continuous monitoring

E. It is used to structure re-usable architecture and solution assets

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 10 months ago

Selected Answer: E

35.1 Overview

The Enterprise Continuum enables the organization of re-usable architecture artifacts and solution assets to maximize the Enterprise Architecture investment opportunities.

https://pubs.opengroup.org/architecture/togaf9-doc/m/chap35.html

upvoted 1 times

Banzaaai 1 year ago

Selected Answer: E

E. It is used to structure re-usable architecture and solution assets

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

35.1 Overview

The Enterprise Continuum enables the organization of re-usable architecture artifacts and solution assets to maximize the Enterprise Architecture investment opportunities.

upvoted 4 times

Question #11 *Topic 1*

What document is sent from the sponsoring organization to the architecture organization to trigger the start of an ADM cycle?

A. Architecture Contract

B. Architecture Definition Document

C. Architecture Vision

D. Request for Architecture Work

E. Statement of Architecture Work

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 10 months ago

Selected Answer: D

32.2.17 Request for Architecture Work
Purpose
This is a document that is sent from the sponsoring organization to the architecture organization to trigger the start of an architecture development cycle.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap32.html

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

32.2.17 Request for Architecture Work
Purpose
This is a document that is sent from the sponsoring organization to the architecture organization to trigger the start of an architecture development cycle. Requests for Architecture Work can be created as an output of the Preliminary Phase, a result of approved architecture Change Requests, or terms of reference for architecture work originating from migration planning.

upvoted 1 times

Question #12 *Topic 1*

According to TOGAF, which of the following best describes Architecture Governance?

A. A categorization mechanism for architecture and solution artifacts

B. A framework for operational and change activity

C. A method for designing an information system in terms of a set of building blocks

D. The lifecycle management of information and related technology used by an organization

E. The practice by which enterprise architectures are controlled at an enterprise-wide level

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 10 months ago

Selected Answer: E

44.1 Introduction
44.1.1 Levels of Governance within the Enterprise
Architecture Governance is the practice and orientation by which Enterprise Architectures and other architectures are managed and controlled at an enterprise-wide level.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap44.html

upvoted 1 times

Banzaaai 1 year, 2 months ago

Correct Answer: E

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

44.1 Introduction
This section describes the nature of governance, and the levels of governance.

44.1.1 Levels of Governance within the Enterprise
Architecture Governance is the practice and orientation by which Enterprise Architectures and other architectures are managed and controlled at an enterprise-wide level.

upvoted 2 times

RVR 2 years, 7 months ago

Reference: "Architecture Governance is the practice and orientation by which Enterprise Architectures and other architectures are managed and controlled at an enterprise-wide level."
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap44.html

upvoted 3 times

Question #13 *Topic 1*

Which component within the Architecture Repository holds best practice or template materials that can be used to construct architectures?

A. Architecture Capability

B. Architecture Landscape

C. Architecture Metamodel

D. Governance Log

E. Reference Library

Correct Answer: *E*

Community vote distribution

E (86%) 14%

Jodash 2 months, 1 week ago

Correct Answer : E

upvoted 1 times

xendorcage87 8 months ago

Correct answer is E.

upvoted 1 times

sagar_mukh 8 months ago

Selected Answer: E

The Reference Library provides a repository to hold reference materials that should be used to develop architectures. Reference materials held may be obtained from a variety of sources, including:

Standards bodies
Product and service vendors
Industry communities or forums
Standard templates
Enterprise best practice

https://pubs.opengroup.org/architecture/togaf92-doc/arch/

upvoted 2 times

noureldin 10 months ago

Selected Answer: E

37.1 Overview

The Reference Library provides guidelines, templates, patterns, and other forms of reference material that can be leveraged in order to accelerate the creation of new architectures for the enterprise.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap37.html

upvoted 1 times

mamamnanana 11 months ago

The Reference Library provides a repository area to hold best practice or template materials that can be used to construct architectures within an enterprise. Reference materials held in the Reference Library may be obtained from a variety of sources, including: Standards bodies.

upvoted 1 times

Banzaaai 1 year, 2 months ago

Correct Answer: E
Reference Library

upvoted 1 times

KarthikBalla 1 year, 3 months ago

Selected Answer: E

Reference Library

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

37.1 Overview

The Reference Library provides guidelines, templates, patterns, and other forms of reference material that can be leveraged in order to accelerate the creation of new architectures for the enterprise

upvoted 2 times

harofe2121 1 year, 5 months ago

Selected Answer: E

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap37.html --
The Reference Library provides guidelines, templates, patterns, and other forms of reference material that can be leveraged in order to accelerate the creation of new architectures for the enterprise

upvoted 2 times

harofe2121 1 year, 5 months ago

Selected Answer: D

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap37.html --
The Reference Library provides guidelines, templates, patterns, and other forms of reference material that can be leveraged in order to accelerate the creation of new architectures for the enterprise

upvoted 1 times

[Removed] 1 year, 2 months ago

No! No!! No!!! Answer is E.
https://pubs.opengroup.org/architecture/togaf92-doc/arch/

■The Reference Library provides guidelines, templates, patterns, and other forms of reference material that can be leveraged in order to accelerate the creation of new architectures for the enterprise
■The Governance Log provides a record of governance activity across the enterprise

upvoted 2 times

Question #14 *Topic 1*

Complete the sentence. According to TOGAF, all the following are responsibilities of an Architecture Board, except _____.

A. Allocating resources for architecture projects

B. Decision making for changes in the architecture

C. Enforcing Architecture Compliance

D. Improving the maturity of the organization's architecture discipline

E. Production of governance materials

Correct Answer: *A*

Community vote distribution

A (100%)

vicpada 3 weeks, 1 day ago

I have doubts about "Decision making for changes in the architecture". The board does not make a decission. The stakeholders are provided with the options and make the decision. Still A seems the most correct, but "B" IMO is not fully correct

upvoted 1 times

noureldin 10 months ago

Selected Answer: A

41.2 Responsibilities
1-Providing the basis for all decision-making with regard to the architectures
2-Improving the maturity level of architecture discipline within the organization
3-The production of usable governance material and activities
4-Enforcement of Architecture Compliance

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap41.html

upvoted 1 times

Banzaaai 1 year, 2 months ago

Selected Answer: A

Architecture Board is not responsible for allocation .

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

41.2 Responsibilities
The Architecture Board is typically made responsible, and accountable, for achieving some or all of the following goals:

Providing the basis for all decision-making with regard to the architectures
Consistency between sub-architectures
Establishing targets for re-use of components
Flexibility of the Enterprise Architecture:
To meet changing business needs
To leverage new technologies
Enforcement of Architecture Compliance
Improving the maturity level of architecture discipline within the organization
Ensuring that the discipline of architecture-based development is adopted
Supporting a visible escalation capability for out-of-bounds decisions

upvoted 1 times

jiten1102 2 years ago

Architecture Board does not recruit/allocate resources

upvoted 2 times

EdCab 2 years, 1 month ago

The Architecture Board is typically made responsible, and accountable, for achieving some or all of the following goals:

Providing the basis for all decision-making with regard to the architectures
Consistency between sub-architectures
Establishing targets for re-use of components
Flexibility of the Enterprise Architecture:
To meet changing business needs
To leverage new technologies
Enforcement of Architecture Compliance

Improving the maturity level of architecture discipline within the organization
Ensuring that the discipline of architecture-based development is adopted
Supporting a visible escalation capability for out-of-bounds decisions

upvoted 2 times

Question #15 *Topic 1*

According to TOGAF, which of the following best describes the purpose of a Compliance Assessment?

A. To ensure that architecture information is communicated to the right stakeholders at the right time

B. To govern the architecture throughout its implementation process

C. To provide a high-level view of the end architecture product

D. To show progression of change from the Baseline Architecture to the Target Architecture

Correct Answer: *B*

Community vote distribution

ryanzou 9 months, 3 weeks ago

Selected Answer: B

B is correct

upvoted 1 times

noureldin 10 months ago

Selected Answer: B

32.2.13 Compliance Assessment

Purpose

Once an architecture has been defined, it is necessary to govern that architecture through implementation to ensure that the original Architecture Vision is appropriately realized and that any implementation learnings are fed back into the architecture process. Periodic compliance reviews of implementation projects provide a mechanism to review project progress and ensure that the design and implementation is proceeding in line with the strategic and architectural objectives.
https://pubs.opengroup.org/architecture/togaf9-doc/m/chap32.html

upvoted 1 times

Banzaaai 1 year, 2 months ago

Selected Answer: B

32.2.13 Compliance Assessment
Purpose
Once an architecture has been defined, it is necessary to govern that architecture through implementation

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Selected Answer: B

Correct Answer

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

32.2.13 Compliance Assessment
Purpose
Once an architecture has been defined, it is necessary to govern that architecture through implementation to ensure that the original Architecture Vision is appropriately realized and that any implementation learnings are fed back into the architecture process. Periodic compliance reviews of implementation projects provide a mechanism to review project progress and ensure that the design and implementation is proceeding in line with the strategic and architectural objectives.

upvoted 3 times

harofe2121 1 year, 5 months ago

Selected Answer: D

https://circle.visual-paradigm.com/docs/togaf-adm-guide-through/phase-g-implementation-governance/how-to-develop-compliance-assessment/
From the above link--"provide a mechanism to review project progress and ensure that the design and implementation is proceeding in-line with the strategic and architectural objectives."

upvoted 1 times

[Removed] 1 year, 2 months ago

Nop! B is the correct answer. The question asked for the "Purpose".
32.2.13 Compliance Assessment
Purpose
Once an architecture has been defined, it is necessary to govern that architecture through implementation to ensure that the original

Architecture Vision is appropriately realized and that any implementation learnings are fed back into the architecture process. Periodic compliance reviews of implementation projects provide a mechanism to review project progress and ensure that the design and implementation is proceeding in line with the strategic and architectural objectives.

upvoted 3 times

Question #16

Topic 1

Which of the following describes a key objective of the Technology Architecture Phase?

A. To define the solution architecture needed to support the Application Architecture

B. To define technology components into a set of technology platforms

C. To define the Transition Architectures needed to achieve the Target Architecture

D. To develop a migration plan to deliver incremental capabilities

E. To select a set of technology products that will form the basis of a solution architecture

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 10 months ago

Selected Answer: B

12.5 Outputs

The outputs of Phase D are:

Draft Architecture Definition Document (see Part IV, 36.2.3 Architecture Definition Document), including:
Target Technology Architecture, Version 1.0 (detailed), including:
Technology Components and their relationships to information systems
Technology platforms and their decomposition, showing the combinations of technology required to realize a particular technology "stack"

https://pubs.opengroup.org/architecture/togaf90-doc/m/chap12.html

upvoted 1 times

noureldin 10 months ago

Selected Answer: B

12.1 Objectives

The objectives of Phase D are to:

Develop the Target Technology Architecture that enables the logical and physical application and data components and the Architecture Vision, addressing the Request for Architecture Work and stakeholder concerns
Identify candidate Architecture Roadmap components based upon gaps between the Baseline and Target Technology Architectures.

https://pubs.opengroup.org/architecture/togaf91-doc/m/chap12.html#:~:text=The%20objectives%20of%20Phase%20D,Architecture%20Work%20and%20stakeholder%20concerns

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

11.1 Objectives
The objectives of Phase D are to:

Develop the Target Technology Architecture that enables the Architecture Vision, target business, data, and application building blocks to be delivered through technology components and technology services, in a way that addresses the Statement of Architecture Work and stakeholder concerns
Identify candidate Architecture Roadmap components based upon gaps between the Baseline and Target Technology Architectures

upvoted 1 times

Question #17 *Topic 1*

Which one of the following statements best describes why the ADM should be adapted?

A. To align it closer to the business

B. To make the use more realistic

C. To move through the cycle faster

D. To suit the specific needs of the enterprise

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 10 months ago

Selected Answer: D

4.1 ADM Overview

4.1.1 The ADM, Enterprise Continuum, and Architecture Repository

The criteria for including source materials in an organization's Architecture Repository will typically form part of the Enterprise Architecture Governance process. These governance processes should consider available resources both within and outside the enterprise in order to determine when general resources can be adapted for specific enterprise needs and also to determine where specific solutions can be generalized to support wider re-use.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap04.html

upvoted 1 times

Banzaaai 1 year ago

Selected Answer: D

needs of the enterprise ..... enterprise is more higher than business

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

4.1.1 The ADM, Enterprise Continuum, and Architecture Repository
The criteria for including source materials in an organization's Architecture Repository will typically form part of the Enterprise Architecture Governance process. These governance processes should consider available resources both within and outside the enterprise in order to determine when general resources can be adapted for specific enterprise needs and also to determine where specific solutions can be generalized to support wider re-use.

upvoted 1 times

Question #18 *Topic 1*

In which phase of the TOGAF ADM are Gap Analysis results from earlier phases consolidated?

A. Phase D

B. Phase E

C. Phase F

D. Phase G

E. Phase H

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 10 months ago

Selected Answer: B

13.1 Objectives
The objectives of Phase E are to:

Generate the initial complete version of the Architecture Roadmap, based upon the gap analysis and candidate Architecture Roadmap components from Phases B, C, and D

The steps in Phase E are as follows:
.
.
.
• 13.4.3 Review and Consolidate Gap Analysis Results from Phases B to D
•.
.
.

13.4.3 Review and Consolidate Gap Analysis Results from Phases B to D
Consolidate and integrate the gap analysis results from the Business, Information Systems, and Technology Architectures (created in Phases B to D)

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap13.html

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

12.3.3 Review and Consolidate Gap Analysis Results from Phases B to D
Consolidate and integrate the gap analysis results from the Business, Information Systems, and Technology Architectures (created in Phases B to D) and assess their implications with respect to potential solutions and inter-dependencies. This should be done by creating a Consolidated Gaps, Solutions, and Dependencies matrix, as shown in Part III, 24.2 Consolidated Gaps, Solutions, & Dependencies Matrix , which will enable the identification of Solution Building Blocks (SBBs) that could potentially address one or more gaps and their associated ABBs.

Review the Phase B, C, and D gap analysis results and consolidate them in a single list. The gaps should be consolidated along with potential solutions to the gaps and dependencies. A recommended technique for determining the dependencies is to use sets of views such as the Business Interaction matrix, the Data Entity/Business Function matrix, and the Application/Function matrix to completely relate elements from different architectural domains

upvoted 1 times

BMill 1 year, 11 months ago

one of the objectives of Phase E are to:

Generate the initial complete version of the Architecture Roadmap, based upon the gap analysis and candidate Architecture Roadmap components from Phases B, C, and D

upvoted 1 times

PaulM0000 2 years, 9 months ago

Surely this should be Phase E?

upvoted 1 times

Question #19 *Topic 1*

Which of the following best describes the purpose of a business scenario?

A. To define and plan an enterprise architecture transformation based on Capability-Based Planning

B. To develop a set of general rules and guidelines for the architecture being developed

C. To develop a set of security guidelines for the architecture being developed

D. To help identify and understand the business requirements that an architecture must address

E. To identify and mitigate the risks when implementing an architecture project

Correct Answer: *D*

Community vote distribution

D (100%)

LillianXUE 2 months, 2 weeks ago

Selected Answer: D

6.3.8 Develop Architecture Vision
Business scenarios are an appropriate and useful technique to discover and document business requirements, and to articulate an Architecture Vision that responds to those requirements. Business scenarios may also be used at more detailed levels of the architecture work (e.g., in Phase B) and are described in the TOGAF® Series Guide: Business Scenarios.

upvoted 1 times

noureldin 10 months ago

Selected Answer: D

26.10 Summary

Business scenarios are used to help identify and understand business needs, and thereby to derive the business requirements that the architecture development, and ultimately the IT, has to address.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap26.html#:~:text=Business%20scenarios%20are%20used%20to,the%20IT%2C%20has%20to%20address.

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

As per TOGAF9.2 --- 6.3.8 Develop Architecture Vision
Business scenarios are an appropriate and useful technique to discover and document business requirements, and to articulate an Architecture Vision that responds to those requirements. Business scenarios may also be used at more detailed levels of the architecture work (e.g., in Phase B) and are described in the TOGAF® Series Guide: Business Scenarios.

upvoted 1 times

Question #20 *Topic 1*

According to TOGAF, which of the following best describes the classification of architectural change in the case where multiple server systems are being consolidated to a single system?

A. A bottom-up change to enhance operational capability

B. An incremental change handled via change management techniques

C. A re-architecting change that puts the whole architecture through an ADM cycle

D. A revision change of the enterprise architecture

E. A simplification change handled via change management techniques

Correct Answer: *E*

Community vote distribution

E (100%)

LillianXUE 2 months, 2 weeks ago

Selected Answer: E

Simplification change: a simplification change can normally be handled via change management techniques
Incremental change: an incremental change may be capable of being handled via change management techniques, or it may require partial re-architecting, depending on the nature of the change (see 15.5.3 Guidelines for Maintenance versus Architecture Redesign for guidelines)
Re-architecting change: a re-architecting change requires putting the whole architecture through the architecture development cycle again

upvoted 1 times

noureldin 10 months ago

Selected Answer: E

The Change Management Process
Simplification change: A simplification change can normally be handled via change management techniques.

Guidelines for Maintenance versus Architecture Redesign
For example:

If the change is at an infrastructure level - for example, ten systems reduced or changed to one system - this may not change the architecture above the physical layer, but it will change the Baseline Description of the Technology Architecture. This would be a simplification change handled via change management techniques.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap14.html

upvoted 2 times

[Removed] 1 year, 2 months ago

Selected Answer: E

15.5.2 - Enterprise Architecture Change Management Process
Another way of looking at these three choices is to say that a simplification change to an architecture is often driven by a requirement to reduce investment; an incremental change is driven by a requirement to derive additional value from existing investment; and a re-architecting change is driven by a requirement to increase investment in order to create new value for exploitation.

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

simplification change - to an architecture is often driven by a requirement to reduce investment
incremental change - It is driven by a requirement to derive additional value from existing investment
re-architecting change - It is driven by a requirement to increase investment in order to create new value for exploitation.

upvoted 1 times

Rajash 1 year, 7 months ago

If the change is at an infrastructure level — for example, ten systems reduced or changed to one system — this may not change the architecture above the physical layer, but it will change the Baseline Description of the Technology Architecture; this would be a simplification change handled via change management techniques - Answer is "E"

upvoted 1 times

Question #21 *Topic 1*

Which of the following statements best describes the purpose of enterprise architecture?

A. To allow an enterprise to exploit the latest trends in technology

B. To enable the CIO to take effective control of the business units across an enterprise

C. To ensure compliance in an enterprise to corporate auditing standards

D. To optimise an enterprise into an environment that is responsive to business needs

E. To provide a set of standards that all actors must adhere to within an enterprise

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 10 months ago

Selected Answer: D

3.2 What is an Enterprise Architecture?

The purpose of EA is to enable the Enterprise to most effectively achieve the mission, business strategy,

https://pubs.opengroup.org/togaf-standard/adm-practitioners/adm-practitioners_3.html

upvoted 1 times

Banzaaai 1 year, 2 months ago

Selected Answer: D

D. To optimise an enterprise into an environment that is responsive to business needs

upvoted 1 times

suman9524 1 year, 3 months ago

Selected Answer: D

Togaf series guide 1.3 :
The purpose of Enterprise Architecture is to optimize across the enterprise the often fragmented legacy of processes (both manual and automated) into an integrated environment that is responsive to change and supportive of the delivery of the business strategy

upvoted 2 times

Question #22 *Topic 1*

Which of the following statements best describes how Architecture Principles are used within the ADM?

A. They are used to define the framework and detailed methodologies

B. They are used to define stakeholders and their concerns

C. They are used to determine the readiness factors impacting the organization

D. They are used to guide decision making within the enterprise

E. They are used to resolve and dispose of requirements

Correct Answer: *D*

Community vote distribution

D (100%)

LillianXUE 2 months, 2 weeks ago

Selected Answer: D

20.2 Characteristics of Architecture Principles
Architecture Principles define the underlying general rules and guidelines for the use and deployment of all IT resources and assets across the enterprise. They reflect a level of consensus among the various elements of the enterprise, and form the basis for making future IT decisions.
Each Architecture Principle should be clearly related back to the business objectives and key architecture drivers.

upvoted 1 times

noureldin 10 months ago

Selected Answer: D

20.2 Characteristics of Architecture Principles
Architecture Principles define the underlying general rules and guidelines for the use and deployment of all IT resources and assets across the enterprise. They reflect a level of consensus among the various elements of the enterprise, and form the basis for making future IT decisions.

Each Architecture Principle should be clearly related back to the business objectives and key architecture drivers.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap20.html

upvoted 2 times

Banzaaai 1 year, 2 months ago

Selected Answer: D

D. They are used to guide decision making within the enterprise

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

20.4 Developing Architecture Principles
Architecture Principles are typically developed by the Enterprise Architects, in conjunction with the key stakeholders, and are approved by the Architecture Board.

Architecture Principles will be informed by principles at the enterprise level, if they exist.

Architecture Principles must be clearly traceable and clearly articulated to guide decision-making. They are chosen so as to ensure alignment of the architecture and implementation of the Target Architecture with business strategies and visions.

upvoted 3 times

nilya 2 years, 1 month ago

Architecture principles reflect a level of consensur among the various elements of the enteprirse and form the basis of making future IT decisions.

upvoted 2 times

Question #23 *Topic 1*

Which of the following statements about TOGAF Building Blocks and their use in the ADM cycle is correct?

A. Building Blocks become more implementation-specific in Phase E

B. Building Blocks in phases D, E and F are evolved to a common pattern of steps

C. Building Blocks should be identified in abstract form as part of the Preliminary Phase

D. Building Blocks should be first selected in Phase D

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 10 months ago

Selected Answer: A

Building Block Specification Process in the ADM
Finally, in Phase E the building blocks become more implementation-specific as SBBs
https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap32.html

upvoted 2 times

Banzaaai 1 year, 2 months ago

Selected Answer: A

there is no option to start using BB in architecture phases (B-C-D). Therefore, first Phase for usage BB is Phase E

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

12.1 Objectives
The objectives of Phase E are to:

Generate the initial complete version of the Architecture Roadmap, based upon the gap analysis and candidate Architecture Roadmap components from Phases B, C, and D
Determine whether an incremental approach is required, and if so identify Transition Architectures that will deliver continuous business value
Define the overall solution building blocks to finalize the Target Architecture based on the Architecture Building Blocks (ABBs)

upvoted 2 times

Question #24 *Topic 1*

Which one of the following is an objective of Phase A of the TOGAF ADM?

A. To allocate the resources needed to implement the architecture project

B. To define the framework that is going to be used to develop the enterprise architecture

C. To define an IT Strategy that maps out the technology infrastructure

D. To prepare a Solution Architecture for the enterprise

E. To secure formal approval to proceed

Correct Answer: *E*

Community vote distribution

E (100%)

LillianXUE 2 months, 2 weeks ago

Selected Answer: E

6.1 Objectives
The objectives of Phase A are to:
Develop a high-level aspirational vision of the capabilities and business value to be delivered as a result of the proposed Enterprise Architecture
Obtain approval for a Statement of Architecture Work that defines a program of works to develop and deploy the architecture outlined in the Architecture Vision

upvoted 1 times

noureldin 10 months ago

Selected Answer: E

Objectives
The objectives of Phase A are:

To ensure that this evolution of the architecture development cycle has proper recognition and endorsement from the corporate management of the enterprise, and the support and commitment of the necessary line management
To validate the business principles, business goals, and strategic business drivers of the organization
To define the scope of, and to identify and prioritize the components of, the Baseline Architecture effort
To define the relevant stakeholders, and their concerns and objectives
To define the key business requirements to be addressed in this architecture effort, and the constraints that must be dealt with
To articulate an Architecture Vision that demonstrates a response to those requirements and constraints
To secure formal approval to proceed
To understand the impact on, and of, other enterprise architecture development cycles ongoing in parallel.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap05.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

6.1 Objectives
The objectives of Phase A are to:

Develop a high-level aspirational vision of the capabilities and business value to be delivered as a result of the proposed Enterprise Architecture
Obtain approval for a Statement of Architecture Work that defines a program of works to develop and deploy the architecture outlined in the Architecture Vision

upvoted 1 times

Andy_S 1 year, 4 months ago

The objectives of Phase A are to:

1. Develop a high-level aspirational vision of the capabilities and business value to be delivered as a result of the proposed Enterprise Architecture
2. Obtain approval for a Statement of Architecture Work that defines a program of works to develop and deploy the architecture outlined in the Architecture Vision

I don't thing any answer is correct

upvoted 2 times

Question #25 *Topic 1*

Complete the sentence. TOGAF 9 Part III provides a set of resources that can be used to adapt and modify the _____.

A. Architecture Capability

B. Architecture Development Method

C. Architecture Landscape

D. Architecture Repository

E. Enterprise Continuum

Correct Answer: *B*

Community vote distribution

B (100%)

riyamalin Highly Voted 2 years, 7 months ago

PART III is ADM Guidelines & Techniques which contains a collection of guidelines and techniques available for use in applying the TOGAF approach and the TOGAF ADM. Additional guidelines and techniques are available in the TOGAF Library.

upvoted 7 times

LillianXUE Most Recent 2 months, 2 weeks ago

Selected Answer: B

17. Introduction to Part III (ADM Guidelines and Techniques)
17.1 Guidelines for Adapting the ADM Process
The Architecture Development Method (ADM) process can be adapted to deal with a number of different usage scenarios, including different process styles (e.g., the use of iteration) and also specific specialist architectures (such as security).

upvoted 1 times

noureldin 10 months ago

Selected Answer: B

Part III: ADM Guidelines and Techniques

https://pubs.opengroup.org/architecture/togaf9-doc/m/pt3.html

upvoted 1 times

Banzaaai 1 year, 1 month ago

Selected Answer: B

B. Architecture Development Method

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

upvoted 1 times

Question #26 *Topic 1*

Which of the following best describes how TOGAF defines an enterprise?

A. Any collection of organizations that has a common set of goals

B. Any corporation with more than 10,000 employees

C. Any organization involved in commerce

D. Any organization whose stock is traded

E. Any set of organizations based at the same geographic location

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 10 months ago

Selected Answer: A

What is An "Enterprise"?

A good definition of "enterprise" is any collection of organizations that has a common set of goals and/or a single bottom line.

http://www.opengroup.org/public/arch/p1/enterprise.htm

upvoted 2 times

Banzaaai 1 year, 1 month ago

Selected Answer: A

A. Any collection of organizations that has a common set of goals

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

upvoted 1 times

harofe2121 1 year, 4 months ago

Selected Answer: A

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap01.html
What is an enterprise?
The TOGAF standard considers an "enterprise" to be any collection of organizations that have common goals.

upvoted 2 times

Question #27 *Topic 1*

Which of the following is an objective of Phase B, Business Architecture?

A. To confirm the ability of the enterprise to undergo change

B. To demonstrate how stakeholder concerns are addressed in the Business Architecture

C. To develop a Target Technology Architecture to support the business

D. To finalize the Architecture Vision and Architecture Definition documents

E. To maximize the business value from the architecture

Correct Answer: *B*

Community vote distribution

B (100%)

LillianXUE 2 months, 2 weeks ago

7.1 Objectives
The objectives of Phase B are to:
Develop the Target Business Architecture that describes how the enterprise needs to operate to achieve the business goals, and respond to the strategic drivers set out in the Architecture Vision, in a way that addresses the Statement of Architecture Work and stakeholder concerns
Identify candidate Architecture Roadmap components based upon gaps between the Baseline and Target Business Architectures

upvoted 1 times

noureldin 11 months ago

Selected Answer: B

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap08.html

8.1 Objectives
The objectives of Phase B are to:

Develop the Target Business Architecture that describes how the enterprise needs to operate to achieve the business goals, and respond to the strategic drivers set out in the Architecture Vision, in a way that addresses the Request for Architecture Work and stakeholder concerns
Identify candidate Architecture Roadmap components based upon gaps between the Baseline and Target Business Architectures

upvoted 2 times

Banzaaai 1 year, 2 months ago

Selected Answer: B

B. To demonstrate how stakeholder concerns are addressed in the Business Architecture

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Selected Answer: B

The objectives of Phase B are to:
Develop the Target Business Architecture that describes how the enterprise needs to operate to achieve the business goals

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

upvoted 2 times

harofe2121 1 year, 4 months ago

Selected Answer: B

https://pubs.opengroup.org/architecture/togaf9-doc/arch/index.html
The objectives of Phase B are to:
Develop the Target Business Architecture that describes how the enterprise needs to operate to achieve the business goals,

upvoted 2 times

AKYK 1 year, 12 months ago

Yes, answer is correct.

upvoted 2 times

riyamalin 2 years, 7 months ago

I agree to the answer

upvoted 2 times

Question #28 *Topic 1*

Which section of the TOGAF template for Architecture Principles should highlight the business benefits for adhering to the principle?

A. Implications

B. Name

C. Rationale

D. Statement

Correct Answer: *C*

Community vote distribution

C (100%)

LillianXUE 2 months, 2 weeks ago

Selected Answer: C

20.3 Components of Architecture Principles
Rationale: Should highlight the business benefits of adhering to the principle, using business terminology. Point to the similarity of information and technology principles to the principles governing business operations. Also describe the relationship to other principles, and the intentions regarding a balanced interpretation. Describe situations where one principle would be given precedence or carry more weight than another for making a decision.

upvoted 1 times

noureldin 10 months ago

Selected Answer: C

Rationale:
Should highlight the business benefits of adhering to the principle, using business terminology. Point to the similarity of information and technology principles to the principles governing business operations. Also describe the relationship to other principles, and the intentions regarding a balanced interpretation. Describe situations where one principle would be given precedence or carry more weight than another for making a decision.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap20.html

upvoted 2 times

Banzaaai 1 year, 2 months ago

Selected Answer: C

C. Rationale

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Selected Answer: C

Correct Answer

20.3 Components of Architecture Principles
Name - Should both represent the essence of the rule as well as be easy to remember

Statement - Should succinctly and unambiguously communicate the fundamental rule.

Rationale - Should highlight the business benefits of adhering to the principle, using business terminology.

Implications - should highlight the requirements, both for the business and IT, for carrying out the principle - in terms of resources, costs, and activities/tasks.

upvoted 3 times

jintaak 2 years ago

Rationale = Business Benefits
Implications = Requirements

upvoted 4 times

Question #29 *Topic 1*

Which of the following is defined by TOGAF as a representation of a system from the perspective of a related set of concerns?

A. Architecture Building Block

B. Capability Architecture

C. Statement of Work

D. View

E. Viewpoint

Correct Answer: *D*

Community vote distribution

D (80%) B (20%)

Jodash 2 months, 1 week ago

Correct Answer : D

upvoted 1 times

LillianXUE 2 months, 2 weeks ago

Selected Answer: D

3.17 Architecture View
A representation of a system from the perspective of a related set of concerns.
Note:
In some sections of this standard, the term "view" is used as a synonym for "architecture view".
See also 3.72 Stakeholder and 3.18 Architecture Viewpoint .

upvoted 1 times

noureldin 10 months ago

Selected Answer: D

31.1 Basic Concepts

An "architecture view" is a representation of a system from the perspective of a related set of concerns. It consists of one or more architecture models of the system.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap31.html

upvoted 1 times

Banzaaai 1 year, 2 months ago

Selected Answer: D

D. View

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Selected Answer: B

Correct Answer

Architecture View
A representation of a system from the perspective of a related set of concerns.

upvoted 1 times

vicpada 3 weeks, 1 day ago

Architecture View is "D"

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

upvoted 1 times

gz11 1 year, 9 months ago

Architecture View
A representation of a system from the perspective of a related set of concerns.
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap03.html

upvoted 3 times

Question #30 *Topic 1*

Complete the sentence. The TOGAF Architecture Governance Framework includes _____.

A. a list of responsibilities for running an Architecture Board

B. a model for governance including process, content and context

C. guidance for establishing an Architecture Capability using the ADM

D. the Architecture Compliance review process and checklists

Correct Answer: *B*

Community vote distribution

B (100%)

LillianXUE 2 months, 2 weeks ago

Selected Answer: B

44.2.1 Architecture Governance Framework - Conceptual Structure
44.2.1.1 Key Concepts
Conceptually, Architecture Governance is an approach, a series of processes, a cultural orientation, and set of owned responsibilities that ensure the integrity and effectiveness of the organization's architectures. The split of process, content, and context are key to the support of the Architecture Governance initiative, by allowing the introduction of new governance material (legal, regulatory, standards-based, or legislative) without unduly impacting the processes.

upvoted 1 times

noureldin 10 months ago

Selected Answer: B

44.2.1 Architecture Governance Framework - Conceptual Structure
44.2.1.1 Key Concepts
Figure 44-1 .

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap44.html

upvoted 2 times

Banzaaai 1 year, 1 month ago

Selected Answer: B

B. a model for governance including process, content and context

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

44.2.1.1 Key Concepts
Conceptually, Architecture Governance is an approach, a series of processes, a cultural orientation, and set of owned responsibilities that ensure the integrity and effectiveness of the organization's architectures.

The key concepts are illustrated in Figure 44-1 .

Figure 44-1: Architecture Governance Framework - Conceptual Structure
The split of process, content, and context are key to the support of the Architecture Governance initiative, by allowing the introduction of new governance material (legal, regulatory, standards-based, or legislative) without unduly impacting the processes. This content-agnostic approach ensures that the framework is flexible. The processes are typically independent of the content and implement a proven best practice approach to active governance.

upvoted 1 times

harofe2121 1 year, 4 months ago

Selected Answer: B

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap44.html
Please refer to the diagram 44-1 under the section 44.2.1 Architecture Governance Framework - Conceptual Structure

upvoted 1 times

Question #31 *Topic 1*

In the Solutions Continuum, which of the following is the correct order of solutions ranging from generic solution to enterprise specific solution?

A. Foundation, Common Systems, Industry, Organization-Specific

B. Industry, Foundation, Common Systems, Organization-Specific

C. Organization-Specific, Industry, Common Systems, Foundation

D. Organization-Specific, Industry, Foundation, Common Systems

Correct Answer: *A*

Community vote distribution

A (100%)

fais 2 months ago
Answer A is correct
upvoted 1 times

Jodash 2 months, 1 week ago
Correct Answer : A
upvoted 1 times

LillianXUE 2 months, 2 weeks ago
Selected Answer: A
35.4.2 Solutions Continuum
Figure 35-3: Solutions Continuum
https://pubs.opengroup.org/architecture/togaf92-doc/arch/index.html
upvoted 1 times

noureldin 10 months ago
Selected Answer: A
39.4.2 Solutions Continuum
Figure 39-3: Solutions Continuum
https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap39.html
upvoted 2 times

Banzaaai 1 year, 2 months ago
Selected Answer: A
first: Foundation
upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago
Correct Answer
upvoted 1 times

Testyboy15 1 year, 11 months ago
A is correct
upvoted 2 times

Question #32 *Topic 1*

Which one of the following best describes the purpose of ADM Phase E?

A. To define the initial implementation plans

B. To define the scope, identifying stakeholders and obtaining approvals

C. To develop the Technology Architecture

D. To manage requirements throughout the ADM

E. To perform architectural oversight for the implementation

Correct Answer: *A*

Community vote distribution

A (100%)

fais 2 months ago

Answer A is correct. "Formulate Implementation and Migration Strategy"

upvoted 1 times

LillianXUE 2 months, 2 weeks ago

Selected Answer: A

12. Phase E: Opportunities & Solutions
12.5 Approach
Phase E is the initial step on the creation of the Implementation and Migration Plan which is completed in Phase F. It provides the basis of a well considered Implementation and Migration Plan that is integrated into the enterprise's portfolio in Phase F.

upvoted 1 times

noureldin 10 months ago

Selected Answer: A

Objectives
The objectives of Phase E are to:

Evaluate and select among the implementation options identified in the development of the various Target Architectures (for example, build versus buy versus re-use options, and sub-options within those major options)
Identify the strategic parameters for change, and the top-level work packages or projects to be undertaken in moving from the current environment to the target
Assess the dependencies, costs, and benefits of the various projects
Generate an overall implementation and migration strategy and a detailed Implementation Plan

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap11.html#:~:text=The%20objectives%20of%20Phase%20E,options%20within%20those%20major%20options)

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Selected Answer: A

Correct Answer

Phase E concentrates on how to deliver the architecture. It takes into account the complete set of gaps between the Target and Baseline Architectures in all architecture domains, and logically groups changes into work packages within the enterprise's portfolios. This is an effort to build a best-fit roadmap that is based upon the stakeholder requirements, the enterprise's business transformation readiness, identified opportunities and solutions, and identified implementation constraints. The key is to focus on the final target while realizing incremental business value.

Phase E is the initial step on the creation of the Implementation and Migration Plan which is completed in Phase F. It provides the basis of a well considered Implementation and Migration Plan that is integrated into the enterprise's portfolio in Phase F.
The following four concepts are key to transitioning from developing to delivering a Target Architecture:

Architecture Roadmap
Work Packages
Transition Architectures
Implementation and Migration Plan

upvoted 1 times

harofe2121 1 year, 4 months ago

Selected Answer: A

https://pubs.opengroup.org/architecture/togaf9-doc/arch/index.html
All activities that have been initiated in these steps must be closed during the Create the Architecture Roadmap & Implementation and Migration Plan step

upvoted 1 times

Question #33

Topic 1

Which one of the following statements about TOGAF Building Blocks is true?

A. Building blocks at a functional level are known as Solutions Building Blocks

B. Solutions Building Blocks are selected in Phases A, B, C and D

C. The specification of a building block should be loosely coupled to its implementation

D. The gap analysis technique should be used to identify building blocks for re-use

Correct Answer: *C*

Community vote distribution

C (100%)

fais 2 months ago

Ans C:
33.2 Introduction to Building Blocks
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap33.html

upvoted 1 times

LillianXUE 2 months, 2 weeks ago

Selected Answer: C

33. Building Blocks
33.2.2 Generic Characteristics
A building block's boundary and specification should be loosely coupled to its implementation; i.e., it should be possible to realize a building block in several different ways without impacting the boundary or specification of the building block.

upvoted 2 times

noureldin 10 months ago

Selected Answer: C

33.2 Introduction to Building Blocks
33.2.2 Generic Characteristics

A building block's boundary and specification should be loosely coupled to its implementation;

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap33.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

A building block's boundary and specification should be loosely coupled to its implementation; i.e., it should be possible to realize a building block in several different ways without impacting the boundary or specification of the building block. The way in which assets and capabilities are assembled into building blocks will vary widely between individual architectures. Every organization must decide for itself what arrangement of building blocks works best for it. A good choice of building blocks can lead to improvements in legacy system integration, interoperability, and flexibility in the creation of new systems and applications.

upvoted 2 times

RVR 2 years, 7 months ago

Reference: "A building block's boundary and specification should be loosely coupled to its implementation"
Link: https://pubs.opengroup.org/architecture/togaf9-doc/m/chap33.html

upvoted 3 times

Question #34 *Topic 1*

What part of the Architecture Repository shows the building blocks that are currently in use within the organization?

A. Architecture Landscape

B. Architecture Metamodel

C. Governance Log

D. Reference Library

E. Standards Information Base

Correct Answer: *A*

Community vote distribution

A (100%)

fais 2 months ago

Answer A:
41.2 Architecture Landscape

The Architecture Landscape holds architectural views of the state of the enterprise at particular points in time. Due to the sheer volume and the diverse stakeholder needs throughout an entire enterprise, the Architecture Landscape is divided into three levels of granularity

https://pubs.opengroup.org/architecture/togaf90-doc/arch/chap41.html

upvoted 1 times

LillianXUE 2 months, 2 weeks ago

Selected Answer: A

37. Architecture Repository
37.1 Overview
The Architecture Landscape presents an architectural representation of assets in use, or planned, by the enterprise at particular points in time

upvoted 1 times

noureldin 10 months ago

Selected Answer: A

41.1 Overview
The Architecture Landscape shows an architectural view of the building blocks that are in use within the organization today (e.g., a list of the live applications). The landscape is likely to exist at multiple levels of granularity to suit different architecture objectives.
https://pubs.opengroup.org/architecture/togaf90-doc/arch/chap41.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: A

A. Architecture Landscape

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

The Architecture Landscape presents an architectural representation of assets in use, or planned, by the enterprise at particular points in time

upvoted 2 times

harofe2121 1 year, 4 months ago

Selected Answer: A

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap37.html
The Architecture Landscape presents an architectural representation of assets in use, or planned, by the enterprise at particular points in time

upvoted 1 times

Question #35 *Topic 1*

Which one of the following is responsible for the acceptance and sign-off of an Architecture Compliance review?

A. Architecture Board

B. Architecture Review Co-ordinator

C. CIO

D. Lead Enterprise Architect

E. Project Leader

Correct Answer: *A*

Community vote distribution

A (100%)

LillianXUE 2 months, 2 weeks ago

Selected Answer: A

42. Architecture Compliance
42.4.3 Steps
No.11 Action: Accept review and sign off. Who: Architecture Board and Customer

upvoted 1 times

noureldin 10 months ago

Selected Answer: A

Architecture Compliance Review Process
Steps
The main steps in the process are tabulated below:.

11 : Accept review and sign off : Architecture Board and Customer

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap24.html

upvoted 2 times

Banzaaai 1 year, 1 month ago

Selected Answer: A

A. Architecture Board

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

42.4.3 Steps

Accept review and sign off. -----> Architecture Board and Customer

upvoted 1 times

Question #36 *Topic 1*

According to TOGAF, in which phase of the ADM should an initial assessment of business transformation readiness occur?

A. Preliminary Phase

B. Phase A

C. Phase B

D. Phase F

E. Phase G

Correct Answer: *B*

Community vote distribution

B (75%) A (25%)

suman9524 5 months ago

Selected Answer: A

as per 6.3.5 section in togaf standard version (Not pocket guide) the right answer is A

upvoted 1 times

noureldin 10 months ago

Selected Answer: B

6.3 Steps
6.3.5 Assess Readiness for Business Transformation
A Business Transformation Readiness Assessment can be used to evaluate and quantify the organization's readiness to undergo a change. This assessment is based upon the determination and analysis/rating of a series of readiness factors, as described in 26. Business Transformation Readiness Assessment .

The results of the readiness assessment should be added to the Capability Assessment (see Part IV, 32.2.10 Capability Assessment). These results are then used to shape the scope of the architecture, to identify activities required within the architecture project, and to identify risk areas to be addressed.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap06.html

upvoted 3 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer --- Phase A

6.3.5 Assess Readiness for Business Transformation
A Business Transformation Readiness Assessment can be used to evaluate and quantify the organization's readiness to undergo a change. This assessment is based upon the determination and analysis/rating of a series of readiness factors, as described in 26. Business Transformation Readiness Assessment .

The results of the readiness assessment should be added to the Capability Assessment (see Part IV, 32.2.10 Capability Assessment). These results are then used to shape the scope of the architecture, to identify activities required within the architecture project, and to identify risk areas to be addressed.

upvoted 1 times

Question #37 *Topic 1*

Complete the sentence. A gap analysis will enable the architect to do all of the following except _____.

A. identify building blocks that have been inadvertently omitted

B. identify building blocks that have been intentionally eliminated

C. identify building blocks to be carried over

D. identify new building blocks that are needed

E. identify potential vendors to provide new building blocks

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 10 months ago

Selected Answer: E

Activities
Key activities in this step include:

Create gap matrix as described under Approach, above.
Identify building blocks to be carried over, classifying as either changed or unchanged.
Identify eliminated building blocks.
Identify new building blocks.
Identify gaps and classify as those that should be developed, those that should be procured, and those inherited.

https://pubs.opengroup.org/architecture/togaf80-doc/arch/p2/ta/ta_gapan.htm

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

Check Chapter 23.2 Suggested Steps(TOGAF9.2)

upvoted 1 times

harofe2121 1 year, 4 months ago

Selected Answer: E

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap27.html
Talks about all but there is no reference of vendor on this page

upvoted 1 times

ankit89 1 year, 9 months ago

Ans: B

The technique known as gap analysis is widely used in the TOGAF Architecture Development Method (ADM) to validate an architecture that is being developed. The basic premise is to highlight a shortfall between the Baseline Architecture and the Target Architecture; that is, items that have been deliberately omitted, accidentally left out, or not yet defined.

deliberately omitted!!

upvoted 2 times

sushmapatil 2 years, 6 months ago

Since Gap Ananlysis doesn't talk about vendors or stakeholders.

upvoted 3 times

Satish_Pappu 2 years, 6 months ago

All the options seem to be right here, I am not sure why E was chosen as the Answer.

upvoted 1 times

Question #38 *Topic 1*

Which of the following best describes an approach for adapting the ADM in the situation where the business case for doing architecture is not well recognized?

A. Completion of the Business Architecture should follow the Information Systems Architecture

B. Create an Architecture Vision and then a detailed Business Architecture

C. Produce a "cut-down" version of the ADM suitable to the resources available

D. Tailor the ADM in conjunction with another architecture framework that has deliverables specific to the vertical sector

E. Tailor the ADM to reflect the relationships with, and dependencies on other management processes within the organization

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 10 months ago

Selected Answer: B

Adapting the ADM:

One reason for wanting to adapt the ADM, which it is important to stress, is that the order of the phases in the ADM is to some extent dependent on the maturity of the architecture discipline within the enterprise concerned. For example, if the business case for doing architecture at all is not well recognized, then creating an Architecture Vision is almost always essential; and a detailed Business Architecture often needs to come next, in order to underpin the Architecture Vision, detail the business case for remaining architecture work, and secure the active participation of key stakeholders in that work. In other cases a slightly different order may be preferred; for example, a detailed inventory of the baseline environment may be done before undertaking the Business Architecture.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap03.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer
4.3 Adapting the ADM

One reason for wanting to adapt the ADM, which it is important to stress, is that the order of the phases in the ADM is to some extent dependent on the maturity of the architecture discipline within the enterprise. For example, if the business case for doing architecture at all is not well recognized, then creating an Architecture Vision is almost always essential; and a detailed Business Architecture often needs to come next, in order to underpin the Architecture Vision, detail the business case for remaining architecture work, and secure the active participation of key stakeholders in that work. In other cases a slightly different order may be preferred; for example, a detailed inventory of the baseline environment may be done before undertaking the Business Architecture.

upvoted 1 times

RVR 2 years, 7 months ago

Reference: "For example, if the business case for doing architecture at all is not well recognized, then creating an Architecture Vision is almost always essential; and a detailed Business Architecture often needs to come next, in order to underpin the Architecture Vision, detail the business case for remaining architecture work, and secure the active participation of key stakeholders in that work. In other cases a slightly different order may be preferred; for example, a detailed inventory of the baseline environment may be done before undertaking the Business Architecture."
Link : https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap03.html

upvoted 3 times

Question #39 *Topic 1*

What technique does TOGAF recommend for evaluating the status of an organization to undergo change?

A. Business Transformation Readiness Assessment

B. Business Value Assessment Technique

C. Capability-Based Planning

D. Communications and Stakeholder Management

E. Gap Analysis

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 10 months ago

Selected Answer: A

This chapter describes a technique known as Business Transformation Readiness Assessment, used for evaluating and quantifying an organization's readiness to undergo change.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap26.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

https://pubs.opengroup.org/architecture/togaf9-doc/arch/index.html

This chapter describes a technique known as Business Transformation Readiness Assessment, used for evaluating and quantifying an organization's readiness to undergo change.

This chapter builds on work by the Canadian Government and its Business Transformation Enablement Program (BTEP).1

upvoted 1 times

harofe2121 1 year, 4 months ago

Selected Answer: A

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap30.html
a technique known as Business Transformation Readiness Assessment, used for evaluating and quantifying an organization's readiness to undergo change

upvoted 2 times

Question #40 *Topic 1*

Which of the following best describes the meaning of "Initial Level of Risk" in Risk Management?

A. The categorization after implementation of mitigating actions

B. The categorization after initial risk assessment

C. The categorization after mitigation and residual risk assessment

D. The categorization before determining and implementing mitigating actions

E. The categorization before risk identification

Correct Answer: *D*

Community vote distribution

D (100%)

RVR Highly Voted 2 years, 7 months ago

Reference: "risk categorization prior to determining and implementing mitigating actions"
Link: https://pubs.opengroup.org/architecture/togaf9-doc/arch/

upvoted 5 times

fais Most Recent 2 months ago

Selected Answer: D

Correct Answer D:
There are two levels of risk that should be considered, namely:

Initial Level of Risk: risk categorization prior to determining and implementing mitigating actions
Residual Level of Risk: risk categorization after implementation of mitigating actions (if any)

upvoted 1 times

LillianXUE 2 months, 1 week ago

Selected Answer: D

27. Risk Management
27.1 Introduction
There are two levels of risk that should be considered, namely:
Initial Level of Risk: risk categorization prior to determining and implementing mitigating actions
Residual Level of Risk: risk categorization after implementation of mitigating actions (if any)

upvoted 1 times

noureldin 10 months ago

Selected Answer: D

27.1 Introduction

There are two levels of risk that should be considered, namely:

Initial Level of Risk: risk categorization prior to determining and implementing mitigating actions
Residual Level of Risk: risk categorization after implementation of mitigating actions (if any)

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap27.html#:~:text=Initial%20Level%20of%20Risk%3A%20risk,of%20mitigating%20actions%20(if%20any)

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

There are two levels of risk that should be considered, namely:

Initial Level of Risk: risk categorization prior to determining and implementing mitigating actions
Residual Level of Risk: risk categorization after implementation of mitigating actions (if any)

upvoted 1 times

Question #41 *Topic 1*

Complete the sentence. According to TOGAF, a view is used to describe how the _____ of a stakeholder are being met.

A. concerns

B. constraints

C. interests

D. perspective

E. requirements

Correct Answer: *A*

Community vote distribution

A (100%)

RSKD 1 week ago

Selected Answer: A

14.3 Architecture Views and Viewpoints

upvoted 1 times

noureldin 9 months, 4 weeks ago

Selected Answer: A

14.3 Architecture Views and Viewpoints

In general, a view is defined as a part of an Architecture Description that addresses a set of related concerns and is tailored for specific stakeholders.

https://pubs.opengroup.org/architecture/archimate3-doc/chap14.html

upvoted 2 times

Banzaaai 1 year, 1 month ago

Selected Answer: A

A. concerns

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

upvoted 1 times

Question #42 *Topic 1*

Complete the sentence. The Architecture Development Method produces content to be stored in the Repository, which is classified according to the

_____.

A. ADM Guidelines and Techniques

B. Architecture Capability Framework

C. Architecture Capability Model

D. Enterprise Continuum

E. Standards Information Base

Correct Answer: *D*

Community vote distribution

D (100%)

Jodash 2 months, 1 week ago

Correct Answer : D

upvoted 1 times

noureldin 9 months, 4 weeks ago

Selected Answer: D

2.6 Enterprise Continuum
The TOGAF standard includes the concept of the Enterprise Continuum, which sets the broader context for an architect and explains how generic solutions can be leveraged and specialized in order to support the requirements of an individual organization. The Enterprise Continuum is a view of the Architecture Repository that provides methods for classifying architecture and solution artifacts as they evolve from generic Foundation Architectures to Organization-Specific Architectures. The Enterprise Continuum comprises two complementary concepts: the Architecture Continuum and the Solutions Continuum.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap02.html

upvoted 2 times

Banzaaai 1 year, 2 months ago

Selected Answer: D

D. Enterprise Continuum

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

35.1 Overview
The Enterprise Continuum provides methods for classifying architecture and solution artifacts, both internal and external to the Architecture Repository, as they evolve from generic Foundation Architectures to Organization-Specific Architectures.

upvoted 1 times

harofe2121 1 year, 4 months ago

Selected Answer: D

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap02.html
Section 2.6
The Enterprise Continuum is a view of the Architecture Repository that provides methods for classifying architecture and solution artifacts as they evolve from generic Foundation Architectures to Organization-Specific Architectures

upvoted 1 times

Question #43 *Topic 1*

Which of the following best describes the state of architecture artifacts as a project progresses through ADM Phases A to D?

A. The artifacts are transformed into solution architectures

B. The artifacts become increasingly product focused

C. The artifacts become increasingly generic and re-usable

D. The artifacts evolve from generic architectures to organization-specific architectures

E. The artifacts evolve from common systems architectures to foundation architectures

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 9 months, 4 weeks ago

Selected Answer: D

39.3 Constituents of the Enterprise Continuum
• The Architecture Continuum :
). The Architecture Continuum represents a structuring of Architecture Building Blocks (ABBs) which are re-usable architecture assets. ABBs evolve through their development lifecycle from abstract and generic entities to fully expressed Organization-Specific Architecture assets.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap39.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

35.1 Overview
The Enterprise Continuum provides methods for classifying architecture and solution artifacts, both internal and external to the Architecture Repository, as they evolve from generic Foundation Architectures to Organization-Specific Architectures.

upvoted 1 times

AnilV 1 year, 1 month ago

Here they are not referring about The Enterprise Continuum. Referring about artifacts. I doubt about the answer.

upvoted 1 times

AnilV 1 year ago

C. The artifacts become increasingly generic and re-usable

upvoted 1 times

Question #44 *Topic 1*

Which of the following describes the Phase H classification for an Incremental change?

A. A change driven by a requirement to derive additional value from the existing investment

B. A change driven by a requirement to increase investment in order to create new value for exploitation

C. A change driven by a requirement to reduce investment

D. A change driven by a requirement to re-align with the business strategy

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 9 months, 4 weeks ago

Selected Answer: A

The Change Management Process

Another way of looking at these three choices is to say that a simplification change to an architecture is often driven by a requirement to reduce investment; an incremental change, by a requirement to derive additional value from existing investment; and a re-architecting change, by a requirement to increase investment in order to create new value for exploitation.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap14.html

upvoted 3 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

simplification change - to an architecture is often driven by a requirement to reduce investment
incremental change - It is driven by a requirement to derive additional value from existing investment
re-architecting change - It is driven by a requirement to increase investment in order to create new value for exploitation.

upvoted 2 times

RVR 2 years, 7 months ago

Reference: " an incremental change, by a requirement to derive additional value from existing investment;"
Link: https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap14.html

upvoted 2 times

RVivek 1 year, 4 months ago

Architecture viewpoints are generic, and can be stored in libraries for re-use; an architecture view is always specific to the architecture for which it is created -Cahpter 31.1

upvoted 1 times

Question #45 *Topic 1*

Which one of the following statements about viewpoints is correct?

A. A viewpoint is always specific to an architecture

B. A viewpoint is used to create views in Phases E and F

C. A viewpoint is used as a template to create a view

D. A viewpoint is what a stakeholder sees

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 9 months, 4 weeks ago

Selected Answer: C

Basic Concepts

A viewpoint defines the perspective from which a view is taken. More specifically, a viewpoint defines: how to construct and use a view (by means of an appropriate schema or template); the information that should appear in the view; the modelling techniques for expressing and analysing the information; and a rationale for these choices (e.g., by describing the purpose and intended audience of the view).

https://pubs.opengroup.org/architecture/togaf7-doc/arch/p4/views/vus_intro.htm

upvoted 2 times

Banzaaai 1 year, 2 months ago

Selected Answer: C

C. A viewpoint is used as a template to create a view

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer --- C

3.18 Architecture Viewpoint
A specification of the conventions for a particular kind of architecture view.
Note:
An architecture viewpoint can also be seen as the definition or schema for that kind of architecture view. It establishes the conventions for constructing, interpreting, and using an architecture view to address a specific concern (or set of concerns) about a system-of-interest.

upvoted 2 times

Monkeyhead 1 year, 4 months ago

C is correct

http://www.opengroup.org/public/arch/p4/views/vus_intro.htm

upvoted 1 times

Cecilsin 1 year, 6 months ago

I think the answer should be "A"
A specification of the conventions for a particular kind of architecture view.
https://pubs.opengroup.org/architecture/togaf92-doc/arch/

upvoted 2 times

harofe2121 1 year, 4 months ago

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap31.html
Architecture viewpoints are generic, and can be stored in libraries for re-use; an architecture view is always specific to the architecture for which it is created.
From above it says view is specific to architecture but not the viewpoint so A may not be the right answer

upvoted 1 times

Question #46 *Topic 1*

According to TOGAF, in which sequence should Application Architecture and Data Architecture be developed in Phase C?

A. Application Architecture should be developed first, then Data Architecture

B. Application Architecture should be developed concurrently with Data Architecture

C. Data Architecture should be developed first, then Application Architecture

D. Application Architecture and Data Architecture may be developed in either sequence

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 9 months, 3 weeks ago

Selected Answer: D

Approach
Development
Phase C involves some combination of Data and Applications Architecture, in either order. Advocates exist for both sequences. For example, Steven Spewak's Enterprise Architecture Planning (EAP) recommends a data-driven approach.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap07.html

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

upvoted 1 times

harofe2121 1 year, 4 months ago

Selected Answer: D

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap09.html
Phase C involves some combination of Data and Application Architecture, in either order. Advocates exist for both sequences

upvoted 3 times

Question #47 *Topic 1*

Which of the following best completes the sentence? The Architecture Repository _____.

A. is used to store different classes of architectural output created by the ADM

B. is a categorisation mechanism for classifying architecture and solution artifacts

C. is a detailed model of architectural work products, including deliverables and artifacts

D. is an architecture of generic functions and services

E. is a set of resources to help establish an architecture capability within an organization

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 9 months, 3 weeks ago

Selected Answer: A

2.7 Architecture Repository
Supporting the Enterprise Continuum is the concept of an Architecture Repository which can be used to store different classes of architectural output at different levels of abstraction, created by the ADM. In this way, the TOGAF standard facilitates understanding and co-operation between stakeholders and practitioners at different levels.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap02.html

upvoted 2 times

Banzaaai 1 year, 1 month ago

Selected Answer: A

A. is used to store different classes of architectural output created by the ADM

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

2.7 Architecture Repository
Supporting the Enterprise Continuum is the concept of an Architecture Repository which can be used to store different classes of architectural output at different levels of abstraction, created by the ADM. In this way, the TOGAF standard facilitates understanding and co-operation between stakeholders and practitioners at different levels.

upvoted 1 times

RVR 2 years, 7 months ago

Reference: "Supporting the Enterprise Continuum is the concept of an Architecture Repository which can be used to store different classes of architectural output at different levels of abstraction, created by the ADM."
Link: https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap02.html

upvoted 4 times

Question #48 *Topic 1*

What level of the Architecture Landscape provides a long-term summary view of the entire enterprise?

A. Capability Architecture

B. Operational Architecture

C. Segment Architecture

D. Strategic Architecture

E. Tactical Architecture

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 9 months, 3 weeks ago

Selected Answer: D

37.2 Architecture Landscape

1. Strategic Architectures (see Part I, 3.74 Strategic Architecture) show a long-term summary view of the entire enterprise. Strategic Architectures provide an organizing framework for operational and change activity and allow for direction setting at an executive level.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap37.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

hint - long term (strategic)

upvoted 2 times

Question #49 *Topic 1*

A key step in validating a proposed target architecture is to consider what may have been forgotten. What technique does TOGAF recommend to address this issue?

A. Business Transformation Readiness Assessment

B. Business Value Assessment Technique

C. Capability-Based Planning

D. Communications and Stakeholder Management

E. Gap Analysis

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 9 months, 3 weeks ago

Selected Answer: E

27.1 Introduction
A key step in validating an architecture is to consider what may have been forgotten. The architecture must support all of the essential information processing needs of the organization. The most critical source of gaps that should be considered is stakeholder concerns that have not been addressed in prior architectural work.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap27.html

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap27.html

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

23.1 Introduction
A key step in validating an architecture is to consider what may have been forgotten. The architecture must support all of the essential information processing needs of the organization. The most critical source of gaps that should be considered is stakeholder concerns that have not been addressed in prior architectural work.

upvoted 2 times

Question #50 *Topic 1*

Complete the sentence. In the Preliminary Phase, all of the following are part of preparing the organization to undertake successful enterprise architecture, except

_____.

A. defining architecture principles

B. defining relationships between management frameworks

C. defining the enterprise

D. evaluating the enterprise architecture maturity

E. identifying stakeholders and their concerns

Correct Answer: *E*

Community vote distribution

E (100%)

fais 2 months ago

Selected Answer: E

E is in Phase A

upvoted 1 times

noureldin 9 months, 3 weeks ago

Selected Answer: E

6.1 Objectives
1-Define the Architecture Principles
6.2 Approach
2-Defining the enterprise
3-Evaluating the enterprise architecture maturity
4-Defining the relationships between management frameworks
https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap06.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

The steps within the Preliminary Phase are as follows:

5.3.1 Scope the Enterprise Organizations Impacted
5.3.2 Confirm Governance and Support Frameworks
5.3.3 Define and Establish Enterprise Architecture Team and Organization
5.3.4 Identify and Establish Architecture Principles
5.3.5 Tailor the TOGAF Framework and, if any, Other Selected Architecture Framework(s)
5.3.6 Develop a Strategy and Implementation Plan for Tools and Techniques

upvoted 2 times

Question #51 *Topic 1*

Which phase of the ADM establishes a set of Principles?

A. Preliminary Phase

B. Phase A

C. Phase D

D. Phase G

E. Phase H

Correct Answer: *A*

Community vote distribution

A (100%)

LillianXUE 1 month, 4 weeks ago

Selected Answer: A

5. Preliminary Phase
5.5.4 Principles
The Preliminary Phase defines the Architecture Principles that will form part of the constraints on any architecture work undertaken in the enterprise. The issues involved in this are explained in Part III, 20. Architecture Principles .

upvoted 1 times

noureldin 9 months, 3 weeks ago

Selected Answer: A

This chapter describes the preparation and initiation activities required to meet the business directive for a new Enterprise Architecture, including the definition of an Organization-Specific Architecture framework and the definition of principles.

https://pubs.opengroup.org/togaf-standard/adm/chap02.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

The steps within the Preliminary Phase are as follows:

5.3.1 Scope the Enterprise Organizations Impacted
5.3.2 Confirm Governance and Support Frameworks
5.3.3 Define and Establish Enterprise Architecture Team and Organization
5.3.4 Identify and Establish Architecture Principles
5.3.5 Tailor the TOGAF Framework and, if any, Other Selected Architecture Framework(s)
5.3.6 Develop a Strategy and Implementation Plan for Tools and Techniques

upvoted 4 times

Question #52 *Topic 1*

In which Phase of the ADM does the business scenario technique figure most prominently?

A. Preliminary

B. Architecture Vision

C. Business Architecture

D. Information Systems Architectures

E. Technology Architecture

Correct Answer: *B*

Community vote distribution

B (100%)

RVR Highly Voted 2 years, 7 months ago

Reference: "Business scenarios figure most prominently in the initial phase of the Architecture Development Method (ADM), Architecture Vision, when they are used to define relevant business requirements, and to build consensus with business management and other stakeholders."
Link https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap34.html

upvoted 5 times

Jodash Most Recent 2 months, 1 week ago

Correct Answer : B

upvoted 2 times

noureldin 9 months, 3 weeks ago

Selected Answer: B

Introduction

Business scenarios are an important technique that may be used at various stages of the enterprise architecture, principally the Architecture Vision and the Business Architecture, but in other architecture domains as well, if required, to derive the characteristics of the architecture directly from the high-level requirements of the business. They are used to help identify and understand business needs, and thereby to derive the business requirements that the architecture development has to address.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap34.html

upvoted 3 times

Banzaaai 1 year ago

Selected Answer: B

B. Architecture Vision

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

Business scenarios are an appropriate and useful technique to discover and document business requirements, and to articulate an Architecture Vision that responds to those requirements. Business scenarios may also be used at more detailed levels of the architecture work (e.g., in Phase B) and are described in the TOGAF® Series Guide: Business Scenarios.

upvoted 2 times

Question #53 *Topic 1*

Which one of the following best describes the Architecture Vision document?

A. An agreement between development partners and the sponsor on architecture deliverables

B. A description of how the new capability will address stakeholder concerns

C. A description of the scope and approach for completion of the architecture project

D. A set of quantitative statements outlining requirements on the implementation

E. A set of rules and guidelines to support fulfilling the mission of the organization

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 9 months, 3 weeks ago

Selected Answer: B

7.2.2 Creating the Architecture Vision
Architecture Vision describes how the new capability will meet the business goals and strategic objectives and address the stakeholder concerns when implemented.
https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap07.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: B

B. A description of how the new capability will address stakeholder concerns

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

6.5.2 Creating the Architecture Vision
The Architecture Vision provides the sponsor with a key tool to sell the benefits of the proposed capability to stakeholders and decision-makers within the enterprise. Architecture Vision describes how the new capability will meet the business goals and strategic objectives and address the stakeholder concerns when implemented.

upvoted 1 times

RVR 2 years, 7 months ago

Reference: "Architecture Vision describes how the new capability will meet the business goals and strategic objectives and address the stakeholder concerns when implemented."
Link: https://pubs.opengroup.org/architecture/togaf9-doc/m/chap06.html

upvoted 4 times

Question #54 *Topic 1*

Which of the following best describes TOGAF?

A. An abstract framework for the development of standards and processes for a business architecture

B. A collection of components organized to accomplish a specific set of functions

C. A process model, best practices and assets to aid production, use and maintenance of enterprise architectures

D. A reference model containing taxonomy defining terminology for an enterprise architecture, together with an associated graphic

E. A system development lifecycle method for software engineering

Correct Answer: *C*

Community vote distribution

C (100%)

Jodash 2 months, 1 week ago

Correct Answer : C

upvoted 1 times

noureldin 9 months, 3 weeks ago

Selected Answer: C

2.1 What is the TOGAF Standard?
The TOGAF standard is an architecture framework. It provides the methods and tools for assisting in the acceptance, production, use, and maintenance of an Enterprise Architecture. It is based on an iterative process model supported by best practices and a re-usable set of existing architecture assets.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap02.html

upvoted 2 times

Banzaaai 1 year, 2 months ago

Selected Answer: C

C. A process model, best practices and assets to aid production, use and maintenance of enterprise architectures

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

2.1 What is the TOGAF Standard?
The TOGAF standard is an architecture framework. It provides the methods and tools for assisting in the acceptance, production, use, and maintenance of an Enterprise Architecture. It is based on an iterative process model supported by best practices and a re-usable set of existing architecture assets.

upvoted 2 times

Question #55 *Topic 1*

Which ADM phase establishes the connection between the architecture organization and the implementation organization through the Architecture Contract?

A. Phase E

B. Phase F

C. Phase G

D. Phase H

E. Requirements Management

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 9 months, 3 weeks ago

Selected Answer: C

Approach

Phase G establishes the connection between architecture and implementation organization, through the Architecture Contract.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap13.html

upvoted 3 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

14.5 Approach
It is here that all the information for successful management of the various implementation projects is brought together. Note that, in parallel with Phase G, there is the execution of an organizational-specific development process, where the actual development happens.

Phase G establishes the connection between architecture and implementation organization, through the Architecture Contract.

upvoted 2 times

Question #56 *Topic 1*

Which one of the following statements about the Requirements Management phase is true?

A. All requirements fed into the phase are prioritized, and those of low priority are deferred until the next iteration of the ADM cycle

B. The phase generates the requirements for a given ADM cycle using the Business Scenario technique

C. The phase manages the flow of requirements, storing them, and feeding them in and out of the relevant ADM phases

D. The phase operates like a waiting room, and all requirements fed in to the phase must be resolved by the end of the current ADM cycle

E. The phase resolves the requirements that are fed into it from the other ADM phases

Correct Answer: *C*

Community vote distribution

C (100%)

fais 2 months ago

Selected Answer: C

Correct Answer

upvoted 1 times

noureldin 9 months, 3 weeks ago

Selected Answer: C

17.2 Approach
17.2.1 General
As indicated by the "Requirements Management" circle at the center of the ADM graphic, the ADM is continuously driven by the requirements management process.

It is important to note that the Requirements Management circle denotes not a static set of requirements, but a dynamic process whereby requirements for enterprise architecture and subsequent changes to those requirements are identified, stored, and fed into and out of the relevant ADM phases, and also between cycles of the ADM.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap17.html

upvoted 3 times

Banzaaai 1 year, 2 months ago

Selected Answer: C

the best answer

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

upvoted 1 times

Question #57 *Topic 1*

Which section of the TOGAF template for defining principles should highlight the requirements for carrying out the principle?

A. Implications

B. Name

C. Rationale

D. Statement

Correct Answer: *A*

Community vote distribution

A (100%)

Jodash 2 months, 1 week ago

Correct Answer : A

upvoted 2 times

noureldin 9 months, 3 weeks ago

Selected Answer: A

20.3 Components of Architecture Principles
Table 20-1: Recommended Format for Defining Principles
Implications

Should highlight the requirements, both for the business and IT, for carrying out the principle - in terms of resources, costs, and activities/tasks. It will often be apparent that current systems, standards, or practices would be incongruent with the principle upon adoption. The impact to the business and consequences of adopting a principle should be clearly stated. The reader should readily discern the answer to: "How does this affect me?". It is important not to oversimplify, trivialize, or judge the merit of the impact. Some of the implications will be identified as potential impacts only, and may be speculative rather than fully analyzed.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap20.html

upvoted 3 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

upvoted 2 times

RVR 2 years, 7 months ago

Reference: "Implications - Should highlight the requirements, both for the business and IT, for carrying out the principle - in terms of resources, costs, and activities/tasks. "
link: https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap29.html

upvoted 3 times

Question #58 *Topic 1*

Which one of the following best describes the next step in an Architecture Compliance Review once the scope of the review has been determined?

A. Interview the project principals to obtain background information

B. Prepare the Architecture Compliance Review report

C. Schedule the Architecture Review meeting

D. Send the assessment report to the Architecture Review co-ordinator

E. Tailor the checklists to address business requirements

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 9 months, 3 weeks ago

Selected Answer: E

Architecture Compliance Review Process

Figure: Architecture Compliance Review Process

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap24.html

upvoted 2 times

noureldin 11 months ago

Selected Answer: E

https://pubs.opengroup.org/architecture/togaf8-doc/arch/Figures/revuproc.gif
https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap24.html

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

42.4 Architecture Compliance Review Process
42.4.1 Overview
The Architecture Compliance review process is illustrated in Figure 42-2 .

upvoted 1 times

RVR 2 years, 7 months ago

reference: Figure: Architecture Compliance Review Process
link: https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap24.html

upvoted 2 times

Question #59 *Topic 1*

Complete the sentence. During the implementation of an architecture, if the original Architecture Definition and requirements are not suitable, a ____ may be submitted to initiate further architecture work.

A. Capability Assessment

B. Change Request

C. Requirements Impact Analysis

D. Statement of Architecture Work

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 9 months, 2 weeks ago

Selected Answer: B

32.2.11 Change Request
Purpose
During implementation of an architecture, as more facts become known, it is possible that the original Architecture Definition and requirements are not suitable or are not sufficient to complete the implementation of a solution. In these circumstances, it is necessary for implementation projects to either deviate from the suggested architectural approach or to request scope extensions. Additionally, external factors - such as market factors, changes in business strategy, and new technology opportunities - may open up opportunities to extend and refine the architecture.

In these circumstances, a Change Request may be submitted in order to kick-start a further cycle of architecture work.

https://pubs.opengroup.org/architecture/togaf9-doc/m/chap32.html#tag_32_02_11

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: B

B. Change Request

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

upvoted 1 times

Question #60 *Topic 1*

Complete the sentence. All of the following describe a purpose of an Architecture Compliance review, except _____.

A. determining the technical readiness of a project

B. ensuring the application of best practices

C. identifying business transformation risks for an architecture project

D. identifying errors in an architecture project

E. identifying where architecture standards require modification

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 9 months, 2 weeks ago

Selected Answer: C

Architecture Compliance Reviews
Purpose
1-First and foremost, catch errors in the porject architecture early, and thereby reduce the cost and risk of changes required later in the life-cycle. This in turn means that the overall project time is shortened, and that the business gets the bottom-line benefit of the architecture development faster.
2-Ensure the application of best practices to architecture work
3-Identify where the standards themselves may require modification
4-Communicate the status of technical readiness of the project to management
https://www.opengroup.org/architecture/togaf7-doc/arch/p4/comp/comp.htm#:~:text=An%20architecture%20compliance%20review%20is,an%20enterprise%20architecture%20compliance%20strategy.

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: C

....business transformation risks...

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

42.3 Architecture Compliance Reviews
An Architecture Compliance review is a scrutiny of the compliance of a specific project against established architectural criteria, spirit, and business objectives. A formal process for such reviews normally forms the core of an Enterprise Architecture Compliance strategy.

42.3.1 Purpose

upvoted 1 times

Question #61 *Topic 1*

According to TOGAF, which of the following steps in Phases B, C, and D occurs before development of the baseline or target architectures?

A. Conduct formal stakeholder review

B. Create Architecture Definition Document

C. Define Roadmap components

D. Perform gap analysis

E. Select reference models, viewpoints and tools

Correct Answer: *E*

Community vote distribution

E (100%)

LillianXUE 1 month, 3 weeks ago

Selected Answer: E

7. Phase B: Business Architecture
7.3 Steps
The steps in Phase B are as follows:
7.3.1 Select Reference Models, Viewpoints, and Tools
7.3.2 Develop Baseline Business Architecture Description
7.3.3 Develop Target Business Architecture Description
7.3.4 Perform Gap Analysis
7.3.5 Define Candidate Roadmap Components
7.3.6 Resolve Impacts Across the Architecture Landscape
7.3.7 Conduct Formal Stakeholder Review
7.3.8 Finalize the Business Architecture
7.3.9 Create the Architecture Definition Document

upvoted 2 times

noureldin 9 months, 2 weeks ago

Selected Answer: E

7.3 Steps
The steps in Phase B are as follows:

7.3.1 Select Reference Models, Viewpoints, and Tools
7.3.2 Develop Baseline Business Architecture Description
7.3.3 Develop Target Business Architecture Description
7.3.4 Perform Gap Analysis
7.3.5 Define Candidate Roadmap Components
7.3.6 Resolve Impacts Across the Architecture Landscape
7.3.7 Conduct Formal Stakeholder Review
7.3.8 Finalize the Business Architecture
7.3.9 Create the Architecture Definition Document

https://pubs.opengroup.org/architecture/togaf92-doc/arch/chap07.html

upvoted 3 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

The steps in Phase B are as follows:

7.3.1 Select Reference Models, Viewpoints, and Tools
7.3.2 Develop Baseline Business Architecture Description
7.3.3 Develop Target Business Architecture Description
7.3.4 Perform Gap Analysis
7.3.5 Define Candidate Roadmap Components
7.3.6 Resolve Impacts Across the Architecture Landscape
7.3.7 Conduct Formal Stakeholder Review
7.3.8 Finalize the Business Architecture
7.3.9 Create the Architecture Definition Document

upvoted 3 times

Question #62 *Topic 1*

Which ADM phase is responsible for assessing the performance of the architecture and making recommendations for change?

A. Phase A

B. Phase E

C. Phase F

D. Phase G

E. Phase H

Correct Answer: *E*

Community vote distribution

E (100%)

LillianXUE 1 month, 3 weeks ago

Selected Answer: E

15. Phase H: Architecture Change Management
15.3 Steps
15.3.4 Provide Analysis for Architecture Change Management
Provide analysis for architecture change management:
Analyze performance
Conduct Enterprise Architecture performance reviews with service management
Assess Change Requests and reporting to ensure that the expected value realization and Service-Level Agreement (SLA) expectations of the customers are met
Undertake a gap analysis of the performance of the Enterprise Architecture
Ensure change management requests adhere to the Enterprise Architecture Governance and framework

upvoted 1 times

noureldin 11 months ago

Selected Answer: E

https://pubs.opengroup.org/architecture/togaf9-doc/arch/Figures/h_cha.png
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap15.html

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct answer

hint - cHange

upvoted 1 times

gz11 1 year, 9 months ago

Make recommendations on change requirements to meet performance targets and development of position to act.
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap15.html

upvoted 2 times

Question #63 *Topic 1*

Which ADM phase provides architectural oversight of the implementation?

A. Preliminary Phase

B. Phase A

C. Phase E

D. Phase G

E. Phase H

Correct Answer: *D*

Community vote distribution

D (100%)

LillianXUE 1 month, 3 weeks ago

Selected Answer: D

14. Phase G: Implementation Governance
This chapter provides an architectural oversight of the implementation.

upvoted 1 times

noureldin 9 months, 2 weeks ago

Selected Answer: D

This chapter provides an architectural oversight of the implementation.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap13.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: D

architectural oversight of the implementation

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

14. Phase G: Implementation Governance
This chapter provides an architectural oversight of the implementation.

upvoted 1 times

Question #64 *Topic 1*

Complete the sentence. The Solutions Continuum represents implementations of the architectures at corresponding levels of the _____.

A. Architecture Capability

B. Architecture Continuum

C. Architecture Landscape

D. Architecture Metamodel

E. Architecture Repository

Correct Answer: *B*

Community vote distribution

B (100%)

LillianXUE 1 month, 3 weeks ago

Selected Answer: B

35. Enterprise Continuum
35.4 Enterprise Continuum in Detail
35.4.2 Solutions Continuum
The Solutions Continuum represents the detailed specification and construction of the architectures at the corresponding levels of the Architecture Continuum. At each level, the Solutions Continuum is a population of the architecture with reference building blocks - either purchased products or built components - that represent a solution to the enterprise's business need expressed at that level. A populated repository based on the Solutions Continuum can be regarded as a solutions inventory or re-use library, which can add significant value to the task of managing and implementing improvements to the enterprise.

upvoted 1 times

noureldin 9 months, 2 weeks ago

Selected Answer: B

Introduction
The Solutions Continuum represents the implementations of the architectures at the corresponding levels of the Architecture Continuum

http://www.opengroup.org/public/arch/p3/ec/ec_sc.htm

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

The Solutions Continuum (see 35.4.2 Solutions Continuum) provides a consistent way to describe and understand the implementation of the assets defined in the Architecture Continuum

upvoted 1 times

RVR 2 years, 7 months ago

Reference: " Solutions Continuum represents the implementations of the architectures at the corresponding levels of the Architecture Continuum"
Link: https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap18.html

upvoted 2 times

Question #65 *Topic 1*

According to TOGAF, how is the Enterprise Continuum used in organizing and developing an architecture?

A. To aid communication and understanding between architects

B. To coordinate with the other management frameworks in use

C. To describe how an architecture addresses stakeholder concerns

D. To evaluate how best to develop and implement an architecture

E. To help identify and understand business requirements

Correct Answer: *A*

Community vote distribution

A (100%)

LillianXUE 1 month, 3 weeks ago

Selected Answer: A

35.1 Overview
The Enterprise Continuum provides methods for classifying architecture and solution artifacts, both internal and external to the Architecture Repository, as they evolve from generic Foundation Architectures to Organization-Specific Architectures.

The Enterprise Continuum enables the architect to articulate the broad perspective of what, why, and how the Enterprise Architecture has been designed with the factors and drivers considered. The Enterprise Continuum is an important aid to communication and understanding, both within individual enterprises, and between customer enterprises and vendor organizations. Without an understanding of "where in the continuum you are", people discussing architecture can often talk at cross-purposes because they are referencing different points in the continuum at the same time, without realizing it.

upvoted 1 times

noureldin 9 months, 2 weeks ago

Selected Answer: A

35.1 Overview

The Enterprise Continuum enables the architect to articulate the broad perspective of what, why, and how the Enterprise Architecture has been designed with the factors and drivers considered. The Enterprise Continuum is an important aid to communication and understanding, both within individual enterprises, and between customer enterprises and vendor organizations

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap35.html

upvoted 1 times

Banzaaai 1 year ago

Selected Answer: A

between architects

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

35.1 Overview
The Enterprise Continuum provides methods for classifying architecture and solution artifacts, both internal and external to the Architecture Repository, as they evolve from generic Foundation Architectures to Organization-Specific Architectures.

The Enterprise Continuum enables the architect to articulate the broad perspective of what, why, and how the Enterprise Architecture has been designed with the factors and drivers considered. The Enterprise Continuum is an important aid to communication and understanding, both within individual enterprises, and between customer enterprises and vendor organizations. Without an understanding of "where in the continuum you are", people discussing architecture can often talk at cross-purposes because they are referencing different points in the continuum at the same time, without realizing it.

upvoted 1 times

Question #66 *Topic 1*

Which one of the following provides a foundation for making architecture and planning decisions, framing policies, procedures, and standards, and supporting resolution of contradictory situations?

A. Architecture principles

B. Buy lists

C. Procurement policies

D. Requirements

E. Stakeholder concerns

Correct Answer: *A*

Community vote distribution

A (100%)

LillianXUE 1 month, 3 weeks ago

Selected Answer: A

20. Architecture Principles
20.4 Developing Architecture Principles
20.4.1 Qualities of Principles
Merely having a written statement that is called a principle does not mean that the principle is good, even if everyone agrees with it.

A good set of principles will be founded in the beliefs and values of the organization and expressed in language that the business understands and uses. Principles should be few in number, future-oriented, and endorsed and championed by senior management. They provide a firm foundation for making architecture and planning decisions, framing policies, procedures, and standards, and supporting resolution of contradictory situations. A poor set of principles will quickly become disused, and the resultant architectures, policies, and standards will appear arbitrary or self-serving, and thus lack credibility. Essentially, principles drive behavior.

upvoted 1 times

Jodash 2 months, 1 week ago

Correct Answer : A

upvoted 1 times

noureldin 9 months, 2 weeks ago

Selected Answer: A

20.4.1 Qualities of Principles
Merely having a written statement that is called a principle does not mean that the principle is good, even if everyone agrees with it.
A good set of principles will be founded in the beliefs and values of the organization and expressed in language that the business understands and uses. Principles should be few in number, future-oriented, and endorsed and championed by senior management. They provide a firm foundation for making architecture and planning decisions, framing policies, procedures, and standards, and supporting resolution of contradictory situations. A poor set of principles will quickly become disused, and the resultant architectures, policies, and standards will appear arbitrary or self-serving, and thus lack credibility. Essentially, principles drive behavior.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap20.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

https://pubs.opengroup.org/architecture/togaf9-doc/arch/index.html
A good set of principles will be founded in the beliefs and values of the organization and expressed in language that the business understands and uses. Principles should be few in number, future-oriented, and endorsed and championed by senior management. They provide a firm foundation for making architecture and planning decisions, framing policies, procedures, and standards, and supporting resolution of contradictory situations. A poor set of principles will quickly become disused, and the resultant architectures, policies, and standards will appear arbitrary or self-serving, and thus lack credibility. Essentially, principles drive behavior.

upvoted 1 times

Question #67 *Topic 1*

According to TOGAF, which of the following best describes the purpose of the Architecture Roadmap?

A. To ensure that architecture information is communicated to the right stakeholders at the right time

B. To evangelize the architecture to the end user community

C. To govern the architecture through to implementation

D. To keep the Architecture Review Board informed of changes to the architecture

E. To show progression of change from the Baseline Architecture to the Target Architecture

Correct Answer: *E*

Community vote distribution

E (100%)

LillianXUE 1 month, 3 weeks ago

Selected Answer: E

32. Architecture Deliverables
32.2 Deliverable Descriptions
32.2.7 Architecture Roadmap
Purpose
The Architecture Roadmap lists individual work packages that will realize the Target Architecture and lays them out on a timeline to show progression from the Baseline Architecture to the Target Architecture. The Architecture Roadmap highlights individual work packages' business value at each stage. Transition Architectures necessary to effectively realize the Target Architecture are identified as intermediate steps. The Architecture Roadmap is incrementally developed throughout Phases E and F, and informed by readily identifiable roadmap components from Phase B, C, and D within the ADM.

upvoted 2 times

noureldin 9 months, 2 weeks ago

Selected Answer: E

32.2.7 Architecture Roadmap
Purpose
The Architecture Roadmap lists individual work packages that will realize the Target Architecture and lays them out on a timeline to show progression from the Baseline Architecture to the Target Architecture.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap32.html

upvoted 2 times

Banzaaai 1 year, 1 month ago

Selected Answer: E

E. To show progression of change from the Baseline Architecture to the Target Architecture

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

32.2.7 Architecture Roadmap
Purpose
The Architecture Roadmap lists individual work packages that will realize the Target Architecture and lays them out on a timeline to show progression from the Baseline Architecture to the Target Architecture. The Architecture Roadmap highlights individual work packages' business value at each stage. Transition Architectures necessary to effectively realize the Target Architecture are identified as intermediate steps. The Architecture Roadmap is incrementally developed throughout Phases E and F, and informed by readily identifiable roadmap components from Phase B, C, and D within the ADM.

upvoted 2 times

Question #68 *Topic 1*

What technique does TOGAF recommend that focuses on achieving business outcomes rather than just technical deliverables?

A. Business Transformation Readiness Assessment

B. Business Value Assessment Technique

C. Capability-Based Planning

D. Communications and Stakeholder Management

E. Quality Function Deployment

Correct Answer: *C*

Community vote distribution

C (100%)

gz11 Highly Voted 1 year, 9 months ago

This chapter provides an overview of capability-based planning, a business planning technique that focuses on business outcomes.
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap28.html

upvoted 7 times

moshos 4 months, 1 week ago

Also:
"On the other hand, IT projects were often described in terms of technical deliverables not as business outcomes, making it difficult for business to appreciate what was being delivered and often the IT architects lost sight of the ultimate business goal. Capability-based planning frames all phases of the architecture development in the context of business outcomes, clearly linking the IT vision, architectures (ABBs and SBBs), and the Implementation and Migration Plans with the corporate strategic, business, and line-of-business plans."

upvoted 1 times

LillianXUE Most Recent 1 month, 3 weeks ago

Selected Answer: C

28. Capability-Based Planning
This chapter provides an overview of capability-based planning, a business planning technique that focuses on business outcomes. It also copes well with the friction of co-ordinating projects across corporate functional domains that together enable the enterprise to achieve that capability (for example, electronic service delivery).

upvoted 1 times

noureldin 9 months, 2 weeks ago

Selected Answer: C

This chapter provides an overview of capability-based planning, a business planning technique that focuses on business outcomes. It also copes well with the friction of co-ordinating projects across corporate functional domains that together enable the enterprise to achieve that capability (for example, electronic service delivery).

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap28.html

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

This chapter provides an overview of capability-based planning, a business planning technique that focuses on business outcomes. It also copes well with the friction of co-ordinating projects across corporate functional domains that together enable the enterprise to achieve that capability (for example, electronic service delivery).

upvoted 1 times

Question #69 *Topic 1*

Which model within TOGAF is closely related to the concept of Boundaryless Information Flow?

A. The ARTS data model

B. The Architecture Governance Framework

C. The Enterprise Continuum

D. The Integrated Information Infrastructure Model

E. The TOGAF Technical Reference Model

Correct Answer: *D*

Community vote distribution

D (100%)

LillianXUE 1 month, 3 weeks ago

Selected Answer: D

3. Definitions
3.22 Boundaryless Information Flow™
A shorthand representation of "access to integrated information to support business process improvements" representing a desired state of an enterprise's infrastructure specific to the business needs of the organization.
Note:
The need for Boundaryless Information Flow - a trademark of The Open Group - is described in the TOGAF® Series Guide: The TOGAF Integrated Information Infrastructure Reference Model (III-RM).

upvoted 1 times

noureldin 9 months, 2 weeks ago

Selected Answer: D

The TOGAF® Standard, a Standard of The Open Group
This Document
The Integrated Information Infrastructure Reference Model (III-RM) demonstrates an architected approach to enable Boundaryless Information Flow.

https://pubs.opengroup.org/togaf-standard/reference-models/iiirm.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

3.22 Boundaryless Information Flow™
A shorthand representation of "access to integrated information to support business process improvements" representing a desired state of an enterprise's infrastructure specific to the business needs of the organization.
Note:
The need for Boundaryless Information Flow - a trademark of The Open Group - is described in the TOGAF® Series Guide: The TOGAF Integrated Information Infrastructure Reference Model (III-RM).

upvoted 1 times

Question #70 *Topic 1*

Which one of the following does TOGAF state is an objective for Phase A: Architecture Vision?

A. To create an implementation and migration strategy

B. To establish an architecture change management process

C. To priorities work packages and projects

D. To validate the business principles, goals, drivers and key performance indicators

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 9 months, 2 weeks ago

Selected Answer: D

7.1 Objectives
The objectives of Phase A are:

To validate the business principles, business goals, and strategic business drivers of the organization and the enterprise architecture Key Performance Indicators (KPIs)

https://pubs.opengroup.org/architecture/togaf90-doc/arch/chap07.html

upvoted 2 times

Banzaaai 1 year, 1 month ago

Selected Answer: D

D. To validate the business principles, goals, drivers and key performance indicators

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

The steps in Phase A are as follows:

6.3.1 Establish the Architecture Project
6.3.2 Identify Stakeholders, Concerns, and Business Requirements
6.3.3 Confirm and Elaborate Business Goals, Business Drivers, and Constraints
6.3.4 Evaluate Capabilities
6.3.5 Assess Readiness for Business Transformation
6.3.6 Define Scope
6.3.7 Confirm and Elaborate Architecture Principles, including Business Principles
6.3.8 Develop Architecture Vision
6.3.9 Define the Target Architecture Value Propositions and KPIs
6.3.10 Identify the Business Transformation Risks and Mitigation Activities
6.3.11 Develop Statement of Architecture Work; Secure Approval

upvoted 1 times

Question #71 *Topic 1*

In which of the following ADM Phases do building blocks become implementation-specific?

A. Phase A

B. Phase B

C. Phase C

D. Phase D

E. Phase E

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 9 months, 1 week ago

Selected Answer: E

Building Blocks and the ADM
Building Block Specification Process in the ADM

Finally, in Phase E the building blocks become more implementation-specific as SBBs, and their interfaces become the detailed architecture specification. The output of Phase E is the building block architecture, both in ABB (i.e., functionally defined) and SBB (i.e., product-specific) forms.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap32.html#:~:text=Finally%2C%20in%20Phase%20E%20the,%2C%20product%2Dspecific)%20forms.

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

upvoted 1 times

gz11 1 year, 9 months ago

"Opportunities and Solutions" the building blocks become more implementation specific as Solution Building Blocks, and their interfaces become the detailed architecture specification.

http://www.opengroup.org/public/arch/p4/bbs/bbs_adm.htm

upvoted 2 times

Question #72 *Topic 1*

Which of the following best describes an approach for adapting the ADM in the situation where business principles dictate that a packaged solution be used?

A. Completion of the Business Architecture should follow the Information Systems Architecture

B. Create an Architecture Vision and then a detailed Business Architecture

C. Produce a "cut-down" version of the ADM suitable to the resources available

D. Tailor the ADM in conjunction with another architecture framework that has deliverables specific to the vertical sector

E. Tailor the ADM to reflect the relationships with, and dependencies on other management processes within the organization

Correct Answer: *A*

Community vote distribution

A (80%) E (20%)

vicpada 3 weeks, 1 day ago

Selected Answer: E

I believe it should be E "E. Tailor the ADM to reflect the relationships with, and dependencies on other management processes within the organization". TOGAF says it "may well follow completion...", not that "it should follow completion...". It is a possibility to change the order of the phases. It is not mandatory to change the order of the phases.

upvoted 1 times

noureldin 9 months, 1 week ago

Selected Answer: A

Adapting the ADM

The order of phases may also be defined by the business and architecture principles of an enterprise. For example, the business principles may dictate that the enterprise be prepared to adjust its business processes to meet the needs of a packaged solution, so that it can be implemented quickly to enable fast response to market changes. In such a case, the Business Architecture (or at least the completion of it) may well follow completion of the Information Systems Architecture or the Technology Architecture

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap03.html

upvoted 3 times

Banzaaai 1 year ago

Selected Answer: A

A. Completion of the Business Architecture should follow the Information Systems Architecture

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

The order of phases may also be defined by the Architecture Principles and business principles of an enterprise. For example, the business principles may dictate that the enterprise be prepared to adjust its business processes to meet the needs of a packaged solution, so that it can be implemented quickly to enable fast response to market changes. In such a case, the Business Architecture (or at least the completion of it) may well follow completion of the Information Systems Architecture or the Technology Architecture.

upvoted 1 times

ffffiii 1 year, 8 months ago

this scenario keep coming up in part II

upvoted 1 times

nilya 2 years, 1 month ago

Check section 4.3 Adapting the ADM in C182.

The order of phases may also be defined by the Architecture Principles and business principles of an enterprise. For example, the business principles may dictate that the enterprise be prepared to adjust its business processes to meet the needs of a packaged solution, so that it can be implemented quickly to enable fast response to market changes. In such a case, the Business Architecture (or at least the completion of it) may well follow completion of the Information Systems Architecture or the Technology Architecture.

upvoted 2 times

RVR 2 years, 7 months ago

Reference: "For example, the business principles may dictate that the enterprise be prepared to adjust its business processes to meet the needs of a packaged solution, so that it can be implemented quickly to enable fast response to market changes. In such a case, the

Business Architecture (or at least the completion of it) may well follow completion of the Information Systems Architecture or the Technology Architecture."
Link: https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap03.htm
upvoted 2 times

praveenraja 2 years, 8 months ago
I did not understand this answer. Some please explain
upvoted 1 times

Question #73 *Topic 1*

Which Architecture domain is recommended to be the first architecture work undertaken in the ADM cycle?

A. Application Architecture

B. Business Architecture

C. Data Architecture

D. Technology Architecture

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 9 months, 1 week ago
Selected Answer: B
8.2 Approach
8.2.1 General
A knowledge of the Business Architecture is a prerequisite for architecture work in any other domain (Data, Application, Technology), and is therefore the first architecture activity that needs to be undertaken, if not catered for already in other organizational processes (enterprise planning, strategic business planning, business process re-engineering, etc.).

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap08.html
upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago
Correct Answer
upvoted 1 times

Question #74 *Topic 1*

Complete the sentence. According to TOGAF, all of the following are responsibilities of an Architecture Board, except _____.

A. Ensuring consistency between sub-architectures

B. Ensuring flexibility of the enterprise architecture to meet business needs

C. Improving the maturity of the organization's architecture discipline

D. Monitoring of architecture contracts

E. Preparing architecture review reports

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 11 months ago

Selected Answer: E

The Architecture Board is typically made responsible, and accountable, for achieving some or all of the following goals:
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap41.html#tag_41_02

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

upvoted 1 times

RanjitBisoyi 1 year, 9 months ago

Correct answer.
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap41.html#tag_41_02

upvoted 1 times

riyamalin 2 years, 7 months ago

TOGAF 9.2 has only 6 parts which are
PART I - Introduction
PART II - ADM
PART III - ADM Guidelines & Techniques
PART IV - Architecture Content Framework
PART V - Enterprise Continuum & Tools
PART VI - Architecture Capability Framework

However answer is correct :)

upvoted 1 times

Question #75 *Topic 1*

Which section of the TOGAF document contains a structured metamodel for architectural artifacts?

A. Part II: Architecture Development Method

B. Part III: ADM Guidelines and Techniques

C. Part IV: Architecture Content Framework

D. Part VI: TOGAF Reference Models

E. Part VII: Architecture Capability Framework

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 9 months, 1 week ago

Selected Answer: C

29.1 Overview
The content framework provides a structural model for architectural content that allows the major work products that an architect creates to be consistently defined, structured, and presented.

The Architecture Content Framework uses the following three categories to describe the type of architectural work product within the context of use:

• An artifact is an architectural work product that describes an aspect of the architecture

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap29.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: C

structured metamodel

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

upvoted 1 times

riyamalin 2 years, 7 months ago

TOGAF 9.2 doesn't has Part VII. There are only 6 parts which are
TOGAF 9.2 has
PART I - Introduction
PART II - ADM
PART III - ADM Guidelines & Techniques
PART IV - Architecture Content Framework
PART V - Enterprise Continuum & Tools
PART VI - Architecture Capability Framework
However answer is correct

upvoted 1 times

Question #76 *Topic 1*

Which of the following statements about TOGAF Building Blocks is true?

A. A good Building Block should not be composed of other Building Blocks

B. Architecture Building Blocks should be first selected in Phase D

C. Building Block specifications should be loosely coupled to implementation

D. Custom developments are known as Architecture Building Blocks

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 9 months, 1 week ago

Selected Answer: C

37.2 Introduction to Building Blocks
37.2.2 Generic Characteristics
A building block's boundary and specification should be loosely coupled to its implementation; i.e., it should be possible to realize a building block in several different ways without impacting the boundary or specification of the building block.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap37.html#:~:text=A%20building%20block's%20boundary%20and,specification%20of%20the%20building%20block.

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

upvoted 1 times

RanjitBisoyi 1 year, 9 months ago

Correct
C. Building Block specifications should be loosely coupled to implementation

upvoted 1 times

Question #77 *Topic 1*

According to TOGAF, which of the following is a characteristic of a Foundation Architecture?

A. It contains only solution building blocks

B. It contains business functions and processes specific to a particular industry sector

C. It contains building blocks and their corresponding standards

D. It includes a model of application components and application services software, including brokering applications

E. It includes models for common high-level business functions, such as supply chain management

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 9 months, 1 week ago

Selected Answer: C

The Architecture Continuum
Foundation Architecture
A Foundation Architecture is an architecture of building blocks and corresponding standards that supports all the common systems architectures and, therefore, the complete computing environment.

For The Open Group, this Foundation Architecture is the Technical Reference Model (TRM) and Standards Information Base (SIB). The TOGAF ADM explains how to get from that Foundation Architecture to an enterprise-specific one.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap18.html#:~:text=A%20Foundation%20Architecture%20is%20an,Standards%20Information%20Base%20(SIB).

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: C

C. It contains building blocks and their corresponding standards

upvoted 1 times

yuemi 1 year, 5 months ago

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap18.html
A Foundation Architecture is an architecture of building blocks and corresponding standards that supports all the common systems architectures and, therefore, the complete computing environment.

For The Open Group, this Foundation Architecture is the Technical Reference Model (TRM) and Standards Information Base (SIB). The TOGAF ADM explains how to get from that Foundation Architecture to an enterprise-specific one.

The TOGAF TRM and SIB describe a fundamental architecture upon which other, more specific architectures can be based. The TOGAF Foundation Architecture contains many alternatives in each of the ABBs. Other characteristics of the TOGAF Foundation Architecture include the following:

Reflects general computing requirements
Reflects general building blocks
Defines technology standards for implementing these building blocks
Provides direction for products and services
Reflects the function of a complete, robust computing environment that can be used as a foundation
Provides open system standards, directions, and recommendations
Reflects directions and strategies

upvoted 1 times

Question #78 *Topic 1*

Complete the sentence. TOGAF covers the development of four architecture domains, Business, Data, Technology and _____.

A. Application

B. Capability

C. Segment

D. Transition

E. Vision

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 9 months, 1 week ago

Selected Answer: A

2.3 What Kind of Architecture Does the TOGAF Standard Deal With?
There are four architecture domains that are commonly accepted as subsets of an overall Enterprise Architecture, all of which the TOGAF standard is designed to support:

The Business Architecture defines the business strategy, governance, organization, and key business processes
The Data Architecture describes the structure of an organization's logical and physical data assets and data management resources
The Application Architecture provides a blueprint for the individual applications to be deployed, their interactions, and their relationships to the core business processes of the organization
The Technology Architecture describes the logical software and hardware capabilities that are required to support the deployment of business, data, and application services; this includes IT infrastructure, middleware, networks, communications, processing, standards, etc.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap02.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

upvoted 1 times

Question #79 *Topic 1*

Which of the following describes an objective of Phase G: Implementation Governance?

A. Finalize the Implementation and Migration Plan

B. Establish the recourses for architecture governance

C. Ensure conformance for the target architecture

D. Operate the governance framework

E. Develop the Target Technology Architecture

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 9 months, 1 week ago

Selected Answer: C

15.1 Objectives
The objectives of Phase G are to:

Ensure conformance with the Target Architecture by implementation projects
Perform appropriate Architecture Governance functions for the solution and any implementation-driven architecture Change Requests

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap15.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

14.1 Objectives
The objectives of Phase G are to:

Ensure conformance with the Target Architecture by implementation projects
Perform appropriate Architecture Governance functions for the solution and any implementation-driven architecture Change Requests

upvoted 1 times

RVR 2 years, 7 months ago

Reference: "Ensure conformance with the Target Architecture by implementation projects"
Link: https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap14.html

upvoted 3 times

Question #80 *Topic 1*

Which of the following best describes the purpose of the Statement of Architecture Work?

A. It contains an assessment of the current architecture requirements

B. It defines the scope and approach to complete an architecture project

C. It is sent from the sponsor and triggers the start of an architecture development cycle

D. It provides a high-level aspirational view of the end architecture project

E. It provides a schedule for implementation of the target architecture

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 9 months, 1 week ago

Selected Answer: B

36.2 Deliverable Descriptions
36.2.20 Statement of Architecture Work
Purpose
The Statement of Architecture Work defines the scope and approach that will be used to complete an architecture development cycle. The Statement of Architecture Work is typically the document against which successful execution of the architecture project will be measured and may form the basis for a contractual agreement between the supplier and consumer of architecture services.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap36.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: B

It defines the scope and approach to complete an architecture project

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

32.2.20 Statement of Architecture Work
Purpose
The Statement of Architecture Work defines the scope and approach that will be used to complete an architecture development cycle. The Statement of Architecture Work is typically the document against which successful execution of the architecture project will be measured and may form the basis for a contractual agreement between the supplier and consumer of architecture services.

upvoted 1 times

allanbrito 2 years ago

The Statement of Architecture Work is created as a deliverable from Phase A and defines the scope and approach that will be used to complete an Architecture Development Cycle. The Statement of Architecture Work is typically the document against which successful execution of the architecture project will be measured and may form the basis for a contractual agreement between the supplier and consumer of architecture services.

upvoted 2 times

Question #81 *Topic 1*

Which of the following describes an objective of the Preliminary Phase?

A. Develop a vision of the proposed enterprise architecture

B. Document the baseline architecture

C. Obtain approval for the Statement of Architecture Work

D. Operate the governance framework

E. Select and implement tools

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 9 months, 1 week ago

Selected Answer: E

6.1 Objectives
The objectives of the Preliminary phase are:
.
.
.
To select and implement supporting tools and other infrastructure to support the architecture activity

https://pubs.opengroup.org/architecture/togaf90-doc/m/chap06.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

5.1 Objectives
The objectives of the Preliminary Phase are to:

Determine the Architecture Capability desired by the organization:
Review the organizational context for conducting Enterprise Architecture
Identify and scope the elements of the enterprise organizations affected by the Architecture Capability
Identify the established frameworks, methods, and processes that intersect with the Architecture Capability

Establish Capability Maturity target
Establish the Architecture Capability:
Define and establish the Organizational Model for Enterprise Architecture
Define and establish the detailed process and resources for Architecture Governance
Select and implement tools that support the Architecture Capability
Define the Architecture Principles

upvoted 1 times

RVR 2 years, 7 months ago

Reference: "Select and implement tools that support the Architecture Capability"
Link: https://pubs.opengroup.org/architecture/togaf9-doc/arch/index.html

upvoted 4 times

Question #82 *Topic 1*

In which part of the ADM cycle do building block gaps become associated with work packages that will address the gaps?

A. Preliminary Phase and Phase A

B. Phases B, C, and D

C. Phase E

D. Phase F

E. Phases G and H

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 9 months, 1 week ago

Selected Answer: C

13.4 Steps

13.4 Steps

13.4.4 Review Consolidated Requirements Across Related Business Functions
Assess the requirements, gaps, solutions, and factors to identify a minimal set of requirements whose integration into work packages would lead to a more efficient and effective implementation of the Target Architecture across the business functions that are participating in the architecture

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap13.html

upvoted 2 times

Banzaaai 1 year, 2 months ago

I dont think so. Why its not Phase F where: Establish and assign a business value to each of the work packages. The intent is to first establish what constitutes business value within the organization, how value can be measured, and then apply this to each one of the projects and project increments.

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

upvoted 1 times

Question #83 *Topic 1*

Which of the following best describes the Integrated Information Infrastructure Reference Model?

A. It is used to determine the capability level of an enterprise

B. It is a deliverable from Phase A

C. It focuses on Application Software

D. It provides a conceptual structure for architecture governance

E. It supports all the Common Systems Architectures

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 9 months, 1 week ago

Selected Answer: C

Basic Concepts
Background
"Foundation Architecture".
This section describes another reference model, one that focuses on the Application Software space, and one that is a "Common Systems Architecture" in Enterprise Continuum terms. This is the Integrated Information Infrastructure Reference Model (III-RM).

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap22.html

upvoted 3 times

Banzaaai 1 year, 2 months ago

Selected Answer: C

C. It focuses on Application Software

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

upvoted 1 times

Amarjeet 1 year, 10 months ago

The TOGAF Integrated Information Infrastructure Reference Model (III-RM) — is
a reference model that supports describing Common Systems Architecture in the Application

upvoted 3 times

Question #84 *Topic 1*

Complete the sentence. The practice by which the enterprise architecture is managed and controlled at an enterprise level is known as_____.

A. Architecture governance

B. Corporate governance

C. IT governance

D. Portfolio management

E. Technology governance

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 9 months, 1 week ago

Selected Answer: A

Introduction
Levels of Governance within the Enterprise
Architecture governance is the practice and orientation by which enterprise architectures and other architectures are managed and controlled at an enterprise-wide level.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap26.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: A

A. Architecture governance

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

44.1.1 Levels of Governance within the Enterprise
Architecture Governance is the practice and orientation by which Enterprise Architectures and other architectures are managed and controlled at an enterprise-wide level.

upvoted 1 times

Question #85 *Topic 1*

Which of the following best describes the TOGAF classification in Phase H for a re-architecting change?

A. A change driven by a requirement to derive additional value from the existing investment

B. A change driven by a requirement to increase investment in order to create new value for exploitation

C. A change driven by a requirement to reduce costs

D. A change driven by a requirement to reduce investment

E. A change driven by a requirement to re-align with the business strategy

Correct Answer: *B*

Community vote distribution

B (100%)

sim3 2 weeks, 5 days ago

Selected Answer: B

B is correct.

Another way of looking at these three choices is to say that a simplification change to an architecture is often driven by a requirement to reduce investment; an incremental change is driven by a requirement to derive additional value from existing investment; and a re-architecting change is driven by a requirement to increase investment in order to create new value for exploitation.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap15.html

upvoted 1 times

HN6366 1 month, 3 weeks ago

E is the correct answer.
Another way of looking at these three choices is to say that a simplification change to an architecture is often driven by a requirement to reduce investment; an incremental change, by a requirement to derive additional value from existing investment; and a re-architecting change, by a requirement to increase investment in order to create new value for exploitation

upvoted 2 times

sim3 2 weeks, 5 days ago

E is wrong.

upvoted 1 times

Jodash 2 months, 1 week ago

Correct Answer : B

upvoted 1 times

noureldin 9 months, 1 week ago

Selected Answer: B

15.5 Approach

15.5.2 Enterprise Architecture Change Management Process

• Re-architecting change: a re-architecting change requires putting the whole architecture through the architecture development cycle again
Another way of looking at these three choices is to say that a simplification change to an architecture is often driven by a requirement to reduce investment; an incremental change is driven by a requirement to derive additional value from existing investment; and a re-architecting change is driven by a requirement to increase investment in order to create new value for exploitation.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap15.html

upvoted 2 times

Banzaaai 1 year, 2 months ago

Selected Answer: B

B. A change driven by a requirement to increase investment in order to create new value for exploitation

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Asnwer

Re-architecting change: a re-architecting change requires putting the whole architecture through the architecture development cycle again

upvoted 1 times

harofe2121 1 year, 4 months ago

Selected Answer: B

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap16.html
Another way of looking at these three choices is to say that a simplification change to an architecture is often driven by a requirement to reduce investment; an incremental change is driven by a requirement to derive additional value from existing investment; and a re-architecting change is driven by a requirement to increase investment in order to create new value for exploitation.

upvoted 1 times

RVivek 1 year, 4 months ago

Selected Answer: B

15.5.2 " simplification change to an
architecture is often driven by a requirement to reduce investment; an incremental change is
driven by a requirement to derive additional value from existing investment; and a rearchitecting
change is driven by a requirement to increase investment in order to create new
value for exploitation.

upvoted 1 times

Cecilsin 1 year, 6 months ago

B is correct
Ref : a re-architecting change is driven by a requirement to increase investment in order to create new value for exploitation.
https://pubs.opengroup.org/architecture/togaf92-doc/arch/

upvoted 2 times

RanjitBisoyi 1 year, 9 months ago

B is correct. A re-architecting change : by a requirement to increase investment in order to create new value for exploitation.
https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap14.html

upvoted 1 times

codezombie 1 year, 11 months ago

Answer B is correct. Part of phase H, change management process.
"Re-architecting change:are-architecting change requires putting the whole architecture
through the architecture development cycle again"

upvoted 1 times

A_Wolf 2 years ago

should be re-align with Strategy

upvoted 4 times

AnilYK 2 years ago

Yes, E - re-align with Strategy

upvoted 1 times

Question #86 *Topic 1*

Which of the following best describes the purpose of the Business Transformation Readiness Assessment technique?

A. To determine if the organization is ready to undergo change

B. To determine if the stakeholders support the implementation plan

C. To ensure that there are adequate trained engineers to develop the solution

D. To ensure that there is sufficient funding to execute the transformation

E. To plan the migration steps needed to achieve the transformation

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 9 months, 1 week ago

Selected Answer: A

This chapter describes a technique known as Business Transformation Readiness Assessment, used for evaluating and quantifying an organization's readiness to undergo change.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap30.html

upvoted 2 times

Banzaaai 1 year, 2 months ago

Selected Answer: A

A. To determine if the organization is ready to undergo change

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

upvoted 2 times

Question #87 *Topic 1*

In which ADM phase is the Implementation and Migration Plan coordinated with other frameworks?

A. Phase A

B. Phase E

C. Phase F

D. Phase G

E. Phase H

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 9 months, 1 week ago

Selected Answer: C

14.1 Objectives
The objectives of Phase F are to finalize a detailed Implementation and Migration Plan; specifically:

To ensure that the Implementation and Migration Plan is co-ordinated with the various management frameworks in use within the enterprise
To prioritize all work packages, projects, and building blocks by assigning business value to each and conducting a cost/business analysis
To finalize the Architecture Vision and Architecture Definition Documents, in line with the agreed implementation approach
To confirm the Transition Architectures defined in Phase E with relevant stakeholders
To create, evolve, and monitor the detailed Implementation and Migration Plan providing necessary resources to enable the realization of the Transition Architectures, as defined in Phase E

https://pubs.opengroup.org/architecture/togaf90-doc/arch/chap14.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: C

with other frameworks

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

13.3.1 Confirm Management Framework Interactions for the Implementation and Migration Plan
This step is about co-ordinating the Implementation and Migration Plan with the management frameworks within the organization. There are typically four management frameworks that have to work closely together for the Implementation and Migration Plan to succeed

upvoted 1 times

gz11 1 year, 9 months ago

This step is about coordinating the Implementation and Migration Plan with the management frameworks within the organization.
https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap14.html

upvoted 1 times

Question #88 *Topic 1*

Which of the following is described by the TOGAF Architecture Content Framework as a type of artifact that shows lists of things?

A. Building Block

B. Catalog

C. Diagram

D. Matrix

E. Deliverable

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 9 months, 1 week ago

Selected Answer: B

29.1 Overview

An artifact is an architectural work product that describes an aspect of the architecture
Artifacts are generally classified as catalogs (lists of things), matrices (showing relationships between things), and diagrams (pictures of things). Examples include a requirements catalog, business interaction matrix, and a use-case diagram. An architectural deliverable may contain many artifacts and artifacts will form the content of the Architecture Repository.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap29.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

catalogs (lists of things),
matrices (showing relationships between things),
diagrams (pictures of things).

other options are not artifacts

upvoted 2 times

Question #89 *Topic 1*

According to TOGAF, which of the following types of architecture has major characteristics that include open system standards and general building blocks?

A. Common Systems Architecture

B. Foundation Architecture

C. Industry Architecture

D. Organization-Specific Architecture

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 9 months, 1 week ago

Selected Answer: B

The Architecture Continuum

Foundation Architecture
A Foundation Architecture is an architecture of building blocks and corresponding standards that supports all the common systems architectures and, therefore, the complete computing environment.

For The Open Group, this Foundation Architecture is the Technical Reference Model (TRM) and Standards Information Base (SIB). The TOGAF ADM explains how to get from that Foundation Architecture to an enterprise-specific one.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap18.html

upvoted 3 times

Banzaaai 1 year, 1 month ago

Selected Answer: B

B. Foundation Architecture

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

upvoted 1 times

Question #90 *Topic 1*

TOGAF uses a version numbering convention to illustrate the evolution of the Baseline and Target Architecture Definitions. Which version number in this convention indicates a formally reviewed, detailed architecture?

A. Version 0.1

B. Version 0.5

C. Version 0.9

D. Version 1.0

E. Version 1.5

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 9 months, 1 week ago

Selected Answer: D

Table 4-1: ADM Version Numbering Convention
Version 1.0 indicates a formally reviewed, detailed architecture.

https://pubs.opengroup.org/architecture/togaf92-doc/arch/chap04.html

upvoted 3 times

Banzaaai 1 year, 2 months ago

Selected Answer: D

D. Version 1.0

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

upvoted 1 times

Question #91 *Topic 1*

Which of the following best describes the TOGAF Architecture Development Method?

A. A process for managing architecture requirements

B. A classification mechanism for architectures and solutions

C. A process for managing and controlling change at an enterprise-wide level

D. A view of the Architecture Repository

E. A process for developing an organization-specific enterprise architecture

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 9 months, 1 week ago

Selected Answer: E

Relationship to Other Parts of TOGAF

The TOGAF ADM describes the process of moving from the TOGAF Foundation Architecture to an organization-specific architecture (or set of architectures), leveraging the elements of the TOGAF Foundation Architecture and other relevant architectural components and building blocks along the way.

http://www.opengroup.org/public/arch/p2/p2_intro.htm

upvoted 2 times

Banzaaai 1 year, 2 months ago

Selected Answer: E

E. A process for developing an organization-specific enterprise architecture

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

correct answer

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

2.4 Architecture Development Method
The TOGAF Architecture Development Method (ADM) provides a tested and repeatable process for developing architectures. The ADM includes establishing an architecture framework, developing architecture content, transitioning, and governing the realization of architectures.

upvoted 1 times

Question #92 *Topic 1*

Which of the following best describes the need for the ADM process to be governed?

A. To enable development of reference architectures

B. To enable a fast response to market changes

C. To build a top-down, all-inclusive architecture description

D. To permit the architecture domains to be integrated

E. To verify that the method is being applied correctly

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 9 months, 1 week ago

Selected Answer: E

Architecture Governance
The ADM, whether adapted by the organization or used as documented here, is a key process to be managed in the same manner as other architecture artefacts in the Enterprise Continuum. The Architecture Board should be satisfied that the method is being applied correctly across all phases of an architecture development iteration. Compliance with the ADM is fundamental to the governance of the architecture, to ensure that all considerations are made and all required deliverables are produced.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap03.html

upvoted 2 times

Banzaaai 1 year, 2 months ago

why itsnot To enable development of reference architectures ?

upvoted 1 times

gz11 1 year, 9 months ago

Architecture Governance
The ADM, whether adapted by the organization or used as documented here, is a key process to be managed in the same manner as other architecture artefacts in the Enterprise Continuum. The Architecture Board should be satisfied that the method is being applied correctly across all phases of an architecture development iteration. Compliance with the ADM is fundamental to the governance of the architecture, to ensure that all considerations are made and all required deliverables are produced.
Reference: https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap03.html

upvoted 2 times

Question #93 *Topic 1*

Which one of the following is an objective of Phase A, Architecture Vision?

A. Defining architecture principles

B. Defining relationships between management frameworks

C. Defining the enterprise

D. Evaluating the enterprise architecture maturity

E. Identifying stakeholders and their concerns

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 9 months, 1 week ago

Selected Answer: E

Objectives
The objectives of Phase A are:

To ensure that this evolution of the architecture development cycle has proper recognition and endorsement from the corporate management of the enterprise, and the support and commitment of the necessary line management
To validate the business principles, business goals, and strategic business drivers of the organization
To define the scope of, and to identify and prioritize the components of, the Baseline Architecture effort
To define the relevant stakeholders, and their concerns and objectives
To define the key business requirements to be addressed in this architecture effort, and the constraints that must be dealt with
To articulate an Architecture Vision that demonstrates a response to those requirements and constraints
To secure formal approval to proceed
To understand the impact on, and of, other enterprise architecture development cycles ongoing in parallel

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap05.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

The steps in Phase A are as follows:

6.3.1 Establish the Architecture Project
6.3.2 Identify Stakeholders, Concerns, and Business Requirements
6.3.3 Confirm and Elaborate Business Goals, Business Drivers, and Constraints
6.3.4 Evaluate Capabilities
6.3.5 Assess Readiness for Business Transformation
6.3.6 Define Scope
6.3.7 Confirm and Elaborate Architecture Principles, including Business Principles
6.3.8 Develop Architecture Vision
6.3.9 Define the Target Architecture Value Propositions and KPIs
6.3.10 Identify the Business Transformation Risks and Mitigation Activities
6.3.11 Develop Statement of Architecture Work; Secure Approval

upvoted 2 times

Question #94 *Topic 1*

Which of the following does TOGAF recommend for use in developing the Architecture Vision?

A. Architecture principles

B. Business scenarios

C. Business Transformation Readiness Assessment

D. Capability-based planning

E. Gap analysis

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 9 months, 1 week ago

Selected Answer: B

7.4.8 Develop Architecture Vision

Business scenarios are an appropriate and useful technique to discover and document business requirements, and to articulate an Architecture Vision that responds to those requirements

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap07.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

Business scenarios are an appropriate and useful technique to discover and document business requirements, and to articulate an Architecture Vision that responds to those requirements. Business scenarios may also be used at more detailed levels of the architecture work (e.g., in Phase B) and are described in the TOGAF® Series Guide: Business Scenarios.

upvoted 1 times

Question #95 *Topic 1*

Which one of the following is considered a relevant architecture resource in Phase D?

A. Generic application models relevant to the organization's industry sector

B. Generic business models relevant to the organization's industry sector

C. Generic data models relevant to the organization's industry sector

D. Generic technology models relevant to the organization's industry sector

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 9 months, 1 week ago

Selected Answer: D

Architecture Continuum
As part of Phase D, the architecture team will need to consider what relevant Technology Architecture resources are available in the Architecture Continuum.
In particular:
• The TOGAF Technical Reference Model (TRM)
• Generic technology models relevant to the organization's industry "vertical" sector

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap10.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: D

D. Generic technology models relevant to the organization's industry sector

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

correct answer

upvoted 1 times

Question #96 *Topic 1*

In which section of the TOGAF template for Architecture Principles would a reader find the answer to the question of "How does this affect me"?

A. Implications

B. Name

C. Rationale

D. Statement

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 9 months, 1 week ago

Selected Answer: A

20.3 Components of Architecture Principles
Implications
Should highlight the requirements, both for the business and IT, for carrying out the principle - in terms of resources, costs, and activities/tasks. It will often be apparent that current systems, standards, or practices would be incongruent with the principle upon adoption. The impact to the business and consequences of adopting a principle should be clearly stated. The reader should readily discern the answer to: "How does this affect me?". It is important not to oversimplify, trivialize, or judge the merit of the impact. Some of the implications will be identified as potential impacts only, and may be speculative rather than fully analyzed.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap20.html

upvoted 2 times

noureldin 9 months, 1 week ago

Selected Answer: A

20.3 Components of Architecture Principles
Implications

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

correct answer

upvoted 1 times

gz11 1 year, 9 months ago

Implications – Should highlight the requirements, both for the business and IT, for carrying out the principle — in terms of resources, costs, and activities/tasks. It will often be apparent that current systems, standards, or practices would be incongruent with the principle upon adoption. The impact to the business and consequences of adopting a principle should be clearly stated. The reader should readily discern the answer to: “How does this affect me?”

upvoted 2 times

Question #97 *Topic 1*

According to TOGAF, which of the following terms is defined as the key interests that are crucially important to stakeholders?

A. Concerns

B. Principles

C. Requirements

D. Views

E. Viewpoints

Correct Answer: *A*

Community vote distribution

A (100%)

Jodash 2 months, 1 week ago

Correct Answer : A

upvoted 1 times

noureldin 9 months, 1 week ago

Selected Answer: A

3.30 Concerns
The key interests that are crucially important to the stakeholders in a system, and determine the acceptability of the system. Concerns may pertain to any aspect of the system's functioning, development, or operation, including considerations such as performance, reliability, security, distribution, and evolvability.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap03.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

correct answer

upvoted 1 times

Question #98 *Topic 1*

When using a cycle of the ADM to establish an Architecture Capability as described in TOGAF Part VII, which architecture would describe the infrastructure requirements?

A. Application Architecture

B. Business Architecture

C. Data Architecture

D. Technology Architecture

E. Transition Architecture

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 9 months, 1 week ago

Selected Answer: D

46.1 Overview
The Technology Architecture that depicts the architecture practice's infrastructure requirements and deployment in support of the architecture applications and Enterprise Continuum
https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap46.html

upvoted 2 times

Banzaaai 1 year, 2 months ago

Selected Answer: D

D. Technology Architecture

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct, TOGAF 9.2 does not have VII, but answer is correct

upvoted 1 times

allanbrito 2 years ago

Correct, TOGAF 9.2 does not have VII, but answer is correct

upvoted 1 times

heysubhu 3 years ago

seem the question is outdated. as per 9.2 the section VII discuss the appendices

upvoted 1 times

Question #99 *Topic 1*

Which of the following best describes the class of information known as the Reference Library within the Architecture Repository?

A. A description of the organization specific architecture framework and method

B. A record of the governance activity across the enterprise

C. Guidelines and templates used to create new architectures

D. Processes to support governance of the Architecture Repository

E. Specifications to which architectures must conform

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 9 months, 1 week ago

Selected Answer: C

41.1 Overview
The Reference Library provides guidelines, templates, patterns, and other forms of reference material that can be leveraged in order to accelerate the creation of new architectures for the enterprise.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap41.html

upvoted 2 times

Banzaaai 1 year, 2 months ago

Selected Answer: C

C. Guidelines and templates used to create new architectures

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

The Reference Library provides guidelines, templates, patterns, and other forms of reference material that can be leveraged in order to accelerate the creation of new architectures for the enterprise

upvoted 1 times

Question #100 *Topic 1*

Complete the sentence. TOGAF defines five criteria for a good set of principles: Understandable, Robust, Complete, Consistent and_____.

A. Agile

B. Dynamic

C. Comprehensive

D. Rational

E. Stable

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 9 months, 1 week ago

Selected Answer: E

20.4 Developing Architecture Principles
20.4.1 Qualities of Principles
Understandable: the underlying tenets can be quickly grasped and understood by individuals throughout the organization
Robust: enable good quality decisions about architectures and plans to be made, and enforceable policies and standards to be created
Complete: every potentially important principle governing the management of information and technology for the organization is defined - the principles cover every situation perceived
Consistent: strict adherence to one principle may require a loose interpretation of another principle
Stable: principles should be enduring, yet able to accommodate changes
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap20.html

upvoted 2 times

noureldin 11 months ago

Selected Answer: E

20.4.1 Qualities of Principles

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap20.html

upvoted 1 times

Banzaaai 1 year, 2 months ago

Selected Answer: E

E. Stable

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

SUR - CC

upvoted 1 times

Question #101 *Topic 1*

Complete the sentence. According to TOGAF, a _____is a representation of a system from the perspective of a related set of_____.

A. view, concerns

B. viewpoint, views

C. view, requirements

D. view, stakeholders

Correct Answer: *A*

Community vote distribution

A (100%)

LillianXUE 1 month, 3 weeks ago

Selected Answer: A

3. Definitions
3.17 Architecture View
A representation of a system from the perspective of a related set of concerns.
Note:
In some sections of this standard, the term "view" is used as a synonym for "architecture view".

upvoted 1 times

noureldin 9 months, 1 week ago

Selected Answer: A

31.1 Basic Concepts
An "architecture view" is a representation of a system from the perspective of a related set of concerns. It consists of one or more architecture models of the system.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap31.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

3.17 Architecture View
A representation of a system from the perspective of a related set of concerns.
Note:
In some sections of this standard, the term "view" is used as a synonym for "architecture view".

upvoted 1 times

Question #102 *Topic 1*

Which of the following best describes the Standards Information Base?

A. A repository area holding a description of the organization specific architecture framework and method

B. A repository area holding a record of the governance activity across the enterprise

C. A repository area holding guidelines and templates used to create new architectures

D. A repository area holding processes to support governance of the Architecture Repository

E. A repository area holding specifications to which architectures must conform

Correct Answer: *E*

Community vote distribution

E (100%)

LillianXUE 1 month, 3 weeks ago

Selected Answer: E

37. Architecture Repository
37.4 Standards Information Base
37.4.1 Overview
The Standards Information Base provides a repository area to hold a set of specifications, to which architectures must conform.
Establishment of a Standards Information Base provides an unambiguous basis for Architecture Governance because:

The standards are easily accessible to projects and therefore the obligations of the project can be understood and planned for
Standards are stated in a clear and unambiguous manner, so that compliance can be objectively assessed

upvoted 1 times

noureldin 9 months, 1 week ago

Selected Answer: E

37.4 Standards Information Base
37.4.1 Overview
The Standards Information Base provides a repository area to hold a set of specifications, to which architectures must conform.
Establishment of a Standards Information Base provides an unambiguous basis for Architecture Governance because:
• The standards are easily accessible to projects and therefore the obligations of the project can be understood and planned for
• Standards are stated in a clear and unambiguous manner, so that compliance can be objectively assessed
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap37.html

upvoted 2 times

Banzaaai 1 year, 2 months ago

Selected Answer: E

E. A repository area holding specifications to which architectures must conform

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

upvoted 1 times

yuemi 1 year, 5 months ago

9.2 Link to Architecture Repository.
The Standards Information Base provides a repository area to hold a set of specifications, to which architectures must conform.
Establishment of a Standards Information Base provides an unambiguous basis for Architecture Governance because:

The standards are easily accessible to projects and therefore the obligations of the project can be understood and planned for
Standards are stated in a clear and unambiguous manner, so that compliance can be objectively assessed
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap37.html

upvoted 2 times

RVR 2 years, 7 months ago

Reference: "The Standards Information Base provides a repository area to hold a set of specifications, to which architectures must conform."
Link: https://pubs.opengroup.org/architecture/togaf9-doc/arch/index.html

upvoted 4 times

Question #103 *Topic 1*

Which of the following best describes the purpose of the Gap Analysis technique?

A. To determine service levels for the architecture

B. To establish quality metrics for the architecture

C. To identify commercial building blocks to be purchased

D. To identify missing functions

E. To validate nonfunctional requirements

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 9 months, 1 week ago

Selected Answer: D

27.1 Introduction
A key step in validating an architecture is to consider what may have been forgotten. The architecture must support all of the essential information processing needs of the organization. The most critical source of gaps that should be considered is stakeholder concerns that have not been addressed in prior architectural work.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap27.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

The technique known as gap analysis is widely used in the TOGAF Architecture Development Method (ADM) to validate an architecture that is being developed. The basic premise is to highlight a shortfall between the Baseline Architecture and the Target Architecture; that is, items that have been deliberately omitted, accidentally left out, or not yet defined.

upvoted 1 times

Question #104 *Topic 1*

Which of the following describes how the Enterprise Continuum is used when developing an Enterprise Architecture?

A. To describe how an architecture addresses stakeholder concerns

B. To identify and understand business requirements

C. To classify architecture and solution assets

D. To coordinate with the other management frameworks in use

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 9 months, 1 week ago

Selected Answer: C

39.1 Overview
The Enterprise Continuum provides methods for classifying architecture and solution artifacts, both internal and external to the Architecture Repository, as they evolve from generic Foundation Architectures to Organization-Specific Architectures.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap39.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: C

C. To classify architecture and solution assets

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

35.1 Overview
The Enterprise Continuum provides methods for classifying architecture and solution artifacts, both internal and external to the Architecture Repository, as they evolve from generic Foundation Architectures to Organization-Specific Architectures.

upvoted 1 times

Question #105 *Topic 1*

Complete the sentence by selecting the applicable pair of words. A/an _____is used in Phase A to help identify and understand business _____that the architecture has to address.

A. activity model, perspective

B. business scenario, requirements

C. use case, interconnections

D. architecture view, concerns

E. business transformation readiness assessment, constraints

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 9 months, 1 week ago

Selected Answer: B

6.3 Steps
6.3.8 Develop Architecture Vision
Business scenarios are an appropriate and useful technique to discover and document business requirements, and to articulate an Architecture Vision that responds to those requirements. Business scenarios may also be used at more detailed levels of the architecture work (e.g., in Phase B) and are described in the TOGAF® Series Guide: Business Scenarios.
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap06.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

6.3.8 Develop Architecture Vision
Business scenarios are an appropriate and useful technique to discover and document business requirements, and to articulate an Architecture Vision that responds to those requirements. Business scenarios may also be used at more detailed levels of the architecture work (e.g., in Phase B) and are described in the TOGAF® Series Guide: Business Scenarios.

upvoted 1 times

Question #106 *Topic 1*

According to TOGAF, which of the following best describes the purpose of an Architecture Roadmap?

A. To act as a deliverable container for artifacts created during a project

B. To ensure that architecture information is communicated to the right stakeholders at the right time

C. To govern the architecture throughout its implementation process

D. To provide a high-level view of the end architecture product

E. To show progression of change from the Baseline Architecture to the Target Architecture

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 9 months, 1 week ago

Selected Answer: E

32.2 Deliverable Descriptions
32.2.7 Architecture Roadmap
Purpose
The Architecture Roadmap lists individual work packages that will realize the Target Architecture and lays them out on a timeline to show progression from the Baseline Architecture to the Target Architecture. The Architecture Roadmap highlights individual work packages' business value at each stage. Transition Architectures necessary to effectively realize the Target Architecture are identified as intermediate steps. The Architecture Roadmap is incrementally developed throughout Phases E and F, and informed by readily identifiable roadmap components from Phase B, C, and D within the ADM.
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap32.html

upvoted 2 times

Banzaaai 1 year, 2 months ago

Selected Answer: E

E. To show progression of change from the Baseline Architecture to the Target Architecture

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

32.2.7 Architecture Roadmap
Purpose
The Architecture Roadmap lists individual work packages that will realize the Target Architecture and lays them out on a timeline to show progression from the Baseline Architecture to the Target Architecture. The Architecture Roadmap highlights individual work packages' business value at each stage. Transition Architectures necessary to effectively realize the Target Architecture are identified as intermediate steps. The Architecture Roadmap is incrementally developed throughout Phases E and F, and informed by readily identifiable roadmap components from Phase B, C, and D within the ADM.

upvoted 1 times

Question #107 *Topic 1*

Which of the following does the TOGAF standard describe as an Architecture Pattern?

A. An implementation specific solution building block

B. A work product describing an aspect of an architecture

C. A detailed description of the interfaces between building blocks

D. A package of functionality defined to meet the business needs of the organization.

E. A way to identify combinations of building blocks that have been proven to deliver solutions

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 9 months, 1 week ago

Selected Answer: E

22.1 Introduction
22.1.1 Background
Patterns offer the promise of helping the architect to identify combinations of Architecture and/or Solution Building Blocks (ABBs/SBBs) that have been proven to deliver effective solutions in the past, and may provide the basis for effective solutions in the future.
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap22.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: E

A way to identify

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

22.1.1 Background
A "pattern" has been defined as: "an idea that has been useful in one practical context and will probably be useful in others" (Source: Analysis Patterns - Re-usable Object Models, by M. Fowler).

In the TOGAF standard, patterns are considered to be a way of putting building blocks into context; for example, to describe a re-usable solution to a problem. Building blocks are what you use: patterns can tell you how you use them, when, why, and what trade-offs you have to make in doing so.

Patterns offer the promise of helping the architect to identify combinations of Architecture and/or Solution Building Blocks (ABBs/SBBs) that have been proven to deliver effective solutions in the past, and may provide the basis for effective solutions in the future.

upvoted 1 times

gz11 1 year, 9 months ago

Patterns offer the promise of helping the architect to identify combinations of Architecture and/or Solution Building Blocks (ABBs/SBBs) that have been proven to deliver effective solutions in the past, and may provide the basis for effective solutions in the future.
Reference: https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap28.html

upvoted 2 times

Question #108 *Topic 1*

Complete the sentence. The TOGAF risk categorization after the implementation of mitigating actions is known as the level of risk.

A. Critical

B. Initial

C. Intermediate

D. Residual

E. Unmitigated

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 9 months, 1 week ago

Selected Answer: D

27.1 Introduction
There are two levels of risk that should be considered, namely:

Initial Level of Risk: risk categorization prior to determining and implementing mitigating actions
Residual Level of Risk: risk categorization after implementation of mitigating actions (if any)

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap27.html

upvoted 3 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

upvoted 1 times

Question #109 *Topic 1*

Which of the following statements best describes the Requirements Management process?

A. It is used to develop requirements for Transition Architectures that deliver business value

B. It is used to dispose of, address and prioritize architecture requirements

C. It is used to establish requirements for Phase A

D. It is used to manage architecture requirements throughout the ADM cycle

E. It is used to review business requirements

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 9 months, 1 week ago

Selected Answer: D

Approach
General
Note also that the requirements management process itself does not dispose of, address, or prioritize any requirements: this is done within the relevant phase of the ADM. It is merely the process for managing requirements throughout the overall ADM.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap15.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

16.1 Objectives
The objectives of the Requirements Management phase are to:

Ensure that the Requirements Management process is sustained and operates for all relevant ADM phases
Manage architecture requirements identified during any execution of the ADM cycle or a phase
Ensure that relevant architecture requirements are available for use by each phase as the phase is executed

upvoted 1 times

Question #110 *Topic 1*

Which of the following does TOGAF describe as "a formal description of a system, or a detailed plan of the system at component level to guide its implementation"?

A. Architecture

B. Artifact

C. Deliverable

D. Model

E. View

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 9 months, 1 week ago

Selected Answer: A

1. What is an architecture? . . .

“Architecture” has two meanings depending upon its contextual usage:

A formal description of a system, or a detailed plan of the system at component level to guide its implementation.
The structure of components, their interrelationships, and the principles and guidelines governing their design

http://www.opengroup.org/public/arch/p1/togaf_faq.htm

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer ----> This question belongs to TOGAF 9.1

As per TOGAF 9.1

3.8 Architecture
A formal description of a system, or a detailed plan of the system at component level, to guide its implementation (source: ISO/IEC 42010:2007).
The structure of components, their inter-relationships, and the principles and guidelines governing their design and evolution over time.

For TOGAF9.2 this is not relevant

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

As pert TOGAF9.2 .. definition is as follows ,

3.7 Architecture
The fundamental concepts or properties of a system in its environment embodied in its elements, relationships, and in the principles of its design and evolution. (Source: ISO/IEC/IEEE 42010:2011)
The structure of components, their inter-relationships, and the principles and guidelines governing their design and evolution over time.

upvoted 1 times

gz11 1 year, 9 months ago

A formal description of a system, or a detailed plan of the system at component level to guide its implementation
The structure of components, their inter-relationships, and the principles and guidelines governing their design and evolution over time
Reference: https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap02.html

upvoted 1 times

Question #111 *Topic 1*

Complete the sentence. The Architecture Landscape is divided into three levels, Strategic, Segment and _____.

A. Baseline

B. Capability

C. Solution

D. Target

E. Transition

Correct Answer: *B*

Community vote distribution

B (100%)

LillianXUE 1 month, 2 weeks ago

Selected Answer: B

19. Applying the ADM Across the Architecture Landscape
19.2 Architecture Landscape
Levels provide a framework for dividing the Architecture Landscape into three levels of granularity:
Strategic Architecture provides an organizing framework for operational and change activity and allows for direction setting at an executive level.
Segment Architecture provides an organizing framework for operational and change activity and allows for direction setting and the development of effective architecture roadmaps at a program or portfolio level.
Capability Architecture provides an organizing framework for change activity and the development of effective architecture roadmaps realizing capability increments.

upvoted 1 times

noureldin 9 months, 1 week ago

Selected Answer: B

37.2 Architecture Landscape
The Architecture Landscape holds architectural views of the state of the enterprise at particular points in time. Due to the sheer volume and the diverse stakeholder needs throughout an entire enterprise, the Architecture Landscape is divided into three levels of granularity:

1-Strategic Architectures
2-Segment Architectures
3-Capability Architectures

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap37.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: B

B. Capability

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

upvoted 1 times

yuemi 1 year, 5 months ago

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap20.html
Architecture Landscape
Levels provide a framework for dividing the Architecture Landscape into three levels of granularity:

Strategic Architecture provides an organizing framework for operational and change activity and allows for direction setting at an executive level.
Segment Architecture provides an organizing framework for operational and change activity and allows for direction setting and the development of effective architecture roadmaps at a program or portfolio level.
Capability Architecture provides an organizing framework for change activity and the development of effective architecture roadmaps realizing capability increments.

upvoted 1 times

Question #112 *Topic 1*

In Phases B, C, and D which is the final step in each phase?

A. Conduct formal stakeholder review

B. Create Architecture Definition Document

C. Define Roadmap components

D. Perform gap analysis

E. Select reference models, viewpoints and tools

Correct Answer: *B*

Community vote distribution

B (100%)

LillianXUE 1 month, 2 weeks ago

Selected Answer: B

7. Phase B: Business Architecture
7.3 Steps
The steps in Phase B are as follows:
7.3.1 Select Reference Models, Viewpoints, and Tools
7.3.2 Develop Baseline Business Architecture Description
7.3.3 Develop Target Business Architecture Description
7.3.4 Perform Gap Analysis
7.3.5 Define Candidate Roadmap Components
7.3.6 Resolve Impacts Across the Architecture Landscape
7.3.7 Conduct Formal Stakeholder Review
7.3.8 Finalize the Business Architecture
7.3.9 Create the Architecture Definition Document

upvoted 1 times

noureldin 9 months, 1 week ago

Selected Answer: B

https://pubs.opengroup.org/architecture/togaf92-doc/arch/chap07.html
7. Phase B: Business Architecture
7.3 Steps
7.3.9 Create the Architecture Definition Document
---
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap09.html
9. Phase C: Information Systems Architectures - Data Architecture
9.3 Steps
9.3.9 Create the Architecture Definition Document

---
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap11.html
11. Phase D: Technology Architecture
11.3 Steps
11.3.9 Create the Architecture Definition Document

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: B

B. Create Architecture Definition Document

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

upvoted 1 times

Question #113 *Topic 1*

Which part of TOGAF describes taxonomies for categorizing the outputs of architecture activity in terms of reuse?

A. ADM Guidelines and Techniques

B. Architecture Capability Framework

C. Architecture Development Method

D. Enterprise Continuum & Tools

Correct Answer: *D*

Community vote distribution

D (100%)

LillianXUE 1 month, 2 weeks ago

Selected Answer: D

34. Introduction to Part V
34.2 Structure of Part V
The Enterprise Continuum (see 35. Enterprise Continuum) describes a view of the Architecture Repository that provides methods for classifying architecture and solution artifacts, showing how the different types of artifact evolve, and how they can be leveraged and re-used

upvoted 1 times

noureldin 9 months, 1 week ago

Selected Answer: D

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap39.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: D

....taxonomies

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

upvoted 1 times

Question #114 *Topic 1*

Complete the sentence: TOGAF provides a set of reference materials for establishing an architecture function within an organization known as the_____.

A. Architecture Capability Framework

B. Architecture Content Framework

C. Architecture Landscape

D. Architecture Repository

E. Architecture Roadmap

Correct Answer: *A*

Community vote distribution

A (100%)

LillianXUE 1 month, 2 weeks ago

Part VI: Architecture Capability Framework.
39. Introduction to Part VI
39.1 Overview
In order to successfully operate an architecture function within an enterprise, it is necessary to put in place appropriate organization structures, processes, roles, responsibilities, and skills to realize the Architecture Capability.
Part VI: Architecture Capability Framework provides a set of reference materials for how to establish such an architecture function.

upvoted 2 times

noureldin 9 months, 1 week ago

Selected Answer: A

45.1 Overview

Part VII: Architecture Capability Framework provides a set of reference materials for how to establish such an architecture function.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap45.html

upvoted 3 times

Banzaaai 1 year, 2 months ago

Selected Answer: A

A. Architecture Capability Framework

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

39.1 Overview
In order to successfully operate an architecture function within an enterprise, it is necessary to put in place appropriate organization structures, processes, roles, responsibilities, and skills to realize the Architecture Capability.

Part VI: Architecture Capability Framework provides a set of reference materials for how to establish such an architecture function. Readers should note that although this part contains a number of guidelines to support key activities, in its current form, the Architecture Capability Framework is not intended to be a comprehensive template for operating an Enterprise Architecture Capability.

upvoted 2 times

Question #115 *Topic 1*

Which of the following does the TOGAF standard describe as a package of functionality defined to meet business needs across an organization?

A. An application

B. An architecture viewpoint

C. A building block

D. A deliverable

E. A solution architecture

Correct Answer: *C*

Community vote distribution

C (100%)

LillianXUE 1 month, 2 weeks ago

Selected Answer: C

33. Building Blocks
33.2 Introduction to Building Blocks
33.2.2 Generic Characteristics
Building blocks have generic characteristics as follows:
A building block is a package of functionality defined to meet the business needs across an organization
A building block has a type that corresponds to the enterprise's content metamodel (such as actor, business service, application, or data entity)
A building block has a defined boundary and is generally recognizable as "a thing" by domain experts
A building block may interoperate with other, inter-dependent building blocks.
A good building block has the following characteristics:
It considers implementation and usage, and evolves to exploit technology and standards
It may be assembled from other building blocks
It may be a subassembly of other building blocks
Ideally a building block is re-usable and replaceable, and well specified

upvoted 1 times

noureldin 9 months, 1 week ago

Selected Answer: C

Introduction to Building Blocks
Generic Characteristics
Building blocks have generic characteristics as follows:

A building block is a package of functionality defined to meet the business needs across an organization.
A building block has published interfaces to access the functionality.
A building block may interoperate with other, inter-dependent, building blocks.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap32.html#:~:text=A%20building%20block%20is%20a,inter%2Ddependent%2C%20building%20blocks.

upvoted 2 times

Banzaaai 1 year, 2 months ago

Selected Answer: C

C. A building block

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

33.2.2 Generic Characteristics
Building blocks have generic characteristics as follows:

A building block is a package of functionality defined to meet the business needs across an organization
A building block has a type that corresponds to the enterprise's content metamodel (such as actor, business service, application, or data entity)
A building block has a defined boundary and is generally recognizable as "a thing" by domain experts
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A good building block has the following characteristics:
It considers implementation and usage, and evolves to exploit technology and standards
It may be assembled from other building blocks
It may be a subassembly of other building blocks
Ideally a building block is re-usable and replaceable, and well specified

upvoted 1 times

RVR 2 years, 7 months ago

Reference:"A building block is a package of functionality defined to meet the business needs across an organization."
Link: https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap32.html

upvoted 1 times

RVR 2 years, 7 months ago

Sorry, link from TOGAF 9 is (previous link was from earlier version of TOGAF)
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap33.html

upvoted 2 times

Question #116

Topic 1

According to TOGAF, which document should incorporate the actions arising from the Business Transformation Readiness Assessment technique?

A. Architecture Road map

B. Architecture Requirements Specification

C. Communications Plan

D. Implementation and Migration Plan

E. Implementation Governance Model

Correct Answer: *D*

Community vote distribution

D (100%)

LillianXUE 1 month, 2 weeks ago

Selected Answer: D

26. Business Transformation Readiness Assessment
26.1 Introduction
Assess the risks for each readiness factor and identify improvement actions to mitigate the risk
Work these actions into Phase E and F Implementation and Migration Plan

upvoted 1 times

noureldin 9 months, 1 week ago

Selected Answer: D

26.1 Introduction
The recommended activities in an assessment of an organization's readiness to address business transformation are:

Work these actions into Phase E and F Implementation and Migration Plan
https://pubs.opengroup.org/architecture/togaf9-doc/m/chap26.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

26. Business Transformation Readiness Assessment
26.1 Introduction

Understanding the readiness of the organization to accept change, identifying the issues, and then dealing with them in the Implementation and Migration Plans is key to successful architecture transformation in Phases E and F. This will be a joint effort between corporate (especially human resources) staff, lines of business, and IT planners.

upvoted 1 times

Question #117 *Topic 1*

Which of the following best describes the purpose of the Architecture Vision?

A. It contains an assessment of the current architecture requirements

B. It defines the scope and approach to complete an architecture project

C. It is sent from the sponsor and triggers the start of an architecture development cycle

D. It provides a high-level aspirational view of the end architecture project

E. It provides a schedule for implementation of the target architecture

Correct Answer: *D*

Community vote distribution

D (100%)

LillianXUE 1 month, 2 weeks ago

Selected Answer: D

6. Phase A: Architecture Vision
6.1 Objectives
The objectives of Phase A are to:
Develop a high-level aspirational vision of the capabilities and business value to be delivered as a result of the proposed Enterprise Architecture
Obtain approval for a Statement of Architecture Work that defines a program of works to develop and deploy the architecture outlined in the Architecture Vision

upvoted 1 times

noureldin 9 months, 1 week ago

Selected Answer: D

7.1 Objectives
The objectives of Phase A are to:

Develop a high-level aspirational vision of the capabilities and business value to be delivered as a result of the proposed enterprise architecture
Obtain approval for a Statement of Architecture Work that defines a program of works to develop and deploy the architecture outlined in the Architecture Vision.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap07.html

upvoted 2 times

nem 1 year, 1 month ago

Selected Answer: D

It really depends whether we are talking about the objectives of architecture vision phase or the architecture vision document. I think D is the best answer here because it is correct for both. Answers B and D can be true if we are talking about the objectives of Phase A

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer --- D

6.1 Objectives
The objectives of Phase A are to:

Develop a high-level aspirational vision of the capabilities and business value to be delivered as a result of the proposed Enterprise Architecture
Obtain approval for a Statement of Architecture Work that defines a program of works to develop and deploy the architecture outlined in the Architecture Vision

upvoted 1 times

yuemi 1 year, 5 months ago

B.
The objectives of Phase A are:
To ensure that this evolution of the architecture development cycle has proper recognition and endorsement from the corporate management of the enterprise, and the support and commitment of the necessary line management
To validate the business principles, business goals, and strategic business drivers of the organization
To define the scope of, and to identify and prioritize the components of, the Baseline Architecture effort
To define the relevant stakeholders, and their concerns and objectives
To define the key business requirements to be addressed in this architecture effort, and the constraints that must be dealt with
To articulate an Architecture Vision that demonstrates a response to those requirements and constraints
To secure formal approval to proceed

To understand the impact on, and of, other enterprise architecture development cycles ongoing in parallel
https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap05.html

upvoted 1 times

ankit89 1 year, 9 months ago

D is correct: The Architecture Vision is one of the TOGAF deliverables you can create with the TOGAF tool. It is created early on in the project lifecycle and provides a high-level, aspirational view of the end architecture product

upvoted 1 times

rmout 1 year, 11 months ago

Answer D is correct. Option B is for Statement of Architecture work which shows the approach to complete the arch project

upvoted 1 times

allanbrito 2 years ago

This question is duplicated, previous question had option B as the correct answer

upvoted 1 times

sanjepau 2 years ago

yes correct. I think B should be the correct answer.

upvoted 1 times

Question #118 *Topic 1*

TOGAF Part VII, Architecture Capability Framework recommends use of an ADM cycle for establishing an architecture practice. In this scenario which architecture would describe the organizational structure for the architecture practice?

A. Application Architecture

B. Business Architecture

C. Data Architecture

D. Technology Architecture

Correct Answer: *B*

Community vote distribution

B (100%)

LillianXUE 1 month, 2 weeks ago

Selected Answer: B

7. Phase B: Business Architecture
7.5 Approach
Business Architecture is a representation of holistic, multi-dimensional business views of: capabilities, end-to-end value delivery, information, and organizational structure; and the relationships among these business views and strategies, products, policies, initiatives, and stakeholders.

upvoted 1 times

noureldin 9 months, 1 week ago

Selected Answer: B

46.1 Overview

The Business Architecture of the architecture practice that will highlight the architecture governance, architecture processes, architecture organizational structure, architecture information requirements, architecture products, etc.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap46.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer - B

Not part of TOGAF 9.2

upvoted 1 times

sanjepau 2 years ago

B is the correct answer,

upvoted 2 times

bharatns 2 years, 5 months ago

Is this B or C (Data Architecture)?
The Data Architecture phase would define the structure of the organization's Enterprise Continuum and Architecture Repository

upvoted 1 times

Question #119 *Topic 1*

Which of the following best describes the purpose of the Business Scenarios technique?

A. To guide decision making throughput the enterprise

B. To catch errors in a project architecture early

C. To identify and understand requirements

D. To identify risk when implementing an architecture project

E. To highlight shortfalls between the baseline and target architectures

Correct Answer: *C*

Community vote distribution

C (100%)

LillianXUE 1 month, 2 weeks ago

Selected Answer: C

6. Phase A: Architecture Vision
6.3 Steps
6.3.8 Develop Architecture Vision
Business scenarios are an appropriate and useful technique to discover and document business requirements, and to articulate an Architecture Vision that responds to those requirements. Business scenarios may also be used at more detailed levels of the architecture work (e.g., in Phase B) and are described in the TOGAF® Series Guide: Business Scenarios.

upvoted 1 times

noureldin 9 months, 1 week ago

Selected Answer: C

26.10 Summary

Business scenarios are an important technique that may be used at various stages of defining enterprise architecture, or any other major IT project, to derive the characteristics of the architecture directly from the high-level requirements of the business. Business scenarios are used to help identify and understand business needs, and thereby to derive the business requirements that the architecture development, and ultimately the IT, has to address.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap26.html

upvoted 3 times

Question #120 *Topic 1*

Complete the sentence. The Requirements Management process is used to_____.

A. develop requirements for Transition Architectures that deliver business value

B. dispose of, address and prioritize architecture requirements

C. organize architecture requirements throughout the ADM cycle

D. review business requirements

E. validate requirements between ADM phases

Correct Answer: *C*

Community vote distribution

C (100%)

LillianXUE 1 month, 2 weeks ago

Selected Answer: C

16. ADM Architecture Requirements Management
This chapter looks at the process of managing architecture requirements throughout the ADM.
16.5 Approach
16.5.1 General
Note also that the Requirements Management process itself does not dispose of, address, or prioritize any requirements; this is done within the relevant phase of the ADM. It is merely the process for managing requirements throughout the overall ADM.

upvoted 1 times

noureldin 9 months, 1 week ago

Selected Answer: C

Objectives

To provide a process to manage architecture requirements throughout the phases of the ADM cycle

Identify requirements for the enterprise, store them and feed them in and out of the relevant ADM phases, which dispose of, address and prioritize requirements

http://www.togaf.com/admref/_chap15.html

upvoted 2 times

Question #121 *Topic 1*

Which of the following describes the TOGAF Technical Reference Model?

A. A Common Systems Architecture

B. A Foundation Architecture

C. An Industry-Specific Architecture

D. An Organization-Specific Architecture

E. A Solution Architecture

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 9 months, 1 week ago

Selected Answer: B

Concepts

Role of the TRM in the Foundation Architecture
The TOGAF Foundation Architecture is an architecture of generic services and functions that provides a foundation on which more specific architectures and architectural components can be built. This Foundation Architecture has two main elements:

The Technical Reference Model (TRM), which provides a model and taxonomy of generic platform services
The Standards Information Base (SIB), which provides a database of standards that can be used to define the particular services and other components of an organization-specific architecture that is derived from the TOGAF Foundation Architecture.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap19.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: B

B. A Foundation Architecture

upvoted 1 times

yuemi 1 year, 5 months ago

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap19.html
The TOGAF Foundation Architecture is an architecture of generic services and functions that provides a foundation on which more specific architectures and architectural components can be built. This Foundation Architecture has two main elements:

The Technical Reference Model (TRM), which provides a model and taxonomy of generic platform services
The Standards Information Base (SIB), which provides a database of standards that can be used to define the particular services and other components of an organization-specific architecture that is derived from the TOGAF Foundation Architecture
The TRM is universally applicable and, therefore, can be used to build any system architecture.

upvoted 1 times

Question #122 *Topic 1*

Which of the following is an objective of the Preliminary Phase?

A. Develop the Architecture Vision document

B. Draft the Implementation and Migration Plan

C. Ensure conformance requirements for the target architecture are defined

D. Establish the Organizational Model for enterprise architecture

E. Operate the governance framework

Correct Answer: *D*
Reference:
http://pubs.opengroup.org/architecture/togaf91-doc/arch/chap06.html

Community vote distribution
D (100%)

noureldin 9 months, 1 week ago

Selected Answer: D
6.1 Objectives
Define and establish the Organizational Model for Enterprise Architecture
https://pubs.opengroup.org/architecture/togaf91-doc/m/chap06.html#:~:text=The%20objectives%20of%20the%20Preliminary,affected%20by%20the%20Architecture%20Capability
upvoted 2 times

Banzaaai 1 year, 2 months ago

Selected Answer: D
D. Establish the Organizational Model for enterprise architecture
upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago
Correct Answer

The objectives of the Preliminary Phase are to:

Determine the Architecture Capability desired by the organization:
Review the organizational context for conducting Enterprise Architecture
Identify and scope the elements of the enterprise organizations affected by the Architecture Capability
Identify the established frameworks, methods, and processes that intersect with the Architecture Capability
Establish Capability Maturity target
Establish the Architecture Capability:
Define and establish the Organizational Model for Enterprise Architecture
Define and establish the detailed process and resources for Architecture Governance
Select and implement tools that support the Architecture Capability
Define the Architecture Principles
upvoted 1 times

Question #123 *Topic 1*

Complete the sentence. According to TOGAF, an objective of Phase G, Implementation Governance, is to_____.

A. assess the performance of the architecture and make recommendations for change

B. ensure the baseline architecture continues to be fit-for-purpose

C. ensure conformance with the defined architecture by the implementation projects

D. establish an architecture change management process for the architecture finalized in the previous ADM phase

E. operate the governance framework

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 9 months, 1 week ago

Selected Answer: C

Objectives
The objectives of Phase G are to:

Formulate recommendations for each implementation project.
Construct an Architecture Contract to govern the overall implementation and deployment process.
Perform appropriate governance functions while the system is being implemented and deployed.
Ensure conformance with the defined architecture by implementation projects and other projects.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap13.html#:~:text=The%20objectives%20of%20Phase%20G,is%20being%20implemented%20and%20deployed.

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

14.1 Objectives
The objectives of Phase G are to:

Ensure conformance with the Target Architecture by implementation projects
Perform appropriate Architecture Governance functions for the solution and any implementation-driven architecture Change Requests

upvoted 1 times

Question #124 *Topic 1*

What is part of the approach in the ADM Preliminary Phase?

A. Creating the Architecture Vision deliverable

B. Defining the enterprise

C. Developing an Architecture Contract

D. Extending the business scenario with business modeling

E. Preparing a consolidated Gap Analysis

Correct Answer: *B*

Community vote distribution

B (100%)

LillianXUE 1 month, 2 weeks ago

Selected Answer: B

5. Preliminary Phase
5.5 Approach
This Preliminary Phase is about defining "where, what, why, who, and how we do architecture" in the enterprise concerned. The main aspects are as follows:
Defining the enterprise
Identifying key drivers and elements in the organizational context
Defining the requirements for architecture work
Defining the Architecture Principles that will inform any architecture work
Defining the framework to be used
Defining the relationships between management frameworks
Evaluating the Enterprise Architecture maturity

upvoted 1 times

noureldin 9 months, 1 week ago

Selected Answer: B

6.2 Approach

This Preliminary Phase is about defining "where, what, why, who, and how we do architecture" in the enterprise concerned. The main aspects are as follows:

Defining the enterprise
Identifying key drivers and elements in the organizational context
Defining the requirements for architecture work
Defining the Architecture Principles that will inform any architecture work
Defining the framework to be used
Defining the relationships between management frameworks
Evaluating the enterprise architecture maturity.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap06.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Not for TOGAF 9.2

Answer is correct as per TOGAF9.1

upvoted 1 times

Question #125 *Topic 1*

Which of the following describes the TOGAF classification in Phase H for a simplification change?

A. A change driven by a requirement to derive additional value from the existing investment

B. A change driven by a requirement to increase investment in order to create new value for exploitation

C. A change driven by a requirement to reduce investment

D. A change driven by a requirement to re-align with the business strategy

E. A change driven by a requirement to simplify communication between stakeholders

Correct Answer: *C*

Community vote distribution

C (100%)

bharatns Highly Voted 2 years, 5 months ago

True
Simplification change - reduce investment
Incremental change - additional value from existing investment
Re-architecting change - create new value for exploitation

upvoted 6 times

RVR Highly Voted 2 years, 7 months ago

Reference: "Another way of looking at these three choices is to say that a simplification change to an architecture is often driven by a requirement to reduce investment; an incremental change is driven by a requirement to derive additional value from existing investment; and a re-architecting change is driven by a requirement to increase investment in order to create new value for exploitation."
Link: https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap15.html

upvoted 5 times

noureldin Most Recent 9 months, 1 week ago

Selected Answer: C

Approach

The Change Management Process

The approach is based on classifying required architectural changes into one of three categories:

Simplification change: A simplification change can normally be handled via change management techniques.
Another way of looking at these three choices is to say that a simplification change to an architecture is often driven by a requirement to reduce investment; an incremental change, by a requirement to derive additional value from existing investment; and a re-architecting change, by a requirement to increase investment in order to create new value for exploitation.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap14.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

15.5.2 Enterprise Architecture Change Management Process
The approach is based on classifying required architectural changes into one of three categories:

Simplification change: a simplification change can normally be handled via change management techniques

Incremental change: an incremental change may be capable of being handled via change management techniques, or it may require partial re-architecting, depending on the nature of the change (see 15.5.3 Guidelines for Maintenance versus Architecture Redesign for guidelines)

Re-architecting change: a re-architecting change requires putting the whole architecture through the architecture development cycle again

Another way of looking at these three choices is to say that
a simplification change to an architecture is often driven by a requirement to reduce investment;

an incremental change is driven by a requirement to derive additional value from existing investment;

and a re-architecting change is driven by a requirement to increase investment in order to create new value for exploitation.

upvoted 1 times

Question #126 *Topic 1*

In Phases B, C, and D which is the first step in each phase?

A. Conduct formal stakeholder review

B. Create Architecture Definition Document

C. Define Roadmap components

D. Perform gap analysis

E. Select reference models, viewpoints and tools

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 9 months, 1 week ago

Selected Answer: E

https://pubs.opengroup.org/togaf-standard/adm/chap04.html
4. Phase B: Business Architecture
4.3 Steps
Select reference models, viewpoints, and tools
---
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap09.html
9. Phase C: Information Systems Architectures - Data Architecture
9.3 Steps
9.3.1 Select Reference Models, Viewpoints, and Tools
---
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap11.html
11. Phase D: Technology Architecture
11.3 Steps
11.3.1 Select Reference Models, Viewpoints, and Tools.

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

7.3 Steps

The steps in Phase B are as follows:

7.3.1 Select Reference Models, Viewpoints, and Tools
7.3.2 Develop Baseline Business Architecture Description
7.3.3 Develop Target Business Architecture Description
7.3.4 Perform Gap Analysis
7.3.5 Define Candidate Roadmap Components
7.3.6 Resolve Impacts Across the Architecture Landscape
7.3.7 Conduct Formal Stakeholder Review
7.3.8 Finalize the Business Architecture
7.3.9 Create the Architecture Definition Document

upvoted 1 times

Question #127 *Topic 1*

Complete the sentence. The ADM can be viewed as the process of populating the enterprise's own _____with relevant re-usable building blocks taken from the more generic side of the Enterprise Continuum.

A. Architecture Repository

B. Architecture Requirements

C. Implementation and Migration plan

D. Standards Information Base

E. Strategic Architecture

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 9 months, 1 week ago

Selected Answer: A

4.1 ADM Overview
4.1.1 The ADM, Enterprise Continuum, and Architecture Repository

Architecture development is a continuous, cyclical process, and in executing the ADM repeatedly over time, the architect gradually adds more and more content to the organization's Architecture Repository. Although the primary focus of the ADM is on the development of the enterprise-specific architecture, in this wider context the ADM can also be viewed as the process of populating the enterprise's own Architecture Repository with relevant re-usable building blocks taken from the "left", more generic side of the Enterprise Continuum

https://pubs.opengroup.org/architecture/togaf92-doc/arch/chap04.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: A

A. Architecture Repository

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

upvoted 1 times

Question #128 *Topic 1*

Which of the following best describes the concept of Boundaryless Information Flow?

A. Enabling the vision of an integrated information infrastructure

B. Getting information to the right people at the right time in a secure, reliable and timely manner

C. Enabling effective global communications between countries

D. Enabling the flow of information to all stakeholders

E. Providing a visual representation of information provider, consumer and brokering applications

Correct Answer: *B*

Community vote distribution

B (88%) 13%

LillianXUE 1 month, 2 weeks ago

Selected Answer: B

44. Integrated Information Infrastructure Reference Model
44.1 Basic Concepts
44.1.4 Key Business and Technical Drivers
44.1.4.1 Problem Space: The Need for Boundaryless Information Flow
The Boundaryless Information Flow problem space is one that is shared by many customer members of The Open Group, and by many similar organizations worldwide. It is essentially the problem of getting information to the right people at the right time in a secure, reliable manner, in order to support the operations that are core to the extended enterprise.
https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap44.html

upvoted 1 times

moshos 4 months, 1 week ago

Selected Answer: B

44.1.4.1 Problem Space: The Need for Boundaryless Information Flow
"The Boundaryless Information Flow problem space is one that is shared by many customer members of The Open Group, and by many similar organizations worldwide. It is essentially the problem of getting information to the right people at the right time in a secure, reliable manner, in order to support the operations that are core to the extended enterprise."

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap44.html

upvoted 1 times

noureldin 9 months, 1 week ago

Selected Answer: B

FOUND INSIDE – PAGE 186
13.5 . Summary:
Boundaryless Information Flow; getting information to the right people at the right time in a secure, reliable, and timely manner.

https://books.google.com.kw/books?id=TqNZDwAAQBAJ&pg=PA197&dq=Boundaryless+Information+Flow++Getting+information+to+the+right+people+at+the+right+time+in+a+secure,+reliable+and+timely+manner&hl=en&sa=X&ved=2ahUKEwiFrqWZ9qr7AhWGlqQKHUzeBqoQ6AF6BAgDEAI#v=onepage&q=Boundaryless%20Information%20Flow%20%20Getting%20information%20to%20the%20right%20people%20at%20the%20right%20time%20in%20a%20secure%2C%20reliable%20and%20timely%20manner&f=false

upvoted 1 times

nem 1 year, 1 month ago

Selected Answer: B

Refer to https://pubs.opengroup.org/togaf-standard/reference-models/iiirm.html#_Toc513188171
The Open Group Boundaryless Information Flow vision's is to address the problem of getting the information to the right people at the right time in a secure and reliable manner

upvoted 3 times

Banzaaai 1 year, 2 months ago

Selected Answer: B

B. Getting information to the right people at the right time in a secure, reliable and timely manner

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer is B

But it is part of TOGAF9.1
44.1.1 Background
The III-RM is a subset of the TOGAF TRM in terms of its overall scope, but it also expands certain parts of the TRM - in particular, the

business applications and infrastructure applications parts - in order to provide help in addressing one of the key challenges facing the enterprise architect today: the need to design an integrated information infrastructure to enable Boundaryless Information Flow. These concepts are explained in detail below.

This question does not belong to TOGAF9.2

upvoted 1 times

RVivek 1 year, 4 months ago

Selected Answer: A

Part I , page number 8. Organizations seeking Boundaryless Information Flow™ can use the TOGAF standard to define and implement the structures and processes to enable access to integrated information within
and between enterprises

upvoted 1 times

Question #129

Topic 1

According to TOGAF, which of the following terms describes people who have key roles in, or concerns about, a system?

A. consumer

B. CxOs

C. lead architect

D. sponsor

E. stakeholder

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 9 months, 1 week ago

Selected Answer: E

10.2.1 Stakeholder
A stakeholder is defined as the role of an individual, team, or organization (or classes thereof) that represents their interests in, or concerns relative to, the outcome of the architecture.
https://pubs.opengroup.org/architecture/archimate2-doc/chap10.html#:~:text=1%20Stakeholder,definition%20in%20TOGAF%20%5B4%5D.

upvoted 2 times

Banzaaai 1 year, 2 months ago

why not sponsor?? sponsor is a KEY ..

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct

upvoted 1 times

Question #130 *Topic 1*

In which phase of the ADM cycle do building blocks become implementation-specific?

A. Phase A

B. Phase B

C. Phase C

D. Phase D

E. Phase E

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 9 months, 1 week ago

Selected Answer: E

Building Blocks and the ADM

Building Block Specification Process in the ADM

Finally, in Phase E the building blocks become more implementation-specific as SBBs, and their interfaces become the detailed architecture specification. The output of Phase E is the building block architecture, both in ABB (i.e., functionally defined) and SBB (i.e., product-specific) forms.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap32.html#:~:text=Finally%2C%20in%20Phase%20E%20the,%2C%20product%2Dspecific)%20forms.

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

upvoted 1 times

Question #131 *Topic 1*

According to TOGAF, which of the following best describes the purpose of the Architecture Definition Document?

A. To act as a deliverable container for artifacts created during a project

B. To ensure that architecture information is communicated to the right stakeholders at the right time

C. To govern the architecture throughout its implementation process

D. To provide a high-level view of the end architecture product

E. To show progression of change from the Baseline Architecture to the Target Architecture

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 9 months ago

Selected Answer: A

36.2 Deliverable Descriptions

36.2.3 Architecture Definition Document
Purpose
The Architecture Definition Document is the deliverable container for the core architectural artifacts created during a project and for important related information.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap36.html

upvoted 3 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

32.2.3 Architecture Definition Document
Purpose
The Architecture Definition Document is the deliverable container for the core architectural artifacts created during a project and for important related information. The Architecture Definition Document spans all architecture domains (business, data, application, and technology) and also examines all relevant states of the architecture (baseline, transition, and target

upvoted 1 times

RVR 2 years, 7 months ago

Reference: "The Architecture Definition Document is the deliverable container for the core architectural artifacts created during a project and for important related information"
Link: https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap36.html

upvoted 2 times

Question #132 *Topic 1*

Which of the following best describes the TOGAF Architecture Governance Framework?

A. An approach to ensure the effectiveness of an organization's architectures

B. An architecture of building blocks and corresponding standards, together with associated graphics

C. An example set of Architecture Principles

D. A reference model that includes information provider applications and brokering applications

E. A model intended to assist with the release management of the TOGAF specification itself

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 9 months ago

Selected Answer: A

Introduction
Architecture Governance needs to be supported by an Architecture Governance Framework, described in detail below. The governance framework described in the following is a generic framework that can be adapted to the existing governance environment of an enterprise. It is intended to assist in identifying effective processes and organizational structures, so that the business responsibilities associated with Architecture Governance can be elucidated, communicated, and managed effectively.

https://pubs.opengroup.org/architecture/togaf80-doc/arch/p4/gov/gov_fram.htm

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: A

A. An approach to ensure the effectiveness of an organization's architectures

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

44.2.1 Architecture Governance Framework - Conceptual Structure
44.2.1.1 Key Concepts
Conceptually, Architecture Governance is an approach, a series of processes, a cultural orientation, and set of owned responsibilities that ensure the integrity and effectiveness of the organization's architectures.

upvoted 1 times

Question #133 *Topic 1*

Complete the sentence. The Enterprise Continuum provides methods for classifying architecture artifacts as they evolve from.

A. Foundation Architectures to re-usable architecture assets

B. generic architectures to Oganization-Specific Architectures

C. generic solutions to Industry Models

D. generic architectures to reusable Solution Building Blocks

E. Solutions Architectures to Solution Building Blocks

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 9 months ago

Selected Answer: B

39.1 Overview
The Enterprise Continuum provides methods for classifying architecture and solution artifacts, both internal and external to the Architecture Repository, as they evolve from generic Foundation Architectures to Organization-Specific Architectures.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap39.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: B

B. generic architectures to Oganization-Specific Architectures

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

35.4.1 Architecture Continuum
The Architecture Continuum illustrates how architectures are developed and evolved across a continuum ranging from Foundation Architectures, such as the TOGAF® Series Guide: The TOGAF® Technical Reference Model (TRM), through Common Systems Architectures, and Industry Architectures, and to an enterprise's own Organization-Specific Architectures.

The arrows in the Architecture Continuum represent the relationship that exists between the different architectures in the Architecture Continuum. The leftwards direction focuses on meeting enterprise needs and business requirements, while the rightwards direction focuses on leveraging architectural components and building blocks.

upvoted 1 times

Question #134 *Topic 1*

Which of the following describes an objective of Phase F: Migration Planning Phase?

A. Develop a Target Technology Architecture

B. Consolidate the Gap Analysis results from Phases B through D

C. Generate and gain consensus on an initial Architecture Roadmap

D. Coordinate the Implementation and Migration Plan with other frameworks

E. Operate the governance framework and manage an architecture contract

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 9 months ago

Selected Answer: D

14.4 Steps
14.4.1 Confirm Management Framework Interactions for the Implementation and Migration Plan
This step is about coordinating the Implementation and Migration Plan with the management frameworks within the organization. There are typically four management frameworks that have to work closely together for the Implementation and Migration Plan to succeed:

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap14.html#:~:text=The%20objectives%20of%20Phase%20F,the%20enterprise's%20overall%20change%20portfolio

upvoted 2 times

Question #135 *Topic 1*

Complete the sentence. TOGAF covers the development of four architecture domains, Application, Business, Data and_____.

A. Capability

B. Segment

C. Technology

D. Transition

E. Vision

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 9 months ago

Selected Answer: C

2.3 What Kind of Architecture Does the TOGAF Standard Deal With?
There are four architecture domains that are commonly accepted as subsets of an overall Enterprise Architecture, all of which the TOGAF standard is designed to support:

The Business Architecture defines the business strategy, governance, organization, and key business processes
The Data Architecture describes the structure of an organization's logical and physical data assets and data management resources
The Application Architecture provides a blueprint for the individual applications to be deployed, their interactions, and their relationships to the core business processes of the organization
The Technology Architecture describes the logical software and hardware capabilities that are required to support the deployment of business, data, and application services; this includes IT infrastructure, middleware, networks, communications, processing, standards, etc.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap02.html

upvoted 2 times

AKYK 2 years ago

Given answer "C. Technology" is correct.

upvoted 1 times

Question #136 *Topic 1*

Which of the following best describes a purpose of the Gap Analysis technique?

A. To catch errors in a project architecture early

B. To guide decision making throughout the enterprise

C. To help identify and understand business requirements

D. To highlight shortfalls between the baseline and target architectures

E. To mitigate risk when implementing an architecture project

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 9 months ago

Selected Answer: D

The technique known as gap analysis is widely used in the TOGAF Architecture Development Method (ADM) to validate an architecture that is being developed. The basic premise is to highlight a shortfall between the Baseline Architecture and the Target Architecture; that is, items that have been deliberately omitted, accidentally left out, or not yet defined.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap27.html

upvoted 2 times

Banzaaai 1 year, 2 months ago

Selected Answer: D

D. To highlight shortfalls between the baseline and target architectures

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

The technique known as gap analysis is widely used in the TOGAF Architecture Development Method (ADM) to validate an architecture that is being developed. The basic premise is to highlight a shortfall between the Baseline Architecture and the Target Architecture; that is, items that have been deliberately omitted, accidentally left out, or not yet defined.

23.1 Introduction

upvoted 1 times

Question #137 *Topic 1*

According to the TOGAF standard, which of the following define general rules and guidelines for the use of resources across the enterprise?

A. Functional Requirements

B. Stakeholder concerns

C. Architecture principles

D. Business scenarios

E. Procurement policies

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 9 months ago

Selected Answer: C

20.2 Characteristics of Architecture Principles
Architecture Principles define the underlying general rules and guidelines for the use and deployment of all IT resources and assets across the enterprise. They reflect a level of consensus among the various elements of the enterprise, and form the basis for making future IT decisions.

Each Architecture Principle should be clearly related back to the business objectives and key architecture drivers.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap20.html#:~:text=Architecture%20Principles%20define%20the%20underlying,for%20making%20future%20IT%20decisions.

upvoted 2 times

Banzaaai 1 year, 2 months ago

Selected Answer: C

C. Architecture principles

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

20.1 Introduction
Principles are general rules and guidelines, intended to be enduring and seldom amended, that inform and support the way in which an organization sets about fulfilling its mission.

In their turn, principles may be just one element in a structured set of ideas that collectively define and guide the organization, from values through to actions and results.

Depending on the organization, principles may be established within different domains and at different levels. Two key domains inform the development and utilization of architecture:

upvoted 1 times

Question #138 *Topic 1*

Which ADM Phase includes obtaining approval for the Statement of Architecture Work?

A. Preliminary Phase

B. Phase A: Architecture Vision

C. Phase D: Technology Architecture

D. Phase F: Migration Planning

E. Phase G: Implementation Governance

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 9 months ago

Selected Answer: B

6.1 Objectives
The objectives of Phase A are to:

Develop a high-level aspirational vision of the capabilities and business value to be delivered as a result of the proposed Enterprise Architecture
Obtain approval for a Statement of Architecture Work that defines a program of works to develop and deploy the architecture outlined in the Architecture Vision.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap06.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

6.1 Objectives
The objectives of Phase A are to:

Develop a high-level aspirational vision of the capabilities and business value to be delivered as a result of the proposed Enterprise Architecture
Obtain approval for a Statement of Architecture Work that defines a program of works to develop and deploy the architecture outlined in the Architecture Vision

upvoted 1 times

Question #139 *Topic 1*

Which section of the TOGAF template for Architecture Principles should highlight the requirements for carrying out the principle?

A. Implications

B. Name

C. Rationale

D. Statement

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 9 months ago

Selected Answer: A

20.3 Components of Architecture Principles
Table 20-1: Recommended Format for Defining Principles
Implications

Should highlight the requirements, both for the business and IT, for carrying out the principle - in terms of resources, costs, and activities/tasks. It will often be apparent that current systems, standards, or practices would be incongruent with the principle upon adoption. The impact to the business and consequences of adopting a principle should be clearly stated. The reader should readily discern the answer to: "How does this affect me?". It is important not to oversimplify, trivialize, or judge the merit of the impact. Some of the implications will be identified as potential impacts only, and may be speculative rather than fully analyzed.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap20.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

20.3 Components of Architecture Principles

Name - Should both represent the essence of the rule as well as be easy to remember.

Statement - Should succinctly and unambiguously communicate the fundamental rule.

Rationale - Should highlight the business benefits of adhering to the principle, using business terminology.

Implications - Should highlight the requirements, both for the business and IT, for carrying out the principle - in terms of resources, costs, and activities/tasks.

upvoted 1 times

yuemi 1 year, 5 months ago

https://pubs.opengroup.org/architecture/togaf92-doc/arch/index.html

upvoted 1 times

Question #140 *Topic 1*

TOGAF uses a version numbering convention to illustrate the evolution of the Baseline and Target Architecture Definitions. Which version number in this convention indicates a high-level outline of the architecture?

A. Version 1.0

B. Version 0.9

C. Version 0.5

D. Version 1.5

E. Version 0.1

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 9 months ago

Selected Answer: E

4.2 Architecture Development Cycle
4.2.2 Basic Structure
Table 4-1: ADM Version Numbering Convention
Version 0.1 indicates that a high-level outline of the architecture is in place.

https://pubs.opengroup.org/architecture/togaf92-doc/arch/chap04.html#:~:text=0.1-,Version%200.1%20indicates%20that%20a%20high%2Dlevel%20outline,the%20architecture%20is%20in%20place.&text=Version%201.0%20indicates%20a%20formally%20reviewed%2C%20detailed%20architecture.

upvoted 2 times

Banzaaai 1 year, 2 months ago

Selected Answer: E

E. Version 0.1

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

upvoted 1 times

Question #141 *Topic 1*

In which ADM phase is the goal to ensure that the architecture achieves its original target business value?

A. Phase E

B. Phase F

C. Phase G

D. Phase H

E. Preliminary Phase

Correct Answer: *D*

Community vote distribution

D (100%)

LillianXUE 1 month, 2 weeks ago

Selected Answer: D

15. Phase H: Architecture Change Management
15.5 Approach
The goal of an architecture change management process is to ensure that the architecture achieves its original target business value. This includes managing changes to the architecture in a cohesive and architected way.

upvoted 1 times

noureldin 9 months ago

Selected Answer: D

15.5 Approach
The goal of an architecture change management process is to ensure that the architecture achieves its original target business value. This includes managing changes to the architecture in a cohesive and architected way.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap15.html#:~:text=The%20goal%20of%20an%20architecture,a%20cohesive%20and%20architected%20way.

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: D

D. Phase H

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

15.5 Approach
The goal of an architecture change management process is to ensure that the architecture achieves its original target business value. This includes managing changes to the architecture in a cohesive and architected way.

upvoted 1 times

RVR 2 years, 7 months ago

Reference: "The goal of an architecture change management process is to ensure that the architecture achieves its original target business value"
Link: https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap15.html

upvoted 3 times

Question #142 *Topic 1*

Which ADM phase starts with the receipt of a Request for Architecture Work from the sponsoring organization?

A. Phase A

B. Phase B

C. Phase H

D. Preliminary Phase

E. Requirements Management

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 9 months ago

Selected Answer: A

6.5 Approach
6.5.1 General
Phase A starts with receipt of a Request for Architecture Work from the sponsoring organization to the architecture organization.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap06.html#:~:text=Phase%20A%20starts%20with%20receipt,discussed%20in%20Part%20VI%2C%2044.1.

upvoted 2 times

noureldin 10 months, 4 weeks ago

Selected Answer: A

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap06.html

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

32.2.17 Request for Architecture Work
Purpose
This is a document that is sent from the sponsoring organization to the architecture organization to trigger the start of an architecture development cycle. Requests for Architecture Work can be created as an output of the Preliminary Phase, a result of approved architecture Change Requests, or terms of reference for architecture work originating from migration planning.

In general, all the information in this document should be at a high level.

upvoted 1 times

Question #143 *Topic 1*

Which of the following is described by the TOGAF Architecture Content Framework as a type of artifact that shows relationships between things?

A. Building Block

B. Catalog

C. Diagram

D. Matrix

E. Deliverable

Correct Answer: *D*

Community vote distribution

D (100%)

LillianXUE 1 month, 2 weeks ago

Selected Answer: D

29. Introduction to Part IV Architecture Content Framework
29.1 Overview
An artifact is an architectural work product that describes an aspect of the architecture
Artifacts are generally classified as catalogs (lists of things), matrices (showing relationships between things), and diagrams (pictures of things). Examples include a requirements catalog, business interaction matrix, and a use-case diagram. An architectural deliverable may contain many artifacts and artifacts will form the content of the Architecture Repository.

upvoted 1 times

noureldin 9 months ago

Selected Answer: D

33.1 Overview
An artifact is an architectural work product that describes an aspect of the architecture. Artifacts are generally classified as catalogs (lists of things), matrices (showing relationships between things), and diagrams (pictures of things). Examples include a requirements catalog, business interaction matrix, and a use-case diagram. An architectural deliverable may contain many artifacts and artifacts will form the content of the Architecture Repository.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap33.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

29.1 Overview
An artifact is an architectural work product that describes an aspect of the architecture
Artifacts are generally classified as catalogs (lists of things), matrices (showing relationships between things), and diagrams (pictures of things). Examples include a requirements catalog, business interaction matrix, and a use-case diagram. An architectural deliverable may contain many artifacts and artifacts will form the content of the Architecture Repository.

upvoted 1 times

Question #144 *Topic 1*

Complete the sentence. TOGAF defines five criteria for a good set of principles: Complete, Consistent, Stable, Understandable and_____.

A. Agile,

B. Dynamic

C. Comprehensive

D. Robust

E. Strategic

Correct Answer: *D*

Community vote distribution

D (86%) 14%

sim3 2 weeks, 3 days ago

Selected Answer: D

Good set of principles: Understandable, Robust, Complete, Consistent and Stable

upvoted 1 times

kismetli 7 months, 3 weeks ago

Selected Answer: D

Correct Answer

upvoted 2 times

noureldin 9 months ago

Selected Answer: D

20.4 Developing Architecture Principles

20.4.1 Qualities of Principles
There are five criteria that distinguish a good set of principles:
• Understandable:
• Robust:
• Complete:
• Consistent:
• Stable:

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap20.html

upvoted 3 times

noureldin 10 months, 4 weeks ago

Selected Answer: C

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap23.html

upvoted 1 times

noureldin 10 months, 4 weeks ago

I meant correct answer:D

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

SUR-CC

upvoted 1 times

RVR 2 years, 7 months ago

Reference: "There are five criteria that distinguish a good set of principles"
Link:https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap23.html

upvoted 2 times

Question #145 *Topic 1*

Which one of the following best describes an Architecture Compliance Review?

A. A review of an architecture project against established criteria and business objectives

B. A review of the readiness and ability of an organization to accept change

C. A review of the organization's ability to share information and services

D. A review of the baseline and target architectures to identify gaps

E. A review of the plans for enterprise transformation

Correct Answer: *A*

Community vote distribution

A (100%)

LillianXUE 1 month, 2 weeks ago

Selected Answer: A

42. Architecture Compliance
42.3 Architecture Compliance Reviews
An Architecture Compliance review is a scrutiny of the compliance of a specific project against established architectural criteria, spirit, and business objectives. A formal process for such reviews normally forms the core of an Enterprise Architecture Compliance strategy.

upvoted 1 times

noureldin 9 months ago

Selected Answer: A

Architecture Compliance Reviews
An architecture compliance review is a scrutiny of the compliance of a specific project against established architectural criteria, spirit, and business objectives. A formal process for such reviews normally forms the core of an enterprise architecture compliance strategy.

https://www.opengroup.org/architecture/togaf7-doc/arch/p4/comp/comp.htm

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: A

A. A review of an architecture project against established criteria and business objectives

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

42.3 Architecture Compliance Reviews
An Architecture Compliance review is a scrutiny of the compliance of a specific project against established architectural criteria, spirit, and business objectives. A formal process for such reviews normally forms the core of an Enterprise Architecture Compliance strategy.

upvoted 1 times

Question #146 *Topic 1*

Complete the sentence. The Architecture Landscape is divided into three levels, Capability, Segment, and _____.

A. Baseline

B. Solution

C. Strategic

D. Target

E. Transition

Correct Answer: *C*

Community vote distribution

C (100%)

LillianXUE 1 month, 2 weeks ago

Selected Answer: C

19.2 Architecture Landscape
Levels provide a framework for dividing the Architecture Landscape into three levels of granularity:
Strategic Architecture provides an organizing framework for operational and change activity and allows for direction setting at an executive level.
Segment Architecture provides an organizing framework for operational and change activity and allows for direction setting and the development of effective architecture roadmaps at a program or portfolio level.
Capability Architecture provides an organizing framework for change activity and the development of effective architecture roadmaps realizing capability increments.

upvoted 1 times

noureldin 9 months ago

Selected Answer: C

19.2 Architecture Landscape
Levels provide a framework for dividing the Architecture Landscape into three levels of granularity:

Strategic Architecture provides an organizing framework for operational and change activity and allows for direction setting at an executive level.
Segment Architecture provides an organizing framework for operational and change activity and allows for direction setting and the development of effective architecture roadmaps at a program or portfolio level.
Capability Architecture provides an organizing framework for change activity and the development of effective architecture roadmaps realizing capability increments.

https://pubs.opengroup.org/architecture/togaf9-doc/m/chap19.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

upvoted 1 times

gz11 1 year, 9 months ago

architectures can be grouped into Strategic, Segment, and Capability Architecture levels
https://pubs.opengroup.org/architecture/togaf9-doc/m/chap19.html

upvoted 1 times

Question #147 *Topic 1*

Which of the following is a re-usable artifact that is used to create architecture models addressing stakeholder concerns?

A. Catalog

B. Matrix

C. Diagram

D. View

E. Viewpoint

Correct Answer: *E*

Community vote distribution

E (100%)

vicpada 3 weeks, 1 day ago

Selected Answer: E

Viewpoints are specialized communication to stakeholders that explicitly address a concern. Keep in mind that any associated requirements may not be satisfied by the architecture. The view is not a demonstration that the stakeholder should be happy; rather it is a demonstration of how the architecture addresses the concern.

upvoted 1 times

noureldin 9 months ago

Selected Answer: E

31.1 Basic Concepts
An "architecture viewpoint" is a specification of the conventions for a particular kind of architecture view. It can also be called the definition or schema for that kind of architecture view. It establishes the conventions for constructing, interpreting, and using an architecture view to address a specific concern (or set of concerns) about a system-of-interest.
An architecture viewpoint references one or more model kinds; an architecture view incorporates one or more models.

Architecture viewpoints are generic, and can be stored in libraries for re-use; an architecture view is always specific to the architecture for which it is created

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap31.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Refer below for gz11 comment

upvoted 1 times

gz11 1 year, 9 months ago

A view is what you see.

A viewpoint is where you are looking from, the vantage point or perspective that determines what you see.

Every view has an associated viewpoint that describes it, at least implicitly.

Viewpoints are generic, and can be stored in libraries for reuse. A view is always specific to the architecture for which it is created.

upvoted 4 times

Question #148 *Topic 1*

Complete the sentence. TOGAF describes the role of an Architecture Contract as_____.

A. an agreement between development partners and sponsors on the architecture deliverables

B. a plan to ensure that architecture information is communicated to the right stakeholders at the right time

C. a set of general rules and guidelines to support development of the enterprise architecture

D. a timeline showing progression from the Baseline Architecture to the Target Architecture

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 9 months ago

Selected Answer: A

36.2.2 Architecture Contract
Purpose
Architecture Contracts are the joint agreements between development partners and sponsors on the deliverables.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap36.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

43.1 Role
Architecture Contracts are the joint agreements between development partners and sponsors on the deliverables, quality, and fitness-for-purpose of an architecture. Successful implementation of these agreements will be delivered through effective Architecture Governance (see 44. Architecture Governance). By implementing a governed approach to the management of contracts, the following will be ensured:

upvoted 1 times

Question #149 *Topic 1*

Which of the following does TOGAF describe as "the structure of components, their inter-relationships, and the principles guiding their design and evolution over time"?

A. View

B. Artifact

C. Model

D. Deliverable

E. Architecture

Correct Answer: *E*

Community vote distribution

E (100%)

LillianXUE 1 month, 2 weeks ago

Selected Answer: E

2. Core Concept
2.2 What is Architecture in the Context of the TOGAF Standard?
ISO/IEC/IEEE 42010:2011 defines "architecture" as:
"The fundamental concepts or properties of a system in its environment embodied in its elements, relationships, and in the principles of its design and evolution."
The TOGAF standard embraces but does not strictly adhere to ISO/IEC/IEEE 42010:2011 terminology. In addition to the ISO/IEC/IEEE 42010:2011 definition of "architecture", the TOGAF standard defines a second meaning depending upon the context:
"The structure of components, their inter-relationships, and the principles and guidelines governing their design and evolution over time."

upvoted 1 times

noureldin 9 months ago

Selected Answer: E

2.2 What is Architecture in the Context of TOGAF?
"architecture" has two meanings depending upon the context:
1. A formal description of a system, or a detailed plan of the system at component level to guide its implementation
2. The structure of components, their inter-relationships, and the principles and guidelines governing their design and evolution over time.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap02.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

2.2 What is Architecture in the Context of the TOGAF Standard?
ISO/IEC/IEEE 42010:2011 defines "architecture" as:

"The fundamental concepts or properties of a system in its environment embodied in its elements, relationships, and in the principles of its design and evolution."
The TOGAF standard embraces but does not strictly adhere to ISO/IEC/IEEE 42010:2011 terminology. In addition to the ISO/IEC/IEEE 42010:2011 definition of "architecture", the TOGAF standard defines a second meaning depending upon the context:

"The structure of components, their inter-relationships, and the principles and guidelines governing their design and evolution over time."
The TOGAF standard considers the enterprise as a system and endeavors to strike a balance between promoting the concepts and terminology drawn from relevant standards, and commonly accepted terminology that is familiar to the majority of the TOGAF readership. For more on terminology, refer to 3. Definitions and Part IV, 31. Architectural Artifacts .

upvoted 1 times

Question #150 *Topic 1*

Which part of TOGAF describes a step-by-step approach to developing an enterprise architecture?

A. ADM Guidelines and Techniques

B. Architecture Capability Framework

C. Architecture Content Framework

D. Architecture Development Method

E. Enterprise Continuum & Tools

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 9 months ago

Selected Answer: D

Adapting the ADM

• The ADM is being used as a development method for something other than IT architecture: for example, application architecture, data architecture, overall enterprise architecture, or as a general program management method. (As a generic method, the ADM is well suited to adaptation in this way.)

http://www.opengroup.org/public/arch/p2/p2_intro.htm

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

upvoted 1 times

AKYK 2 years ago

Correct --> D. Architecture Development Method

upvoted 2 times

RVR 2 years, 7 months ago

reference: "It describes the TOGAF Architecture Development Method (ADM) - a step-by-step approach to developing an Enterprise Architecture"
link: https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap01.html

upvoted 3 times

Question #151 *Topic 1*

Which of the following does TOGAF provide as a set of reference materials for establishing an architecture function within an organization?

A. Architecture Content Framework

B. Technical Reference Model

C. Integrated Information Infrastructure Reference Model

D. Architecture Development Method

E. Architecture Capability Framework

Correct Answer: *E*

Community vote distribution

E (100%)

LillianXUE 1 month, 1 week ago

Selected Answer: E

39. Introduction to Part VI: Architecture Capability Framework.
39.1 Overview
In order to successfully operate an architecture function within an enterprise, it is necessary to put in place appropriate organization structures, processes, roles, responsibilities, and skills to realize the Architecture Capability.
Part VI: Architecture Capability Framework provides a set of reference materials for how to establish such an architecture function.
Readers should note that although this part contains a number of guidelines to support key activities, in its current form, the Architecture Capability Framework is not intended to be a comprehensive template for operating an Enterprise Architecture Capability.

upvoted 1 times

noureldin 9 months ago

Selected Answer: E

45.1 Overview
Part VII: Architecture Capability Framework provides a set of reference materials for how to establish such an architecture function.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap45.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: E

...architecture function

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Reference :

39.1 Overview
In order to successfully operate an architecture function within an enterprise, it is necessary to put in place appropriate organization structures, processes, roles, responsibilities, and skills to realize the Architecture Capability.

Part VI: Architecture Capability Framework provides a set of reference materials for how to establish such an architecture function.
Readers should note that although this part contains a number of guidelines to support key activities, in its current form, the Architecture Capability Framework is not intended to be a comprehensive template for operating an Enterprise Architecture Capability.

upvoted 1 times

ffffiii 1 year, 8 months ago

keyword is function

upvoted 2 times

gz11 1 year, 9 months ago

Part VII: Architecture Capability Framework provides a set of reference materials for how to establish such an architecture function.
Readers should note that although this part contains a number of guidelines to support key activities, in its current form, the Architecture Capability Framework is not intended to be a comprehensive template for operating an enterprise Architecture Capability.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap45.html

upvoted 1 times

Question #152 *Topic 1*

Which of the TOGAF architecture development phases is the first phase of an architecture development cycle, defines the scope for an engagement and identifies the stakeholders?

A. Architecture Change Management

B. Architecture Vision

C. Business Architecture

D. Preliminary Phase

E. Technology Architecture

Correct Answer: *B*

Community vote distribution

B (100%)

LillianXUE 1 month, 1 week ago

Selected Answer: B

6.3.2 Identify Stakeholders, Concerns, and Business Requirements
Identify the key stakeholders and their concerns/objectives, and define the key business requirements to be addressed in the architecture engagement.
The major product resulting from this step is a stakeholder map for the engagement, showing which stakeholders are involved with the engagement, their level of involvement, and their key concerns (see Part III, 21.3 Steps in the Stakeholder Management Process and 21.4 Template Stakeholder Map).
Another key task will be to consider which architecture views and viewpoints need to be developed to satisfy the various stakeholder requirements. As described in Part III, 21. Stakeholder Management , understanding at this stage which stakeholders and which views need to be developed is important in setting the scope of the engagement.

upvoted 1 times

noureldin 9 months ago

Selected Answer: B

This chapter describes the initial phase of the Architecture Development Method (ADM). It includes information about defining the scope, identifying the stakeholders, creating the Architecture Vision, and obtaining approvals.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap06.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Reference Link : https://pubs.opengroup.org/architecture/togaf9-doc/arch/index.html

upvoted 1 times

Question #153 *Topic 1*

Which of the following does the TOGAF ADM recommend for use in developing the Architecture Vision?

A. Architecture Principles

B. Business Scenarios

C. Interoperability Analysis

D. Migration Planning Techniques

E. Risk Management Techniques

Correct Answer: *B*

Community vote distribution

B (100%)

LillianXUE 1 month, 1 week ago

Selected Answer: B

6. Phase A: Architecture Vision
6.3 Steps
6.3.8 Develop Architecture Vision
Business scenarios are an appropriate and useful technique to discover and document business requirements, and to articulate an Architecture Vision that responds to those requirements. Business scenarios may also be used at more detailed levels of the architecture work (e.g., in Phase B) and are described in the TOGAF® Series Guide: Business Scenarios.

upvoted 1 times

noureldin 9 months ago

Selected Answer: B

subsequent phases.
Business scenarios are an appropriate and useful technique to discover and document business requirements, and to articulate an architectural vision that responds to those requirements. Business scenarios are described in Part IV: Resource Base, Business Scenarios .

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap05.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Reference :
6.3.8 Develop Architecture Vision

Business scenarios are an appropriate and useful technique to discover and document business requirements, and to articulate an Architecture Vision that responds to those requirements. Business scenarios may also be used at more detailed levels of the architecture work (e.g., in Phase B) and are described in the TOGAF® Series Guide: Business Scenarios.

upvoted 1 times

Question #154 *Topic 1*

Which of the following does the TOGAF document define as architectural work product that describes an aspect of the architecture?

A. Application Platform Interface

B. Artifact

C. Building Block

D. Deliverable

E. Framework

Correct Answer: *B*

Community vote distribution

B (100%)

LillianXUE 1 month, 1 week ago

Selected Answer: B

3. Definitions
3.20 Artifact
An architectural work product that describes an aspect of the architecture.
See also 3.23 Building Block .

upvoted 1 times

noureldin 9 months ago

Selected Answer: B

33.1 Overview

An artifact is an architectural work product that describes an aspect of the architecture. Artifacts are generally classified as catalogs (lists of things), matrices (showing relationships between things), and diagrams (pictures of things). Examples include a requirements catalog, business interaction matrix, and a use-case diagram. An architectural deliverable may contain many artifacts and artifacts will form the content of the Architecture Repository.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap33.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

upvoted 1 times

RVR 2 years, 7 months ago

Reference: "An artifact is an architectural work product that describes an aspect of the architecture"
Link: https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap33.html

upvoted 2 times

Question #155 *Topic 1*

Which part of the TOGAF document describes taxonomies for categorizing the outputs of architecture activity?

A. ADM Guidelines and Techniques

B. Architecture Capability Framework

C. Architecture Development Method

D. Enterprise Continuum & Tools

Correct Answer: *D*

Community vote distribution

D (100%)

LillianXUE 1 month, 1 week ago

Selected Answer: D

1. Introduction
1.1 Structure of this Document
PART V (Enterprise Continuum & Tools) This part discusses appropriate taxonomies and tools to categorize and store the outputs of architecture activity within an enterprise.

upvoted 1 times

noureldin 9 months ago

Selected Answer: D

1.1 Structure of the TOGAF Document
PART V
(Enterprise Continuum & Tools) This part discusses appropriate taxonomies and tools to categorize and store the outputs of architecture activity within an enterprise.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/

upvoted 3 times

Banzaaai 1 year, 2 months ago

its not clear....why not Guidelines ?

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

upvoted 1 times

Question #156 *Topic 1*

Which of the following is described by the TOGAF document as "a detailed plan of the system at component level to guide its implementation"?

A. Architecture

B. Artifact

C. Deliverable

D. Model

E. View

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 9 months ago

Selected Answer: A

2.2 What is Architecture in the Context of TOGAF?
"architecture" has two meanings depending upon the context:

A formal description of a system, or a detailed plan of the system at component level to guide its implementation
The structure of components, their inter-relationships, and the principles and guidelines governing their design and evolution over time

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap02.html

upvoted 2 times

noureldin 10 months, 4 weeks ago

Selected Answer: A

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap02.html

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer for TOGAF 9.1

THIS DEFINITION IS REMOVED IN TOGAF9.2

upvoted 1 times

RVR 2 years, 7 months ago

Reference: "A formal description of a system, or a detailed plan of the system at component level to guide its implementation"
Link: https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap02.html

upvoted 2 times

Question #157 *Topic 1*

Complete the sentence. The Standards Information Base is a repository area that _____.

A. defines the parameters, structures, and processes to support governance of the Architecture Repository

B. describes the organization specific architecture framework and method

C. lists the set of specifications to which architectures must conform

D. provides a record of the governance activity across the enterprise

E. provides guidelines, templates, and patterns used to create new architectures

Correct Answer: *C*

Community vote distribution

C (100%)

LillianXUE 1 month, 1 week ago

Selected Answer: C

37. Architecture Repository
37.4 Standards Information Base
37.4.1 Overview
The Standards Information Base provides a repository area to hold a set of specifications, to which architectures must conform.
Establishment of a Standards Information Base provides an unambiguous basis for Architecture Governance because:
The standards are easily accessible to projects and therefore the obligations of the project can be understood and planned for
Standards are stated in a clear and unambiguous manner, so that compliance can be objectively assessed

upvoted 1 times

noureldin 9 months ago

Selected Answer: C

37.4 Standards Information Base
37.4.1 Overview
The Standards Information Base provides a repository area to hold a set of specifications, to which architectures must conform.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap37.html

upvoted 2 times

Banzaaai 1 year, 2 months ago

Selected Answer: C

C. lists the set of specifications to which architectures must conform

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Reference :

The Standards Information Base provides a repository area to hold a set of specifications, to which architectures must conform.
Establishment of a Standards Information Base provides an unambiguous basis for Architecture Governance because:

The standards are easily accessible to projects and therefore the obligations of the project can be understood and planned for
Standards are stated in a clear and unambiguous manner, so that compliance can be objectively assessed

upvoted 1 times

gz11 1 year, 9 months ago

the SIB provides the architect with a gateway to a uniquely powerful set of tools for defining the standards that an architecture is to mandate, and for checking the availability in the market place of products guaranteed to conform to those standards.
http://www.opengroup.org/public/arch/p3/sib/sib_intro.htm

upvoted 1 times

Question #158 *Topic 1*

Which of the following does the TOGAF document describe as the risk categorization prior to determining and implementing mitigating actions?

A. The critical level of risk

B. The initial level of risk

C. The intermediate level of risk

D. The mitigated level of risk

E. The residual level of risk

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 9 months ago

Selected Answer: B

27.1 Introduction
There are two levels of risk that should be considered, namely:

Initial Level of Risk: risk categorization prior to determining and implementing mitigating actions
Residual Level of Risk: risk categorization after implementation of mitigating actions (if any)

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap27.html

upvoted 2 times

Banzaaai 1 year, 2 months ago

Selected Answer: B

B. The initial level of risk

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

27.1 Introduction
There will always be risk with any architecture/business transformation effort. It is important to identify, classify, and mitigate these risks before starting so that they can be tracked throughout the transformation effort.

Mitigation is an ongoing effort and often the risk triggers may be outside the scope of the transformation planners (e.g., merger, acquisition) so planners must monitor the transformation context constantly.

It is also important to note that the Enterprise Architect may identify the risks and mitigate certain ones, but it is within the governance framework that risks have to be first accepted and then managed.

There are two levels of risk that should be considered, namely:

Initial Level of Risk: risk categorization prior to determining and implementing mitigating actions
Residual Level of Risk: risk categorization after implementation of mitigating actions (if any)

upvoted 1 times

Question #159 *Topic 1*

In Phases B, C, and D of the ADM cycle the first step defined is to select reference models, viewpoints, and tools. Which of the following is the next step in each of these phases?

A. Conduct formal stakeholder review

B. Create Architecture Definition Document

C. Develop Baseline Architecture

D. Perform gap analysis

E. Resolve impacts across the Architecture Landscape

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 9 months ago

Selected Answer: C

7. Phase B: Business Architecture
7.3 Steps
https://pubs.opengroup.org/architecture/togaf92-doc/arch/chap07.html
---
9. Phase C: Information Systems Architectures - Data Architecture
9.3 Steps
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap09.html
---
11. Phase D: Technology Architecture
11.3 Steps
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap11.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: C

C. Develop Baseline Architecture

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

upvoted 1 times

KIADB 2 years, 3 months ago

Steps in phase B,C & D:
■ Select reference models, viewpoints, and tools
■ Develop Baseline Business Architecture Description
■ Develop Target Business Architecture Description
■ Perform gap analysis
■ Define candidate roadmap components
■ Resolve impacts across the Architecture Landscape
■ Conduct formal stakeholder review
■ Finalize the Business Architecture
■ Create the Architecture Definition Document

upvoted 3 times

Question #160 *Topic 1*

In which part of the ADM cycle are building blocks evolved using a common platform of steps?

A. Preliminary Phase rid Phase A

B. Phases B, C and D

C. Phases E and F

D. Phases Grid H

Correct Answer: *B*

Community vote distribution

B (100%)

LillianXUE 1 month, 1 week ago

Selected Answer: B

33.3.2 Building Block Specification Process in the ADM
The specification of building blocks using the ADM is an evolutionary and iterative process. The key phases and steps of the ADM at which building blocks are evolved and specified are summarized below, and illustrated in Figure 33-1 .
Figure 33-1: Key ADM Phases/Steps at which Building Blocks are Evolved/Specified

upvoted 1 times

noureldin 9 months ago

Selected Answer: B

33.3.2 Building Block Specification Process in the ADM
The process of building block definition takes place gradually as the ADM is followed, mainly in Phases A, B, C, and D. It is an iterative process because as definition proceeds, detailed information about the functionality required, the constraints imposed on the architecture, and the availability of products may affect the choice and the content of building blocks.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap33.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

33.3.2 Building Block Specification Process in the ADM
The process of building block definition takes place gradually as the ADM is followed, mainly in Phases A, B, C, and D. It is an iterative process because as definition proceeds, detailed information about the functionality required, the constraints imposed on the architecture, and the availability of products may affect the choice and the content of building blocks.

upvoted 1 times

Question #161 *Topic 1*

Which section of the TOGAF template for Architecture Principles should describe situations where one principle would be given precedence over another?

A. Implications

B. Name

C. Rationale

D. Statement

E. Trade-oils

Correct Answer: *C*

Community vote distribution

C (100%)

LillianXUE 1 month, 1 week ago

Selected Answer: C

20. Architecture Principles
20.3 Components of Architecture Principles
Rationale: Should highlight the business benefits of adhering to the principle, using business terminology. Point to the similarity of information and technology principles to the principles governing business operations. Also describe the relationship to other principles, and the intentions regarding a balanced interpretation. Describe situations where one principle would be given precedence or carry more weight than another for making a decision.

upvoted 1 times

noureldin 9 months ago

Selected Answer: C

20.3 Components of Architecture Principles
Rationale
Should highlight the business benefits of adhering to the principle, using business terminology. Point to the similarity of information and technology principles to the principles governing business operations. Also describe the relationship to other principles, and the intentions regarding a balanced interpretation. Describe situations where one principle would be given precedence or carry more weight than another for making a decision.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap20.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: C

C. Rationale

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

20.3 Components of Architecture Principles

Should highlight the business benefits of adhering to the principle, using business terminology. Point to the similarity of information and technology principles to the principles governing business operations. Also describe the relationship to other principles, and the intentions regarding a balanced interpretation. Describe situations where one principle would be given precedence or carry more weight than another for making a decision.

upvoted 1 times

gz11 1 year, 9 months ago

Rationale

Should highlight the business benefits of adhering to the principle, using business terminology. Point to the similarity of information and technology principles to the principles governing business operations. Also describe the relationship to other principles, and the intentions regarding a balanced interpretation. Describe situations where one principle would be given precedence or carry more weight than another for making a decision.
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap20.html

upvoted 1 times

Question #162 *Topic 1*

Complete the sentence. The Architecture Landscape is divided into three levels, Strategic Architectures, Segment Architectures and _____.

A. Baseline Architectures

B. Capability Architectures

C. Solution Architectures

D. Target Architectures

E. Transition Architectures

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 9 months ago

Selected Answer: B

19.2 Architecture Landscape
Levels provide a framework for dividing the Architecture Landscape into three levels of granularity:

Strategic Architecture provides an organizing framework for operational and change activity and allows for direction setting at an executive level.
Segment Architecture provides an organizing framework for operational and change activity and allows for direction setting and the development of effective architecture roadmaps at a program or portfolio level.
Capability Architecture provides an organizing framework for change activity and the development of effective architecture roadmaps realizing capability increments.

https://pubs.opengroup.org/architecture/togaf9-doc/m/chap19.html

upvoted 2 times

Banzaaai 1 year, 2 months ago

Selected Answer: B

B. Capability Architectures

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

19.2 Architecture Landscape

Levels provide a framework for dividing the Architecture Landscape into three levels of granularity:

Strategic Architecture provides an organizing framework for operational and change activity and allows for direction setting at an executive level.

Segment Architecture provides an organizing framework for operational and change activity and allows for direction setting and the development of effective architecture roadmaps at a program or portfolio level.

Capability Architecture provides an organizing framework for change activity and the development of effective architecture roadmaps realizing capability increments.

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

9.2 Architecture Landscape
Levels provide a framework for dividing the Architecture Landscape into three levels of granularity:

Strategic Architecture provides an organizing framework for operational and change activity and allows for direction setting at an executive level.

Segment Architecture provides an organizing framework for operational and change activity and allows for direction setting and the development of effective architecture roadmaps at a program or portfolio level.

Architecture provides an organizing framework for change activity and the development of effective architecture roadmaps realizing capability increments.

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

pls delete this comment .. correct comment is submitted seperately

upvoted 1 times

Question #163

Topic 1

The TOGAF ADM uses a version numbering convention to illustrate the evolution of Baseline and Target Architecture Definitions. What does Version 1.0 indicate according to this convention?

A. A high-level outline architecture

B. A preliminary outline architecture

C. A formally reviewed, detailed architecture

D. A draft, detailed architecture

E. A formally reviewed, preliminary architecture

Correct Answer: *C*
Reference:
https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap05.html#tag_05_02

Community vote distribution

C (100%)

RSKD 6 days, 2 hours ago

Selected Answer: C

https://pubs.opengroup.org/architecture/togaf92-doc/arch/chap04.html

upvoted 1 times

LillianXUE 1 month, 1 week ago

Selected Answer: C

4. Introduction to Part II: Architecture Development Method (ADM)
4.2 Architecture Development Cycle
4.2.2 Basic Structure
In particular, a version numbering convention is used within the ADM to illustrate the evolution of Baseline and Target Architecture Definitions. Table 4-1 describes how this convention is used.
B: Business Architecture, Architecture Definition Document, Business Architecture, 1.0, Version 1.0 indicates a formally reviewed, detailed architecture.
https://pubs.opengroup.org/architecture/togaf92-doc/arch/index.html

upvoted 1 times

noureldin 9 months ago

Selected Answer: C

4.2.2 Basic Structure
Table 4-1: ADM Version Numbering Convention
Version 1.0 indicates a formally reviewed, detailed architecture.

https://pubs.opengroup.org/architecture/togaf92-doc/arch/chap04.html

upvoted 2 times

noureldin 10 months, 4 weeks ago

Selected Answer: C

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap04.html

upvoted 1 times

Banzaaai 1 year, 2 months ago

Selected Answer: C

C. A formally reviewed, detailed architecture

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer .

Please read
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap04.html

upvoted 1 times

Question #164 *Topic 1*

Which of the following types of architecture defines technology standards for building blocks and provides direction for products and services?

A. Common Systems Architecture

B. Foundation Architecture

C. Industry Architecture

D. Organization-Specific Architecture

E. Transition Architecture

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 9 months ago

Selected Answer: B

Foundation Architecture
• Reflects general computing requirements
• Reflects general building blocks
• Defines technology standards for implementing these building blocks
• Provides direction for products and services
• Reflects the function of a complete, robust computing environment that can be used as a foundation
• Provides open system standards, directions, and recommendations
• Reflects directions and strategies

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap18.html

upvoted 2 times

Allhabiy 1 year ago

Other characteristics of the TOGAF Foundation Architecture include the following:

Reflects general computing requirements
Reflects general building blocks
Defines technology standards for implementing these building blocks
Provides direction for products and services
Reflects the function of a complete, robust computing environment that can be used as a foundation
Provides open system standards, directions, and recommendations
Reflects directions and strategies

upvoted 1 times

Banzaaai 1 year, 2 months ago

Selected Answer: B

B. Foundation Architecture

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Is the answer correct ??

upvoted 1 times

youthanasia 2 years, 4 months ago

B is correct https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap18.html

upvoted 2 times

Question #165 *Topic 1*

Which one of the following best describes the purpose of the Communications Plan?

A. To act as a deliverable container for artifacts created during a project

B. To ensure that information is communicated to the right stakeholders at the right time

C. To ensure that the results of a Compliance Assessment are distributed to the Architecture Board

D. To inform the Architecture Board of changes to the architecture

E. To show progression of change from the Baseline Architecture to the Target Architecture

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 9 months ago

Selected Answer: B

32.2.12 Communications Plan
Purpose
Enterprise Architectures contain large volumes of complex and inter-dependent information. Effective communication of targeted information to the right stakeholders at the right time is a Critical Success Factor (CSF) for Enterprise Architecture. Development of a Communications Plan for architecture allows for this communication to be carried out within a planned and managed process.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap32.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

https://pubs.opengroup.org/architecture/togaf9-doc/arch/index.html

6.3.11 Develop Statement of Architecture Work; Secure Approval
Develop the specific Enterprise Architecture Communications Plan and show where, how, and when the Enterprise Architects will communicate with the stakeholders, including affinity groupings and communities, about the progress of the Enterprise Architecture developments

upvoted 1 times

Question #166 *Topic 1*

TOGAF Part VII, Architecture Capability Framework recommends use of an ADM cycle for establishing an architecture practice. In this scenario which architecture would describe the organizational structure for the architecture practice?

A. Application Architecture

B. Business Architecture

C. Data Architecture

D. Technology Architecture

E. Transition Architecture

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 9 months ago

Selected Answer: B

40.1 Overview
The Business Architecture of the architecture practice that will highlight the Architecture Governance, architecture processes, architecture organizational structure, architecture information requirements, architecture products, etc.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap40.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

not for TOGAF 9.2

upvoted 1 times

Question #167 *Topic 1*

Which one of the following best describes Capability-Based Planning?

A. A planning technique that ensures business information is communicated to the right people at the right time

B. A planning technique that ensures the application of business best practices

C. A planning technique that ensures timely solutions

D. A planning technique that focuses on business outcomes

E. A planning technique that identifies services to be shared

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 9 months ago

Selected Answer: D

This chapter provides an overview of capability-based planning, a business planning technique that focuses on business outcomes.

https://pubs.opengroup.org/architecture/togaf9-doc/m/chap28.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

https://pubs.opengroup.org/architecture/togaf9-doc/m/chap28.html

28. Capability-Based Planning

This chapter provides an overview of capability-based planning, a business planning technique that focuses on business outcomes. It also copes well with the friction of co-ordinating projects across corporate functional domains that together enable the enterprise to achieve that capability (for example, electronic service delivery).

upvoted 1 times

RVR 2 years, 7 months ago

Reference: "a business planning technique that focuses on business outcomes"
Link: https://pubs.opengroup.org/architecture/togaf9-doc/m/chap28.html

upvoted 2 times

Question #168 *Topic 1*

Complete the sentence, The Architecture Landscape is divided into three levels, Capability Architectures, Segment Architectures, and _____.

A. Baseline Architectures

B. Solution Architectures

C. Strategic Architectures

D. Target Architectures

E. Transition Architectures

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 9 months ago

Selected Answer: C

19.2 Architecture Landscape
Levels provide a framework for dividing the Architecture Landscape into three levels of granularity:

Strategic Architecture provides an organizing framework for operational and change activity and allows for direction setting at an executive level.
Segment Architecture provides an organizing framework for operational and change activity and allows for direction setting and the development of effective architecture roadmaps at a program or portfolio level.
Capability Architecture provides an organizing framework for change activity and the development of effective architecture roadmaps realizing capability increments.

https://pubs.opengroup.org/architecture/togaf9-doc/m/chap19.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

upvoted 1 times

Question #169 *Topic 1*

Which of the following does the TOGAF document define as the representation of a related set of concerns?

A. Catalog

B. Matrix

C. Diagram

D. View

E. Viewpoint

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 9 months ago

Selected Answer: D

3.17 Architecture View
A representation of a system from the perspective of a related set of concerns.
Note:
In some sections of this standard, the term "view" is used as a synonym for "architecture view".
See also 3.72 Stakeholder and 3.18 Architecture Viewpoint .

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap03.html

upvoted 2 times

Banzaaai 1 year, 2 months ago

Selected Answer: D

D. View

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer
https://pubs.opengroup.org/architecture/togaf9-doc/m/chap03.html
3.17 Architecture View
A representation of a system from the perspective of a related set of concerns.

upvoted 1 times

mfanatic 1 year, 11 months ago

An "architecture view" is a representation of a system from the perspective of a related set of concerns. It consists of one or more architecture models of the system.

upvoted 1 times

mfanatic 1 year, 11 months ago

related set of
concerns

upvoted 1 times

Keepler458 2 years, 6 months ago

Should this answer be as View Point?

upvoted 1 times

Question #170 *Topic 1*

In which Phase of the TOGAF ADM are the Architecture Roadmap and the Implementation and Migration Plan integrated with other change activity in the enterprise?

A. PhaseA

B. PhaseD

C. PhaseE

D. PhaseF

E. PhaseG

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 9 months ago

Selected Answer: D

13.1 Objectives
The objectives of Phase F are to:

Finalize the Architecture Roadmap and the supporting Implementation and Migration Plan
Ensure that the Implementation and Migration Plan is co-ordinated with the enterprise's approach to managing and implementing change in the enterprise's overall change portfolio
Ensure that the business value and cost of work packages and Transition Architectures is understood by key stakeholders

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap13.html

upvoted 2 times

Banzaaai 1 year, 2 months ago

Selected Answer: D

D. PhaseF

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

13.1 Objectives
The objectives of Phase F are to:

Finalize the Architecture Roadmap and the supporting Implementation and Migration Plan
Ensure that the Implementation and Migration Plan is co-ordinated with the enterprise's approach to managing and implementing change in the enterprise's overall change portfolio
Ensure that the business value and cost of work packages and Transition Architectures is understood by key stakeholders

upvoted 1 times

gz11 1 year, 9 months ago

In Phase F this Roadmap and the Implementation and Migration Plan are integrated with the enterprise's other change activity.
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap13.html

upvoted 1 times

Question #171 *Topic 1*

Which part of the TOGAF document describes an overview of typical architecture deliverables?

A. ADM Guidelines and Techniques

B. Architecture Capability Framework

C. Architecture Content Framework

D. Enterprise Continuum & Tools

E. TOGAF Reference Models

Correct Answer: *C*

Community vote distribution

C (100%)

1cloudgenius 4 months, 4 weeks ago

Selected Answer: C

Correct answer

upvoted 1 times

noureldin 9 months ago

Selected Answer: C

29.1 Overview
. The content framework provides a structural model for architectural content that allows the major work products that an architect creates to be consistently defined, structured, and presented.
-
The Architecture Content Framework uses the following three categories to describe the type of architectural work product within the context of use:
• A deliverable is a work product that is contractually specified and in turn formally reviewed, agreed, and signed off by the stakeholders

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap29.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: C

...architecture deliverables

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

https://pubs.opengroup.org/architecture/togaf9-doc/arch/index.html

32.1 Introduction
The TOGAF Content Framework (see Part IV, 29. Introduction to Part IV) identifies deliverables that are produced as outputs from executing the ADM cycle and potentially consumed as inputs at other points in the ADM. Other deliverables may be produced elsewhere and consumed by the ADM.

Please read the table for deliverables (seems important)

upvoted 1 times

Question #172 *Topic 1*

Which section of the TOGAF template for Architecture Principles should clearly state the impact to the business and consequences of adopting the principle?

A. Implications

B. Name

C. Rationale

D. Statement

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 9 months ago

Selected Answer: A

20.3 Components of Architecture Principles
Table 20-1: Recommended Format for Defining Principles

Implications

Should highlight the requirements, both for the business and IT, for carrying out the principle - in terms of resources, costs, and activities/tasks. It will often be apparent that current systems, standards, or practices would be incongruent with the principle upon adoption. The impact to the business and consequences of adopting a principle should be clearly stated. The reader should readily discern the answer to: "How does this affect me?". It is important not to oversimplify, trivialize, or judge the merit of the impact. Some of the implications will be identified as potential impacts only, and may be speculative rather than fully analyzed.

https://www.examtopics.com/exams/the-open-group/og0-093/view/

upvoted 3 times

Banzaaai 1 year ago

Selected Answer: A

the impact to the business

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

hint - check English of question

upvoted 1 times

Question #173 *Topic 1*

Which of the following describes a purpose of an Architecture Compliance review?

A. Identifying relationships between management frameworks

B. Identifying stakeholders and their concerns

C. Identifying the business transformation risks for an architecture project

D. Identifying criteria for procurement activities

E. Identifying work packages for inclusion in the Architecture Roadmap

Correct Answer: *D*
Reference:
http://pubs.opengroup.org/architecture/togaf9-doc/arch/chap48.html#tag_48_03

Community vote distribution
D (100%)

LillianXUE 1 month ago

Selected Answer: D
42. Architecture Compliance
42.3 Architecture Compliance Reviews
42.3.1 Purpose
Identify key criteria for procurement activities (e.g., for inclusion in Commercial Off-The-Shelf (COTS) product RFI/RFP documents)
https://pubs.opengroup.org/architecture/togaf92-doc/arch/index.html
upvoted 1 times

noureldin 9 months ago

Selected Answer: D
Architecture Compliance Reviews
Purpose
Identify key criteria for procurement activities (e.g., for inclusion in Commercial Off-The-Shelf (COTS) product RFI/RFP documents).

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap24.html
upvoted 2 times

Banzaaai 1 year ago

Selected Answer: D
D. Identifying criteria for procurement activities
upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago
Correct Answer :

Reference
https://pubs.opengroup.org/architecture/togaf9-doc/arch/index.html
42.3.1 Purpose
upvoted 1 times

RVR 2 years, 7 months ago
Reference: "Identify key criteria for procurement activities (e.g., for inclusion in Commercial Off-The-Shelf (COTS) product RFI/RFP documents)."
https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap48.html
upvoted 2 times

Question #174 *Topic 1*

Complete the sentence. There are five criteria that distinguish a good set of principles: Understandable, Robust, Complete, Consistent and _____.

A. Agile

B. Dynamic

C. Comprehensive

D. Rational

E. Stable

Correct Answer: *E*

noureldin 9 months ago

20.4.1 Qualities of Principles
.
There are five criteria that distinguish a good set of principles:
• Understandable:
• Robust
• Complete:
• Consistent:
• Stable:

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap20.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

20.4.1 Qualities of Principles
Completely Consistent - SUR
SUR-CC

- Completely
- Consistent
- Stable
- Understandable
- Robust

upvoted 1 times

Question #175 *Topic 1*

Which of the following is part of the Preliminary Phase?

A. Creating the Architecture Vision deliverable

B. Preparing a consolidated Gap Analysis

C. Developing the Architecture Contract

D. Defining a set of Architecture Principles

Correct Answer: *D*

Reference:

http://pubs.opengroup.org/architecture/togaf91-doc/arch/chap06.html

Community vote distribution

D (100%)

noureldin 9 months ago

Selected Answer: D

Principles
The Preliminary Phase defines the architecture principles that will form part of the constraints on any architecture work undertaken in the enterprise.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap04.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

This chapter describes the preparation and initiation activities required to meet the business directive for a new Enterprise Architecture, including the definition of an Organization-Specific Architecture framework and the definition of principles.

upvoted 1 times

Question #176 *Topic 1*

Which of the following is an objective of the Preliminary Phase?

A. Develop a vision of the proposed Enterprise Architecture

B. Define the process for architecture governance

C. Create the initial version of the Architecture Roadmap

D. Document the baseline architecture

E. Obtain approval for the Statement of Architecture Work

Correct Answer: *B*

Community vote distribution

B (100%)

LillianXUE 1 month ago

Selected Answer: B

5. Preliminary Phase
5.1 Objectives
2. Establish the Architecture Capability:
Define and establish the Organizational Model for Enterprise Architecture
Define and establish the detailed process and resources for Architecture Governance
Select and implement tools that support the Architecture Capability
Define the Architecture Principles
https://pubs.opengroup.org/architecture/togaf92-doc/arch/index.html

upvoted 1 times

noureldin 9 months ago

Selected Answer: B

6.1 Objectives
The objectives of the Preliminary Phase are:

Determine the Architecture Capability desired by the organization:
Review the organizational context for conducting enterprise architecture
Identify and scope the elements of the enterprise organizations affected by the Architecture Capability
Identify the established frameworks, methods, and processes that intersect with the Architecture Capability
Establish Capability Maturity target
Establish the Architecture Capability:
Define and establish the Organizational Model for Enterprise Architecture
Define and establish the detailed process and resources for architecture governance
Select and implement tools that support the Architecture Capability
Define the Architecture Principles.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap06.html

upvoted 2 times

Banzaaai 1 year, 1 month ago

Selected Answer: B

B. Define the process for architecture governance

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

5.1 Objectives
The objectives of the Preliminary Phase are to:

Determine the Architecture Capability desired by the organization:
Review the organizational context for conducting Enterprise Architecture
Identify and scope the elements of the enterprise organizations affected by the Architecture Capability
Identify the established frameworks, methods, and processes that intersect with the Architecture Capability
Establish Capability Maturity target
Establish the Architecture Capability:
Define and establish the Organizational Model for Enterprise Architecture
Define and establish the detailed process and resources for Architecture Governance
Select and implement tools that support the Architecture Capability
Define the Architecture Principles

upvoted 1 times

Question #177

Topic 1

Complete the sentence. A set of architecture principles that cover every situation perceived meets the recommended criteria of_____.

A. completeness

B. robustness

C. stability

D. consistency

E. understandability

Correct Answer: *A*

Reference:

http://pubs.opengroup.org/architecture/togaf91-doc/arch/chap23.html

Community vote distribution

A (100%)

noureldin 10 months, 4 weeks ago

Selected Answer: A

Complete: every potentially important principle governing the management of information and technology for the organization is defined - the principles cover every situation perceived
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap20.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

SUR-CC

upvoted 1 times

gz11 1 year, 9 months ago

Complete: every potentially important principle governing the management of information and technology for the organization is defined - the principles cover every situation perceived
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap20.html

upvoted 2 times

Question #178 *Topic 1*

Which one of the following best describes the purpose of a Change Request?

A. To act as a deliverable container for artifacts created during a project

B. To request a dispensation or to kick-start a further cycle of architecture work

C. To ensure that information is communicated to the right stakeholder at the right time

D. To review project progress and ensure the implementation is inline with the objectives

E. To ensure that the results of a Compliance Assessment are distributed to the Architecture Board

Correct Answer: *B*
Reference:
https://books.google.com.pk/books?id=e19eAgAAQBAJ&pg=PA174&lpg=PA174&dq=togaf+9+change+request+To+request+a+dispensation+or+to+kick-start+a+further+cycle+of+architecture+work&source=bl&ots=THcMNzDaWa&sig=ACfU3U22CWhlkyjhrUjm_XYQ2Ydt0d1ZmA&hl=en&sa=X&ved=2ahUKEwiYg564j4ngAhUMD2MBHbMtD9gQ6AEwAXoECAEQAQ#v=onepage&q=togaf%209%20change%20request%20To%20request%20a%20dispensation%20or%20to%20kick-start%20a%20further%20cycle%20of%20architecture%20work&f=false

Community vote distribution

B (100%)

noureldin 9 months ago

Selected Answer: B

32.2.11 Change Request
Purpose
During implementation of an architecture, as more facts become known, it is possible that the original Architecture Definition and requirements are not suitable or are not sufficient to complete the implementation of a solution. In these circumstances, it is necessary for implementation projects to either deviate from the suggested architectural approach or to request scope extensions. Additionally, external factors - such as market factors, changes in business strategy, and new technology opportunities - may open up opportunities to extend and refine the architecture.

In these circumstances, a Change Request may be submitted in order to kick-start a further cycle of architecture work.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap32.html

upvoted 2 times

Banzaaai 1 year, 2 months ago

Selected Answer: B

B. To request a dispensation or to kick-start a further cycle of architecture work

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

32.2.11 Change Request
Purpose
During implementation of an architecture, as more facts become known, it is possible that the original Architecture Definition and requirements are not suitable or are not sufficient to complete the implementation of a solution. In these circumstances, it is necessary for implementation projects to either deviate from the suggested architectural approach or to request scope extensions. Additionally, external factors - such as market factors, changes in business strategy, and new technology opportunities - may open up opportunities to extend and refine the architecture.

In these circumstances, a Change Request may be submitted in order to kick-start a further cycle of architecture work.

upvoted 1 times

Question #179 *Topic 1*

What level of risk is the risk categorization prior to determining and implementing mitigating actions?

A. Critical

B. Residual

C. Low

D. Marginal

E. Initial

Correct Answer: *E*

Reference:

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap27.html

Community vote distribution

E (100%)

noureldin 9 months ago

Selected Answer: E

27.1 Introduction
There are two levels of risk that should be considered, namely:

Initial Level of Risk: risk categorization prior to determining and implementing mitigating actions
Residual Level of Risk: risk categorization after implementation of mitigating actions (if any)

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap27.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

upvoted 1 times

Question #180 *Topic 1*

Which of the following is an objective of ADM Phase G, Implementation Governance?

A. Ensure that the enterprise's Architecture Capability meets current requirements

B. Establish the value realization process

C. Ensure that implementation projects conform with the Target Architecture

D. Prioritize the projects trough risk validation

E. Assess the performance of the architecture and make recommendation for change

Correct Answer: *C*
Reference:
http://pubs.opengroup.org/architecture/togaf8-doc/arch/chap13.html

Community vote distribution
C (100%)

fais 2 months ago

Selected Answer: C
Ensure conformance with the Target Architecture by implementation projects Perform appropriate Architecture Governance functions for the solution and any implementation-driven architecture Change Requests.
upvoted 1 times

noureldin 9 months ago

Selected Answer: C
14.1 Objectives
The objectives of Phase G are to:

Ensure conformance with the Target Architecture by implementation projects
Perform appropriate Architecture Governance functions for the solution and any implementation-driven architecture Change Requests.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap14.html
upvoted 2 times

Banzaaai 1 year, 2 months ago

Selected Answer: C
C. Ensure that implementation projects conform with the Target Architecture
upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago
Correct Answer

14.1 Objectives
The objectives of Phase G are to:

Ensure conformance with the Target Architecture by implementation projects
Perform appropriate Architecture Governance functions for the solution and any implementation-driven architecture Change Requests
upvoted 1 times

Question #181 *Topic 1*

Which of the following is a responsibility of an Architecture Board?

A. Achieving consistency between sub-architectures

B. Creating the Statement of Architecture Work

C. Conducting assessments of the maturity level of architecture discipline within the organization

D. Allocating resources for architecture projects

E. Determining the scope of an architecture compliance review

Correct Answer: *C*
Reference:
http://pubs.opengroup.org/architecture/togaf7-doc/arch/p4/board/ab.htm#Responsibilities

Community vote distribution

Arockia Highly Voted 2 years, 11 months ago
A - also.
https://pubs.opengroup.org/architecture/togaf7-doc/arch/p4/board/ab.htm#Responsibilities
(Point 1: The Architecture Board is typically made responsible, and accountable, for achieving some or all of the following goals:
1. consistency between sub-architectures)
upvoted 8 times

Ashayn Most Recent 4 months, 1 week ago
A is correct
upvoted 1 times

noureldin 9 months ago
Selected Answer: A
47.2 Responsibilities
A is correct:
Consistency between sub-architectures
C is incorrect:
Improving the maturity level of architecture discipline within the organization

https://pubs.opengroup.org/architecture/togaf91-doc/m/chap47.html
upvoted 2 times

Banzaaai 1 year ago
Selected Answer: A
A. Achieving consistency between sub-architectures
upvoted 1 times

nem 1 year, 1 month ago
Selected Answer: A
A is the best answer. C is about conducting maturity assessment which is usually done by third party not the architecture board.
upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago
Correct Answer -- A -- Consistency between sub-architectures

Reference :

41.2 Responsibilities
The Architecture Board is typically made responsible, and accountable, for achieving some or all of the following goals:

Providing the basis for all decision-making with regard to the architectures
Consistency between sub-architectures
Establishing targets for re-use of components
Flexibility of the Enterprise Architecture:
To meet changing business needs
To leverage new technologies
Enforcement of Architecture Compliance
Improving the maturity level of architecture discipline within the organization
Ensuring that the discipline of architecture-based development is adopted
Supporting a visible escalation capability for out-of-bounds decisions

upvoted 2 times

tushmish 1 year, 5 months ago

A.C both

upvoted 1 times

tushmish 1 year, 4 months ago

Edit:
only A is correct.

C is incorrect . It's not 'conducting assessment'. It's about 'improving' the maturity level
Improving the maturity level of architecture discipline within the organization
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap41.html#tag_41_02

upvoted 2 times

mfanatic 1 year, 11 months ago

The Architecture Board is typically made responsible, and accountable, for achieving some or all of the following goals:
■ Consistency between sub-architectures

upvoted 1 times

maksmannur 2 years, 5 months ago

A is rite ans

upvoted 2 times

ManishTr 2 years, 7 months ago

A . Following is from the responsibilities of Architecture Board from BOK
"■ Consistency between sub-architectures"

upvoted 4 times

Question #182 *Topic 1*

Which ADM phase includes establishing the Architecture Capability and definition of Architecture Principles?

A. Phase B: Business Architecture

B. Preliminary Phase

C. Phase A: Architecture Vision

D. Phase F: Migration Planning

E. Phase C: Data Architecture

Correct Answer: *B*
Reference:
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap02.html

Community vote distribution

B (100%)

noureldin 9 months ago

Selected Answer: B

6.1 Objectives
The objectives of the Preliminary Phase are:

Determine the Architecture Capability desired by the organization:
Review the organizational context for conducting enterprise architecture
Identify and scope the elements of the enterprise organizations affected by the Architecture Capability
Identify the established frameworks, methods, and processes that intersect with the Architecture Capability
Establish Capability Maturity target
Establish the Architecture Capability:
Define and establish the Organizational Model for Enterprise Architecture
Define and establish the detailed process and resources for architecture governance
Select and implement tools that support the Architecture Capability
Define the Architecture Principles

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap06.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

5.1 Objectives
The objectives of the Preliminary Phase are to:

Determine the Architecture Capability desired by the organization:
Review the organizational context for conducting Enterprise Architecture
Identify and scope the elements of the enterprise organizations affected by the Architecture Capability
Identify the established frameworks, methods, and processes that intersect with the Architecture Capability
Establish Capability Maturity target
Establish the Architecture Capability:
Define and establish the Organizational Model for Enterprise Architecture
Define and establish the detailed process and resources for Architecture Governance
Select and implement tools that support the Architecture Capability
Define the Architecture Principles

upvoted 1 times

Question #183 *Topic 1*

Which one of the following is considered a relevant architecture resource in ADM Phase D?

A. Generic data models relevant to the organization's industry sector

B. Existing application models

C. Generic technology models relevant to the organization's industry sector

D. Existing IT services

Correct Answer: *C*

Reference:

http://pubs.opengroup.org/architecture/togaf91-doc/arch/chap12.html

Community vote distribution

C (100%)

noureldin 9 months ago

Selected Answer: C

11.5.2 Architecture Repository
As part of Phase D, the architecture team will need to consider what relevant Technology Architecture resources are available in the Architecture Repository (see Part V, 37. Architecture Repository).
In particular:
• Generic technology models relevant to the organization's industry "vertical" sector; for example:
• Technology models relevant to Common Systems Architectures

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap11.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

upvoted 1 times

Question #184 *Topic 1*

The TOGAF ADM uses version numbering to illustrate the evolution of Baseline and Target Architecture Definitions. Which version number is used to indicate a high-level outline of the architecture?

A. Version 0.1

B. Version 0.7

C. Version 1.0

D. Version 0.9

E. Version 0.5

Correct Answer: *A*
Reference:
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap04.html

Community vote distribution

A (100%)

noureldin 9 months ago

Selected Answer: A

4.2.2 Basic Structure
Table 4-1: ADM Version Numbering Convention
Version 0.1 indicates that a high-level outline of the architecture is in place.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap04.html

upvoted 2 times

Question #185 *Topic 1*

Which ADM phase defines the scope for the architecture development initiative and obtains approval to proceed with the architecture development?

A. Phase D: Technology Architecture

B. Phase A: Architecture Vision

C. Requirements Management

D. Phase B: Business Architecture

E. Preliminary Phase

Correct Answer: *B*
Reference:
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap06.html

Community vote distribution

B (100%)

noureldin 9 months ago

Selected Answer: B

This chapter describes the initial phase of the Architecture Development Method (ADM). It includes information about defining the scope, identifying the stakeholders, creating the Architecture Vision, and obtaining approvals.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap06.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: B

B. Phase A: Architecture Vision

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

6.1 Objectives
The objectives of Phase A are to:

Develop a high-level aspirational vision of the capabilities and business value to be delivered as a result of the proposed Enterprise Architecture
Obtain approval for a Statement of Architecture Work that defines a program of works to develop and deploy the architecture outlined in the Architecture Vision

upvoted 1 times

Question #186 *Topic 1*

What part of the TOGAF standard discusses the processes, skills and roles to operate an architecture function within an enterprise?

A. Architecture Development Method

B. Architecture Capability Framework

C. Enterprise Continuum & Tools

D. Architecture Content Framework

E. TOGAF Reference Models

Correct Answer: *B*
Reference:
https://pubs.opengroup.org/architecture/togaf91-doc/arch/

Community vote distribution

B (100%)

noureldin 9 months ago

Selected Answer: B

1.1 Structure of this Document

There are six parts to this document:

PART VI
(Architecture Capability Framework) This part discusses the organization, processes, skills, roles, and responsibilities required to establish and operate an architecture function within an enterprise.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/

upvoted 2 times

Banzaaai 1 year, 2 months ago

Selected Answer: B

B. Architecture Capability Framework

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

39.1 Overview
In order to successfully operate an architecture function within an enterprise, it is necessary to put in place appropriate organization structures, processes, roles, responsibilities, and skills to realize the Architecture Capability.

upvoted 1 times

Question #187 *Topic 1*

In which Phase of the TOGAF ADM is the focus the creation of an Implementation and Migration Plan in co-operation with the portfolio and project managers?

A. Phase F

B. Phase D

C. Phase G

D. Phase E

E. Phase A

Correct Answer: *A*
Reference:
http://pubs.opengroup.org/architecture/togaf91-doc/arch/chap14.html

Community vote distribution

A (100%)

noureldin 9 months ago

Selected Answer: A

13.5 Approach
The focus of Phase F is the creation of an Implementation and Migration Plan in co-operation with the project and portfolio managers.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap13.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

13.1 Objectives
The objectives of Phase F are to:

Finalize the Architecture Roadmap and the supporting Implementation and Migration Plan
Ensure that the Implementation and Migration Plan is co-ordinated with the enterprise's approach to managing and implementing change in the enterprise's overall change portfolio
Ensure that the business value and cost of work packages and Transition Architectures is understood by key stakeholders

upvoted 1 times

Question #188 *Topic 1*

Complete the sentence. According to the TOGAF standard, an _____ is a representation of a system from the perspective of a related set of _____.

A. architecture view, stakeholders

B. architecture viewpoint, stakeholders

C. architecture viewpoint, architecture views

D. architecture view, requirements

E. architecture view, concerns

Correct Answer: *E*
Reference:
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap03.html

Community vote distribution
E (100%)

noureldin 9 months ago

Selected Answer: E
31.1 Basic Concepts

An "architecture view" is a representation of a system from the perspective of a related set of concerns. It consists of one or more architecture models of the system.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap31.html
upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago
Correct Answer

3.17 Architecture View
A representation of a system from the perspective of a related set of concerns.
Note:
In some sections of this standard, the term "view" is used as a synonym for "architecture view".
upvoted 1 times

Question #189 *Topic 1*

Which of the following best describes ADM Requirements Management?

A. Addressing and prioritizing architecture requirements

B. Managing architecture requirements throughout the ADM cycle

C. Developing requirements that deliver business value

D. Reviewing business requirements

E. Validating requirements between ADM phases

Correct Answer: *B*
Reference:
https://www.orbussoftware.com/resources/videos/the-adm-phases/adm-architecture-requirements-management/

Community vote distribution

B (100%)

noureldin 9 months ago

Selected Answer: B

17.1 Objectives
The objectives of the Requirements Management phase are to:

Ensure that the Requirements Management process is sustained and operates for all relevant ADM phases
Manage architecture requirements identified during any execution of the ADM cycle or a phase
Ensure that relevant architecture requirements are available for use by each phase as the phase is executed.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap17.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

16.1 Objectives
The objectives of the Requirements Management phase are to:

Ensure that the Requirements Management process is sustained and operates for all relevant ADM phases
Manage architecture requirements identified during any execution of the ADM cycle or a phase
Ensure that relevant architecture requirements are available for use by each phase as the phase is executed

upvoted 1 times

Question #190 *Topic 1*

In which part of the ADM cycle do the earliest building block definitions start as abstract entities?

A. Phase A

B. Preliminary Phase

C. Phases B, C, and D

D. Phases G and H

E. Phases E and F

Correct Answer: *A*
Reference:
http://pubs.opengroup.org/architecture/togaf8-doc/arch/chap32.html

Community vote distribution
A (100%)

noureldin 9 months ago
Selected Answer: A
Building Block Specification Process in the ADM

In Phase A the earliest building block definitions start as relatively abstract entities within the Architecture Vision.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap32.html
upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago
Correct Answer

Reference :

https://pubs.opengroup.org/architecture/togaf9-doc/arch/index.html

33.3.2 Building Block Specification Process in the ADM
The process of building block definition takes place gradually as the ADM is followed, mainly in Phases A, B, C, and D. It is an iterative process because as definition proceeds, detailed information about the functionality required, the constraints imposed on the architecture, and the availability of products may affect the choice and the content of building blocks.
upvoted 1 times

gz11 1 year, 9 months ago
In Phase A the earliest building block definitions start as relatively abstract entities within the Architecture Vision.
https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap32.html
upvoted 1 times

Question #191 *Topic 1*

Which of the following describes a purpose of an Architecture Compliance review?

A. Identifying the business transformation risks for an architecture project

B. Identifying where standards may require modification

C. Identifying relationships between management frameworks

D. Identifying stakeholders and their concerns

Correct Answer: *B*

Reference:

http://pubs.opengroup.org/architecture/togaf8-doc/arch/chap24.html

Community vote distribution

B (100%)

noureldin 9 months ago

Selected Answer: B

Architecture Compliance Reviews

Purpose
The goals of an Architecture Compliance review include some or all of the following:
• First and foremost, catch errors in the project architecture early, and thereby reduce the cost and risk of changes required later in the lifecycle. This in turn means that the overall project time is shortened, and that the business gets the bottom-line benefit of the architecture development faster.
• Ensure the application of best practices to architecture work.
• Provide an overview of the compliance of an architecture to mandated enterprise standards.
• Identify where the standards themselves may require modification.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap24.html

upvoted 2 times

Banzaaai 1 year, 1 month ago

Selected Answer: B

B. Identifying where standards may require modification

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Reference
https://pubs.opengroup.org/architecture/togaf9-doc/arch/index.html
42.3 Architecture Compliance Reviews

upvoted 1 times

gz11 1 year, 9 months ago

Identify where the standards themselves may require modification
https://www.opengroup.org/architecture/togaf7-doc/arch/p4/comp/comp.htm

upvoted 1 times

Question #192 *Topic 1*

Within the Architecture Repository, what does the class of information knows as the Architecture Capability include?

A. The organization specific architecture framework, including a method for architecture development and a metamodel for architecture content

B. A record of the governance activity across the enterprise

C. Parameters, structures, and processes to support governance of the repository

D. Specifications to which architecture must conform

E. Patterns, templates, and guidelines used to create new architectures.

Correct Answer: *C*
Reference:
http://pubs.opengroup.org/architecture/togaf91-doc/arch/chap41.html

Community vote distribution

C (100%)

noureldin 9 months ago

Selected Answer: C

41.1 Overview
The Architecture Capability defines the parameters, structures, and processes that support governance of the Architecture Repository.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap41.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer
https://pubs.opengroup.org/architecture/togaf9-doc/arch/index.html
37.1 Overview (Architecture Repository)

The Architecture Capability defines the parameters, structures, and processes that support governance of the Architecture Repository

upvoted 1 times

RanjitBisoyi 1 year, 9 months ago

C is correct.
At a high level, six classes of architectural information are expected to be held within an Architecture Repository:

The Architecture Metamodel describes the organizationally tailored application of an architecture framework, including a method for architecture development and a metamodel for architecture content.
The Architecture Capability defines the parameters, structures, and processes that support governance of the Architecture Repository.
The Architecture Landscape presents an architectural representation of assets in use, or planned, by the enterprise at particular points in time.
The Standards Information Base captures the standards with which new architectures must comply, which may include industry standards, selected products and services from suppliers, or shared services already deployed within the organization.
The Reference Library provides guidelines, templates, patterns, and other forms of reference material that can be leveraged in order to accelerate the creation of new architectures for the enterprise.
The Governance Log provides a record of governance activity across the enterprise.

upvoted 1 times

jiten1102 2 years ago

question is asking what Architecture Capability class include in AR,The Architecture Capability defines the parameters, structures, and processes that support governance of the Architecture Repository.

upvoted 2 times

nilya 2 years, 1 month ago

Question is not clear here

upvoted 1 times

Question #193 *Topic 1*

Which is the final step in the architecture development Phases B, C, and D?

A. Conduct formal stakeholder review

B. Define Roadmap components

C. Resolve impacts across the Architecture Landscape

D. Create Architecture Definition Document

E. Select reference models, architecture viewpoints and tools

Correct Answer: *D*
Reference:
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap04.html

Community vote distribution
D (100%)

noureldin 9 months ago

Selected Answer: D
8. Phase B: Business Architecture
8.4 Steps
• 8.4.9 Create Architecture Definition Document
https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap08.html
---
9. Phase C: Information Systems Architectures - Data Architecture
9.3 Steps
• 9.3.9 Create the Architecture Definition Document
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap09.html
---
12. Phase D: Technology Architecture
12.4 Steps
• 12.4.9 Create Architecture Definition Document
https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap12.html
upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer
upvoted 1 times

Question #194 *Topic 1*

Complete the sentence. The TOGAF standard covers the development of four architecture domains. Application, Data, _____.

A. Business and Technology

B. Information and Knowledge

C. Baseline and Transition

D. Vision and Requirements

E. Capability and Segment

Correct Answer: *A*
Reference:
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap06.html

Community vote distribution

A (100%)

noureldin 8 months, 4 weeks ago

Selected Answer: A

2.3 What Kind of Architecture Does the TOGAF Standard Deal With?
There are four architecture domains that are commonly accepted as subsets of an overall Enterprise Architecture, all of which the TOGAF standard is designed to support:

The Business Architecture defines the business strategy, governance, organization, and key business processes
The Data Architecture describes the structure of an organization's logical and physical data assets and data management resources
The Application Architecture provides a blueprint for the individual applications to be deployed, their interactions, and their relationships to the core business processes of the organization
The Technology Architecture describes the logical software and hardware capabilities that are required to support the deployment of business, data, and application services; this includes IT infrastructure, middleware, networks, communications, processing, standards, etc.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap02.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

hint - BDAT

upvoted 1 times

Question #195 *Topic 1*

Which of the following are interests important to the stakeholders in a system?

A. concerns

B. principles

C. An architecture viewpoints

D. requirements

E. An architecture views

Correct Answer: *A*
Concerns are the key interests that are crucially important to the stakeholders in the system, and determine the acceptability of the system. Concerns may pertain to any aspect of the system's functioning, development, or operation, including considerations such as performance, reliability, security, distribution, and evolvability.
Reference:
http://pubs.opengroup.org/architecture/togaf8-doc/arch/chap31.html

Community vote distribution

A (100%)

noureldin 8 months, 4 weeks ago

Selected Answer: A

21.3.4 Tailor Engagement Deliverables
Identify catalogs, matrices, and diagrams that the architecture engagement needs to produce and validate with each stakeholder group to deliver an effective architecture model.

It is important to pay particular attention to stakeholder interests by defining specific catalogs, matrices, and diagrams that are relevant for a particular Enterprise Architecture model. This enables the architecture to be communicated to, and understood by, all the stakeholders, and enables them to verify that the Enterprise Architecture initiative will address their concerns.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap21.html

upvoted 2 times

Question #196 *Topic 1*

Complete the sentence. The major information areas managed by a governance repository should include _____.

A. Catalogs, Matrices and Diagrams

B. Capability, Segment and Transition Architectures

C. Audit Information, Process Status and Reference Data

D. Common Systems Solutions, Organization-Specific Solutions and Industry Solutions

E. Artifacts, Best Practices and Standards

Correct Answer: *C*
Reference:
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap04.html#tag_04_04

Community vote distribution
C (100%)

noureldin 8 months, 4 weeks ago

Selected Answer: C
4.4 Architecture Governance
The major information areas managed by a governance repository should contain the following types of information:
• Reference Data
.
• Process Status
.
• Audit Information:
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap04.html
upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Reference :
4.4 Architecture Governance
The major information areas managed by a governance repository should contain the following types of information:

Reference Data (collateral from the organization's own repositories/Enterprise Continuum, including external data; e.g., COBIT, the IT4IT Reference Architecture): used for guidance and instruction during project implementation
This includes the details of information outlined above. The reference data includes a description of the governance procedures themselves.

Process Status: all information regarding the state of any governance processes will be managed
Examples of this include outstanding compliance requests, dispensation requests, and compliance assessments investigations.

Audit Information: this will record all completed governance process actions and will be used to support:
Key decisions and responsible personnel for any architecture project that has been sanctioned by the governance process
A reference for future architectural and supporting process developments, guidance, and precedence
upvoted 1 times

gz11 1 year, 9 months ago

a governance repository should contain the following types of information:

Reference Data (collateral from the organization's own repositories/Enterprise Continuum, including external data; e.g., COBIT, the IT4IT Reference Architecture): used for guidance and instruction during project implementation
This includes the details of information outlined above. The reference data includes a description of the governance procedures themselves.

Process Status: all information regarding the state of any governance processes will be managed
Examples of this include outstanding compliance requests, dispensation requests, and compliance assessments investigations.

Audit Information: this will record all completed governance process actions and will be used to support:
Key decisions and responsible personnel for any architecture project that has been sanctioned by the governance process
A reference for future architectural and supporting process developments, guidance, and precedence
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap04.html#tag_04_04
upvoted 2 times

Question #197 *Topic 1*

Which of the following are considered as generic Building Blocks in the Solutions Continuum?

A. Common Systems Solutions

B. Foundation Solutions

C. Industry Solutions

D. Organization-Specific Solutions

E. Strategic Solutions

Correct Answer: *B*
Reference:
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap35.html#tag_35_04_02

Community vote distribution
B (100%)

noureldin 8 months, 4 weeks ago

Selected Answer: B
Foundation Architecture
A Foundation Architecture is an architecture of building blocks and corresponding standards that supports all the common systems architectures and, therefore, the complete computing environment.

Other characteristics of the TOGAF Foundation Architecture include the following:

Reflects general computing requirements
Reflects general building blocks
Defines technology standards for implementing these building blocks
Provides direction for products and services
Reflects the function of a complete, robust computing environment that can be used as a foundation
Provides open system standards, directions, and recommendations
Reflects directions and strategies

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap18.html
upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago
Correct Answer

Link : https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap35.html#tag_35_04_02
upvoted 1 times

Question #198 *Topic 1*

Why does the TOGAF standard recommend that the Business Architecture be developed first?

A. It contains a high level description of the business strategy for the organization

B. It mobilizes operations to support the ongoing business architecture development

C. It provides prerequisite knowledge for undertaking architecture work in the other domains

D. It is the key document describing how the new architecture capability will meet the business goals

E. It includes preparation activities such as customization of the method

Correct Answer: *C*
Reference:
http://pubs.opengroup.org/architecture/togaf8-doc/arch/chap06.html

Community vote distribution

C (100%)

noureldin 8 months, 4 weeks ago

Selected Answer: C

8.2.1 General
A knowledge of the Business Architecture is a prerequisite for architecture work in any other domain (Data, Application, Technology), and is therefore the first architecture activity that needs to be undertaken, if not catered for already in other organizational processes (enterprise planning, strategic business planning, business process re-engineering, etc.).

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap08.html

upvoted 2 times

Banzaaai 1 year, 2 months ago

Selected Answer: C

C. It provides prerequisite knowledge for undertaking architecture work in the other domains

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Reference :
8.2.1 General
A knowledge of the Business Architecture is a prerequisite for architecture work in any other domain (Data, Application, Technology), and is therefore the first architecture activity that needs to be undertaken, if not catered for already in other organizational processes (enterprise planning, strategic business planning, business process re-engineering, etc.).

Link : https://pubs.opengroup.org/architecture/togaf91-doc/arch/index.html

upvoted 2 times

RVR 2 years, 7 months ago

Reference: "A knowledge of the Business Architecture is a prerequisite for architecture work in any other domain (Data, Applications, Technology), and is therefore the first architecture activity that needs to be undertaken"

upvoted 3 times

Question #199 *Topic 1*

In which ADM phase does the value and change management process determine the circumstances under which the Enterprise Architecture is permitted to change after deployment?

A. Phase F

B. Phase E

C. Phase G

D. Phase H

E. Preliminary Phase

Correct Answer: *D*
Reference:
http://pubs.opengroup.org/architecture/togaf8-doc/arch/chap14.html

Community vote distribution

D (100%)

noureldin 8 months, 4 weeks ago

Selected Answer: D

Approach

The change management process once established will determine:

The circumstances under which the enterprise architecture, or parts of it, will be permitted to change after implementation, and the process by which that will happen
The circumstances under which the enterprise architecture development cycle will be initiated again to develop a new architecture
The architecture change management process is very closely related to the architecture governance processes of the enterprise, and to the management of the Architecture Contract (see Architecture Contracts) between the architecture function and the business users of the enterprise.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap14.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: D

D. Phase H

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Hint --- > Phase H --- c'H'ange management

upvoted 2 times

Question #200 *Topic 1*

Which of the following best describes the purpose of the Architecture Requirements Specification?

A. It provides a list of work packages and a schedule for implementation of the target architecture.

B. It defines the scope and approach to complete an architecture project

C. It provides a set of statements that outline what a project must do to comply with the architecture

D. It is sent from the sponsor and triggers the start of an architecture development cycle

E. It contains an assessment of the current architecture requirements

Correct Answer: *C*

Reference:

http://pubs.opengroup.org/architecture/togaf91-doc/arch/chap36.html#tag_36_02_06

Community vote distribution

C (100%)

noureldin 8 months, 4 weeks ago

Selected Answer: C

36.2 Deliverable Descriptions

36.2.6 Architecture Requirements Specification
Purpose
The Architecture Requirements Specification provides a set of quantitative statements that outline what an implementation project must do in order to comply with the architecture. An Architecture Requirements Specification will typically form a major component of an implementation contract or contract for more detailed Architecture Definition.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap36.html

upvoted 2 times

Banzaaai 1 year, 2 months ago

Selected Answer: C

C. It provides a set of statements that outline what a project must do to comply with the architecture

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Reference :

32.2.6 Architecture Requirements Specification
Purpose
The Architecture Requirements Specification provides a set of quantitative statements that outline what an implementation project must do in order to comply with the architecture. An Architecture Requirements Specification will typically form a major component of an implementation contract or contract for more detailed Architecture Definition.

As mentioned above, the Architecture Requirements Specification is a companion to the Architecture Definition Document, with a complementary objective:

The Architecture Definition Document provides a qualitative view of the solution and aims to communicate the intent of the architect
The Architecture Requirements Specification provides a quantitative view of the solution, stating measurable criteria that must be met during the implementation of the architecture

upvoted 1 times

Question #201 *Topic 1*

An ADM cycle can be used to establish an Architecture Capability within an organization. Which architecture produced in such a cycle would describe the architecture processes and organization structure?

A. Business Architecture

B. Application Architecture

C. Technology Architecture

D. Data Architecture

E. Transition Architecture

Correct Answer: *A*
Reference:
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap18.html

Community vote distribution

A (100%)

noureldin 8 months, 3 weeks ago

Selected Answer: A

40.1 Overview
The Business Architecture of the architecture practice that will highlight the Architecture Governance, architecture processes, architecture organizational structure, architecture information requirements, architecture products, etc.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap40.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: A

A. Business Architecture

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Reference :
40.1 Overview

Implementing any capability within an organization would require the design of the four domain architectures: Business, Data, Application, and Technology.

Establishing the architecture practice within an organization would therefore require the design of:

The Business Architecture of the architecture practice that will highlight the Architecture Governance, architecture processes, architecture organizational structure, architecture information requirements, architecture products, etc.

The Data Architecture that would define the structure of the organization's Enterprise Continuum and Architecture Repository

The Application Architecture specifying the functionality and/or applications services required to enable the architecture practice

The Technology Architecture that depicts the architecture practice's infrastructure requirements and deployment in support of the architecture applications and Enterprise Continuum

upvoted 3 times

Scenario:
Please read this scenario prior to answering the question
The ABC company specializes in the development of wind turbine blades for use in large-scale commercial wind energy production systems. The company has manufacturing facilities located in Palm Springs, California, Omaha, Nebraska, and Winnipeg, Manitoba. Each of these plants supplies a different manufacturer that builds and sells complete systems. The turbine blades are custom engineered to meet each manufacturer's design specifications.
Until recently, most turbine blades were fabricated manually using molded fiber-reinforced plastics. However, recent improvements in composite materials, coupled with enhanced automated methods for precision application of materials during the molding process, have led to significant reduction in weight, increase in strength, and greatly improved blade longevity. The company has pioneered the development of a proprietary automated process for continuous extrusion of the turbine blades. Patents have been filed to protect the process, but certain trade secrets must be closely guarded.
The company has a mature Enterprise Architecture organization that is supported by a cross-functional Architecture Review Board. The Chief Information Officer and the Chief Operating Officer co-sponsor the Enterprise Architecture program.
The company has used T0GAF and its Architecture Development Method (ADM) to develop its automated manufacturing processes and systems that are used to design, manufacture, and test the blade assemblies. They have adapted their Enterprise Architecture to closely follow the TOGAF 9 framework. All of the company's enterprise architects have been trained and certified on TOGAF 9. Recently, an architecture project was completed that defined a standard approach for controlling the Automated Test System that is used at each plant to perform final quality assurance tests on each completed blade assembly. The
Manufacturing Architecture Board approved the plan for immediate implementation at each plant.
An Architecture Contract was developed that detailed the work needed to implement and deploy the new Automated Test System controller. The Chief Engineer, sponsor of the activity, has expressed concern that a uniform process be employed at each site to ensure consistency.

Refer to the Scenario -
You are the Lead Architect for this activity.
You have been asked to recommend the best approach to adopt to address the Chief Engineer's concern.
Based on TOGAF 9, which of the following is the best answer?

A. You create an Architecture Contract to manage and govern the implementation and migration process. If the contract is issued to an external party, you ensure that it is a fully enforceable legal contract. For internal development projects, you decide it is adequate to utilize a memorandum of understanding between the Manufacturing Architecture Board and the implementation organization. You recommend that if a deviation from the contract is detected, the Manufacturing Architecture Board should modify the Architecture Contract to allow the implementation organization the ability to customize the process to meet their local needs. As a result, you then issue a new Request for Architecture Work to implement the modified Architecture Definition.

B. You create an Architecture Contract to manage and govern the implementation and migration process. If the contract is issued to an external party, you ensure that it is a fully enforceable legal contract. For internal development projects, you decide it is adequate to utilize a memorandum of understanding between the Manufacturing Architecture Board and the implementation organization. You recommend that if a deviation from the Architecture Contract is detected, the Manufacturing Architecture Board grant a dispensation ID allow the implementation organization the ability to customize the process to meet their local needs.

C. You create an Architecture Contract to manage and govern the implementation and migration process. If the contract is issued to an external party, you ensure that it is a fully enforceable legal contract. For internal development projects, you decide it is adequate to utilize a memorandum of understanding between the Manufacturing Architecture Board and the implementation organization. You ensure that the Manufacturing Architecture Board reviews all deviations from the Architecture Contract, and considers whether or not to grant a dispensation to allow the implementation organization to customize the process to meet their local needs.

D. You create an Architecture Contract to govern the implementation and migration process at each site. If the contract is issued to an external party, you ensure that it is a fully enforceable legal contract. You ensure that the contract addresses the project objectives, effectiveness metrics, acceptance criteria, and risk management. You then schedule compliance reviews at key points in the implementation process to ensure that the work is proceeding in accordance with the Architecture Definition. Based on the results, you ensure that the Manufacturing Architecture Board reviews all deviations from the Architecture Contract, and considers whether or not to grant a dispensation to allow the implementation organization to customize the process to meet their local needs.

Correct Answer: *D*
Incorrect:
Not C: correct, but missing contract see 49.2.2..
Note:

* Dispensations
A dispensation is used as the mechanism to request a change to the existing architectures, contracts, principles, etc. outside of normal operating parameters; e.g., exclude provision of service to a subsidiary, request for unusual service levels for specific business reasons, deploy non-standard technology or products to support specific business initiatives.
Dispensations are granted for a given time period and set of identified services and operational criteria that must be enforced during the lifespan of the dispensation. Dispensations are not granted indefinitely, but are used as a mechanism to ensure that service levels and operational levels, etc. are met while providing a level flexibility in their implementation and timing. The timebound nature of dispensations ensures that they are a trigger to the Architecture
Compliance activity.

Community vote distribution

D (86%) 14%

OCHT 1 day, 14 hours ago

Selected Answer: D

Keyword Combination:
- **"Contract-Governance-Compliance-Dispensation"**

Explanation:
- **Contract:** Creating an Architecture Contract to govern the process, ensuring legal enforceability.
- **Governance:** Addressing project objectives, metrics, acceptance criteria, and risk management within the contract.
- **Compliance:** Scheduling reviews at key points to ensure alignment with the Architecture Definition.
- **Dispensation:** Allowing the Manufacturing Architecture Board to review deviations and consider granting customization to meet local needs.

This combination encapsulates the core principles of the chosen approach, emphasizing the contract's role in governance, the importance of compliance checks, and the potential for dispensation to customize the process. It's designed to be more memorable and practical for your needs.

upvoted 1 times

OCHT 4 months, 1 week ago

Selected Answer: D

Section 22.3.3: Architecture Contracts (for information on contracts and their significance)
(https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap22.html#tag_22_03_03)
Section 43.4: Implementing Governance (for information on governance, compliance reviews, and the role of the Architecture Board)
(https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap43.html#tag_43_04)

The hints/keywords from the question that should lead to option D are:

Chief Engineer's concern about a uniform process at each site
Ensuring consistency
Addressing project objectives, effectiveness metrics, acceptance criteria, and risk management
Involvement of the Manufacturing Architecture Board
Compliance reviews

upvoted 1 times

KrishnaKM 4 months, 3 weeks ago

Selected Answer: C

C seems to be correct.

upvoted 1 times

noureldin 8 months, 3 weeks ago

Selected Answer: D

Must be "manage and govern" not just govern b/c https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap25.html which says "This contract is also used to manage changes to the enterprise architecture in Phase H." Additionally, chief engineer says wants uniform deployment, which eliminates A & B b/c board needs to approve those.

upvoted 1 times

noureldin 8 months, 3 weeks ago

Selected Answer: D

Though D appears to be right, i think C is correct. The reason I think is, they have mentioned that the process should be uniform. The only difference in C and D is D says the process at each site where as C does not say that. C too talks about reviews for deviations so the concerns are addressed.

upvoted 2 times

MrCee1 10 months, 1 week ago

Selected Answer: D

It's D

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

best ---> worst
D C B A

upvoted 3 times

Question #203 *Topic 1*

Scenario:
Please read this scenario prior to answering the question
ABC LLC is a vacation property management firm that is growing through acquisition. It manages over 200 resort properties across North America. Many of the resort properties use the same internal IT systems that they used before they were acquired. Until recently, the only requirement that has been placed in each property is that they use a standard financial reporting system to report their financials ID the headquarters on a weekly basis.
The CEO has stated his concerns about the inefficiencies of the current approach and identified the need to change. He has defined a new strategic vision that will enhance the LLC property business by standardizing its operations across the network to provide consolidated financial, human resources, logistics, sales and marketing, and yield management. He has also stated that he expects results by the end of the current fiscal year.
These changes will provide the company with improved utilization of its capacity and more efficient operations. The addition of a corporate-wide data warehouse will provide analytics that will enable the marketing group to improve its ability to target advertising into key markets to improve yields.
The LLC has a mature enterprise architecture (EA) practice and uses TOGAF 9 as the method and guiding framework. The CIO is the sponsor of the activity.
In planning this change, the Chief Architect engaged the services of a well-known consulting firm that specializes in business strategy. An initial study has been conducted to identify the strategic changes needed to implement the CEO's vision. This recently completed with approval of a strategic architecture encompassing the entire firm, including detailed requirements and recommendations.
Based on the recommendations from the initial engagement, the company has embraced an Architecture Vision to adopt an enterprise application that is tailored to the needs of the hospitality industry.

Refer to the scenario -
Your role is that of Chief Architect. You have been asked to recommend the best approach to take in this architecture engagement to realize the CEO's vision.
Based on TOGAF 9, which of the following is the best answer?

A. Since the initial engagement has identified the need to change, you recommend that the team focus on defining the target architecture by going through the architecture definition phases (B-D). This will ensure that the change can be defined in a structured manner and address the requirements needed to realize the vision.

B. Since the vision is well understood and the strategic architecture agreed, you recommend that the target architecture is defined first, followed by transition planning. This will ensure that the current inefficiencies of the baseline architecture are not carried forward, and that the proposed solution addresses the requirements identified in the initial architecture engagement.

C. You recommend that this engagement define the Technology Architecture first in order to assess the current infrastructure capacity and capability. Then the focus should be on transition planning and architecture deployment. This will identify requirements to ensure that the projects are sequenced in an optimal fashion so as to realize the vision.

D. You recommend that the team focus on architecture definition, with a specific emphasis on understanding the strategic change parameters of the business strategy. Once understood, the team will be in the best position to identify the requirements, drivers, issues, and constraints for this engagement. You would ensure that the target architecture addresses non-functional requirements so as to help forecast future impacts.

Correct Answer: *C*

Community vote distribution

loyolastalin Highly Voted 3 years ago
Ans : B
https://www.briefmenow.org/the-open-group/which-of-the-following-is-the-best-answer-28/
upvoted 7 times

Arockia Highly Voted 2 years, 11 months ago
Yes. It is B. "Target First" as the vision/strategy is well understood with detailed requirements.
upvoted 5 times

OCHT Most Recent 1 day, 14 hours ago
Selected Answer: B

ince the vision is well understood and the strategic architecture agreed, you recommend that the target architecture is defined first, followed by transition planning. This will ensure that the current inefficiencies of the baseline architecture are not carried forward, and that the proposed solution addresses the requirements identified in the initial architecture engagement.

upvoted 1 times

moshos 4 months, 1 week ago

Selected Answer: B

Correct answer B.
The keyword is "architecture engagement" and this document describes the different classes of it:
https://pubs.opengroup.org/architecture/togaf92-doc/arch/chap18.html
This scenario falls under "Architectural Definition of Bounded Change Initiatives" which focuses on "Target first" then transition planning.

upvoted 2 times

OCHT 4 months, 1 week ago

Selected Answer: A

My findings are :-

1.Completed initial engagement with approved strategic architecture
2. CEO's vision and identified need for change
3. Architecture definition phases (B-D)

For further understanding, can refer to the following sections in the TOGAF 9.1 documentation:

Section 5: ADM Overview (for an understanding of the Architecture Development Method and its phases)
(https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap05.html)

Section 6: ADM Guidelines and Techniques (for guidelines and techniques for applying TOGAF ADM)
(https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap06.html)

upvoted 1 times

shreeraj23 6 months, 1 week ago

Selected Answer: B

Answer is B -

upvoted 1 times

noureldin 8 months, 3 weeks ago

Selected Answer: B

One Guy Mentioned the following:

Hi Guys,

I just came from the exam, I got this question , answered with B and got 100% in the exam result.
so dont think after B 😀

upvoted 1 times

noureldin 10 months, 3 weeks ago

Selected Answer: B

correct answer is B.

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Not sure why correct answer is C
Our solution --- >A B D C

A - Best answer as it talks about BDAT
B - 2nd Best -- as it ignores baseline architecture inefficiencies
D - requirements are already taken care in phase A
C - seems to be distractor as it only focusses on technology archi. , we need BDAT here

upvoted 1 times

Risho 1 year, 3 months ago

so what is the correct answer here?? B or C

upvoted 1 times

Nicholas_The_King_Kong 1 year, 4 months ago

I really doubt the answer is "C". It occurs to me there was a previous cycle that had resulted in the decision of adopting a new enterprise application that is industry specific, which means that the enterprise needs to migrate from the as-is application to the new. How is this only affecting the Technology domain?

upvoted 1 times

sreejayan 1 year, 5 months ago

I agree correct answer

upvoted 1 times

NKZA 1 year, 10 months ago

Ans : B

upvoted 1 times

spaultx 1 year, 11 months ago

I think the answer is C as it has mentioned that during initial engagement, adoption of an enterprise hospitality solution has been embraced in the vision, which can change/skip the sequence of ADM cycle to do a technology architecture to identify the infrastructure need/capability.

upvoted 3 times

thirstylion 2 years ago

Answer: B

upvoted 1 times

SomeshSule 2 years ago

I think the scope of the Vision is only till the adoption of an enterprise application. Therefore may be assessing the current infrastructure capacity and capability could be important step.

upvoted 1 times

[Removed] 2 years, 1 month ago

I don't understand why the answer would be C. Could someone please explain?

upvoted 1 times

Question #204 *Topic 1*

Scenario:
Please read this scenario prior to answering the question
The ABC company is an international agricultural company exporting bulbs, flowers and seeds worldwide. It is headquartered in Rotterdam in the Netherlands, and has sales and distribution centers in over 60 countries worldwide. Several of these centers include administrative, manufacturing, and research facilities.
To achieve full integration of their research capabilities with their development centers located in various climate zones, the company wants to develop strong self- directed teams in each location. It also wants to define new business models that are profitable while reducing their impact on the environment. The management is deeply committed to ensuring that the company is a world leader in socially responsible seed development with a business strategy that focuses on profitability through environmentally friendly operating processes.
The company international operations are subject to various legal and regulatory requirements. In areas such as genetically modified seeds, governmental controls are strictly enforced and compliance is critical. Recently a competitor was heavily fined for violating the regulations in a country where it was developing pest-resistant seeds.
The Governing Board is concerned, and as a result has approved the expenditure of resources to establish an Enterprise Architecture program. They have requested information about the status of projects that could impact regulatory compliance. They also want to enable the corporate legal staff and auditors to analyze proposed architectures to ensure that they are within the legal guidelines for a given location. In addition, the research organization should be able to see that the architecture is appropriate for its needs. TOGAF 9 has been mandated as the guiding framework for the development and evolution of the Enterprise
Architecture practice.

Refer to the Scenario -
You have been appointed as the Lead Consultant.
You have been asked to recommend an approach that would enable the development of an architecture that addresses the needs of all these parties.
Based on TOGAF 9, which of the following is the best answer?

A. Depending on the nature of the architecture, a set of models should be created that can be used to ensure that the system will be compliant with the local regulations. Stakeholders should be able to view the models to see that their concerns have been properly addressed.

B. Each architecture activity should be developed using a consistent modeling approach that is uniform across all architecture projects. Each architecture should be defined based on this fixed set of models so that all concerned parties can examine the models to ensure that their issues and concerns have been addressed,

C. A stakeholder map should be developed that allows the architects to define groups of stakeholders sharing common concerns. A set of views should then be defined that addresses the concerns for each group- Architecture models can then be created for each view to address the stakeholders' concerns.

D. For those groups that have sufficient power and level of interest, a special report should be created that summarizes the key features of the architecture with respect to the particular location. Each of these reports should reflect the stakeholders' requirements.

Correct Answer: *A*

Community vote distribution

C (50%) A (50%)

qinnnyul Highly Voted 3 years, 1 month ago
it is more about stakeholder map, why not C?
upvoted 12 times

yogeshmalikEQ Highly Voted 2 years, 7 months ago
C should be the answer
upvoted 6 times

caerzz Most Recent 2 months ago
Selected Answer: C
priority is to address stakeholders concern first
upvoted 1 times

OCHT 4 months, 1 week ago
Selected Answer: C

Option A is not the best answer in this scenario because it focuses only on the creation of models for regulatory compliance and does not comprehensively address the needs of all stakeholder groups.

While creating models to ensure compliance with local regulations is important, the scenario describes several other stakeholder concerns, such as the needs of the research organization and the corporate legal staff. Option A does not provide an approach to handle these diverse stakeholder concerns effectively.

Option C, on the other hand, recommends developing a stakeholder map to identify and group stakeholders with common concerns, and defining a set of views that addresses the concerns for each group. By creating architecture models for each view, you can address the concerns of each stakeholder group, including regulatory compliance, the research organization's needs, and the corporate legal staff's concerns, making it a more comprehensive and effective approach.

upvoted 1 times

noureldin 8 months, 3 weeks ago

Selected Answer: C

Remember one View can address concerns of multiple stakeholders

upvoted 1 times

Banzaaai 1 year, 2 months ago

Selected Answer: A

key word: regulation

upvoted 3 times

PrashanttheCloudMaster 1 year, 3 months ago

Our solution --- >A C D B

A - Best answer as it talks about preliminary phase and local regulations
C - Stakeholder map is correct but it is part of phase A
D - no such thing as stakeholder requirement
B - Seems to be distractor , coz we don't want same models everywhere

upvoted 2 times

PratsMic 1 month, 2 weeks ago

Preliminary Phase is completed!!

upvoted 2 times

ankit89 1 year, 9 months ago

A is correct, provides optimum approach.

upvoted 1 times

ankit89 1 year, 9 months ago

C is the answer

upvoted 2 times

thirstylion 2 years ago

Answer: C

upvoted 2 times

sameersoftyhcl 2 years, 1 month ago

Its more about Process Modelling Extension, so A I think.

upvoted 1 times

salo1982 2 years, 4 months ago

C Should be the answer

upvoted 3 times

praveenraja 2 years, 7 months ago

C is should be the answer

upvoted 4 times

Question #205 *Topic 1*

Scenario:
Please read this scenario prior to answering the question
The ABC company is the prime contractor for the Telesto Unmanned Spacecraft program. Over the course of this contract, the company has grown rapidly by acquisition and has inherited numerous different procurement processes and related IT systems. The company is moving aggressively to consolidate and reduce redundant procurement processes and systems. The CEO has announced that the company will seek to leverage higher volume discounts and lower related IT support costs by instituting a preferred supplier program.
To achieve this goal, the company needs to define Baseline and Target Architectures. These architectures must address key stakeholders' concerns such as:
1. What groups of people should be involved in procurement-related business processes?
2. What current applications do those groups use?
3. Which procurement-related business processes are supported by zero, one, or many existing applications?
4. What are the overall lifetimes of the Request for Proposal and Purchase Order business objects? What non-procurement applications will need to be integrated with any new procurement applications?
5. What data will need to be shared?
At present, there are no particularly useful architectural assets related to this initiative, so all assets need to be acquired and customized or created from scratch.
The company prefers to implement existing package applications from systems vendors with little customization.
The architecture development project has just completed its Architecture Context iteration cycle and is about to begin the Architecture Definition iteration cycle.
The company is using TOGAF for its internal Enterprise Architecture activities. It uses an iterative approach for executing Architecture Development Method
(ADM) projects.
The architecture development project has just completed its Architecture Context iteration cycle and is about to begin the Architecture Definition iteration cycle.
Refer to the Scenario.
You are serving as the Lead Architect.
You have been asked to identify the most appropriate architecture viewpoints for this situation.
Based on TOGAF 9, which of the following is the best answer?

A. In the early iterations of the Architecture Definition: ➾ Describe the Baseline Business Architecture with a Baseline Business Process catalog ➾ Describe the Baseline Application Architecture with a Technology Portfolio catalog ➾ Describe the Baseline Data Architecture with a Data diagram In the later iterations of the Architecture Definition: ➾ Describe the Target Business Architecture with an Actor/Process/Data catalog Describe the Target Application Architecture with a System/Technology matrix ▪ ➾ Describe the Target Data Architecture with a Data Dissemination diagram

B. In the early iterations of the Architecture Definition: ➾ Describe the Target Business Architecture with a Business Service/Function catalog and a Business Interaction matrix ➾ Describe the key business objects with Product Lifecycle diagrams ➾ Describe the Target Application Architecture with Application Communication diagrams and an Application Interaction matrix ➾ Describe the Target Data Architecture with a Data Entity/business Function matrix and a System/Data matrix In the later iterations of the Architecture Definition: ➾ Describe the Baseline Business Architecture with a Business Service/Function catalog and a Business Interaction matrix ➾ Describe the Baseline Application Architecture with a System/Organization matrix and a System/function matrix ➾ Describe the Baseline Data Architecture with a Data Entity/Data Component catalog

C. In the early iterations of the Architecture Definition: ➾ Describe the Target Business Architecture with a Business Service/Function catalog and an Organization/Actor catalog ➾ Describe the key business objects with Data Lifecycle diagrams ➾ Describe the Target Application Architecture with Application Communication diagrams and an Application Interaction matrix ➾ Describe the Target Data Architecture with a System/Data matrix In the later iterations of the Architecture Definition: ➾ Describe the Baseline Business Architecture with a Business Service/Function catalog and a Business Interaction matrix ➾ Describe the Baseline Application Architecture with an Application and User Location diagram and a System/Function matrix ➾ Describe the Baseline Data Architecture with a Data Entity/Data Component catalog

D. In the early iterations of the Architecture Definition: ➾ Describe the Baseline Business Architecture with an Organization/Actor catalog ➾ Describe the Baseline Application Architecture with a System/Function matrix ➾ Describe the Baseline Data Architecture using a Data Entity/Data Component catalog In the later iterations of the Architecture Definition: ➾ Describe the Target Business Architecture with an Organization/Actor catalog ➾ Describe the Target Application Architecture using Application Communication diagrams and an Application Interaction matrix ➾ Describe the Target Data Architecture with a System/Data matrix

Correct Answer: *C*

Community vote distribution

LaciB Highly Voted 1 year, 9 months ago

B - see https://www.examtopics.com/discussions/the-open-group/view/58747-exam-og0-092-topic-1-question-7-discussion/

upvoted 5 times

suman9524 Most Recent 3 months, 1 week ago

Selected Answer: B

For me the answer is B.
Reason : Option B is having correct artifacts for right phases.Like product lifecycle diagram is part of Phase B:business architecture Option C is having data lifecycle diagram ,which is part of phase c:data architecture and not output or part of phase B:business architecture.
Refer section 31.6.3 & 31.6.4

upvoted 1 times

OCHT 4 months, 1 week ago

Selected Answer: C

Option B: This option suggests describing the Target Architectures in the early iterations of the Architecture Definition and the Baseline Architectures in the later iterations. This approach is not consistent with the typical sequence in TOGAF, where Baseline Architectures are defined before Target Architectures.

Option C: This option suggests describing the Target Architectures in the early iterations of the Architecture Definition and the Baseline Architectures in the later iterations. This approach aligns with the typical sequence in TOGAF, where Baseline Architectures are defined first, followed by Target Architectures. Moreover, this option addresses the key stakeholders' concerns by using appropriate catalogs, diagrams, and matrices for both the Baseline and Target Architectures.

upvoted 1 times

shreeraj23 6 months, 1 week ago

Selected Answer: B

B is correct answer. Describe the key business objects with Product Lifecycle diagrams

upvoted 1 times

mesterit 6 months, 2 weeks ago

Selected Answer: C

C > Organization/Actor catalog
7.3.1.3 Identify Required Catalogs of Business Building Blocks

Describe the Target Business Architecture with a Business Service/Function catalog and an Organization/Actor catalog

B) Business Interaction matrix not in Phase B: Business Architecture

upvoted 1 times

mesterit 6 months, 2 weeks ago

B is correct Answer

upvoted 1 times

akk1985 9 months, 4 weeks ago

D seems best answer for me since there is no useful architectural assets related to this initiative so first you have to understand the context for Baseline , who use application, current applications used by group and these are some stakeholders concerns to you have to start with baseline first then target one that is preferred by company which is packaged solution

upvoted 1 times

noureldin 10 months, 3 weeks ago

Selected Answer: B

B is correct. There are arguments for both Baseline and Target architect first in this scenario. They question they mention include “who is using what system” that infers that everything is not known about the systems / architecture. That leads to a recommended baseline first approach. However, they also mention preferring to use third party packages. If the solution is known (i.e., a third-party package) then that lead to using a target first approach.

upvoted 3 times

ankit89 1 year, 9 months ago

D is correct- Best Answer

upvoted 1 times

spaultx 1 year, 11 months ago

Can someone provide the rationale/reference for Answer C?

upvoted 1 times

SomeshSule 2 years ago

For C, how can Target come before Baseline? Seems D correct to me.

upvoted 1 times

harofe2121 1 year, 3 months ago

"The company prefers to implement
existing package applications from systems vendors with little customization. "
– target first

upvoted 1 times

nithyar 2 years, 1 month ago

Should it be B?

upvoted 2 times

KASPoint 2 years, 3 months ago

D. Looks more appropriate to assess the baseline and then Target Architecture.

upvoted 3 times

Learner64 7 months, 2 weeks ago

Second this.

upvoted 1 times

harofe2121 1 year, 3 months ago

"The company prefers to implement
existing package applications from systems vendors with little customization. "
– target first

upvoted 1 times

Question #206 *Topic 1*

Scenario:
Please read this scenario prior to answering the question
The ABC company is a large, global commodities trading company which has been growing rapidly through a series of acquisitions.
Each new business is performing well in its markets. However, the lack of integration between headquarters and the business units has increasingly caused problems in the handling of customer and financial information. The inability to share information across businesses has resulted in lost opportunities to "leverage the synergies" that had been intended when the businesses were acquired. At present, each business unit maintains its own applications. Despite an earlier initiative to install a common application to manage customer, products, supplier, and inventory information, each business unit has different ways of defining each of these core elements and has customized the common application to the point where the ability to exchange information is difficult, costly, and error-prone.
As a result, the company has begun implementing a single Enterprise Resource Planning (ERP) system to consolidate information from several applications that exist across the lines of business.
The Corporate Board is concerned that the new ERP system must be able to manage and safeguard customer information in a manner that meets or exceeds the legal requirements of the countries in which the company operates. This will be an increasingly important capability as the company expands its online services offered to clients and trading partners.
The CIO has formed an Enterprise Architecture department, and one of the primary goals in its charter is to coordinate efforts between the ERP implementation team and the business unit personnel who will be involved in the migration process. The CIO has also formed a cross-functional Architecture Review Board to oversee and govern the architecture. The company has selected TOGAF 9 as the basis for its Enterprise Architecture program. The CIO has endorsed this choice with the full support of top management.

Refer to the Scenario -
You are serving as the Chief Architect.
You have been asked to recommend the approach to take in the Preliminary Phase to ensure that the Corporate Board's concern is addressed.
Based on TOGAF 9, which of the following is the best answer?

A. You evaluate the implications of the Board's concern in terms of regulatory and security policy requirements. You then update the Global Traders security policy to reflect the concern, ensuring that this policy is communicated across the organization. You allocate a security architecture team to ensure that security considerations are included in ongoing architecture planning. You then assess the security implications and agreements within the Global Traders businesses and their suppliers.

B. You start by clarifying the intent that the Board has for raising this concern. This enables you to understand the implications of the concern in terms of regulatory requirements and the potential impact on current business goals and objectives. You propose that a security architect or security architecture team be allocated to develop a comprehensive security architecture.

C. You evaluate the implications of the Board's concern in terms of regulatory requirements and their impact on business goals and objectives. Based on this understanding, you then issue a Request for Architecture Work to commence an architecture development project to develop a solution that will address the Board's concern. You allocate a security architect to oversee the implementation of the solution in the ERP system that is being developed.

D. You evaluate the implications of the Board's concern by examining the potential impacts on business goals and objectives. Based on your understanding, you then update the current Global Traders security policy to include an emphasis on the Board's concern. In addition, you allocate a security architect to ensure that security considerations are included in the architecture planning for all domains.

Correct Answer: *D*

Community vote distribution

SomeshSule Highly Voted 2 years ago
Directly updating some corporate security policy at the Preliminary Phase doesn't seem correct (A and D). Between B and C it's difficult to think but it seems Proposing something seems like the Architect's job :) Then the Sponsor would issue Request for Architecture Work. B seems correct to me.
upvoted 5 times

Sayanz Most Recent 1 week, 2 days ago
Selected Answer: B
B seems appropriate as it emphasize on Preliminary phase to Develop a Security Architecture
upvoted 1 times

KrishnaKM 4 months, 3 weeks ago

Selected Answer: B

B seems correct

upvoted 1 times

shreeraj23 6 months, 1 week ago

Selected Answer: A

It should be A. https://www.briefmenow.org/the-open-group/which-of-the-following-is-the-best-answer-2/

upvoted 1 times

noureldin 8 months, 3 weeks ago

Selected Answer: B

Answer:B

upvoted 3 times

ankit89 1 year, 9 months ago

A is the best answer

upvoted 1 times

bitsmax 1 year, 12 months ago

B seems most appropriate answer. None of other option satisfy the criterias

upvoted 1 times

SomeshSule 2 years ago

Request for Architecture Work is not raised by Ent. Arch. - therefore seems C incorrect.
Security architecture is supposed to be separate knowledge area which is very broad and comprehensive. Therefore, Ent. Arch would just propose and let specialist team come in.

upvoted 4 times

KMurthy04 2 years ago

IT is D because the phase is preliminary phase where we first make sure the business goals and objectives are first aligned with this need, so that is why the impact of this change on the existing business goals and objectives are considered.

upvoted 3 times

sameersoftyhcl 2 years, 1 month ago

I think B is the right asnwer because the questions asks for "Recommendations", but other answers are simply taking some actions which are not even in scope of Chief Architect.

upvoted 3 times

Diptendra 2 years, 2 months ago

Why not C

upvoted 1 times

Learner64 7 months, 2 weeks ago

Request for Architecture Work issued by sponsor, not an architect.

upvoted 3 times

KASPoint 2 years, 3 months ago

C Looks more appropriate as 'Request for Architecture Work' is the outcome of Preliminary Phase. Also, in other blogs mostly answered is 'A'.
please share your inputs

upvoted 3 times

manderda 2 years, 2 months ago

In my understanding it should be B. You are a chef architect and therefore you can't just change a security policy on your understanding. And the Request for Architecture Work is issued by the sponsor?

upvoted 5 times

Question #207 *Topic 1*

Scenario:
Please read this scenario prior to answering the question
The ABC company started as an accounting and financial services company. It has expanded over the years and is now a leading North American IT and
Business Services provider.
With numerous practice areas and a multitude of diverse engagements underway at any given time, overall engagement management has become challenging.
The company does not want to risk its outstanding reputation or its international certifications and CMM ratings. Senior partners must become team players, working to support the broader needs of the company and its shareholders.
The Enterprise Architecture team has been working to create the company's Enterprise Architecture framework to address these issues. The team has defined a preliminary framework and held workshops with key stakeholders to define a set of principles to govern the architecture work. They have completed an
Architecture Vision at a strategic level and laid out Architecture Definitions for the four domains. They have set out an ambitious vision of the future of the company over a five-year period.
An Architecture Review Board has been formed comprised of IT staff executives and executives from the major practice areas.
The Chief Executive Officer and Chief Information Officer have co-sponsored the creation of the Enterprise Architecture program. The Enterprise Architecture framework is based on TOGAF 9.
As the EA team prepare to formulate an Implementation plan, they have been asked by the CIO to assess the risks associated with the proposed architecture. He has received concerns from senior management that the proposed architecture may be too ambitious and they are not sure it can produce sufficient value to warrant the attendant risks.

Refer to the Scenario -
You have been assigned to the role of Chief Enterprise Architect.
You have been asked to recommend an approach to satisfy the concerns raised.
Based on TOGAF 9, which of the following is the best answer?

A. An interoperability analysis should be applied to evaluate any potential issues across the Solution Architecture. Once all of the concerns have been resolved, the EA team should finalize the Architecture Implementation Roadmap and the Migration Plan.

B. The EA team should gather information about potential solutions from the appropriate sources. Once the Solution Architecture has been assembled, it should be analyzed using a state evolution table to determine the Transition Architectures.

C. The EA team should create a consolidated gap analysis to understand the transformations that are required to achieve the proposed Target Architecture. The EA team should gather information about potential solutions from the appropriate sources. Once the Solution Architecture has been assembled, it should be analyzed using a state evolution table to determine the Transition Architectures. An interoperability analysis should be applied to evaluate any potential issues across the Solution Architecture.

D. Prior to preparing the Implementation plan, there are several techniques that should be applied to assess the risks and value of the proposed transformation. In particular, the EA team should pay attention to the Business Transformation Readiness Assessment and the Business Value Assessment.

Correct Answer: *D*

Community vote distribution

KASPoint Highly Voted 2 years, 3 months ago
D is Correct, as Implementation Plan is expected.
In Module 14 Implementation Support it's been explained to go with Interoperability and Business transformation readiness followed by Risk Management.
upvoted 5 times

suman9524 Most Recent 3 months, 1 week ago
Selected Answer: D
selecting D as the ask is about identifying and managing risk. D talks about BTRA. Check section 26.4.3 and 26.5. Both talks about how BTRA done in Phase A should be looked at in phase e,f and even in phase G. As Readiness assessment document is a live document and should be looked at before actual implementation.
upvoted 1 times

shreeraj23 6 months, 1 week ago

Selected Answer: C

https://www.briefmenow.org/the-open-group/which-of-the-following-is-the-best-answer-6/

upvoted 1 times

noureldin 8 months, 3 weeks ago

Selected Answer: D

D is a Best option as it talks about risks and mitigation plan using BTRA. In addition, using BTRA, initial business transformation readiness assessment is done in phase A (Arch vision) and finally involves in phase E & F. Refer to "Part III: ADM Guidelines & Techniques > Business Transformation Readiness Assessment (Chapter 30)"

"Understanding the readiness of the organization to accept change, identifying the issues, and then dealing with them in the Implementation and Migration Plans is key to successful architecture transformation in Phases E and F. This will be a joint effort between corporate (especially human resources) staff, lines of business, and IT planners."

upvoted 1 times

mj4 1 year ago

Gap analysis is performed in phase BCD and implemented in Phase E
Answer is D

upvoted 1 times

mj4 1 year ago

Ignore this comment...consolidation happens in phase E

upvoted 1 times

Banzaaai 1 year ago

Selected Answer: D

D. Prior to preparing the Implementation plan, there are several techniques that should be applied to assess the risks and value of the proposed transformation. In particular, the EA team should pay attention to the Business Transformation Readiness Assessment and the Business Value Assessment.

upvoted 3 times

PrashanttheCloudMaster 1 year, 3 months ago

Our solution --- >C B A D
as per question , we are in phase E

C - Best answer as it covers most steps of phase E (gap analysis , transition architec.)
B - Not comprehensive coverage of phase E
A - is for Phase F
D - Seems to be distractor coz BTRA is already done in Phase A

upvoted 2 times

ankit89 1 year, 9 months ago

C seems the best fit

upvoted 1 times

Camus_ 1 year, 11 months ago

D is the correct answer

upvoted 2 times

Question #208 *Topic 1*

Scenario:
Please read this scenario prior to answering the question
The ABC company is a major supplier in the automotive industry, headquartered in Cleveland, Ohio with manufacturing plants in Chicago, Sao Paulo, Stuttgart,
Yokohama, and Seoul. Each of these plants has been operating its own planning and production scheduling systems, as well as custom developed applications that drive the automated production equipment at each plant.
The company is implementing lean manufacturing principles to minimize waste and improve the efficiency of all of its production operations. During a recent exercise held for internal quality improvement, it was determined that a significant reduction in process waste could be achieved by replacing the current planning and scheduling systems with a common Enterprise Resource Planning (ERP) system located in the Cleveland data center. This central system would provide support to each of the plants replacing the functionality in the existing systems. It would also eliminate the need for full data centers at each of the plant facilities. A reduced number of IT staff could support the remaining applications. In some cases, a third-party contractor could provide those staff.
The company Enterprise Architecture department has been operating for several years and has mature, well-developed architecture governance and development processes that are strongly based on TOGAF 9. At a recent meeting, the Architecture Review Board approved a Request for Architecture Work from the Chief
Engineer of Global Manufacturing Operations who is the project sponsor. The request covered the initial architectural investigations and the development of a comprehensive architecture to plan the transformation.
The Common ERP Deployment architecture project team has now been formed, and the project team has been asked to develop an Architecture Vision that will achieve the desired outcomes and benefits. Some of the plant managers have expressed concern about the security and reliability of driving their planning and production scheduling from a central system located in Cleveland. The Chief Engineer wants to know how these concerns can be addressed.

Refer to the Scenario -
You are serving as the Lead Enterprise Architect of the newly-formed Common ERP Deployment architecture project team.
As the Common ERP Deployment architecture project team assembles for its initial meeting, many of the participants have voiced concerns about the sweeping scope of the initiative. Others are confident that they know a solution that will work. During the meeting, a number of alternative recommendations for how to proceed are put forward by members of the team.
You have been asked to select the most appropriate recommendation to ensure that the team evaluates different approaches to the problem and clarifies the requirements for the architecture.
Based on TOGAF 9, which of the following is the best answer?

A. The team should hold a series of interviews at each of the manufacturing plants using the business scenario technique. This will then enable them to identify and document the characteristics of the architecture from the business requirements.

B. The team should exercise due diligence and carefully research vendor literature and conduct a series of briefings with vendors that are on the current approved supplier list. Based on the findings from the research, the team should define a preliminary target Architecture Vision. The team should then use that model to build consensus among the key stakeholders.

C. The team should create Baseline and Target Architectures for each of the manufacturing plants. A gap analysis between the architectures will then validate the approach, and determine the Transition Architecture needed to achieve the target state.

D. The team should conduct a pilot project that will enable vendors on the short list to demonstrate potential solutions that will address the concerns of the stakeholders. Based on the findings of that pilot project, a complete set of requirements can be developed that will drive the evolution of the architecture.

Correct Answer: *C*

Community vote distribution

A (100%)

tomvik Highly Voted 3 years, 1 month ago
should be A
upvoted 11 times

caerzz Most Recent 2 months ago
Selected Answer: A
A. Phase A covers Identify Stakeholders, Concerns, and Business Requirements
upvoted 1 times

caerzz 2 months ago

Selected Answer: A

answer is A

upvoted 1 times

suman9524 3 months, 2 weeks ago

Selected Answer: A

Ask is to understand the requirement and address stakeholder concerns. A talks about using business scenario technique to understand their concerns and then only it can be resolved.

upvoted 1 times

noureldin 8 months, 3 weeks ago

Selected Answer: A

Answer:A

upvoted 1 times

DanieB 1 year, 2 months ago

Should be A

upvoted 1 times

Banzaaai 1 year, 2 months ago

Selected Answer: A

business scenarios

upvoted 1 times

Kishore1991 1 year, 2 months ago

Selected Answer: A

Answer should be A

upvoted 1 times

ankit89 1 year, 9 months ago

A is the answer

upvoted 1 times

Camus_ 1 year, 11 months ago

Answer should be A, using business scenario to understand the requirements

upvoted 1 times

thirstylion 2 years ago

Answer: A

upvoted 1 times

KASPoint 2 years, 3 months ago

Option A looks more closer, than C

upvoted 1 times

youthanasia 2 years, 4 months ago

Answer is A, in order to satisfy all the plant managers concerns, you would have to go to each of the manufacturing plants and run the business scenarios. It's the most long winded approach, but satisfies all the requirements of the scenario.

upvoted 1 times

yogeshmalikEQ 2 years, 7 months ago

Yes, should be A

upvoted 3 times

praveenraja 2 years, 7 months ago

business scenario technique should be used

upvoted 4 times

Question #209 *Topic 1*

Scenario:
Please read this scenario prior to answering the Question.
The ABC Ltd. is a leading medical device manufacturer in the highly competitive market for Migraine Headache Pain Management (MHPM) devices. These tiny wireless devices are implanted in the brain and can deliver a precise electric shock when the wearable Pain Control Unit (PCU) detects an increase in stress induced by the onset of a migraine headache. This technology will be a breakthrough in the treatment of this condition, and several competitors are striving to be the first to introduce a product into the market. However, all of them must demonstrate the effectiveness and safety of their products in a set of clinical trials that will satisfy the regulatory requirements of the countries in the target markets.
The Enterprise Architecture group at the company has been engaged in an architecture development project to create a secure networked collaboration system that will allow researchers at its product development laboratories worldwide to share information about their independent clinical trials. The Enterprise
Architecture group is a mature organization that has been utilizing TOGAF for several years. The company Architecture Development Method is strictly based on
TOGAF 9 with extensions required to support current good manufacturing practices and good laboratory practices in their target markets. The project team has now completed the Business, Information Systems, and Technology Architecture phases and has produced a complete set of deliverables for each phase. Due to the highly sensitive nature of the information that is managed, special care was taken to ensure that each architecture domain included an examination of the security and privacy issues that are relevant for each domain. A corresponding Security Architecture has been defined.
The Executive Vice President for Clinical Research is the sponsor of the Enterprise Architecture activity. He has stated that the changes to the enterprise architecture for the new system will need to be rolled out on a geographic basis that will minimize disruptions to ongoing clinical trials. The work will need to be done in stages and rolled out in geographical regions.

Refer to the Scenario -
You are serving as the Lead Architect for the project team.
You have been asked to recommend the approach to identify the work packages that will be included in the Transition Architecture(s).
Based on TOGAF 9, which of the following is the best answer?

A. Create an Implementation Factor Assessment and Deduction Matrix and a Consolidated Gaps, Solutions and Dependencies Matrix. For each gap, identify a proposed solution and classify it as new development, purchased solution, or based on an existing product. Group similar solutions together to form work packages. Identify dependencies between work packages factoring in the clinical trial schedules. Regroup the packages into a set of Capability Increments scheduled into a series of Transition Architectures and documented in an Architecture Definition Increments Table.

B. Determine the set of Solution Building Blocks required by identifying which Solution Building Blocks need to be developed and which need to be procured. Eliminate any duplicate building blocks. Group the remaining Solution Building Blocks together to create the work packages using a CRUD matrix. Rank the work packages in terms of cost and select the most cost-effective options for inclusion in a series of Transition Architectures. Schedule the roll out of the work packages to be sequential across the geographic regions.

C. Use a Consolidated Gaps, Solutions and Dependencies Matrix as a planning tool. For each gap classify whether the solution is either a new development, purchased solution, or based on an existing product. Group the similar solutions together to define the work packages. Regroup the work packages into a set of Capability Increments to transition to the Target Architecture taking into account the schedule for clinical trials.

D. Group the Solution Building Blocks from a Consolidated Gaps, Solutions and Dependencies Matrix into a set of work packages. Using the matrix as a planning tool, regroup the work packages to account for dependencies. Sequence the work packages into the Capability Increments needed to achieve the Target Architecture. Schedule the rollout one region at a time. Document the progression of the enterprise architecture using an Enterprise Architecture State Evolution table.

Correct Answer: *C*

Community vote distribution

venksfc Highly Voted 2 years, 10 months ago
C is correct. Key words in this sentence: Capability Increments to transition to the Target Architecture taking into account the schedule for clinical trials.
upvoted 6 times

caerzz Most Recent 2 months ago

Selected Answer: A

A covers the Implementation Factor Assessment and Deduction Matrix and Consolidated Gaps, Solutions, & Dependencies Matrix

upvoted 1 times

Elisa2021 7 months, 1 week ago

Answer A is appropriate with steps in Phase E : refer to TOGF 9.2 Standard Book , Chapter 12.3 steps

upvoted 1 times

noureldin 10 months, 3 weeks ago

Selected Answer: A

Ans A should better than C:C doesn't talk about transition architecture, and TOGAF recommends to

"Using the Consolidated Gaps, Solutions, and Dependencies matrix together with the Implementation Factor Assessment and Deduction matrix, logically group the various activities into work packages."

upvoted 1 times

Learner64 6 months, 1 week ago

The key word is "using" which goes to C.
I'd vote for C.

upvoted 1 times

Learner64 6 months, 1 week ago

Sorry. I think it is A.

upvoted 1 times

Banzaaai 1 year ago

Selected Answer: C

C. Use a Consolidated Gaps, Solutions and Dependencies Matrix as a planning tool. For each gap classify whether the solution is either a new development, purchased solution, or based on an existing product. Group the similar solutions together to define the work packages. Regroup the work packages into a set of Capability Increments to transition to the Target Architecture taking into account the schedule for clinical trials.

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

As per understanding , solution sequence --- > A C D B

upvoted 1 times

Risho 1 year, 3 months ago

should it not be C when creating work packages, Consolidated Gaps, Solutions, and Dependencies Matrix

upvoted 1 times

sreejayan 1 year, 5 months ago

I will go with A

upvoted 2 times

ankit89 1 year, 9 months ago

A is right answer.

upvoted 2 times

SanthoshLV 2 years ago

D is the answer I am more inclined towards

upvoted 1 times

SanthoshLV 2 years ago

Nevermind. Pls ignore my opinion, Solution building blocks can't be combined in any random order to form a transition architecture. So guess its A or C then

upvoted 1 times

thirstylion 2 years ago

Answer: A
Refer ADM Guideline and Techniques 24 Migration Planning Techniques

upvoted 1 times

SomeshSule 2 years ago

"taking into account the schedule for clinical trials" this line seems important to minimize disruptions to ongoing trials, hence C looks ok.

upvoted 2 times

sanjepau 2 years ago

A should be the correct answer as the techniques mentioned deal with Security. Like the Deductions Matrix and Consolidated, Gap, Solution.

upvoted 1 times

KMurthy04 2 years ago

A is the correct answer because Consolidated gaps assessment and dependency matrix and Implementation factor assessment and deduction matrix together help to logically group the packages (Refernce: 12.3.9- Identify major work packages)

upvoted 1 times

sushmapatil 2 years, 6 months ago

A should be correct ?
since its covers all artifacts of Phase E along with Capability Increments for staged approach.

upvoted 2 times

qinnnyul 3 years, 1 month ago

it looks like A makes more sense to me? key words: work package

upvoted 2 times

Question #210 *Topic 1*

Scenario:
Please read this scenario prior to answering the Question.
The ABC company is a mobile telecommunications company formed through a series of mergers and acquisitions. They are yet to fully integrate the customer service systems for the most recent acquisitions, and as result, customer service has been a major concern for the Chief Technology Officer. Results for the last two quarters have shown that Average Revenue Per User (ARPU) and the customer retention (Churn) rate have fallen below the industry average.
The Corporate Marketing group has published some new findings about customer satisfaction. The customers appear to be switching to AirLight, a competitor, because of superior customer service. The company actually has better coverage in nearly all markets than AirLight, and good roaming agreements that keep rates low for business travelers. But, customer satisfaction has remained low. The Business Strategy group and the Enterprise Architecture group have conducted a high-level project to develop the enterprise-wide strategic plan.
They have developed a business scenario which contains a good conceptual model of what needs to be done, and also identifies the key requirements. This was used in preparing the proposal presented to the Executive Council and the Corporate Board. The planning for the program has been underway for several months.
The company has selected TOGAF 9 as the basis for its Enterprise Architecture. The Corporate Board has approved funding for a multi-million Euro conversion to transition to a packaged Customer Service System. It is anticipated that the overall program will take five years to complete, but there are some tactical projects that can commence immediately to address the situation.
The Executive Council has stated that the program should define specific initiatives to enable each regional business unit to create an implementation of the
Customer Service System. The implementation must meet the needs of the business unit and still provide the information needed to enable major improvements to the customer.

Refer to the Scenario -
You are serving as the Lead Architect for the Performance and Integrity project of the Customer Service System program.
The project has been chartered to address the architecture(s) required to support the Customer Service System from an infrastructure perspective. At the present time, the project team is conducting an architecture development project that is focused on the customer self-service capability, which was defined as part of the earlier strategic planning activities. This capability will enable customers to access their accounts, pay bills, request account reviews, and provision services from any web-enabled device.
The project team has gathered information about the self-service capability, developed a business scenario, and used the results to define an Architecture Vision for achieving the capability.
You have been asked to recommend the course of action to complete the project.
Based on TOGAF 9, which of the following is the best answer?

A. In the remaining architecture definition phases, the project team should map out the capability in the Technology domain. In Phases E and F, the capability should be broken down into a set of Solution Building Blocks that define the Target Architecture. Where possible, the Solution Building Blocks should be drawn from the Architecture Repository. The completed Architecture Definition Document and the Implementation and Migration Plan will be submitted for approval. Upon approval, the architecture team will conduct Compliance Assessments to ensure that the Target Architecture is properly implemented.

B. In the remaining architecture definition phases, the project team should map out the capability across the Business, Information Systems, and Technology domains. In Phases E and F, the capability should be broken down into a set of increments that are sequenced into Transition Architectures that will lead to the realization of the Target Architecture. The resulting Solution Building Blocks will then provide the basis for the capability increment solutions. The completed Architecture Definition Document and the implementation end Migration Plan will be submitted for approval. Upon approval, the architecture team will oversee the implementation process through monitoring Architecture Contracts and by conducting Compliance Assessments.

C. In the remaining architecture definition phases, the project team should map out the capability across the Business, Information Systems, and Technology domains. In Ftiases E and F, the capability should be broken down into a set of increments that define the Target Architecture. The resulting Solution Building Blocks will provide the basis for the capability increment solutions. The completed Architecture Definition Document and the Implementation and Migration Plan will be submitted for approval. Upon approval, the architecture team will oversee the implementation process through monitoring Architecture Contracts and by conducting Compliance Assessments.

D. The remaining architecture definition work should be focused on mapping out the technology and infrastructure capability in the Technology domain. In Phases E and F, the capability should be broken down into a set of Solution Building Blocks that will be implemented to realize the Target Architecture. The Solution Building Blocks will provide the basis for the completed Architecture Definition Document that will be submitted for approval. Upon approval, the implementation team will conduct Compliance Assessments to ensure that the self-service capability is compliant with the overall Enterprise Architecture.

Correct Answer: *D*

Community vote distribution

itmaster Highly Voted 1 year, 2 months ago

When talking about capability based planning and using incremental approach, capability has to do with Technology, People and processes. If you plan the technology perfectly and deliver the techoology project sucessfully e.g. servers and systems get implemented, but no processes and users tranining in place to drive bussiness value out of the implemented project, then the project will succeed tecnologically, but will fail to deliver business value. To avoid such a failure, capability based planning should be used in which an incremantal approach is taken to increase the capablity over time, so that should be planned across all domains not only technology domain. Hence A and D are bad answers because they only focuse on technology domain. B and C are the best answers, as they focuse on all domains. B is the best answer as it mentions the transition architecture, which is missing in C.

upvoted 5 times

modsjunk Most Recent 1 month, 2 weeks ago

Selected Answer: B

Answer is B, it is asking the
At the present time, the project team is conducting an architecture development project that is focused on the customer self-service capability, which was defined as part of the earlier strategic planning activities. This capability will enable customers to access their accounts, pay bills, request account reviews, and provision services from any web-enabled device.
The project team has gathered information about the self-service capability, developed a business scenario, and used the results to define an Architecture Vision for achieving the capability.

the infrastructure is a distractor to the question, it is asking about the 2nd part which is the web portal

upvoted 1 times

noureldin 10 months, 3 weeks ago

Selected Answer: B

Correct Answer : B

upvoted 3 times

Banzaaai 1 year ago

Selected Answer: D

D. The remaining architecture definition work should be focused on mapping out the technology and infrastructure capability in the Technology domain

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

As per understanding , solution sequence --- >B C are best answers , D A are bad answers as they talk about phase E to F instead of BDAT

@ examtopics -- ! Please give detail answers for all choices !

upvoted 1 times

ffffiii 1 year, 8 months ago

D. key word "from an infrastructure perspective", hence focus on technology as Business Architecture already been done.

upvoted 2 times

juuunior 2 years, 3 months ago

I still think that it's B. As you go via all phasess of ADM in that case.

upvoted 2 times

RVR 2 years, 7 months ago

I think there is also the statement that "here are some tactical projects that can commence immediately to address the situation" hence they

upvoted 1 times

KarthikBalla 2 years, 9 months ago

@Arockia.. That's exactly the reason why the answer is D. No need of Business & Information Systems.

upvoted 3 times

juuunior 2 years, 3 months ago

Why do you think it's ok to skip Phases B and C ?

upvoted 1 times

youthanasia 2 years, 3 months ago

This sentence 'The project has been chartered to address the architecture(s) required to support the Customer Service System from an infrastructure perspective'. Infrastructure is Phase D.

upvoted 1 times

Arockia 2 years, 11 months ago

Why it is not B. As the question says from an infrastructure perspective?

upvoted 2 times

Question #211 *Topic 1*

Scenario:
Please read this scenario prior to answering the question
Your role is consultant to the Lead Architect within a company that manufactures a variety of small electromechanical devices. As part of a corporate-wide Lean
Manufacturing initiative, the company has defined a strategic architecture to improve its ability to meet consumer demand and improve its ability to manage its supply chain. The strategic architecture called for the consolidation of multiple Enterprise Resource Planning (ERP) applications that have been operating independently in several of the divisions' production facilities. The goal is to replace the functionality of the existing applications with a new ERP product running as a single instance in the company's primary data center.
The company has a mature enterprise architecture practice and uses TOGAF 9 for the basis of its architecture framework. In addition to the EA program, the company has a number of management frameworks in use, including business planning, portfolio/project management, and operations management. The EA program is sponsored by the CIO.
Each division has completed the Architecture Definition documentation required to tailor and configure the environment to meet its own specific manufacturing requirements.
The enterprise architects have analyzed the key corporate change attributes and implementation constraints. A consolidated gap analysis has been completed which has identified the gaps across the Business, Data, Application, and Technology domains. Based on the results of the gap analysis, the architects have reviewed the requirements, dependencies and interoperability requirements needed to integrate the new ERP environment into the existing environment. The architects have completed the Business Transformation Readiness Assessment started in Phase A. Based on all of these factors they have produced a risk assessment.
Because of the risks posed by the complexity of the current environment, it has been determined that a phased approach is needed to implement the target architectures. The overall implementation process is estimated to take several years.

Refer to the Scenario -
The Implementation and Migration Plan v0.l, the draft Architecture Roadmap, and the Capability Assessment deliverables are now complete. You have been asked to recommend the next steps to prepare the final Implementation and Migration Plan.
Based on TOGAF 9, which of the following is the best answer?

A. You would apply the Business Value Assessment Technique to prioritize the implementation projects and project increments. The assessment should focus on return on investment and performance evaluation criteria that can be used to monitor the progress of the architecture transformation. You would confirm the Transition Architecture phases using an Architecture Definition Increments Table to list the projects. You would then document the lessons learned and generate the final plan.

B. You would assess how the plan impacts the other frameworks in use in the organization. Minimally, the plan should be coordinated with the business planning, portfolio/project management and operations management frameworks. You would then assign a business value to each project, taking into account available resources and priorities for the projects. Finally, you would generate the Implementation and Migration Plan.

C. You would conduct a series of Compliance Assessments to ensure that the implementation team is implementing the architecture according to the contract. The Compliance Assessment should verify that the implementation team is using the proper development methodology. It should include deployment of monitoring tools and ensure that performance targets are being met. If they are not met, then changes to performance requirements should be identified and updated in the Implementation and Migration Plan.

D. You would place the strategic Architecture Definition and Transition Architectures under configuration control as part of the ongoing architecture development cycle. This will ensure that the architecture remains relevant and responsive to the needs of the enterprise. You would then produce an Implementation Governance Model to manage the lessons learned prior to finalizing the plan. You recommend that lessons learned be accepted by the Architecture Board as changes to the architecture without review.

Correct Answer: *A*
Business Value Technique usually follows BTRA, and will fulfil the requirement to phase approach by prioritizing projects and listing their execution using ADI table.

Community vote distribution
B (100%)

stevehlw 1 month, 1 week ago
Still think A is the correct answer.
B doesn't mention anything about how to phase the project into different stages while A dose.
upvoted 1 times

noureldin 10 months, 3 weeks ago

Selected Answer: B

The correct answer is B – As per the Togaf 9.1 Module 25 Phase F – Migration and Planning – Approach, “The focus is creation of the implementation and migration plan in co-operation with project and portfolio managers”

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: B

B. You would assess how the plan impacts the other frameworks in use in the organization.

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

A , B -- Seems to be best answer
Based on steps mentioned in TOGAF9.2 , it should be B 1st and then A
C, D are bad answers / distractor

upvoted 1 times

harofe2121 1 year, 3 months ago

Based on steps mentioned in 13.3 of the TOGAF 9.2 guide it should be B

upvoted 1 times

harofe2121 1 year, 3 months ago

Section 24.5 of the TOGAF standard 9.2 guide says below for Business Value Assessment Technique
A technique to assess business value is to draw up a matrix based on a value index dimension and a risk index dimension.
Which differs from what is said in Answer A
The assessment should focus on return on investment and performance evaluation criteria that can be used to monitor the progress of the architecture transformation.
Performance is not mentioned in the 9.2 guide

upvoted 1 times

Nicholas_The_King_Kong 1 year, 4 months ago

Please can someone that says A is the answer please justify why is it not B? I feel like the two combined makes the complete answer so would really want to know why A is winning over B here....

upvoted 1 times

sreejayan 1 year, 5 months ago

answer is correct

upvoted 1 times

ankit89 1 year, 9 months ago

B seems best answer

upvoted 1 times

ArifUK 2 years, 6 months ago

A seems to be correct here.

(Syllabus Reference: Unit 15, Learning Outcome 5: You should be able to explain how the Business Value Assessment Technique can be used in architecture development.)

It looks like a matrix of value vs risk to prioritise mini projects.

upvoted 2 times

jayecho 2 years, 10 months ago

it should be B

upvoted 3 times

Arockia 2 years, 11 months ago

Why not B? It has all the steps for Phase F.

upvoted 2 times

Question #212 *Topic 1*

Scenario:
Please read this scenario prior to answering the Question
You are serving as the Lead Architect for the enterprise architecture team at the prime contractor for the Dreadnought Unmanned Aircraft System program.
Over the course of this contract, the company has grown rapidly by acquisition and has inherited numerous different procurement processes and related IT systems. The decision has been made to consolidate and reduce redundant procurement processes and systems. The CEO has announced that the company will seek to leverage higher volume discounts and lower related IT support costs by instituting a preferred supplier program.
TOGAF 9 Is used for internal Enterprise Architecture activities, with an iterative approach for executing Architecture Development Method (ADM) projects.
At present, there are no particularly useful architectural assets related to this initiative, so all assets need to be acquired and customized or created from scratch.
The company prefers to implement commercial off the shelf package applications with little customization. The CIO, who is the project sponsor, has stated that she is not concerned about preserving existing processes or systems.
The architect-re development project has put in place Its Architecture Capability for this project and has started a number of iteration cycles to develop the
Architecture. Some tasks to address concerns related to the Business Architecture have been completed. The next immediate task is to address the Information
Systems Architectures.
The Information Systems Architectures must address stakeholder concerns such as:
1. Which procurement-related business processes are supported by zero, one, or many existing applications?
2. What non-procurement applications will need to be integrated with any new procurement applications?
3. What data will need to be shared?

Refer to the Scenario -
[Note: You may need to refer to TOGAF 9 Chapter 35 in order to answer this question.]
You have been asked to identify the most appropriate catalogs, matrices, and diagrams for this situation.
Based on TOGAF 9, which of the following is the best answer?

A. in the early iterations of Architecture development, you would describe the Baseline Application Architecture with a System/Function matrix, and describe the Baseline Data Architecture using a Data Entity/Data Component catalog. In the later Iterations of the Architecture Definition, you would describe the Target Application Architecture using Application Communication diagrams and an Application Interaction matrix, and describe the Target Data Architecture with a System/Data matrix.

B. In the early iterations of Architecture development, you would describe the Target Application Architecture with Application Communication diagrams and an Application Interaction matrix, and describe the Target Data Architecture with a System/Data matrix. In the later iterations of Architecture development, you would describe the Baseline Application Architecture with an Application and User Location diagram and a System/Function matrix, and describe the Baseline Data Architecture with a Data Entity/Data Component catalog.

C. In the early iterations of Architecture development, you would describe the Target Application Architecture with Application Communication diagrams and an Application Interaction matrix, and describe the Target Data Architecture with a Data Entity/Business Function matrix and a System/Data matrix. In the later iterations of Architecture development, you would describe the Baseline Application Architecture with a System/Function matrix, and describe the Baseline Data Architecture with a Data Entity/Data Component catalog.

D. In the early iterations of Architecture development, you would describe the Baseline Application Architecture with a Technology Portfolio catalog, and describe the Baseline Data Architecture with a Data diagram. In the later iterations of Architecture development, you would describe the Target Application Architecture with a System/Technology matrix, and describe the Target Data Architecture with a Data Dissemination diagram.

Correct Answer: *C*
In this the company prefers to implement commercial off the shelf package application with little customization and not concerned about preserving existing processes or systems.
Reference: 19.4 Approaches to Architecture Development.

Community vote distribution
C (100%)

modsjunk 1 month, 2 weeks ago

Selected Answer: C

Keyword is start from scratch hence target first
the user location diagram is a technology architecture artifact, so B is out

so C is the answer

upvoted 1 times

noureldin 10 months, 3 weeks ago

Selected Answer: C

Correct.:C
The artifact matchup to the phases. The question is whether this is target or baseline first. The answer has target first. Since it's a COT that might be okay.This also has the most thorough analysis (i.e., artifacts) for the business architecture phase.

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

B , C -- best answers
A,D - are bad answers / distractors

upvoted 1 times

Satish_Pappu 2 years, 6 months ago

The only catch difference I see in options B and C is : Application and User Location Diagram while the question never talked about geographical distribution of the applications hence I am leaning towards C too. what do you think ?

upvoted 4 times

Nicholas_The_King_Kong 1 year, 4 months ago

I agree with your view. I agree that C is the answer as the user location matrix is not adding any value here. Furthermore, the "Data Entity/Business Function" matrix address one point which is to identify which non-procurement system would need to be integrated to the procurement system.

upvoted 2 times

Question #213 *Topic 1*

Scenario:
Please read this scenario prior to answering the Question
You have been appointed as a consultant to the Lead Enterprise Architect of an international agricultural company that exports bulbs, flowers and seeds worldwide. The company has its headquarters in the Netherlands, and has sales and distribution centers in over 30 countries worldwide. Several of these centers include administrative, manufacturing, and research facilities.
To achieve full integration of their research capabilities with their development centers located in various climate zones, the company wants to develop strong self- directed teams in each location. It also wants to define new business models that are profitable while reducing their impact on the environment. The management team is deeply committed to ensuring that the company is a world leader in socially responsible seed development with a business strategy that focuses on profitability through environmentally friendly operating processes.
The international operations of the company are subject to legal and regulatory requirements for each country where they operate. The production of genetically modified seeds has governmental controls that are strictly enforced and compliance is critical. Recently a competitor was heavily fined for violating the regulations in a country where it was developing pest-resistant seeds.
The Governing Board is concerned about the risks posed in this complex global environment, and as a result has approved the expenditure of resources to establish an Enterprise Architecture program. They have requested to be informed about the status of projects that could impact regulatory compliance. They also want to enable the corporate legal staff and auditors to analyze proposed architectures to ensure that they are within the legal guidelines for a given location. In addition, the research organization should be able to see that the architecture is appropriate for its needs.
TOGAF 9 has been mandated as the framework for the development and evolution of the Enterprise Architecture practice. The Preliminary Phase has been completed to establish the enterprise architecture capability for this project.

Refer to the Scenario -
You have been asked to recommend an approach that would enable the development of an architecture that addresses the needs of the Governing Board, legal staff, auditors and the research organization.
Based on TOGAF 9, which of the following is the best answer?

A. You recommend that each project architecture activity is developed using a consistent modeling approach that is uniform across all architecture projects. Each architecture should be defined based on this fixed set of models so that all concerned parties can examine the models to ensure that their issues and concerns have been addressed.

B. You recommend that a special report be created for those groups that have sufficient power and level of interest. This report should summarize the key features of the architecture with respect to the particular location. Each of these reports should reflect the stakeholders1 requirements.

C. You recommend that a set of models be created for each project architecture that can be used to ensure that the system will be compliant with the local regulations. Stakeholders should then view the models to verify that their concerns have been properly addressed.

D. You recommend that a stakeholder map be developed. This will allow the architects to define groups of stakeholders that share common concerns. A set of views should be defined to address the concerns for each group of stakeholders. Architecture models should then be created for each view to address the stakeholders' concerns.

Correct Answer: *A*

Community vote distribution

D (100%)

noureldin 8 months, 3 weeks ago

Selected Answer: D

The difference is that, in this question it is stated that “The Preliminary Phase has been completed”. After preliminary phase, start defining views using viewpoints to address stakeholder’s concern. So answer is “D”

upvoted 1 times

Banzaaai 1 year ago

Selected Answer: D

D. You recommend that a stakeholder map be developed.

upvoted 1 times

Nathan 1 year, 1 month ago

Selected Answer: D

Think is d

upvoted 1 times

Banzaaai 1 year, 2 months ago

Selected Answer: D

D. You recommend that a stakeholder map be developed. This will allow the architects to define groups of stakeholders that share common concerns. A set of views should be defined to address the concerns for each group of stakeholders. Architecture models should then be created for each view to address the stakeholders' concerns.

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer D

D C B A
D - Best answer coz of stakeholder map
C- 2nd best answer as all things are not addressed
B - talks about special reports and all , which is not in TOGAF
A - distractor

upvoted 1 times

harofe2121 1 year, 3 months ago

togaf standard 9.2 guide section 6.3.2
The major product resulting from this step is a stakeholder map for the engagement, showing which stakeholders are involved with the engagement, their level of involvement, and their key concerns (see Part III, Section 21.3 and Section 21.4). The stakeholder map is used to support various outputs of the Architecture Vision phase, and to identify:
Based on this it seems Answer should be D

upvoted 1 times

sreejayan 1 year, 6 months ago

it should be D

upvoted 1 times

ffffiii 1 year, 8 months ago

Question no. 224 has similar pattern, the answer is using Stakeholder Map. wondering why this question different answer.

upvoted 1 times

ankit89 1 year, 9 months ago

C seems the right fit.

upvoted 1 times

Camus_ 1 year, 11 months ago

D should be the answer

upvoted 2 times

nithyar 2 years, 1 month ago

In D it says, Architecture models should then be created for each view. Can this be correct? An Architecture view consists of one or more architecture models of the system.

upvoted 1 times

yogeshmalikEQ 2 years, 7 months ago

yes, should be D

upvoted 2 times

jayecho 2 years, 10 months ago

agree answer should be D

upvoted 4 times

EARaju 2 years, 11 months ago

I guess answer should be 'D'.
Referring to 'Stakeholder Map' section

upvoted 2 times

Question #214 *Topic 1*

Scenario:
Please read this scenario prior to answering the question
Your role is that of a consultant to the Lead Enterprise Architect in a company that develops wind turbines for use in wind farms. The company has three manufacturing facilities, one in North America, one in Asia, and one in Europe. Each of these facilities supplies the power industry in its region.
The company recognizes that the long-term technical potential of wind energy can address the current global dependency on carbon fuels. In order to do so this will require wind turbines to be installed over large areas of higher wind resources. In particular offshore wind farms can contribute substantially more energy than land stationed turbines.
The research arm of the company has pioneered the development of an offshore wind turbine design, with an improved turbine blade and power system, that will produce up to 20% more energy. This will allow the production of significantly more saleable energy. This new design is ready to go into production.
The company has a mature Enterprise Architecture practice supported by a cross-functional Architecture Board and uses the TOGAF standard. The Chief
Information Officer and the Chief Operating Officer co-sponsor the Enterprise Architecture program.
As part of putting the new design into production, a pilot architecture project has defined an updated standard approach for controlling the automated test systems used to perform final quality assurance to perform final quality assurance. The Architecture Board approved the plan for immediate implementation at each plant.
Architecture Contracts have been developed that detail the work needed to implement and deploy the new Automated Test System controller for each location.
The Chief Engineer, sponsor of the activity, has expressed concern that a uniform process be employed at each location to ensure consistency.

Refer to the Scenario -
You have been asked to recommend the best approach to address the Chief Engineer's concern.
Based on the TOGAF standard, Version 9.2, which of the following is the best answer?

A. You review the applicable Architecture Contract for each location, ensuring that it addresses the project objectives, effectiveness metrics, acceptance criteria, and risk management. In cases where the contract is issued to an external party, you ensure that it is a legally enforceable contract. You schedule compliance reviews at key points in the implementation process to ensure that the work is proceeding in accordance with the Architecture Definition. You ensure that the Architecture Board reviews all deviations from the Architecture Contract, and considers whether or not to grant a dispensation to allow the implementation organization to customize the process to meet their local needs.

B. You create an Architecture Contract to manage and govern the implementation and migration process at each location. For internal development projects, you issue a memorandum of understanding between the Architecture Board and the implementation organization. For contracts issued to an external party, you ensure that it is a fully enforceable legal contract. You ensure that the Architecture Board reviews all deviations from the Architecture Contract, and considers whether or not to grant a dispensation to allow the implementation organization to customize the process to meet their local needs.

C. You create an Architecture Contract to manage and govern the implementation and migration process. If the contract is issued to an external party, you ensure that it is a fully enforceable legal contract. For internal development projects, you decide it is adequate to utilize a memorandum of understanding between the Architecture Board and the implementation organization. You recommend that if a deviation from the Architecture Contract is detected, the Architecture Board grant a dispensation to allow the implementation organization the ability to customize the process to meet their local needs.

D. You use the Architecture Contracts to manage the architecture governance processes for the project across the locations. You deploy monitoring tools to assess the performance of each completed turbine at each location and develop change requirements if necessary. You recommend that if a deviation from the contract is detected, the Architecture Board should modify the Architecture Contract to allow the implementation organization the ability to customize the process to meet their local needs. As a result, you then issue a new Request for Architecture Work to implement the modified Architecture Definition.

Correct Answer: *D*

Community vote distribution

venksfc Highly Voted 2 years, 10 months ago
Correct answer is A; The section in D goes against the requirement: to allow the implementation organization the ability to customize the process to meet their local needs

upvoted 12 times

lepperboy 3 days, 19 hours ago
yes agree - key point here is making sure the process is uniform across each location - this was a key concern.
upvoted 1 times

PratsMic Most Recent 1 month, 3 weeks ago
ALL THE BS WRONG ANSWERS ON EXAM TOPICS
https://www.examtopics.com/discussions/the-open-group/view/31323-exam-og0-092-topic-1-question-17-discussion/
upvoted 1 times

Rjessaye 2 months, 3 weeks ago
Selected Answer: D
I think the arch contract is already created and we have to just use it for governance
upvoted 1 times

Elisa2021 7 months, 1 week ago
Answer A is more appropriate with approach in Phase H
upvoted 1 times

noureldin 8 months, 3 weeks ago
Selected Answer: A
As a consultant to lead architect, you cannot create an Architecture Contract..., you can only review.

... At the same time.. Option A says “considers whether or not to grant a
dispensation”.. whereas, option C directly says to provide dispensation which is not correct .
Final Answer is Option A..
upvoted 2 times

MrCee1 10 months, 1 week ago
Selected Answer: A
A is the correct answer
upvoted 2 times

Banzaaai 1 year ago
Selected Answer: A
A. You review the applicable Architecture Contract for each location, ensuring that it addresses the project objectives, effectiveness metrics, acceptance criteria, and risk management.
upvoted 2 times

diazed 1 year, 1 month ago
A is the correct Answer. Option B & C are irrelevant due to the arch contract is in place already. D option is a distractor.
upvoted 3 times

Nicholas_The_King_Kong 1 year, 4 months ago
I don't think it is possible that "D" is correct. It should be the king of all distractor here!
How can the architecture contract be changed without scrutiny when one local implementation asked for it?
And it is not the role of the EA to request for a new architecture work, isn't that the sponsor's role?
upvoted 1 times

sreejayan 1 year, 6 months ago
looks like A is the correct answer
upvoted 1 times

sreejayan 1 year, 6 months ago
A is the correct answer - need Board to approve to grant the change or not
upvoted 1 times

ankit89 1 year, 9 months ago
A is correct
upvoted 1 times

youthanasia 2 years, 3 months ago
A is correct. The architecture contract is already developed, so, B & C are out. What does the performance of the turbines have to do with EA, nothing... So D is out.
upvoted 2 times

sushmapatil 2 years, 6 months ago
B seems to be corrects answer considering uniform & consistent process at each plant and dispensation decision.
upvoted 1 times

Question #215 *Topic 1*

Scenario:
Please read this scenario prior to answering the Question
You are serving as the Chief Architect for a large, global commodities trading company which has been growing rapidly through a series of acquisitions.
Each business is performing well in its markets. However, the lack of integration between headquarters and the business units has increasingly caused problems in the handling of customer and financial information. The inability to share information across businesses has resulted in lost opportunities to "leverage the synergies" that had been intended when the businesses were acquired. At present, each business unit maintains its own applications. Despite an earlier initiative to install a common application to manage customer, products, supplier, and inventory information, each business unit has different ways of defining each of these core elements and has customized the common application to the point where the ability to exchange information is difficult, costly, and error-prone.
As a result, the company has made the decision to introduce a single enterprise-wide application to consolidate information from several applications that exist across the lines of business. The application will be used by all business units and accessed by suppliers through well defined interfaces.
The Corporate Board is concerned that the new application must be able to manage and safeguard confidential customer information in a secure manner that meets or exceeds the legal requirements of the countries in which the company operates. This will be an increasingly important capability as the company expands its online services in cooperation with its trading partners.
The CIO has formed an Enterprise Architecture department, and one of the primary goals in its charter is to coordinate efforts between the implementation team and the business unit personnel who will be involved in the migration process. The CIO has also formed a cross-functional Architecture Board to oversee and govern the architecture. The company has an existing team of security architects.
TOGAF 9 has been selected for use for the Enterprise Architecture program. The CIO has endorsed this choice with the full support of top management.

Refer to the Scenario -
In the Preliminary Phase you need to define suitable policies and ensure that the company has the appropriate capability to address the concerns of the Corporate
Board.
Based on TOGAF 9, which of the following is the best answer?

A. You start by clarifying the intent that the Board has for raising these concerns. This enables you to understand the implications of the concern in terms of regulatory requirements and the potential impact on current business goals and objectives. You propose that a security architect or security architecture team be allocated to develop a comprehensive security architecture and that this be considered an additional domain architecture.

B. You evaluate the implications of the Board's concerns by examining the security and regulatory impacts on business goals, business drivers and objectives. Based on your understanding, you then update the current security policy to include an emphasis on the concerns. You define architecture principles to form constraints on the architecture work to be undertaken in the project. You then allocate a security architect to ensure that security considerations are included in the architecture planning for all domains.

C. You identify and document the security and regulatory requirements for the application and the data being collected. You ensure that written policies are put in place to address the requirements, and that they are communicated across the organization, together with appropriate training for key employees. You identify constraints on the architecture and communicate those to the architecture team. You establish an agreement with the security architects defining their role within the ongoing architecture project.

D. You evaluate the implications of the concerns raised by the Corporate Board in terms of regulatory requirements and their impact on business goals and objectives. Based on this understanding, you then issue a Request for Architecture Work to commence an architecture development project to develop a solution that will address the concerns. You allocate a security architect to oversee the implementation of the new application that is being developed.

Correct Answer: *B*
Incorrect:
Not C: Implied that solution needs be developed to address the concern, instead of address the concern in the ERP solution itself.

Community vote distribution
B (100%)

noureldin 10 months, 3 weeks ago
Selected Answer: B

Correct answer : B
Security Architect needs to consider security consideration in ARCHITECTURE PLANNNING for ALL DOMAIN.

upvoted 1 times

Banzaaai 1 year ago

Selected Answer: B

You define architecture principles ....

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Best answer - B C
1st B then C

not good answer - A D

upvoted 1 times

harofe2121 1 year, 3 months ago

I think the correct answer is A.
I believe the Architecture Board would review and then do the allocation.

upvoted 2 times

Question #216 *Topic 1*

Scenario:
Please read this scenario prior to answering the Question
Your role is that of Lead Enterprise Architect within a vacation property management firm that has been growing through acquisition. The firm manages over 200 resort properties across North America. Many of the resort properties use the same internal IT systems that they used before they were acquired. Until recently, the only requirement that has been placed on each property is that they use a standard financial reporting system to report their financial results to the headquarters on a weekly basis.
The CEO has stated his concerns about the inefficiencies of the current approach and identified the need to change. He has defined a new strategic vision that will enhance the business by standardizing its operations across the network to provide consolidated financial, human resources, logistics, sales and marketing, and yield management. He has also stated that he expects results by the end of the current fiscal year. These changes will provide the company with improved utilization of its capacity and more efficient operations. The addition of a corporate-wide data warehouse will provide analytics that will enable the marketing group to improve its ability to target advertising into key markets to improve yields.
The firm has a mature enterprise architecture practice and uses TOGAF 9 as the method and guiding framework. The CIO is the sponsor of the activity.
In planning this change, the Chief Architect engaged the services of a well-known consulting firm that specializes in business strategy. An initial study has been conducted to identify the strategic changes needed to implement the CEO's vision. This recently completed with approval of a strategic architecture encompassing the entire firm, including detailed requirements and recommendations.
Based on the recommendations from the initial study, the firm has taken the decision to adopt a packaged suite of integrated applications that is tailored to the needs of the hospitality industry.

Refer to the scenario -
You have been asked by the Chief Architect to justify the best approach for architecture development to realize the CEO's vision.
Based on TOGAF 9, which of the following is the best answer?

A. You recommend that the target architecture is defined first, followed by transition planning. This is because the vision is well understood and the strategic architecture agreed. This will ensure that the current problems and inefficiencies of the baseline architecture are not carried forward, and that the proposed solution addresses the requirements identified in the initial study.

B. You recommend that the team focus on architecture definition, with a specific emphasis on understanding the strategic change parameters of the business strategy. Once understood, the team will be in the best position to identify the requirements, drivers, issues, and constraints for this engagement. You would ensure that the target architecture addresses non-functional requirements so as to ensure the target architecture is robust and secure.

C. You recommend that the team focus on defining the target architecture by going through the architecture definition phases (B-D). This is because the initial study identified the need to change. This will ensure that the change can be defined in a structured manner and address the requirements needed to realize the vision.

D. You recommend that this engagement define the baseline Technology Architecture first in order to assess the current infrastructure capacity and capability. Then the focus should be on transition planning and architecture deployment. This will identify retirements to ensure that the projects are sequenced in an optimal fashion so as to realize the vision.

Correct Answer: *D*

Community vote distribution

A (100%)

Arockia Highly Voted 2 years, 11 months ago
Yes. The answer is A. Confirm.
upvoted 7 times

PratsMic Most Recent 1 month, 2 weeks ago
Took exam got 100%
the right answer is target arch first followed by transition planning - this is even mentioned in togaf material (its always typically baseline first but when a strategic vision has been defined and detailed recommendation are made then one goes with target first approach

https://medium.com/@pratibhamic/how-i-successfully-passed-togaf-part-1-part-2-insights-and-strategies-de0c9eede0c6
upvoted 1 times

PratsMic 1 month, 2 weeks ago
A is the right answer

upvoted 1 times

suman9524 4 months, 1 week ago

Correct answer is A.
Reason : This is "Architectural Definition
of Bounded Change
Initiatives"- page 185 for Togaf document.
Scope :Focus on elaborating the target to meet
a previously defined and agreed
vision, scope, or set of constraints. Use
the target as a basis for analysis to
avoid perpetuation of baseline, sub□optimal architectures.

upvoted 2 times

MrCee1 10 months, 1 week ago

Selected Answer: A

A is the correct answer, C is the next best.

upvoted 1 times

noureldin 10 months, 3 weeks ago

Selected Answer: A

Answer is: A

upvoted 1 times

Banzaaai 1 year ago

Selected Answer: A

A. You recommend that the target architecture is defined first, followed by transition planning. This is because the vision is well understood and the strategic architecture agreed. This will ensure that the current problems and inefficiencies of the baseline architecture are not carried forward, and that the proposed solution addresses the requirements identified in the initial study.

upvoted 1 times

Nicholas_The_King_Kong 1 year, 4 months ago

I definitely agree that D is not the correct answer but was still torn between A and C.

Reason being, even if I go through the in-depth comment by osanimm & islam shady, the TOGAF specification clearly indicates that the baseline should be developed (it is a core activity), in a target-first approach. Option A seems to suggest that the baseline is omitted and goes from target to transition planning...

Am I missing something

upvoted 1 times

sreejayan 1 year, 6 months ago

A is the correct answer

upvoted 3 times

sreejayan 1 year, 6 months ago

A is the correct answer

upvoted 2 times

loyolastalin 3 years ago

ANS: A
check comments of osanimm and islam shady
https://www.briefmenow.org/the-open-group/which-of-the-following-is-the-best-answer-28/

upvoted 3 times

harofe2121 1 year, 3 months ago

from the same link
“Based on the recommendations from the initial study, the chain has taken the decision to adopt a packaged suite of integrated applications that is tailored to the needs of the hospitality industry.” => Target First
Eliminating Option B as it says Transition Planning immediately follows Target, which is not true.
Which I believe then makes answer C as the correct answer.
Even Osanimm says correct answer is C here which corresponds to D on the url you have shared.

upvoted 1 times

harofe2121 1 year, 3 months ago

Please ignore the above comment , it seems like Osanimm says A is the right answer

upvoted 1 times

Question #217 *Topic 1*

Scenario:
Please read this scenario prior to answering the Question
You have been assigned the role of Chief Enterprise Architect within a leading North American information technology services company. The company has a number of service portfolios including infrastructure, applications, business process outsourcing, accounting, and financial services.
With numerous practice areas and a multitude of diverse engagements underway at any given time, overall engagement management within the company has become challenging. The company does not want to risk its outstanding reputation or its international certifications and CMM ratings.
The Chief Executive Officer and Chief Information Officer have co-sponsored the creation of an Enterprise Architecture prog-am based on TOGAF 9. An
Architecture Board has been formed comprised of IT staff executives and executives from the major practice areas.
The Enterprise Architecture team has been working with the Strategic Planning team to create a strategic enterprise architecture to address these issues. The team has defined a framework and held workshops with key stakeholders to define a set of architecture principles to govern the architecture work. They have completed an Architecture Vision at a strategic level and laid out Architecture Definitions for the four domains. They have set out an ambitious vision of the future of the company over a five-year period. This includes a solution architecture including three distinct transformations.
The CIO has made it clear that prior to the approval of the detailed Implementation and Migration plan, the EA team will need to assess the risks associated with the proposed architecture. He has received concerns from some of the senior partners that the proposed architecture may be too ambitious and they are not sure it can produce sufficient value to warrant the attendant risks.

Refer to the Scenario -
You have been asked to recommend an approach to satisfy these concerns.
Based on TOGAF 9, which of the following is the best answer?

A. You recommend that before preparing the detailed Implementation and Migration plan, the EA team should review and consolidate the gap analysis results from Phases B to D to understand the transformations that are required to achieve the proposed Target Architecture. The EA team should assess the readiness of the organization to undergo change. Once the Solution Architecture has been assembled, it should be analyzed using a state evolution table to determine the Transition Architectures.

B. You recommend that the EA team apply an interoperability analysis to evaluate any potential issues across the Solution Architecture. This should include the development of a matrix showing the interoperability retirements. Once all of the concerns have been resolved, the EA team should finalize the Architecture Roadmap and the Implementation and Migration Plan.

C. You recommend that the EA team apply the Business Transformation Readiness Assessment technique which will allow the risks associated with the transformations to be identified and mitigated for, it will also identify improvement actions to be worked into the Implementation and Migration Plan. A Business Value Assessment should be used to determine the business value and associated risks for the transformation.

D. You recommend that the EA team should gather information about potential solutions from the appropriate sources. Once the Solution Architecture has been assembled, it should be analyzed using a state evolution table to determine the Transition Architectures. A value realization process should then be established to ensure that the concerns raised are addressed.

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin Highly Voted 10 months, 3 weeks ago

Selected Answer: C

C is a Best option as it talks about risks and mitigation plan using BTRA. In addition, using BTRA, initial business transformation readiness assessment is done in phase A (Arch vision) and finally involves in phase E & F. Refer to “Part III: ADM Guidelines & Techniques > Business Transformation Readiness Assessment (Chapter 30)”

“Understanding the readiness of the organization to accept change, identifying the issues, and then dealing with them in the Implementation and Migration Plans is key to successful architecture transformation in Phases E and F. This will be a joint effort between corporate (especially human resources) staff, lines of business, and IT planners.”

upvoted 5 times

Banzaaai Most Recent 1 year ago

Selected Answer: C

C. You recommend that the EA team apply the Business Transformation Readiness Assessment technique which will allow the risks associated with the transformations to be identified and mitigated for, it will also identify improvement actions to be worked into the Implementation and Migration Plan. A Business Value Assessment should be used to determine the business value and associated risks for the transformation.

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Best answer --- C B D A

upvoted 1 times

harofe2121 1 year, 3 months ago

"the EA team will need to assess the risks associated with the proposed architecture"
C is the right answer as that is the only option which is talking about risk

upvoted 2 times

ankit89 1 year, 9 months ago

A is the best answer

upvoted 2 times

Question #218 *Topic 1*

Scenario:
Please read this scenario prior to answering the question
You are serving as the Lead Enterprise Architect at a major supplier in the automotive industry. The company is headquartered in Cleveland, Ohio with manufacturing plants across the United States, Brazil, Germany, Japan and South Korea. Each of these plants has been operating its own planning and production scheduling systems, as well as custom developed applications that drive the automated production equipment at each plant.
The company is implementing lean manufacturing principles to minimize waste and improve the efficiency of all of its production operations. During a recent exercise held for internal quality improvement, it was determined that a significant reduction in process waste could be achieved by replacing the current planning and scheduling systems with a common Enterprise Resource Planning (ERP) system located in the Cleveland data center. This central system would provide support to each of the plants replacing the functionality in the existing systems. It would also eliminate the need for full data centers at each of the plant facilities. A reduced number of IT staff could support the remaining applications. In some cases, a third-party contractor could provide those staff.
The Enterprise Architecture department has been operating for several years and has mature, well-developed architecture governance and development processes that are strongly based on TOGAF 9.
At a recent meeting, the Architecture Board approved a Request for Architecture Work sponsored by the Chief Engineer of Global Manufacturing Operations. The request covered the initial architectural investigations and the development of a comprehensive architecture to plan the transformation.
The Common ERP Deployment architecture project team has now been formed, and the project team has been asked to develop an Architecture Vision that will achieve the desired outcomes and benefits. Some of the plant managers have expressed concern about the security and reliability of diving their planning and production scheduling from a remote centralized system. The Chief Engineer wants to know how these concerns can be addressed.

Refer to the Scenario -
[Note: You should assume that the company has adopted the example set of principles that are listed and defined in TOGAF 9, Section 23.6.]
One of the earliest initiatives in the Enterprise Architecture program was the definition of a set of architecture principles. These now need to be updated to address the concerns raised.
You have been asked to select a set of principles most appropriate for guiding the team to define a robust solution.
Based on TOGAF 9, which of the following is the best answer?

A. Common-use Applications, Control Technical Diversity, Ease of Use, Interoperability, Data is Shared, Data is Accessible, Data Security

B. Business Continuity, Common-use Applications, Maximize Benefit to the Enterprise, Data is Shared, Data is Accessible, Data Security

C. Technology Independence, Data Trustee, Information Management is Everybody's Business, IT Responsibility, Responsive Change Management

D. Service-orientation, Responsive Change Management, Business Continuity, Data is Accessible, Data Security

Correct Answer: *C*

Community vote distribution

B (100%)

noureldin 10 months, 3 weeks ago

Selected Answer: B

correct answer : B
, as it talks about the common system, benefits of the enterprise, and also data security (concern of the stakeholder).

upvoted 3 times

Banzaaai 1 year, 2 months ago

Selected Answer: B

B. Business Continuity, Common-use Applications, Maximize Benefit to the Enterprise, Data is Shared, Data is Accessible, Data Security

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer : B ---> because of , Common-use Applications

upvoted 3 times

Monkeyhead 1 year, 4 months ago

I would go for B.

upvoted 2 times

Nicholas_The_King_Kong 1 year, 4 months ago
Going through the principles given by option C again referencing TOGAF 9.2 - I don't think it is at all relevant to the concerns raised.

I would go for B.
upvoted 1 times

sreejayan 1 year, 6 months ago
B is the correct answer
upvoted 1 times

sreejayan 1 year, 6 months ago
sorry my mistake I think the answer is C
upvoted 1 times

ffffiii 1 year, 8 months ago
i would answered B, but when i look C for all definition seems correct too. Information Management is Everybody's Business
upvoted 1 times

SomeshSule 2 years ago
Data is Shared, Maximize Benefit to the Enterprise seems 2 of the important principles.
upvoted 1 times

youthanasia 2 years, 3 months ago
Answer is B. 3 of the principles match the business requirements. Business Continuity and Maximise Benefit are both for reliability and Data Security handles the security concerns.

C, as per the suggested answer is the worst answer. It answers none of the concerns...
upvoted 3 times

sushmapatil 2 years, 6 months ago
Answer is B considering Common ERP, Security & Reliability.... as key words
upvoted 1 times

RVR 2 years, 6 months ago
I agree with B -
"Maximize Benefit to the Enterprise" - company is implementing lean manufacturing principles to minimize waste and improve the efficiency
"Business Continuity" - "plant managers have expressed concern.. centralized system"
upvoted 4 times

Saad777 2 years, 7 months ago
I think the correct answer is A; because it addresses all concerns like Data is Shared, Data is Accessible, Data Security. The scenario does not talk about disturbance of business or say disaster recovery for which Business Continuity would have been valid.
upvoted 2 times

venksfc 2 years, 10 months ago
Correct answer seems to be B: because of , Common-use Applications
upvoted 3 times

Question #219 *Topic 1*

Scenario:
Please read this scenario prior to answering the Question
You have been assigned the role of Lead Enterprise Architect for a manufacturing firm that specializes in musical instruments. The firm has been established for over 100 years, operating in North America for most of that time. In the last ten years, the firm has expanded into European markets and will soon establish a market in Latin America. A future expansion into the Asia Pacific region is also planned.
The firm is organized into several business units that each focus on manufacturing particular families of instruments such as brass, woodwind, and percussion.
Each business unit has acquired other producers to expand its manufacturing capacity. This has resulted in a complex environment with a high diversity of business and manufacturing systems.
The Enterprise Architecture (EA) program within the firm has been functioning for several years. It has made significant progress in consolidating the technology portfolio and establishing key standards. The CIO and the COO are pint sponsors of the EA program. The EA program is mature, with an active Architecture Board and a well-defined architecture process and standard content templates based on the TOGAF 9 Architecture Content Framework. The EA process framework is well coordinated with the PMO, Systems Development, and Operations functions.
The firm has completed a strategic plan to reorganize its Sales & Marketing organization according to the four target geographic markets. One of the goals of this reorganization is to improve the ability of Marketing to collect more meaningful market analytics that will enable each sector to better address market needs with effective marketing campaigns and global product presence.
A Request for Architecture Work to address the goals of the reorganization has been approved. As the architecture team commences its work, the CIO has expressed concerns about whether the firm will be able to adapt to the proposed architecture and how to manage the associated risks.

Refer to the Scenario -
You have been asked how to address the concerns of the CIO.
Based on TOGAF 9, which of the following is the best answer?

A. In Phase B, the team should create a set of views that will enable them to identify the factors that will influence the successful introduction of the architecture into the organization. There should then be an assessment of each factor on a maturity scale that will allow the team to gauge the urgency, readiness, and degree of difficulty to fix. These factors can then be used to assess the initial risks associated with the proposed architecture.

B. In Phase A the team should analyze their risk by completing an Implementation Factor Assessment and Deduction Matrix to identify the particular risks associated with the implementation and deployment. The matrix should include a list of factors to be considered, their descriptions, and constraints that should be taken into account. These factors can then used to assess the initial risks associated with the proposed architecture.

C. In Phase A, the team should use the Business Transformation Readiness Assessment technique to identify the factors that will influence the successful introduction of the architecture into the organization. The assessment should include determining the readiness rating for each factor based on a maturity scale that will allow the team to gauge the urgency, readiness, and degree of difficulty to fix. These factors can then used to assess the initial risks associated with the proposed architecture.

D. In Phase A, the team should conduct a Business Scenario to identify the stakeholders' concerns and the resulting retirements. Once the retirements have been identified, they can be assessed in terms of their risks. The risks should be evaluated in terms of how they could be avoided, transferred, or mitigated. Any risks that cannot be resolved should be identified as residual risks and their disposition should be decided by the Architecture Board.

Correct Answer: *C*
This scenario is upon Request for Architecture Work, which kicks off the Phase A, the Architecture Vision. In this phase, risk should be considered, which is also the CIO's concern in this scenario. One of the approaches in TOGAF is the Business Transformation Readiness Assessment.
Incorrect:
Not B: Implementation Factor Assessment and Deduction Matrix is used for implementation & migration planning (not B).

Community vote distribution
C (100%)

MrCee1 10 months, 1 week ago
Selected Answer: C
Answer is C, risk = business transformation readiness assessment
upvoted 2 times

noureldin 10 months, 3 weeks ago

Selected Answer: C

Answer : C
Since we are in Phase A and they need to evaluate risks so doing a BTRA is the way to go.

upvoted 1 times

Banzaaai 1 year, 2 months ago

Selected Answer: C

C. In Phase A, the team should use the Business Transformation Readiness Assessment technique to identify the factors that will influence the successful introduction of the architecture into the organization. The assessment should include determining the readiness rating for each factor based on a maturity scale that will allow the team to gauge the urgency, readiness, and degree of difficulty to fix. These factors can then used to assess the initial risks associated with the proposed architecture.

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Best Solution -- C D B A

upvoted 1 times

Nicholas_The_King_Kong 1 year, 4 months ago

Good explanation to the answer.

upvoted 1 times

Question #220 *Topic 1*

Scenario -
Please read this scenario prior to answering the Question
You are serving as the Lead Architect for an insurance company, which has been formed through the merger of three previously independent companies. The company now consists of three divisions with the same names and division headquarters as their predecessors.
The lack of integration between the three divisions has increasingly caused problems in the handling of customer and financial information. The inability to share information has resulted in lost opportunities to leverage the synergies that should have been possible as a result of the merger.
At present, each division maintains its own applications. Despite an earlier initiative to install a common application to manage customer, products, and claims information, each division has different ways of defining these core elements and has customized the common application to the point where the ability to exchange information is difficult, costly, and error-prone.
As a result, the company has made the decision to introduce a common web portal, contact center software suite, and document management system. Also the company has selected a single enterprise-wide customer relationship management (CRM) application to consolidate information from several applications that exist across the divisions. The application will be used by each of the divisions and accessed by third party partners through well defined interfaces.
The Corporate Board is concerned that the new application must be able to manage and safeguard confidential customer information in a secure manner that meets or exceeds the legal requirements of the countries in which the company operates. This will be an increasingly important capability as the company expands its online services in cooperation with its partners.
The CIO has formed an Enterprise Architecture department, and one of the primary goals in its charter is to coordinate efforts between the implementation team and the migration teams in each division. The CIO has also formed a cross-functional Architecture Board to oversee and govern the architecture. The company has an existing team of security architects.
TOGAF 9 has been selected as the core framework for use for the Enterprise Architecture program. The CIO has endorsed this choice with the full support of top management.
Refer to the Scenario -
As part of the process for establishing the Enterprise Architecture department, you are developing a set of architecture principles to guide the activities.
You need to recommend the best approach for this work.
Based on TOGAF, which of the following is the best answer?

A. You would review the mission statements for the company and its divisions, together with the corporate business goals and business drivers. Based on that review, you would work closely with the key stakeholders and the Architecture Board to define the architecture principles. You would ensure that they actively promote the alignment of IT with the corporate business strategies. You would then hold review meetings with the relevant stakeholders, including senior management, ensuring their support.

B. You would gather information from credible industry sources in the insurance business. Based on that information, you would assess current trends and apply them to defining a set of principles that embody best practices. You would select architecture principles that do not conflict with each other and that should be stable. You would ensure that all the principles are realistic and avoid including principles that are too obvious.

C. You would analyze the mission statements for the company and each of its divisions, together with the corporate business goals. Based on that analysis, you would define a set of architecture principles and review them with the CIO. When developing the principles, you would ensure that they actively promote the alignment of IT with the business strategies and initiatives of the company. You would then seek the endorsement of the CIO and senior management.

D. You would define a set of principles that support the preferred best practices embodied in the Enterprise Architecture department charter. You would publish the principles on the corporate intranet to ensure widespread acceptance and compliance. You would then schedule regular periodic Compliance Assessments with each of the divisions to check that they have made satisfactory progress toward meeting the objectives and conditions embodied in the principles.

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 8 months, 3 weeks ago

Selected Answer: A

Best answer is A according:

23.4 Developing Architecture Principles

Architecture principles are typically developed by the enterpr ise architects, in conjunction with the key stakeholders, and are approved by the Architecture Board.

upvoted 2 times

MrCee1 10 months, 1 week ago

Selected Answer: A

Answer is A, architecture review board and stakeholder engagement are always very important

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: A

and the Architecture Board to define the architecture principles.

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer -- A

Best Answer -- A then C

B , D are not good choices / distractors

upvoted 1 times

Question #221 *Topic 1*

Scenario:
Please read this scenario prior to answering the Question
You are the Lead Architect for a firm that manufactures ball bearings used in industrial equipment applications. They have manufacturing operations in several cities in the United States, Germany, and the United Kingdom.
The firm has traditionally allowed each manufacturing plant to drive its own production planning systems. Each plant has its own custom Materials Requirements
Planning, Master Production Scheduling, Bill of Materials, and Shop Floor Control systems.
"Just In Time" manufacturing techniques are used to minimize wastes caused by excessive inventory and work in process. The increasingly competitive business environment has compelled the firm to improve its business capability to be more responsive to the needs of industrial customers. To support this capability, the firm has decided to implement an Enterprise Resource Planning (ERP) solution that will enable it to better coordinate its manufacturing capacity to match the demands for its products across all plants. In addition, there are also new European regulations coming into force to which their manufacturing processes must conform in the next six months.
As part of the implementation process, the Enterprise Architecture (EA) department has begun to implement an architecture process based on TOGAF 9. The CIO is the sponsor of the activity. The Chief Architect has directed that the program should include formal modeling using the Architecture Content Framework and the
TOGAF Content Metamodel. This will enable support for the architecture tooling that the firm uses for its EA program.
The Chief Architect has stated that in order to model the complex manufacturing process it will be necessary to model processes that are event-driven. Also, in order to consolidate applications across several data centers it will be necessary to model the location of IT assets. In particular, the end goal is to have the single
ERP application running in a single data center.
Currently the project is in the Preliminary Phase, and the architects are tailoring the Architecture Development Method (ADM) and Architecture Content
Framework to fit into the corporate environment.

Refer to the Scenario -
You have been asked to recommend a response to the Chief Architect's request to tailor the TOGAF Content Metamodel.
Based on TOGAF 9, which of the following is the best answer?

A. You recommend that the architecture team incorporate the Process Modeling and Infrastructure Consolidation extensions into their tailored Content Metamodel. As the environment is process-centric this will enable them to model the manufacturing processes and store information to support regulatory compliance. It also includes views useful for managing the consolidation of applications into a single data center.

B. You recommend that the architecture team incorporate the Process Modeling and Governance extensions into their tailored Content Metamodel. This is suitable as this is a significant IT change that will impact its operational models. This will ensure that they include specific entities and attributes that will allow them to model the event-driven nature of the manufacturing processes more precisely.

C. You recommend that the architecture team incorporates the Governance and Motivation Extensions into their tailored Content Metamodel. This would allow modeling of the target milestones they want to achieve with this consolidation of application to a single data center. These extensions will also enable demonstration of regulatory compliance for the manufacturing process.

D. You recommend that the architecture team incorporates the Data and Services Extensions into their tailored Content Metamodel. This would allow modeling of the location of IT assets and ensure regulatory compliance for the manufacturing process. It will also allow for identification of redundant duplication of capability which will be needed for a successful consolidation to a single data center.

Correct Answer: *B*

Community vote distribution

A (100%)

noureldin 8 months, 3 weeks ago

Selected Answer: A

Answer:A

upvoted 1 times

Banzaaai 1 year ago

Selected Answer: A

A. You recommend that the architecture team incorporate the Process Modeling and Infrastructure Consolidation

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Best Solution - A B D C

A is the answer since it covers both ,
Event Driven - ie Process extenstion
Location of IT Asset - ie Infrastructure Consolidation extension

upvoted 2 times

harofe2121 1 year, 3 months ago

Selected Answer: A

From the 9.2 standard TOGAF guide.

Process Modeling Extensions
Purpose
The process modeling extension is intended to allow detailed modeling of process flows by adding events, products, and controls to the metamodel
This aligns to the statement in the scenario " it will be necessary to model processes that are event-driven"

Infrastructure Consolidation Extensions
Purpose
The infrastructure consolidation extension is intended to be used in landscapes where the application and technology portfolios have become fragmented and the architecture seeks to consolidate the business.
This aligns to the statement in the scenario "in order to consolidate applications across several data centers it will be necessary to model the location of IT assets"

The details mentioned in the Governance extension can partly apply like it is used when there is significant change to the operations process as the ERP system is consolidated, and hence this could be second best answer.

So based on above it seems like the right answer is A.

upvoted 1 times

Nicholas_The_King_Kong 1 year, 4 months ago

Selected Answer: A

Fully agreeing with everyone here, I believe A is the answer :)

upvoted 1 times

Nicholas_The_King_Kong 1 year, 4 months ago

Fully agreeing with everyone here, I believe A is the answer :)

upvoted 1 times

sreejayan 1 year, 6 months ago

A is the correct answer I think

upvoted 1 times

ffffiii 1 year, 8 months ago

i go for A

upvoted 1 times

youthanasia 2 years, 4 months ago

I agree, this is A as it mentions the Process Modeling and the Infrastructure Modeling. Both parts are fulfilled

upvoted 2 times

sushmapatil 2 years, 6 months ago

A is the answer since its mentioned
Event Driven - ie Process extenstion
Location of IT Asset - ie Infrastructure Consolidation extension

upvoted 2 times

yogeshmalikEQ 2 years, 7 months ago

Should be A

upvoted 3 times

jayecho 2 years, 10 months ago

Yes it should be A. since consolidation is supported by Infrastructure extension and Process supports regulatory

upvoted 3 times

oppppp 2 years, 11 months ago

it must be A.

upvoted 4 times

EARaju 2 years, 11 months ago

I agree. It must be A.
"goal is to have the single
ERP application running in a single data center." is not addressed by B

upvoted 3 times

Question #222 *Topic 1*

Scenario:
Please read this scenario prior to answering the Question
You are serving as the Chief Architect for a large, global commodities trading company which has been growing rapidly through a series of acquisitions.
Each business is performing well in its markets. However, the lack of integration between headquarters and the business units has increasingly caused problems in the handling of customer and financial information. The inability to share information across businesses has resulted in lost opportunities to "leverage the synergies" that had been intended when the businesses were acquired. At present, each business unit maintains its own applications. Despite an earlier initiative to install a common application to manage customer, products, supplier, and inventory information, each business unit has different ways of defining each of these core elements and has customized the common application to the point where the ability to exchange information is difficult, costly, and error-prone.
As a result, the company has made the decision to introduce a single enterprise-wide application to consolidate information from several applications that exist across the lines of business. The application will be used by all business units and accessed by suppliers through well defined interfaces.

Refer to the Scenario -
As part of the process for establishing the Enterprise Architecture department, you are developing a set of architecture principles to guide the activities.
You need to specify the best approach for this work.
Based on TOGAF 9, which of the following is the best answer?

A. You gather information from credible industry sources in the commodities business. Based on that, you assess current trends and apply that to defining a set of principles that embody best practices. You select architecture principles that do not conflict with each other and that should be stable. You ensure that all the principles are realistic and avoid including principles that are obvious.

B. You examine the mission statements for the company and each of its businesses, together with the corporate value statements. Based on that, you define a set of principles and review with the CIO. When developing the principles, you ensure that they actively promote the alignment of IT with the business strategies and initiatives of the company. You then seek the endorsement of the CIO and senior management.

C. You define a set of principles that support the preferred best practices embodied in the Enterprise Architecture department charter. You publish the principles on the corporate intranet to ensure widespread acceptance and compliance. You then schedule regular periodic Compliance Assessments with individual business units to check that they have made satisfactory progress toward meeting the objectives and conditions embodied in the principles.

D. You examine the mission statements for the company and each of its businesses, together with the corporate value statements. Based on that, you work with the Architecture Board to define the principles. When developing the principles you ensure that they actively promote the alignment of IT with the corporate business strategies. You then hold a series of review meetings with all the relevant stakeholders, including senior management, ensuring their support.

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 8 months, 3 weeks ago

Selected Answer: D

Choice D is correct
Developing Architecture Principles
Architecture Principles are typically developed by the Enterprise Architects, in conjunction with the key stakeholders, and are approved by the Architecture Board.
Architecture Principles will be informed by principles at the enterprise level if they exist.
Architecture Principles must be clearly traceable and clearly articulated to guide decision-making.
They are chosen so as to ensure alignment of the architecture and implementation of the Target Architecture with business strategies and visions

upvoted 2 times

Banzaaai 1 year, 2 months ago

Selected Answer: D

D. You examine the mission statements for the company and each of its businesses, together with the corporate value statements. Based on that, you work with the Architecture Board to define the principles. When developing the principles you ensure that they actively

promote the alignment of IT with the corporate business strategies. You then hold a series of review meetings with all the relevant stakeholders, including senior management, ensuring their support.

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Best Answer : ---> D B A C

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Selected Answer: D

Correct Answer --- D

upvoted 1 times

Question #223 *Topic 1*

Scenario:
Please read this scenario prior to answering the Question
You are serving as the Lead Enterprise Architect at a major supplier in the automotive industry. The company is headquartered in Cleveland, Ohio with manufacturing plants across the United States, Brazil, Germany, Japan and South Korea. Each of these plants has been operating its own planning and production scheduling systems, as well as custom developed applications that drive the automated production equipment at each plant.
The company is implementing lean manufacturing principles to minimize waste and improve the efficiency of all of its production operations. During a recent exercise held for internal quality improvement, it was determined that a significant reduction in process waste could be achieved by replacing the current planning and scheduling systems with a common Enterprise Resource Planning (ERP) system located in the Cleveland data center. This central system would provide support to each of the plants replacing the functionality in the existing systems. It would also eliminate the need for full data centers at each of the plant facilities. A reduced number of IT staff could support the remaining applications. In some cases, a third-party contractor could provide those staff.
The Enterprise Architecture department has been operating for several years and has mature, well-developed architecture governance and development processes that are strongly based on TOGAF 9.
At a recent meeting, the Architecture Board approved a Request for Architecture Work sponsored by the Chief Engineer of Global Manufacturing Operations. The request covered the initial architectural investigations and the development of a comprehensive architecture to plan the transformation.
The Common ERP Deployment architecture project team has now been formed, and the project team has been asked to develop an Architecture Vision that will achieve the desired outcomes and benefits. Some of the plant managers have expressed concern about the security and reliability of diving their planning and production scheduling from a remote centralized system. The Chief Engineer wants to know how these concerns can be addressed.

Refer to the Scenario -
During the initial meeting of the Common ERP Deployment architecture project team, a number of alternative recommendations for how to proceed are put forward by members of the team.
You have been asked to select the most appropriate recommendation to ensure that the team evaluates different approaches to the problem and clarifies the requirements for the architecture.
Based on TOGAF 9, which of the following is the best answer?

A. The team should develop Baseline and Target Architectures for each of the manufacturing plants, ensuring that the views corresponding to selected viewpoints address key concerns of the stakeholders. A consolidated gap analysis between the architectures will then be used to validate the approach, and determine the capability increments needed to achieve the target state.

B. The team should exercise due diligence and carefully research vendor literature and conduct a series of briefings with vendors that are on the current approved supplier list. Based on the findings from the research, the team should define a preliminary Architecture Vision. The team should then use that model to build consensus among the key stakeholders.

C. The team should use stakeholder analysis to understand who has concerns about the initiative. The team should then hold a series of interviews at each of the manufacturing plants using the business scenario technique. This will then enable them to identify and document the key high-level stakeholder requirements for the architecture.

D. The team should conduct a pilot project that will enable vendors on the short list to demonstrate potential solutions that will address the concerns of the stakeholders. Based on the findings of that pilot project, a complete set of retirements will be developed that will drive the evolution of the architecture.

Correct Answer: *A*

Community vote distribution

C (100%)

venksfc Highly Voted 2 years, 10 months ago
A is wrong. C is correct
upvoted 6 times

polymorf Highly Voted 2 years, 11 months ago
It should be C : business scenarios to develop Architecture vision
upvoted 5 times

noureldin Most Recent 8 months, 3 weeks ago

Selected Answer: C

business scenario technique provides detailed stakeholder concerns choice C is correct
---

Q. clarifies the requirements for the architecture. '
A .Business scenario
C is correct

upvoted 3 times

Banzaaai 1 year ago

Selected Answer: C

C. The team should use stakeholder analysis to understand who has concerns about the initiative.

upvoted 3 times

PrashanttheCloudMaster 1 year, 3 months ago

Selected Answer: C

Best Answer sequence ---> C A B D

upvoted 2 times

Monkeyhead 1 year, 4 months ago

gap analysis for Vision document? C is correct

upvoted 2 times

ffffiii 1 year, 8 months ago

A is right, as C is stated stakeholder analysis. Reference to Topic "Approach to Stakeholder Management. Stakeholder analysis should be used during Phase A to identify the key players in the engagement". key word "key players" is not the concern here

upvoted 1 times

Nicholas_The_King_Kong 1 year, 4 months ago

but they are in phase A, and plant managers are key players?

So how is stakeholder management not the correct answer?

upvoted 1 times

ankit89 1 year, 9 months ago

C is correct.

upvoted 2 times

sushmapatil 2 years, 6 months ago

A is answer.
Since it is asked to develop Architecture Vision
Stakeholder Analysis and Business Scenario is relevant.

upvoted 1 times

sushmapatil 2 years, 6 months ago

Sorry C is the answer.
Since it is asked to develop Architecture Vision
Stakeholder Analysis and Business Scenario is relevant.

upvoted 3 times

Question #224 *Topic 1*

Scenario -
Please read this scenario prior to answering the Question
You have been appointed as a consultant to the Chief Enterprise Architect of a multinational pharmaceutical corporation. The corporation includes 30 subsidiary companies with operations in over 60 countries and products sold in over 125 countries. It has major research and development sites in over 45 locations worldwide.
The management team is deeply committed to ensuring that the corporation is a world leader in socially responsible pharmaceutical development with a business strategy that focuses on profitability through environmentally friendly operating processes as well as a commitment to disease eradication.
The operations of the corporation are subject to legal and regulatory requirements for each country where they operate. The production of prescription pharmaceutical products has governmental controls that are strictly enforced and compliance is critical. Recently a competitor was heavily fined for violating the regulations in a country where it was conducting a clinical trial for a new regulated drug.
The Governing Board is concerned about the risks posed in this complex global environment. As a result the Chief Executive Officer (CEO) has appointed a Chief
Compliance Officer (CCO) to be responsible for overseeing and managing compliance issues for the corporation. The CCO reports directly to the CEO.
The CCO has approved the expenditure of resources to establish an Enterprise Architecture program. He has requested to be informed about the status of projects that could impact regulatory compliance. He also wants the corporate legal staff and auditors to analyze all proposed architectures to ensure that they are within the legal guidelines for each country. In addition, the research organization should be able to see that the architecture is appropriate for its needs.
TOGAF 9 has been mandated as the framework for the development and evolution of the Enterprise Architecture practice. The Preliminary Phase has been completed to establish the enterprise architecture capability for this project.
Refer to the Scenario -
You have been asked to recommend an approach that would enable the development of an architecture that addresses the needs of the Chief Compliance
Officer, legal staff, auditors and the research organization.
Based on TOGAF, which of the following is the best answer?

A. You recommend that a stakeholder map be developed. This will allow the architects to define groups of stakeholders that share common concerns. A set of views should be defined to address the concerns for each group of stakeholders. Architecture models should then be created for each view to address the stakeholders' concerns.

B. You recommend that each project architecture activity is developed using a consistent modeling approach that is uniform across all architecture projects. Each architecture should be defined based on this fixed set of models so that all concerned parties can examine the models to ensure that their issues and concerns have been addressed.

C. You recommend that a special report be created for those groups that have sufficient power and level of interest. This report should summarize the key features of the architecture with respect to the particular location. Each of these reports should reflect the stakeholders' requirements.

D. You recommend that a set of models be created for each project architecture that can be used to ensure that the system will be compliant with the local regulations. Stakeholders should then view the models to verify that their concerns have been properly addressed.

Correct Answer: *A*

Community vote distribution

noureldin 10 months, 3 weeks ago

Selected Answer: D

D is correct , due to The operations of the corporation are subject to legal and regulatory requirements for each country
upvoted 1 times

noureldin 10 months, 3 weeks ago

but A is the best answer:.
Keypoint : Need of ALL parties. Therefore Stakeholder Map should be carried out.
upvoted 2 times

noureldin 10 months, 3 weeks ago

The best answer is A because of the Stakeholder Map, an essential item to deal with all the relevant stakeholders

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Selected Answer: A

Correct Sequence ---- A D C B

upvoted 1 times

Banzaaai 1 year ago

why? why not D A C B ?
do you have any explanation of your choice ?

upvoted 1 times

sreejayan 1 year, 5 months ago

I will go with A

upvoted 2 times

ankit89 1 year, 9 months ago

D is the best

upvoted 2 times

Question #225 *Topic 1*

Scenario -
Please read this scenario prior to answering the Question
You have been assigned the role of Chief Enterprise Architect within a leading outsourcing services company. The company has over 20,000 outsourcing professionals and works on some of the world's largest outsourcing projects. Outsourcing services include business processes, infrastructure, and service management. The company also provides business consulting services. Roughly half of its turnover comes from the private sector and half from the public sector.
With numerous service areas and a large number of diverse engagements in progress at any given time, overall engagement management within the company has become challenging. The company has recently had a number of high profile projects that have overrun on budget and under delivered, thereby damaging its reputation and adversely impacting its share price.
The company has an established an Enterprise Architecture program based on the TOGAF standard, sponsored jointly by the Chief Executive Officer and Chief
Information Officer. An Architecture Board has been formed comprised of IT staff executives and executives from the major service areas and consulting practice.
The Enterprise Architecture (EA) team has been working with the Strategic Planning team to create a strategic Enterprise Architecture to address these issues.
The EA team has defined a framework and held workshops with key stakeholders to define a set of architecture principles to govern the architecture work. They have completed an Architecture Vision at a strategic level and laid out Architecture Definitions for the four domains. They have set out an ambitious vision of the future of the company over a five-year period. This includes a solution architecture including three distinct transformations.
The CIO has made it clear that prior to the approval of the detailed Implementation and Migration plan, the EA team will need to assess the risks associated with the proposed architecture. He has received concerns from some of the vice presidents across the company that the proposed architecture may be too ambitious and they are not sure it can produce sufficient value to warrant the attendant risks.
Refer to the Scenario -
You have been asked to recommend an approach to satisfy these concerns.
Based on the TOGAF standard, Version 9.2, which of the following is the best answer?

A. The EA team should bring together information about potential solutions from the appropriate sources. Once the target architecture has been assembled, it should be analyzed using a state evolution table to determine the Transition Architectures. A value realization process should then be established to ensure that the concerns raised are addressed.

B. Before preparing the detailed Implementation and Migration plan, the EA team should review and consolidate the gap analysis results from Phases B to D to understand the transformations that are required to achieve the proposed Target Architecture. The EA team should then assess the readiness of the organization to undergo change. Once the architecture has been assembled, it should be analyzed using a state evolution table to determine the Transition Architectures.

C. The EA team should apply an interoperability analysis to evaluate any potential issues across the architecture. This should include the development of a matrix showing the interoperability requirements. Once all of the concerns have been resolved, the EA team should finalize the Architecture Roadmap and the Implementation and Migration Plan.

D. The EA team should evaluate the organization's readiness to undergo change. This will allow the risks associated with the transformations to be identified and mitigated for. It will also identify improvement actions to be worked into the Implementation and Migration Plan. The Business Value Assessment technique should then be used to determine the business value and associated risks for the transformation.

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 10 months, 3 weeks ago

Selected Answer: D

Correct Answer:D
BTRA (assesses the risk) + BVA (assesses business value)

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: D

The EA team should evaluate the organization's readiness to undergo change.

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

best solution sequence -- D C A B

B - distractor as we are in phase F

upvoted 2 times

ffffiii 1 year, 8 months ago

D, Business Value Assessment would be the right technique to address the risk and concerns from stakeholders.

upvoted 2 times

ankit89 1 year, 9 months ago

B is the best answer

upvoted 1 times

Question #226 *Topic 1*

Scenario -
Please read this scenario prior to answering the Question
Your role is that of Lead Enterprise Architect within the staff headquarters of a large hotel chain. The chain manages over 500 hotels across North America and
Canada, with another 230 hotels internationally in the United Kingdom, Europe, Australia and New Zealand. Unlike other hotel chains, which are often a mix of company-owned and franchised units, each hotel in the chain is an independently owned and operated franchise. Many of the hotels use the same internal IT systems that they used before they joined the franchise. Until recently, the only requirement that has been placed on each hotel is that they use a standard financial reporting system to report their financial results to the headquarters on a weekly basis.
The CEO of the chain has stated his concerns about the inefficiencies of the current approach and identified the need to change. He has defined a new strategic vision that will enhance the business by providing its franchisees new support services including worldwide reservations, global, national and regional marketing as well as consolidated financial, logistics, and yield management. This strategy is part of the long-term commitment to enhance the brand image and drive superior revenue for the chain. He has also stated that he expects improved financial results by the end of the current fiscal year.
These changes will provide the chain with improved utilization of its capacity and more efficient operations. The addition of a corporate-wide data warehouse will provide analytics that will enable the marketing group to improve its ability to target advertising into key national and regional markets to improve yields.
The chain has a mature enterprise architecture practice based in its headquarters and uses TOGAF 9 as the method and guiding framework. The CIO is the sponsor of the activity.
In planning this change, the Chief Architect engaged the services of a well-known consulting firm that specializes in business strategy. An initial study has been conducted to identify the strategic changes needed to implement the CEO's vision. This recently completed with approval of a strategic architecture encompassing the entire chain, including detailed requirements and recommendations.
Based on the recommendations from the initial study, the chain has taken the decision to adopt a packaged suite of integrated applications that is tailored to the needs of the hospitality industry.

Refer to the scenario -
You have been asked by the Chief Architect to propose the best approach for architecture development to realize the CEO's vision.
Based on TOGAF, which of the following is the best answer?

A. You propose that this engagement define the baseline Technology Architecture first in order to assess the current infrastructure capacity and capability. Then the focus should be on transition planning and architecture deployment. This will identify requirements to ensure that the projects are sequenced in an optimal fashion so as to realize the vision.

B. You propose that the target architecture is defined first, followed by transition planning. This is because the vision is well understood and the strategic architecture agreed. The target first approach will ensure that the current problems and inefficiencies of the baseline architecture are not carried forward, and that the proposed solution addresses the requirements identified in the initial study.

C. You propose that the team focus on architecture definition, with a specific emphasis on understanding the strategic change parameters of the business strategy. Once understood, the team will be in the best position to identify the requirements, drivers, issues, and constraints for this engagement. You would ensure that the target architecture addresses non-functional requirements so as to ensure the target architecture is robust and secure.

D. You propose that the team focus on defining the target architecture by going through the architecture definition phases (B-D). This is because the initial study identified the need to change. This will ensure that the change can be defined in a structured manner and address the requirements needed to realize the vision.

Correct Answer: *D*

Community vote distribution

noureldin 10 months, 3 weeks ago

Selected Answer: B

https://www.briefmenow.org/the-open-group/which-of-the-following-is-the-best-answer-28/

upvoted 2 times

nem 1 year, 2 months ago

Selected Answer: B

This is a tricky question. This is more about bounded change initiative were the target is well understood. So we are talking about target first approach. B and D both talks about target first the difference is that D talks about bringing structure to the change which is under Foundational change initiatives when the scope is to understand the nature of the problem.
In this scenario, the outcome is well understood and the focus is to use the target as a basis for the analysis to avoid perpetuation of baseline, sub-optimal architectures.
Defining the target architecture imply going through all BDAT phases.

upvoted 3 times

Banzaaai 1 year, 2 months ago

Selected Answer: D

D. You propose that the team focus on defining the target architecture by going through the architecture definition phases (B-D). This is because the initial study identified the need to change. This will ensure that the change can be defined in a structured manner and address the requirements needed to realize the vision.

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Best Answer :

D A B C

upvoted 2 times

ankit89 1 year, 9 months ago

Sorry- Actually A seems more aligned.

upvoted 1 times

Nicholas_The_King_Kong 1 year, 4 months ago

Why so? I am actually quite confused as to why another similar question carries the answer of diving into the technology architecture, when this is a scenario that is clearly affecting applications?

upvoted 1 times

ankit89 1 year, 9 months ago

D is correct

upvoted 1 times

Nicholas_The_King_Kong 1 year, 4 months ago

I am inclined to agree. My only reservation is that D does not touch anything about transition, which seems to be a key part of moving from the current silo-based architecture..

upvoted 1 times

sushmapatil 2 years, 6 months ago

B is the answer

upvoted 4 times

Nicholas_The_King_Kong 1 year, 4 months ago

I am inclined to agree too. My only reservation is that B jumps from target architecture (which is fine) directly to the transition planning activity, with no mention on baselining. From my understanding, baseline and gap analysis step is "core" activity of TOGAF, in both baseline-first and target-first approach.

upvoted 1 times

Question #227 *Topic 1*

Scenario -
Please read this scenario prior to answering the Question
Your role is consultant to the Lead Architect within a multinational semiconductor and software design company. Its largest business is in processors, although it also designs system-on-a-chip infrastructure and manufactures memory chips. A characteristic feature of its processors is their low electric power consumption, which makes them particularly suitable for use in portable devices. As well as licensing its technology, the company has several manufacturing divisions.
The company has a mature enterprise architecture practice and uses TOGAF 9 for the basis of its architecture framework. In addition to the EA program, the company has a number of management frameworks in use, including business planning, portfolio/project management, and operations management. The EA program is sponsored by the CIO.
The company has defined a strategic architecture to improve its ability to meet customer demand and improve its ability to manage its supply chain. The strategic architecture called for the consolidation of multiple Enterprise Resource Planning (ERP) applications that have been operating independently in the divisions' production facilities. The goal is to replace the functionality of the existing applications with a new ERP product running as a single instance in the company's primary data center.
Each division has completed the Architecture Definition documentation required to tailor and configure the environment to meet its own specific manufacturing requirements.
The enterprise architects have analyzed the key corporate change attributes and implementation constraints. A consolidated gap analysis has been completed which has identified the gaps across the Business, Data, Application, and Technology domains. Based on the results of the gap analysis, the architects have reviewed the requirements, dependencies and interoperability requirements needed to integrate the new ERP environment into the existing environment. The architects have completed the Business Transformation Readiness Assessment started in Phase A. Based on all of these factors they have produced a risk assessment. They have also completed the Implementation and Migration Plan v0.1, the draft Architecture Roadmap, and the Capability Assessment deliverables.
Because of the risks posed by the complexity of the current environment, it has been determined that a phased approach is needed to implement the target architectures. The overall implementation process is estimated to take several years.
Refer to the Scenario -
You have been asked to recommend the next steps to prepare the final Implementation and Migration Plan.
Based on TOGAF, which of the following is the best answer?

A. You recommend that the enterprise architects apply the Business Value Assessment Technique to prioritize the implementation projects and project increments. The assessment should focus on return on investment and performance evaluation criteria that can be used to monitor the progress of the architecture transformation. They should confirm the Transition Architecture phases using an Architecture Definition Increments Table to list the projects. They should then document the lessons learned and generate the final Implementation and Migration Plan.

B. You recommend that the enterprise architects conduct a series of Compliance Assessments to ensure that the architecture is being implemented according to the contract. The Compliance Assessment should verify that the implementation team is using the proper development methodology. It should include deployment of monitoring tools and ensure that performance targets are being met. If they are not met, then changes to performance requirements should be identified and updated in the Implementation and Migration Plan.

C. You recommend that the enterprise architects assess how the plan impacts the other frameworks in use in the organization. Minimally, the plan should be coordinated with the business planning, portfolio/project management and operations management frameworks. They should then assign a business value to each project, taking into account available resources and priorities for the projects. Finally, they should generate the Implementation and Migration Plan.

D. You recommend that the enterprise architects place the Architecture Definition Document under configuration control. This will ensure that the architecture remains relevant and responsive to the needs of the enterprise. They should then produce an Implementation Governance Model to manage the lessons learned prior to finalizing the plan. You recommend that lessons learned be applied as changes to the architecture without review.

Correct Answer: *C*

Community vote distribution

C (100%)

venksfc Highly Voted 2 years, 10 months ago
Why not A? It uses Business Value Assessment Technique
upvoted 7 times

yogeshmalikEQ Highly Voted 2 years, 7 months ago

A seems best-fit here
upvoted 5 times

noureldin Most Recent 10 months, 3 weeks ago

Selected Answer: C

https://www.briefmenow.org/the-open-group/the-architects-have-completed-the-business-transformation-readiness-assessment-started-in-phase-2/
upvoted 3 times

nem 1 year, 2 months ago

Selected Answer: C

It is obvious that we are in phase F. the question is asking about the "next steps to prepare the final Implementation and Migration Plan"
So, answer C is aligned with the steps of the Migration Planning phase.
Answer A is about the migration planning techniques which can be used in phases E & F
upvoted 4 times

PrashanttheCloudMaster 1 year, 3 months ago

Solution --- A C D B
upvoted 1 times

harofe2121 1 year, 3 months ago

One reason I feel A is not the answer is as below.
This is from the TOGAF 9.2 standard guide.
24.5 Business Value Assessment Technique
A technique to assess business value is to draw up a matrix based on a value index dimensionand a risk index dimension.
It says the matrix is based on value and risk while option A says "The assessment should focus on return on investment and performance evaluation criteria" which seems to be different than what the technique is used for.
upvoted 1 times

ffffiii 1 year, 8 months ago

A, as it will take several years and the key here should focus on Transition Architectures
upvoted 1 times

ankit89 1 year, 9 months ago

C is correct.
upvoted 1 times

Nicholas_The_King_Kong 1 year, 4 months ago

Why!?..... (cry)
upvoted 1 times

Nicholas_The_King_Kong 1 year, 4 months ago

Ok I think I know why

They have also completed the Implementation and Migration Plan v0.1, the draft Architecture Roadmap, and the Capability Assessment deliverables

The key word here is that these deliverables had been produced, which means that the draft roadmap has now been created. This is an indicator that the team is moving from phase E into F.
upvoted 4 times

rock3_17 1 year, 11 months ago

None of the other answers focus on the transition architectures, which addresses the requirement of the phased approach, thats another reason the answer is A.
upvoted 1 times

Nicholas_The_King_Kong 1 year, 4 months ago

I believe that the transition architecture has been defined, as the migration plan and the architecture roadmap has been produced.
upvoted 1 times

supratip 1 year, 1 month ago

you are missing the main ask here 'You have been asked to recommend the next steps to prepare the final Implementation and Migration Plan.'
upvoted 1 times

sushmapatil 2 years, 6 months ago

A is the answer
Since we are developing Final Implementation and Migration Planning based on the Risks already assessed.
Business Value Assessment Technique should be used.
upvoted 1 times

Question #228 *Topic 1*

Scenario -
Please read this scenario prior to answering the Question
You are working as a consultant to the Chief Architect at a government agency responsible for securing all government communications and information systems.
The agency has recently received funding for a program that will upgrade the reliability and performance of its secure communication systems which provide real- time, highly secure communication of voice, video, and message data to remote locations around the world.
The agency has an established enterprise architecture (EA) capability based on TOGAF 9. The Executive Director of the agency is the sponsor of the EA capability.
Since reliable, high-performance, and secure communications are essential to preserving national security, the Executive Director has placed more stringent requirements for the architecture for the upgraded system. It must be able to provide assurance and verification of specific performance measures on the key services that are most crucial for system operation. Focusing on these service-level details and specific measurements will allow more stringent requirements to be enforced in service contracts. It will also provide a high degree of assurance that necessary performance is being delivered and that notifications will occur if any critical service fails to perform as required.
A portion of the program budget has been allocated to context a review of the EA. The scope of the review is to evaluate the processes, content and governance of the EA capability to ensure that the higher target performance and service levels required by the upgraded system can be achieved.
The Chief Architecture has noted that the core EA artifacts that have been used since TOGAF 9 was introduced are not adequate to describe these new capabilities. The artifacts do not have explicit provisions for defining the in-depth measurement requirements regarding specific services required for the system.
She has learned that certain services within the current system have service measurement implementations that match some of the new requirements, but they are only used in a few areas.
Recent EA efforts at another national agency have produced generalized high-performance communication system models to realize similar requirements in a critical defense system involving secure communications. It is possible that these models may be useful for the upgrade program.
Refer to the Scenario -
You have been asked to make recommendations for tailoring the Architecture Content Metamodel to accommodate the requirements of the upgraded system.
Based on TOGAF, which of the following is the best answer?

A. Since some artifacts will now require specific measurements and additional data will be needed to support the performance objectives linked to these measurements, you recommend that the motivation and governance extensions of the TOGAF 9 Content Metamodel are used. Using these extensions will allow modeling the goals, objectives and drivers for the architecture, linking them to service levels and more detailed governance models. This will also enable the ability to re-use existing profiles, customizing them for the various service contracts involved.

B. You recommend all of the TOGAF 9 Content Metamodel extensions be incorporated into the Architecture Content Metamodel. The full Content Metamodel will enable the EA team to capture and categorize all the important additional data needs to support the performance and measurement objectives linked to these artifacts. Once the new repository content has been implemented, on- demand queries can be used to generate a customized governance stakeholder view that isolates the artifacts and data needed to assess measurement for any particular service. If this view is found to be inadequate for the governance concerns, the service models within those artifacts can be expanded.

C. Since this case requires extensions of the modeling and data details of the service, this is best done by using the services extension of the TOGAF 9 Content Metamodel. By using this extension, the service model is no longer constrained by what is expected in typical business service definitions, allowing more flexibility for adding customized models to support the more stringent measurement requirements. The services extension can also be used to map terminology between the business services and the application components.

D. To support the type of stringent performance measurements needed for the more detailed governance views required for the upgraded system, the interfaces to the communication and network layer of the architecture must be highly visible at the application level. To accommodate the proper development of this, a Communications Engineering view should be created from the infrastructure extension models of the TOGAF Content Metamodel. This view will allow architects to align the required performance measurement communications across the system.

Correct Answer: *C*

Community vote distribution

RVR Highly Voted 2 years, 6 months ago

I think C is the correct answer. The scenario is:

a) "defining the in-depth measurement requirements regarding specific services required for the system"
b) "certain services within the current system have service measurement implementations that match some of the new requirements, but they are only used in a few areas."

34.4.2 Services Extensions defines exact solution to the requirement :

"When the business has a preset definition of its services that does not align well to technical and architectural needs"

"Where IT service is misaligned with business need, particular ly around the areas of quality of service, visibility of perfor mance, and management granularity"

You don't need the whole suite of extensions as the case says only a portion of the program budget has been allocated and that os to context a review of the EA.

upvoted 9 times

sve306 1 year, 8 months ago

the question is about the service-levels; not the service itself. Motivation extensions to be used - "When service levels are unknown or unclear" . Governance extensions to used - "When an organization has granular requirements for service levels that differ from service to service" . Scope of governance extension - The ability to define re-usable service qualities defining a service-level profile that can be used in contracts

upvoted 1 times

harofe2121 1 year, 3 months ago

"She has learned that certain services within the current system have service measurement implementations that match some of the new requirements, but they are only used in a few areas."
From this I think we can infer that this could be reused and does not need any action in terms of evolving it, but can be used as it is.

upvoted 1 times

Sayanz Most Recent 1 week, 2 days ago

C is the answer. Confirmed through Exam.

upvoted 1 times

noureldin 10 months, 3 weeks ago

Selected Answer: C

“certain services within the current system have service measurement implementations that match some of the new requirements” this is 34.4.2 Services Extensions of Content Metamodel Extensions –>C

upvoted 1 times

Banzaaai 1 year ago

Selected Answer: A

the motivation and governance extensions of the TOGAF 9 Content Metamodel are used

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

best solution --> A C B D

upvoted 3 times

sve306 1 year, 8 months ago

Selected Answer: A

he question is about the service-levels; not the service itself. Motivation extensions to be used - "When service levels are unknown or unclear" . Governance extensions to used - "When an organization has granular requirements for service levels that differ from service to service" . Scope of governance extension - The ability to define re-usable service qualities defining a service-level profile that can be used in contracts

upvoted 1 times

harofe2121 1 year, 3 months ago

Below is from the scenario
"The artifacts do not have explicit provisions for defining the in-depth measurement requirements regarding specific services required for the system."
This part would require service extension to be used.

upvoted 1 times

ankit89 1 year, 9 months ago

C is correct

upvoted 1 times

SomeshSule 2 years ago

Services extension does not include modeling and data. Modeling and Data are separate extensions. Hence C seems incorrect.

upvoted 1 times

sushmapatil 2 years, 6 months ago

A seems correct .
considering below statement.

" The scope of the review is to evaluate the processes, content and governance of the EA capability to ensure that the higher target performance and service levels required by the upgraded system can be achieved. "

upvoted 1 times

Saad777 2 years, 7 months ago

Why not A, this covers re-use of existing profiles.

upvoted 3 times

Question #229 *Topic 1*

Scenario -
Please read this scenario prior to answering the question
Your role is that of the Lead Architect working for a government agency responsible for immigration, customs, and border control. The agency was formed by consolidating several smaller government agencies. The agency has established an Enterprise Architecture practice based on TOGAF 9. The CIO is the executive sponsor and has appointed an EA steering team to oversee the practice.
There has been a considerable increase in security requirements and immigration service requests in recent years, which have expanded the scope and size of the operations of the agency. As a result, the existing Information Technology architecture no longer meets the required service levels. A significant Enterprise
Architecture (EA) initiative is in progress with the opal to improve customer responsiveness and satisfaction, and improve the overall operational efficiency of the agency.
The current EA staff members were internal appointments based on a request from the EA steering team to supply a number of suitable individuals for the EA effort. Collectively, they possess a broad range of IT and business analysis skills. However, the CIO has expressed concern about the diverse range of experience within the team. There is concern that the EA staff may be lacking in some of the critical skills that are required to properly conduct EA activities. It had been assumed that any EA-related skill gaps would be overcome by on-the-job mentoring from the senior members of the EA staff. Each architect was expected to attend a TOGAF training course and participate in other skill development activities.
A recent review of the EA program revealed that many EA staff members, despite attending multi-day training courses, were not proficient in analyzing or creating the models and artifacts required for their assigned architecture projects. Stakeholders have observed errors and inconsistencies in artifacts and deliverables being submitted for review.
Refer to the Scenario -
The CIO has asked you to recommend a professional development plan for the EA staff in order to address the findings raised in the recent review. Based on TOGAF, which of the following is the best answer?

A. You recommend that a comprehensive evaluation of key team leader skills be made using the TOGAF Architecture Skills Framework. Based on the evaluations, you will recommend the necessary staff changes. This will ensure that the team leaders have the necessary skills and experience for the architecture tasks within the agency. The role and skill categories defined in the TOGAF Architecture Skills Framework should then be shared with the department leaders so that in the future, they can make more informed choices when providing internal candidates for the EA team.

B. You recommend that an architecture maturity assessment should be conducted. This will identify the practices on which the agency should focus to see the greatest improvement and ensure that the basic enterprise architecture process is documented. As part of the assessment, all of the team leaders should be interviewed and their qualifications assessed. In order to rectify areas of low proficiency, they are expected to attend additional EA training courses. When the team leaders have achieved the desired levels of proficiency, they should apply a similar process for their staff members.

C. You recommend that you work with the EA steering team to adapt the TOGAF Architecture Skills Framework for use within the architecture practice at the agency. The categories of architecture roles, the required skills for each role and the desired level of proficiency for each role and skill will be defined by this framework. Each team member, or prospective team member, can then be evaluated for suitability against these roles and skills. Staffing and training adjustments can then be made as necessary to close gaps that are discovered.

D. You recommend that to address the issues identified in the review, the experienced team leaders should mentor the junior team members. At the same time additional training should be provided. Since it is now known that some models are improperly defined and may have caused cascading errors in other parts of the architecture, you recommend an iteration of the Migration Planning phase occur, so as to develop a coordinated transition to a new baseline using the last known good architecture. Once the artifacts are consistent and correct, these can be applied to this new baseline.

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 8 months, 3 weeks ago

Selected Answer: C

46.1 Introduction
Skills frameworks provide a view of the competency levels required for specific roles. They define:

The roles within a work area
The skills required by each role

The depth of knowledge required to fulfil the role successfully
They are relatively common for defining the skills required for a consultancy and/or project management assignment, to deliver a specific project or work package. They are also widely used by recruitment and search agencies to match candidates and roles.

Their value derives from their ability to provide a means of rapidly identifying skill matches and gaps. Successfully applied, they can ensure that candidates are fit for the jobs assigned to them.

Their value in the context of Enterprise Architecture arises from the immaturity of the Enterprise Architecture discipline, and the problems that arise from this.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap46.html
upvoted 1 times

Banzaaai 1 year ago

Selected Answer: C

work with the EA steering team
upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

solution --- > possibly ..... C A D B
upvoted 2 times

Question #230 *Topic 1*

Scenario -
Please read this scenario prior to answering the Question
You are serving as the Lead Architect for an enterprise architecture project team within a leading multinational pharmaceutical and medical devices manufacturer.
Its brands include numerous household names for medications and first aid supplies.
The company has a long history of innovating new treatments for many common illnesses and diseases. Prior to launching a new treatment, the company has to demonstrate Its effectiveness and safety in a set of clinical trials that satisfy the regulatory requirements of the countries in the target markets. All clinical trials are undertaken by its research laboratories, which employ over 10,000 people at separate facilities in the United Kingdom, United States, Sweden, France, Canada,
India, China and Japan. In addition to internal research and development activities the company is also involved in publicly funded collaborative research projects, with other industrial and academic partners.
The Enterprise Architecture group within the company has been engaged in an architecture development project to create a secure networked collaboration system that will allow researchers at its product development laboratories worldwide to share information about their clinical trials. This system will also connect with external partners.
The Enterprise Architecture group within the company has been engaged in an architecture development project to create a secure networked collaboration system that will allow researchers at its product development laboratories worldwide to share information about their clinical trials. This system will also connect with external partners.
The Enterprise Architecture group is a mature organization. They use the TOGAF 9 ADM with extensions required to support current good manufacturing practices and good laboratory practices in their target markets. Due to the highly sensitive nature of the information that is managed, special care was taken to ensure that each architecture domain included an examination of the security and privacy issues that are relevant.
The Executive Vice President for Clinical Research is the sponsor of the Enterprise Architecture activity. She has stated that the changes to the enterprise architecture for the new system will need to be rolled out in stages on a regional basis that minimizes disruptions to ongoing clinical trials.
Refer to the Scenario -
You have been asked to recommend the approach to identify the work packages that will be included in the Transition Architecture(s).
Based on TOGAF, which of the following is the best answer?

A. Determine the set of Solution Building Blocks required by identifying which Solution Building Blocks need to be developed and which need to be procured. Eliminate any duplicate building blocks. Group the remaining Solution Building Blocks together to create the work packages using a CRUD matrix. Rank the work packages in terms of cost and select the most cost-effective options for inclusion in a series of Transition Architectures. Schedule the roll out of the work packages to be sequential across the geographic regions.

B. Create an Implementation Factor Assessment and Deduction Matrix and a Consolidated Gaps, Solutions and Dependencies Matrix. For each gap, identify a proposed solution and classify it as new development, purchased solution, or based on an existing product. Group similar solutions together to form work packages. Identify dependencies between work packages factoring in the clinical trial schedules. Regroup the packages into a set of Capability Increments scheduled into a series of Transition Architectures.

C. Group the Solution Building Blocks from a Consolidated Gaps, Solutions and Dependencies Matrix into a set of work packages. Using the matrix as a planning tool, regroup the work packages to account for dependencies. Sequence the work packages into the Capability Increments needed to achieve the Target Architecture. Schedule the rollout one region at a time. Document the progression of the enterprise architecture using a state evolution table.

D. Use a Consolidated Gaps, Solutions and Dependencies Matrix as a planning tool. For each gap classify whether the solution is either a new development, purchased solution, or based on an existing product. Group the similar solutions together to define the work packages. Regroup the work packages into a set of Capability Increments to transition to the Target Architecture taking into account the schedule for clinical trials.

Correct Answer: *D*

Community vote distribution

B (100%)

noureldin 8 months, 3 weeks ago

Selected Answer: B

Ans B should better than D: D doesn't talk about transition architecture, and TOGAF recommends to

"Using the Consolidated Gaps, Solutions, and Dependencies matrix together with the Implementation Factor Assessment and Deduction matrix, logically group the various activities into work packages."

upvoted 1 times

Banzaaai 1 year ago

Selected Answer: B

Create an Implementation Factor Assessment

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

best solution --- >> B D C A

upvoted 1 times

harofe2121 1 year, 3 months ago

Selected Answer: B

From togaf9.2 standard guide.
12.3.9 Identify and Group Major Work Packages
Using the Consolidated Gaps, Solutions, and Dependencies matrix together with the
Implementation Factor Assessment and Deduction matrix, logically group the various activities into work packages.
This seems to match answer B.
It seems like identification and grouping them is a is all done together and they dont seem to be different steps of the process.

upvoted 2 times

Nicholas_The_King_Kong 1 year, 4 months ago

I think I know why the correct answer is D

The reason lies in this statement:

"You have been asked to recommend the approach to identify the work packages.."

You were not asked to recommend how to group the work packages identified.

Consolidated Gaps, Solutions and Dependencies Matrix - Identification of Work Package
Implementation Factor Assessment and Deduction Matrix - Grouping of Work Package

upvoted 2 times

supratip 1 year, 1 month ago

Solution column is filled after the work packages are created or the grouping is done. So B id correct

upvoted 1 times

sreejayan 1 year, 5 months ago

I will go with B

upvoted 1 times

ankit89 1 year, 9 months ago

B Is correct

upvoted 2 times

SomeshSule 2 years ago

B looks correct with all the techniques needed for Migration planning especially "dependencies between work packages"

upvoted 1 times

JOJOHN 2 years, 5 months ago

I agree with B

upvoted 1 times

Satish_Pappu 2 years, 7 months ago

why not B. it implements all the techniques needed for Migration planning:

https://pubs.opengroup.org/architecture/togaf92-doc/arch/index.html

upvoted 1 times

venksfc 2 years, 10 months ago

Correct answer seems to be C. Reason: Create an Implementation Factor Assessment and Deduction Matrix and a Consolidated Gaps, Solutions and Dependencies Matrix.

upvoted 1 times

Question #231 *Topic 1*

Which one of the following categories from the Document Categorization model consists of the normative parts of TOGAF which are considered central to its usage?

A. TOGAF Core

B. TOGAF Mandated

C. TOGAF Recommended

D. TOGAF Referenced

E. TOGAF Supporting

Correct Answer: *B*

Community vote distribution

B (100%)

egogo 8 months ago

It's not in TOGAF 9.2 standard anymore

upvoted 1 times

noureldin 8 months, 3 weeks ago

Selected Answer: B

2.11 TOGAF Document Categorization Model
TOGAF Mandated consists of the normative parts of the TOGAF specification. These elements of TOGAF are central to its usage and without them the framework would not be recognizably TOGAF. Strong consideration must be given to these elements when applying TOGAF.

https://pubs.opengroup.org/architecture/togaf90-doc/arch/chap02.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: B

B. TOGAF Mandated

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Agree --- with Nicholas_The_King_Kong ....

upvoted 1 times

Nicholas_The_King_Kong 1 year, 4 months ago

I don't think this is part of the 9.2 syllabus anymore..

upvoted 2 times

Aline_H 1 year, 11 months ago

not out of date?

upvoted 1 times

Question #232 *Topic 1*

Which model within TOGAF is intended to assist with the release management of the TOGAF specification?

A. The Capability Maturity Model

B. The Document Categorization Model

C. The Integrated Infrastructure Information Model

D. The Organizational Model for Enterprise Architecture

E. The Technical Reference Model

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 8 months, 3 weeks ago

Selected Answer: B

2.11 TOGAF Document Categorization Model
A TOGAF document categorization model exists to structure the release management of the TOGAF specification. It is not intended to serve as an implementation guide for practitioners.

https://pubs.opengroup.org/architecture/togaf90-doc/arch/chap02.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: B

B. The Document Categorization Model

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Document Categorization Model -- Not part of TOGAF 9.2

upvoted 1 times

Question #233 *Topic 1*

Which one of the following lists the main components within the TOGAF Architecture Repository?

A. OrganizationalMetamodel, Architecture Capability, Architecture Landscape, Best Practices, Reference Library, Compliance Strategy.

B. ArchitectureMetamodel, Organizational Capability Model, Application Landscape, SIB, Ref-erence Library, Governance Model.

C. BusinessMetamodel, Architecture Capability, Architecture Landscape, SIB, Reference Li-brary, Governance Log.

D. ArchitectureMetamodel, Architecture Capability, Architecture Landscape, SIB, Reference Library, Governance Log.

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 10 months, 3 weeks ago

Selected Answer: D

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap37.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: D

D. ArchitectureMetamodel, Architecture Capability, Architecture Landscape, SIB, Reference Library, Governance Log.

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer
Link : https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap37.html

upvoted 2 times

Question #234 *Topic 1*

According to TOGAF, which of the following are the architecture domains that are commonly accepted subsets of an overall enterprise architecture?

A. Application, Business, Data, Technology

B. Capability, Segment, Strategic

C. Context, Definition, Governance, Transformation

D. Definition, Realization, Transition, Vision

Correct Answer: *A*

Community vote distribution

A (100%)

moshos 4 months, 1 week ago

Selected Answer: A

Correct Answer: A

upvoted 1 times

noureldin 10 months, 3 weeks ago

Selected Answer: A

https://www.redhat.com/architect/togaf

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

BDAT

upvoted 1 times

Question #235 *Topic 1*

According to TOGAF, which one of the following best describes an enterprise architecture?

A. An architecture of a commercial organization

B. An architecture that consists of more than one subsidiary company ActualTests.com

C. An architecture that crosses multiple systems, and multiple functional groups within the enter-prise

D. The highest level of architecture that can be achieved in a given organization

Correct Answer: *C*

Community vote distribution

C (60%) D (40%)

suman9524 3 months, 2 weeks ago

Selected Answer: C

Check 1.3 executive overview \Page 6. It is talking about
The term "Enterprise" in the context of "Enterprise Architecture" can be applied to either an entire enterprise, encompassing all of its business activities and capabilities, information, and technology that make up the entire infrastructure and governance of the enterprise, or to one or more specific areas of interest within the enterprise. In both cases, the architecture crosses multiple systems, and multiple functional groups within the enterprise

upvoted 3 times

noureldin 10 months, 3 weeks ago

Selected Answer: D

https://pubs.opengroup.org/architecture/togaf9-doc/arch/

upvoted 1 times

supratip 1 year, 1 month ago

Selected Answer: D

This looks right

upvoted 1 times

Question #236 *Topic 1*

Which one of the following describes classification methods for architecture and solution arti-facts within the Architecture Repository?

A. Architecture Landscape

B. Architecture Vision

C. Enterprise Continuum

D. Governance Log

E. Standards Information Base

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 10 months, 3 weeks ago

Selected Answer: C

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap02.html

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer
link: https://pubs.opengroup.org/architecture/togaf9-doc/arch/index.html

upvoted 1 times

Question #237 *Topic 1*

What part of the Architecture Repository holds specifications to which architectures must conform?

A. Standards Information Base

B. Enterprise Continuum

C. Governance Log

D. Architecture Landscape

E. Reference Library

Correct Answer: *A*

Community vote distribution

A (100%)

moshos 4 months, 1 week ago

Selected Answer: A

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap37.html
37.4.1
"The Standards Information Base provides a repository area to hold a set of specifications, to which architectures must conform."

upvoted 1 times

noureldin 10 months, 3 weeks ago

Selected Answer: A

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap37.html

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer
Link : https://pubs.opengroup.org/architecture/togaf9-doc/arch/index.html

upvoted 1 times

Question #238 *Topic 1*

An association of companies has defined a data model for sharing inventory and pricing information.
Which of the following best describes where this model would fit in the Architecture Continuum?

A. Foundation Architecture

B. Common Systems Architecture

C. Industry Architecture

D. Organization Specific Architecture

E. Product Line Architecture

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 10 months, 3 weeks ago

Selected Answer: C

C. Industry Architecture

upvoted 1 times

Banzaaai 1 year ago

Selected Answer: C

because: An association of companies...

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Reference :

Industry Architectures guide the integration of common systems components with industry-specific components, and guide the creation of industry solutions for targeted customer problems within a particular industry.

A typical example of an industry-specific component is a data model representing the business functions and processes specific to a particular vertical industry, such as the Retail industry's "Active Store" architecture, or an Industry Architecture that incorporates the Energistics Data Model (refer to www.energistics.org).

upvoted 1 times

Question #239 *Topic 1*

Which one of the following is a key objective of Phase A of the TOGAF ADM?

A. To create a roadmap that describes the evolution of the architecture over time

B. To prepare a Solution Architecture for the enterprise

C. To define an IT Strategy that maps out the technology infrastructure

D. To allocate the resources needed to implement the architecture project

E. To articulate an Architecture Vision

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 10 months, 3 weeks ago

Selected Answer: E

https://pubs.opengroup.org/architecture/togaf91-doc/m/chap07.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

correct answer

upvoted 1 times

Question #240 *Topic 1*

What document is used to initiate a TOGAF ADM cycle?

A. Architecture Roadmap

B. Statement of Architecture Work

C. Architecture Landscape

D. Request for Architecture Work

E. Architecture Vision

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 10 months, 3 weeks ago

Selected Answer: D

32.2.17 Request for Architecture Work

This is a document that is sent from the sponsoring organization to the architecture organization to trigger the start of an architecture development cycle.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap32.html#tag_32_02_17

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: D

D. Request for Architecture Work

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Reference :
32.2.17 Request for Architecture Work
This is a document that is sent from the sponsoring organization to the architecture organization to trigger the start of an architecture development cycle. Requests for Architecture Work can be created as an output of the Preliminary Phase, a result of approved architecture Change Requests, or terms of reference for architecture work originating from migration planning.

In general, all the information in this document should be at a high level.

upvoted 1 times

Question #241 *Topic 1*

Complete the sentence. A server consolidation project that does not change the operating characteristics of the applications would require _____.

A. a complete ADM cycle

B. a complete re-architecting change

C. a full revision of the enterprise architecture

D. an incremental change

E. a simplification change

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 10 months, 3 weeks ago

Selected Answer: E

* If the change is at an infrastructure level - for example, ten systems reduced or changed to one system - this may not change the architecture above the physical layer, but it will change the Baseline Description of the Technology Architecture. This would be a simplification change handled via change management techniques.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap14.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: E

E. a simplification change

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Reference :
The approach is based on classifying required architectural changes into one of three categories:

Simplification change: a simplification change can normally be handled via change management techniques
Incremental change: an incremental change may be capable of being handled via change management techniques, or it may require partial re-architecting, depending on the nature of the change (see 15.5.3 Guidelines for Maintenance versus Architecture Redesign for guidelines)
Re-architecting change: a re-architecting change requires putting the whole architecture through the architecture development cycle again
Another way of looking at these three choices is to say that a simplification change to an architecture is often driven by a requirement to reduce investment; an incremental change is driven by a requirement to derive additional value from existing investment; and a re-architecting change is driven by a requirement to increase investment in order to create new value for exploitation.

upvoted 1 times

Question #242 *Topic 1*

Which one of the following is an objective of the Preliminary Phase of the ADM?

A. To define, scope and prioritize architecture tasks

B. To define the architecture principles

C. To develop a Target Business Architecture

D. To obtain management commitment for this cycle of the ADM ActualTests.com

E. To prioritize work packages

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 10 months, 3 weeks ago

Selected Answer: B

Answer:B

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Reference :

The objectives of the Preliminary Phase are to:

Determine the Architecture Capability desired by the organization:
Review the organizational context for conducting Enterprise Architecture
Identify and scope the elements of the enterprise organizations affected by the Architecture Capability
Identify the established frameworks, methods, and processes that intersect with the Architecture Capability
Establish Capability Maturity target
Establish the Architecture Capability:
Define and establish the Organizational Model for Enterprise Architecture
Define and establish the detailed process and resources for Architecture Governance
Select and implement tools that support the Architecture Capability
Define the Architecture Principles

upvoted 1 times

Question #243 *Topic 1*

In the Preliminary Phase, which of the following drives the requirements and performance metrics when scoping the enterprise architecture work?

A. Architecture governance

B. Business imperatives

C. Solution architecture

D. Service level agreements

E. Time horizon

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 10 months, 3 weeks ago

Selected Answer: B

5.5.3 Requirements for Architecture Work
The business imperatives behind the Enterprise Architecture work drive the requirements and performance metrics for the architecture work

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap05.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Link : https://pubs.opengroup.org/architecture/togaf9-doc/arch/index.html

upvoted 1 times

Question #244 *Topic 1*

The Requirements Management Phase is responsible for which one of the following activities?

A. Addressing requirements

B. Disposal of resolved requirements

C. Generating requirements

D. Managing the flow of requirements

E. Prioritizing requirements

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 10 months, 3 weeks ago

Selected Answer: D

17.2 Approach
17.2.1 General :
Note also that the Requirements Management process itself does not dispose of, address, or prioritize any requirements; this is done within the relevant phase of the ADM. It is merely the process for managing requirements throughout the overall ADM.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap17.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: D

D. Managing the flow of requirements

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Link : https://pubs.opengroup.org/architecture/togaf9-doc/arch/index.html

upvoted 1 times

Question #245 *Topic 1*

Complete the sentence. The Business Transformation Readiness Assessment technique is primarily focused on ___

A. determining if the organization is ready to accept change

B. planning the migration steps needed to achieve the transformation

C. ensuring that there are adequate trained developers and engineers to implement the solution

D. ensuring that there is sufficient financial capacity to execute the desired transformation

E. determining if there is adequate stakeholder support for the implementation process

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 10 months, 3 weeks ago

Selected Answer: A

Business Transformation Readiness Assessment, used for evaluating and quantifying an organization's readiness to undergo change.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap30.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Reference :

This chapter describes a technique known as Business Transformation Readiness Assessment, used for evaluating and quantifying an organization's readiness to undergo change.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/index.html

upvoted 1 times

Question #246 *Topic 1*

Which of the following statements does NOT correctly describe Architecture Principles?

A. They are most effective when they are embraced and used across the organization

B. They are based on enterprise principles

C. They are detailed policies that prescribe behaviors and requirements

D. Even though they may appear generic, they should be tailored to reflect an organization's cul-ture and goals

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 10 months, 3 weeks ago

Selected Answer: C

Correct Answer:C

upvoted 2 times

noureldin 10 months, 3 weeks ago

B is incorrect:
Architecture Principles are a set of principles that relate to architecture work
They reflect a level of consensus across the enterprise, and embody the spirit and thinking of existing enterprise principles.
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap20.html#:~:text=Architecture%20Principles%20define%20the%20underlying,for%20making%20future%20IT%20decisions.

upvoted 1 times

Banzaaai 1 year ago

Selected Answer: C

prescribe behaviors..

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Reference link : https://pubs.opengroup.org/architecture/togaf9-doc/arch/index.html

upvoted 1 times

Question #247

Topic 1

Complete the sentence. All of the following are sections of the recommended template for defining Architecture Principles, except _____

A. Name

B. Statement of Principle

C. Rationale

D. Enforcement Policy

E. Implications

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 10 months, 3 weeks ago

Selected Answer: D

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap20.html#tag_20_03

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Reference Link : https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap20.html#tag_20_03

upvoted 1 times

Question #248

Topic 1

Which one of the following lists the five quality criteria for defining Architecture Principles?

A. Rational, Explained, Precise, Stated, Identifiable

B. Comprehensive, Future proof, Short, Concise, Consistent

C. Open, Enabling, Flexible, Agile, Dynamic

D. Stable, Understandable, Complete, Robust, Consistent

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 10 months, 3 weeks ago

Selected Answer: D

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap20.html#tag_20_03

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Link : https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap20.html#tag_20_04

upvoted 1 times

Question #249

Topic 1

Complete the sentence. The key purpose of Gap Analysis is to _____ ActualTests.com

A. establish quality parameters for the architecture

B. identify potential missing or overlapping functions

C. validate nonfunctional requirements

D. identify commercial building blocks to be purchased

E. determine the required service levels for the architecture

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 10 months, 3 weeks ago

Selected Answer: B

The technique known as gap analysis is widely used in the TOGAF Architecture Development Method (ADM) to validate an architecture that is being developed. The basic premise is to highlight a shortfall between the Baseline Architecture and the Target Architecture; that is, items that have been deliberately omitted, accidentally left out, or not yet defined.
https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap27.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Link : https://pubs.opengroup.org/architecture/togaf9-doc/arch/index.html

upvoted 1 times

Question #250

Topic 1

Which phase of the ADM focuses on the governance and management of the Architecture Con-tracts that cover the overall implementation and deployment process?

A. Requirements Management

B. Phase E

C. Phase F

D. Phase G

E. Phase H

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 10 months, 3 weeks ago

Selected Answer: D

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap13.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

G -> Governance

upvoted 1 times

Question #251 *Topic 1*

Complete the sentence. All of the following are parts of the conceptual structure of the TOGAF Architecture Governance Framework, except _____

A. Content

B. Context

C. Process Flow Control

D. Repository

E. Vision

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 10 months, 3 weeks ago

Selected Answer: E

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap44.html#tag_44_02

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

44.2.1 Architecture Governance Framework - Conceptual Structure
The key concepts are illustrated in Figure 44-1 .

Content , Context , Process, Process flow control Repository -- CCPPR

upvoted 1 times

Question #252 *Topic 1*

Complete the sentence. The Architecture Board is typically responsible and accountable for achieving all of the following goals except _____

A. ensuring consistency between sub-architectures

B. approving the strategic business plans proposed by individual organization units within the enterprise

C. enforcement of architecture compliance

D. identifying and approving components for reuse

E. providing the basis for all decision-making with regard to changes to the architecture

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 10 months, 3 weeks ago

Selected Answer: B

Responsibilities

The Architecture Board is typically made responsible, and accountable, for achieving some or all of the following goals:

consistency between sub-architectures
identifying reusable components
flexibility of enterprise architecture
to meet changing business needs
to leverage new technologies
enforcement of architecture compliance
improving the maturity level of architecture discipline within the organization
https://www.opengroup.org/architecture/togaf7-doc/arch/p4/board/ab.htm#:~:text=The%20Architecture%20Board%20is%20typically,flexibility%20of%20enterprise%20architecture

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: B

B. approving the strategic business plans proposed by individual organization units within the enterprise

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

upvoted 1 times

Question #253 *Topic 1*

Which of the following best describes the purpose of an architecture compliance review?

A. To review the validity of a project's Architecture Vision

B. To review a project for compliance to external laws and regulations

C. To review a project against established architecture criteria and business objectives

D. To ensure that stakeholder concerns are being addressed by a project

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 10 months, 3 weeks ago

Selected Answer: C

Architecture Compliance Reviews
An architecture compliance review is a scrutiny of the compliance of a specific project against established architectural criteria, spirit, and business objectives. A formal process for such reviews normally forms the core of an enterprise architecture compliance strategy.

https://www.opengroup.org/architecture/togaf7-doc/arch/p4/comp/comp.htm#:~:text=An%20architecture%20compliance%20review%20is,an%20enterprise%20architecture%20compliance%20strategy.

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: C

architecture criteria and business objectives

upvoted 1 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

upvoted 1 times

Question #254

Topic 1

TOGAF provides guidelines on how to use the ADM to establish an architecture capability. Which one of the following is NOT a correct guideline?

A. Use the same approach as with any other capability

B. Regard the establishment as an ongoing practice

C. Apply the ADM with the specific vision to establish the practice

D. Treat the establishment as a one-off project

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: D

46.1 Overview

This shouldn't be seen as a phase of an architecture project, or a one-off project, but rather as an ongoing practice that provides the context, environment, and resources to govern and enable architecture delivery to the organization

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap46.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

upvoted 1 times

Question #255

Topic 1

Which one of the following is defined by TOGAF as: the fundamental organization of a system embodied in its components, their relationship to each other, and the principles guiding its design and evolution?

A. Architecture

B. Metamodel

C. Model

D. Ontology

E. Pattern

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: A

https://pubs.opengroup.org/togaf-standard/introduction/chap03.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer
definition of Arch.

upvoted 1 times

Question #256 *Topic 1*

Complete the sentence. In TOGAF, architecture viewpoints represent _____

A. observations of the CIO/CTO

B. opinions of the sponsors

C. observations of the architect staff

D. concerns of stakeholders

E. stakeholder requirements

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: D

Architecture viewpoints define abstractions on the set of models representing the Enterprise Architecture, each aimed at a particular type of stakeholder and addressing a particular set of concerns. Viewpoints can be used to view certain aspects in isolation, and to relate two or more aspects.
https://pubs.opengroup.org/architecture/archimate3-doc/chap14.html#:~:text=Architecture%20viewpoints%20define%20abstractions%20on,relate%20two%20or%20more%20aspects.

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

upvoted 1 times

Question #257 *Topic 1*

Which one of the following statements about TOGAF Building Blocks is NOT true?

A. They should not be reused in other enterprise architecture projects

B. They should have stable, published interfaces that allow other building block to interoperate with them

C. They are packages of functionality intended to meet the business needs across the organiza-tion

D. They have defined boundaries

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: A

blocks have generic characteristics as follows:
* A building block is a package of functionality defined to meet the business needs across an organization.
* A building block has published interfaces to access the functionality.
* A building block may interoperate with other, inter-dependent, building blocks.
* A good building block has the following characteristics:
* It considers implementation and usage, and evolves to exploit technology and standards.
* It may be assembled from other building blocks.
* It may be a subassembly of other building blocks.
* Ideally a building block is re-usable and replaceable, and well. specified.
* A building block may have multiple implementations but with different inter-dependent building blocks.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap32.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

upvoted 1 times

Question #258 *Topic 1*

Which pair of the following responses best completes the sentence? Architecture building blocks ____, whereas Solution Building blocks ____

A. are assembled; are single function components

B. are single function components; are groups of architecture building blocks

C. are reusable; are not reusable

D. define the architecture; provide the existing legacy system

E. define functionality; define the implementation of functionality

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: E

33.2.3 Architecture Building Blocks

33.2.3.2 Specification Content
ABB specifications include the following as a minimum:
* Fundamental functionality and attributes: semantic, unambiguous, including security capability and manageability

33.2.4 Solution Building Blocks

33.2.4.1 Characteristics
SBBs:
* Define what products and components will implement the functionality
* Define the implementation

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap33.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

upvoted 1 times

Question #259 *Topic 1*

According to TOGAF, which of the following best describes the purpose of the Architecture Definition Document?

A. An agreement between development partners and sponsors on the deliverables

B. A description to allow measurement of the compliance of the implementation

C. A description to communicate the intent of the architect

D. A document that triggers the start of an architecture development cycle

E. A set of general rules and guidelines

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: C

36.2.3 Architecture Definition Document

Purpose

The Architecture Definition Document provides a qualitative view of the solution and aims to communicate the intent of the architects.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap36.html#:~:text=The%20Architecture%20Definition%20Document%20is,and%20for%20important%20related%20information.&text=The%20Architecture%20Definition%20Document%20provides,the%20intent%20of%20the%20architects.

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: C

...the intent of the architect

upvoted 1 times

Nicholas_The_King_Kong 1 year, 4 months ago

The Architecture Definition Document is a companion to the Architecture Requirements Specification, with a complementary objective:
■ The Architecture Definition Document provides a qualitative view of the solution and aims to communicate the intent of the architects
■ The Architecture Requirements Specification provides a quantitative view of the solution, stating measurable criteria that must be met during the implementation of the architecture

upvoted 1 times

Question #260 *Topic 1*

According to TOGAF, who usually initiates a Request for Architecture Work?

A. The architecture organization

B. The CIO/CTO

C. The corporate governance board

D. The senior management

E. The sponsoring organization

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: E

Request for Architecture Work
Purpose
This is a document that is sent from the sponsoring organization to the architecture organization to trigger the start of an architecture development cycle.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap32.html#tag_32_02_17

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Link: https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap06.html#tag_06_05

upvoted 1 times

Question #261 *Topic 1*

Which of the following is a true statement about the TOGAF Technical Reference Model?

A. The TOGAF Architecture Development Method mandates the use of the Technical Reference Model for large complex architecture projects

B. The Technical Reference Model is an integral part of the TOGAF Architecture Development Method

C. The Technical Reference Model should not be modified

D. The Technical Reference Model includes a set of graphical models and a corresponding tax-onomy

E. The Technical Reference Model provides a direct mapping to the Zachman Framework

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: D

43.1.2 TRM Components
Any TRM has two main components:
1. A taxonomy, which defines terminology, and provides a coherent description of the components and conceptual structure of an information system
2. An associated TRM graphic, which provides a visual representation of the taxonomy, as an aid to understanding
The objective of the TOGAF TRM is to provide a widely accepted core taxonomy, and an appropriate visual representation of that taxonomy. The TRM graphic is illustrated in 43.3 TRM in Detail, and the taxonomy is

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap43.html#tag_43_03

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: D

graphical models and a corresponding tax-onomy

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Other options seems wrong
Link TOGAF9.1 : https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap43.html

upvoted 1 times

Question #262 *Topic 1*

Complete the sentence. The Integrated Information Infrastructure Reference Model (III-RM) is an example of a (n) _____ Architecture reference model

A. Application

B. Business

C. Data

D. Technology

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: A

The High-Level III-RM Graphic
The resulting Integrated Information Infrastructure Reference Model itself is depicted in Figure 3. It is fundamentally an Application Architecture reference model

https://pubs.opengroup.org/architecture/togaf80-doc/arch/p3/iii-rm/high.htm

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Link : https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap11.html#tag_11_05

upvoted 1 times

Question #263 *Topic 1*

Complete the sentence. According to TOGAF, the simplest way of thinking about the Enterprise Continuum is as a _____

A. Configuration Database

B. library of architecture artifacts

C. Requirements Management System

D. Standards Information Base

E. view of the Architecture Repository

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: E

35.2 Enterprise Continuum and Architecture Re-Use
The simplest way of thinking of the Enterprise Continuum is as a view of the repository of all the architecture assets

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap35.html#tag_35_02

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Link : https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap35.html#tag_35_02

upvoted 1 times

Question #264 *Topic 1*

What class of architectural information within the Architecture Repository defines processes that support governance of the Architecture Repository?

A. Architecture Capability

B. Architecture Landscape

C. Architecture Metamodel

D. Governance Log

E. Reference Library

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: A

41.1 Overview

The Architecture Capability defines the parameters, structures, and processes that support governance of the Architecture Repository.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap41.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Link : https://pubs.opengroup.org/architecture/togaf9-doc/arch/index.html

upvoted 1 times

Question #265 *Topic 1*

Which one of the following is the most generic artifact in the Architecture Continuum?

A. Common Systems Architecture

B. Foundation Architecture

C. Industry Architecture

D. Organization Specific Architecture

E. Product Line Architecture

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: B

39.1 Overview
The Enterprise Continuum provides methods for classifying architecture and solution artifacts, both internal and external to the Architecture Repository, as they evolve from generic Foundation Architectures to Organization-Specific Architectures.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap39.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Architecture Continuum
A part of the Enterprise Continuum. A repository of architectural elements with increasing detail and specialization.
Note:
This Continuum begins with foundational definitions like reference models, core strategies, and basic building blocks. From there it spans to Industry Architectures and all the way to an Organization-Specific Architecture.

upvoted 1 times

Question #266 *Topic 1*

Complete the sentence. As the architecture evolves, the assets in the Solutions Continuum progress towards a (n) _____

A. Common Systems Architecture

B. Industry Specific Architecture

C. Foundation Solution

D. Organization Specific Solution

E. Technology Neutral Implementation

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: D

39.4.2 Solutions Continuum

Figure 39-3: Solutions Continuum
"Moving to the right" on the Solutions Continuum is focused on providing solutions value (i.e., foundation solutions provide value in creating common systems solutions; common systems solutions are used to create industry solutions; and industry solutions are used to create organization-specific solutions). "Moving to the left" on the Solutions Continuum is focused on addressing enterprise needs.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap39.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Architecture Continuum
A part of the Enterprise Continuum. A repository of architectural elements with increasing detail and specialization.
Note:
This Continuum begins with foundational definitions like reference models, core strategies, and basic building blocks. From there it spans to Industry Architectures and all the way to an Organization-Specific Architecture.

upvoted 1 times

Question #267 *Topic 1*

In which ADM phase are the business principles, business goals and strategic drivers first validated?

A. Preliminary Phase

B. Phase A

C. Phase B

D. Phase H

E. Requirements Management Phase

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: B

http://www.togaf.com/admref/_chap05.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer -- Phase A

Ref Link : https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap06.html#tag_06_03

upvoted 1 times

Question #268 *Topic 1*

Which one of the following best describes a primary use of the Architecture Vision document?

A. A checklist for compliance reviews

B. An evaluation tool to select vendors to conduct a proof of concept demonstration

C. A tool for calculating detailed cost estimates

D. A tool for project planning the implementation activities ActualTests.com

E. A tool for selling the benefits of the proposed capability to stakeholders

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: E

6.1 Objectives
The objectives of Phase A are to:
* Develop a high-level aspirational vision of the capabilities and business value to be delivered as a result of the proposed Enterprise Architecture
* Obtain approval for a Statement of Architecture Work that defines a program of works to develop and deploy the architecture outlined in the Architecture Vision

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap06.html#tag_06_03

upvoted 2 times

DanieB 1 year, 2 months ago

Should "ActualTests.com" be part of this question?

upvoted 1 times

moshos 4 months, 1 week ago

I think that's suggesting that examtopics scrapes actualtests.com for content. Moderator delete this for fix above :)

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Ref Link : https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap06.html#tag_06_01

upvoted 1 times

Question #269 *Topic 1*

Which of the following is NOT an objective for Phase B, Business Architecture?

A. Defining the Strategic Business Plan

B. Describing the Baseline Business Architecture

C. Developing the Target Business Architecture

D. Selecting relevant viewpoints for key stakeholders "Pass Any Exam. Any Time."

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: A

Objectives
The objectives of Phase B are:
* To describe the Baseline Business Architecture
* To develop a Target Business Architecture, describing the product and/or service strategy, and the organizational, functional, process, information, and geographic aspects of the business environment, based on the business principles, business goals, and strategic drivers
* To analyze the gaps between the Baseline and Target Business Architectures
* To select the relevant architecture viewpoints that will enable the architect to demonstrate how the stakeholder concerns are addressed in the Business Architecture
* To select the relevant tools and techniques to be used in association with the selected viewpoints

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap06.html

upvoted 1 times

Banzaaai 1 year ago

Selected Answer: A

because NOT the Strategic

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer -- Option A

Reference :

The objectives of Phase B are to:

Develop the Target Business Architecture that describes how the enterprise needs to operate to achieve the business goals, and respond to the strategic drivers set out in the Architecture Vision, in a way that addresses the Statement of Architecture Work and stakeholder concerns
Identify candidate Architecture Roadmap components based upon gaps between the Baseline and Target Business Architectures

upvoted 2 times

RVR 2 years, 5 months ago

nice one "Pass Any Exam. Any Time."

upvoted 1 times

moshos 4 months, 1 week ago

That's the tagline from actualtests.com . Probably inherited during scraping. Moderator: Delete me or fix :)

upvoted 1 times

Question #270 *Topic 1*

Which one of the following is NOT an objective for Phase C, Data Architecture?

A. Defining an architecture that can be understood by the stakeholders

B. Defining an architecture that is complete and consistent

C. Defining an architecture that is stable

D. Defining data entities that are normalized to minimize update anomalies

E. Defining data entities relevant to the enterprise

Correct Answer: *D*

Community vote distribution

B (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: B

B. Defining an architecture that is complete and consistent The architecture is not complete in Phase C

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Answer appears correct, but not sure of it.
D. Defining data entities that are normalized to minimize update anomalies.
No direct reference found.

upvoted 1 times

Question #271 *Topic 1*

Which one of the following is the most relevant model for use in Phase C, Application Architecture?

A. The ARTS data model

B. The Integrated Information Infrastructure Reference Model

C. The Resource-Event-Agent model

D. The STEP framework

E. The TOGAF Technical Reference Model

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: B

10.5 Approach

The Open Group has a Reference Model for Integrated Information Infrastructure (III-RM) - see the TOGAF® Series Guide: The TOGAF Integrated Information Infrastructure Reference Model (III-RM) - that focuses on the application-level components and services necessary to provide an integrated information infrastructure.

https://pubs.opengroup.org/architecture/togaf9-doc/m/chap10.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer - B. The Integrated Information Infrastructure Reference Model.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap10.html#tag_10_05

upvoted 1 times

Question #272 *Topic 1*

In Phase G, what document establishes the connection between the architecture organization and the implementation organization?

A. Architecture Contract

B. Architecture Landscape

C. Architecture Roadmap

D. Requirements Impact Statement

E. Transition Architecture

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: A

Approach

Phase G establishes the connection between architecture and implementation organization, through the Architecture Contract.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap13.html#:~:text=Phase%20G%20establishes%20the%20connection,organization%2C%20through%20the%20Architecture%20Contract.

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: A

A. Architecture Contract

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer - A. Architecture Contract

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap43.html#tag_43_01

upvoted 1 times

Question #273 *Topic 1*

Which one of the following is NOT part of the approach to Phase H -Architecture Change Management?

A. Business Scenarios

B. Capacity Measurement

C. Change Management

D. Measuring Business Growth

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: A

https://pubs.opengroup.org/architecture/togaf91-doc/m/chap16.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer - A. Business Scenarios is NOT part of approach to phase H. All others are legitimate.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap15.html#tag_15_05

upvoted 1 times

Question #274 *Topic 1*

When determining the requirements for enterprise architecture work in the Preliminary Phase, which of the following is not a business imperative that should be considered?

A. Business requirements

B. Cultural aspirations

C. Forecast financial requirements

D. Strategic Intent

E. Technical elegance

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: E

6.2.3 Requirements for Architecture Work
The business imperatives behind the enterprise architecture work drive the requirements and performance metrics for the architecture work. They should be sufficiently clear so that this phase may scope the business outcomes and resource requirements, and define the outline enterprise business information requirements and associated strategies of the enterprise architecture work to be done. For example, these may include:
* Business requirements
* Cultural aspirations
* Organization intents
* Strategic intent
* Forecast financial requirements

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap06.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer - E. Technical elegance
kind of obvious

upvoted 1 times

Question #275 *Topic 1*

Which phase of the ADM is an on-going activity that is visited throughout a TOGAF architecture project?

A. Architecture Change Management

B. Implementation governance

C. Migration planning

D. Preliminary Phase

E. Requirements Management

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: E

Approach
General

It is important to note that the Requirements Management circle denotes, not a static set of requirements, but a dynamic process whereby requirements for enterprise architecture and subsequent changes to those requirements are identified, stored, and fed into and out of the relevant ADM phases.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap15.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer - E. Requirements Management

kind of obvious

upvoted 1 times

Question #276 *Topic 1*

Which of the following statements best describes risk management in the ADM?

A. Risk analysis is best conducted in the Architecture Vision phase so that the risk is eliminated in subsequent phases

B. Risk analysis should be carried out first in the Migration Planning phase

C. Risk analysis is outside the scope of enterprise architecture projects

D. Risk is pervasive in all enterprise architecture activity and should be managed in all phases of the ADM

E. The only risks that are within the scope of enterprise architecture are technological risks

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: D

27.2 Risk Classification
Risk is pervasive in any Enterprise Architecture activity and is present in all phases within the Architecture Development Method (ADM).

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap27.html#tag_27_02

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap27.html#tag_27_02

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer - D. Risk is pervasive in all enterprise architecture activity and should be managed in all phases of the ADM

kind of obvious

upvoted 1 times

Question #277 *Topic 1*

Which of the following best describes capability based planning?

A. A business planning technique that focuses on business outcomes

B. A business planning technique that focuses on horizontal capabilities

C. A business planning technique that focuses on vertical capabilities

D. A human resource planning technique that focuses on capable architects

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: A

capability-based planning, a business planning technique that focuses on business outcomes

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap28.html#tag_28_01

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: A

business outcomes

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer - A. A business planning technique that focuses on business outcomes

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap28.html#tag_28_01

upvoted 1 times

Question #278 *Topic 1*

Which of the following is a technique recommended by TOGAF to help identify and understand requirements?

A. Architecture Maturity Models

B. Business Scenarios

C. Gap Analysis

D. Mind Maps

E. SWOT Analysis

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: B

1 Introduction

The technique is used to help identify, understand, and document business needs, and thereby to derive the business requirements that the architecture development has to address. These business requirements are documented as a Business Scenario

https://pubs.opengroup.org/togaf-standard/business-architecture/business-scenarios.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer - B. Business Scenarios

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap07.html#tag_07_03

upvoted 1 times

Question #279 *Topic 1*

The statement, "Getting information to the right people at the right time in a secure, reliable man-ner in order to support the operations that are core to the extended enterprise" describes the concept of_____

A. Boundaryless Information Flow

B. Interoperability

C. Portability

D. Service Oriented Architecture

E. Semantic Web

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: A

Key Business and Technical Drivers
Problem Space: The Need for Boundaryless Information Flow
The Boundaryless Information Flow problem space is one that is shared by many customer members of The Open Group, and by many similar organizations worldwide. It is essentially the problem of getting information to the right people at the right time in a secure, reliable manner, in order to support the operations that are core to the extended enterprise.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap22.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer - A. Boundaryless Information Flow

upvoted 1 times

Question #280 *Topic 1*

Which one of the following is recommended to define requirements and articulate the Architecture Vision created in Phase A?

A. Business scenario

B. Impact analysis

C. Mission statement

D. Requirements analysis

E. Solution architecture

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: A

Approach

Creating the Architecture Vision

Business scenarios are an appropriate and useful technique to discover and document business requirements, and to articulate an architectural vision that responds to those requirements

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap05.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer - Business Scenario

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap06.html#tag_06_03

upvoted 1 times

Question #281 *Topic 1*

Gap Analysis is a technique used in Phases B, C, D and E. Which one of the following statements best describes the gap analysis technique?

A. It highlights areas of stakeholder concern

B. It highlights the impacts of change

C. It highlights services that are yet to be developed

D. It highlights services that are available

E. It highlights different viewpoints

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: C

The technique known as gap analysis is widely used in the TOGAF Architecture Development Method (ADM) to validate an architecture that is being developed. The basic premise is to highlight a shortfall between the Baseline Architecture and the Target Architecture; that is, items that have been deliberately omitted, accidentally left out, or not yet defined.

https://pubs.opengroup.org/architecture/togaf91-doc/m/chap27.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer - C. It highlights services that are yet to be developed

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap23.html#tag_23_01

upvoted 1 times

Question #282 *Topic 1*

Which one of the following describes the practice by which the enterprise architecture is managed and controlled at an enterprise-wide level?

A. Architecture governance

B. Corporate governance

C. IT governance

D. Technology governance

E. Portfolio management

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 8 months, 2 weeks ago

Selected Answer: A

Correct Answer:A

upvoted 1 times

noureldin 10 months, 2 weeks ago

44.1 Introduction
44.1.1 Levels of Governance within the Enterprise
Architecture Governance is the practice and orientation by which Enterprise Architectures and other architectures are managed and controlled at an enterprise-wide level.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap44.html#tag_44_01

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer - Architecture governance

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap44.html#tag_44_01

upvoted 1 times

Question #283 *Topic 1*

Which one of the following does TOGAF Part VII recommend in order to implement an Enter-prise Architecture Capability?

A. Develop an Architecture Roadmap

B. Populate the Architecture Repository

C. Populate the Enterprise Continuum

D. Use the Architecture Development Method

E. Use the Implementation Governance Phase

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: D

.1 Overview
As with any business capability, the establishment of an enterprise Architecture Capability can be supported by the TOGAF Architecture Development Method (ADM)

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap46.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer - Use the Architecture Development Method,
even though part VII is not part of TOGAF 9.2

upvoted 1 times

Question #284 *Topic 1*

Which one of the following is an essential aspect of architecture governance?

A. Authoring the Architecture Definition Document

B. Ensuring the compliance of individual projects to the enterprise architecture

C. Controlling the implementation and deployment organizations

D. Authoring the Communications Plan for a given architecture project

E. Conducting Business Scenarios

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: B

48.1 Introduction
Ensuring the compliance of individual projects with the enterprise architecture is an essential aspect of architecture governance

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap48.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: B

...to the enterprise architecture

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer - B. Ensuring the compliance of individual projects to the enterprise architecture

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap44.html#tag_44_01

upvoted 1 times

Question #285 *Topic 1*

Which one of the following describes a purpose of an Architecture Compliance review?

A. To define the capabilities of the organization

B. To communicate the technical readiness of the project

C. To evaluate the readiness of the organization to undergo change

D. To produce a new Request for Architecture Work

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: B

42.3 Architecture Compliance Reviews
42.3.1 Purpose
Communicate to management the status of technical readiness of the project

https://pubs.opengroup.org/architecture/togaf9-doc/m/chap42.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: B

...readiness of the project

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer - B. To communicate the technical readiness of the project

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap42.html#tag_42_03

upvoted 1 times

Question #286

Topic 1

Complete the sentence by selecting the applicable pair of words. According to TOGAF, a/an _____ is used to describe the ____ of a stakeholder.

A. activity model, perspective

B. viewpoint, requirements

C. view, concerns

D. Node Connectivity Diagram, interconnections

E. Architecture trade-off analysis, constraints

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: C

14.3 Architecture Views and Viewpoints
Architecture views are an ideal mechanism to purposefully convey information about architecture areas. In general, a view is defined as a part of an Architecture Description that addresses a set of related concerns and is tailored for specific stakeholders.

https://pubs.opengroup.org/architecture/archimate3-doc/chap14.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer - C. According to TOGAF, a view is used to describe the concerns of a stakeholder.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap03.html#tag_03_17

upvoted 1 times

Question #287

Topic 1

Complete the sentence. In TOGAF, every architecture view has an associated ____ that describes it, at least implicitly.

A. architecture building block

B. architecture model

C. architecture vision

D. requirement

E. viewpoint

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: E

Basic Concepts
• Every view has an associated viewpoint that describes it, at least implicitly.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap31.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer - E. In TOGAF, every architecture view has an associated viewpoint that describes it, at least implicitly.

upvoted 1 times

Question #288 *Topic 1*

Complete the sentence. In TOGAF, legacy systems and processes that are going to be used again in the future are considered _____

A. Architecture Building Blocks

B. Components

C. Patterns

D. Re-usable Building Blocks

E. Solution Building Blocks

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: D

33.3 Building Blocks and the ADM
33.3.1 Basic Principles
33.3.1.2 Building Block Design
• Consider three classes of building blocks:
o Re-usable building blocks, such as legacy items
o Building blocks to be the subject of development, such as new applications
o Building blocks to be the subject of purchase; i.e., Commercial Off-The-Shelf (COTS) applications

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap33.html#tag_33_02

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer --- D. Re-usable Building Blocks

Link : https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap32.html

upvoted 1 times

Question #289 *Topic 1*

Complete the sentence. The TOGAF Technical Reference Model _____

A. is an example and should be tailored to the needs of an organization

B. must be used "as is" for developing comprehensive architecture models

C. contains several industry specific frameworks

D. is intended to contain the Enterprise Continuum

E. contains only solution building blocks

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 8 months, 2 weeks ago

Selected Answer: A

4.4.2 Extending the TRM
The TOGAF TRM identifies a generic set of platform services, and provides a taxonomy in which these platform services are divided into categories of like functionality.

https://pubs.opengroup.org/togaf-standard/reference-models/trm.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

upvoted 1 times

Question #290 *Topic 1*

Which one of the following statements about the structure of the TOGAF 9 document is true?

A. Part I describes the TOGAF approach to Enterprise Architecture

B. Part II describes the definitions of terms used and the changes between versions of TOGAF

C. Part III describes requirements management and is considered to be the core of TOGAF

D. Part IV describes the ADM: a collection of guidelines and techniques used in TOGAF 9

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: A

There are six parts to this document:
PART I
(Introduction) This part provides a high-level introduction to the key concepts of Enterprise Architecture and in particular the TOGAF approach. It contains the definitions of terms used throughout this standard.
PART II
(Architecture Development Method) This part is the core of the TOGAF framework. It describes the TOGAF Architecture Development Method (ADM) - a step-by-step approach to developing an Enterprise Architecture.
PART III
(ADM Guidelines & Techniques) This part contains a collection of guidelines and techniques available for use in applying the TOGAF approach and the TOGAF ADM. Additional guidelines and techniques are available in the TOGAF Library.
PART IV
(Architecture Content Framework) This part describes the TOGAF content framework, including a structured metamodel for architectural artifacts, the use of re-usable Architecture Building Blocks (ABBs), and an overview of typical architecture deliverables.
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap01.html

upvoted 3 times

Banzaaai 1 year ago

Selected Answer: A

A. Part I describes the TOGAF approach to Enterprise Architecture

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer - A , others options are irrelevant

upvoted 1 times

Question #291 *Topic 1*

In TOGAF, what is the difference between an artifact and a deliverable?

A. An artifact contains one or more deliverables

B. Artifacts and deliverables are synonymous; there is no difference between them

C. Deliverables are prepared by the Project Manager, whereas artifacts are defined by the Architect

D. Deliverables are reusable, whereas artifacts are unique to a given architecture project

E. Deliverables are specified as contractual outputs from a project, whereas artifacts are not

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: E

Page .6
http://www.togaf.info/togaf9/togafSlides9/TOGAF-V9-M2-TOGAF9-Components.pdf

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer
Reference : https://www.linkedin.com/pulse/togaf-knowledge-series-3-deliverable-artifacts-building-sanjog-zawar/

upvoted 1 times

Question #292 *Topic 1*

According to the TOGAF Document Categorization Model, which category describes a technique that is referenced by processes categorized as TOGAF Core and
TOGAF Mandated?

A. TOGAF Guidelines and Techniques

B. TOGAF Recommended

C. TOGAF Supporting

D. TOGAF Extension

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: B

2.11 TOGAF Document Categorization Model
• TOGAF Core consists of the fundamental concepts that form the essence of TOGAF.
• TOGAF Mandated consists of the normative parts of the TOGAF specification. These elements of TOGAF are central to its usage and without them the framework would not be recognizably TOGAF. Strong consideration must be given to these elements when applying TOGAF.
• TOGAF Recommended consists of a pool of resources that are specifically referenced in TOGAF as ways in which the TOGAF Core and Mandated processes can be accomplished (e.g., the SEI Architecture Trade-Off Analysis Method or business scenarios).

https://pubs.opengroup.org/architecture/togaf90-doc/arch/chap02.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Not found in TOGAF 9.2

upvoted 2 times

RVR 2 years, 4 months ago

I thought in TOGAF 9 'The Document Categorization Model' has been removed

upvoted 2 times

Question #293 *Topic 1*

Which of the following reasons best describes why the ADM numbering scheme for versioning output is an example and not mandatory?

A. To show the evolution of deliverables

B. To permit adaptation as required

C. To enable use with the Architecture Content Framework

D. To support change management

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: B

4.2 Architecture Development Cycle
4.2.2 Basic Structure
Note that output is generated throughout the process, and that the output in an early phase may be modified in a later phase. The versioning of output is managed through version numbers. In all cases, the ADM numbering scheme is provided as an example. It should be adapted by the architect to meet the requirements of the organization and to work with the architecture tools and repositories employed by the organization.
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap04.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer -- B
Reference : https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap04.html
Note that output is generated throughout the process, and that the output in an early phase may be modified in a later phase. The versioning of output is managed through version numbers. In all cases, the ADM numbering scheme is provided as an example. It should be adapted by the architect to meet the requirements of the organization and to work with the architecture tools and repositories employed by the organization.

upvoted 3 times

senthilkumars 2 years, 4 months ago

Answer: A
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap04.html
In particular, a version numbering convention is used within the ADM to illustrate the evolution of Baseline and Target Architecture Definitions.

upvoted 1 times

Question #294 *Topic 1*

According to TOGAF, where should architecture governance artifacts be stored?

A. In the Integrated Information Infrastructure Reference Model

B. In the Standards Information Base

C. In the Foundation Architecture

D. In the Architecture Repository

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: D

41.6 The Enterprise Repository
While the Architecture Repository holds information concerning the enterprise architecture and associated artifacts .

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap41.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer --- D. In the Architecture Repository

upvoted 1 times

Question #295 *Topic 1*

Which one of the following best describes the implications of TOGAF being a generic frame-work?

A. The organization must utilize an architecture tool in order to tailor the templates for use

B. It must be adapted to satisfy organization specific requirements

C. It can be utilized by most enterprises without further customization

D. It can only be used for enterprise level architecture projects

E. It should only be employed under the supervision of highly trained consultants

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: B

20.3 Components of Architecture Principles
Implications:
Should highlight the requirements, both for the business and IT, for carrying out the principle - in terms of resources, costs, and activities/tasks. It will often be apparent that current systems, standards, or practices would be incongruent with the principle upon adoption. The impact to the business and consequences of adopting a principle should be clearly stated. The reader should readily discern the answer to: "How does this affect me?". It is important not to oversimplify, trivialize, or judge the merit of the impact. Some of the implications will be identified as potential impacts only, and may be speculative rather than fully analyzed.
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap20.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: B

B. It must be adapted to satisfy organization specific requirements

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer -- B

upvoted 1 times

Question #296 *Topic 1*

Which of the following is the architecture domain that describes the logical software and hardware capabilities?

A. Application Architecture

B. Business Architecture

C. Data Architecture

D. Technology Architecture

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: D

2.3 What Kind of Architecture Does the TOGAF Standard Deal With?
There are four architecture domains that are commonly accepted as subsets of an overall Enterprise Architecture, all of which the TOGAF standard is designed to support:
• The Technology Architecture describes the logical software and hardware capabilities that are required to support the deployment of business, data, and application services; this includes IT infrastructure, middleware, networks, communications, processing, standards, etc.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap02.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer - Option D (Technology Architecture)

upvoted 1 times

Question #297 *Topic 1*

Which section of the TOGAF document describes the processes, skills and roles to establish and operate an architecture function within an enterprise?

A. Part II: Architecture Development Method

B. Part III: ADM Guidelines and Techniques

C. Part IV: Architecture Content Framework

D. Part VI: TOGAF Reference Models

E. Part VII: Architecture Capability Framework

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: E

PART VI
(Architecture Capability Framework) This part discusses the organization, processes, skills, roles, and responsibilities required to establish and operate an architecture function within an enterprise.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: E

E. Part VII: Architecture Capability Framework

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Not in TOGAF 9.2 .. There is no part VII
Reference : https://pubs.opengroup.org/architecture/togaf9-doc/arch/

upvoted 1 times

Question #298 *Topic 1*

Which one of the following is NOT an element of an architecture framework?

A. A common vocabulary

B. A list of recommended standards

C. A method for designing an information system in terms of building blocks

D. A set of structures which can be used to develop a broad range of architectures

E. A system development lifecycle method for software engineering

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: E

What is an architecture framework?
An architecture framework is a foundational structure, or set of structures, which can be used for developing a broad range of different architectures. It should describe a method for designing a target state of the enterprise in terms of a set of building blocks, and for showing how the building blocks fit together. It should contain a set of tools and provide a common vocabulary. It should also include a list of recommended standards and compliant products that can be used to implement the building blocks.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap01.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer

upvoted 1 times

Question #299 *Topic 1*

Complete the sentence. To promote effective architectural activity within the enterprise, TOGAF 9 recommends the establishment of a(n) _____

A. Enterprise Architecture Capability

B. IT Governing Board

C. Program Management Office

D. Quality Assurance department

E. Service Management department

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: A

2.8 Establishing and Maintaining an Enterprise Architecture Capability
In order to carry out architectural activity effectively within an enterprise, it is necessary to put in place an appropriate business capability for architecture, through organization structures, roles, responsibilities, skills, and processes.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap02.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 3 months ago

Correct Answer
--- Stay in TOGAF -- Other options are distractors

upvoted 1 times

Question #300 *Topic 1*

According to the TOGAF Document Categorization Model, which category is for resources NOT referenced by content within the other categories?

A. TOGAF Core

B. TOGAF Extension

C. TOGAF Mandatory

D. TOGAF Recommended

E. TOGAF Supporting

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: E

2.11 TOGAF Document Categorization Model
• TOGAF Core consists of the fundamental concepts that form the essence of TOGAF.
• TOGAF Mandated consists of the normative parts of the TOGAF specification. These elements of TOGAF are central to its usage and without them the framework would not be recognizably TOGAF. Strong consideration must be given to these elements when applying TOGAF.
• TOGAF Recommended consists of a pool of resources that are specifically referenced in TOGAF as ways in which the TOGAF Core and Mandated processes can be accomplished (e.g., the SEI Architecture Trade-Off Analysis Method or business scenarios).
• TOGAF Supporting consists of additional resources that are not referenced in the other three TOGAF categories itself but provide valuable assistance.

https://pubs.opengroup.org/architecture/togaf90-doc/arch/chap02.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Document Categorization Model --> not in TOGAF9.2
This is part of TOGAF 9 (old version -- can skip the question)

Link:
TOGAF9 : https://pubs.opengroup.org/architecture/togaf90-doc/arch/chap02.html
TOGAF9.2 : https://pubs.opengroup.org/architecture/togaf9-doc/arch/

upvoted 2 times

vsudhagar 1 year, 7 months ago

"B" Is the correct answer
https://pubs.opengroup.org/architecture/togaf90-doc/arch/chap02.html

upvoted 2 times

ramprasad175 1 year, 10 months ago

I think its B?

upvoted 2 times

Question #301 *Topic 1*

Which phase of the ADM is used to finalize a set of transition architectures that will support implementation?

A. Phase D

B. Phase E

C. Phase F

D. Phase G

E. Phase H

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: C

13.1 Objectives
The objectives of Phase F are to:

Finalize the Architecture Roadmap and the supporting Implementation and Migration Plan
Ensure that the Implementation and Migration Plan is co-ordinated with the enterprise's approach to managing and implementing change in the enterprise's overall change portfolio
Ensure that the business value and cost of work packages and Transition Architectures is understood by key stakeholders

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap13.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: C

finalize ...

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer - Phase F

Little Trick :
E -> Start / Early implementation of TOGAF Architecture
F -> Final/ Finalize implementation of TOGAF Architecture

upvoted 2 times

Question #302 *Topic 1*

Complete the sentence. TOGAF 9 Part III provides techniques, such as developing principles and gap analysis, to support tasks within the _____

A. Architecture Capability Framework

B. Architecture Continuum

C. Architecture Development Method

D. Architecture Landscape

E. Architecture Repository

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: C

17.2 Techniques for Architecture Development
• Architecture Principles
• Stakeholder Management
• Architecture Patterns
• Gap Analysis
• Migration Planning Techniques
• Requirements
• Business Transformation Readiness Assessment
• Risk Management
• Capability-Based Planning

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap17.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Reference
17.2 Techniques for Architecture Development

upvoted 1 times

Question #303 *Topic 1*

According to TOGAF, the recommended dimensions used to define the scope of an architecture include all the following, except:

A. Architecture Domains

B. Enterprise Focus

C. Level of Detail

D. Subject Matter

E. Time Period

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: D

4.5 Scoping the Architecture
4.5.1 Breadth
One of the key decisions is the focus of the architecture effort
4.5.2 Depth
Care should be taken to judge the appropriate level of detail to be captured
4.5.3 Time Period
4.5.4 Architecture Domains

https://pubs.opengroup.org/architecture/togaf9-doc/m/chap04.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer
4.5 Scoping the Architecture
Four dimensions are typically used in order to define and limit the scope of an architecture:

Breadth
Depth
Time Period
Architecture Domains

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

The four dimensions of architecture scope are explored in detail below. In each case, particularly in largescale environments where architectures are necessarily developed in a federated manner, there is a danger of architects optimizing within their own scope of activity, instead of at the level of the overall enterprise. It is often necessary to sub-optimize in a particular area, in order to optimize at the enterprise level. The aim should always be to seek the highest level of commonality and focus on scalable and re-usable modules in order to maximize re-use at the enterprise level.

upvoted 1 times

Question #304 *Topic 1*

In the Solutions Continuum, which of the following is the correct order of Solutions from most-specific to most-generic?

A. Common Systems, Foundation, Industry, Organization-Specific

B. Organization-Specific, Industry, Foundation, Common Systems

C. Foundation, Common Systems, Industry, Organization-Specific

D. Industry, Foundation, Common Systems, Organization-Specific

E. Organization-Specific, Industry, Common Systems, Foundation

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: E

39.4.2 Solutions Continuum
1-Foundation Solutions
Foundation Solutions are highly generic concepts
2-Common Systems Solutions
3-Industry Solutions
4-Organization-Specific Solutions
An Organization-Specific Solution is an implementation of the Organization-Specific Architecture

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap39.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

upvoted 1 times

Question #305 *Topic 1*

Complete the sentence. In a gap analysis, a building block that appears in the Target Architecture but does not appear in the Baseline Architecture indicates

_____

A. nonconformant solution building blocks

B. an error has occurred and the architecture must be re-evaluated

C. requirements have not been properly documented

D. functionality that should be eliminated

E. a new function that must be built or procured

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: E

27.2 Suggested Steps
Where an ABB from the Baseline Architecture is missing in the Target Architecture, each must be reviewed. If it was correctly eliminated, mark it as such in the appropriate "Eliminated" cell. If it was not, an accidental omission in the Target Architecture has been uncovered that must be addressed by reinstating the ABB in the next iteration of the architecture design - mark it as such in the appropriate "Eliminated" cell.
Where an ABB from the Target Architecture cannot be found in the Baseline Architecture, mark it at the intersection with the "New" row as a gap that needs to filled, either by developing or procuring the building block.
When the exercise is complete, anything under "Eliminated" or "New" is a gap, which should either be explained as correctly eliminated, or marked as to be addressed by reinstating or developing/procuring the function.

https://pubs.opengroup.org/architecture/togaf91-doc/m/chap27.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

23.2 Suggested Steps
Where an ABB from the Target Architecture cannot be found in the Baseline Architecture, mark it at the intersection with the "New" row as a gap that needs to filled, either by developing or procuring the building block
When the exercise is complete, anything under "Eliminated" or "New" is a gap, which should either be explained as correctly eliminated, or marked as to be addressed by reinstating or developing/procuring the function.

upvoted 1 times

Question #306 *Topic 1*

According to TOGAF, which of the following is the usual approach for developing the Baseline Business Architecture if no architecture or few architecture assets exist?

A. Bottom up

B. Envisioning

C. Extensive

D. Refactoring

E. Top down

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: A

Approach
Developing the Baseline Description
The normal approach to Target Architecture development is top-down. In the Baseline Description, however, the analysis of the current state often has to be done bottom-up

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap06.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: A

A. Bottom up

upvoted 1 times

RVR 2 years, 4 months ago

8.2.2 Developing the Baseline Description "The normal approach to Target Architecture development is top-down. In the Baseline Description, however, the analysis of the current state often has to be done bottom-up, particularly where little or no architecture assets exist"

upvoted 3 times

Question #307 *Topic 1*

Which phase of the TOGAF ADM is the first phase directly concerned with the planning for the implementation of the target architecture(s)?

A. Phase D

B. Phase E

C. Phase F

D. Phase G

E. Phase H

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: B

13.2 Approach
Phase E is the first phase which is directly concerned with the structure of how the Target Architecture will be implemented.

https://pubs.opengroup.org/architecture/togaf90-doc/arch/chap13.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

12.5 Approach
Phase E concentrates on how to deliver the architecture. It takes into account the complete set of gaps between the Target and Baseline Architectures in all architecture domains, and logically groups changes into work packages within the enterprise's portfolios. This is an effort to build a best-fit roadmap that is based upon the stakeholder requirements, the enterprise's business transformation readiness, identified opportunities and solutions, and identified implementation constraints. The key is to focus on the final target while realizing incremental business value.

Phase E is the initial step on the creation of the Implementation and Migration Plan which is completed in Phase F. It provides the basis of a well considered Implementation and Migration Plan that is integrated into the enterprise's portfolio in Phase F.

upvoted 2 times

Question #308 *Topic 1*

Scenario:
Please read this scenario prior to answering the Question
You have been assigned the role of Lead Enterprise Architect for a firm that is a major OEM parts supplier to the auto industry. Europe has been the primary market for its products, with just 20% of its output being exported to North America. The firm is planning to expand its exports to North America and also to establish sales in South America and the Asia Pacific region. This will enable them to better ride out recessions in key markets such as Europe. It will also enable the firm to exploit the auto industry move to global platforms.
The firm is organized into business units with each addressing different auto industry sectors. Each business unit has acquired other producers to expand its manufacturing capacity. This has resulted in a complex environment with a high diversity of business and manufacturing systems.
The Enterprise Architecture (EA) program within the firm has been functioning for several years. It has made significant progress in consolidating the technology portfolio and establishing key standards. The CIO and the COO are joint sponsors of the EA program. The EA program is mature, with an active Architecture
Board and a well-defined architecture process and standard content templated based on the TOGAF Architecture Content Framework. The EA program is well coordinated with the Project Management Office. Systems Development and Operations functions.
The firm has completed a strategic plan to reorganize its Sales & Marketing organization according to the target geographic markets. One of the goals of this reorganization is to improve the ability of Marketing to collect more meaningful market analytics that will enable each sector to better address market needs with effective marketing campaigns and global product presence.
A Request for Architecture Work to address the goals of the reorganization has been approved. As the architecture team commences its work, the CIO has expressed concerns about whether the firm will be able to adapt to the proposed change and how to manage the associated risks.
Refer to the Scenario.
You have been asked how to address the concerns of the CIO.
Based on the TOGAF standard, which of the following is the best answer?

A. In Phase B, the team should create a set of views that will enable them to identify the factors that will influence the reorganization. There should then be an assessment of each factor on a maturity scale that will allow the team to gauge the urgency, readiness, and degree of difficulty to fix. These factors can then be used to assess the initial risks associated with the proposed project.

B. In Phase A, the team should conduct a Business Scenario to describe the business problem, identify the stakeholders' concerns and the resulting requirements. Once the requirements have been identified, they can be assessed in terms of their risks. The risks should be evaluated in terms of how they could be avoided, transferred, or mitigated. Any risks that cannot be resolved should be identified as residual risks and their disposition should be decided by the Architecture Board.

C. In Phase A, the team should evaluate the organization's readiness to undergo change. This will identify the factors that will influence the reorganization. This should include determining the readiness rating for each factor based on a maturity scale that will allow the team to gauge the urgency readiness, and degree of difficulty to fix. These factors can then be used to assess the initial risks associated with the proposed project.

D. In Phase A, the team should analyze their risk by completing an implementation Factor Assessment and Deduction Matrix to identify the risks associated with the implementation and deployment. The matrix should include a list of factors to be considered, their descriptions, and constraints that should be taken into account. These factors can then be used to assess the initial risks associated with the proposed project.

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: C

C is the best answer.
From Scenario: The CIO has expressed concerns about whether the firm will be able to adapt to the proposed change and how to manage the associated risks.

Chapter 30: BTAR is a technique used for evaluating and quantifying an organization’s readiness to undergo change.

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: C

Phase A, the team should evaluate the organization's readiness to undergo change.

upvoted 1 times

supratip 1 year, 1 month ago

Selected Answer: C

As per the question - only focus on CIO's concerns

upvoted 1 times

Question #309 *Topic 1*

Scenario:
Please read this scenario prior to answering the question
Your role is that of the Lead Enterprise Architect at a multinational automotive corporation. The company is headquartered in Germany, and manufactures cars, trucks and buses. It has manufacturing plants across North America, South America, Europe and Asia. Each of these plants has been operating its own planning and production scheduling systems, as well as custom developed applications that drive the automated production equipment at each plant.
The company has an ongoing initiative to improve the efficiency of all of its production operations, and in particular to reduce its carbon footprint. During a recent exercise held for internal quality improvement, it was determined that a significant reduction in energy usage could be achieved by replacing the current planning and scheduling systems with a common Enterprise Resource Planning (ERP) system located in one central data center. This central system would provide support to each of the plants replacing the functionality in the existing systems. It would also eliminate the need for full data centers at each of the plant facilities.
The Enterprise Architecture department has been operating for several years and has mature, well-developed architecture governance and development processes that are based on TOGAF standard.
At a recent meeting, the Architecture Board approved a Request for Architecture Work sponsored by the global CIO. The request covered the initial architectural investigations and the development of a comprehensive architecture to plan the transformation.
The architecture project team has now been formed, and has been asked to develop an Architecture Vision that will achieve the desired outcomes and benefits.
Some of the plant managers have expressed concern about the security and reliability of driving their planning and production scheduling from a remote centralized system. The CIO wants to know how these concerns can be addressed. During the initial project team meeting a number of alternative recommendation for how to proceed have been put forward by members of the team.

Refer to the Scenario -
You have been asked to select the most appropriate recommendation to ensure that the team evaluates different approaches to the problem and clarifies the requirements for the architecture.
Based on the TOGAF standard, Version 9.2, which of the following is the best answer?

A. The team should exercise due diligence and carefully research vendor literature and conduct a series of briefings with vendors that are on the current approved supplier list. Based on the findings from the research, the tam should define a preliminary Architecture Vision. The team should then use that model to build consensus among the key stakeholders.

B. The team should identify the individuals and groups within the organization who will contribute to the project, in order to understand who has concerns about the initiative. The team should then hold a series of interviews at each of the manufacturing plants using the business scenario technique. This will then enable them to identify and document the key high-level stakeholder requirements for the architecture.

C. The team should utilize its approved supplier list, and conduct a pilot project that will enable those suppliers to demonstrate potential solutions that will address the concerns of the stakeholders. Based on the findings of that pilot project, a complete set of requirements will be developed that will drive the evolution of the architecture.

D. The team should perform a shallow architecture development iteration, developing Baseline and Target Architectures for each of the manufacturing plants. This should include development of a set of views corresponding to selected viewpoints that address key concerns of the stakeholders. A consolidated gap analysis between the architectures will then be used to validate the approach and determine the capability increments needed to achieve the target state.

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: B

Business Scenario technique to understand the stakeholders requirement and develop Architecture Vision

upvoted 3 times

Banzaaai 1 year ago

Selected Answer: B

...using the business scenario technique.

upvoted 2 times

supratip 1 year, 1 month ago

Selected Answer: B

'Business scenario' got my attention

upvoted 2 times

Question #310 *Topic 1*

Scenario:
Please read this scenario prior to answering the question
Your role is that of Lead Enterprise Architect working at the headquarters of a fast food chain. The chain manages over 7500 restaurants across 33 countries.
Each restaurant in the chain is an independently owned and operated franchise.
Many of the restaurants still use the first generation IT systems deployed over 10 years ago. The Chief Operating Officer (COO) of the chain has stated his concerns about the inefficiencies of the current systems and identified the need to change. He has defined a new strategic vision that will enhance the business including providing its franchisees new support services to help them address the increasing competition from coffee shops. This is part of the long-term commitment to enhance the brand image and increase revenue for the chain. He has also stated that he expects improved financial results by the end of the current fiscal year.
The changes will help provide the chain with improved products, including healthier alternatives in the menu, and more efficient operations. The addition of a corporate-wide data warehouse will provide analytics that will enable the marketing group to improve its ability to target advertising and new products to specific regions.
The chain has a mature Enterprise Architecture practice based in its headquarters and uses the TOGAF standard as the method and guiding framework. The CIO is the sponsor of the activity.
In planning this change, the Chief Architect engaged the services of a well-known consulting firm that specializes in business strategy. An initial study has been conducted to identify the strategic changes needed to implement the COO's vision. This recently completed with approval of a strategic architecture encompassing the entire chain, including detailed requirements and recommendations.
Based on the recommendation from the initial study, the decision has been taken for the chain to adopt a packaged suite of integrated application that is tailored to the needs of the franchise.
Refer to the scenario.
You have been asked by the Chief Architect to propose the best approach for architecture development to realize the COO's vision.
Based on the TOGAF standard, Version 9.2, which of the following is the best answer?

A. You propose that the target architecture is defined first by going through the architecture definition phases (B-D). This is because the initial study identified the need to change. This will ensure that the change can be defined in a structured manner and address the requirements needed to realize the vision.

B. You propose that the baseline Technology Architecture is defined first in order to assess current infrastructure capacity and capability. Then the focus should be on transition planning and architecture deployment. This will identify requirements to ensure that the projects are sequenced in an optimal fashion so as to realize the vision.

C. You propose that the target architecture is defined first, followed by transition planning. This is because the vision is well understood and the strategic architecture agreed. The target first approach will ensure that the current problems and inefficiencies of the baseline architecture are not carried forward, and that the proposed solution addresses the requirements identified in the initial study.

D. You propose that the focus be placed on architecture definition, with emphasis on understanding the strategic change parameters. The requirements, drivers, issues and constraints for this engagement can then be identified. You would ensure that the target architecture addresses not functional requirements so as to ensure the target architecture is robust and secure.

Correct Answer: *A*

Community vote distribution

C (100%)

noureldin 10 months, 2 weeks ago
One Guy mentioned that:

Hi Guys,

I just came from the exam, I got this question , answered with B and got 100% in the exam result.
so dont think after B 😀
upvoted 1 times

noureldin 10 months, 2 weeks ago
Sorry , One Guy mentioned that:

Hi Guys,

I just came from the exam, I got this question , answered with C and got 100% in the exam result.
so dont think after C 😀

upvoted 1 times

nem 1 year, 1 month ago

Selected Answer: C

Again, this is same as other questions. I agree with C as the best answer.
This is more about bounded change initiative were the target is well understood. So we are talking about target first approach. B and D both talks about target first the difference is that D talks about bringing structure to the change which is under Foundational change initiatives when the scope is to understand the nature of the problem.
In this scenario, the outcome is well understood and the focus is to use the target as a basis for the analysis to avoid perpetuation of baseline, sub-optimal architectures.
Defining the target architecture imply going through all BDAT phases.

upvoted 2 times

Monkeyhead 1 year, 4 months ago

Selected Answer: C

C is the correct answer

upvoted 2 times

Nicholas_The_King_Kong 1 year, 4 months ago

Some say C
Some say A
I feel like C is more realistic but C skips the core activity of baselining the architecture..

upvoted 1 times

sreejayan 1 year, 5 months ago

I will go with C

upvoted 1 times

SajuKumar 1 year, 7 months ago

Selected Answer: C

C - This is
because the vision is well understood and the strategic architecture agreed

upvoted 3 times

Question #311 *Topic 1*

Scenario -
Please read this scenario prior to answering the Question
You are serving as the Lead Architect for a chain of convenience stores. The stores operate 24 hours a day and 7 days a week and use cloud-based point-of-sale
(POS) technology to manage their sales and inventory. Cloud-based POS systems store all user data, including sales and inventory in a remote server.
The cloud-based systems collect real-time data to support ordering and product selection decisions including the tailoring of product assortment based on sales history, customer demographics as well as the next day's weather forecast. In many cases, several stores are located in neighboring areas. This strategy makes distribution to each store cheaper, as well as making multiple deliveries per day possible. The stores also act as self-service delivery locations for a large online retailer which further increases the number of potential customers entering the stores.
An Enterprise Architecture practice exists within the company, with the CEO and CIO as joint sponsors. They have decided to adopt TOGAF standard within the practice and the first project is to restructure the Enterprise Architecture so that it can better support the existing environment and accommodate future changes of strategy within the company.
The CIO has stated that the following issues need to be addressed in the restructuring:
➪ They need to address problems with data quality and inconsistent data in order to support better decision making and analysis.
➪ The architecture should focus on the needs of the business, not technology
➪ To remain competitive, new products and promotions must undergo market trials and if these are successful, deployed across the retail chain. Information systems must be able to manage changes and updates without undue delays.
Refer to the Scenario -
[Note: You should assume that the company has adopted the example set of principles that are listed and defined in TOGAF, Section 23.6. You may need to refer to Chapter 23 of the reference text in order to answer this question.]
You have been asked to identify the most relevant architecture principles for the current situation.
Based on TOGAF, which of the following is the best answer? [Note: The ordering of the principles listed in each answer is not significant.]

A. Interoperability, Data is Accessible, Data is Shared, Requirements Based Change, Control Technical Diversity

B. Requirements Based Change, Business Continuity, Common Vocabulary and Data Definitions, Data Trustee, Responsive Change Management

C. IT Responsibility, Data Security, Ease of Use, Service Orientation, Common Use Applications

D. Interoperability, Maximize Benefit to the Enterprise, Data Trustee, Data is an Asset, Responsive Change Management

Correct Answer: *B*

Community vote distribution

suman9524 3 months, 2 weeks ago

Selected Answer: D

Reason I am choosing D are :
➪ They need to address problems with data quality and inconsistent data in order to support better decision making and analysis - This concern can be addressed using Data Trustee policy
➪ The architecture should focus on the needs of the business, not technology - This will be addressed by Maximize benefit to enterprise. Ask is to need of business and not continuity of business
➪ To remain competitive, new products and promotions must undergo market trials and if these are successful, deployed across the retail chain. Information systems - Responsive change management .
Check for the implications of each policy and map with the ask

upvoted 1 times

noureldin 10 months, 2 weeks ago

Selected Answer: B

Correct answer is B. That's it. Here the reasons

1. Business Continuity –> "The systems should be able to withstand any unforeseen disruptions which might affect day to day operations. This is highly critical for ensuring high levels of customer satisfaction and maintaining and growing revenue."

2. Technology Independence –> "Dependencies between the application components, the application platform, and technology infrastructure should be minimal and well defined. This will facilitate scalability and ease of enhancement of the service offerings."

3. Common Vocabulary and Data Definitions, Data Trustee –> "The company is adopting the ARTS Operational Data Model and Data Warehouse Model from the National Retail Federation. This will address past problems with data quality and inconsistent data."

4. Responsive Change Management –> “To remain competitive, new products and promotions must undergo market trials and if these are successful, deployed across the retail chain. Information systems must be able to manage changes and updates without undue delays.”

upvoted 1 times

nem 1 year, 1 month ago

Selected Answer: B

B is the best answer here. see how the principles aligned to the principles below.
- Requirements Based Change "The architecture should focus on the needs of the business, not technology"
- Business Continuity: "The stores operate 24 hours a day and 7 days a week"
- Common Vocabulary and Data Definitions: This goes well with "They have decided to adopt TOGAF standard within the practice" and the next one
- Data Trustee: "They need to address problems with data quality and inconsistent data in order to support better decision making and analysis."
- Responsive Change Management: "Information systems must be able to manage changes and updates without undue delays."

C - looks like a distractor
A & D - both have interoperability which is fine but I think there isn't a clear requirements for data, applications, or technology interoperability.

upvoted 2 times

vsudhagar 1 year, 7 months ago

D is the correct answer

upvoted 2 times

Amarjeet 1 year, 10 months ago

Q 347 is same and their answer is D
Maximize Benefit to the Enterprise - Achieving maximum enterprise-wide benefit will require changes in the way we plan and manage information. Technology alone will not bring about this change.

upvoted 3 times

Nicholas_The_King_Kong 1 year, 4 months ago

But Principle 18: Requirements-Based Change is more aligned to this scenario in my opinion as it says:

This principle will foster an atmosphere where the information environment changes in response to the needs of the business, rather than having the business change in response to IT changes. This is to ensure that the purpose of the information support — the transaction of business — is the basis for any proposed change.

upvoted 1 times

Question #312 *Topic 1*

Scenario -
Please read this scenario prior to answering the Question
You have been appointed as a consultant to the Chief Enterprise Architect of a multinational corporation. The corporation has over 100,000 employees and is organized into 10 divisions with operation in over 60 countries and products sold in over 125 countries. It has major research sites at 8 locations worldwide.
The operations of the corporation are subject to legal and regulatory requirements for each country where they operate. The production of its products has governmental controls that are strictly enforced and compliance is critical. Recently a competitor was heavily fined for violating the regulations in a country where it was conducting a trial for a new product.
The Enterprise Architecture group within the company has been engaged in an architecture development system that will allow researchers at its product development laboratories worldwide to share information about their clinical trials. This system will also connect with external partners.
The Enterprise Architecture group is a mature organization. They use the TOGAF ADM with extensions required to support the manufacturing practices and laboratory practices of their target markets. Due to the highly sensitive nature of the information that is managed, special care was taken to ensure that each architecture domain included an examination of the security, regulatory and privacy issues that are relevant.
The Executive Vice President for Clinical Research is the sponsor of the Enterprise Architecture activity. She has stated that the changes to the Enterprise
Architecture for the new system will need to be rolled out on a geographic basis that will minimize disruptions to ongoing clinical trials. The work will need to be done in stages and rolled out in geographical regions.
Refer to the Scenario -
You have been asked to recommend the approach to identify the work packages that will be included in the Transition Architecture (s)
Based on the TOGAF standard, which of the following is the best answer?

A. You would use a Consolidated Gaps, Solutions and Dependencies Matrix as a planning tool. For each gap, you would classify whether the solution is either a new development, purchased solution, or based on an existing product. You would group the similar solutions together to define the work packages. You would then regroup the work packages into a set of Capability Increments to transition to the Target Architecture taking into account the schedule for clinical trials.

B. You would determine the set of Solution Building Blocks required by identifying which need to be developed and which need to be procured. You would eliminate any duplicate building blocks, and then group the remaining Solution Building Blocks together to create the work packages using a CRUD matrix. You would then rank the work packages in terms of cost, and select the most cost-effective options for inclusion in a series of Transition Architectures. Finally, you would schedule a sequential roll out of the work packages across the geographic regions.

C. You would document the factors impacting the implementation and Migration Plan and group the gaps identified in the domain architecture gap analysis results. For each gap, you would identify a proposed solution and classify it as new development, purchased solution, or based on an existing product. You would group similar solutions together to form work packages, and identify dependencies between the work packages and identify dependencies between the work packages factoring in the clinical trial schedules. Finally, you would regroup the packages into a set of Capability Increments scheduled into a series of Transition Architectures.

D. You would group the Solution Building Blocks from a Consolidated Gaps, Solutions and Dependencies Matrix into a set of work packages. Using the matrix as a planning tool you would then regroup the work packages to account for dependencies. You would sequence the work packages to account for dependencies. You would sequence the work packages into the Capability Increments needed to achieve the Target Architecture. You would schedule the rollout one region at a time. Finally, you would document the progression of the Enterprise Architecture using a state evolution table.

Correct Answer: *A*

Community vote distribution

C (100%)

noureldin 10 months, 2 weeks ago

Selected Answer: C

Ans C should better than A: A doesn't talk about transition architecture, and TOGAF recommends to "Using the Consolidated Gaps, Solutions, and Dependencies matrix together with the Implementation Factor Assessment and Deduction matrix, logically group the various activities into work packages

upvoted 3 times

Banzaaai 1 year ago

Selected Answer: C

impacting the implementation and Migration Plan
upvoted 2 times

nem 1 year, 1 month ago

Selected Answer: C

I would go with C as it is aligned to the steps of phase E. You need to do the Implementation Factor Assessment & Deduction Matrix first to be able to group the work packages into capability increments and finalize the transition architectures.

Answers A and D simply ignore the key implementation factors in the scenario
upvoted 2 times

sreejayan 1 year, 5 months ago

I will go with D
upvoted 2 times

youthanasia 2 years, 3 months ago

D is the best answer, it satisfies the work packages and the regional rollout that is requested
upvoted 1 times

RVR 2 years, 4 months ago

Answer should be C or D, I am unsure why its not C as its a more complete process.

The question is " recommend the approach to identify the work packages " and the answer is to use Consolidated Gaps, Solutions and Dependencies Matrix as its the right tool 'used as a planning tool when creating work packages'

But C takes it one step forward and completes the process by "Document the progression of the enterprise architecture using a state evolution table" as well as it lists "rollout one region at a time" which is a requirement.

I would go with C.
upvoted 3 times

RVR 2 years, 4 months ago

Sorry, got the alphabets wrong. Its between A and D and I was inclined towards D.
upvoted 2 times

RVR 2 years, 4 months ago

Why is it not D ?
upvoted 2 times

Question #313 *Topic 1*

Scenario -
Please read this scenario prior to answering the Question
You are serving as the Lead Architect for the enterprise architecture team at a multinational company. The company has grown rapidly by acquisition and has inherited numerous supply chain processes and related IT systems. Several supply chain processes have had problems related to the timing of purchases, which has led to excess inventory. The Vice President in charge of Supply Chain Management has made the decision to consolidate and reduce redundant processes and systems. The company will move to a "Just-in-time" supply chain management system so as to keep inventory costs low.
The TOGAF standard is used for internal Enterprise Architecture activities. This project is using an iterative approach for executing the Architecture Development
Method (ADM).
At present, there are no particularly useful architectural assets in the Architecture Repository related to this initiative. All assets will need to be acquired, customized, or created.The company prefers to implement commercial off the shelf package applications with little customization. The CIO, who is the project sponsor, has stated that she is not concerned about preserving the existing supply chain management processes or systems.
The architecture development project has completed Phase A and has started a number of iteration cycles to develop the Architecture. As a packaged application is being considered, the next iteration will include both the Business, Application and Data Architectures. Key stakeholder concerns that should be addressed by these architectures include:
1. What groups of people should be involved in supply chain management-related business processes?
2. What non-supply chain management applications will need to be integrated with the new supply chain management applications?
3. What data will need to be shared?
Refer to the Scenario -
[Note: You may need to refer to Chapter 35 of the reference text in order to answer this question.] You have been asked to identify the most appropriate catalogs, matrices, and diagrams to support the next iteration of Architecture development.
Based on TOGAF, which of the following is the best answer?

A. In the next iteration of Architecture development, you would describe the Baseline Business Architecture with a Value Chain diagram and a Baseline Business Process catalog. You would describe the Baseline Data Architecture with a Data diagram. You would describe the Baseline Application Architecture with an Environment and Location diagram.

B. In the next iteration of Architecture development, you would describe the Target Business Architecture with an Organization/Actor catalog, a Business Service/ Function catalog and Data Lifecycle diagrams. You would describe the Target Application Architecture with an Application Interaction matrix and Application Communications diagrams.

C. You would describe the Baseline Business Architecture with a Business Service/Function catalog, an Organization/Actor catalog and a Data Entity/Business Function matrix. You would describe the Baseline Data Architecture using a Data Entity/Data Component catalog. You would describe the Baseline Application Architecture with an Application/Function matrix.

D. You would describe the Target Business Architecture with a Business Service/Function catalog, and a Business Interaction matrix. You would describe the Target Data Architecture with a Data Entity/Business Function matrix and an Application/Data matrix. You would describe the Target Application Architecture with Application Communication diagrams and an Application Interaction matrix.

Correct Answer: *B*

Community vote distribution

noureldin Highly Voted 10 months, 2 weeks ago

Selected Answer: D

the difference between the business/interaction matrix and the organisation/actor catalog:

From the spec –
Business interaction matrix: depicts the relationship between organizations and business functions.

Organisation/Actor catalog: Capture a definitive listing of all the participants that interact with IT, including users and owners of IT systems.

It seems that in this case because the goal is to figure out which groups of people should be involved in procurement-related business processes the business interaction matrix is the better option as it is more process (business function) driven whereas the organisation/actor catalog is more just a definitive list of who interacts with IT

upvoted 5 times

modsjunk Most Recent 1 month, 1 week ago

Selected Answer: B

1. What groups of people should be involved in supply chain management-related business processes?
The purpose of the Organization/Actor catalog is to capture a definitive listing of all participants that interact with IT, including users and owners of IT systems.

2. What non-supply chain management applications will need to be integrated with the new supply chain management applications?
Application Interaction matrix and Application Communications diagrams.

3. What data will need to be shared?
Data Lifecycle diagrams

D is incorrect as Business Interaction matrix got does not list all people

upvoted 1 times

Banzaaai 1 year ago

Selected Answer: B

Target Business Architecture with an Organization/Actor catalog, a Business Service/ Function catalog and Data Lifecycle diagrams.

upvoted 1 times

nem 1 year, 1 month ago

Selected Answer: B

B is the best answer

upvoted 1 times

Question #314 *Topic 1*

Complete the sentence. Capability-Based Planning is a technique that _____

A. ensures timely solutions

B. identifies services to be shared

C. focuses on business outcomes

D. ensures the application of business best practices

E. ensures business information is communicated to the right people at the right time

Correct Answer: *C*

Reference:

http://pubs.opengroup.org/architecture/togaf9-doc/m/chap28.html

Community vote distribution

C (100%)

noureldin 10 months, 1 week ago

Selected Answer: C

capability-based planning, a business planning technique that focuses on business outcomes.

http://pubs.opengroup.org/architecture/togaf9-doc/m/chap28.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: C

C. focuses on business outcomes

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

28. Capability-Based Planning
This chapter provides an overview of capability-based planning, a business planning technique that focuses on business outcomes
It also copes well with the friction of co-ordinating projects across corporate functional domains that together enable the enterprise to achieve that capability (for example, electronic service delivery).

upvoted 1 times

Question #315 *Topic 1*

What does the TOGAF standard describe as a structure which can be used for developing a broad range of architectures?

A. Architecture Viewpoint

B. Work Package

C. Metamodel

D. Architecture Framework

E. Deliverable

Correct Answer: *D*
Reference:
http://www.opengroup.org/public/arch/p1/togaf_faq.htm#one

Community vote distribution
D (100%)

noureldin 10 months, 1 week ago

Selected Answer: D
What is an architecture framework?
An architecture framework is a foundational structure, or set of structures, which can be used for developing a broad range of different architectures.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/index.html
upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago
Correct Answer

https://pubs.opengroup.org/architecture/togaf9-doc/arch/index.html

What is an architecture framework?
An architecture framework is a foundational structure, or set of structures, which can be used for developing a broad range of different architectures. It should describe a method for designing a target state of the enterprise in terms of a set of building blocks, and for showing how the building blocks fit together. It should contain a set of tools and provide a common vocabulary. It should also include a list of recommended standards and compliant products that can be used to implement the building blocks.
upvoted 1 times

Question #316 *Topic 1*

Which of the following is a responsibility of an Architecture Board?

A. Creating the Statement of Architecture Work

B. Allocating resources for architecture projects

C. Identifying the Lead Enterprise Architect to manage an architecture compliance review

D. Establishing targets for re-use of components

E. Conducting assessments of the maturity level of architecture discipline within the organization

Correct Answer: *E*

Community vote distribution

D (100%)

noureldin 10 months, 1 week ago

Selected Answer: D

41.2 Responsibilities
The Architecture Board is typically made responsible, and accountable, for achieving some or all of the following goals:
* Providing the basis for all decision-making with regard to the architectures
* Consistency between sub-architectures
* Establishing targets for re-use of components

https://pubs.opengroup.org/architecture/togaf9-doc/m/chap41.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: D

D. Establishing targets for re-use of components

upvoted 1 times

nem 1 year, 1 month ago

Selected Answer: D

Wording is important. Maturity Assessment is typically conducted by third party organizations. The outcomes from the maturity assessment are considered by the architecture board to improve the organization architecture capabilities and practice.

upvoted 3 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

41.2 Responsibilities
The Architecture Board is typically made responsible, and accountable, for achieving some or all of the following goals:

Providing the basis for all decision-making with regard to the architectures
Consistency between sub-architectures
Establishing targets for re-use of components
Flexibility of the Enterprise Architecture:
To meet changing business needs
To leverage new technologies
Enforcement of Architecture Compliance
Improving the maturity level of architecture discipline within the organization
Ensuring that the discipline of architecture-based development is adopted
Supporting a visible escalation capability for out-of-bounds decisions

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer ---- D (Establishing targets for re-use of components)

upvoted 2 times

tushmish 1 year, 4 months ago

D: Correct
E - incorrect.
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap41.html#tag_41_02
its about 'improving' - not conducing assessment.
Improving the maturity level of architecture discipline within the organization

upvoted 1 times

Arockia 2 years, 11 months ago

Both D, E is correct.
- Improving the maturity level of architecture discipline within the organization
- Establishing targets for re-use of components.
But the exact match is D.
Link: https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap41.html

upvoted 3 times

imi 2 years, 11 months ago

Correct Answer is D

upvoted 4 times

Question #317

Topic 1

Which of the following types of architecture defines technology standards for building blocks and reflects general computing requirements?

A. Industry Architecture

B. Transition Architecture

C. Foundation Architecture

D. Organization-Specific Architecture

E. Common Systems Architecture

Correct Answer: *C*

Reference:

http://pubs.opengroup.org/architecture/togaf8-doc/arch/chap18.html

Community vote distribution

C (100%)

noureldin 10 months, 1 week ago

Selected Answer: C

Foundation Architecture
*
* Reflects general computing requirements
* Reflects general building blocks
* Defines technology standards for implementing these building blocks

http://pubs.opengroup.org/architecture/togaf8-doc/arch/chap18.html

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

Probably question belongs to TOGAF8
Not found in TOGAF9.2

upvoted 1 times

Question #318 *Topic 1*

What does the TOGAF standard provide to guide architectural activity within the enterprise in terms of structures, roles, responsibilities, and processes?

A. Architecture Development Method

B. Architecture Capability Framework

C. Architecture Content Framework

D. Enterprise Continuum

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 10 months, 1 week ago

Selected Answer: B

PART VII
(Architecture Capability Framework) This part discusses the organization, processes, skills, roles, and responsibilities required to establish and operate an architecture function within an enterprise.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap01.html

upvoted 3 times

Banzaaai 1 year ago

Selected Answer: B

.... terms of structures, roles,

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

39.1 Overview
In order to successfully operate an architecture function within an enterprise, it is necessary to put in place appropriate organization structures, processes, roles, responsibilities, and skills to realize the Architecture Capability

upvoted 1 times

Question #319 *Topic 1*

The TOGAF Architecture Capability Framework recommends use of an ADM cycle for establishing an architecture practice. In this scenario, which of the following would describe the organizational structure for the architecture practice?

A. Technology Architecture

B. Business Architecture

C. Transition Architecture

D. Application Architecture

E. Data Architecture

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 10 months, 1 week ago

Selected Answer: B

Business Architecture of the architecture practice that will highlight the Architecture Governance, architecture processes, architecture organizational structure, architecture information requirements, architecture products, etc.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap40.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

7.3.1.1 Determine Overall Modeling Process
Business modeling and strategy assessments are effective techniques for framing the target state of an organization's Business Architecture (see 6.3.4 Evaluate Capabilities). The output from that activity is then used to articulate the business capabilities, organizational structure, and value streams required to close gaps between the current and target state. As addressed in 6.5 Approach , the frameworks for these maps may already exist and should be leveraged, now using them to characterize gaps and better mapping of business value to achieve the Target Business Architecture.

upvoted 1 times

Question #320 *Topic 1*

Complete the sentence. Actions arising from the Business Transformation Readiness Assessment technique should be incorporated in the _____

A. Architecture Requirements Specification

B. Implementation Governance Model

C. Architecture Roadmap

D. Implementation and Migration Plan

E. Communications Plan

Correct Answer: *D*
Reference:
https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap30.html

Community vote distribution

D (100%)

noureldin 10 months, 1 week ago

Selected Answer: D

30.1 Introduction

Understanding the readiness of the organization to accept change, identifying the issues, and then dealing with them in the Implementation and Migration Plans is key to successful architecture transformation in Phases E and F

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap30.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

26.1 Introduction
The recommended activities in an assessment of an organization's readiness to address business transformation are:

Determine the readiness factors that will impact the organization
Present the readiness factors using maturity models
Assess the readiness factors, including determination of readiness factor ratings
Assess the risks for each readiness factor and identify improvement actions to mitigate the risk
Work these actions into Phase E and F Implementation and Migration Plan

upvoted 2 times

Question #321 *Topic 1*

What ADM Phase generates the initial complete version of the Architecture Roadmap?

A. Phase A: Architecture Vision

B. Phase E: Opportunities and Solutions

C. Phase B: Business Architecture

D. Phase D: Technology Architecture

E. Phase F: Migration Planning

Correct Answer: *B*
Reference:
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap12.html

Community vote distribution
B (100%)

noureldin 10 months, 1 week ago

Selected Answer: B
13.1 Objectives

The objectives of Phase E are to:

Generate the initial complete version of the Architecture Roadmap

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap13.html
upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago
Correct Answer

12.1 Objectives
The objectives of Phase E are to:

Generate the initial complete version of the Architecture Roadmap, based upon the gap analysis and candidate Architecture Roadmap components from Phases B, C, and D
Determine whether an incremental approach is required, and if so identify Transition Architectures that will deliver continuous business value
Define the overall solution building blocks to finalize the Target Architecture based on the Architecture Building Blocks (ABBs)
upvoted 1 times

Question #322 *Topic 1*

Which of the following does the TOGAF standard classify as catalogs, matrices and diagrams?

A. Building Blocks

B. Frameworks

C. Application Platform Interfaces

D. Deliverables

E. Artifacts

Correct Answer: *E*

Reference:

http://pubs.opengroup.org/architecture/togaf9-doc/arch/chap31.html

Community vote distribution

E (100%)

noureldin 10 months, 1 week ago

Selected Answer: E

33.1 Overview

artifact is an architectural work product that describes an aspect of the architecture. Artifacts are generally classified as catalogs (lists of things), matrices (showing relationships between things), and diagrams (pictures of things). Examples include a requirements catalog, business interaction matrix, and a use-case diagram. An architectural deliverable may contain many artifacts and artifacts will form the content of the Architecture Repository.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap33.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

An artifact is an architectural work product that describes an aspect of the architecture
Artifacts are generally classified as catalogs (lists of things), matrices (showing relationships between things), and diagrams (pictures of things). Examples include a requirements catalog, business interaction matrix, and a use-case diagram. An architectural deliverable may contain many artifacts and artifacts will form the content of the Architecture Repository.

upvoted 2 times

Question #323 *Topic 1*

Which of the following best describes the TOGAF Architecture Development Method?

A. A method for controlling change at an enterprise-wide level

B. A method for developing an organization-specific architecture

C. A method for managing architecture requirements

D. A method for classifying architectures and solutions

E. A method for creating an Architecture Repository

Correct Answer: *B*

Reference -

https://www.visual-paradigm.com/guide/togaf/togaf-adm-tutorial/

Community vote distribution

B (100%)

noureldin 10 months, 1 week ago

Selected Answer: B

35.5 The Enterprise Continuum and the ADM

The TOGAF ADM describes the process of developing an enterprise-specific architecture and an enterprise-specific solution(s) which conform to that architecture by adopting and adapting (where appropriate) generic architectures and solutions (left to right in the continuum classification).

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap35.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: B

B. A method for developing an organization-specific architecture

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

PART II
(Architecture Development Method) This part is the core of the TOGAF framework. It describes the TOGAF Architecture Development Method (ADM) - a step-by-step approach to developing an Enterprise Architecture

upvoted 1 times

Question #324 *Topic 1*

Which of the following best describes the Reference Library within the Architecture Repository?

A. Guidelines and templates used to create new architectures

B. Processes to support governance of the Architecture Repository

C. A description of the organization specific architecture framework and method

D. A library of specifications to which architectures must conform

E. A record of the governance activity across the enterprise

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 10 months, 1 week ago

Selected Answer: A

41.1 Overview
At a high level, six classes of architectural information are expected to be held within an Architecture Repository:

Reference Library provides guidelines, templates, patterns, and other forms of reference material that can be leveraged in order to accelerate the creation of new architectures for the enterprise.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap41.html#:~:text=The%20Reference%20Library%20provides%20guidelines,governance%20activity%20across%20the%20enterprise.

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

37.1 Overview
The Reference Library provides guidelines, templates, patterns, and other forms of reference material that can be leveraged in order to accelerate the creation of new architectures for the enterprise

upvoted 1 times

Question #325 *Topic 1*

Which of the following is the representation of a related set of concerns?

A. Architecture view

B. Architecture viewpoint

C. Diagram

D. Matrix

E. Catalog

Correct Answer: *A*

Reference:

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap03.html

Community vote distribution

A (100%)

noureldin 10 months, 1 week ago

Selected Answer: A

14 Stakeholders, Architecture Views, and Viewpoints

14.3 Architecture Views and Viewpoints

In general, a view is defined as a part of an Architecture Description that addresses a set of related concerns and is tailored for specific stakeholders.

https://pubs.opengroup.org/architecture/archimate3-doc/chap14.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

upvoted 1 times

Question #326 *Topic 1*

Which of the following statements best describes the Requirements Management process?

A. The review of business requirements within the TOGAF ADM

B. The prioritization and disposal of architecture requirements

C. The management of architecture requirements throughout the ADM cycle

D. The development of requirements that deliver business value

E. The development of requirements for ADM Phase A

Correct Answer: *C*

Reference:

http://pubs.opengroup.org/architecture/togaf8-doc/arch/chap15.html

Community vote distribution

C (100%)

noureldin 10 months, 1 week ago

Selected Answer: C

This chapter looks at the process of managing architecture requirements throughout the ADM.

https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap15.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

16.1 Objectives
The objectives of the Requirements Management phase are to:

Ensure that the Requirements Management process is sustained and operates for all relevant ADM phases
Manage architecture requirements identified during any execution of the ADM cycle or a phase
Ensure that relevant architecture requirements are available for use by each phase as the phase is executed

upvoted 1 times

Question #327 *Topic 1*

Which of the following best describes the purpose of the Architecture Roadmap?

A. It lists work packages on a timeline showing progress towards the Target Architecture

B. It contains an assessment of the current architecture requirements

C. It provides for effective communication of the end architecture project to the stakeholders

D. It forms the basis of a contractual agreement between the sponsor and the architecture organization

E. It is sent from the sponsor and triggers the start of an architecture development cycle

Correct Answer: *A*
Reference:
https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap36.html

Community vote distribution
A (100%)

noureldin 10 months, 1 week ago

Selected Answer: A

32.2 Deliverable Descriptions

32.2.7 Architecture Roadmap
Purpose
The Architecture Roadmap lists individual work packages that will realize the Target Architecture and lays them out on a timeline to show progression from the Baseline Architecture to the Target Architecture. The Architecture Roadmap highlights individual work packages' business value at each stage.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap32.html#:~:text=7%20Architecture%20Roadmap-,Purpose,business%20value%20at%20each%20stage.

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

32.2.7 Architecture Roadmap
Purpose
The Architecture Roadmap lists individual work packages that will realize the Target Architecture and lays them out on a timeline to show progression from the Baseline Architecture to the Target Architecture. The Architecture Roadmap highlights individual work packages' business value at each stage. Transition Architectures necessary to effectively realize the Target Architecture are identified as intermediate steps. The Architecture Roadmap is incrementally developed throughout Phases E and F, and informed by readily identifiable roadmap components from Phase B, C, and D within the ADM.

upvoted 2 times

Question #328 *Topic 1*

Which part of the TOGAF standard provides a full description of each architecture phase?

A. Architecture Capability Framework

B. Architecture Development Method

C. ADM Guidelines and Techniques

D. Enterprise Continuum & Tools

Correct Answer: *B*
Reference:
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap08.html

Community vote distribution

B (100%)

noureldin 10 months, 1 week ago

Selected Answer: B

2.4 Architecture Development Method

Phases within the ADM are as follows:
* The Preliminary Phase
* Phase A: Architecture Vision
* Phase B: Business Architecture
* Phase C: Information Systems Architectures
* Phase D: Technology Architecture
* Phase E: Opportunities & Solutions
* Phase F: Migration Planning
* Phase G: Implementation Governance
* Phase H: Architecture Change Management
* Requirements Management

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap02.html#:~:text=The%20TOGAF%20standard%20is%20an,set%20of%20existing%20architecture%20assets.

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: B

B. Architecture Development Method

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

upvoted 1 times

Question #329 *Topic 1*

Complete the sentence. The Architecture Landscape is divided into levels, Strategic Architectures, _____

A. Segment Architectures, and Capability Architectures

B. Solution Architectures, and Corporate Architectures

C. Gap Architectures, and Target Architectures

D. Transitional Architectures, and Incremental Architectures

E. Baseline Architectures, and To Be Architectures

Correct Answer: *A*
Reference:
https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap41.html

Community vote distribution

A (100%)

noureldin 10 months, 1 week ago

Selected Answer: A

20.2 Architecture Landscape
Levels provide a framework for dividing the Architecture Landscape into three levels of granularity:

Strategic Architecture provides an organizing framework for operational and change activity and allows for direction setting at an executive level.
Segment Architecture provides an organizing framework for operational and change activity and allows for direction setting and the development of effective architecture roadmaps at a program or portfolio level.
Capability Architecture provides an organizing framework for change activity and the development of effective architecture roadmaps realizing capability increments.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap20.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

19.2 Architecture Landscape
Levels provide a framework for dividing the Architecture Landscape into three levels of granularity:

Strategic Architecture provides an organizing framework for operational and change activity and allows for direction setting at an executive level.
Segment Architecture provides an organizing framework for operational and change activity and allows for direction setting and the development of effective architecture roadmaps at a program or portfolio level.
Capability Architecture provides an organizing framework for change activity and the development of effective architecture roadmaps realizing capability increments.

upvoted 1 times

Question #330 *Topic 1*

Complete the sentence. Two of the four architecture domains that are subsets of an overall Enterprise Architecture are Business and Technology, the other two are Application and _____

A. Vision

B. Transition

C. Segment

D. Capability

E. Data

Correct Answer: *E*
Reference:
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap04.html

Community vote distribution

E (100%)

noureldin 10 months, 1 week ago

Selected Answer: E

3.11 Architecture Domain
The architectural area being considered. The TOGAF framework has four primary architecture domains: business, data, application, and technology.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap03.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

hint - BDAT

upvoted 1 times

Question #331 *Topic 1*

In which phase of the ADM cycle do building blocks become implementation-specific?

A. Business Architecture

B. Data Architecture

C. Architecture Vision

D. Opportunities and Solutions

E. Technology Architecture

Correct Answer: *D*

Reference:

http://www.ict.griffith.edu.au/~bernus/taskforce/archive/togaf/togaf4/section4.htm

Community vote distribution

D (100%)

noureldin 10 months, 1 week ago

Selected Answer: D

Building Block Specification Process in the ADM:
Finally in Phase D "Opportunities and Solutions" the building blocks become more implementation specific as Solution Building Blocks.

http://www.opengroup.org/public/arch/p4/bbs/bbs_adm.htm

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

hint - phase E

upvoted 1 times

Question #332 *Topic 1*

Which of the following best describes an architectural change categorized as a re-architecting change?

A. A change to re-align with the business strategy

B. A change to increase investment in order to create new value for exploitation

C. A change to reduce costs

D. A change to derive additional value from the existing investment

Correct Answer: *B*

Reference:

http://pubs.opengroup.org/architecture/togaf8-doc/arch/chap14.html

Community vote distribution

B (100%)

noureldin 10 months, 1 week ago

Selected Answer: B

15.5 Approach
15.5.2 Enterprise Architecture Change Management Process
and a re-architecting change is driven by a requirement to increase investment in order to create new value for exploitation.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap15.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

15.5.2 Enterprise Architecture Change Management Process
simplification change - to an architecture is often driven by a requirement to reduce investment
incremental change - It is driven by a requirement to derive additional value from existing investment
re-architecting change - It is driven by a requirement to increase investment in order to create new value for exploitation.

Simplification change: a simplification change can normally be handled via change management techniques
Incremental change: an incremental change may be capable of being handled via change management techniques, or it may require partial re-architecting, depending on the nature of the change (see 15.5.3 Guidelines for Maintenance versus Architecture Redesign for guidelines)
Re-architecting change: a re-architecting change requires putting the whole architecture through the architecture development cycle again

upvoted 1 times

Question #333 *Topic 1*

In Phase D of the ADM cycle, if you are following the order of the steps defined and the current step is to perform gap analysis, what is the next step?

A. Develop Baseline Architecture

B. Define candidate roadmap components

C. Create Architecture Definition Document

D. Resolve impacts across the Architecture Landscape

E. Conduct formal Stakeholder review

Correct Answer: *B*
Reference -
http://pubs.opengroup.org/architecture/togaf91-doc/arch/chap12.html

Community vote distribution

B (100%)

noureldin 10 months, 1 week ago

Selected Answer: B

12.4 Steps
The steps in Phase D are as follows:

12.4.1 Select Reference Models, Viewpoints, and Tools
12.4.2 Develop Baseline Technology Architecture Description
12.4.3 Develop Target Technology Architecture Description
12.4.4 Perform Gap Analysis
12.4.5 Define Candidate Roadmap Components
12.4.6 Resolve Impacts Across the Architecture Landscape
12.4.7 Conduct Formal Stakeholder Review
12.4.8 Finalize the Technology Architecture
12.4.9 Create Architecture Definition Document

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap12.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

The steps in Phase D are as follows:

11.3.1 Select Reference Models, Viewpoints, and Tools
11.3.2 Develop Baseline Technology Architecture Description
11.3.3 Develop Target Technology Architecture Description
11.3.4 Perform Gap Analysis
11.3.5 Define Candidate Roadmap Components
11.3.6 Resolve Impacts Across the Architecture Landscape
11.3.7 Conduct Formal Stakeholder Review
11.3.8 Finalize the Technology Architecture
11.3.9 Create the Architecture Definition Document

upvoted 1 times

Question #334 *Topic 1*

Which of the following does the TOGAF ADM recommend for use in developing an Architecture Vision document?

A. Architecture Principles

B. Requirement Management

C. Interoperability Analysis

D. Business Scenarios

E. Gap Analysis

Correct Answer: *A*

Community vote distribution

D (100%)

b4c Highly Voted 3 years, 1 month ago

This should be Business Scenarios, answer D

upvoted 16 times

NithinJames Most Recent 9 months, 2 weeks ago

Selected Answer: D

Business Scenarios

upvoted 1 times

noureldin 10 months, 1 week ago

Selected Answer: D

6.3 Steps
6.3.8 Develop Architecture Vision

components of the solution and how the solution will result in benefit for the enterprise.
Business scenarios are an appropriate and useful technique to discover and document business requirements, and to articulate an Architecture Vision that responds to those requirements. Business scenarios may also be used at more detailed levels of the architecture work (e.g., in Phase B) and are described in the TOGAF® Series Guide: Business Scenarios.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap06.html#tag_06_03_08

upvoted 1 times

Banzaaai 1 year ago

Selected Answer: D

D. Business Scenarios

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Wrong Answer

Correct Answer --- D (Business Scenarios)

6.3.8 Develop Architecture Vision
Business scenarios are an appropriate and useful technique to discover and document business requirements, and to articulate an Architecture Vision that responds to those requirements. Business scenarios may also be used at more detailed levels of the architecture work (e.g., in Phase B) and are described in the TOGAF® Series Guide: Business Scenarios.

upvoted 1 times

tushmish 1 year, 4 months ago

D is correct
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap06.html#tag_06_03_08

upvoted 1 times

sve306 1 year, 8 months ago

Selected Answer: D

Multiple business scenarios may be used to generate a single Architecture Vision

upvoted 2 times

youthanasia 2 years, 4 months ago

It's stated numerous times in the Personal Standard that this is Business Scenarios. For example. On P73 for the Architecture vision. States: Multiple business scenarios may be used to generate a single Architecture Vision

upvoted 2 times

Question #335

Topic 1

Which of the following best describes the Standards Information Base?

A. A repository area that defines the parameters, structures, and processes to support governance.

B. A repository area that describes the organization specific architecture framework and methodologies.

C. A repository area that provides guidelines, templates, and pattern used to create new architectures.

D. A repository area that lists a set of specifications to which architectures must conform

E. A repository area that provides a record of the governance activity across the enterprise.

Correct Answer: *D*

Reference -

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap41.html

Community vote distribution

D (100%)

noureldin 10 months, 1 week ago

Selected Answer: D

41.4 Standards Information Base
41.4.1 Overview
The Standards Information Base provides a repository area to hold a set of specifications, to which architectures must conform.
Establishment of a Standards Information Base provides an unambiguous basis for architectural governance because:
• The standards are easily accessible to projects and therefore the obligations of the project can be understood and planned for
• Standards are stated in a clear and unambiguous manner, so that compliance can be objectively assessed

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap41.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

upvoted 1 times

Question #336 *Topic 1*

Which of the following best describes the purpose of the Architecture Definition Document?

A. To act as a deliverable container for artifacts created during a project

B. To ensure that architecture information is communicated to the right stakeholders at the right time

C. To provide a high-level view of the end architecture product

D. To govern the architecture throughout its implementation process

E. To show progression of change from the Baseline Architecture to the Target Architecture

Correct Answer: *A*
Reference -
https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap36.html

Community vote distribution
A (100%)

noureldin 10 months, 1 week ago

Selected Answer: A
36.2 Deliverable Descriptions

36.2.3 Architecture Definition Document
Purpose
The Architecture Definition Document is the deliverable container for the core architectural artifacts created during a project and for important related information.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap36.html
upvoted 2 times

Banzaaai 1 year ago

Selected Answer: A
A. To act as a deliverable container for artifacts created during a project
upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago
Correct Answer

32.2.3 Architecture Definition Document
Purpose
The Architecture Definition Document is the deliverable container for the core architectural artifacts created during a project and for important related information. The Architecture Definition Document spans all architecture domains (business, data, application, and technology) and also examines all relevant states of the architecture (baseline, transition, and target).
upvoted 1 times

Question #337 *Topic 1*

Which of the following is an objective of Phase G, Implementation Governance?

A. Establish the resources for architecture governance

B. Develop the Target Technology Architecture

C. Ensure conformance for the target architecture

D. Operate the governance framework

E. Finalize the Implementation and Migration Plan

Correct Answer: *C*
Reference -
http://pubs.opengroup.org/architecture/togaf8-doc/arch/chap13.html

Community vote distribution

C (100%)

noureldin 10 months, 1 week ago

Selected Answer: C

14.1 Objectives
The objectives of Phase G are to:

Ensure conformance with the Target Architecture by implementation projects
Perform appropriate Architecture Governance functions for the solution and any implementation-driven architecture Change Requests.

https://pubs.opengroup.org/architecture/togaf9-doc/m/chap14.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

14.1 Objectives
The objectives of Phase G are to:

Ensure conformance with the Target Architecture by implementation projects
Perform appropriate Architecture Governance functions for the solution and any implementation-driven architecture Change Requests

upvoted 1 times

Question #338 *Topic 1*

During a TOGAF ADM cycle, an architecture can be denoted as Version 1.0. What does this indicate?

A. A draft, detailed architecture

B. A formally reviewed, detailed architecture

C. A formally reviewed, preliminary architecture

D. A preliminary outline architecture

E. A high-level outline architecture

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 10 months, 1 week ago

Selected Answer: B

Table 4-1: ADM Version Numbering Convention

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap04.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

upvoted 1 times

Question #339 *Topic 1*

According to the TOGAF standard, what term describes an individual with an interest in a system?

A. Sponsor

B. Consumer

C. Lead architect

D. Stakeholder

Correct Answer: *D*

Reference -

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap03.html#tag_03_72

Community vote distribution

D (100%)

noureldin 10 months, 1 week ago

Selected Answer: D

3.72 Stakeholder

An individual, team, organization, or class thereof, having an interest in a system.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap03.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

3.72 Stakeholder
An individual, team, organization, or class thereof, having an interest in a system.

upvoted 1 times

Question #340 *Topic 1*

Which of the following describes an objective of the Preliminary Phase?

A. Ensure conformance requirements for the target architecture are defined

B. Develop the Implementation and Migration Plan

C. Operate the governance framework

D. Establish the architecture governance processes

E. Develop the Architecture Vision document

Correct Answer: *D*
Reference -
https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap06.html

Community vote distribution
D (100%)

noureldin 10 months, 1 week ago

Selected Answer: D
6.1 Objectives
2-Establish the Architecture Capability:
Define and establish the detailed process and resources for architecture governance

https://pubs.opengroup.org/architecture/togaf91-doc/m/chap06.html#:~:text=The%20objectives%20of%20the%20Preliminary,affected%20by%20the%20Architecture%20Capability
upvoted 3 times

PrashanttheCloudMaster 1 year, 4 months ago
Correct Answer

5.1 Objectives
The objectives of the Preliminary Phase are to:

Determine the Architecture Capability desired by the organization:
Review the organizational context for conducting Enterprise Architecture
Identify and scope the elements of the enterprise organizations affected by the Architecture Capability
Identify the established frameworks, methods, and processes that intersect with the Architecture Capability
Establish Capability Maturity target
Establish the Architecture Capability:
Define and establish the Organizational Model for Enterprise Architecture
Define and establish the detailed process and resources for Architecture Governance
Select and implement tools that support the Architecture Capability
Define the Architecture Principles
upvoted 2 times

Question #341 *Topic 1*

In which ADM phase is the Implementation and Migration Plan coordinated with other activities in the enterprise?

A. Phase A

B. Phase G

C. Phase E

D. Phase H

E. Phase F

Correct Answer: *E*
Reference -
https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap14.html

Community vote distribution

E (100%)

noureldin 10 months, 1 week ago

Selected Answer: E

13.1 Objectives
Ensure that the Implementation and Migration Plan is co-ordinated with the enterprise's approach to managing and implementing change in the enterprise's overall change portfolio

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap13.html

upvoted 3 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

3.1 Objectives
The objectives of Phase F are to:

Finalize the Architecture Roadmap and the supporting Implementation and Migration Plan
Ensure that the Implementation and Migration Plan is co-ordinated with the enterprise's approach to managing and implementing change in the enterprise's overall change portfolio
Ensure that the business value and cost of work packages and Transition Architectures is understood by key stakeholders

upvoted 2 times

Question #342 *Topic 1*

Scenario -
Please read this scenario prior to answering the Question
You are serving as the Lead Architect for an Enterprise Architecture project team within a multinational oil and gas corporation. It is organized into two major business groupings:
-Upstream operations which include exploration for crude oil and natural gas and operating the infrastructure necessary to deliver oil and gas to the market.
-Downstream operations which include the manufacturing, distribution and marketing activities for oil products and chemicals
Safety is a priority for the company, with the aim to ensure it causes zero harm to people and the environment. The company has to satisfy the regulatory requirements of each of the countries it operates in.
The downstream business generates a third of the company's profits worldwide and includes more than 30,000 petrol stations and various oil refineries. In some countries it also includes oil refining, a retail petrol station network, lubricants manufacture and marketing, industrial fuel and lubricants sales. The practice for the downstream business has been to operate locally, managed by local "operating companies".
The Governing Board is concerned about the risk posed by operating in this complex global environment with a large part of the downstream business represented by local operating companies. As a result, the Chief Executive Officer (CEO) has appointed a Chief Compliance Officer (CCO) to be responsible for overseeing and managing compliance issues for the corporation. The CCO reports directly to the CEO.
The CCO has approved the expenditure of resources to establish an Enterprise Architecture program, and has mandated the use of the TOGAF standard as the framework. He has requested to be informed about the status of downstream operations that could impact regulatory compliance. He also wants the corporate legal staff and auditors to analyze all proposed new downstream operations to ensure that they are within the legal guidelines for each country. In addition, the local operating companies should be able to see that the architecture is appropriate for their needs.
The architecture project team has worked with the sponsor to complete a detailed Request for Architecture Work providing the high level project description. As the project commences the next phase, the necessary approvals from corporate and line management have been received.
Refer to the Scenario -
You have been asked to recommend an approach that would enable the development of an architecture that addresses the needs of the Chief Compliance
Officer, legal staff, auditors and the local operating companies.
Based on the TOGAF standard, Version 9.2, which of the following is the best answer?

A. You recommend that a set of models be created for each project architecture that can be used to ensure that the system will be compliant with the local regulations. A formal review should be held with the stakeholders to verify that their concerns have been properly addressed by the models.

B. You recommend that an analysis of the stakeholders is undertaken, including development of a Stakeholder Map. This will allow the architects to define groups of stakeholders who have common concerns. The concerns and relevant viewpoints should be defined for each group of stakeholders, and recorded in the Architecture Vision document.

C. You recommend that the ArchiMate modeling language is used to create a set of models that can be applied uniformly across all architecture projects. Each architecture should then be defined based on this fixed set of models. All concerned parties can then examine the models to ensure that their needs have been addressed.

D. You recommend that a Communications Plan be created to address the powerful and influential stakeholders. This plan should include a report that summarizes the key features of the architecture with respect to each location and reflect the stakeholders' requirements. You will check with each stakeholder that their concerns are being addressed.

Correct Answer: *B*

Community vote distribution

B (100%)

SonyJ 8 months, 3 weeks ago
why there are two different answers?
upvoted 1 times

noureldin 10 months, 1 week ago
Selected Answer: B
Answer is B because of the Stakeholder Map, an essential item to deal with all the relevant stakeholders
upvoted 2 times

Banzaaai 1 year ago

Selected Answer: B

of a Stakeholder Map

upvoted 1 times

supratip 1 year, 1 month ago

Selected Answer: B

Multiple stakeholder concerns is 'stakeholder map'

upvoted 1 times

Question #343 *Topic 1*

Scenario -
Please read this scenario prior to answering the Question
You are serving as an Enterprise Architect at a large aerospace company. It designs, manufactures and sells civil and military aviation products worldwide and manufactures in multiple countries both inside and outside of the European Union. The company has grown rapidly by acquisition and has inherited numerous different procurement processes and related IT systems.
Recently, several procurement processes, within the civil aviation business, have had problems related to the timing of purchases, which has led to excess inventory. The Vice President in charge of Supply Chain Management has made the decision to consolidate and reduce redundant procurement processes and systems. He has committed to the CEO that the business will move to a "Just-in-time" procurement system so as to keep inventory costs low.
The TOGAF standard is used for internal Enterprise Architecture activities. At present, there are no architectural assets in the Architecture Repository related to this initiative. All assets will need to be acquired, customized, or created from scratch. The company prefers to implement commercial off the shelf package applications with little customization. The CIO, who is the project sponsor, has stated that she is not concerned about preserving the existing procurement processes or systems.
This project is using an iterative approach for executing the Architecture Development Method (ADM). The architecture development project has completed the
Architecture Vision Phase and has started a number of iteration cycles to develop the Architecture. As a packaged application is being considered, the next iteration will include both the Business and Application Architectures.
Stakeholder concerns that should be addressed by these architectures include:
1. What groups of people should be involved in procurement-related business processes?
2. What applications will these groups use once the architecture development is complete?
3. What non-procurement applications will need to be integrated with the new procurement applications?
4. What are the dependences between the non-procurement and the new procurement applications?
Refer to the Scenario -
[Note: You may need to refer to the Architectural Artifacts chapter, section 31.6 (located in Part IV) within the reference text in order to answer this question.]
You have been asked to identify the most appropriate catalogs, matrices, and diagrams to support the next iteration of Architecture development. Based on the TOGAF standard, Version 9.2, which of the following is the best answer?

A. You would describe the Baseline Business Architecture with a Baseline Business Process catalog, and an Object lifecycle catalog. You would describe the Baseline Application Architecture with an Interface catalog and a Technology Portfolio catalog.

B. You would describe the Baseline Business Architecture with an Organization/Actor catalog, and a Business Service/Function catalog, and a Data Entity/ Business Function matrix. You would describe the Baseline Application Architecture with an Application Portfolio catalog and an Application/Function matrix.

C. You would describe the Target Business Architecture with a Business Interaction matrix, and a Business Service/Function catalog. You would describe the Target Application Architecture with an Application Communication diagram, an Application/Organization matrix, an Application Interaction matrix and an Interface catalog.

D. You would describe the Target Business Architecture with a Business Service/Function catalog, an Organization/Actor catalog, and Data Lifecycle diagrams. You would describe the Target Application Architecture with Application Communication diagrams, an Application Interaction matrix, and an Application Portfolio catalog.

Correct Answer: *D*

Community vote distribution

EulaGaf Highly Voted 2 years, 1 month ago
Correct Answer: C
In answer D is not correct "Business Architecture with Data Lifecycle diagrams". It is a Phase C Information Systems - diagram
upvoted 5 times

eofloop Most Recent 1 month, 2 weeks ago
Answer is C
upvoted 1 times

noureldin 10 months, 1 week ago
Selected Answer: C

The answer should be C Business Interaction matrix - meets criteria 1 Interface catalog - meets 4 The purpose of the Interface catalog is to scope and document the interfaces between applications to enable the overall dependencies between applications to be scoped as early as possible.

upvoted 3 times

Banzaaai 1 year ago

Selected Answer: C

You would describe the Target Business Architecture with a Business Interaction matrix, and a Business Service/Function catalog

upvoted 2 times

harofe2121 1 year, 3 months ago

Selected Answer: D

What groups of people should be involved in procurement-related business processes
Organization/Actor Catalog
The purpose of the Organization/Actor catalog is to capture a definitive listing of all participants that interact with IT, including users and owners of IT systems

What applications will these groups use once the architecture development is complete?
Application Portfolio Catalog
The purpose of this catalog is to identify and maintain a list of all the applications in the enterprise.

Based on this I think the answer is D

upvoted 2 times

Monkeyhead 1 year, 4 months ago

C is the correct answer

upvoted 1 times

Nicholas_The_King_Kong 1 year, 4 months ago

I also think it is C that is more accurate to the need described.

upvoted 1 times

RVR 2 years, 4 months ago

Its section 35.6

upvoted 1 times

Question #344 *Topic 1*

Scenario -
Please read this scenario prior to answering the Question
You are working as a consultant to the Chief Architect at an intelligence and security organization responsible for securing government communications and information systems. These provide real-time, highly secure communication of voice, video, and message data to remote locations around the world. The agency has recently received information from intelligence sources that the current encryption protocols may no longer be secure. In response, a program is underway to upgrade the systems.
The agency has an established Enterprise Architecture (EA) capability based on the TOGAF standard. The Executive Director of the agency is the sponsor of the
EA capability.
Since reliable, high-performance, and secure communications are essential to preserving national security, the Executive Director has placed more stringent requirements for the architecture of the upgraded systems. It must be able to provide assurance and verification of specific performance measures on the key services that are most crucial for system operation. Focusing on these service-level details and specific measurements, will allow stricter requirements to be enforced in service contracts. It will also provide a high degree of assurance that necessary performance is being delivered and that notifications will occur if any critical service fails to perform as required.
A portion of the program budget has been allocated to context a review of the EA. The scope of the review is to evaluate the processes, content and governance of the EA capability to ensure that the higher target performance and service levels required by the upgraded system can be achieved.
The Chief Architect has noted that the core EA artifacts that have been in use are not able to describe these new capabilities. The artifacts do not have explicit provisions for defining the in-depth measurement requirements regarding specific services required for the system. She has learned that certain services within the current system have service measurement implementations that match some of the new requirements, but they are only used in a few areas.
Recent EA efforts at another national agency have produced generalized high-performance communication system models to realize similar requirements in a critical defense system involving secure communications. It is possible that these models may be useful for the upgrade program.
Refer to the Scenario -
[Note: You may need to refer to the Content Metamodel chapter, section 30.4 (located in Part IV) of the reference text in order to answer this question.]
You have been asked to make recommendations for tailoring the Architecture Content Metamodel to accommodate the requirements of the upgraded system.
Based on the TOGAF standard, which of the following is the best answer?

A. You recommend that a Communications Engineering view is created using the infrastructure consolidation extension from the Architecture Content Metamodel. This view will allow architects to align the needed performance measurement communications across the system. This will support the stringent performance measurements needed for the more detailed governance views required for the upgraded system, making the interfaces to the communication and network layer of the architecture highly visible at the application level.

B. You recommend that the services extension be incorporated into the Architecture Content Metamodel. By using this extension, the service model is no longer constrained by what is expected in typical business service definitions, allowing more flexibility for adding customized models to support the more stringent measurement requirements. The services extension can also be used to map terminology between the business services and the application components.

C. You recommend that the motivation and governance extension are incorporated into the Architecture Content Metamodel. Using these extensions will allow modeling the goals, objectives and drivers for the architecture, linking them to service levels and more detailed governance models. This will also enable the ability to re-use existing profiles, customizing them for the various service contracts involved.

D. You recommend all of the extensions be incorporated into the Architecture Content Metamodel. The full Content Metamodel will enable the EA team to capture and categorize all the important additional data needed to support the performance and measurement objectives linked to these artifacts. Once the new repository content has been implemented, on- demand queries can be used to generate a customized governance stakeholder view that isolates the artifacts and data needed to assess measurement for any particular service. If this view is found to be inadequate for the governance concerns, the service models within those artifacts can be expanded.

Correct Answer: *B*

Community vote distribution

C (100%)

PratsMic 1 month, 2 weeks ago

Its got to be governance - > C
https://sparxsystems.com/enterprise_architect_user_guide/14.0/model_domains/acm_governance_extension.html
SERVICES is more to align / have a common understanding to aligning to business services
https://sparxsystems.com/enterprise_architect_user_guide/14.0/model_domains/services_extension.html
upvoted 1 times

CakeBake 4 months, 3 weeks ago
Why not D?
upvoted 1 times

noureldin 10 months ago
Selected Answer: C
One Guy mentioned that:
Answer is C I got this question and got 100%
Because :
Governance extension: 1 The ability to apply measures to objectives and then link those measures to services 2 The ability to apply contracts to service communication or service interactions with external users and systems 3 The ability to define re-usable service qualities defining a service-level profile that can be used in contracts 4 Creation of additional diagrams to show ownership and management of systems scenario requires "high-performance-criteria, in depth measures" (1) "high-performance/secure communications contract" (2) "certain services within the current system have service measurement implemenations that match some of the new requirements, but they are only used in a few areas." (3)
upvoted 2 times

Banzaaai 1 year ago
Selected Answer: C
motivation and governance extension are incorporated into the Architecture Content Metamodel.
upvoted 1 times

nem 1 year, 1 month ago
Selected Answer: C
I agree C is the best answer since the focus is on the service-levels measurements and the definition of service contracts
upvoted 1 times

harofe2121 1 year, 3 months ago
Selected Answer: C
As we have a confirmation in the scenario"She has learned that certain services within the current system have service measurement implementations that match some of the new requirements, but they are only used in a few areas."
That what is required is already available but utilized in few areas and hence I think there is no need for using the service extension and hence answer B can be excluded.
Out of the rest 3 I think C makes the best sense as to what is expected from the scope of the review "is to evaluate the processes, content and governance"
upvoted 1 times

youthanasia 2 years, 4 months ago
I agree, Answer C is more fitting. We have the ability to re-use service profiles in governance and business services in a more structured fashion, allowing
compromise service levels to be defined with Motivation.
upvoted 2 times

RVR 2 years, 4 months ago
Believe C. is a more balanced answer considering budget, requirement around service measurement implementations already in place, other models available, and in-depth measurement requirements to be included.
upvoted 2 times

Question #345 *Topic 1*

Scenario -
Please read this scenario prior to answering the Question
Your role is that of Lead Enterprise Architect for a chain of convenience stores. The chain includes over 15,000 retail outlets throughout the Asia-Pacific region.
Each store in the chain is an independently owned and operated franchise. The stores operate 24 hours a day and 7 days a week. Many of the stores have been with the franchise for more than 10 years and still use the original IT systems deployed at that time.
The CEO of the chain has stated his concerns about the inefficiencies of the current systems and identified the need to change. He has defined a new strategic vision that will enhance the business by providing its franchisees new services to help them compete with other retail outlets and online retailers. This strategy is part of the long-term commitment to enhance the brand image and increase revenue for the chain. He has also stated that he expects improved financial results by the end of the current fiscal year.
These changes will provide the chain with improved products, and more efficient operations. The stores will also act as delivery and return locations for a large online retailer which will further increase the number of potential customers. The addition of a corporate-wide data warehouse will provide analytics that will enable the marketing group to improve its ability to target advertising and new products to specific regions.
The chain has a mature Enterprise Architecture practice based in its headquarters and uses the TOGAF standard as the method and guiding framework. The CIO is the sponsor of the activity.
The Chief Architect engaged the services of a leading consulting firm that specializes in business strategy. An initial study has been conducted to identify the strategic changes needed to implement the CEO's vision. This recently completed with approval of a strategic architecture encompassing the entire chain, including detailed requirements and recommendations.
Based on the recommendations from the initial study, the decision for the chain to adopt a packaged suite of integrated applications that is tailored to the needs of the franchise has been taken.

Refer to the scenario -
You have been asked by the Chief Architect to propose the best approach for architecture development to realize the CEO's vision.
Based on TOGAF, which of the following is the best answer?

A. You propose that the target architecture is defined first, followed by transition planning. This is because the vision is well understood and the strategic architecture agreed. The target first approach will ensure that the current problems and inefficiencies of the baseline architecture are not carried forward, and that the proposed solution addresses the requirements identified in the initial study.

B. You propose that this engagement define the baseline architecture first in order to assess the current infrastructure capacity and capability. The initial priority is to understand the proble,. Then the focus should be on transition planning and architecture deployment. This will identify requirements to ensure that the projects are sequenced in an optimal fashion so as to realize the vision.

C. You propose that the team focus on architecture definition, with a specific emphasis on understanding the strategic change parameters of the business strategy. Once understood, the team will be in the best position to identify the requirements, drivers, issues, and constraints for this engagement. You would ensure that the target architecture addresses non-functional requirements so as to ensure the target architecture is robust and secure.

D. You propose that the team focus on defining the target architecture by going through the architecture definition phases (B-D). This is because the initial study identified the need to change. This will ensure that the change can be defined in a structured manner and address the requirements needed to realize the vision.

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 10 months ago

Selected Answer: A

One guy mentioned that:
Hi Guys,

I just came from the exam, I got this question , answered with B and got 100% in the exam result.
so dont think after B 😀
Because:
it should be A as its more comprehensive. In any case When defining target Architecture u have to follow BDAT

upvoted 1 times

noureldin 10 months ago

A is correct

upvoted 1 times

Banzaaai 1 year ago

Selected Answer: A

target architecture is defined first

upvoted 1 times

nem 1 year, 1 month ago

Selected Answer: A

This is similar to other questions. A is the best answer. Target architecture first approach then transition planning.

upvoted 1 times

EulaGaf 2 years, 1 month ago

Sorry Correct Answer A

upvoted 2 times

EulaGaf 2 years, 1 month ago

Correct Answer D

upvoted 1 times

Question #346 *Topic 1*

Scenario:
Please read this scenario prior to answering the question
Your role is that of a consultant to the Lead Enterprise Architect in a company that speicializes in luxury electric cars and their powertrain components, and also produces battery-charging equipment. It has its own distribution network, its own showrooms, and sells directly to customers via the internet. The company has four manufacturing facilities, two in the North America, one in Europe, and one in Asia.
A challenge that the company is facing to scale up the number of vehicles coming off the production line to meed customer demand, while maintaining quality. At the moment there are supply chain storages for key electronic components related to the autonomous drive system. In response the this, the research arm of the company has pioneered the development of a new self-driving platform. This new design uses common off-the-shelf components that will allow for a significant increase in overall vehicle production. This new design is ready to go into production.
The company has a mature Enterprise Architecture practice that is supported by a cross-functional Architecture Board. The TOGAF standard is used for developing the automated manufacturing process and systems used to design, manufacture and test the new design. The Chief Information Officer and the Chief
Operating Officer co-sponsor the Enterprise Architecture program.
As part of putting the new self-driving platform into production, adjustments to the automated assembly processes need to be made. A pilot architecture project at a single location has defined an updated approach for controlling the automated test systems used to perform final quality assurance. The Chief Engineer, sponsor of the activity, and the Architecture Board have approved the plan for immediate implementation at each plant.
Architecture Contracts have been developed that detail the work needed to implement and deploy the new automated test system controller for each location. The
Chief Engineer has expressed concern that a uniform process be employed at each location to ensure consistency and quality.

Refer to the Scenario -
The Lead Enterprise Architect has asked you to recommend the best approach to address the Chief Engineer's concern.
Based on the TOGAF standard, which of the following is the best answer?

A. You create an Architecture Contract to manage and govern the implementation and migration process. If the contract is issued to an external party, you ensure that it is a fully enforceable legal contract. For internal development projects, you decide it is adequate to utilize a memorandum of understanding between the Architecture Board and the implementation organization. You recommend that if a deviation from the Architecture Contract is detected, the Architecture Board grant a dispensation to allow the implementation organization the ability to customize the process to meet their local needs.

B. You use the Architecture Contracts to manage the architecture governance processes for the project across the locations. You deploy monitoring tools to assess the performance of each completed drive assembly at each location and develop change requirements if necessary. You recommend that if a deviation from the contract is detected, the Architecture Board should modify the Architecture Contract to allow the implementation organization the ability to customize the process to meet their local needs. As a result, you then issue a new Request for Architecture Work to implement the modified Architecture Definition.

C. You create an Architecture Contract to manage and govern the implementation and migration process at each location. For internal development projects, you issue a memorandum of understanding between the Architecture Board and the implementation organization. For contracts issued to an external party, you ensure that it is a fully enforceable legal contract. You ensure that the Architecture Board reviews all deviations from the Architecture Contract, and considers whether or not to grant a dispensation to allow the implementation organization to customize the process to meet their local needs.

D. You review the applicable Architecture Contract for each location, ensuring that it addresses the project objectives, effectiveness metrics, acceptance criteria, and risk management. In cases where the contract is issued to an external party, you ensure that it is a legally enforceable contract. You schedule compliance reviews at key points in the implementation process to ensure that the work is proceeding in accordance with the Architecture Definition. You ensure that the Architecture Board reviews all deviations from the Architecture Contract, and considers whether or not to grant a dispensation to allow the implementation organization to customize the process to meet their local needs.

Correct Answer: *A*

Community vote distribution

ppoulop Highly Voted 2 years, 8 months ago
D seems the correct one to me
upvoted 7 times

OCHT Most Recent 4 days, 19 hours ago

Selected Answer: D

Given the Chief Engineer's concern for a uniform process to ensure consistency and quality, Option D seems the best fit. It ensures that the Architecture Contract addresses the project objectives, includes compliance reviews at key points, and allows for potential customization if needed, all of which aligns with the need for a uniform process across all locations.

upvoted 1 times

noureldin 10 months ago

Selected Answer: D

Why memorandum of understanding is important to answer or choose C, it is not even TOGAF term, the contract is the memorandum of understanding.

I would say D

upvoted 1 times

NicWorth 10 months, 1 week ago

I would say B as the contract has already been developed. A and C are out as it states you create a Contract but that has already been done according to the question. D doesn't seem 100% right as it talks about external parties but the question does not refer to external parties...

upvoted 1 times

Banzaaai 1 year ago

Selected Answer: D

You review the applicable Architecture Contract for each location

upvoted 1 times

nem 1 year, 1 month ago

Selected Answer: D

Agree with D as the best answer. The concern from the chief engineer is about consistency and quality. Since architecture contracts developed already, compliance review process is the TOGAF way

upvoted 1 times

youthanasia 2 years, 3 months ago

D is correct for me. The architecture contract is in place, so A & C are out, there is no need to create what is already created. For B, what has the performance of drive assembly have to do with with EA, surely this would be handled by the manufacturing team of the drive assembly. D is the only complete answer.

upvoted 3 times

bsi 2 years, 5 months ago

A should be fine.
I was also mislead by anwers, but A is speaking about uniform contract (single). It does not talk about review for each location (like C or D), but only on one Contract covering a concern of uniformity
B is talking about modifying a Contract, which should not happen.....

upvoted 3 times

venksfc 2 years, 10 months ago

C is correct to ensure to address concern that a uniform process be employed at each location to ensure consistency.

upvoted 1 times

jayecho 2 years, 10 months ago

should be C since it covers the relevant concerns

upvoted 3 times

gsneaks76 2 years, 10 months ago

Looks like B to me, contracts already exist and you need to monitor and be able to change if need be

upvoted 1 times

bsi 2 years, 5 months ago

I fully agree that contracts exists so we could discard A and C.
But D looks more detailed than B.
I would go for D.

upvoted 5 times

bsi 2 years, 5 months ago

I wrote it and upper comment ("I fully agree.... ") is wrong - please do not confirm this or previous comment :)

upvoted 1 times

Question #347 *Topic 1*

Scenario -
You are serving as the Lead Enterprise Architect for a chain of convenience stores. The stores operate 24 hours a day and 7 days a week and use cloud-based point-of-sale (POS) technology to manage their sales and inventory. Cloud-based POS systems store all user data, including sales and inventory in a remote server.
The cloud-based systems collect real-time data to support ordering and product selection decisions including the tailoring of product assortment based on sales history, customer demographics as well as the next day's weather forecast. In many cases, several stores are located in neighboring areas. This strategy makes distribution to each store cheaper, as well as making multiple deliveries per day possible. The stores also act as self-service delivery locations for a large online retailer which further increases the number of potential customers entering the stores.
An Enterprise Architecture practice exists within the company, with the CEO and CIO as joint sponsors. They have decided to adopt the TOGAF standard within the practice and the first project is to restructure the Enterprise Architecture so that it can better support the existing environment and accommodate future changes of strategy within the company.
The CIO has stated that the following issues also need to be addressed in the restructuring:
- They need to address problems with data quality and inconsistent data in order to support better decision making and analysis.
- The architecture should focus on the needs of the business, not technology
- To remain competitive, new products and promotions must undergo market trials before deployment across the retail chain. Information systems must be able to manage changes and updates without undue delays.

Refer to the Scenario.
[Note: You should assume that the company has adopted the example set of principles that are listed and defined in TOGAF standard, Architecture Principles chapter. You may need to refer to the Architecture Principles chapter, section 20.6 (located in Part III) within the reference text in order to answer this question.]
You have been asked to identify the most relevant architecture principles for the current situation.
Based on the TOGAF standard, Version 9.2, which of the following is the best answer? [Note: The ordering of the principles listed in each answer is not significant.]

A. Requirements Based Change, Responsive Change Management, Data Trustee, Common Vocabulary and Data Definitions, Business Continuity

B. IT Responsibility, Data Security, Ease of Use, Service Orientation, Common Use Applications

C. Maximize Benefit to the Enterprise, Data Trustee, Data is an Asset, Responsive Change Management, Interoperability

D. Data is Accessible, Data is Shared, Interoperability, Requirements Based Change, Control Technical Diversity

Correct Answer: *C*

Community vote distribution

Arockia Highly Voted 2 years, 11 months ago
A is correct.
upvoted 5 times

OCHT Most Recent 4 days, 19 hours ago
Selected Answer: C
While Option A is relevant, Option C seems to better encompass the broader range of requirements outlined in the scenario.
upvoted 1 times

noureldin 10 months ago
Selected Answer: A
I am thinking it is A. Reason given below.
1. The systems should be able to withstand any unforeseen disruptions which might affect day to day operations. – Business Continuity
2. Dependencies between the application components, the application platform, and technology
infrastructure should be minimal and well defined. – Technology Independence
3. The company is adopting the ARTS Operational Data Model
and Data Warehouse Model from the National Retail Federation. This will address past problems
with data quality and inconsistent data – Common Vocabulary and Data Definitions, Data
Trustee
4. systems must be able to manage changes and updates without undue delays. – Responsive Change Management
upvoted 3 times

Banzaaai 1 year ago
Selected Answer: A

A. Requirements Based Change, Responsive Change Management, Data Trustee, Common Vocabulary and Data Definitions, Business Continuity

upvoted 1 times

nem 1 year, 1 month ago

Selected Answer: A

I see many wrong answers which I hope it can be corrected to reflect the experts voting here

upvoted 2 times

ETEO 1 year, 6 months ago

IMO... Answer should be A
Requirements Based Change - foster an atmosphere where the information environment changes in response to the needs of the business (YES)
Responsive Change Management - If people are to be expected to work within the enterprise information environment, that information environment must be responsive to their needs (YES)
Data Trustee - Data Quality (YES)
Common Vocabulary and Data Definitions - Facilitate Data Sharing (YES)
Business Continuity - 24x7 Operation focus (YES)

upvoted 4 times

Nicholas_The_King_Kong 1 year, 4 months ago

I agree with you and I think this is a very similar question to another one with the same answer from there.

upvoted 1 times

EulaGaf 2 years, 1 month ago

Correct Answer: C

upvoted 1 times

sclingam 2 years, 6 months ago

A seems correct

upvoted 2 times

Question #348 *Topic 1*

Scenario -
Your role is consultant to the Lead Architect within a company that manufactures electromechanical devices. The company is organized as independent operational divisions.
The company has a mature Enterprise Architecture (EA) practice and uses the TOGAF standard for the basis of its architecture framework. In addition to the EA program, the company has a number of management frameworks in use, including business planning, portfolio/project management, and operations management. The EA program is sponsored by the CIO.
A strategic architecture has been approved that includes consolidation of multiple Enterprise Resource Planning (ERP) applications that have been operating in several of the divisions' production facilities. The goal is to replace the functionality of the existing applications with a new ERP product running as a single instance in the company's primary data center.
Each division has completed the Architecture Definition documentation required to tailor and configure the environment to meet its own specific manufacturing requirements.
The enterprise architects have analyzed the key corporate change attributes and implementation constraints. A consolidated gap analysis has been completed which has identified the gaps across the Business, Data, Application, and Technology domains.
Using the results of the gap analysis, the architects have reviewed the requirements, dependencies and interoperability requirements needed to integrate the new
ERP environment into the existing environment. The architects have completed the Business Transformation Readiness Assessment started in Phase A. Based on all of these factors they have produced a risk assessment.
The implementation process is estimated to take four years. Because of the risks posed by the complexity of the current environment, a phased approach is needed to implement the target architectures. The Implementation and Migration Plan v0.1, the draft Architecture Roadmap, and the Capability Assessment deliverables are now complete.
Refer to the Scenario.
You have been asked to recommend the next steps to prepare the final Implementation and Migration Plan.
Based on the TOGAF standard, Version 9.2, which of the following is the best answer?

A. You would assess how the plan impacts the other frameworks in use in the organization. The plan should be coordinated with the business planning, portfolio/ project management and operations management frameworks. You would then assign a business value to each project, considering available resources and priorities for the projects. Finally, you would generate the Implementation and Migration Plan.

B. You would apply the Business Value Assessment Technique to prioritize the implementation projects and project increments. The assessment should focus on return on investment and performance evaluation criteria that can be used to monitor the progress of the architecture transformation. You would confirm the Transition Architecture phases using an Architecture Definition Increments Table to list the projects. You would then document the lessons learned and generate the final plan.

C. You would place the strategic Architecture Definition and Transition Architectures under configuration control as part of the ongoing architecture development cycle. This will ensure that the architecture remains relevant and responsive to the needs of the enterprise. You would then produce an Implementation Governance Model to manage the lessons learned prior to finalizing the plan. You recommend that lessons learned be accepted by the Architecture Board as changes to the architecture without review.

D. You would conduct a series of Compliance Assessments to ensure that the implementation team is implementing the architecture according to the contract. The Compliance Assessment should verify that the implementation team is using the proper development methodology. It should include deployment of monitoring tools and ensure that performance targets are being met. If they are not met, then changes to performance requirements should be identified and updated in the Implementation and Migration Plan.

Correct Answer: *A*

Community vote distribution

A (100%)

OCHT 4 days, 19 hours ago

Selected Answer: A

Both options have valid steps, but option A more closely aligns with the sequence and completeness of the steps provided in the TOGAF standard for Phase F: Migration Planning. It includes assessing the impact on other frameworks, assigning business value to each project while considering resources and priorities, and generating the final plan. Therefore, option A is the better answer.

upvoted 1 times

GeorgeLau 6 months ago

The Answer is A. I select A in the exam and got 100%.

upvoted 1 times

Elisa2021 7 months, 1 week ago

Seem like Answer B is more appropriate to the Phase F steps?

upvoted 2 times

Elisa2021 7 months, 1 week ago

Refer to the TOGAF 9.2 Standard Book : Chapter 13.3 Steps

upvoted 1 times

noureldin 10 months ago

Selected Answer: A

Steps:

Confirm Management Framework Interactions for the Implementation and Migration Plan
Assign a Business Value to Each Work Package
Estimate Resource Requirements, Project Timings, and Availability/Delivery Vehicle
Prioritize the migration projects through the conduct of a cost/benefit assessment and risk validation (see 13.3.4 Prioritize the Migration Projects through the Conduct of a Cost/Benefit Assessment and Risk Validation
Confirm Architecture Roadmap and Update Architecture Definition Document
Complete the Implementation and Migration Plan
Complete the Architecture Development Cycle and Document Lessons Learned

https://circle.visual-paradigm.com/docs/togaf-adm-guide-through/phase-f-migration-planning/

upvoted 3 times

Banzaaai 1 year ago

Selected Answer: A

the plan impacts the other frameworks

upvoted 2 times

nem 1 year, 1 month ago

Selected Answer: A

A is right. Phase F steps

upvoted 2 times

Question #349 *Topic 1*

Complete the sentence. In the TOGAF Architecture Content Framework, an artifact that is a list of things is known as a _____.

A. building blocks

B. matrix

C. catalog

D. deliverable

E. diagram

Correct Answer: *C*

Reference:

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap02.html

Community vote distribution

C (100%)

noureldin 10 months ago

Selected Answer: C

An artifact is an architectural work product that describes an aspect of the architecture. Artifacts are generally classified as catalogs (lists of things), matrices (showing relationships between things), and diagrams (pictures of things).

https://www.visual-paradigm.com/guide/togaf/togaf-adm-and-architecture-content-framework/

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

An artifact is an architectural work product that describes an aspect of the architecture
Artifacts are generally classified as catalogs (lists of things), matrices (showing relationships between things), and diagrams (pictures of things). Examples include a requirements catalog, business interaction matrix, and a use-case diagram. An architectural deliverable may contain many artifacts and artifacts will form the content of the Architecture Repository.

upvoted 1 times

Question #350 *Topic 1*

What component of the Architecture Repository represents architecture requirements agreed with the Architecture Board?

A. Architecture Capability

B. Reference Library

C. Architecture Requirements Repository

D. Governance Log

Correct Answer: *C*

Reference:

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap37.html

Community vote distribution

C (100%)

noureldin 10 months ago

Selected Answer: C

37.1 Overview

The Architecture Requirements Repository provides a view of all authorized architecture requirements which have been agreed with the Architecture Board

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap37.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

37.1 Overview
The Architecture Requirements Repository provides a view of all authorized architecture requirements which have been agreed with the Architecture Board

upvoted 1 times

Question #351 *Topic 1*

In which ADM phase does the value and change management process determine the circumstances under which the Architecture Development Cycle will be initiated to develop a new architecture?

A. Phase F

B. Phase E

C. Phase G

D. Phase H

E. Preliminary Phase

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 10 months ago

Selected Answer: D

Phase H: Architecture Change Management
https://pubs.opengroup.org/architecture/togaf8-doc/arch/chap14.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

hint - H --> cHange management

upvoted 1 times

ETEO 1 year, 6 months ago

Refer to Phase H: Architecture Change Management
The change management process once established will determine:
- The circumstances under which the enterprise architecture development cycle will be initiated again to develop a new architecture

upvoted 1 times

Question #352 *Topic 1*

What technique used in Phase B provides stakeholder context into why the organization needs business capabilities?

A. Business Capability Map

B. Organization Map

C. Information Map

D. Value Stream Analysis

Correct Answer: *D*

Reference:

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap07.html

Community vote distribution

D (67%) A (33%)

mig970 3 weeks, 4 days ago

Selected Answer: A

Please note the option given here is Value Stream Analysis which does not exist. Had the option be Value stream Map there could have been confusion. The correct option is Business Capability Mapping.

upvoted 1 times

noureldin 10 months ago

Selected Answer: D

Value Stream Mapping: the breakdown of activities that an organization performs to create the value being exchanged with stakeholders Value stream maps illustrate how an organization delivers value and are in the context of a specific set of stakeholders, and leverage business capabilities in order to create stakeholder value and align to other aspects of the Target Business Architecture.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap07.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

The techniques described in 7.5 Approach can be utilized to progressively decompose a business:

Business Capability Mapping: identifies, categorizes, and decomposes the business capabilities required for the business to have the ability to deliver value to one or more stakeholders

Organization Mapping: a representation of the organizational structure of the business (including third-party domains), depicting business units, the decomposition of those units into lower-level functions, and organizational relationships (unit-to-unit and mapping to business capabilities, locations, and other attributes)

Value Stream Mapping: the breakdown of activities that an organization performs to create the value being exchanged with stakeholders

Value stream maps illustrate how an organization delivers value and are in the context of a specific set of stakeholders, and leverage business capabilities in order to create stakeholder value and align to other aspects of the Target Business Architecture.

upvoted 1 times

supratim3 1 year, 6 months ago

Please note the option given here is Value Stream Analysis which does not exist. Had the option be Value stream Map there could have been confusion. The correct option is Business Capability Mapping. Please refer to https://www.examtopics.com/exams/the-open-group/og0-093/view/36/

upvoted 2 times

SwenySK 1 year, 10 months ago

Value stream maps illustrate how an organization delivers value and are in the context of a specific set of stakeholders, and leverage business capabilities in order to create stakeholder value and align to other aspects of the Target Business Architecture

upvoted 2 times

sclingam 2 years, 6 months ago

Business Capability Mapping: identifies, categorizes, and decomposes the business capabilities required for the business to have the ability to deliver value to one or more stakeholders

upvoted 3 times

Question #353 *Topic 1*

Within the Architecture Continuum, which of the following consists of generic components, inter-relationships, principles and guidelines?

A. Foundation Architecture

B. Common Systems Architecture

C. Transition Architecture

D. Organization-Specific Architecture

E. Industry Architecture

Correct Answer: *A*

Reference:

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap39.html

Community vote distribution

A (100%)

noureldin 10 months ago

Selected Answer: A

Foundation Architecture

A Foundation Architecture consists of generic components, inter-relationships, principles, and guidelines that provide a foundation on which more specific architectures can be built. The TOGAF ADM is a process that would support specialization of such Foundation Architectures in order to create organization-specific models.

https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap39.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

upvoted 1 times

Question #354 *Topic 1*

What are the levels of the Architecture Landscape?

A. Corporate EA, Project Team and Portfolio Team Architectures

B. Business, Data, Applications and Technology Architectures

C. Capability, Segment and Strategic Architectures

D. Baseline, Transition and Target Architectures

E. Foundation, Common and Solution Architectures

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 10 months ago

Selected Answer: C

19.2 Architecture Landscape
Levels provide a framework for dividing the Architecture Landscape into three levels of granularity:

Strategic Architecture provides an organizing framework for operational and change activity and allows for direction setting at an executive level.
Segment Architecture provides an organizing framework for operational and change activity and allows for direction setting and the development of effective architecture roadmaps at a program or portfolio level.
Capability Architecture provides an organizing framework for change activity and the development of effective architecture roadmaps realizing capability increments.

https://pubs.opengroup.org/architecture/togaf9-doc/m/chap19.html

upvoted 2 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

SSC (hint)

upvoted 1 times

Question #355 *Topic 1*

What is an objective of the ADM Preliminary Phase?

A. To select and implement tools to support the Architecture Capability

B. To document the baseline architecture

C. To create the initial version of the Architecture Roadmap

D. To develop a vision of the business value to be delivered by the proposed enterprise architecture

E. To obtain approval for the Statement of Architecture Work

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 10 months ago

Selected Answer: A

5.1 Objectives
The objectives of the Preliminary Phase are to:

Determine the Architecture Capability desired by the organization:
Review the organizational context for conducting Enterprise Architecture
Identify and scope the elements of the enterprise organizations affected by the Architecture Capability
Identify the established frameworks, methods, and processes that intersect with the Architecture Capability
Establish Capability Maturity target
Establish the Architecture Capability:
Define and establish the Organizational Model for Enterprise Architecture
Define and establish the detailed process and resources for Architecture Governance
Select and implement tools that support the Architecture Capability
Define the Architecture Principles.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap05.html

upvoted 2 times

Banzaaai 1 year ago

Selected Answer: A

A. To select and implement tools to support the Architecture Capability

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

5.1 Objectives
The objectives of the Preliminary Phase are to:

Determine the Architecture Capability desired by the organization:
Review the organizational context for conducting Enterprise Architecture
Identify and scope the elements of the enterprise organizations affected by the Architecture Capability
Identify the established frameworks, methods, and processes that intersect with the Architecture Capability
Establish Capability Maturity target

Establish the Architecture Capability:
Define and establish the Organizational Model for Enterprise Architecture
Define and establish the detailed process and resources for Architecture Governance
Select and implement tools that support the Architecture Capability
Define the Architecture Principles

upvoted 1 times

Question #356 *Topic 1*

Which of the following are sections of the TOGAF Library?

A. Common Systems Solutions, Organization-Specific Solutions, and Industry Solutions

B. Catalogs, Matrices and Diagrams

C. Reference Data, Templates, and Patterns

D. Generic Guidance and Techniques, and Organization-Specific Guidance and Techniques

E. Standard Information Base, Governance Log, Reference Library

Correct Answer: *D*
Reference:
https://publications.opengroup.org/togaf-library

Community vote distribution
D (100%)

noureldin 10 months ago

Selected Answer: D
1.2 Structure of the TOGAF Library
Accompanying this standard is a portfolio of guidance material, known as the TOGAF Library, to support the practical application of the TOGAF approach. The TOGAF Library is a reference library containing guidelines, templates, patterns, and other forms of reference material to accelerate the creation of new architectures for the enterprise.

The TOGAF Library is maintained under the governance of The Open Group Architecture Forum.

Library resources are organized into four sections:

Section 1. Foundation Documents
Section 2. Generic Guidance and Techniques
Section 3. Industry-Specific Guidance and Techniques
Section 4. Organization-Specific Guidance and Techniques.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/
upvoted 2 times

Banzaaai 1 year ago

Selected Answer: D
D. Generic Guidance and Techniques, and Organization-Specific Guidance and Techniques
upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

1.2 Structure of the TOGAF Library
Accompanying this standard is a portfolio of guidance material, known as the TOGAF Library, to support the practical application of the TOGAF approach. The TOGAF Library is a reference library containing guidelines, templates, patterns, and other forms of reference material to accelerate the creation of new architectures for the enterprise.

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Section 1. Foundation Documents
Section 2. Generic Guidance and Techniques
Section 3. Industry-Specific Guidance and Techniques
Section 4. Organization-Specific Guidance and Techniques
upvoted 1 times

Question #357 *Topic 1*

What information does the Architecture Requirements Repository within the Architecture Repository hold?

A. A log of the governance activity related to architecture requirements.

B. A set of guidelines, templates, and patterns to support the development of architecture requirements.

C. The parameters and structures to support governance of architecture requirements.

D. The architecture requirements which have been agreed with the Architecture Board.

Correct Answer: *D*

Reference:

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap37.html

Community vote distribution

D (100%)

noureldin 10 months ago

Selected Answer: D

37.1 Overview

• The Architecture Requirements Repository provides a view of all authorized architecture requirements which have been agreed with the Architecture Board.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap37.html

upvoted 3 times

Banzaaai 1 year ago

Selected Answer: D

D. The architecture requirements which have been agreed with the Architecture Board.

upvoted 1 times

PrashanttheCloudMaster 1 year, 4 months ago

Correct Answer

37.1 Overview
The Architecture Requirements Repository provides a view of all authorized architecture requirements which have been agreed with the Architecture Board

upvoted 1 times

Question #358 *Topic 1*

What are the four architecture domains that the TOGAF standard deals with?

A. Application, Data, Information, Knowledge

B. Business, Data, Application, Technology

C. Process, Organization, Strategic, Requirements

D. Baseline, Candidate, Transition, Target

E. Capability, Segment, Enterprise, Federated

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 8 months, 1 week ago

Selected Answer: B

.3 What Kind of Architecture Does the TOGAF Standard Deal With?
There are four architecture domains that are commonly accepted as subsets of an overall Enterprise Architecture, all of which the TOGAF standard is designed to support:

The Business Architecture defines the business strategy, governance, organization, and key business processes
The Data Architecture describes the structure of an organization's logical and physical data assets and data management resources
The Application Architecture provides a blueprint for the individual applications to be deployed, their interactions, and their relationships to the core business processes of the organization
The Technology Architecture describes the logical software and hardware capabilities that are required to support the deployment of business, data, and application services; this includes IT infrastructure, middleware, networks, communications, processing, standards, etc.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap02.html

upvoted 2 times

Question #359 *Topic 1*

Which is the first step in the architecture development Phases B, C, and D?

A. Conduct formal stakeholder review

B. Perform gap analysis

C. Resolve impacts across the Architecture Landscape

D. Develop Baseline Architecture Description

E. Select reference models, architecture viewpoints and tools

Correct Answer: *E*

Community vote distribution

E (100%)

noureldin 8 months, 1 week ago

Selected Answer: E

8. Phase B: Business Architecture
8.4 Steps
8.4.1 Select Reference Models, Viewpoints, and Tools
https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap08.html
---
11. Phase C: Information Systems Architectures - Application Architecture
11.4 Steps
11.4.1 Select Reference Models, Viewpoints, and Tools
https://pubs.opengroup.org/architecture/togaf91-doc/arch/chap11.html
---
11. Phase D: Technology Architecture
11.3 Steps
11.3.1 Select Reference Models, Viewpoints, and Tools
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap11.html

upvoted 2 times

Question #360 *Topic 1*

Complete the sentence. The Architecture Landscape is divided into levels known as _____.

A. Solution, Foundation, and Corporate Architectures

B. Transitional, Complete and Incremental Architectures

C. Gaps, Plateaus, and Target Architectures

D. Segment, Strategic, and Capability Architectures

E. Baseline, Transition, and To Be Architectures

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 8 months, 1 week ago

Selected Answer: D

19.2 Architecture Landscape
Levels provide a framework for dividing the Architecture Landscape into three levels of granularity:

Strategic Architecture provides an organizing framework for operational and change activity and allows for direction setting at an executive level.
Segment Architecture provides an organizing framework for operational and change activity and allows for direction setting and the development of effective architecture roadmaps at a program or portfolio level.
Capability Architecture provides an organizing framework for change activity and the development of effective architecture roadmaps realizing capability increments.

https://pubs.opengroup.org/architecture/togaf9-doc/m/chap19.html#:~:text=Using%20the%20criteria%20above%2C%20architectures,described%20in%20Figure%2019%2D1%20.

upvoted 2 times

Question #361 *Topic 1*

Which of the following are sections of the TOGAF Library?

A. Common Systems Solutions, Organization-Specific Solutions, and Industry Solutions

B. Catalogs, Matrices and Diagrams

C. Reference Data, Templates, and Patterns

D. Foundation Documents, and Organization-Specific Guidance and Techniques

E. Guidelines, and Reference Architectures

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 8 months, 1 week ago

Selected Answer: D

1.2 Structure of the TOGAF Library
Accompanying this standard is a portfolio of guidance material, known as the TOGAF Library, to support the practical application of the TOGAF approach. The TOGAF Library is a reference library containing guidelines, templates, patterns, and other forms of reference material to accelerate the creation of new architectures for the enterprise.

The TOGAF Library is maintained under the governance of The Open Group Architecture Forum.

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Section 2. Generic Guidance and Techniques
Section 3. Industry-Specific Guidance and Techniques
Section 4. Organization-Specific Guidance and Techniques

https://pubs.opengroup.org/architecture/togaf9-doc/arch/

upvoted 2 times

Question #362 *Topic 1*

What technique used in Phase B provides self-contained view of the business that is independent of the current organizational structure, business processes, information systems and application?

A. Business Capability Map

B. Organization Map

C. Information Map

D. Value Stream Analysis

Correct Answer: *A*

Community vote distribution

A (100%)

noureldin 8 months, 1 week ago

Selected Answer: A

7.5 Approach
7.5.3 Applying Business Capabilities
The business capability map found or developed in the Architecture Vision phase provides a self-contained view of the business that is independent of the current organizational structure, business processes, information systems and applications,

https://pubs.opengroup.org/architecture/togaf9-doc/m/chap07.html

upvoted 2 times

Question #363 *Topic 1*

Which ADM phase defines the scope for the architecture development initiative and identifies the stakeholders?

A. Phase D: Technology Architecture

B. Phase A: Architecture Vision

C. Requirements Management

D. Phase B: Business Architecture

E. Preliminary Phase

Correct Answer: *B*

Community vote distribution

B (100%)

noureldin 8 months, 1 week ago

Selected Answer: B

This chapter describes the initial phase of the Architecture Development Method (ADM). It includes information about defining the scope, identifying the stakeholders, creating the Architecture Vision, and obtaining approvals.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap06.html

upvoted 2 times

Question #364

Topic 1

Complete the sentence. A set of architecture principles that are enduring and yet able to accommodate change meets the recommended criteria of_____.

A. completeness

B. robustness

C. stability

D. consistency

E. understandability

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 8 months, 1 week ago

Selected Answer: C

20.4 Developing Architecture Principles
20.4.1 Qualities of Principles
Stable: principles should be enduring, yet able to accommodate changes

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap20.html

upvoted 2 times

Question #365

Topic 1

What is the purpose of the Standards Information Base within the Architecture Repository?

A. It describes the organization specific architecture framework and method

B. It provides a record of the governance activity across the enterprise

C. It defines the parameters, structures, and processes to support governance

D. It lists the set of specifications to which architectures must conform

E. It provides standard templates and patterns that must be used to create new architectures

Correct Answer: *D*

Community vote distribution

D (100%)

noureldin 8 months, 1 week ago

Selected Answer: D

37.4 Standards Information Base
37.4.1 Overview
The Standards Information Base provides a repository area to hold a set of specifications, to which architectures must conform.
Establishment of a Standards Information Base provides an unambiguous basis for Architecture Governance because:
• The standards are easily accessible to projects and therefore the obligations of the project can be understood and planned for
• Standards are stated in a clear and unambiguous manner, so that compliance can be objectively assessed

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap37.html

upvoted 2 times

Question #366 *Topic 1*

Which of the following identifies business units that possess capabilities, and which participate in value streams?

A. Business Capability Map

B. Organization Map

C. Information Map

D. Value Stream Map

Correct Answer: *B*

Community vote distribution

B (100%)

vicpada 3 weeks, 1 day ago

Selected Answer: B

4.5.5 Applying the Organization Map

While capability mapping exposes what a business does and value stream mapping exposes how it delivers value to specific stakeholders, the organization map identities the business units or third parties that possess or use those capabilities and which participate in the value streams.

upvoted 1 times

stevehlw 4 weeks, 1 day ago

Answer should be A
"Business Capability Mapping: identifies, categorizes, and decomposes the business capabilities required for the business to have the ability to deliver value to one or more stakeholders"
https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap07.html

upvoted 1 times

noureldin 8 months, 1 week ago

Selected Answer: B

1 Introduction

the organization map identifies the business units or third parties that possess or use those capabilities, and which participate in the value streams.

https://pubs.opengroup.org/togaf-standard/business-architecture/organization-mapping.html

upvoted 2 times

Question #367

Topic 1

What component of the Architecture Repository is an architectural representation of SBBs supporting the Architecture Landscape?

A. Solutions Library

B. Solutions Continuum

C. Solutions Landscape

D. Solutions Repository

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 8 months, 1 week ago

Selected Answer: C

37.1 Overview
• The Solutions Landscape presents an architectural representation of the Solution Building Blocks (SBBs) supporting the Architecture Landscape which have been planned or deployed by the enterprise

https://pubs.opengroup.org/architecture/togaf9-doc/arch/chap37.html

upvoted 2 times

Question #368

Topic 1

Which of the following best describes the purpose of the TOGAF Library?

A. To document the body of knowledge for TOGAF certification

B. A classification mechanism for artifacts and other outputs produced by execution of the TOGAF ADM

C. To accelerate the creation of new architectures for the enterprise

D. A set of standard Reference Architectures that can be used within an enterprise architecture

Correct Answer: *C*

Community vote distribution

C (100%)

noureldin 8 months, 1 week ago

Selected Answer: C

1.2 Structure of the TOGAF Library
Accompanying this standard is a portfolio of guidance material, known as the TOGAF Library, to support the practical application of the TOGAF approach. The TOGAF Library is a reference library containing guidelines, templates, patterns, and other forms of reference material to accelerate the creation of new architectures for the enterprise.

https://pubs.opengroup.org/architecture/togaf9-doc/arch/

upvoted 2 times