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Topic 1 - Single Topic

Question #1 *Topic 1*

Which product records any project outcomes perceived as negative by stakeholders?

A. Business Case

B. Project Plan

C. Communication Management Strategy

D. Project Product Description

Correct Answer: *A*

peppe 1 year, 9 months ago
business case: " Expected dis-benefits The impact of one or more outcomes of the project might be perceived as negative by one or more stakeholders."
upvoted 2 times

peppe 1 year, 9 months ago
Businecc case "define the management actions that will be put in place to ensure that the project's outcomes are achieved and confirm that the project's benefits are realized "
upvoted 1 times

Martin77 2 years, 2 months ago
The answer should be Business Case, as really the dis-benefits are outcomes which are perceived as negative and are recorded in the Business Case. Business Case is both a theme and a product. Reference 6.2 prince manual:

PRINCE2 requires that two products are produced and maintained for the business case theme:
• B s ness .ase Provides the costs, benefits, expected dis-benefits, risks and timescales against which viability is justified and continuing viability is tested.
It is acceptable to use an alternative document such as a corporate business plan to replace the business case for part of the project lifecycle.
Be e s anag men approacn Defines the management actions that will be put in place to ensure that the project's outcomes are achieved and confirm that the project's benefits are realized.
upvoted 2 times

theotenis 2 years, 2 months ago
The correct answer is B : Business Case.
Please refer to section A.2.2. of Appendix A ("Managing successful projects with PRINCE2"):
"Expected dis-benefits The impact of one or more outcomes of the project might be perceived as negative by one or more stakeholders. Dis-benefits are actual consequences of an activity whereas, by definition, a risk is uncertain and may never materialize. For example, a decision to merge two elements of an organization onto a new site may have benefits (e.g. better joint working), costs (e.g. expanding one of the two sites) and dis benefits (e.g. drop in productivity during the merger). Dis-benefits need to be valued and incorporated into the investment appraisal."
upvoted 2 times

theotenis 2 years, 2 months ago
* The correct answer is A : Business Case.
upvoted 3 times

vladwerewolf 2 years, 3 months ago
Discussed wit colleague. It is D.
hobokabobo is right.
upvoted 1 times

vladwerewolf 2 years, 3 months ago
Answer B sounds more logical:
"...so the Project Board can be asking "how are we doing compared to the original project plan?"
https://prince2.wiki/management-products/plan/
upvoted 1 times

Farbod 2 years, 4 months ago
Business Case is a Theme not a management product, correct answer is "D"
upvoted 1 times

theotenis 2 years, 2 months ago
Business Case is a Management product as well, listed under the "Types of Management Products" : A.2 entry from Appendix A
upvoted 1 times

theotenis 2 years, 2 months ago

The correct answer is A : Business Case.
Please refer to section A.2.2. of Appendix A ("Managing successful projects with PRINCE2"):
"Expected dis-benefits The impact of one or more outcomes of the project might be perceived as negative by one or more stakeholders. Dis-benefits are actual consequences of an activity whereas, by definition, a risk is uncertain and may never materialize. For example, a decision to merge two elements of an organization onto a new site may have benefits (e.g. better joint working), costs (e.g. expanding one of the two sites) and dis benefits (e.g. drop in productivity during the merger). Dis-benefits need to be valued and incorporated into the investment appraisal."

upvoted 2 times

hobokabobo 2 years, 11 months ago

D. Project product description. It contains customer quality expectations and acceptance criteria.
I understand that buisiness case needs to be updated if negative outcomes realized - but the description what is perceived as a negative outcome sounds more like product description.

upvoted 4 times

rvnaresh 3 years, 3 months ago

The justification for an organizational activity (project), which typically contains costs, benefits, risks and timescales, and against which continuing viability is tested.

upvoted 1 times

rvnaresh 3 years, 3 months ago

Business Case

upvoted 1 times

Question #2

Topic 1

What is the definition of a project outcome?

A. A measurable improvement that is perceived as an advantage by one or more stakeholders

B. The reason for the project

C. The result of the change derived from using the project's outputs

D. The project's specialist products.

Correct Answer: *C*

PepiG 1 year, 7 months ago

The correct answer is C and not D. The definition you presented is not quite accurate, it's a small detail that makes the difference. The OUTCOME is the result of a change results from project's OUTPUT (not outcome).

upvoted 1 times

peppe 1 year, 9 months ago

C: "outcome
The result of change, normally affecting real-world behaviour and/or circumstances. Outcomes are desired when a change is conceived. They are achieved as a result of the activities undertaken to effect the change.

upvoted 1 times

steunet 1 year, 10 months ago

C without doubts: the outcome can be understood as a change caused by using the project’s output

upvoted 1 times

Nugi 2 years ago

Answer is C:

outcome
The result of change, normally affecting real-world behaviour and/or circumstances. Outcomes are desired when a change is conceived. They are achieved as a result of the activities undertaken to effect the change.

upvoted 2 times

Ashu_1 2 years, 1 month ago

Correct answer is D.
Option C is the result of change which have been derived from project outcome. So how it can be a project's outcome?

upvoted 1 times

Question #3 *Topic 1*

Which is NOT a purpose of a Benefits Review Plan?

A. Define the period over which the cost-benefit analysis will be based

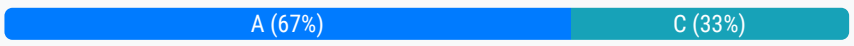
B. Describe how to measure the performance of the project's products in operational use

C. Define the scope, timing and ownership of the benefit reviews required

D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

Correct Answer: *A*

Community vote distribution



Maggie369 5 months ago

What a benefits review plan should contain

the scope of the benefits review plan
who is accountable for the expected benefits
how to measure the expected benefits
when to measure the expected benefits
what is the process and resources needed to review the benefits
baseline measures from which improvements can be calculated
who will be responsible for ensuring the benefits review plan is completed.

upvoted 1 times

Maggie369 5 months ago

Selected Answer: A

This purpose of BRP is clearly not to define "what period".

upvoted 1 times

King_Laps 9 months, 2 weeks ago

the correct answer is A

upvoted 1 times

King_Laps 12 months ago

The correct answer for that question is A

upvoted 2 times

Isabaut 1 year, 1 month ago

Selected Answer: C

Correct

upvoted 1 times

Isabaut 1 year, 1 month ago

Selected Answer: A

The Business Case document details the full Business Case, showing why the project should be done, the costs, the expected benefits and timescales. This information is also referred to as the business justification information.

upvoted 1 times

Question #4 *Topic 1*

Which product documents the information needed to demonstrate continued business justification?

A. Business Case

B. Communication Management Strategy

C. Project Product Description

D. Quality Management Strategy

Correct Answer: *A*

Community vote distribution

A (100%)

Currently there are no comments in this discussion, be the first to comment!

Question #5 *Topic 1*

Which is NOT a purpose of a Benefits Review Plan?

A. Define the period over which the cost-benefit analysis will be based

B. Describe how to measure the performance of the project's products in operational use

C. Define the scope, timing and ownership of the benefit reviews required

D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

Correct Answer: *A*

Community vote distribution

A (100%)

Isabaut 1 year, 1 month ago

Selected Answer: A

Benefits Review Plan is used to define how and when a measurement of the achievement of the project's benefits

upvoted 1 times

steunet 1 year, 10 months ago

A (best even not complete) :A Benefits Review Plan is used to define how and when a measurement of the achievement of the project's benefits, expected by the Senior User, can be made.

upvoted 1 times

hotpass 3 years, 9 months ago

IT's duplicate with no 2

upvoted 4 times

Question #6 *Topic 1*

What is an off-specification?

A. A new requirement

B. A quality tolerance

C. A type of issue

D. A major risk

Correct Answer: *C*

Jasonbahr Highly Voted 2 years, 3 months ago
off-specification is something that should be provided by the project, but currently is not (or is forecast not to be). It might be a missing product or a product not meeting its specifications. It is one type of issue.
upvoted 5 times

faileru Most Recent 10 months, 2 weeks ago
c is the answer
upvoted 1 times

peppe 1 year, 9 months ago
issue is correct
upvoted 3 times

Question #7 *Topic 1*

Which is a type of issue?

A. A lesson

B. A request for change

C. An Exception Report

D. A risk with an estimated high impact

Correct Answer: *B*

Jasonbahr 2 years, 3 months ago
This is correct. Request for change: A proposal for a change to a baseline. It is a type of issue.
upvoted 3 times

Question #8 *Topic 1*

Which is a typical core activity within configuration management?

A. Quality assurance

B. Risk management

C. Verification and audit

D. Progress reporting

Correct Answer: *C*

renza 4 months, 2 weeks ago

Configuration management procedure 5 steps (PICSV or Perhaps I Can See Vampires) :
1-Planning
2-Identification
3-Control
4-Status accounting
5-Verification and audit

upvoted 2 times

peppe 1 year, 9 months ago

C is correct

upvoted 2 times

theotenis 2 years, 2 months ago

Configuration management = Technical and administrative activities concerned with the controlled change of a product

upvoted 1 times

Question #9

Topic 1

Which is a typical core activity within configuration management?

A. Issue management

B. Quality inspection

C. Identification

D. Preparation

Correct Answer: *C*

Community vote distribution

C (100%)

Isabaut 1 year, 1 month ago

Selected Answer: C

Configuration management procedures can vary, but they typically comprise five core activities. The five core activities are:
Planning
Identification
Control Status Accounting and Verification
Audit

upvoted 1 times

peppe 1 year, 9 months ago

C may be correct

upvoted 2 times

Jasonbahr 2 years, 3 months ago

Configuration management is used to identify the different versions of products created during a project. In software development projects, this is usually denoted as v1.0, v1.1, v.2.0, etc.

upvoted 2 times

Question #10

Topic 1

What needs to be in place to ensure effective issue and change control?

A. Configuration management system

B. Manage by exception

C. Quality planning

D. Information needs for stakeholders

Correct Answer: *A*

Community vote distribution

A (100%)

Isabaut 1 year, 1 month ago

Selected Answer: A

Effective issue in change control requires an appropriate configuration management system to recall baselines for the projects products and to ensure that the correct versions are delivered to the customer.

upvoted 1 times

Question #11 *Topic 1*

Which should be funded by a change budget?

A. Increase in agreed scope

B. Initiation stage

C. Change Authority

D. Handover activities

Correct Answer: *A*

faileru 10 months, 2 weeks ago

A is the answer as its a change in scope

upvoted 1 times

Question #12 *Topic 1*

Which should be funded from a change budget?

A. The Starting up a Project process

B. A fallback plan

C. An agreed change to the scope of a project

D. A change to a plan, within allocated tolerances, due to poor estimating

Correct Answer: *C*

Question #13 *Topic 1*

Which is the Issue Register NOT used for?

A. Capture external events that are impacting a stage

B. Record information about a deviation in stage tolerance

C. Capture any threats or opportunities that might have an impact on a stage

D. Record any problems identified when authorizing a Work Package

Correct Answer: *C*

Isabaut 1 year, 1 month ago

Selected Answer: C

Correct

upvoted 1 times

missmanou 1 year, 3 months ago

C is correct

upvoted 1 times

CoffeeOD 2 years, 7 months ago

C refers to the Risk Registrar

upvoted 3 times

Question #14 *Topic 1*

If the Project Board instructs the Project Manager to implement a request for change, which document would contain details of that change?

A. Checkpoint Report

B. Highlight Report

C. Issue Report

D. Product Status Account

Correct Answer: *C*

Jasonbahr Highly Voted 2 years, 3 months ago

issue report: A report containing the description, impact assessment and recommendations for a request for change, offspecification or a problem/concern . It is created only for those issues that need to be handled formally.

upvoted 5 times

missmanou Most Recent 1 year, 3 months ago

C is correct

upvoted 1 times

peppe 1 year, 9 months ago

correct c

upvoted 2 times

Question #15 *Topic 1*

Which is the purpose of the Change theme?

A. To prevent change to baselined products

B. To identify, assess and control any potential and approved changes to baselined products

C. To establish mechanisms to monitor and compare actual achievements against those planned

D. To assess and control uncertainty

Correct Answer: *B*

Isabaut 1 year, 1 month ago

Selected Answer: B

The Change theme aims to develop a reliable change management approach, to enable the Project Manager to deal with each potential change, while maintaining the stability and security of the project.

upvoted 2 times

Question #16 *Topic 1*

Which step in the issue and change control procedure considers alternative options for responding to an issue that is being managed formally?

A. Capture

B. Examine

C. Propose

D. Decide

Correct Answer: *C*

missmanou 1 year, 3 months ago

Answer C

upvoted 1 times

Nugi 2 years ago

Answer is C:

11.4.3 Proposing corrective actions
After a full understanding of the impact of the issue has been gained, the next step is to consider alternative options for responding to it and proposing a course of action to take.

upvoted 3 times

Question #17 *Topic 1*

A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

A. Raise a request for change

B. Raise an off-specification

C. Write an Exception Report

D. Amend the Work Package

Correct Answer: *B*

peppe 1 year, 9 months ago

Off-specifications: Listing any missing products or products that do not meet the original requirements, and confirmation of any concessions granted

upvoted 2 times

Jasonbahr 2 years, 3 months ago

off-specification: Something that should be provided by the project, but currently is not (or is forecast not to be). It might be a missing product or a product not meeting its specifications. It is one type of issue.

upvoted 2 times

Question #18 *Topic 1*

Which of the following statements about the Closing a Project process are true?
1. The Closing a Project process provides a fixed point for the receipt of completed Work Packages for the work performed in the final stage.
2. The Closing a Project process provides a fixed point to review if the objectives set out in the original Project Initiation Documentation have been achieved.

A. Only 1 is true

B. Only 2 is true

C. Both 1 and 2 are true

D. Neither 1 or 2 are true

Correct Answer: *B*

ejaymac Highly Voted 3 years ago
C seems like the correct answer
upvoted 5 times

Annie7799666 Most Recent 1 year, 2 months ago
B is correct, CP never process provides a "fixed point" for the receipt of completed Work Packages
upvoted 1 times

peppe 1 year, 9 months ago
B is correct. WP is irrelevant in CP
upvoted 2 times

peppe 1 year, 9 months ago
in CP: "Confirm that the project has delivered what is defined in the project product description, and that the acceptance criteria have been met." i believe C is correct
upvoted 2 times

S4L4LMF 1 year, 10 months ago
ITs B, not C. Closing a project is after controlling a stage and managing a stage boundary of the final stage, so its after the process where work packages are used. Martin77 is right.
upvoted 1 times

Martin77 2 years, 2 months ago
I think B is the correct answer here. The Purpose of the Closing a Project process does not mention work packages, nor does it mention the final stage (final management stage):

Reference 20.1 The purpose of the closing a project process is to provide a fixed point at which acceptance of the project's product is confirmed, and to recognize that objectives set out in the original PID have been achieved (or approved changes to the objectives have been achieved), or that the project has nothing more to contribute.
The mentioning of work packages and "final stage" indicate that answer 1 is not correct, thus I think B is the correct option here.
upvoted 3 times

Farbod 2 years, 4 months ago
C is correct
the purpose of CP is:
• To provide a fixed point at which acceptance for the project product is confirmed
• To recognize that objectives set out in the original project initiation documentation have been achieved,
• To recognize that any approved changes to these objectives have been achieved,
• To recognize that the project has nothing more to contribute
upvoted 3 times

Question #19

Topic 1

What takes place during the Closing a Project process?

A. The post-project benefits reviews are performed

B. Ownership of the project's products is transferred to the customer

C. An End Stage Report is prepared for the final stage

D. The project closure notification is reviewed and approved

Correct Answer: *B*

peppe 1 year, 9 months ago
B is correct " transfers ownership of the products to the customer and terminates the responsibility of the project management team.
upvoted 1 times

Martin77 2 years, 2 months ago
B is correct here:
transfers ownership of the products to the customer and terminates the responsibility of the project management team.
reference prince2 - 20.3
upvoted 4 times

Jasonbahr 2 years, 3 months ago
The project's products must be passed to an operational and maintenance environment prior to the project being closed. This may happen as a single release at the end of the project, or the project approach may include phased delivery where products are handed over in a number of releases.
upvoted 1 times

Question #20

Topic 1

Which is an objective of the Closing a Project process?

A. Prepare the plan for the next stage

B. Assess any benefits that have already been realized

C. Produce a Benefits Review Plan to identify what benefits are expected

D. Check that all benefits are realized before closing a project

Correct Answer: *B*

peppe 1 year, 9 months ago
B is correct "assess any benefits that have already been realized and update the benefits management approach to include any post-project benefit reviews"
upvoted 1 times

Jasonbahr 2 years, 3 months ago
The objective of the closing a project process is to:
- verify user acceptance of the project's products
- ensure that the host site is able to support the products when the project is disbanded
- review the performance of the project against its baselines
- assess any benefits that have already been realized and update the benefits management approach to include any post-project benefit reviews
- ensure that provision has been made to address all open issues and risks, with follow-on action recommendations.
upvoted 3 times

Question #21 *Topic 1*

Which is a purpose of the Closing a Project process?

A. Authorize the final stage of the project

B. Confirm that all benefits defined in the Business Case have been achieved

C. Recognize whether objectives set out in the original Project Initiation Documentation have been achieved

D. Delegate day-to-day management of the end of the project to the Project Manager

Correct Answer: *C*

peppe 1 year, 9 months ago

C is correct "The purpose of the closing a project process is to provide a fixed point at which acceptance of the project's product is confirmed, and to recognize that objectives set out in the original PID have been achieved

upvoted 1 times

Jasonbahr 2 years, 3 months ago

The purpose of the closing a project process is to provide a fixed point at which acceptance of the project's product is confirmed, and to recognize that objectives set out in the original PID have been achieved (or approved changes to the objectives have been achieved), or that the project has nothing more to contribute.

upvoted 4 times

joecruz 2 years ago

Thanks Jasonbahr, you have been very helpful

upvoted 2 times

Question #22 *Topic 1*

Which should be used to document any uncompleted work that needs to be done to a project product after the project has closed?

A. Off-specifications

B. Follow-on action recommendations

C. Issue Register

D. Risk Register

Correct Answer: *B*

peppe 1 year, 9 months ago
B is correct
upvoted 1 times

peppe 1 year, 9 months ago
correct, "In consultation with the project management team, prepare follow-on action recommendations for the project's products to include any uncompleted work, issues and risks. There could be separate follow-on action recommendations for each product or distinct user group (e.g. human resources, finance, operations)."
upvoted 1 times

kal5 1 year, 9 months ago
PM Responsibility
upvoted 1 times

Jasonbahr 2 years, 3 months ago
The objective of the closing a project process is to:
verify user acceptance of the project's products
ensure that the host site is able to support the products when the project is disbanded
review the performance of the project against its baselines
assess any benefits that have already been realized and update the benefits management approach to include any post-project benefit reviews
ensure that provision has been made to address all open issues and risks, with follow-on action recommendations.
upvoted 4 times

Question #23 *Topic 1*

Which is an objective of the 'closing a project' process?

A. To provide corporate management with an interface to the project

B. To ensure the project's delivery will be within set tolerances

C. To seek approval to replace the project or stage plan

D. To assess the benefits that have already been realized

Correct Answer: *B*
Reference:
https://prince2.wiki/processes/closing-a-project/

lucafranco Highly Voted 1 year, 6 months ago
Correct answer shold be D: 20.2 assess any benefits that have already been realized and update the benefits management approach to include any post-project benefit reviews
upvoted 14 times

mr_alok Most Recent 3 months, 3 weeks ago
D is correct
Not sure why the answer has not been corrected yet
upvoted 1 times

skshah47 4 months ago
D is correct
upvoted 2 times

SGN63 4 months, 1 week ago
Selected Answer: D
D is the right answer
upvoted 2 times

renza 4 months, 2 weeks ago
Selected Answer: D
D is the right answer
upvoted 2 times

as055b 4 months, 4 weeks ago
I would say D - Assess the benefits already realized and plan review of benefits that will be realized after the project is complete.
upvoted 2 times

KeanoD 10 months, 2 weeks ago
Selected Answer: D
D is correct
upvoted 2 times

OridanDesta 1 year ago
Selected Answer: D
D is correct
upvoted 2 times

Isabaut 1 year, 1 month ago
Selected Answer: D
D correct
upvoted 3 times

Annie7799666 1 year, 2 months ago
Answer is D.
The objectives of the Closing a Project process are to:

Verify user acceptance of the project's products.
Ensure that products can be supported after the project is disbanded.
Review the performance of the project. This is done by comparing the project to the baselined documents.
Assess the benefits already realized and plan review of benefits that will be realized after the project is complete.
Address open issues and risks with a follow-up on action recommendations.
upvoted 3 times

jan_d 1 year, 3 months ago

Selected Answer: D

The provided reference does not justify B and it does not make sense logically either. D should be correct.

upvoted 3 times

hazrdz 1 year, 3 months ago

Selected Answer: D

Correct is D

upvoted 3 times

mazzantiemanuele 1 year, 3 months ago

Correct answer shold be D

upvoted 3 times

Question #24

Topic 1

Which is a purpose of the Controlling a Stage process?

A. Produce a Team Plan for the work to be assigned to a Team Manager

B. Select and implement actions that will resolve deviations from a plan within tolerance

C. Obtain approvals for products delivered in a Work Package

D. Update a Project Plan to incorporate the actuals from a Stage Plan

Correct Answer: *B*

mr_alok 3 months, 3 weeks ago

Selected Answer: B

B is correct

The purpose of the Controlling a Stage process (CS) is for the Project Manager to assign the work to be done, monitor this work, deal with issues, report Progress to the Project Board and take corrective action to ensure that the stage remains within tolerance.

upvoted 1 times

peppe 1 year, 9 months ago

B is correct: take corrective action

upvoted 1 times

Question #25

Topic 1

What process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

A. Directing a Project

B. Managing a Stage Boundary

C. Controlling a Stage

D. Starting up a Project

Correct Answer: *C*

peppe 1 year, 9 months ago

C is correct

upvoted 1 times

S4L4LMF 1 year, 10 months ago

17.2 Objective:
The objective of the controlling a stage process is to ensure that: attention is focused on delivery of the management stage's products. Any movement away from the direction and products agreed at the start of the management stage is monitored to avoid uncontrolled change and loss of focus

upvoted 2 times

Question #26

Topic 1

Which process is triggered towards the end of the final stage when all the assigned work has been completed?

A. Managing a Stage Boundary

B. Managing Product Delivery

C. Closing a Project

D. Controlling a Stage

Correct Answer: *C*

peppe 1 year, 9 months ago

I believe is C: "received completed work"

upvoted 2 times

Question #27

Topic 1

Which is a purpose of the Controlling a Stage process?

A. Assign work to be done and take corrective action to ensure that the stage remains within tolerance

B. Provide a fixed reference point at which acceptance for the project product is confirmed

C. Enable the Project Board to be provided with sufficient information to authorize the next stage

D. Enable the organization to understand the work that needs to be done to deliver the project's products

Correct Answer: *A*

peppe 1 year, 9 months ago
A is correct
upvoted 1 times

ejaymac 3 years ago
Yes it is a repeat
upvoted 1 times

ismailmian123 3 years, 5 months ago
it is a repeated question
upvoted 2 times

Question #28

Topic 1

What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

A. Directing a Project

B. Controlling a Stage

C. Managing a Stage Boundary

D. Managing Product Delivery

Correct Answer: *B*

ghjiesis 3 months ago
Should be C: The process used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances is called "Managing Stage Boundaries." This process is part of the PRINCE2 (Projects in Controlled Environments) methodology, which is a widely used project management framework.
upvoted 1 times

johnny1001 2 months, 4 weeks ago
Never heard of it.
upvoted 1 times

Question #29

Topic 1

In which product does a Project Manager define the time and cost tolerances for the work to be done by a Team Manager?

A. Product Description

B. Team Plan

C. Work Package

D. Stage Plan

Correct Answer: *C*

peppe 1 year, 9 months ago
C is correct the words " work to be done " are crucials
upvoted 2 times

peppe 1 year, 9 months ago
CORRECT :"The team manager has control for a work package, but only within the work package tolerances agreed with the project manager. During execution of the work package, if any forecasts indicate that it is likely that the
agreed tolerances will be exceeded, then the deviation should be referred to the project manager by the team manager in order to get a decision on corrective action. This would be done by raising an issue.
upvoted 2 times

Question #30

Topic 1

Which is a purpose of the 'directing a project' process?

A. To answer the question: Do we have a viable and worthwhile project?

B. To coordinate an area of work delivering the project product's components

C. To delegate day to day management of the project to the project manager

D. To provide a fixed point to confirm acceptance of the project product

Correct Answer: *C*
The purpose of the Directing a Project process is to enable the project board to be accountable for the project's success by making key decisions and exercising overall control while delegating day-to-day management of the project to the project manager.
Reference:
https://publications.axelos.com/prince2agile2016/content.aspx?
showNav=true&expandNav=true&page=PRA_112#:~:text=The%20purpose%20of%20the%
20Directing,project%20to%20the%20project%20manager
.

Annie7799666 1 year, 2 months ago
The purpose of the Directing a Project process is to enable the Project Board to be accountable for the project by making key decisions, to have overall control and "delegate day-to-day management of the project to the Project Manager."
upvoted 4 times

Question #31

Topic 1

Which is an objective of the Directing a Project process?

A. Create and authorize the project mandate

B. Provide management control and direction

C. Control the day-to-day running of the project

D. Provide accurate progress information to the Project Manager

Correct Answer: *B*

Annie7799666 1 year, 2 months ago

The objectives of the Directing a Project process are to provide authority (to make a decision)

To initiate the project (allow the Initiating a Project process to start).
To deliver the project's products (start the delivery stages).
To close the project (when the Closing a Project process is done).
Provide direction and control during the project.
Be the interface to Corporate / Programme Management.
Ensure that post-project benefits will be reviewed.

upvoted 2 times

Question #32

Topic 1

In what process is the authorization to deliver the project's products given?

A. Starting up a Project

B. Initiating a Project

C. Managing a Stage Boundary

D. Directing a Project

Correct Answer: *D*

matters 1 year, 10 months ago

In the Activity "Authorize the Project', the Project Board decides to allow the proceed.

upvoted 2 times

Question #33 *Topic 1*

Who should act as the communication channel between a project and corporate or programme management?

A. Project Board

B. Project Assurance

C. Project Manager

D. Project Support

Correct Answer: *A*

Isabaut 1 year, 1 month ago

Selected Answer: A

Project Board is correct

upvoted 2 times

Question #34 *Topic 1*

Which statement about the Directing a Project process is true?

A. Provides a mechanism for the Project Board to assure that there is continued business justification

B. Covers the day-to-day activities of the Project Manager

C. Ensures there are regular progress meetings

D. Begins on completion of the Initiating a Project process

Correct Answer: *A*

Jasonbahr **Highly Voted** 2 years, 3 months ago

This one is tricky.

D is wrong because the directing a project process starts on completion of the starting up a project process and is triggered by the request(!), not completion, to initiate a project.

Therefore A is correct: The directing a project process provides a mechanism for the project board to meet its responsibility for ensuring that there is continued business justification without being overburdened by project activity.

upvoted 5 times

EndlichAlleine **Most Recent** 1 year, 1 month ago

The directing a project process covers the activities of the project board and is not concerned with the day-today activities of the project manager.

upvoted 2 times

Question #35 *Topic 1*

Which of the following statements about the Project Initiation Documentation are true?

1. The Project Initiation Documentation is used to ensure that a sound basis exists before the Project Board authorizes a project.
2. The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project.

A. Only 1 is true

B. Only 2 is true

C. Both 1 and 2 are true

D. Neither 1 or 2 are true

Correct Answer: *C*

OridanDesta 1 year ago

Selected Answer: B

B is correct, authorization is already given in this stage. the project board should commit on the PID. if not, the second stage will be closing the project. (as it is already started, the PID is part of the initiating a project) which can only start after authorization

upvoted 4 times

Goseu 1 year, 7 months ago

As is the correct answer is B .
C would be correct if the answer was Ensure that the project has a sound basis before asking the project board to make any major commitment to the project .
The board at this point has already authorized the project .
This has to do with continued business justification .

upvoted 2 times

peppe 1 year, 9 months ago

C is correct

upvoted 2 times

Junior_Sim 2 years, 1 month ago

Both of it is correct. Based on the manual A.20

upvoted 1 times

Farbod 2 years, 4 months ago

B is the correct answer, (PID) is to define the project, in order to form the basis for its management and an assessment of its overall success. (PID is created after project approved)(during the Initiation initiation process not before before project approval))

upvoted 1 times

Farbod 2 years, 4 months ago

I misspoke, both are correct, it is needed for project authorization. so C.

upvoted 3 times

Farbod 2 years, 4 months ago

I misspoke, both are correct, it is needed for project authorization. so C.

upvoted 3 times

Tatina1 2 years, 8 months ago

I think both are true because the Project Board do two authorisations: Firs the authorize an initiation after starting up a project process and then the authorize a project after the initiating a project process

upvoted 3 times

egsak 2 years, 9 months ago

only 2nd statement is true because project already authorized at that time

upvoted 1 times

Question #36 *Topic 1*

Which is an objective of the Initiating a Project process?

A. Develop the corporate quality management system as part of the Project Initiation Documentation

B. Prepare the plans for the subsequent stages

C. Summarize how the organization's project management method will be tailored for the project

D. Request authority from corporate management to deliver the project

Correct Answer: *C*

EndlichAlleine 1 year, 1 month ago

C is correct: 16.2 How the corporate, programme management or customer method will be tailored to suit the project.

upvoted 1 times

Question #37 *Topic 1*

Which is NOT a purpose of the Initiating a Project process?

A. Enable a Project Board decision about the commitment of resources to a project

B. Enable an organization to understand the work that needs to be done to deliver a project's products before a project is approved

C. Establish solid foundations for a project

D. Enable the Project Board to decide whether it is worthwhile to initiate a project

Correct Answer: *D*

Omai 4 months ago
The answer is D
The purpose of the initiating a project process is to establish solid foundations for the project, enabling the organization to understand the work that needs to be done to deliver the project product before committing to a significant spend.
upvoted 1 times

renza 4 months, 2 weeks ago
Selected Answer: D
The answer is D
These are key words for each process:
starting up a project: deciding whether the project is(viable and worthwhile)?
Initiating a project: establish (solid foundations) for the project.
upvoted 2 times

ArifNazin 5 months, 1 week ago
Selected Answer: D
Cannot be A, as one of the objective of initiation stage is to allow PB to make decision on the resources.
upvoted 1 times

hazrdz 11 months, 1 week ago
Selected Answer: A
Answer should be A
upvoted 1 times

mk_dyn365 1 year, 7 months ago
Answer Should be A. If anyone can confirm, will be grateful.
TIA
upvoted 2 times

Toni85 1 year, 2 months ago
D is a purpose of 12. Start-up of a Proyect
upvoted 4 times

OridanDesta 1 year ago
I agree to this statement
upvoted 1 times

Question #38 *Topic 1*

Which plan provides the Business Case with costs during the Initiating a Project process?

A. Initiation Stage Plan

B. Project Plan

C. Stage Plan

D. Team Plan

Correct Answer: *B*

Question #39 *Topic 1*

Which is the base product against which the Project Board can assess progress, issues and ongoing viability questions?

A. Project Brief

B. Project Initiation Documentation

C. Project mandate

D. Benefits Review Plan

Correct Answer: *B*

Question #40 *Topic 1*

Which is a purpose of the Initiating a Project process?

A. Decide if it is worthwhile to initiate a project

B. Decide on the project approach

C. Establish solid foundations for a project

D. Identify the number of Work Packages required

Correct Answer: *C*

Isabaut 1 year, 1 month ago

Selected Answer: C

Correct

upvoted 1 times

matters 1 year, 10 months ago

Ref 16.1 - The purpose of the initiating a project process is to establish solid foundations for the project, enabling the organization to understand the work that needs to be done to deliver the project product before committing to a significant spend.

upvoted 1 times

Question #41 *Topic 1*

Which is a purpose of the Managing Product Delivery process?

A. Enable the Senior Supplier to be provided with sufficient information by the Project Manager so that they can review the success of the current Work Package

B. Provide a controlled link between the Project Manager and the Team Manager(s)

C. Enable the Project Board to request updates to the current Team Plan

D. Establish solid foundations for the project

Correct Answer: *B*

Annie7799666 1 year, 2 months ago

The purpose of the Managing Product Delivery process is to manage and control the work between the Project Manager and the Team Manager by placing certain formal requirements on the accepting, executing, and delivery of products.

upvoted 1 times

Question #42 *Topic 1*

From whom does a Team Manager obtain approval for a completed product?

A. Project Manager

B. Project Support

C. The authority defined in the Product Description

D. Senior Supplier

Correct Answer: *C*

Martin77 Highly Voted 2 years, 2 months ago
C is correct : obtaining approval for completed products from the authorities identified in the product description reference prince2 book - 18.3
upvoted 6 times

EndlichAlleine Most Recent 1 year, 1 month ago
C is correct:
The team manager ensures that products are created and delivered by the team to the project by:
● accepting and checking authorized work packages from the project manager
● ensuring that interfaces identified in the work package are maintained
● creating a team plan for the work packages being assigned (this may be done in parallel with the project manager creating the stage plan for the management stage)
● ensuring that the products are developed in accordance with any development method(s) specified in the work package
● demonstrating that each product meets its quality criteria through the quality method(s) specified in the product description; this may include using the PRINCE2 quality review technique (see Chapter 8)
● obtaining approval for completed products from the authorities identified in the product description
● delivering the products to the project manager in accordance with any procedures specified in the work package.
upvoted 1 times

peppe 1 year, 9 months ago
C is correct
upvoted 2 times

Jasonbahr 2 years, 3 months ago
C is correct
upvoted 2 times

Jimeth 2 years, 11 months ago
Appendix A 17.1 - Product description
..."define the people or skills required to produce, review and approve the product"
Answer is C
upvoted 3 times

ejaymac 3 years ago
I thought was the Project manager
upvoted 4 times

Question #43 *Topic 1*

Which is an objective of the 'managing product delivery' process?

A. To authorize the work package allocated to the team

B. To raise exception reports when tolerance is exceeded

C. To ensure that delivered products match expectations

D. To record any lessons to help later management stages

Correct Answer: *A*
The objective of the Managing Product Delivery process is to ensure that:
Products assigned to the team are authorized and agreed upon.
Reference:
https://prince2.wiki/processes/managing-product-delivery/

KeanoD Highly Voted 10 months, 2 weeks ago

Selected Answer: C
C is correct.
Authorize the work to be done -> Controlling a stage.
Accepts and checks Work Package from the Project Manager -> Managing Product Delivery.
upvoted 5 times

mr_alok Most Recent 3 months, 3 weeks ago

C is the correct answer
To authorise a work package is done in Controlling a Stage and is PM's responsibility
upvoted 1 times

Anapellicer 4 months ago

Selected Answer: A
Options B, C, and D are objectives of other PRINCE2 processes:
B refers to the objective of the 'Managing by Exception' process
C refers to the objective of the 'Quality Control' process
D refers to the objective of the 'Closing a Project' process.
The objective of the 'Managing Product Delivery' process in PRINCE2 is to control the link between the project manager and the team managers by placing formal requirements on accepting, executing, and delivering project work. Based on this, the correct option is A. To authorize the work package allocated to the team.
upvoted 1 times

SGN63 4 months, 1 week ago

Selected Answer: C
C is the the right answer
upvoted 2 times

renza 4 months, 2 weeks ago

Selected Answer: C
C is the the right answer
since authorizing WP is the PM responsibility
upvoted 2 times

OridanDesta 1 year ago

Selected Answer: A
the Authorization is a handshake between the Team manager and the Project manager in order to agree on te work package
upvoted 2 times

Isabaut 1 year, 1 month ago

Selected Answer: C
Planned products are delivered to expectations and within tolerance
upvoted 1 times

Elise88 1 year, 1 month ago

Selected Answer: C
It should be C To ensure that delivered products match expectations. Authorize a WP is controlling a stage
upvoted 4 times

Question #44 *Topic 1*

What process aims to ensure accurate progress information is provided to the Project Manager?

A. Starting up a Project

B. Managing a Stage Boundary

C. Managing Product Delivery

D. Directing a Project

Correct Answer: *C*

matters 1 year, 10 months ago

C is correct. Refer to 18.2 Objective #4

upvoted 2 times

Question #45 *Topic 1*

Which process covers the work done by external suppliers who may NOT be using PRINCE2?

A. Closing a Project

B. Managing a Stage Boundary

C. Managing Product Delivery

D. Directing a Project

Correct Answer: *C*

peppe 1 year, 9 months ago

C is correct

upvoted 2 times

Question #46 *Topic 1*

Which two roles are linked by the Managing Product Delivery process?

A. Corporate or programme management and Project Board

B. Project Board and Project Manager

C. Project Manager and Team Manager

D. Team Manager and external supplier

Correct Answer: *C*

Question #47

Topic 1

What is the collective name for individuals or groups who may be affected by a project?

A. Customers

B. Project Support

C. Stakeholders

D. Team members

Correct Answer: *C*

Question #48

Topic 1

Which of the following can be done to control the size of the Project Board on a project that involves multiple users and suppliers?

A. Create a separate Project Board to manage the supplier elements of the project

B. Create multiple smaller Project Boards during the process of Starting up a Project, one for each of the project's stages.

C. Create user and supplier groups

D. Appoint corporate quality assurance to perform the Project Assurance role for all members of the Project Board

Correct Answer: *C*

mr_alok 3 months, 3 weeks ago

There can be only ONE Project Board for a project

upvoted 1 times

Question #49 *Topic 1*

When should the Project Board refer to corporate or programme management for a decision?

A. The stage requires resources

B. It is forecast that project level tolerance will be exceeded

C. The Senior Supplier or Senior User needs to be changed

D. Any request for change needs to be approved

Correct Answer: *B*

renza 4 months, 2 weeks ago

Selected Answer: B

- setting tolerances
• Corporate management: set project tolerances
• project board: set stage tolerances
• project manager agrees with team manager: set workpackages tolerances

So any exceeding of these tolerances requires approval from these authorities.
B is the right answer since the project tolerances is the Corporate management responsibility

upvoted 1 times

peppe 1 year, 9 months ago

B is correct

upvoted 2 times

Question #50 *Topic 1*

Identify the missing words in the following sentence. At the end of a stage, the [?] should be used to check whether there is a requirement to send copies of the End Stage
Report to external interested parties.

A. Stage Plan

B. Communication Management Strategy

C. Follow-on action recommendations

D. Quality Management Strategy

Correct Answer: *B*

Question #51 *Topic 1*

Which is NOT a purpose of the Organization theme?

A. Define a project management team structure

B. Define the level of tolerance for each level of the project management team

C. Define the Project Board's responsibility for directing the project

D. Define which role is accountable for the project's success

Correct Answer: *B*

ayodehji 9 months, 3 weeks ago
correct
upvoted 1 times

Question #52 *Topic 1*

Which is NOT represented by one of the three primary categories of stakeholder identified in PRINCE2?

A. Those with a financial interest in the project

B. Those who will manage the project on a day-to-day basis

C. Those who will specify the desired outputs of the project

D. Those who will create the project's outputs

Correct Answer: *B*

Farbod Highly Voted 2 years, 4 months ago
B is Project manager, but it is correct answer
There are three primary stakeholders,
which are:
• Business sponsors: who endorse the objectives and ensure the project provides value for money.
• Users: who will be using the products to generate benefits, usually after the project is completed.
• Suppliers: who provide the resources and expertise needed to undertake the project work and these can be internal or external
upvoted 7 times

renza Most Recent 4 months, 2 weeks ago
Selected Answer: B
PRINCE2 identifies three principal categories of project stakeholders (business, user and supplier)
managing day-to-day basis is the PM role
upvoted 1 times

Ajs25 7 months, 2 weeks ago
I would have thought D
upvoted 1 times

Jasonbahr 2 years, 3 months ago
I concur with B
upvoted 2 times

Seagun 2 years, 11 months ago
Is B not what the Project manager does?
upvoted 3 times

Question #53 *Topic 1*

Which does the Executive need to ensure is in place before the project is initiated?

A. All Work Packages are authorized

B. An understanding of how the project will contribute to corporate objectives

C. The Project Plan has been approved

D. The Project Initiation Documentation is complete

Correct Answer: *B*

matters 1 year, 10 months ago

The Project Board has to "Verify that the outline business case demonstrates a viable project." Ref 15.4.1 authorize Initiation.

upvoted 1 times

Question #54 *Topic 1*

Which project management team member represents the interest of those who will operate the project's products to realize the benefits after the project is complete?

A. Executive

B. Senior User

C. Senior Supplier

D. Project Manager

Correct Answer: *B*

Question #55 *Topic 1*

What product is used to maintain a record of those who have an interest in the project and their information requirements?

A. Project Plan

B. Communication Management Strategy

C. Project Brief

D. Project Product Description

Correct Answer: *B*

Question #56 *Topic 1*

Identify the missing word in the following sentence. A member of the Project Board is responsible for [?] assurance.

A. quality

B. supplier

C. risk

D. product

Correct Answer: *B*

Petza Highly Voted 2 years, 10 months ago
The project board members each have a specific area of focus for project assurance, namely business assurance for the executive, user assurance for the senior user(s) and supplier assurance for the senior supplier(s). So the correct answer is C - supplier
upvoted 7 times

hobokabobo Most Recent 2 years, 11 months ago
board is project assurance and supplier assurance is a subcategory of project assurance.
[maybe note: Product != Project]
upvoted 1 times

Prox09 3 years, 2 months ago
Because the supplier is a member of the Project Board...
upvoted 1 times

PrisP 3 years, 6 months ago
why is it not product assurance?
upvoted 2 times

Question #57 *Topic 1*

How many roles make up the Project Board?

A. One

B. Two

C. Three

D. Four

Correct Answer: *C*

tarunkumarsatpathy 6 months, 3 weeks ago
Business User Supplier Roles
upvoted 1 times

Question #58 *Topic 1*

Which of the following statements about stakeholders are true?

1. Someone who thinks they will be affected by a project is a stakeholder on that project.
2. Stakeholders may be internal or external to the corporate organization.

A. Only 1 is true

B. Only 2 is true

C. Both 1 and 2 are true

D. Neither 1 or 2 are true

Correct Answer: *C*

Seagun Highly Voted 2 years, 12 months ago

so they just need to think they are affected to be a stakeholder?

upvoted 6 times

mo_exam 2 years, 3 months ago

"Any individual, group or organization that can affect, be affected by or perceive itself to be affected by, an initiative". So by perceiving yourself to be affected, i.e. you think to you are affected makes you a stakeholder. Both are correct then.

upvoted 4 times

Question #59 *Topic 1*

Which is one of the six aspects of project performance that needs to be managed?

A. Progress

B. Change

C. Risk

D. Security

Correct Answer: *C*

renza 4 months, 2 weeks ago

Selected Answer: C

6 variables to be controlled
1. Costs
2. Timescales
3. Quality
4. Scope
5. Risk
6. Benefits

upvoted 1 times

Question #60 *Topic 1*

Which aspect of project performance must be managed to ensure the project's products are fit for purpose?

A. Benefits

B. Quality

C. Risk

D. Scope

Correct Answer: *B*

Question #61 *Topic 1*

Which is NOT included in the PRINCE2 definition of a project?

A. A project is a temporary organization

B. A project's purpose is to deliver one or more business products

C. A project is part of 'business as usual'

D. A project is based on an agreed Business Case

Correct Answer: *C*

Question #62 *Topic 1*

Identify the missing words in the following sentence. A project is [?] organization that is created for the purpose of delivering business products.

A. a corporate

B. a temporary

C. an external

D. a technical

Correct Answer: *B*

matters 1 year, 10 months ago

From the Glossary "A temporary organization that is created for the purpose of delivering one or more business products according to an agreed business case."

upvoted 1 times

Question #63

Topic 1

Identify the missing word in the following sentence. The guiding obligations and good practices which determine whether the project is genuinely being managed using
PRINCE2 form the [?] of the method.

A. Principles

B. Themes

C. Processes

D. Techniques

Correct Answer: *A*

Question #64

Topic 1

Which is NOT one of the PRINCE2 integrated elements?

A. Tailoring PRINCE2 to the project environment

B. The processes

C. The products

D. The themes

Correct Answer: *C*

Question #65

Topic 1

Which is assumed to be a customer's responsibility in the PRINCE2 customer/supplier environment?

A. Specify the desired result

B. Provide the resources and skills to deliver the desired result

C. Ensure the technical integrity of a project

D. Develop a project's products

Correct Answer: *A*

Question #66

Topic 1

Which is a benefit of using PRINCE2?

A. Enables the management of projects as well as of 'business as usual' activities

B. Can be tailored by leaving out elements of the method for some projects

C. Can be applied to any type of project

D. Avoids the need to involve corporate or programme management

Correct Answer: *C*

Question #67

Topic 1

Which is a benefit of using PRINCE2?

A. Is a method specifically designed for technical projects

B. Provides for the efficient and economic use of management time

C. Includes many of the proven planning techniques, such as critical path analysis

D. Can be used to manage both projects and programmes

Correct Answer: *B*

KeanoD 10 months, 4 weeks ago

I havent seen B as definition.

upvoted 1 times

Question #68

Topic 1

Which is assumed to be a supplier's responsibility in the PRINCE2 customer/supplier environment?

A. Specify the desired result

B. Provide the resources and skills to deliver the desired result

C. Pay for the project

D. Specify the benefits of the project

Correct Answer: *B*

Tyler_Stolls 4 months, 3 weeks ago

Answer is A

upvoted 1 times

Question #69

Topic 1

Which does NOT reflect the PRINCE2 principle of continued business justification?

A. There must be a justifiable reason for starting a project

B. The business justification drives decision making

C. If a project is no longer forecast to deliver a financial benefit, it should be stopped.

D. If a project can no longer be justified, it should be stopped

Correct Answer: *C*

King_Laps 9 months, 2 weeks ago
the correct answer is C
upvoted 1 times

peppe 1 year, 8 months ago
C is correct
upvoted 2 times

Wombat1987 2 years, 3 months ago
C is correct since a project can bring other than financial benefits.
upvoted 2 times

Mehan 2 years, 6 months ago
I think B is correct.
upvoted 1 times

peppe 1 year, 8 months ago
wrong! pg 21!
upvoted 2 times

Question #70

Topic 1

Which characteristic distinguishes a project from regular business operations?

A. Produces benefits

B. Introduces business change

C. Manages stakeholders

D. Incurs cost

Correct Answer: *B*

dandandu1986 1 week, 6 days ago
I don't think any of these answers is right.
upvoted 1 times

kal5 5 months, 3 weeks ago
Referens?
upvoted 1 times

Question #71

Topic 1

Which characteristic of a project reflects that there are different perspectives and motivations for customers and suppliers?

A. Change

B. Cross-functional

C. Unique

D. Risk

Correct Answer: *B*

Currently there are no comments in this discussion, be the first to comment!

Question #72

Topic 1

Which PRINCE2 principle is supported by the setting of tolerances for the three levels of plan?

A. Manage by stages

B. Manage by exception

C. Continued business justification

D. Learn from experience

Correct Answer: *B*

Question #73

Topic 1

Which role is responsible for creating Checkpoint Reports?

A. Senior Supplier

B. Team Manager

C. Change Authority

D. Project Support

Correct Answer: *B*

Question #74

Topic 1

Identify the missing words in the following sentence. A Project Manager agrees the [?] with a Team Manager.

A. project cost tolerance

B. stage cost tolerance

C. Work Package cost tolerance

D. product cost tolerance

Correct Answer: *C*

Question #75

Topic 1

Which is a true statement about time-driven controls?

A. Time-driven controls are used for monitoring the progress of Work Packages and management stages

B. Time-driven controls take place when specific events happen

C. Time-driven controls are produced at the end of a stage

D. An Exception Report is a time-driven control

Correct Answer: *A*

renza 4 months, 2 weeks ago

Selected Answer: A

-Types of controls
• Event-driven
Takes place when a specific event occurs:
• End of a stage
• Completion of the Project Initiation Documentation (PID)

• Time-driven
Takes place at pre-defined periodic intervals:
• Highlight Reports
• Checkpoint Reports

upvoted 1 times

Question #76 *Topic 1*

Which of the following statements about lines of authority and reporting are true?

1. The Project Manager has day-to-day control for a management stage within the limits laid down by the Project Board.
2. If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager.

A. Only 1 is true

B. Only 2 is true

C. Both 1 and 2 are true

D. Neither 1 or 2 are true

Correct Answer: *C*

bcbarman 1 year, 5 months ago

Both 1 and 2 are correct, the PM manages the world within their thresholds, and the same for the team manager. If there is a issues outside of the tolerances, it goes from Team manager to PM, then to exception reports and to the board.

upvoted 1 times

Question #77 *Topic 1*

What theme provides all management levels within the project management team with mechanisms for monitoring and control?

A. Progress

B. Change

C. Organization

D. Quality

Correct Answer: *A*

Question #78 *Topic 1*

Who should use the information in a Lessons Report to refine, change and improve the standards within a quality management system?

A. Corporate group

B. Project Board

C. Project Assurance

D. Executive

Correct Answer: *A*

EndlichAlleine 1 year, 1 month ago

Correct.: A.15
The data in the report should be used by the corporate group that is responsible for the quality management system, in order to refine, change and improve the standards. Statistics on how much effort was needed for products can help improve future estimating.

upvoted 1 times

Question #79 *Topic 1*

Which is a FALSE statement about technical stages?

A. Can overlap with other technical stages

B. Typified by the use a particular set of specialist skills

C. Include the Managing a Stage Boundary process activities

D. Can span more than one management stage

Correct Answer: *C*

bcbarman 1 year, 5 months ago
Technical stages are more tied to work packages then stage boundaries. Think of the design of the game, its not as tied in to stage control. in this case, Technical stages can overlap management stages.
upvoted 2 times

peppe 1 year, 9 months ago
delivery steps in P2 2017
upvoted 1 times

Question #80 *Topic 1*

How should the Team Manager report that tolerances are forecast to be exceeded?

A. Create an Exception Report

B. Create a Highlight Report

C. Raise an issue

D. Grant a concession

Correct Answer: *C*

Question #81 *Topic 1*

Which statement about stages is true?

A. Management stages should be of the same duration

B. The use of technical stages is mandatory

C. The use of management stages is mandatory

D. Management stages are driven by specialist teams

Correct Answer: *C*

Nugi Highly Voted 2 years ago
In PRINCE2, a project must have at least two management stages:
- an initiation stage
- at least one further management stage. The more complex and risky a project is, the more management stages will be required.

upvoted 5 times

Question #82

Topic 1

What product defines the reporting requirements between the Project Manager and Team Manager?

A. Project Brief

B. Product Description

C. Team Plan

D. Work Package

Correct Answer: *D*

Question #83

Topic 1

Whose approval is needed to replace a Stage Plan with an Exception Plan?

A. Corporate or programme management

B. Project Board

C. Project Manager

D. Team Manager

Correct Answer: *B*

Question #84

Topic 1

Which is a difference between management and technical stages?

A. Management stages require planning and technical stages do not

B. Technical stages can overlap and management stages cannot

C. Management stages deliver products and technical stages do not

D. Technical stages require resources and management stages do not

Correct Answer: *B*

Currently there are no comments in this discussion, be the first to comment!

Question #85

Topic 1

Which is a purpose of a Lessons Log?

A. Note any lessons that are raised in Checkpoint Reports

B. Record that corrective action is being taken

C. Escalate lessons to the Project Board

D. Raise improvements with Project Assurance

Correct Answer: *A*

Risto83 6 months, 3 weeks ago

A is correct
A.14.3 Derivation
The lessons log is derived from the following:
- lessons from other projects
- project mandate or project brief
- daily log, issue register, quality register and risk register
- checkpoint reports and highlight reports
- completed work packages
- stage plans with actuals
- observation and experience of the project's processes.

upvoted 1 times

KeanoD 10 months, 4 weeks ago

Is this a sole purpose?

upvoted 1 times

Question #86

Topic 1

Which is a true statement about PRINCE2 event-driven controls?

A. Event-driven controls take place at predefined periodic intervals

B. Event-driven controls are produced at the frequency defined in a Work Package

C. Event-driven controls are used for decision making

D. Checkpoint Reports are event-driven controls

Correct Answer: *C*

renza 4 months, 2 weeks ago

Selected Answer: C

-Types of controls

• Event-driven
Takes place when a specific event occurs:
- End of a stage
- Completion of the Project Initiation Documentation (PID)

• Time-driven
Takes place at pre-defined periodic intervals:
- Highlight Reports
- Checkpoint Reports

upvoted 1 times

Question #87

Topic 1

Which is a purpose of an End Project Report?

A. Identify individuals or groups that need to be told that the project is coming to an end

B. Review how well the project performed against the Project Initiation Documentation used to authorize it

C. Identify individuals or groups that are responsible for measuring the expected benefits after the project has closed

D. Ensure that key project information is archived and made secure

Correct Answer: *B*

Question #88

Topic 1

How many management stages should a PRINCE2 project consist of?

A. Start up stage, initiation stage and at least one other management stage to cover the remainder of the project

B. Start up stage, at least one other management stage to cover the remainder of the project and a closing stage

C. Initiation stage and at least one other management stage to cover the remainder of the project

D. Start up stage, initiation stage and a closing stage

Correct Answer: *C*

FlyingDutch 5 months, 2 weeks ago

Selected Answer: C

C is correct. there should be at least 2 stages within a project.

upvoted 1 times

Question #89

Topic 1

What product would enable the Project Manager to review how a Work Package is performing against its cost tolerance?

A. Configuration Item Record

B. Quality Register

C. Highlight Report

D. Checkpoint Report

Correct Answer: *D*

Question #90

Topic 1

Which level of management uses the mechanisms established by the Progress theme to control any unacceptable deviations?

A. Only corporate or programme management

B. Only the Project Board

C. Only the Project Manager

D. All levels of management

Correct Answer: *D*

Question #91

Topic 1

Which is one of the three levels of plan in PRINCE2?

A. Benefits Review Plan

B. Programme Plan

C. Team Plan

D. Project Brief

Correct Answer: *C*

Question #92 *Topic 1*

Which theme estimates the cost of delivering the project?

A. Business Case

B. Change

C. Plans

D. Progress

Correct Answer: *C*

mr_alok 3 months, 3 weeks ago

Selected Answer: A

Cost estimation is done in Business Case

The Business Case contains the following information: (source : Prince2.wiki)
- Reasons for doing the project as you would expect
- Estimate Costs and Timescale
- Benefits and dis-benefits (these are provided by the Senior User)
- Overview of project risks

upvoted 1 times

Anapellicer 4 months ago

Selected Answer: C

The Plans theme focuses on creating and maintaining plans that define how the project will be executed, monitored, and controlled. This theme includes the creation of a project plan, stage plans, and team plans, which include time, cost, quality, and risk management plans. The cost estimation is a key element of the project plan, and it is used to define the project budget and to monitor and control costs throughout the project. Therefore, the correct answer is C. Plans.

upvoted 1 times

SGN63 4 months, 1 week ago

Selected Answer: A

A is correct

upvoted 2 times

renza 4 months, 2 weeks ago

Selected Answer: A

The business justification (Business Case) for a project should include not only the costs of developing the products produced by the project but also any changes to operational costs post-project. Most organizations have policies that define how these costs should be accounted for in business justifications.

upvoted 2 times

as055b 4 months, 4 weeks ago

Selected Answer: A

A. Business Case

upvoted 2 times

Ro96 7 months, 1 week ago

Selected Answer: A

Business case has the budget plan

upvoted 2 times

jj0097 1 year ago

Selected Answer: A

A is correct

upvoted 3 times

jj0097 1 year ago

A is correct

upvoted 2 times

Question #93 *Topic 1*

Which is a task of product-based planning?

A. Identify activities and dependencies

B. Write the Project Product Description

C. Prepare the Work Packages

D. Produce Product Status Accounts

Correct Answer: *B*

KeanoD 10 months, 2 weeks ago

Selected Answer: B

PRINCE2 uses the technique Product-Based planning to identify and analyze the planned products. The four steps in Product-Based Planning are:
1. Writing the Project Product Description
2. Creating the product breakdown structure
3. Writing the Product Description
4. Creating the Product Flow Diagram

upvoted 4 times

Goseu 1 year, 6 months ago

its B , A is part of plans steps not pbp

upvoted 3 times

Sala_ 1 year, 8 months ago

B is correct
Source: https://prince2.wiki/theme/plans/

PRINCE2 uses the technique Product-Based planning to identify and analyse the planned products. The four steps in Product-Based Planning are:

Writing the Project Product Description: Describing the main product during the Starting up a Project process.
Creating the product breakdown structure: Listing all products that need to be created.
Writing the Product Description: Done for required products.
Creating the Product Flow Diagram: Shows product flow and interdependencies.

upvoted 3 times

peppe 1 year, 8 months ago

A is correct

upvoted 1 times

consta 2 years ago

Should be A.
PRINCE2® recommends the following steps for product-based planning:
• Designing a plan; *Defining and analysing the products; Identifying activities and dependencies; Preparing estimates; Preparing a schedule; Documenting a plan; Analysing risks to a plan.

upvoted 3 times

Question #94

Topic 1

Identify the missing word(s) in the following sentence. PRINCE2 recommends three levels of [?] to reflect the needs of the different levels of management involved in a project.

A. Management strategies

B. Plan

C. Stakeholder interests

D. Time-driven controls

Correct Answer: *B*

Fay_T 4 months ago

It is B - The key word is 'different levels' - stakeholder interests are just in the directing level. However the plans span across all levels - Project plan, stage plan and work plan.

upvoted 1 times

as055b 4 months, 4 weeks ago

Selected Answer: B

PRINCE2® suggests three levels of plans: a project plan, a stage plan, and an optional team plan. Project plans are not detailed; they are broad and specify things like the timeline, overall cost, and number of stages to be utilized. Project plans are developed by the project board. The stage plan, on the other hand, is built by the project manager and is more detailed. Lastly, the team plan is incredibly detailed

upvoted 2 times

tarunkumarsatpathy 6 months, 3 weeks ago

It's definitely C

upvoted 1 times

VJ80 7 months ago

The question uses the word Level and not type. Had it been type then the answer of Plan makes sense and if level means, naturally it is C. Is this answer from Axelos itself?

upvoted 2 times

KeanoD 10 months, 4 weeks ago

Why not C.?

upvoted 1 times

Question #95

Topic 1

Identify the missing words in the following sentence. A purpose of the Plans theme is to [?] the project's plans.

A. define a coding system to provide a unique identifier for the products within

B. summarize the results of the quality activities performed on

C. provide a framework to design, develop and maintain

D. define the project benefits to be achieved by each of

Correct Answer: *C*

Question #96

Topic 1

What is the first task of product-based planning?

A. Produce the Initiation Stage Plan

B. Write the Project Product Description

C. Identify dependencies

D. Create the product breakdown structure

Correct Answer: *B*

ryou100 8 months, 2 weeks ago

PRINCE2 uses the technique Product-Based planning to identify and analyze the planned products. The four steps in Product-Based Planning are:
1. Writing the Project Product Description
2. Creating the product breakdown structure
3. Writing the Product Description
4. Creating the Product Flow Diagram

upvoted 2 times

Question #97

Topic 1

Which product identifies the management stages and timescales of a project?

A. Project Brief

B. Project Product Description

C. Project Plan

D. Initiation Stage Plan

Correct Answer: *C*

Question #98 *Topic 1*

How many tasks does the product-based planning technique describe?

A. One

B. Two

C. Three

D. Four

Correct Answer: *D*

KeanoD 10 months, 2 weeks ago

PRINCE2 uses the technique Product-Based planning to identify and analyse the planned products. The 4 steps in Product-Based Planning are:
1. Writing the Project Product Description: Describing the main product during the Starting up a Project process.
2. Creating the product breakdown structure: Listing all products that need to be created.
3. Writing the Product Description: Done for required products.
4. Creating the Product Flow Diagram: Shows product flow and interdependencies.

upvoted 3 times

natavorc 1 year ago

page97 9.2 PRINCE2's requirements for the plans theme

upvoted 1 times

theotenis 2 years, 2 months ago

PRINCE2 requires that four products are produced and maintained:

1. Project product description :A description of the overall project's output, including the customer's quality expectations, together with the acceptance criteria and acceptance methods for the project. As such it applies to a project plan only.

2. Product description : A description of each product's purpose, composition, derivation and quality criteria.

3. Product breakdown structure : A hierarchy of all the products to be produced during a plan.

4. Plan : Provides a statement of how and when objectives are to be achieved, by showing the major products, activities and resources required for the scope of the plan. In PRINCE2, there are three levels of plan: project, stage and team. In addition, PRINCE2 has exception plans, which are created at the same level as the plan they are replacing.

upvoted 3 times

Question #99

Topic 1

What is shown in a product breakdown structure?

A. Management stages, major products and control points

B. In which order the products should be created

C. The major products that are to be developed in a plan

D. The resources that are required to develop the products

Correct Answer: *C*

Rbnc95 4 months ago

Selected Answer: B

B, a hierarchy

upvoted 1 times

King_Laps 8 months, 2 weeks ago

The correct answer is B: The hierarchical flow/overview

upvoted 1 times

Steven2021 1 year, 7 months ago

Answers A and C should not be correct at all. According to the Prince2 book, 6th ed page 25, chapter 3.6, there are two type of products: management products and specialist products. No "major products" are defined in the entire book. There is no such thing called major products!

upvoted 1 times

Sala_ 1 year, 8 months ago

C is correct
Source: https://prince2.wiki/theme/plans/

PBP Step 2: Create the Product Breakdown Structure
A Project Product is broken down into the major products which in turn are broken down into further products to give a hierarchical overview. This is called a Product Breakdown Structure (PBS). A “mind map” diagram could also be used.

upvoted 2 times

Junior_Sim 2 years, 1 month ago

Answer should be B. Hierachy

upvoted 1 times

S4L4LMF 1 year, 10 months ago

I dont think this is what is meant by hierachy. With hierachy its shown to to have several products, each product having its "sub products" (for example to set up a conference you need a venue, attendees, speakers etc.), and each sub products have their own sub items. So in that way its hierarchical. But being hierarchical doesnt mean there a certain order of products that need to be done first. This can be shown in a flow chart, based on the product breakdown (which products are interdependent, which need to be created first etc.).

upvoted 1 times

Question #100

Topic 1

Which statement applies to Stage Plans?

A. Always have the same duration as the Project Plan

B. Are produced at the same time as the Project Initiation Documentation

C. Assist the Project Manager in the day-to-day running and control of the project

D. Provide a baseline against which the Project Board monitor overall progress

Correct Answer: *C*

Question #101 *Topic 1*

Which is a recommended quality review team role?

A. Project Manager

B. Assurance

C. Project Support

D. Administrator

Correct Answer: *D*

Risto83 6 months, 3 weeks ago
D
A.23
Roles and responsibilities The person or team responsible for the quality management activities (e.g. auditor or, for quality reviews, presenter, reviewer(s), chair, administrator)
upvoted 2 times

EndlichAlleine 1 year, 1 month ago
Quality review team roles: Chair, Presenter, Reviewer and Administrator
upvoted 4 times

Annie7799666 1 year, 2 months ago
Sample for further explanation,
https://www.prince2primer.com/prince2-2017-quality-review-technique/
After introductions and general questions, the presenter will walk through the product and review the question list from the previous step. The objective here is to clarify and agree actions on each question as it is raised, and the administrator will record it.
upvoted 1 times

PepiG 1 year, 7 months ago
Also in 8.4.5 it states that "Confirm the actions and responsibilities (administrator)
upvoted 1 times

PepiG 1 year, 7 months ago
8.4.3 Review Team Roles
upvoted 1 times

kal5 1 year, 9 months ago
Where does this states?
upvoted 1 times

Question #102 *Topic 1*

Which is a recommended quality review team role?

A. Project Manager

B. Assurance

C. Chair

D. Producer

Correct Answer: *C*

Risto83 6 months, 3 weeks ago
A.23
Roles and responsibilities The person or team responsible for the quality management activities (e.g. auditor or, for quality reviews, presenter, reviewer(s), chair, administrator)
upvoted 1 times

EndlichAlleine 1 year, 1 month ago
Quality review team roles: Chair, Presenter, Reviewer and Administrator
upvoted 1 times

Annie7799666 1 year, 2 months ago
https://www.prince2primer.com/prince2-2017-quality-review-technique/
The Chair will review the result and the team must be led to a collective decision which can be one of the following: complete (the product has met its quality criteria), conditionally complete (the product is fit for purpose after the actions had been implemented), or incomplete (the product requires another quality review cycle).
upvoted 1 times

Question #103 *Topic 1*

Identify the missing word(s) in the following sentence. The Quality theme provides a set of rules and procedures which ensure that the [?] created meet(s) the needs of the business.

A. controls

B. products

C. project management team

D. stages

Correct Answer: *B*

Question #104 *Topic 1*

Which is a purpose of a Project Product Description?

A. Records the costs and timescales for delivery of the project's final product

B. Shows the dependencies between the project's products to aid planning

C. Provides a list of all the products to be delivered by the project

D. Defines what the project must deliver in order to gain acceptance

Correct Answer: *D*

Annie7799666 1 year, 2 months ago

Gain agreement from the user on the what they want (project's scope)
Define the customer's quality expectations so the project can deliver a fit for purpose product
Define the acceptance criteria, method and responsibilities for the project.

upvoted 1 times

Question #105 *Topic 1*

Which of the following statements about quality assurance and Project Assurance is true?

A. Project Assurance is the responsibility of the corporate organization; quality assurance is the responsibility of the Project Board

B. Project Assurance is independent of the Project; quality assurance is only independent of the Project Manager

C. Project Assurance may be delegated within a project; quality assurance must be undertaken by the Project Board

D. Project Assurance ensures compliance to standards within the project environment; quality assurance ensures compliance across the organization

Correct Answer: *D*

Jasonbahr Highly Voted 2 years, 3 months ago

It is important not to confuse quality assurance with project assurance:

Quality assurance provides a check that the project's direction and management are adequate for the nature of the project and that it complies with relevant corporate, programme management or customer standards and policies. Quality assurance is therefore independent of the project.

Project assurance is the project board's responsibility to assure itself that the project is being conducted correctly. The project board members each have a specific area of focus for project assurance, namely business assurance for the executive, user assurance for the senior user(s) and supplier assurance for the senior supplier(s). Project assurance is therefore independent of the project manager but not independent of the project.

So D is the correct answer.

upvoted 15 times

KeanoD 10 months, 4 weeks ago

Excellent explanation, thank you for that

upvoted 1 times

Question #106 *Topic 1*

Who carries out audits that are independent of the project?

A. Quality assurance

B. Project Assurance

C. Project Support

D. Project Manager

Correct Answer: *A*

Ausias18 6 days, 13 hours ago
No, it is A - Quality Assurance, as it comes from the Organisation
upvoted 1 times

ghjiesis 3 months ago
Should be B - Project Assurahttps://www.examtopics.com/exams/prince2/prince2-foundation/view/#nce
upvoted 1 times

Question #107 *Topic 1*

Identify the missing word(s) in the following sentence. During a quality review meeting [?] any identified defects.

A. a solution should be designed for

B. an issue should be created for

C. the agreed actions should be recorded for

D. the chair will approve the solution to

Correct Answer: *C*

lucafranco 1 year, 6 months ago
C should be correct: 8.4.5 The review team agrees actions on each question as it is raised. The administrator records the actions and responsibilities
upvoted 1 times

Question #108 *Topic 1*

Which statement about the quality review technique is FALSE?

A. It enables a check to be made on a product's fitness for purpose

B. It defines the quality responsibilities of the project team

C. It supports the management of future changes by providing a baseline for a product

D. It is used to gain wider acceptance of a product by involving key interested parties

Correct Answer: *B*

peppe 1 year, 9 months ago
responsibilities are in QM approach!
upvoted 2 times

Question #109 *Topic 1*

Which is part of quality control?

A. Undertake quality reviews

B. Write Product Descriptions

C. Provide assurance that the project is being conducted properly

D. Document the customer's quality expectations

Correct Answer: *A*

Question #110 *Topic 1*

Which is part of quality control?

A. Document the project's acceptance criteria in the Project Product Description

B. Define the quality responsibilities of those involved in the production of the products

C. Produce quality records to show that the planned quality activities have been carried out

D. Maintain the corporate organization's quality management system

Correct Answer: *C*

Question #111 *Topic 1*

Which of the following statements about customer's quality expectations and acceptance criteria are true?
1. Customer's quality expectations form a specific and precise list of measurable criteria that a project product should meet in order to be acceptable to key stakeholders.
2. Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.

A. Only 1 is true

B. Only 2 is true

C. Both 1 and 2 are true

D. Neither 1 or 2 are true

Correct Answer: *D*

renza 4 months, 2 weeks ago

Selected Answer: D

Customer's quality expectations= broad terms.
e.g. Water pump must:
- be robust
- last a lifetime

Acceptance criteria= Measurable, specific
e.g.
• Outer shell to be made of B1452 Grade 250 cast iron
• To last 20 years

upvoted 1 times

nitinsy 5 months ago

Selected Answer: D

Customer's quality expectation can be broad. Acceptance criteria should be specific and measurable.

upvoted 2 times

ArifNazin 5 months, 1 week ago

c is correct

upvoted 1 times

rsotgia 6 months, 1 week ago

Selected Answer: C

I think this is the correct answer, both are true

upvoted 1 times

Question #112 *Topic 1*

Which is a true statement about acceptance criteria?

A. Acceptance criteria are used to produce the customer's quality expectations

B. Acceptance criteria are less specific and precise than customer's quality expectations

C. Once agreed, acceptance criteria CANNOT be changed

D. Acceptance criteria should be agreed between the customer and the supplier

Correct Answer: *D*

Question #113

Topic 1

Why is it crucial that the Project Product Description clearly defines acceptance methods?

A. Enables Project Assurance to authorize quality activities

B. Defines how all project products will be reviewed and approved

C. Defines how it will be proven that the completed project product meets the customer's expectations

D. Provides confirmation that all project products have met their quality criteria

Correct Answer: *C*

Question #114

Topic 1

Which is a purpose of the Quality theme?

A. Establish how the project will ensure that all products created meet their requirements

B. Establish quality assurance to maintain the quality management system

C. Identify all the products of the project to ensure the scope has been adequately defined

D. Determine the communication needs of the organization's quality assurance function

Correct Answer: *A*

Question #115

Topic 1

Which statement defines a risk?

A. A certain event occurring in the future that will have a negative impact on the project's objectives

B. An event that has already occurred that the Project Manager must deal with immediately

C. An uncertain event, or set of events that, should it or they occur, will have an effect on the achievement of objectives

D. An uncertain event, or set of events that, should it or they occur, will be automatically escalated to the Project Board for a response

Correct Answer: *C*

Question #116 *Topic 1*

Which risk response type is appropriate to respond to an opportunity?

A. Accept

B. Fallback

C. Exploit

D. Transfer

Correct Answer: *C*

Annie7799666 1 year, 2 months ago

Responses to Opportunities
The responses to opportunities are: Share, Exploit, Enhance and Reject.

upvoted 2 times

Question #117 *Topic 1*

Identify the missing word in the following sentence. The risk response type [?] can be used to respond to a threat and an opportunity.

A. Avoid

B. Reduce

C. Share

D. Transfer

Correct Answer: *C*

hatachino1 1 year, 10 months ago

Both C - Share and D - Transfer can be used to response to a threat or an opportunity.

upvoted 2 times

Question #118 *Topic 1*

Which is NOT considered when defining risk tolerance?

A. A Project Board's attitude towards risk taking

B. The allocated risk budget

C. An organization's risk appetite

D. The amount of risk a Project Board considers acceptable

Correct Answer: *B*

skshah47 4 months ago
The concept of "personal preference" is generally not considered when defining risk tolerance in PRINCE2. The definition of risk tolerance should be based on objective factors related to the project and the organization, rather than personal preferences or biases. Therefore, option D "The amount of risk a Project Board considers acceptable" is not considered when defining risk tolerance.
upvoted 1 times

mazzantiemanuele 1 year, 3 months ago
hatachino1: Note that the question is asking "Which is NOT considered when defining risk tolerance". The should be B, The allocated risk budget
upvoted 1 times

hatachino1 1 year, 10 months ago
The correct answer must be D - The amount of risk a Project Board consider acceptable = risk tolerance
upvoted 2 times

tsangckl 1 year, 1 month ago
NOT.....
ans is B
upvoted 1 times

Question #119 *Topic 1*

Which is a responsibility of a risk owner?

A. Identify risks to the project that might occur in their department

B. Own and authorize the use of the risk budget to fund risk responses

C. Manage, monitor and control all aspects of an assigned risk

D. Determine project risk appetite

Correct Answer: *C*

Question #120 *Topic 1*

Identify the missing words in the following sentence. The role of [?] is responsible for carrying out a risk response action to respond to a particular risk.

A. Project Assurance

B. Project Support

C. the risk actionee

D. the risk owner

Correct Answer: *C*

ghjiesis 3 months ago
Should be D - The role of "Risk Owner" is responsible for carrying out a risk response action to respond to a particular risk.
upvoted 1 times

Question #121 *Topic 1*

Which is a purpose of the Risk theme?

A. Establish a method for the implementation of continuous improvement during the project

B. Identify, assess and control problems that have occurred

C. Provide the Project Board with a time-driven control to capture all project risks

D. Establish a cost-effective procedure to identify, assess and control risks

Correct Answer: *D*

LAVAZ 4 months, 3 weeks ago
The text clearly states; the purpose of the risk theme is to identify, asses and control uncertainty and, as a result, improve the ability of the project to succeed.

The answer should be B
upvoted 1 times

Ausias18 6 days, 13 hours ago
It is not B, as B says: Identify, assess and control problems that have occurred,
Problems that have occurred are issues not risks.
Ans is C
upvoted 1 times

Ausias18 6 days, 13 hours ago
Ans is D, sorry, I was fed up by the answer of LAVAZ...
upvoted 1 times

MQ273 5 months, 3 weeks ago
Correct answer should be B!

Purpose of risk theme is to identify , assess, and control uncertainty, and as a result, improve the ability of the project to succeed.
upvoted 2 times

Question #122 *Topic 1*

Which document should record the agreed amount of risk budget for a project?

A. Project Brief

B. Project Plan

C. Risk Management Strategy

D. Risk Register

Correct Answer: *B*

KeanoD Highly Voted 10 months, 2 weeks ago

Selected Answer: B

I go for B - in the main Project plan.

PRINCE2 recommends the following are included in the budget for a plan:
1.money to fund the activities to create specialist products (and management activities)
2.money to fund responses to risks (risk budget)
3. money to fund authorized changes to baseline products (change budget)
4. cost tolerance

upvoted 6 times

renza Most Recent 4 months, 2 weeks ago

Selected Answer: B

• Risk Management Strategy will detail if a risk budget is to be used, what it will be used for, and defines mechanisms for control of and access to this budget
• Amounts are documented in the relevant plan

upvoted 1 times

ArifNazin 5 months ago

Selected Answer: B

Given it is part of project budget, it will be in Project Budget, which will be added to project plan. hence B

upvoted 1 times

anstpl 4 months, 4 weeks ago

The project BUDGET but the project PLAN. So the answer is C (not B the Project Plan)

upvoted 1 times

Risto83 6 months, 3 weeks ago

B
As the risk budget is part of the project budget

upvoted 1 times

King_Laps 8 months, 2 weeks ago

The correct answer is C

upvoted 2 times

jj0097 1 year ago

Selected Answer: C

C is good

upvoted 1 times

natavorc 1 year ago

page 125 ;10.3.7 Establishing a risk budget => As the risk budget is part of the project budget, there may be a tendency to treat it as just another sum
of money that the project manager can spend .

upvoted 1 times

skanasu 1 year, 4 months ago

Selected Answer: C

c is correct

upvoted 1 times

Goseu 1 year, 7 months ago

Selected Answer: C

C seems correxT

upvoted 1 times

peppe 1 year, 8 months ago

C is correct

upvoted 1 times

hatachino1 1 year, 10 months ago

A Risk Budget is a sum of money that is put aside just to deal with specific responses to threats or opportunities and it cannot be used for anything else.
Risk Budget is often referred to as a contingency budget and defined in the Rish Management Approach document.
So the correct answer should be C!

upvoted 1 times

Dr34mt1m3 1 year, 12 months ago

Risk budget is reserved in Risk Management Strategy and so it should be C

upvoted 1 times

Nugi 2 years ago

Shouldn't it be C?

A risk management approach describes how risk will be managed on the project. This includes the specific processes, procedures, techniques, standards and responsibilities to be applied.

upvoted 1 times

Question #123

Topic 1

Which statement describes the 'Implement' step within the recommended risk management procedure?

A. Take planned action to respond to a risk

B. Implement the responsibilities for risks defined in the Risk Management Strategy

C. Assess the proximity of a risk

D. Identify the level of risks that can be tolerated by the project

Correct Answer: *A*

Question #124

Topic 1

Which is a purpose of the Risk theme?

A. Establish a procedure to ensure every change is agreed by the relevant authority before it takes place

B. Establish a cost-effective procedure to identify, assess and control uncertainty

C. Establish mechanisms to control any unacceptable deviations from plan

D. Establish mechanisms to manage risks at the corporate or programme level of an organization

Correct Answer: *B*

Question #125

Topic 1

Identify the missing words in the following sentence. A risk budget is a sum of money included in the [?] and set aside to fund specific management responses to a project's threats and opportunities.

A. change budget

B. project budget

C. project's cost tolerance

D. project's risk tolerance

Correct Answer: *B*

Question #126

Topic 1

Which of the following refers to the actions identified to bring a situation to a level where exposure to a risk is acceptable?

A. Risk category

B. Risk description

C. Risk response

D. Risk status

Correct Answer: *C*

Question #127

Topic 1

Which describes a risk effect?

A. The uncertainty expressed as a negative or favourable occurrence

B. The issue which is affecting the project and has resulted in a risk

C. The impact(s) on the project objectives should the threat or opportunity occur

D. The change in the status of a risk in response to actions taken to control it

Correct Answer: *C*

Question #128

Topic 1

Which describes risk probability?

A. Level of risks which the project can tolerate before escalating to the Project Board

B. Probable effect on the project delivering its objectives

C. Timeframe within which the risk may occur

D. A measure of the likelihood of the risk occurring

Correct Answer: *D*

Question #129

Topic 1

Which is a purpose of a Risk Register?

A. Capture risks that may occur during the project

B. Record how risk management activities will be undertaken on the project

C. Record the risk tolerance for the project

D. Capture issues which are impacting on the delivery of the project objectives

Correct Answer: *A*

Question #130

Topic 1

Which role is responsible for ensuring the project is justified in terms of cost?

A. Project manager

B. Executive

C. Senior user

D. Senior supplier

Correct Answer: *B*

Question #131

Topic 1

What is described as an organization's unique attitude towards risk taking

A. Risk appetite

B. Risk management

C. Risk evaluation

D. Risk tolerance

Correct Answer: *A*

Question #132

Topic 1

Which is a purpose of the Risk Register?

A. Describe the risk management techniques and standards to be applied to the project

B. Act as a central record of information relating to the identified risks for the project

C. Act as a repository for informal issues

D. List the responsibilities for achieving an effective risk management procedure

Correct Answer: *B*

Question #133

Topic 1

Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

A. Controlling a Stage

B. Closing a Project

C. Directing a Project

D. Managing a Stage Boundary

Correct Answer: *D*

Nabin55555hhhjj 5 months ago

Selected Answer: D

D is answer

upvoted 1 times

Question #134 *Topic 1*

Which is a purpose of the Managing a Stage Boundary process?

A. Provide the Project Board with sufficient information for approving the next stage

B. Approve the next Stage Plan

C. Review and close any risks and issues identified during the previous stage

D. Control the link between the Project Manager and the Team Manager(s)

Correct Answer: *A*

LAVAZ 4 months, 3 weeks ago

B is also correct!

Approving the next stage plan is one of the purpose of Managing a Stage Boundary.

upvoted 1 times

Question #135 *Topic 1*

During the Managing a Stage Boundary process what product is updated with estimated costs and time for the stage that is about to begin?

A. End Stage Report

B. Team Plan

C. Work Package

D. Project Plan

Correct Answer: *D*

Question #136 *Topic 1*

What plan is created, and submitted for approval, during the Managing a Stage Boundary process?

A. Team Plan

B. Stage Plan

C. Benefits Review Plan

D. Project Plan

Correct Answer: *B*

Question #137 *Topic 1*

Which of the following is the Business Case used for during the Managing a Stage Boundary process?

A. Enable the Project Board to decide whether or not to authorize the project

B. Justify the continuing viability of the project

C. Enable the Project Board to decide whether or not to authorize project closure

D. Justify the initiation of a project

Correct Answer: *B*

Question #138 *Topic 1*

Which activity takes place within the Managing a Stage Boundary process?

A. Produce Highlight Reports

B. Take corrective action within the limits of a stage's tolerance

C. Produce an Exception Plan

D. Authorize a Stage Plan for the next stage

Correct Answer: *C*

daaniel Highly Voted 2 years, 2 months ago
To me it seems two possibilities are correct: c AND d, because among the objectives of the 'Managing a Stage Boundary' are:
'request authorization to start the next management stage'
and:
'prepare an exception plan as directed by the project board'.
BUT: the list of activities in paragraph 19.4 shows:
The activities within the managing a stage boundary process are project manager oriented and are to:
• plan the next management stage
• update the project plan
• update the business case
• report management stage end
• produce an exception plan.
(Managing Successful Projects with PRINCE2' Edition 2017.
upvoted 5 times

Risto83 Most Recent 6 months, 3 weeks ago
C is correct.
"Authorization" is done at Directing a project (DP).
upvoted 1 times

MichelleVD 1 year, 4 months ago
Selected Answer: C
D is directing a project.
upvoted 2 times

peppe 1 year, 8 months ago
C is correct
upvoted 3 times

Jasonbahr 2 years, 3 months ago
Tricky, but I concur with C
upvoted 2 times

Farbod 2 years, 4 months ago
C is correct, The exception plan is prepared in SB and submitted to the Project Board for approval in the same way as a stage plan.
upvoted 3 times

demmy22 2 years, 6 months ago
this is confusing, I thought it was option D
upvoted 1 times

Tatina1 2 years, 8 months ago
In Manage a Stage Limit there is no authorization action, the Project Manager creates the information for the Project Board that authorizes in Directing a Project
upvoted 3 times

Preeti444 2 years, 8 months ago
option C can take place where as option D is a definite activity
upvoted 3 times

Mehan 2 years, 6 months ago
Option C is correct, while authorization for the stage plan take place in the directing a project process.
upvoted 7 times

Question #139

Topic 1

Which process ensures that key roles and responsibilities are allocated before a decision is made to initiate a project?

A. Managing Product Delivery

B. Initiating a Project

C. Managing a Stage Boundary

D. Starting up a Project

Correct Answer: *D*

Question #140

Topic 1

Which is a purpose of a Project Brief?

A. Enable the assembly of the project mandate

B. Describe the reporting requirements of the various layers of management involved with the project

C. Describe how changes to products will be controlled

D. Provide a solid basis for the initiation of the project

Correct Answer: *D*

Ausias18 6 days, 13 hours ago

Correct answer is A,
To provide a solid basis for a project is the Initiate a Project process

upvoted 1 times

Question #141 *Topic 1*

Which is an objective of the Starting up a Project process?

A. Identify who will be responsible for creating the Project Plan

B. Agree how the project will be monitored and controlled after initiation

C. Authorize the Project Manager to proceed with the initiation stage

D. Agree how issues and changes will be identified, assessed and controlled

Correct Answer: *A*

dandandu1986 1 week, 4 days ago
C.
14.2 individuals are appointed who will undertake the work required in project initiation and/or will take significant project management roles in the project
upvoted 1 times

MrMooMooBee 5 months, 2 weeks ago
Authorisation of the initiation stages is Directing a Project so C isn't correct.
upvoted 1 times

Risto83 6 months, 3 weeks ago
A
"Authorize" is in directing a project.
upvoted 1 times

Chucky2 7 months, 2 weeks ago
Selected Answer: A
A is correct
The objective of starting up a project process is to ensure that there is a business justification for initiating the project. Sufficient information is available to define and confirm the scope of the project. The various ways that a project can be delivered are evaluated and a project approach is selected. Individuals are appointed who will undertake the work required in project initiation and all will take significant project management roles in the project.
upvoted 3 times

jj0097 1 year ago
Selected Answer: C
C is good
upvoted 1 times

peppe 1 year, 8 months ago
The project plan is created during the initiating a project process and updated towards the end of each management stage during the managing a stage boundary process.
upvoted 2 times

peppe 1 year, 8 months ago
i would say C
upvoted 1 times

kal5 1 year, 9 months ago
Referens for this answer appriciated
upvoted 3 times

Question #142 *Topic 1*

Which is created during the Starting up a Project process?

A. Project mandate

B. Project management team role descriptions

C. Communication Management Strategy

D. Quality Register

Correct Answer: *B*

renza 4 months, 2 weeks ago

Selected Answer: B

A. Project mandate: before starting up the project
B. Project management team role descriptions: starting up the project
C. Communication Management Strategy: initiating the project
D. Quality Register: initiating the project

upvoted 2 times

Chucky2 7 months, 2 weeks ago

Selected Answer: B

B is correct

upvoted 1 times

Tatina1 2 years, 8 months ago

In SU will be appointed the Executive and Project Manager, and this are project management team roles

upvoted 3 times

sohrabiani 2 years, 9 months ago

PMT Team role will be defined in IP, not Su
in SU, the PMT (high level) will be nominated.

upvoted 2 times

Question #143 *Topic 1*

Which should be provided by corporate or programme management before the Starting up a Project process commences?

A. A Project Brief

B. Sufficient information to identify the prospective Executive

C. The Project Initiation Documentation

D. Authority to initiate a project

Correct Answer: *B*

lucafranco 1 year, 6 months ago

14.3 The project mandate should
provide the terms of reference for the project and should contain sufficient information to identify at least the prospective executive of the project board

upvoted 2 times

Question #144 *Topic 1*

Which should be provided by a project mandate?

A. Terms of reference

B. Detailed Business Case

C. Stage tolerances

D. Initiation Stage Plan

Correct Answer: *A*

EndlichAlleine Highly Voted 1 year, 1 month ago

14.3
Context: The project mandate should provide the terms of reference for the project and should contain sufficient information to identify at least the prospective executive of the project board. The mandate is refined to develop the project brief.

upvoted 5 times

Question #145 *Topic 1*

Why is a Project Brief produced?

A. To act as a trigger for the Starting up a Project process

B. To record the strategies and management controls to be used by a project

C. To provide a full and firm foundation for the initiation of a project

D. To be used by the Project Board as a basis for reviewing the progress of a project

Correct Answer: *C*

Question #146 *Topic 1*

Which is a purpose of the 'Starting up a Project' process?

A. To provide information so a decision can be made as to whether a project is viable and worthwhile to initiate

B. To define the means of communication between the project and corporate or programme management

C. To define the project controls

D. To record any identified risks in the Risk Register

Correct Answer: *A*

Question #147

Topic 1

How is the tailoring approach defined for a project?

A. The project board approves the approach

B. The project board documents the approach

C. Project assurance approves the approach

D. Project assurance documents the approach

Correct Answer: *A*

ebarb Highly Voted 1 year, 8 months ago
ridiculous question
upvoted 5 times

VJ80 Most Recent 7 months ago
This question is misleading as there is difference between defining and approving. However the answer is chosen based on best fit as the other options are not correct.
upvoted 1 times

Chucky2 7 months, 2 weeks ago
Selected Answer: A
A is correct
The project board is responsible for approving the tailoring approach. But it is the responsibility of the PM to identify and document the level of tailoring in the project
upvoted 2 times

Question #148

Topic 1

Which is a purpose of the change theme?

A. To prevent change to baselined products

B. To identify, assess and control any potential and approved changes to baselined products

C. To establish mechanisms to monitor and compare actual achievements against those planned

D. To assess and control uncertainty

Correct Answer: *B*
Reference:
https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-prince2-change-theme

Question #149

Topic 1

Identify the missing words in the following sentence.
When proposed changes [?], the change authority must refer the decision back to the project board.

A. are below the agreed change budget

B. are objected to by team members

C. are rejected by the change authority

D. exceed the agreed change budget

Correct Answer: *D*

Question #150

Topic 1

Why is a project brief produced?

A. To act as a trigger for the 'starting up a project' process

B. To record the how the project will communicate with its stakeholders

C. To provide a full and firm foundation for the initiation of a project

D. To be used by the project board as a basis for reviewing the progress of a project

Correct Answer: *C*

Question #151 *Topic 1*

Which is a key decision made during the 'directing a project' process?

A. Select and appoint the project executive

B. Approve the project manager role description

C. Confirm that the benefits management approach addresses all expected benefits

D. Approve the proposed project mandate

Correct Answer: *B*
Reference:
https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-prince2

GetRaj Highly Voted 2 years, 10 months ago
Option C is correct as per Prince2 Manual section 15. 4. 2 Authorize the project
Review and approve the benefits management approach. Confirm it addresses all the expected benefits and meets the needs of corporate, programme management or the customer.
is an activity as pert of Authorize the project which happens as part of "Directing a Project" process
upvoted 15 times

AgnesM Highly Voted 2 years, 8 months ago
Project Manager role description is approved by Corporate or Program Managment in "Starting up a project" process, therefore option B is not correct answer to this question.
"Directing a project" process consist of authorising the project, where Benefits managment approach is being approved by project board and corporate and programme managment, therefore answer C is CORRECT to this question.
upvoted 8 times

renza Most Recent 4 months, 2 weeks ago
Selected Answer: C
Answer is (C) Confirm that the benefits management approach addresses all expected benefits

Per Prince2 Manual section 15. 4. 2 Authorize the project Review and approve the benefits management approach. Confirm it addresses all the expected benefits and meets the needs of corporate, programme management or the customer. is an activity as part of Authorize the project which happens as part of "Directing a Project" process.

Project Manager role description is approved by Corporate or Program Managment in "Starting up a project" process, therefore option B is not correct answer.
upvoted 1 times

Chucky2 7 months, 2 weeks ago
Selected Answer: C
C is correct
upvoted 1 times

jj0097 1 year ago
Selected Answer: C
C is correct
upvoted 1 times

natavorc 1 year ago
should correct from B to C
upvoted 1 times

peppe 1 year, 8 months ago
C is correct
upvoted 2 times

PMBT_1017 2 years, 1 month ago
Option C is correct.
upvoted 3 times

Question #152 *Topic 1*

What action is taken as part of the 'controlling a stage' process?

1. Create an exception plan
2. Authorize work to be done
3. Take corrective action
4. Obtain approvals for completed products

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: *B*
Reference:
https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-controlling-a-stage-process-in-prince2

renza 4 months, 2 weeks ago

Selected Answer: B

1. Create an exception plan: stage boundary
2. Authorize work to be done: controlling
3. Take corrective action: controlling
4. Obtain approvals for completed products: managing product delivery

upvoted 2 times

Question #153 *Topic 1*

Why can PRINCE2 be applied to any type of project?

A. Because it provides the project manager with procedures for managing project risks and issues

B. Because it allows each member of the project management team to fully understand their role and responsibilities

C. Because it separates the management of the project from the specialist work needed to deliver the products

D. Because it provides the project manager with a planning procedure to plan the project more effectively

Correct Answer: *B*
Reference:
https://www.prince2.com/uk/prince2-methodology

GetRaj Highly Voted 3 years ago
C seems to be correct option
upvoted 17 times

GetRaj 2 years, 10 months ago
In Prince2 Manual Chapter 1 Introduction
PRINCE2 has been designed to be generic so that it can be applied to any project regardless of project scale, type, organization, geography or culture. It achieves this by:
• separating the management of project work from the specialist contributions,
upvoted 9 times

AgnesM Highly Voted 2 years, 8 months ago
Answer C definitely is a correct option.
upvoted 8 times

SGN63 Most Recent 4 months ago
Selected Answer: C
c is correct
upvoted 1 times

renza 4 months, 2 weeks ago
Selected Answer: C
c is the correct answer
upvoted 1 times

rsotgia 6 months, 1 week ago
Selected Answer: C
C is correct
upvoted 1 times

King_Laps 8 months, 2 weeks ago
the correct answer is C
upvoted 1 times

kuku1789 10 months ago
Both B and C seem correct. Refer to benefit of using PRINCE2.
PRINCE2 defines specific project management responsibilities and shows how a project management team should be structured. This ensures that those involved in the management team are clear on their responsibilities. It also ensures that all the people who are needed to manage a project are included in the management team.
upvoted 2 times

peppe 1 year, 8 months ago
C is correct
upvoted 1 times

Question #154 *Topic 1*

Which is a purpose of a quality register?

A. To record the quality management approach for a product

B. To issue a unique reference number for each product

C. To detail the number and type of quality activities to be conducted

D. To identify corrective actions that are required after an audit by quality assurance

Correct Answer: *C*
Reference:
http://prince2.wiki/Quality#The_Quality_Register

Ro96 7 months ago

Selected Answer: C

Correction: it is C: The Quality Register
The Quality Register is a diary of the Quality events that take place during the project, such as workshops, reviews, testing and acceptance. At first, the Quality Register will be empty and the Project Manager will get most data from the plans and Product Descriptions. Many Project Managers will use a spreadsheet for a Quality Register.

upvoted 2 times

Ro96 7 months ago

Selected Answer: A

Should be A: per PRINCE2 wiki;

Product Description must include the Quality criteria information so that all project stakeholders have a common understanding of the products that will be created.

For example, if you are creating a new can opener, some of the quality criteria might be:

Stainless steel and plastic handle should keep their color for 20 years.
Dishwasher-proof.
Mechanical parts must open 35,000 cans.
Easy to use.
As you can see, the Quality criteria gives a lot more detail about the product.

upvoted 1 times

Question #155 *Topic 1*

Which describes a characteristic of a project?

A. It maintains business as usual profitability

B. It provides a quality service to customers

C. It involves a team with different skills

D. It enables established and proven best practices

Correct Answer: *D*
Reference:
https://www.projectsmart.co.uk/what-is-prince2.php

GetRaj Highly Voted 3 years ago
option C is correct
upvoted 14 times

justin1234 Highly Voted 2 years, 7 months ago
C is correct . 2.1one characteristic of project work that distinguish it from business as usual:Cross-functional: A project involves a team of people with different skills working together
upvoted 8 times

SGN63 Most Recent 4 months ago
Selected Answer: C
c is correct
upvoted 1 times

renza 4 months, 2 weeks ago
Selected Answer: C
c is the right answer
upvoted 1 times

anstpl 4 months, 4 weeks ago
Selected Answer: C
it is Cross-functional
upvoted 2 times

JohnLeke 1 year, 1 month ago
Selected Answer: C
C Stands out for me also.
upvoted 2 times

peppe 1 year, 8 months ago
C is correct
upvoted 2 times

maura 2 years, 7 months ago
Question should read "Which describes a characteristic of a Prince 2 project?". Otherwise option C is also correct.
upvoted 3 times

Becks89 2 years, 8 months ago
Option C refers to "Team", which is not the main idea of a project.
upvoted 3 times

AgnesM 2 years, 8 months ago
option C definitely is correct.
upvoted 5 times

Jimeth 2 years, 11 months ago
Option C
upvoted 5 times

Question #156

Topic 1

What is the project manager role responsible for?

A. Approving the completion of each management stage

B. Ensuring that the project produces the required products

C. Defining the project-level tolerances

D. Verifying that the project gives value for money

Correct Answer: *B*
Reference:
http://prince2.wiki/Project_Manager

renza 4 months, 2 weeks ago

Selected Answer: B

A. Approving the completion of each management stage: board
B. Ensuring that the project produces the required products: PM
C. Defining the project-level tolerances: corporate or programme mgmt
D. Verifying that the project gives value for money: board (executive)

upvoted 1 times

Question #157

Topic 1

Which theme provides all management levels within the project management team with mechanisms for monitoring and control?

A. Progress

B. Change

C. Organization

D. Quality

Correct Answer: *A*
Reference:
https://www.whatisprince2.net/prince2-theme-progress.php

Chucky2 7 months, 2 weeks ago

Selected Answer: A

Option A is correct. "with mechanisms for monitoring and control"...

upvoted 1 times

Question #158 *Topic 1*

Which process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

A. Directing a project

B. Managing a stage boundary

C. Controlling a stage

D. Starting up a project

Correct Answer: *C*
Reference:
https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-controlling-a-stage-process-in-prince2

Question #159 *Topic 1*

Which product is created in the 'starting up a project' process to define and confirm the scope of the project?

A. Project mandate

B. Initiation stage plan

C. Project initiation documentation

D. Project brief

Correct Answer: *D*

GetRaj Highly Voted 3 years ago
Option D seems to be correct
upvoted 7 times

Martin77 Most Recent 2 years, 3 months ago
D - Project Brief is correct
upvoted 1 times

Jasonbahr 2 years, 3 months ago
I concur with D
upvoted 1 times

DS001 2 years, 3 months ago
I agree, Project brief describes about the scope of the project.
upvoted 1 times

AgnesM 2 years, 8 months ago
According to A.19.2 of Prince 2 project brief provides project definition which constrains of: project scope and exclusions, contraints and assumptions.
upvoted 3 times

sohrabiani 2 years, 9 months ago
D Seems to be correct
upvoted 1 times

Lenlenlen 2 years, 11 months ago
Should be D
upvoted 2 times

GLKTYI 2 years, 11 months ago
Initiation stage plan, not defining scope but plan activity during initiation stage and provide project board with elaborate outlined business case in project brief. It should be D
upvoted 1 times

Question #160 *Topic 1*

Which is a minimum requirement for applying the quality theme?

A. To use lessons to inform quality planning

B. To use the prescribed approach to quality management

C. To use external quality standards for quality control

D. To use user stories to inform the project product description

Correct Answer: *B*
Reference:
http://prince2.wiki/Quality

GetRaj Highly Voted 3 years ago
Option A is correct
upvoted 5 times

GetRaj 2 years, 10 months ago
Prince2 Manual section 8.2
use lessons to inform quality planning, the definition of quality expectations and quality criteria (PRINCE2's learn from experience principle).
upvoted 4 times

Jasonbahr Highly Voted 2 years, 3 months ago
After looking it up in the manual I concur with A
upvoted 5 times

SGN63 Most Recent 4 months ago
Selected Answer: A
answer a is correct
upvoted 1 times

renza 4 months, 2 weeks ago
Selected Answer: A
PRINCE2's requirements for quality
To be following PRINCE2, a project must, as a minimum:
• define its quality management approach
• specify explicit quality criteria for products in their product descriptions
• maintain records in quality register
• specify the customer's quality expectations and prioritized acceptance criteria for the project in the project product description
• use lessons to inform quality planning, the definition of quality expectations and quality criteria
upvoted 2 times

King_Laps 8 months, 2 weeks ago
The correct answer should be A
upvoted 1 times

Nugi 2 years ago
Answer is A!.

Reference: To be following PRINCE2, a project must, as a minimum:
- use lessons to inform quality planning, the definition of quality expectations and quality criteria (PRINCE2's learn from experience principle).
upvoted 3 times

DS001 2 years, 3 months ago
I agree, answer should be - To use lessons to inform quality planning
upvoted 3 times

Tommaso 2 years, 6 months ago
from the manual: 8.2 To be following PRINCE2, a project must as a minimum: define it's quality management approach. B is correct.
upvoted 2 times

Ben_J 2 years, 7 months ago
PRINCE2 does not prescribe a particular approach to quality management, thus B is incorrect. A is the correct answer.
upvoted 4 times

Liezlg 2 years, 8 months ago

I agree option A is correct.
upvoted 2 times

GLKTYI 2 years, 11 months ago
It should be A
upvoted 2 times

Question #161

Topic 1

Identify the missing words in the following sentence.
The 'directing a project' process starts when [?] and is triggered by the request to initiate a project.

A. the 'starting up a project' process is completed

B. the project mandate has been approved by the project board

C. the project board has agreed the project strategies

D. corporate, programme management or the customer have authorized a project

Correct Answer: *A*
Reference:
https://www.siliconbeachtraining.co.uk/blog/prince2-directing-project-process-dp

Question #162 *Topic 1*

Which process is used to define how baselines will be established and controlled?

A. Controlling a stage

B. Directing a project

C. Initiating a project

D. Starting up a project

Correct Answer: *D*
Reference:
http://prince2.wiki/Quality

GetRaj Highly Voted 3 years ago
Option C seems to be correct
upvoted 7 times

GLKTYI Highly Voted 2 years, 11 months ago
It should be C, starting up project not defining baseline but define and confirm initial scope in project brieft
upvoted 7 times

SGN63 Most Recent 4 months ago
Selected Answer: C
C is the correct answer
upvoted 1 times

Anapellicer 4 months ago
Selected Answer: C
C should be the correct answer
upvoted 1 times

renza 4 months, 2 weeks ago
Selected Answer: C
c is the correct answer
upvoted 1 times

Risto83 6 months, 3 weeks ago
C
16.2: The objective of the initiating a project process is to ensure that there is a common understanding of:
• the reasons for doing the project, the benefits expected and the associated risks
• the scope of what is to be done and the products to be delivered
• how and when the project's products will be delivered and at what cost
• who is to be involved in the project decision-making
• how the quality required will be achieved
• how baselines will be established and controlled
• how risks, issues and changes will be identified, assessed and controlled
• how progress will be monitored and controlled
• who needs information, in what format and at what time
• how the corporate, programme management or customer method will be tailored to suit the project.
upvoted 3 times

Trikuta_Kaira 1 year ago
Answer should be "C" (Initiating a Project) as "how baselines will be established and controlled" is the objective of "Initiating a Project" process.
upvoted 1 times

peppe 1 year, 8 months ago
C is correct
upvoted 1 times

Martin77 2 years, 3 months ago
C - Initiating a Project. One of the objectives of this process is to define how baselines will be established and controlled . Reference - Prince2 manual, 16.2
upvoted 3 times

Mehan 2 years, 6 months ago
option B is correct because PID is produced in the directing stage. PID defines the project and forms the basis for the managing and assessment of overall project success. Ref.A.20

upvoted 1 times

DS001 2 years, 3 months ago
PID is created in Initiating a project process
upvoted 2 times

Becks89 2 years, 8 months ago
The Starting up project uses Baseline Management Products, one of them is the Project Brief. Therefore D is the correct option.
upvoted 2 times

AgnesM 2 years, 8 months ago
Change control approach is defined during Initiating a project process, therefore option C seems to be correct.
upvoted 2 times

sohrabiani 2 years, 9 months ago
I think C should be correct - In SU we do not do anything about Baselines since the initiation is not authorized by DP yet
upvoted 2 times

Question #163 *Topic 1*

Which risk response is applied on a pain/gain basis?

A. Share

B. Accept

C. Exploit

D. Enhance

Correct Answer: *A*
Reference:
https://www.prince2primer.com/prince2-2017-risk-responses-and-planning/

Currently there are no comments in this discussion, be the first to comment!

Question #164 *Topic 1*

To meet the minimum requirements for applying the progress theme, what must be considered?

A. How lessons will be learned

B. How time-driven reports will be produced

C. Which management products will be baselined

D. Who is responsible for reporting on progress

Correct Answer: *B*
Reference:
http://prince2.wiki/Themes

GLKTYI Highly Voted 2 years, 11 months ago
Reporting frequency is not minimum requirement, in simple project checkpoint can be verbal. lesson learned is considered minimum requirement.
upvoted 7 times

AgnesM Highly Voted 2 years, 8 months ago
Answer A is correct according to paragraph 12.2 of Prince2 manual.
upvoted 6 times

SGN63 Most Recent 4 months ago
Selected Answer: A
a is correct
upvoted 1 times

renza 4 months, 2 weeks ago
Selected Answer: A
a is correct
upvoted 1 times

Risto83 6 months, 3 weeks ago
A
12.2:
To be following PRINCE2, a project must, as a minimum:
● define its approach to controlling progress in the PID
● be managed by stages (PRINCE2's manage by stages principle)
● set tolerances and be managed by exception against these tolerances (PRINCE2's manage by exception principle)
● review the business justification when exceptions are raised (PRINCE2's continued business justification principle)
● learn lessons (PRINCE2's learn from experience principle).
upvoted 2 times

King_Laps 8 months, 2 weeks ago
Answer A is correct
upvoted 1 times

peppe 1 year, 8 months ago
A is correct 12.2
upvoted 1 times

Martin77 2 years, 3 months ago
A is correct, according to 12.2 section of the Prince2 manual
upvoted 2 times

Tommaso 2 years, 6 months ago
D seems to be correct
upvoted 2 times

Tommaso 2 years, 6 months ago
I meant A seems to be correct
upvoted 3 times

Petza 2 years, 10 months ago
PRINCE2 manual paragraph 12.2

upvoted 4 times

Mehan 2 years, 6 months ago

I agree with this, according to Ref.12.2

upvoted 2 times

Question #165

Topic 1

Which is a purpose of the 'initiating a project' process?

A. To decide if it is worthwhile to initiate a project

B. To decide on the project approach

C. To establish solid foundations for a project

D. To identify the number of work packages required

Correct Answer: *C*

Reference:

http://prince2.wiki/Initiating_a_Project#Objective

Question #166 *Topic 1*

Which is a step in the recommended approach to 'defining and analyzing the products'?

A. Preparing estimates

B. Designing a plan

C. Writing a project product description

D. Identifying activities and dependencies

Correct Answer: *B*
Reference:
http://prince2.wiki/Plans

GLKTYI Highly Voted 2 years, 11 months ago
There are 4 steps for defining and analyzing the product:1. Create project product description, 2. Create product breakdown structure, 3. Write product description,4. Create product flow diagram. It should be C
upvoted 7 times

GetRaj Highly Voted 3 years ago
Option C is correct
upvoted 6 times

SGN63 Most Recent 4 months ago
Selected Answer: C
should be c
upvoted 2 times

renza 4 months, 2 weeks ago
Selected Answer: C
c is correct
upvoted 2 times

rsotgia 6 months, 1 week ago
Selected Answer: C
Should be C
upvoted 2 times

mk_dyn365 1 year, 7 months ago
C is the correct answer
upvoted 2 times

AmazeHenry 2 years, 8 months ago
Should be c
upvoted 4 times

AgnesM 2 years, 8 months ago
Definitely C is a correct answer.
upvoted 4 times

sohrabiani 2 years, 9 months ago
C is correct - "Design the Plan" is not in "defining and analyzingng the product"
"Writing a product description" is correct.
upvoted 4 times

Lenlenlen 2 years, 11 months ago
C is correct
upvoted 5 times

Question #167

Topic 1

Which is a purpose of the 'directing a project' process?

A. To exercise overall control over the project

B. To take corrective action to control risks and issues

C. To do the minimum in order to decide whether the project is feasible

D. To update the project plan before the next stage

Correct Answer: *A*
Reference:
http://prince2.wiki/Directing_a_Project#Purpose

Question #168

Topic 1

How does the use of product descriptions support the 'focus on products' principle?

A. By documenting the scope tolerance for the project

B. By documenting the quality expected by the customer

C. By documenting the costs for the product

D. By documenting the delivery date for the product

Correct Answer: *B*
Reference:
http://prince2.wiki/Focus_on_products

Question #169

Topic 1

Which describes a risk event?

A. The area of uncertainty in terms of the threat or opportunity

B. The derivation or sources of a potential risk to the project

C. The achievement of a milestone on the project plan

D. The sequence of events and actions that will be put in place if a risk occurs

Correct Answer: *A*
Reference:
http://prince2.wiki/Risk

Question #170 *Topic 1*

Which is a minimum requirement for applying the plans theme?

A. The project must have at least two management stages

B. The team managers in the project must prepare team plans

C. Scope tolerance must be prioritized using MoSCoW

D. The project plan must be presented as a Gantt chart

Correct Answer: *B*
Reference:
http://prince2.wiki/Themes#Plans_Theme

GetRaj Highly Voted 3 years ago
Option A is correct
upvoted 14 times

GLKTYI Highly Voted 2 years, 11 months ago
Team plan is optional, not minimum requirement it should be A
upvoted 10 times

SGN63 Most Recent 4 months ago
Selected Answer: A
should be A
upvoted 1 times

Anapellicer 4 months ago
Selected Answer: B
B is correct. Team plans are an essential component of the Plans theme, as they detail how specific teams will contribute to the overall project plan. The other options listed may be useful in project management, but they are not specific requirements for applying the Plans theme
upvoted 1 times

VJ80 7 months ago
pince2wiki is done by a blogger and those cannot be used as reference to choose the answer.
as per grey campus the option A is correct and they are recognised institute to train on prince2
upvoted 3 times

King_Laps 8 months, 2 weeks ago
A should be correct here
upvoted 2 times

peppe 1 year, 8 months ago
A is correct
upvoted 1 times

Mehan 2 years, 6 months ago
100% A is correct
upvoted 5 times

AgnesM 2 years, 8 months ago
Definitely answer A is correct..
upvoted 4 times

sohrabiani 2 years, 9 months ago
A is correct - The Team plan is not mandatory
upvoted 4 times

Jimeth 2 years, 11 months ago
Team plans are not mandatory. Answer is A
upvoted 4 times

Lenlenlen 2 years, 11 months ago
should be A
upvoted 5 times

GetRaj 3 years ago

Refer 9.2 PRINCE2's requirements for the plans theme in MSP Book

upvoted 2 times

Question #171 *Topic 1*

Which is a minimum requirement for applying the quality theme?

A. To define the project's approach to quality assurance

B. To appoint external reviewers for quality reviews

C. To define quality criteria in product descriptions

D. To provide administrative support for quality controls

Correct Answer: *A*

Lenlenlen Highly Voted 2 years, 11 months ago
C is correct
upvoted 7 times

Nugi Highly Voted 2 years ago
A is correct:

define its quality management approach. This approach must minimally cover:
• the project's approach to quality control
• the project's approach to project assurance
• how the management of quality is communicated throughout the project lifecycle
• the roles and responsibilities for quality management (PRINCE2's defined roles and responsibilities principle)
upvoted 5 times

SGN63 Most Recent 4 months ago
Selected Answer: C
C is correct
upvoted 1 times

jj0097 1 year ago
Selected Answer: C
C is correct
upvoted 1 times

beti_the_planner 1 year, 7 months ago
both A and C seems correct for me 🙈
upvoted 1 times

peppe 1 year, 8 months ago
C is correct
upvoted 3 times

Martin77 2 years, 2 months ago
This is a bit misleading, but C should be correct:

reference 8.2 in the prince2 book :
Minimum requirements to apply the quality theme :
The approach must cover:
the project's approach to quality control (not quality assurance).
Then: specify explicit quality criteria for products in their product descriptions
upvoted 5 times

Farbod 2 years, 4 months ago
C is correct answer. (If A was "quality control" then A would have been correct too, but A is talking about quality assurance)
upvoted 5 times

Shanise 2 years, 10 months ago
C is correct.
upvoted 2 times

KopytinaN 2 years, 10 months ago
It should be C
upvoted 3 times

Petza 2 years, 10 months ago
C is correct according to chapters 8.1 and 8.2
upvoted 3 times

Jimeth 2 years, 11 months ago
It's A
upvoted 2 times

Lenlenlen 2 years, 11 months ago
A is correct
upvoted 1 times

ejaymac 3 years ago
Yes. A is correct
upvoted 1 times

Vikce 3 years ago
i agree with A being correct
upvoted 1 times

GetRaj 3 years ago
C seems to be correct
upvoted 5 times

GetRaj 2 years, 10 months ago
Option A is incorrect because as per MSP Reference Its not the
To define the project's approach to quality assurance but for Project Assurance
upvoted 2 times

GetRaj 2 years, 10 months ago
MSP with Prince2 Reference 8.2 PRINCE2's requirements for quality
2nd point specify explicit quality criteria for products in their product descriptions
upvoted 4 times

Question #172 *Topic 1*

Which level of management sets the project level tolerances?

A. Project board

B. Team manager

C. Corporate, programme management or the customer

D. Project manager

Correct Answer: *D*
Reference:
http://prince2.wiki/Manage_by_exception

SGN63 4 months ago
Selected Answer: C
C is the right answer
upvoted 1 times

renza 4 months, 2 weeks ago
Selected Answer: C
- setting tolerances
• Corporate management: set project tolerances
• project board: set stage tolerances
• project manager agrees with team manager: set workpackages tolerances
upvoted 2 times

MrMooMooBee 5 months, 2 weeks ago
It's C for me!
upvoted 1 times

jj0097 1 year ago
Selected Answer: C
C is good
upvoted 1 times

Nugi 2 years ago
Definitely C.

● Corporate, programme management or the customer This level sits above the project management team but will be responsible for commissioning the project, including identifying the executive and defining the project-level tolerances within which the project board will work. This information should, if possible, be recorded in the project mandate.
upvoted 3 times

Martin77 2 years, 3 months ago
C is correct - Corporate, programme
management or the customer set the project tolerances (mentioned in section 9.2.2 table 9.1 in the Plans theme and a few other places in the manual)
upvoted 3 times

DS001 2 years, 3 months ago
Corporate, programme management or the customer sets the Project Level Tolerances.
upvoted 4 times

Wombat1987 2 years, 3 months ago
The correct answer is C.

https://www.prince2primer.com/project-board-and-project-manager-prince2-controls/
As part of management by exception, corporate or programme management will have set project level tolerances. The project board need to agree stage level tolerances and optionally the project manager may set tolerances at work package level (although this may not need to be done at this point in time).
upvoted 3 times

demmy22 2 years, 6 months ago
The answer is Coporate/Programmme. Please you guys should do your research thoroughly before you mislead us. Some answers to the questions seen earlier were wrong.
upvoted 4 times

Mehan 2 years, 6 months ago

definitely, it is the corporate, who defines the tolerances level for the projects
upvoted 2 times

sohrabiani 2 years, 9 months ago
CPC will set the Project tolerance so accordingly in case of exceeding those tolerances, the case be escalated to them
PM will set the work package tolerance
upvoted 2 times

Lenlenlen 2 years, 11 months ago
Answer should be C
upvoted 3 times

GLKTYI 2 years, 11 months ago
Project board set stage tolerance, project manager set work package tolerance. Corporate program set project level tolerance. So many misleading on these exam practice
upvoted 2 times

ejaymac 3 years ago
I totally agree this answer is wrong. It is Corporate/Programme that sets the Project tolerance.
upvoted 1 times

Vikce 3 years ago
Corporate level defines tolerances
upvoted 3 times

Madiba_kaka 3 years ago
agree, how can he set tolerances on something which he has no approving authority.
upvoted 2 times

Prince_Gem 3 years, 1 month ago
Interesting.. PM sets Project Level Tolerances? Since D is shown as correct answer. I thought this would be Corporate who would set Top level Tolerances ?
upvoted 4 times

Question #173 *Topic 1*

Identify the missing word in the following sentence.
A project's [?] are the measurable improvements resulting from the outcomes achieved through the use of the project's outputs.

A. benefits

B. dis-benefits

C. issues

D. risks

Correct Answer: *A*
A Benefit is the measurable improvement resulting from an outcome that is perceived as an advantage by one or more stakeholders.
Reference:
http://p2.tech-academy.co.uk

Question #174 *Topic 1*

If a project is part of a programme, which 'starting up a project' process activities are MOST likely to be reduced or eliminated?

A. Appointing the project board and producing the project brief

B. Planning the initiation stage and appointing the project manager

C. Producing the additional role descriptions and validating the project product description

D. Verifying the project approach and capturing previous lessons

Correct Answer: *A*
Reference:
http://prince2.wiki/Starting_Up_a_Project#Activities

SGN63 4 months ago

Selected Answer: A

I think it should be A

upvoted 1 times

EndlichAlleine 1 year, 1 month ago

A is correct, 13.3: Context
The effort involved in starting up a project will vary enormously from project to project. If the project is part of a programme, the programme itself should provide the project brief and will appoint some, if not all, members of the project board, thus eliminating much of the work required in this process. In such cases, the project manager should validate what is provided by the programme and, if necessary, recommend modifications.

upvoted 4 times

knowlathon1 1 year, 6 months ago

To solve all your queries regarding Prince2 certification, you can explore these project management Certifications courses:
https://www.knowlathon.com/project-management/prince2-agile-foundation-bangalore/
https://www.knowlathon.com/project-management/prince2-agile-certification/

upvoted 1 times

Rahu 1 year, 6 months ago

Correct answer is D
Please refer 6.3.4 in page 54

If the project is part of a programme, the programme will typically define both the approach to business case development and provide an outline business case for the project.

upvoted 1 times

peppe 1 year, 8 months ago

A is correct pg 167

upvoted 1 times

Martin77 2 years, 3 months ago

I think C is the answer here, as per 14.5.4.4 from the Prince2 manual - the programme manager should ensure the appointment of the executive and project
manager, prepare the project brief, alert the project manager to any relevant previous lessons and ensure an
initial project management team is appointed.

upvoted 1 times

Wombat1987 2 years, 3 months ago

The correct answer is D. Verifying the project approach and capturing previous lessons
You do not need to verify the project approach as it has been already done on the Programme level within Project Brief preparation:

https://prince2.wiki/processes/starting-up-a-project/
During this process, the project mandate will be expanded into the Project Brief. Keep in mind that the Project Brief will be used by the Project Board to decide whether to Initiate the project or not. Note: if the project is part of a program, then the program will provide most of the Project Brief. In fact, most of the work in this process will already be done by the program.

upvoted 4 times

demmy22 2 years, 6 months ago

A is correct

upvoted 1 times

kellysmithdec2020 2 years, 6 months ago

Definition from http://prince2.wiki/ seems wrong on all suggested answers.

upvoted 2 times

Panzerknacker 2 years, 8 months ago

I thinkk A. is wrong. in Section 14.5.4.4 it says: "In any case, the programme manager should ensure the appointment of the executive and project manager, prepare th eproject brief,..."

upvoted 2 times

Question #175 *Topic 1*

Which is part of quality control?

A. Undertaking quality reviews

B. Writing product descriptions

C. Providing assurance that the project is being conducted properly

D. Documenting the customer's quality expectations

Correct Answer: *A*

Reference:

http://prince2.wiki/Quality#Part_2:_Quality_Control_Introduction

Question #176 *Topic 1*

According to the 'continued business justification' principle, what must project benefits be aligned to?

A. Regular deliveries throughout the project

B. The business objectives

C. The direction of the project board

D. The technology available

Correct Answer: *B*

Reference:

https://www.whatisprince2.net/prince2-principle-continued-business-justification.php

Question #177 *Topic 1*

Where should a team manager look for information about the quality required for a product?

A. Project initiation documentation

B. Product description

C. Team plan

D. Quality management approach

Correct Answer: *B*

Reference:

http://prince2.wiki/Quality#The_Quality_Knowledge_provided_by_PRINCE2

Question #178

Topic 1

Which is a purpose of the 'closing a project' process?

A. To provide the project board with information to judge the success of a stage

B. To confirm the project has nothing more to deliver

C. To establish mechanisms to judge whether the project is still viable

D. To establish mechanisms for forecasting project objectives

Correct Answer: *B*
Reference:
http://prince2.wiki/Closing_a_Project#Objective

Question #179

Topic 1

Which is a purpose of a lessons log?

A. To record any lessons that are raised in checkpoint reports

B. To document that corrective action is being taken

C. To escalate lessons to the project board

D. To raise improvements with project assurance

Correct Answer: *A*
Reference:
https://mplaza.pm/prince2-lessons-log-template/

Question #180

Topic 1

Which are characteristics of stakeholders?
1. They are often affected by the project
2. They agree with every project objective
3. They are only/always external to the corporate organization
4. They typically interact with the project

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: *D*
Reference:
https://www.prince2.com/blog/how-to-identify-stakeholders/

Question #181 *Topic 1*

Which role represents the stakeholders who will operate the project's products after the project is complete?

A. Executive

B. Senior user

C. Senior supplier

D. Project manager

Correct Answer: *B*
Reference:
http://p2.tech-academy.co.uk/organisation/

Question #182 *Topic 1*

Which PRINCE2 principle ensures that the business, user and supplier stakeholder interests are engaged?

A. Manage by exception

B. Learn from experience

C. Tailor to suit the project environment

D. Defined roles and responsibilities

Correct Answer: *D*
Reference:
https://www.wrike.com/blog/project-management-basics-prince2-explained/

Question #183 *Topic 1*

Which is a minimum requirement for applying the organization theme?

A. Each member of the project management team must have a written role description

B. The roles of the project management team must be combined, wherever possible

C. The project manager must be appointed from the supplier organization

D. The frequency of communication to the project's stakeholders must be documented

Correct Answer: *D*
Reference:
http://prince2.wiki/Themes#Organization_Theme

SGN63 4 months ago

Selected Answer: D

D is correct

upvoted 1 times

Risto83 6 months, 3 weeks ago

D:
7.2 PRINCE2's requirements for organization
To be following PRINCE2, a project must, as a minimum:
● define its organization structure and roles. This must minimally ensure that all of the responsibilities in PRINCE2's role descriptions are fulfilled (PRINCE2's defined roles and responsibilities principle)
● document the rules for delegating change authority responsibilities, if required
● define its approach to communicating and engaging with stakeholders.
PRINCE2 requires that two products are produced and maintained for the organization theme:
● PID In the context of the organization theme, this provides the single source of reference for how the project is to be managed. The PID sets out the project management team structure and roles.
● Communication management approach This describes the means and frequency of communication to stakeholders both internal and external to the project.

upvoted 2 times

Besa83 9 months, 1 week ago

A is correct.
Cap 7.2
To be following PRINCE2, a project must, as a minimum:
define its organization structure and roles. This must minimally ensure that all of the responsibilities in PRINCE2's role descriptions are fulfilled (PRINCE2's defined roles and responsibilities principle)

upvoted 2 times

peppe 1 year, 8 months ago

D is correct. ORG theme: PID+COMM MNGMT APPROACH

upvoted 1 times

consta 2 years ago

D is correct as the Communication management approach document is mandatory: describes the means and frequency of communication to stakeholders both internal and external to the project. Created in IP process and reviewed/possibly updated end of each stage in SB process. Forms part of the PID.

upvoted 2 times

Wombat1987 2 years, 3 months ago

D is correct.

https://www.knowledgetrain.co.uk/project-management/prince2/prince2-themes
Minimum requirements

You must define your project's organization structure and roles (by ensuring all responsibilities in PRINCE2's role descriptions are fulfilled). You must define your project's approach to communicating and engaging with stakeholders and you must produce and maintain the project initiation documentation (PID), and a communication management approach.

It does not say anything on "written" (key word) role descriptions.

upvoted 3 times

Farbod 2 years, 4 months ago

D is correct,
one of minimum requirement is to (Define the approach for communicating and engaging with stakeholders)

upvoted 4 times

Steven2021 1 year, 7 months ago

That is correct as in chapter 7.2, but why do you think that "The ->FREQUENCY of communication<- to the project's stakeholders must be documented" is an approach/a way for doing the "communication and engaging"? I am not a native speaker, so perhaps that is why D does not make any sense for me, and would picked A.

upvoted 1 times

lavender 2 years, 5 months ago

I think it should be A

upvoted 2 times

CoffeeOD 2 years, 5 months ago

I agree. D makes no sense compared to A.

upvoted 1 times

Question #184

Topic 1

Which statement about time-driven controls is CORRECT?

A. Time-driven controls are used for monitoring the progress of work packages and management stages

B. Time-driven controls take place when specific events happen

C. Time-driven controls are produced at the end of a stage

D. An exception report is a time-driven control

Correct Answer: *A*

Reference:

http://prince2.wiki/Progress#Event-Driven_and_Time-Driven_Controls

Question #185

Topic 1

How does the project plan help to support the 'manage by stages' principle?

A. By identifying the customer's quality expectations

B. By defining products to ensure they are fit for purpose

C. By identifying the major control points and milestones

D. By estimating the timescales and costs of the project

Correct Answer: *C*

Reference:

http://prince2.wiki/Manage_by_stages

Question #186 *Topic 1*

Which is a factor when deciding the duration of a management stage?

A. The work packages to be delivered

B. The level of risk in the project

C. The cost of the stage

D. The number of products to be produced in the project

Correct Answer: *B*
Reference:
https://www.prince2primer.com/the-design-of-prince2-management-stages/

Jasonbahr Highly Voted 2 years, 3 months ago
B is correct. "The number of management stages within a project is clearly a balance between risk and cost as well as other factors. For example a high risk project would tend to have shorter management stages since the project board would want to review progress and the overall project status more often."
upvoted 6 times

SGN63 Most Recent 4 months ago
Selected Answer: B
B is correct
upvoted 1 times

peppe 1 year, 8 months ago
B is correct
upvoted 2 times

Martin77 2 years, 3 months ago
B is correct, according to the linked resource - " By observing which risks may occur in which of the management stages, decisions can be made about end stage assessment points and stage duration."
upvoted 2 times

Question #187 *Topic 1*

What information about benefits management must be documented to meet the minimum requirements for applying the business case theme?

A. The senior user's responsibilities for realizing benefits

B. Statements of actual versus forecast benefits at reviews

C. The management actions needed to ensure benefits are realized

D. No specific documents related to benefits are necessary

Correct Answer: *A*

SGN63 4 months ago

Selected Answer: C

answer C

upvoted 1 times

renza 4 months, 2 weeks ago

Selected Answer: C

c is the correct answer

upvoted 1 times

Risto83 6 months, 3 weeks ago

C
6.2: Benefits management approach Defines the management actions that will be put in place to ensure that the project's outcomes are achieved and confirm that the project's benefits are realized.

upvoted 1 times

Steven2021 1 year, 7 months ago

A is correct, page 47, chapter 6.1 "The senior user is responsible for specifying the bnefits and subsequently realizing the benefits through the use of the products provided by the project. The eexcutive is responsible for ensuring that those benefits specified by the senior user represent value for money, are aligned with corporate, programe management or customer objectives, and can be realized"

upvoted 1 times

peppe 1 year, 8 months ago

C is correct pg 48

upvoted 2 times

Martin77 2 years, 3 months ago

C is correct . Reference - Prince2 manual, 6.2 (Business case theme chapter)

upvoted 2 times

Wombat1987 2 years, 3 months ago

The correct answer is C.

https://www.knowledgetrain.co.uk/project-management/prince2/prince2-themes
Minimum requirements

Your project must create and maintain a business justification (in the form of a business case), and you should review and update it throughout your project. You must define management actions to ensure the expected outcomes are achieved and the benefits are realized. You must define and document the roles and responsibilities for the business case and the management of benefits. Finally, you must produce and maintain a benefits management approach.

upvoted 1 times

Mehan 2 years, 6 months ago

only C is correct, appointing the senior user is not explicitly stated. so C is the most correct answer. Ref.6.2

upvoted 1 times

Steven2021 1 year, 7 months ago

Under 6.1 it is clearly written that the senior user is responsible for for that, and that the executive needs to make sure that the decision of the senior user regarding benefits will have value for money in the project

upvoted 1 times

Panzerknacker 2 years, 8 months ago

Agree, C is supposed to be correct.The senior users responsibility is not explicitly mentioned in the minimum requirements

upvoted 2 times

GetRaj 3 years ago

Both option A and C seems to be correct.

upvoted 1 times

GetRaj 2 years, 10 months ago

Prince 2 Manual Section 6.2
Benefits Management approach: Defines the management actions that will be put in place to ensure that the project's outcomes are achieved and confirm that the project's benefits are realized.

Hence C is correct

upvoted 4 times

Question #188 *Topic 1*

According to PRINCE2, why might there be more than one business case for a project?

A. There may be more than one management stage in the project

B. The project may be in a commercial environment with a number of suppliers

C. There may be more than one work package being delivered in the project

D. The project may be in a programme environment

Correct Answer: *B*
Reference:
https://www.prince2primer.com/prince2-practitioner-questions-answers-business-case/

Tatina1 Highly Voted 2 years, 8 months ago

I think it's B, because even though the project could be part of a program, that project only has a customer business justification, but each supplier could have their own business justification.

upvoted 5 times

Mehan 2 years, 6 months ago

Agree B is correct

upvoted 2 times

SGN63 Most Recent 4 months ago

Selected Answer: B

It's B

upvoted 1 times

peppe 1 year, 8 months ago

B is the most correct

upvoted 1 times

Nugi 2 years ago

Correct answer is B.

Reference: 6.3.3 Customers and suppliers will usually need their own business cases.

upvoted 1 times

Martin77 2 years, 3 months ago

B seems like the logical answer. Reference Prince2 manual - 6.3.3

upvoted 1 times

christinelucas 2 years, 3 months ago

The Agile Foundation certification exam consists of a closed-book multiple-choice paper with a score of 50% required to pass the Agile Foundation exam.

After passing your Agile Foundation exam you will have earned your official Agile Foundation certification and can then proceed to the <a herf="https://www.novelvista.com/prince2-agile-practitioner">prince2 agile training</a> course if you wish to further your studies.

RINCE2 Agile Foundation is for individuals who are new to PRINCE2 and are working in or around an agile project environment. It aims to cover overview of PRINCE2, an introduction to agile and how to apply the two together.

upvoted 2 times

Jasonbahr 2 years, 3 months ago

According to this quote from the handbook

"The business case for a customer's project is separate from a supplier's business case for bidding for and working on that customer's project. The customer needs to ensure that its project is viable and risks are acceptable, bearing in mind the suppliers chosen. A supplier would have to ensure that it will benefit from the work it undertakes on the project. In other words, the project will be profitable from the supplier's perspective."

I would concur with B

upvoted 2 times

GLKTYI 2 years, 11 months ago

It should be D. Program organized multiple project to achieve organization strategic objective, each project has it’s own specific objective which can involved multiple vendor to deliver the project output.

upvoted 4 times

Question #189

Topic 1

What is a benefits management approach used to assess?

A. How the project's products have performed when in operational use

B. The effectiveness of the project strategies

C. How the project has progressed against its plans

D. The suitability of the project management team structure

Correct Answer: *A*
Reference:
https://mplaza.pm/prince2-benefits-management-approach-template/

Question #190

Topic 1

Why is the 'initiating a project' process used?

A. To decide which project approach is suitable for the project

B. To fully understand how the project objectives will be achieved before committing significant resources

C. To produce the required work packages

D. To enable corporate or programme management to give authorization to deliver a project

Correct Answer: *B*
Reference:
https://www.whatisprince2.net/prince2-process-initiating-a-project.php

Question #191

Topic 1

Which is a purpose of the 'managing a stage boundary' process?

A. To enable the project board to approve the continuation of the project

B. To exercise overall control over the project while delegating day-to-day management

C. To assign work to be controlled by the team manager

D. To define the work that needs to be done to deliver the project product

Correct Answer: *A*
Reference:
http://prince2.wiki/Managing_a_Stage_Boundary#Objective

Question #192 *Topic 1*

Which product identifies how often stakeholders require information?

A. Communication management approach

B. Quality management approach

C. Change control approach

D. Risk management approach

Correct Answer: *A*
Reference:
http://prince2.wiki/Communication_Management_Strategy_Template#Content_of_the_Communication_Management_Strategy_Document

Question #193 *Topic 1*

Which are purposes of the quality theme?

1. To implement continuous improvement during the project
2. To establish how the project will ensure that products created will be acceptable to key stakeholders
3. To ensure that the project is desirable and achievable
4. To identify, assess and control uncertainty

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: *B*
Reference:
https://www.whatisprince2.net/prince2-theme-quality.php

Prince_Gem Highly Voted 3 years, 1 month ago
Project is desirable and achievable is part of Business Case Theme not Quality. So I thought the Answer is A
upvoted 16 times

SGN63 Most Recent 4 months ago
Selected Answer: A
should be A
upvoted 2 times

KeanoD 10 months, 2 weeks ago
Selected Answer: A
A seems correct.
upvoted 2 times

peppe 1 year, 8 months ago
B IS CORRECT. NEVER MENTION CONTINUOS IMPROVEMENT IN P2 MANUAL 2017
upvoted 2 times

Sunnie999 1 year, 9 months ago
A is more suitable
upvoted 1 times

sohrabiani 2 years, 9 months ago
I believe that A is correct
upvoted 4 times

Lenlenlen 2 years, 11 months ago
should be A
upvoted 4 times

GLKTYI 2 years, 11 months ago
It should be A,
upvoted 4 times

Question #194 *Topic 1*

What is performed as part of the recommended risk management procedure?

A. A budget to investigate issues is allocated

B. Risk management practices are reviewed to ensure that they are performed effectively

C. Information about risks to the projects is sent to project stakeholders

D. Conflicts between the project and the programme board are resolved

Correct Answer: *A*
Reference:
https://www.greycampus.com/opencampus/prince-2-foundation/prince2-risk-management-procedure

Wombat1987 Highly Voted 2 years, 3 months ago
The answer is C.

PRINCE2 recommends, but does not mandate, a risk management procedure based on Management of Risk: Guidance for Practitioners (Office of Government Commerce, 2010):
Identify (context and risks)
Assess (estimate and evaluate)
Plan
Implement
Communicate.
upvoted 8 times

DS001 Highly Voted 2 years, 3 months ago
Answer is C
upvoted 5 times

SGN63 Most Recent 4 months ago
Selected Answer: C
Should be C
upvoted 2 times

KeanoD 10 months, 2 weeks ago
Selected Answer: C
C seems correct
upvoted 3 times

jj0097 1 year ago
Selected Answer: C
C is nice
upvoted 2 times

peppe 1 year, 8 months ago
C IS CORRECT. "COMMUNICATE"
upvoted 2 times

rezab 2 years, 5 months ago
Definitely the answer is C
upvoted 4 times

Mehan 2 years, 6 months ago
PRINCE2 MAnual Ref.10.2
ensure that project risks are identified, assessed, managed and
reviewed throughout the project lifecycle. I think the correct answer is B.
The communication of the risk is part of the Risk management approach, which is also a necessary requirement, but for the approach.
upvoted 1 times

Panzerknacker 2 years, 8 months ago
C should be correct as stated in section10.3.2 : 'Communicate', the fith step, operates in parallel as the outputs of any of the other steps may need to be communicted to stakesholders at any point in the process'
upvoted 3 times

sohrabiani 2 years, 9 months ago
C Should be correct to communicate the recognized risks with the stakeholders
upvoted 3 times

GLKTYI 2 years, 11 months ago

Recommendation risk procedure, Identify, assess, propose, implement and communicate. It should be C

upvoted 3 times

GLKTYI 2 years, 11 months ago

Implement steps is covering implement risk response and reviewed risk response, the correct answered is B

upvoted 3 times

Prince_Gem 3 years, 1 month ago

I thoughts the answer is C ..where Risk would be communicated.Since there is no minimum requirement for having Budget to investigate issues ?

upvoted 4 times

Question #195

Topic 1

Within which integrated element does PRINCE2 set minimum requirements?

A. Themes

B. Processes

C. Principles

D. Project environment

Correct Answer: *A*

Question #196

Topic 1

Which is a purpose of the 'controlling a stage' process?

A. To produce a team plan for the work to be assigned to a team manager

B. To select and implement actions that will resolve deviations from a plan within tolerance

C. To obtain approvals for products delivered in a work package

D. To update a project plan to incorporate the actuals from a stage plan

Correct Answer: *B*

Reference:

http://prince2.wiki/Controlling_a_Stage#Purpose

Question #197 *Topic 1*

Which is a purpose of a project brief?

A. To act as a base document which enables the project board to assess progress

B. To provide a sound basis for project initiation

C. To define how the achievement of the project's benefits can be measured

D. To provide a description of the means and frequency of communication

Correct Answer: *B*
Reference:
http://www.prince2how2.com/2014/12/prince2-project-brief-template.html

Question #198 *Topic 1*

Which role is responsible for the quality of the specialist products delivered in the project?

A. Executive

B. Senior user

C. Senior supplier

D. Project assurance

Correct Answer: *C*
Reference:
http://www.fmdconsultants.co.uk/p2_roles_and_responsibilities_v01.docx

GetRaj Highly Voted 2 years, 10 months ago
Senior User is responsible for specifying the desired result or requirement. Senior Supplier is responsible for delivering.
upvoted 12 times

Risto83 Most Recent 6 months, 3 weeks ago
C
C.4: The senior supplier represents the interests of those designing, developing, facilitating, procuring and implementing the project's products. This role is accountable for the quality of products delivered by the supplier(s) and is responsible for the technical integrity of the project. If necessary, more than one person may represent the suppliers.
upvoted 1 times

consta 2 years ago
C, the supplier delivers the products, this, is responsible for their quality.
upvoted 4 times

Martin77 2 years, 3 months ago
C. Senior Supplier is correct. Reference Prince2 guide, section C.2.1 :
" hold the senior supplier to account for the quality and integrity of the specialist approach and specialist products created for the project"
upvoted 4 times

Lenlenlen 2 years, 11 months ago
it should be B
upvoted 2 times

Prince_Gem 3 years, 1 month ago
I think its the Senior User who is responsible so Answer is B
upvoted 2 times

Question #199 *Topic 1*

What must be included in the risk management approach, as a minimum requirement for applying the risk theme?

A. A description of the risk management procedure

B. An explanation of the company's risk appetite

C. The names of the assigned actionees for each risk

D. Estimations of the likelihood and impact of risks

Correct Answer: *A*
Reference:
https://www.prince2primer.com/prince2-2017-risk-theme-changes/

KeanoD 10 months, 2 weeks ago
Information about all project risks are maintained in a risk register, and a risk management approach is written to outline the general approach to risk management during the project. Included in this approach is a description of the risk management procedure.
upvoted 1 times

Question #200 *Topic 1*

Identify the missing word in the following sentence.
The PRINCE2 method addresses project management with four integrated elements: principles, themes, [?] and tailoring PRINCE2 to the project environment.

A. activities

B. processes

C. products

D. quality

Correct Answer: *B*
Reference:
http://www.innolead.co.bw/index.php/inno-content/cid/27/prince2/

Question #201 *Topic 1*

Which is a minimum requirement for applying the change theme?

A. To establish a change budget to fund changes in scope

B. To appoint the project manager as part of the change authority

C. To define the project's approach to baselining products

D. To record every issue that is raised in the issue register

Correct Answer: *D*
Reference:
http://prince2.wiki/Themes#Change_Theme

sohrabiani Highly Voted 2 years, 9 months ago
I think not all Issues need to be registered in issue register. and some of them can be registered in the daily log
upvoted 5 times

Mehan 2 years, 6 months ago
and option D says, only those issues, which raised to the issue register. so D is correct.
upvoted 1 times

Fay_T Most Recent 4 months ago
Issues do not need to be recorded in the issue register if they have been sufficiently covered in the issue report. The answer is C .
upvoted 1 times

MrMooMooBee 5 months, 2 weeks ago
I think both are correct:
C: The project (under the Change theme) should define how product baselines are created, maintained and controlled.
D: Ensure that issues are captured, examined, managed and reviewed throughout the project
upvoted 1 times

peppe 1 year, 8 months ago
". To define the project's approach " is not correct i believe
upvoted 1 times

consta 2 years ago
C is the correct answer.
It cannot be D because only the formal issues are recorded in the issue register. The informal, are registered in the daily log.
upvoted 3 times

theotenis 2 years, 2 months ago
C and D are correct according to the PRINCE2 manual, section 11.2:

• define how product baselines are created, maintained and controlled
• maintain some form of issue register to record identified issues and decisions relating to their analysis, management and review
• ensure that project issues are captured, examined, managed and reviewed throughout the project lifecycle
upvoted 1 times

Wombat1987 2 years, 3 months ago
D is the right answer.

https://www.knowledgetrain.co.uk/project-management/prince2/prince2-themes#theme-6
Minimum requirements

You must define a risk management approach covering the risk management procedure to be used, and the roles and responsibilities for risk management. You must maintain some form of risk register to record and manage risks and must ensure that risks are identified, assessed, managed and reviewed throughout the project. You must use lessons to inform risk identification and management.
upvoted 1 times

Farbod 2 years, 4 months ago
C is correct, "Define how product baselines are created, maintained and controlled"
upvoted 3 times

Tommaso 2 years, 6 months ago
C is correct. D says to maintain the issue register, not to record every issue there. B is incorrect too, as the change authority does not have to be the PM
upvoted 4 times

Panzerknacker 2 years, 8 months ago

B seems to be correct. As stated in section 11.2: "define how product baselines are created, maintained and controlled"

upvoted 1 times

Panzerknacker 2 years, 8 months ago

But D is also correct as it says "maintain some form of issue register to record identified issues and decisions ..."

upvoted 1 times

Question #202

Topic 1

Why is the 'learn from experience' principle applied to a project?

A. To enable the project team to repeat successes from previous projects

B. To enable the project team to develop a business case for the project

C. To allow the project to be divided into management stages

D. To enable the project team to use tolerances to delegate authority

Correct Answer: *A*

Reference:

https://link.springer.com/chapter/10.1007/978-3-319-23000-9_4

Question #203 *Topic 1*

What should the 'managing product delivery' process ensure?

1. That the planned products meet their quality criteria
2. That the stage plan is kept up to date
3. That the project board is provided with progress information
4. That the planned products are delivered within tolerance

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: *C*
Reference:
http://prince2.wiki/Managing_Product_Delivery

Vikce Highly Voted 3 years ago
correct answer is D
upvoted 8 times

RD27 Most Recent 2 days, 15 hours ago
Selected Answer: D
D is the correct answer imho
upvoted 1 times

renza 4 months, 2 weeks ago
Selected Answer: D
D is the right answer
upvoted 1 times

Sunnie999 1 year, 9 months ago
Correct answer should be D. As the accurate progress information is provided to the Project Manager instead of Project Board.
upvoted 1 times

Wombat1987 2 years, 3 months ago
The correct answer is D. This process is a "handshake" between PM and TM. It consists of three stages: you agree with a work package, you execute it, you deliver it. There is nothing about project board.

https://prince2.wiki/processes/managing-product-delivery/
Managing Product Delivery Activities

Accepting a Work Package: The Team Manager accepts the Work Package from the Project Manager and creates the Team Plan to manage the development of the products.
Executing a Work Package: The team produces the products, requests the quality checks, obtains approval, and reports to the Project Manager using the Checkpoint Report.
Delivering a Work Package: Delivering a Work Package is delivering proof that the products are complete.
This involves ensuring that the Quality Register is updated, that approvals are done, that products are delivered as described in the Change Control Approach , and that the Project Manager is notified.
upvoted 4 times

KeithN 2 years, 4 months ago
I think No.3 is part of conrolling of stage too.
upvoted 1 times

Panzerknacker 2 years, 8 months ago
it should be D
upvoted 3 times

AgnesM 2 years, 8 months ago
Correct answer is D. Managing a product delivery process is delegated to team manager, who reports to Project manager...
upvoted 2 times

sohrabiani 2 years, 9 months ago
PB will not be informed about progress via MP, and it will be done via CS
upvoted 1 times

Lenlenlen 2 years, 11 months ago
it should be D
upvoted 4 times

Prince_Gem 3 years, 1 month ago
surely No. 3 is part of controlling process ?
upvoted 2 times

Question #204 *Topic 1*

According to the 'tailor to suit the project' principle, what is the basis for effective project management?

A. That the appropriate number and type of meetings are held

B. That the project is divided into an appropriate number of stages

C. That the appropriate information is provided to make decisions

D. That the project method relates to the project's environment

Correct Answer: *D*
Reference:
http://prince2.wiki/Tailor_to_suit_the_project_environment

sdoukkal 4 months ago
Selected Answer: C
To me correct answer is C
upvoted 1 times

sdoukkal 4 months ago
I was expecting C to be the right answer .
upvoted 1 times

King_Laps 8 months, 2 weeks ago
the correct answer is C
upvoted 1 times

mazzantiemanuele 1 year, 3 months ago
Shoul be C?
Pag. 27 of the official guide
Tailoring requires the project board and the project manager to make proactive choices and decisions on how PRINCE2 will be applied. When tailoring PRINCE2, it is important to remember that effective project management requires information (not necessarily documents) and decisions (not necessarily meetings).
upvoted 2 times

Question #205 *Topic 1*

Which PRINCE2 principle is being applied when tolerances are set to establish limits of authority and accountability?

A. Continued business justification

B. Defined roles and responsibilities

C. Manage by exception

D. Manage by stages

Correct Answer: *C*
Reference:
http://prince2.wiki/Manage_by_exception

Question #206 *Topic 1*

Which describes an off-specification?

A. An interdependency between products that was previously unidentified

B. The addition of an improvement to a product description

C. A prototype demonstrating a possible design solution

D. The production of more than the defined quantity of a specialist product

E. That the right people are involved in appropriate roles

Correct Answer: *A*
Reference:
https://www.prince2primer.com/prince2-change-control/

Nugi 2 years ago
How many correct answer?

If two answers, it seems like D and A.
upvoted 1 times

Martin77 2 years, 3 months ago
A.9.2 (Prince2 guide) Off-specifications Listing any missing products or products that do not meet the original requirements, and confirmation of any concessions granted
upvoted 1 times

DS001 2 years, 3 months ago
Off-specification doesn't talk about 'interdependency between products'
upvoted 1 times

Mehan 2 years, 6 months ago
I think A is correct
upvoted 2 times

sohrabiani 2 years, 9 months ago
I thin both A & D are correct since the producing the product more than required number also can be categorized as Off-Specification
upvoted 1 times

Petza 2 years, 10 months ago
According to A.8.2 Composition, where mentioned about Off-specifications: "Listing any missing products or products that do not meet the original requirements, and confirmation of any concessions granted"

in a glossary also given a description for off-specification - Something that should be provided by the project, but currently is not (or is forecast not to be) . It might be a missing product or a product not meeting its specifications.

It looks A is a correct answer
upvoted 4 times

GetRaj 2 years, 10 months ago
Option D seems to be correct.
upvoted 3 times

Question #207 *Topic 1*

Which is the first task of PRINCE2's recommended approach to 'defining and analyzing the products'?

A. Creating a product flow diagram

B. Writing the product description

C. Writing a project product description

D. Documenting the plan

Correct Answer: *A*

Andrius651 Highly Voted 3 years ago
This is wrong. The correct answer is: Writing a project product description
upvoted 12 times

Lenlenlen Highly Voted 2 years, 11 months ago
should be C
upvoted 11 times

sdoukkal Most Recent 4 months ago
Selected Answer: C
I thought writing PPD was the first step ... i'm confused
upvoted 2 times

renza 4 months, 2 weeks ago
Selected Answer: C
c is the right answer
these r the steps:
1-Writing a project product description
2- Creating a product breakdown structure
3-Writing product descriptions
4-Conducting a product flow diagram
upvoted 3 times

Chucky2 7 months, 1 week ago
I think the moderator should update those wrong answers. There are so many till now, and they can be dramatic for those preparing for the exam.
upvoted 3 times

peppe 1 year, 8 months ago
C IS CORRECT
upvoted 3 times

Sunnie999 1 year, 9 months ago
C is correct. The step is started with writing a PPD --> Creating a product breakdown structure --> Writing a PD --> Creating a product flow diagram
upvoted 1 times

kal5 1 year, 9 months ago
C is the Correct Answer
upvoted 1 times

PMBT_1017 2 years, 1 month ago
C is the Correct Answer
upvoted 1 times

Mehan 2 years, 6 months ago
of course C is the correct answer
upvoted 6 times

sohrabiani 2 years, 9 months ago
C is correct. PPD is the first step
upvoted 4 times

Question #208 *Topic 1*

Which is an objective of the 'starting up a project' process?

A. To approve the initiation stage

B. To select the project mandate

C. To define the project quality management approach

D. To appoint the project management team

Correct Answer: *A*
Reference:
http://prince2.wiki/Starting_Up_a_Project#Purpose

Prince_Gem Highly Voted 3 years, 1 month ago
I think the answer is D as A is part of Directing by Project Board ?
upvoted 14 times

renza Most Recent 4 months, 2 weeks ago
Selected Answer: D
D is the right answer
A. To approve the initiation stage (directing)
B. To select the project mandate (before starting up the project and selected by corporate mgmt)
C. To define the project quality management approach (initiation)
D. To appoint the project management team (starting up)
upvoted 2 times

Risto83 6 months, 3 weeks ago
D
14.2:
The objective of the starting up a project process is to ensure that:
● there is a business justification for initiating the project (documented in an outline business case)
● all the necessary authorities exist for initiating the project
● sufficient information is available to define and confirm the scope of the project (in the form of a project brief)
● the various ways the project can be delivered are evaluated and a project approach selected
● individuals are appointed who will undertake the work required in project initiation and/or will take significant project management roles in the project
● the work required for project initiation is planned (documented in a stage plan)
● time is not wasted initiating a project based on unsound assumptions regarding the project's scope, timescales, acceptance criteria and constraints.
upvoted 1 times

lucafranco 1 year, 6 months ago
Corretct answer is D.
A. To approve the initiation stage is in DIrecting a project process
B. To select the project mandate doesnt have any sense in any process
C. To define the project quality management approach is a initiating a process task,
upvoted 2 times

Steven2021 1 year, 7 months ago
I would have said A because in chapter 14.1 the very first sentence is this: "The purpose of the starting up a project process is to ensure that the prerequisites for initiating a project* are in place [...]". So *this is an actual stage, therefor I would say A is correct.
upvoted 1 times

peppe 1 year, 8 months ago
D is correct
upvoted 1 times

Martin77 2 years, 3 months ago
As per Figure 14.1 Overview of starting up a project (Prince2 guide) appoint the executive and project manager is the first step (which are both part of the Project Management team). D seems to be correct here
upvoted 2 times

Steven2021 1 year, 7 months ago
Sure, but if you look a second time, you'll see that they are only one part of the entire process called "Starting up a project", you see the last output of this process is "Plan the initiation stage", so after this last one so-called "Starting up a project" process is set, the next stage will be started
upvoted 1 times

DS001 2 years, 3 months ago
A is part of Directing by Project Board so surely cannot be an answer to this question
upvoted 1 times

Wombat1987 2 years, 3 months ago
The correct answer is D.

https://prince2.wiki/processes/starting-up-a-project/
The following Activities are to be done in the Starting Up a Project process:
...
Design and appoint the project management team.
...
upvoted 1 times

Mehan 2 years, 6 months ago
D is correct
upvoted 2 times

sohrabiani 2 years, 9 months ago
D is correct
upvoted 1 times

MaximeHU 2 years, 10 months ago
no the starting up a project is made to get into initiation stage.
upvoted 1 times

Lenlenlen 2 years, 11 months ago
should be D
upvoted 2 times

ejaymac 3 years ago
Correct answer is D. A falls under directing a project.
upvoted 2 times

Vikce 3 years ago
agree, correct answer id D.
upvoted 2 times

Andrius651 3 years ago
I agree with Prince-Gem. The answer is: To appoint the project management team
upvoted 1 times

Question #209 *Topic 1*

In a commercial environment, which process links the team manager and the PRINCE2 method used in a project?

A. Directing a project

B. Managing product delivery

C. Managing a stage boundary

D. Initiating a project

Correct Answer: *B*
Reference:
https://www.prince2.com/blog/the-7-principles-themes-and-processes-of-prince2/

Selded 1 year, 6 months ago
B is correct
upvoted 1 times

Question #210 *Topic 1*

Which PRINCE2 principle is being applied when tolerances are set for the three levels of plan?

A. Manage by stages

B. Manage by exception

C. Continued business justification

D. Learn from experience

Correct Answer: *A*
Reference:
https://www.whatisprince2.net/prince2-theme-plans.php

Shanise Highly Voted 2 years, 10 months ago
B is correct.
upvoted 9 times

Prince_Gem Highly Voted 3 years, 1 month ago
Manage by Exception sets Tolerance ?
upvoted 6 times

RD27 Most Recent 2 days, 15 hours ago
Selected Answer: B
Manage by Exception
upvoted 1 times

renza 4 months, 2 weeks ago
Selected Answer: B
B is the right answer
upvoted 1 times

shuhaidawahab 1 year, 10 months ago
answer B
upvoted 1 times

Mehan 2 years, 6 months ago
Manage by exception is the true answer
upvoted 5 times

sohrabiani 2 years, 9 months ago
B is correct which set the tolerance for manage by exception
upvoted 5 times

sohrabiani 2 years, 9 months ago
B is correct / Tolerances will be set in Manage by exception
upvoted 5 times

Question #211 *Topic 1*

Which is a minimum requirement for applying the 'progress' theme?

A. To ensure progress towards the outcome remains consistent

B. To maintain the project's registers and logs

C. To manage by exception against tolerances set for time and cost

D. To produce highlight and end stage reports

Correct Answer: *C*

CVR14 3 months, 3 weeks ago

Are these questions still valid to use on the PeopleCert exam in 2023?

upvoted 1 times

mr_alok 3 months, 3 weeks ago

Selected Answer: C

The correct answer is C
Set tolerances and be managed by exceptions is minimum requirement

upvoted 1 times

Anapellicer 4 months ago

Selected Answer: D

D is the correct answer. Producing highlight and end stage reports is a minimum requirement for applying the 'progress' theme in PRINCE2 methodology. The highlight report is produced at regular intervals (usually weekly) and summarizes the status of the project, including progress against the plan, issues and risks, and any changes to the plan. The end stage report is produced at the end of each stage and summarizes the outcomes of the stage, including any issues, risks, or changes that occurred during the stage.

Option C (To manage by exception against tolerances set for time and cost) is an important consideration for the 'manage by exception' principle, but it is not a minimum requirement for the 'progress' theme.

upvoted 2 times

Question #212 *Topic 1*

When should the level of tailoring be defined?

A. During the initiation stage

B. When reviewing what has been learned to date

C. As a response to issues and risks experienced

D. Before the project is triggered by the project mandate

Correct Answer: *C*
Reference:
https://www.prince2primer.com/tailoring-prince2-methodology/

GetRaj Highly Voted 3 years ago
Level of tailoring is agreed during the Initiation
upvoted 9 times

Martin77 Highly Voted 2 years, 3 months ago
A is correct. Reference Prince2 guide, Figure 16.1 Overview of initiating a project
the fist step is "Agree the tailoring requirements"
upvoted 6 times

skshah47 Most Recent 4 months ago
A seem correct! According to PRINCE2, the level of tailoring should be defined during the initiation stage. At this stage, the project team assesses the level of tailoring required for the project and identifies which PRINCE2 processes, themes, and management products are necessary to be applied. By defining the level of tailoring early in the project, the team can ensure that the project is managed consistently and effectively throughout its lifecycle, while also being tailored to the specific needs and characteristics of the project.
upvoted 1 times

Anapellicer 4 months ago
Selected Answer: D
While issues and risks experienced during the project may prompt a review of the level of tailoring, it is important to define the level of tailoring upfront to ensure that the project is set up for success from the outset. Therefore, option D (before the project is triggered by the project mandate) is the correct answer.
upvoted 1 times

renza 4 months, 2 weeks ago
Selected Answer: A
A is the right answer
upvoted 2 times

Mehan 2 years, 6 months ago
A is correct
upvoted 5 times

sohrabiani 2 years, 9 months ago
A is correct - During IP tailoring will be done by PM
upvoted 3 times

sohrabiani 2 years, 9 months ago
The Answer is A
Because during IP the PID which contains the tailored items would be provided
upvoted 3 times

Shanise 2 years, 10 months ago
Tailoring is documented by project manager during PID and approval by the project board. Answer should be A.
upvoted 3 times

Question #213 *Topic 1*

Which is an objective of the 'initiating a project' process?

A. To ensure that baselines are established and controlled

B. To ensure that the business case is kept under review

C. To ensure that the planned products are delivered within tolerances

D. To ensure that user acceptance of the products is confirmed

Correct Answer: *C*
Reference:
http://prince2.wiki/Initiating_a_Project#Objective

sohrabiani Highly Voted 2 years, 9 months ago
A is correct 100%
upvoted 6 times

Shmell Highly Voted 3 years ago
The answer is actually A
upvoted 5 times

renza Most Recent 4 months, 2 weeks ago
A is the right answer
upvoted 1 times

Chucky2 7 months, 1 week ago
Selected Answer: A
A is correct
upvoted 1 times

peppe 1 year, 8 months ago
NOT "CONTROLLED" BUT "HOW TO CONTROL"
upvoted 1 times

Constanza 2 years, 6 months ago
A is the correct answer (16.2-Objectives of the initiating a project)
upvoted 5 times

Lenlenlen 2 years, 11 months ago
should be A right?
upvoted 4 times

ejaymac 3 years ago
Yes I agree A is correct
upvoted 4 times

Question #214

Topic 1

Identify the missing words in the following sentence.
The role of [?] is assigned to the project manager if it is not allocated to another person.

A. change authority

B. project assurance

C. project support

D. senior user

Correct Answer: *C*
Reference:
http://prince2.wiki/Roles_and_responsibilities

Question #215

Topic 1

What is a supplier of a PRINCE2 project responsible for?

A. Providing the project mandate

B. Providing resources to deliver the project outputs

C. Establishing the project's governance

D. Realizing the benefits from the project

Correct Answer: *B*
Reference:
http://prince2.wikidot.com/senior-supplier

Question #216 *Topic 1*

To meet the minimum requirements for applying the progress theme, when must the business justification be reviewed?

A. At the start of the project

B. Throughout each stage

C. When a change is raised

D. In exception situations

Correct Answer: *B*
Reference:
https://www.prince2.com/blog/the-7-principles-themes-and-processes-of-prince2/

GetRaj Highly Voted 2 years, 10 months ago
Option D is correct. As per Prince2 Manual section 12.2
review the business justification when exceptions are raised (PRINCE2's continued business justification principle)
upvoted 6 times

Mehan 2 years, 6 months ago
agree D is the Correct answer
upvoted 3 times

RD27 Most Recent 2 days, 15 hours ago
Selected Answer: B
Throughout each stage - Business Justification has to be verified
upvoted 1 times

renza 4 months, 2 weeks ago
Selected Answer: D
D is the right answer
upvoted 1 times

peppe 1 year, 8 months ago
D IS CORRECT. BAD QUESTION!!
upvoted 2 times

Martin77 2 years, 3 months ago
To meet the minimum requirements for applying the progress theme - this is the key to this tricky question. 12.2 in the prince manual states (review the business justification when exceptions are raised (PRINCE2's continued business justification principle)) so D is the correct answer.
upvoted 2 times

Wombat1987 2 years, 3 months ago
I was confused at first but the correct answer is D.

https://www.knowledgetrain.co.uk/project-management/prince2/prince2-themes#theme-7

Minimum requirements

You must define your project's approach to controlling progress in the project initiation documentation (PID). You must manage by stages, set tolerances and manage by exception against these tolerances. You must review the business justification when exceptions are raised and learn lessons throughout the project.
upvoted 2 times

Farbod 2 years, 4 months ago
D is correct "Review the business justification when exceptions are raised."
upvoted 2 times

Tommaso 2 years, 6 months ago
B is correct
upvoted 2 times

AgnesM 2 years, 8 months ago
Answer D is correct as per section 12.2 in Prince 2 Manual.
upvoted 2 times

sohrabiani 2 years, 9 months ago

D is not correct but when exception raise during checking it, the business justification will also be checked

upvoted 3 times

MaximeHU 2 years, 10 months ago

yes but also at each stages wich is more important.

upvoted 2 times

Question #217 *Topic 1*

Which is a purpose of the 'initiating a project' process?

A. To produce a stage plan for each stage of a multi-stage project

B. To enable the project board to decide whether it is worthwhile to initiate a project

C. To provide a fixed point at which acceptance for the project product is confirmed

D. To enable an organization to understand the work needed to deliver the project's products

Correct Answer: *B*
Reference:
http://prince2.wiki/Initiating_a_Project#Objective

peppe Highly Voted 1 year, 8 months ago
D correct
upvoted 6 times

renza Most Recent 4 months, 2 weeks ago
Selected Answer: D
D is the right answer
upvoted 1 times

Chucky2 7 months, 1 week ago
Selected Answer: D
D is correct
upvoted 2 times

Martin77 2 years, 3 months ago
16.1 prince2 manual :
The purpose of the initiating a project process is to establish solid foundations for the project, enabling the organization to understand the work that needs to be done to deliver the project's products before committing to a significant spend.

D is correct
upvoted 1 times

Wombat1987 2 years, 3 months ago
The correct answer is D.

https://prince2.wiki/processes/initiating-a-project/
The purpose of the Initiating a Project process is to understand the work that needs to be done to deliver the required products. This understanding is needed before deciding to continue with the project.
upvoted 3 times

Mehan 2 years, 6 months ago
definitely, D is the correct answer. Project manual ref.16.1
upvoted 2 times

sohrabiani 2 years, 9 months ago
D is correct and B is NOT the answer since authorizing the initiating of the project is already done in IP
upvoted 2 times

MaximeHU 2 years, 10 months ago
should be c to me
upvoted 1 times

Shanise 2 years, 10 months ago
Agree. It should be D.
upvoted 2 times

Lenlenlen 2 years, 11 months ago
it should be D
upvoted 2 times

ejaymac 3 years ago
I agree also. The answer is D
upvoted 2 times

Shmell 3 years ago

I agree with Andrius - the answer is D

upvoted 4 times

Andrius651 3 years ago

Option B is incorrect. That is the purpose of Starting Up a Project Process.

upvoted 1 times

Question #218

Topic 1

Which are objectives of the 'managing a stage boundary' process?

1. To control the link between the people managing the project and the people producing the products
2. To approve requests for change received during the completed stage
3. To provide information to the project board on the performance of the current stage
4. To review and, if necessary, update the project management team structure and role descriptions

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: *C*

Reference:

http://prince2.wiki/Managing_a_Stage_Boundary#Objective

Question #219 *Topic 1*

What information should be recorded in the quality register?

A. Planned activities to determine whether the products are fit for purpose

B. Potential threats to the project's objectives and how they will be managed

C. Lessons that the project will capture and use during the project

D. Off-specifications that will occur during the project

Correct Answer: *C*
Reference:
https://mplaza.pm/prince2-quality-register-template/

Prince_Gem Highly Voted 3 years, 1 month ago
Think the answer here is A
upvoted 8 times

Mehan Highly Voted 2 years, 6 months ago
A is the correct answer
upvoted 5 times

renza Most Recent 4 months, 2 weeks ago
Selected Answer: A
Ais the right answer
upvoted 1 times

Risto83 6 months, 3 weeks ago
A
A.23 Quality register
A.23.1 Purpose
A quality register is used to summarize all the quality management activities that are planned or have taken place, and provides information for the end stage reports and end project report. Its purpose is to:
- issue a unique reference for each quality activity
- act as a pointer to the quality records for a product
- act as a summary of the number and type of quality activities undertaken.

upvoted 1 times

hatachino1 1 year, 10 months ago
A is the correct answer. C is the Lesson Log.
upvoted 1 times

sohrabiani 2 years, 9 months ago
A is correct
upvoted 4 times

Shanise 2 years, 10 months ago
Answer should be A
upvoted 3 times

Lenlenlen 2 years, 11 months ago
it is A
upvoted 4 times

Vikce 3 years ago
the answer is A
upvoted 4 times

Shmell 3 years ago
I agree - the answer is A
upvoted 4 times

Question #220

Topic 1

What problem may occur if projects are not aligned with corporate business strategy?

A. The control of projects may be poor

B. The outputs may be of poor quality

C. The objectives of different projects may overlap

D. The project management approaches used may differ

Correct Answer: *D*

GetRaj Highly Voted 3 years ago
Option C is correct
upvoted 8 times

Martin77 Most Recent 2 years, 2 months ago
D is the correct answer:
"corporate, programme management or customer standards
These are overarching standards to which the project must adhere. They will influence the four project approaches (communication management, change control, quality management and risk management) and the project controls." reference prince2 guide glossary on corporate, programme management or customer standards
upvoted 2 times

Question #221

Topic 1

Which is a purpose of the plans theme?

A. To identify, assess and control any potential changes to the baseline

B. To establish the project's structure of accountability

C. To assess and control uncertainty

D. To understand whether the targets are achievable

Correct Answer: *D*
Reference:
http://prince2.wiki/Plans

MartijnRM 2 weeks, 5 days ago
A SHOULD BE THE ANSWER
upvoted 1 times

Question #222 *Topic 1*

What should be considered when defining the number of management stages in a project?

A. When the team managers are available

B. When key decisions need to be made

C. When highlight reports will be submitted

D. When project support will be available

Correct Answer: *B*
Reference:
https://www.prince2primer.com/prince2-management-and-technical-stages/

Question #223 *Topic 1*

Which statements about quality assurance and project assurance are CORRECT?
1. They are both independent of the project manager
2. They are both the responsibility of the project board
3. They are both independent from the project management team
4. They both assure that applicable standards are being used

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: *C*

johnzoids Highly Voted 3 years ago
Its D (1,4)
upvoted 7 times

MartijnRM Most Recent 2 weeks, 5 days ago
D IS RIGHT
upvoted 1 times

peppe 1 year, 8 months ago
D is correct
upvoted 3 times

sohrabiani 2 years, 9 months ago
D is correct - Statement 3 is not right because they are not both independent from PMT - Project assurance is by PB which is part of PMT
upvoted 3 times

Prince_Gem 3 years, 1 month ago
Quality assurance are not part of Project management team
upvoted 2 times

Mehan 2 years, 6 months ago
D is the correct answer
upvoted 3 times

Question #224

Topic 1

Which is a minimum requirement for applying the business case theme?

A. To provide statements of actual benefits at benefits reviews

B. To report on project performance at project closure

C. To define the actions required to confirm the project's benefits are realized

D. To monitor changes to the project plan to identify exceptions

Correct Answer: *D*
Reference:
https://www.whatisprince2.net/prince2-theme-business-case.php

Shmell Highly Voted 3 years ago
This answer is C - define the management actions that will be put in place to ensure that the project's outcomes are achieved and confirm that the project's benefits are realised
upvoted 8 times

Martin77 Most Recent 2 years, 2 months ago
C is correct - reference prince2 guide - 6.2
upvoted 2 times

sohrabiani 2 years, 9 months ago
Right answer is C
upvoted 3 times

Shanise 2 years, 10 months ago
C is correct
upvoted 2 times

Lenlenlen 2 years, 11 months ago
it should be C
upvoted 3 times

Question #225

Topic 1

Which theme verifies that a project's products are fit for purpose?

A. Business case

B. Organization

C. Quality

D. Progress

Correct Answer: *C*
Reference:
http://prince2.wiki/Quality

MartijnRM 2 weeks, 5 days ago
C CORRECT
upvoted 1 times

Question #226

Topic 1

Which are benefits of using PRINCE2?
1. It removes the need for activity-based planning
2. It promotes learning and continuous improvement
3. It can be applied to any type of project
4. It defines specific leadership and other interpersonal skills required

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: *B*
Reference:
https://www.axelos.com/best-practice-solutions/prince2/key-benefits-of-prince2

Question #227

Topic 1

Which process provides information for the project board to review a completed stage and confirm continued business justification?

A. Controlling a stage

B. Closing a project

C. Directing a project

D. Managing a stage boundary

Correct Answer: *D*
Reference:
https://www.prince2.com/uk/prince2-processes

Question #228

Topic 1

Which are advantages of a clear end to a project?
1. No further costs will be incurred by the project
2. Project products will be transferred to operations and support
3. All benefits will have been achieved
4. The project brief will be re-baselined

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: *A*
Reference:
http://prince2.wiki/Closing_a_Project

Question #229

Topic 1

Identify the missing words in the following sentence.
The 'managing a stage boundary' process should be executed [?] a management stage.

A. when a stage plan has been prepared for

B. at the beginning of

C. when all the delivery steps have been completed within

D. at, or close to the end of,

Correct Answer: *D*
Reference:
https://publications.axelos.com/Prince2Agile2015/content.aspx?showNav=true&expandNav=true&page=cros_131

Question #230

Topic 1

The application of which principle helps to define what should be included in a project?

A. Defined roles and responsibilities

B. Focus on products

C. Manage by stages

D. Continued business justification

Correct Answer: *C*

Kiana Highly Voted 3 years ago
You have aot of mistakes in answers!
upvoted 9 times

sohrabiani Highly Voted 2 years, 9 months ago
B is correct
Why the answers are not polished ??? (These wrong answers are misleading)
upvoted 9 times

Mehan Most Recent 2 years, 6 months ago
B is correct. is it worth paying, while there are so many mistakes in the answers?
upvoted 7 times

GetRaj 3 years ago
B is correct
upvoted 7 times

Question #231

Topic 1

Which describes a project benefit?

A. A specialist product of the project

B. The result of a change derived from using the project's products

C. An uncertain result caused by project actions

D. A measurable improvement resulting from an outcome

Correct Answer: *D*

Question #232

Topic 1

How does the project board use the 'manage by stages' principle to control the project?

A. By approving the project management team

B. By reviewing project viability at defined intervals

C. By ensuring that the benefits are managed and controlled

D. By reviewing previous project closure documentation

Correct Answer: *B*
Reference:
http://prince2.wiki/Manage_by_stages

Question #233

Topic 1

What must be produced to meet the minimum requirements for applying the change theme?

A. Documentation on the corrective action for an issue

B. Details of the decisions taken on all issues

C. Documentation on the version of each product

D. Details of the status of all products being produced

Correct Answer: *B*
Reference:
http://prince2.wiki/Themes#Change_Theme

Question #234

Topic 1

Which is an objective of the 'managing a product delivery' process?

A. To ensure the business case is regularly reviewed

B. To assess whether the stage products have been approved

C. To deliver the planned specialist products within tolerance

D. To request authorization to start the next stage

Correct Answer: *C*
Reference:
http://prince2.wiki/Managing_Product_Delivery#Objective

Question #235

Topic 1

Where should decisions regarding the tailoring of the project be recorded?

A. Project brief

B. Project initiation documentation

C. Project mandate

D. Stage plan

Correct Answer: *D*

ejaymac Highly Voted 3 years ago
Yes. In the PID. Quite a bit of these answers are wrong
upvoted 11 times

GetRaj Highly Voted 3 years ago
Tailoring Section appears in PID
upvoted 9 times

King_Laps Most Recent 8 months, 2 weeks ago
the correct answer is PID
upvoted 1 times

Mehan 2 years, 6 months ago
In the PID
upvoted 5 times

Lenlenlen 2 years, 11 months ago
it should be in PID
upvoted 6 times

Question #236 *Topic 1*

Which describes an off-specification?

A. An interdependency between products that was previously unidentified

B. The addition of an improvement to a product description

C. A prototype demonstrating a possible design solution

D. The production of more than the defined quantity of a specialist product

Correct Answer: *A*
Reference:
https://www.prince2primer.com/prince2-change-control/

Question #237 *Topic 1*

Which is a purpose of the change budget?

A. To fund the costs introduced be new requests for change

B. To fund the increased cost of planned work that exceeds tolerance

C. To ensure implementation of changes is streamlined

D. To fund the work to deliver the products to the defined quality criteria

Correct Answer: *A*
Reference:
https://prince2.wiki/theme/change/

Question #238 *Topic 1*

Which is a minimum requirement for applying the quality theme?

A. Appraisal methods of quality control must be carried out on products

B. A record must be kept of all the quality management activities that are planned

C. The quality review technique must be used when reviewing products

D. The quality management approach must align with corporate standards

Correct Answer: *B*

opaque 1 year, 4 months ago
B, I beleieve. Quality Theme Objective: "Maintan records to provide evidience that the planned quality activities have been carried out, and summarise those activities that are planned or have taken place in some form of Quality Register"
upvoted 1 times

peppe 1 year, 8 months ago
i belive it's D
upvoted 2 times

Question #239

Topic 1

Which approach must be followed as a minimum requirement for applying the plans theme?

A. Activity-based planning

B. Product-based planning

C. Agile

D. Risk management

Correct Answer: *B*

Question #240

Topic 1

Identify the missing words in the following sentence.
The project manager [?] for day-to-day management of the project.

A. and the project board are responsible

B. and the team manager(s) are accountable

C. has responsibility

D. decides who is responsible

Correct Answer: *C*
Reference:
http://prince2.wiki/Directing_a_Project

Question #241

Topic 1

What may be funded from a risk budget?

A. Corrections required due to off-specifications

B. Impact analysis of requests for change

C. Implementation of a fallback plan

D. Preparation of the risk management approach

Correct Answer: *C*
Reference:
http://prince2.wiki/Risk#Risk_Budget

Question #242

Topic 1

Which is a minimum requirement for applying the organization theme?

A. To document the project management team structure

B. To define the experience required for each project role

C. To include external stakeholders on the project board

D. To train project team members in the use of PRINCE2

Correct Answer: *A*
Reference:
http://prince2.wiki/Themes#Organization_Theme

Question #243

Topic 1

Who represents the three project interests on a project?

A. Project manager

B. Project support

C. External project stakeholders

D. Project board

Correct Answer: *D*
Reference:
http://prince2.wiki/Organization#Three_Project_Interests

Question #244

Topic 1

Which PRINCE2 principle helps to address a concern that the project team may NOT have worked on a similar project?

A. Defined roles and responsibilities

B. Learn from experience

C. Manage by exception

D. Focus on products

Correct Answer: *B*
Reference:
https://www.prince2primer.com/academy/uncategorized/

Question #245 *Topic 1*

What must a PRINCE2 project demonstrate?

A. Application of PRINCE2 principles

B. Application of proper leadership skills

C. Application of the activities in each process

D. Application of tools appropriate for the industry

Correct Answer: *A*

Question #246 *Topic 1*

According to the 'defined roles and responsibilities' principle, what must be represented in the project management team?

A. Project board, project manager and project assurance roles

B. Directing, managing and delivering levels

C. Business, user and supplier interests

D. Corporate, programme management or the customer parties

Correct Answer: *C*
Reference:
http://prince2.wiki/Define_roles_and_responsibilities

lucafranco 1 year, 6 months ago
Correct anwer should be B.
A is wrong : delivery level is not rappresented in this answer. could be if team manager role was combined with project manager role but here is not indicated.
C is wrong: this is project board composition not management team composition
D is wrong: Corporate, programme management are outside project management team

Moreover figure 7.2 of chapter 7 show the diagram of the project management team as Directing(project board) managing (project manager) and delivering (team manager).
upvoted 4 times

theotenis 2 years, 2 months ago
The correct answer should be A, according to the PRINCE2 manual glossary information:

project management team = The entire management structure of the project board, and the project manager, plus any team manager, project assurance and project support roles
upvoted 2 times

Wombat1987 2 years, 3 months ago
C is the correct one.

https://prince2.wiki/principles/defined-roles-and-responsibilities/
PRINCE2 states that a project should have defined and agreed roles and responsibilities within an organization structure that engages the Business, User and Supplier Stakeholder interests.
upvoted 1 times

sohrabiani 2 years, 9 months ago
C is correct answer
upvoted 3 times

Petza 2 years, 10 months ago
C is the right answer according to PRINCE2 section 3.3 Defined roles and responsibilities
upvoted 4 times

asalim 2 years, 11 months ago
C is correct
upvoted 3 times

Kiana 3 years ago
It should be B not C
upvoted 3 times

Question #247

Topic 1

Which is a minimum requirement for applying the risk theme?

A. Threats must be assessed for their impact on the viability of the project

B. A single role that is responsible for all risks must be defined

C. The PRINCE2 risk management procedure must be followed

D. Team managers must maintain their own risk registers

Correct Answer: *A*
Reference:
https://www.prince2primer.com/prince2-2017-risk-theme-changes/

Question #248

Topic 1

According to PRINCE2, which characteristic is necessary for an effective project board?

A. An ability to delegate

B. An attention to detail

C. A calm management style

D. A 'problem-solving' approach

Correct Answer: *A*
Reference:
https://www.prince2primer.com/project-board/

Question #249

Topic 1

Which is an objective of the 'directing a project' process?

A. To review and approve a project mandate

B. To ensure corporate or programme management has an interface to the project

C. To define how risks, issues and changes will be managed

D. To obtain approval for completed products

Correct Answer: *B*
Reference:
http://prince2.wiki/Directing_a_Project#Objective

Question #250

Topic 1

Which is a purpose of the 'identify the risks' step within the recommended risk management procedure?

A. To identify responses to risks documented in the business case

B. To identify information about the project environment and objectives

C. To identify the roles to be involved in risk management activities

D. To identify uncertainties that may impact on the delivery of the project objectives

Correct Answer: *D*
Reference:
http://prince2.wiki/Risk#The_Risk_Management_Procedure

Question #251

Topic 1

Which product defines how the project board should approve the management products produced during the 'initiating a project' process?

A. Communication management approach

B. Quality management approach

C. Project plan

D. Initiation stage plan

Correct Answer: *C*

peppe 1 year, 8 months ago
yes, D is correct.
upvoted 1 times

Martin77 2 years, 2 months ago
This is not correct. D. initiation stage plan is correct here. Reference prince2 guide, 16.3 The project manager should have agreed (as part of the initiation stage plan) the means by which the project board will review and approve the management products;
upvoted 1 times

Question #252 *Topic 1*

Which product describes the method the project will use to engage with corporate, programme management or the customer?

A. Quality management approach

B. Communication management approach

C. Change control approach

D. Benefits management approach

Correct Answer: *A*

johnzoids Highly Voted 3 years ago
Should be B
upvoted 11 times

thecitrozz Most Recent 2 months, 3 weeks ago
Selected Answer: B
it is B
upvoted 1 times

King_Laps 9 months, 1 week ago
so many wrong answers on this exam prep. please fix this because we have paid.
upvoted 3 times

Mehan 2 years, 5 months ago
Definitely, B is correct
upvoted 4 times

Shanise 2 years, 10 months ago
Should be B.
upvoted 3 times

Lenlenlen 2 years, 11 months ago
it should be B
upvoted 4 times

Vikce 3 years ago
answer is B
upvoted 4 times

Question #253 *Topic 1*

Which is one of the six aspects of project performance to be managed?

A. Efficiency

B. Timescales

C. Estimate

D. Work

Correct Answer: *B*
Reference:
http://prince2.wiki/Introduction:_The_PRINCE2_Foundation_Training_Manual#Six_variables_.2F_six_performance_targets

Question #254 *Topic 1*

Which is a purpose of the business case theme?

A. To identify which role is responsible for producing the business case

B. To identify the project's outputs

C. To establish the controls to manage changes that may impact the project benefits

D. To establish a viable investment proposition

Correct Answer: *B*
Reference:
http://prince2.wiki/Business_Case

johnzoids Highly Voted 3 years ago
Should be D
upvoted 9 times

AliSami Most Recent 1 year, 2 months ago
I AGREE ITS D
upvoted 1 times

Lenlenlen 2 years, 11 months ago
it should be D
upvoted 4 times

Lenlenlen 2 years, 11 months ago
yes, it should be D
upvoted 4 times

Question #255

Topic 1

Which role is responsible for appointing the senior user in a project that is independent from a program?

A. The project manager

B. The executive

C. Corporate, program management or the customer

D. Project assurance

Correct Answer: *C*

Reference:

https://www.prince2primer.com/prince2-roles-and-responsibilities/

MEHREEN1985 7 months, 3 weeks ago

7.2.1.2 The executive will then be responsible for designing and appointing the rest of the project management team, including the other members of the project board.

upvoted 2 times

peppe 1 year, 8 months ago

B IS CORRECT Appointed by the Executive

upvoted 1 times

Mehan 2 years, 5 months ago

PRINCE2 MAnual. Ref.C.2.1:
In addition to the project board's collective responsibilities, the executive will:
design and appoint the project management team (in particular the project manager)

upvoted 4 times

Kiana 2 years, 11 months ago

Senior user and senior suppliers both appointed by executive

upvoted 2 times

GetRaj 3 years ago

Appointed by the Executive

upvoted 2 times

Question #256

Topic 1

Which product identifies how often stakeholders require information?

A. Communication management approach

B. Lessons report

C. Configuration item record

D. Benefits management approach

Correct Answer: *A*

Question #257 *Topic 1*

Which is a minimum requirement when applying the business case theme?

A. To specify the solution to be used to deliver the business option selected

B. To ensure the corporate business plan is updated with the project costs and benefits

C. To define the management actions required to ensure the project's outcomes are achieved

D. To integrate the benefits management approach with the project and stage plans

Correct Answer: *A*

King_Laps 9 months, 1 week ago
The answer is C
upvoted 1 times

Martin77 2 years, 2 months ago
C is correct, reference Prince2 guide 6.2
define the management actions that will be put in place to ensure that the project's outcomes are achieved and confirm that the project's benefits are realized (PRINCE2's continued business justification principle)
upvoted 3 times

Wombat1987 2 years, 3 months ago
C is the correct answer.

https://www.knowledgetrain.co.uk/project-management/prince2/prince2-themes
Minimum requirements

Your project must create and maintain a business justification (in the form of a business case), and you should review and update it throughout your project. You must define management actions to ensure the expected outcomes are achieved and the benefits are realized. You must define and document the roles and responsibilities for the business case and the management of benefits. Finally, you must produce and maintain a benefits management approach.
upvoted 2 times

Lenlenlen 2 years, 11 months ago
it should be C
upvoted 1 times

Lenlenlen 2 years, 11 months ago
agreed, it should be C
upvoted 1 times

ejaymac 3 years ago
This answer should be C
upvoted 1 times

Question #258 *Topic 1*

Which is a minimum requirement for applying the quality theme?

A. To define the project's approach to quality control

B. To undertake independent audits of the project throughout the project

C. To apply the recommended quality review technique

D. To define the project's approach to quality assurance

Correct Answer: *A*

Lynl 1 year, 3 months ago
The answer should be D
upvoted 1 times

Lynl 1 year, 3 months ago
Actually A is correct.
upvoted 2 times

Question #259 *Topic 1*

As a minimum requirement for applying the risk theme, what must specifically be assessed?

A. Whether a risk may cause the project to exceed its cost tolerance

B. Whether a risk may affect the project-level quality tolerances

C. Whether a risk may impact the underlying technical assumptions

D. Whether a risk may alter the project's business justification

Correct Answer: *D*

Question #260 *Topic 1*

What is an advantage of applying the 'learn from experience' principle?

A. It allows the project board to delegate cost tolerances to the project manager

B. It allows the project team to fully understand their roles and responsibilities

C. It allows the project manager to delegate time tolerances to the team managers

D. It allows the project team to identify improvements to be made during the project

Correct Answer: *D*

Question #261 *Topic 1*

What is a goal of the 'implement' step within the recommended risk management procedure?

A. To prepare specific management responses to identified risks

B. To monitor the effectiveness of actioned risk responses

C. To estimate the risk to the project in terms of probability and impact

D. To communicate information related to the risks faced by the project

Correct Answer: *C*

Shmell Highly Voted 3 years ago
I believe this answer should be B - Planned risk responses need to be actioned, their effectiveness monitored and corrective action taken where responses do not match expectations.
upvoted 14 times

peppe Most Recent 1 year, 8 months ago
B is correct
upvoted 2 times

Martin77 2 years, 2 months ago
Planned risk responses need to be actioned, their effectiveness monitored and corrective action taken where responses do not match expectations. Prince2 manual, 10.4.4.

The correct answer is B
upvoted 2 times

Wombat1987 2 years, 3 months ago
The correct answer is B.

https://prince2.wiki/theme/risk/
Step 4: Implement the Responses
Forecast. The main thing to decide in this step is:

Who is going to monitor these Risks? (Risk Owner).
Who is going to carry out the planned Risk Responses? (Risk Actionee).
upvoted 3 times

Farbod 2 years, 4 months ago
(A) is correct answer "Implement: refers to the systematic application of procedures to the tasks of identifying and assessing risks, and then planning and implementing risk responses."
(B) is For risk management to work effectively, risks will need to be:(Identified, Assessed, Planned, Controlled) B is description of Controlled.
upvoted 1 times

Mi 2 years, 4 months ago
is it not B?
upvoted 2 times

justin1234 2 years, 7 months ago
i think A is 'Plan'
upvoted 1 times

PrincessPenguin 2 years, 8 months ago
Isn't it A?
upvoted 1 times

ejaymac 3 years ago
I am leaning towards A
upvoted 2 times

Question #262 *Topic 1*

Identify the missing words in the following sentence.
Project assurance personnel [?] the project manager.

A. are able to overturn the decisions of

B. must be accountable to

C. should support

D. report to the project board and

Correct Answer: *C*

Question #263 *Topic 1*

Which principle helps to ensure that all changes to the outputs are agreed?

A. Defined roles and responsibilities

B. Focus on products

C. Learn from experience

D. Manage by exception

Correct Answer: *A*

Constanza Highly Voted 2 years, 5 months ago
B is correct, p.26/3.6
upvoted 5 times

Iferolm Most Recent 5 months, 1 week ago
Selected Answer: B
B is correct
upvoted 1 times

KopytinaN 2 years, 10 months ago
B is correct
upvoted 4 times

Question #264 *Topic 1*

Identify the missing word in the following sentence.
[?] is the measurable decline resulting from a negative outcome.

A. An exception

B. A dis-benefit

C. An off-specification

D. A risk

Correct Answer: *B*

Question #265

Topic 1

How does PRINCE2 ensure that the specific management needs of an organization are met?

A. By incorporating tailoring

B. By mandating training

C. By focusing on viability

D. By representing best practice

Correct Answer: *D*

GetRaj Highly Voted 3 years ago
A seems to be correct
upvoted 9 times

ejaymac Highly Voted 3 years ago
I also think A is correct
upvoted 5 times

PrincessPenguin Most Recent 2 years, 8 months ago
Specific needs => tailoring? A?
upvoted 3 times

Lenlenlen 2 years, 11 months ago
should be A
upvoted 5 times

Lenlenlen 2 years, 11 months ago
I think it should be A
upvoted 5 times

Question #266

Topic 1

What is an advantage of applying the 'manage by stages' principle?

A. The PRINCE2 method can be used for any type of project

B. The project delivers benefits that are aligned with strategic objectives

C. The project has decision points so that it does not run on in an uncontrolled manner

D. Tolerances can be defined for delegated authority

Correct Answer: *C*

theotenis 2 years, 2 months ago
Correct
upvoted 1 times

Question #267

Topic 1

In which process does the project manager monitor the work assigned to a team manager?

A. Controlling a stage

B. Directing a project

C. Managing a stage boundary

D. Managing product delivery

Correct Answer: *D*

ameli8222 3 months ago

Selected Answer: A

In PRINCE2, the process where the project manager monitors the work assigned to a team manager is called "Managing a Stage Boundary". This process is part of the "Controlling a Stage" process, which is one of the seven processes in the PRINCE2 framework.

upvoted 1 times

EndlichAlleine 1 year, 1 month ago

D is correct Ref:18.1

upvoted 2 times

roby 1 year, 1 month ago

Selected Answer: A

The Project Manager does the directing, not the Team Manager which is responsible for product delivery only.

upvoted 1 times

roby 1 year, 1 month ago

https://prince2.wiki/processes/controlling-a-stage/#:~:text=The%20purpose%20of%20the%20Controlling,the%20stage%20remains%20within%20tolerance.

upvoted 1 times

roby 1 year, 1 month ago

the controlling*

upvoted 1 times

Question #268

Topic 1

Which is a responsibility of the project board?

A. To manage the team managers and project support

B. To ensure production of the project's outputs

C. To ensure effective communication with external stakeholders

D. To implement the change control approach

Correct Answer: *C*

Reference:

http://prince2.wiki/Organization#Project_Board

Question #269

Topic 1

What should be recorded in a quality register?

1. Activities to ensure the products are fit for purpose
2. Identified threats and opportunities
3. Problems and concerns to be managed informally
4. Roles responsible for reviewing the project's products

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: *D*

Question #270

Topic 1

Which is a minimum requirement for applying the organization theme?

A. The project's approach to engaging with its stakeholders must be defined

B. Roles must be combined to reduce the number of individuals needed on the project

C. During a procurement the senior supplier must be appointed from the customer organization

D. The project team must change at each end stage of the project life cycle

Correct Answer: *A*

Question #271

Topic 1

What is the minimum number of management stages required by PRINCE2?

A. Two stages: to initiate and to deliver the project

B. One stage: to cover the whole project

C. Three stages: to initiate, to deliver and to close the project

D. Four stages: to start, to initiate, to deliver and to close the project

Correct Answer: *A*

Question #272

Topic 1

Which statement about applying the 'tailor to suit the project' principle is CORRECT?

A. Applying the 'tailor to suit the project' principle is optional

B. Decisions about tailoring PRINCE2 should be proactive

C. Project assurance should define the tailoring of PRINCE2

D. PRINCE2 provides a step by step process for tailoring

Correct Answer: *B*
PRINCE2 tailoring requires the project board and the project manager to make proactive choices and decisions on how it will be applied.
Reference:
https://www.prince2primer.com/tailoring-prince2-2017-processes-and-themes/

Question #273

Topic 1

Why is it necessary to apply the 'defined roles and responsibilities' principle?

A. Because the people involved in a project should know what is expected of them

B. Because the project management team should be cross-functional

C. Because the user and supplier interests should be involved on a need-to-know basis

D. Because the project manager should represent all the stakeholders of the project

Correct Answer: *A*

Question #274

Topic 1

According to the 'continued business justification' principle, when is a justifiable reason for a project FIRST needed?

A. After the executive has been appointed

B. When authorized by the corporate, programme management or the customer

C. Before work to start the project commences

D. When an organization produces its business plans

Correct Answer: *C*
Reference:
http://prince2.wiki/Continued_business_justification

Question #275

Topic 1

What is the change authority role permitted to authorize?

A. Risks to the project

B. Adjustments to the limits on the change budget

C. Changes to stage tolerance

D. Changes to the project that do not exceed a defined budget

Correct Answer: *D*

Question #276

Topic 1

Which is a minimum requirement for applying the change theme?

A. To identify whether an issue affects the continuation of the project

B. To ensure each change is managed as an exception

C. To produce a breakdown of the products to be produced

D. To tailor all changes to improve the quality of the project

Correct Answer: *B*

Nugi 2 years ago

Definitely A.

Reference: To be following PRINCE2, a project must, as a minimum:
● define its change control approach. This approach must minimally cover:
● how issues are identified and managed
● assessing whether identified issues might have a material impact on the business justification of the project (PRINCE2's continued business justification principle)

upvoted 2 times

Mehan 2 years, 5 months ago

The purpose of the change theme is to identify, ASESS, and control any potential and approved changes to the project baselines. A is Corretct

upvoted 3 times

Mehan 2 years, 5 months ago

The purpose of the change theme is to identify, ASESS, and control any potential and approved changes to the project baselines.

upvoted 2 times

Jimeth 2 years, 11 months ago

It's A

upvoted 2 times

Kiana 2 years, 11 months ago

Definitely B is the wrong answer it's A

upvoted 2 times

Question #277 *Topic 1*

Identify the missing words in the following sentence.
The six aspects of project performance to be managed are [?] costs, timescales and scope.

A. benefits, change, risk,

B. benefits, quality, risk,

C. change, quality, risk,

D. benefits, change, quality,

Correct Answer: *B*
Reference:
http://prince2.wiki/Introduction:_The_PRINCE2_Foundation_Training_Manual

Question #278 *Topic 1*

Which is a purpose of the quality theme?

A. To check that the project is viable and achievable

B. To ensure that the project outputs are agreed

C. To ensure that formal issues are recorded

D. To enable the project to be managed according to plan

Correct Answer: *A*

Petza Highly Voted 2 years, 10 months ago
It is B, Chapter 8.1
upvoted 7 times

Lenlenlen Highly Voted 2 years, 11 months ago
It should be B.
A is for business case theme
upvoted 5 times

Question #279 *Topic 1*

What should the benefits management approach define?

A. What actions will be taken to ensure the project's outcomes are achieved

B. What will be used to record the effectiveness of the project's approaches

C. How the project has progressed against its plans

D. The suitability of the project management team structure

Correct Answer: *C*

daaniel 2 years, 2 months ago

I think the correct answer is A, because: "The benefits management approach defines the management actions that will be put in place to ensure that the project's outcomes are achieved and to confirm that the project's benefits are realized." Managing Succesful Projects with Prince2 edition 2017, page 51.

upvoted 1 times

Martin77 2 years, 2 months ago

The benefits management approach defines the management actions that will be put in place to ensure that the project's outcomes are achieved and to confirm that the project's benefits are realized

reference - prince2 manual, 6.2.3 (Business case theme). The answer is definitely A

upvoted 1 times

Lenlenlen 2 years, 11 months ago

Should be A

upvoted 3 times

ejaymac 3 years ago

Definitely A

upvoted 2 times

Shmell 3 years ago

I believe the answer is A

upvoted 3 times

Question #280 *Topic 1*

Who is responsible for documenting any tailoring of the business case theme?

A. Executive

B. Business project assurance

C. Project manager

D. Corporate management

Correct Answer: *C*

Question #281

Topic 1

Identify the missing word(s) in the following sentence.
The 'controlling a stage' process is used to manage and control each [?] of a project.

A. delivery step

B. benefit

C. delivery stage

D. team plan

Correct Answer: *C*

Question #282

Topic 1

What is documented in the project plan to support the 'manage by exception' principle?

A. The project's tolerances for cost and time

B. A project product's quality criteria

C. The expected project benefits

D. Activities to mitigate project risks

Correct Answer: *A*

Question #283

Topic 1

Which is an assumption about the PRINCE2 customer/supplier environment?

A. The supplier will pay for the project

B. The customer will provide the resources to deliver the products

C. The customer will specify the desired result

D. The supplier will tailor the project's application of PRINCE2

Correct Answer: *C*

Question #284

Topic 1

Which is a purpose of the 'directing a project' process?

A. To create and authorize the project mandate

B. To ensure that work on products allocated to the team is authorized and agreed

C. To control the day-to-day running of the project

D. To delegate day-to-day management of the project to the project manager

Correct Answer: *D*
Reference:
https://www.prince2primer.com/directing-a-project-in-prince2/

Question #285

Topic 1

Who are considered as the stakeholders in a project?

A. Only those benefitting the project

B. Everyone in the corporate organization

C. Everyone involved in or affected by the project

D. Only those who are users of the products

Correct Answer: *C*

Question #286

Topic 1

What is the result of the change derived from using the project's product?

A. Benefit

B. Dis-benefit

C. Outcome

D. Output

Correct Answer: *C*

Question #287

Topic 1

According to the 'continued business justification' principle, what should happen to the funds when a project can no longer be justified?

A. They should be returned to corporate, programme management or customer

B. They should be used to create an alternative business case for the project

C. They should be transferred back to the project board to reassign

D. They should be used to deliver a reduction in the scope of the project

Correct Answer: *A*

Question #288

Topic 1

How are team managers involved in tailoring PRINCE2 suit the project?

A. Team managers are accountable for the tailoring of the work packages

B. Team managers may advice on tailoring to improve the management of work packages

C. Team managers should not be involved in tailoring PRINCE2

D. Team managers should document the tailoring of the work packages

Correct Answer: *B*

Question #289

Topic 1

How does the 'managing product delivery' process ensure that the team manager's perspective is provided in a work package?

A. The work packages are defined by the team manager and supported by a team plan

B. the work packages provided by the project manager are agreed by the team manager

C. The team plans are checked by project assurance against the work packages

D. The stage plan covering the work packages is created with input from the team manager

Correct Answer: *B*

Question #290

Topic 1

What must be produced to meet the minimum requirements when applying the change theme?

A. A change budget for the analysis of change

B. Records of the decisions made on all issues

C. Documents recording the version of each product

D. Status reports on all products being produced

Correct Answer: *B*

Question #291

Topic 1

Which are reasons for a benefits management approach?

1. To state how improvements will be measured
2. To confirm that the benefits are realized
3. To estimate the costs of improvement
4. To define the reason for delivering the improvement

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: *AB*

Martin77 2 years, 2 months ago

Definitely, A is correct - The benefits management approach defines the management actions that will be put in place to ensure that the project's outcomes are achieved and to confirm that the project's benefits are realized. reference prince2 guide - 6.2.3

upvoted 3 times

Martin77 2 years, 2 months ago

In addition A.1.2 states that the scope of the benefits management approach covering what benefits are to be managed and measured and • how to measure achievement of expected benefits, and when they can be measured

upvoted 1 times

Mehan 2 years, 5 months ago

definitely, A is the correct answer

upvoted 2 times

Petza 2 years, 10 months ago

Should be A, according to the chapter A.1.2

upvoted 2 times

Jimeth 2 years, 11 months ago

A not B

upvoted 3 times

Question #292 *Topic 1*

Which is a purpose of the quality theme?

A. To establish how the project will ensure that all products created meet their requirements

B. To establish baselines against which any changes to products can be assessed

C. To identify all the products of the project to ensure the scope has been adequately defined

D. To determine the communication needs of the organization's quality assurance function

Correct Answer: *A*

Question #293 *Topic 1*

Which statement about project roles is CORRECT?

A. The project organization must be defined using the roles and responsibilities in PRINCE2

B. The project team structure defined in PRINCE2 must be used, but other roles may be added

C. The project board roles defined in PRINCE2 must be used, but other roles can be defined as required

D. Any role can be defined as required the responsibilities defined in PRINCE2 are fulfilled

Correct Answer: *C*

GetRaj Highly Voted 3 years ago
D seems to be correct
upvoted 8 times

Vikce Highly Voted 3 years ago
D is correct
upvoted 6 times

Nugi Most Recent 2 years ago
Definitely the answer is D.

Reference: In order to be flexible and meet the needs of different environments and different project sizes, PRINCE2 defines a set of roles that need to be undertaken, together with the responsibilities of each of those roles. PRINCE2 does not define jobs to be allocated to people on a one-to-one basis. Roles can be shared or combined according to the project's needs, but the responsibilities must always be allocated.
upvoted 1 times

Question #294 *Topic 1*

How does applying the 'focus on products' principle help to ensure that stakeholder expectations are met?

A. By providing a common understanding of the products required

B. By providing the tolerances for the project manager's objectives

C. By providing roles descriptions for the project management team

D. By providing the justification for the project

Correct Answer: *A*

Question #295 *Topic 1*

What must be done for a project to be a PRINCE2 project?

A. The project must form part of a programme or portfolio

B. The project must meet the minimum requirements for applying the themes

C. The project must use the recommended approach to planning

D. The project roles must be combined wherever possible

Correct Answer: *A*

Mehan Highly Voted 2 years, 5 months ago
clearly, B is correct
upvoted 6 times

Lenlenlen Most Recent 2 years, 11 months ago
should be B
upvoted 3 times

Lenlenlen 2 years, 11 months ago
B definitely
upvoted 3 times

ejaymac 3 years ago
This is definitely B
upvoted 3 times

Vikce 3 years ago
B is correct
upvoted 3 times

GetRaj 3 years ago
B is correct
upvoted 4 times

Question #296 *Topic 1*

Which is a benefit of applying the 'tailor to suit the project' principle?

A. Project management becomes less bureaucratic

B. The capability of leadership is strengthened

C. The project environment complexity is reduced

D. The number of outputs is reduced

Correct Answer: *C*

Question #297

Topic 1

Identify the missing word in the following sentence relating to one of the principles:
A PRINCE2 project should have [?] defined for each project objective.

A. themes

B. principles

C. processes

D. tolerances

Correct Answer: *D*

Question #298

Topic 1

What does the communication management approach define?
1. How versions of products will be described on information sent to interested parties
2. How information should be sent to interested parties
3. How often information should be sent to interested parties
4. How the PRINCE2 roles will be combined during the project

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: *B*

Question #299

Topic 1

What is an advantage of dividing the project into stages?

A. Detailed plans can be prepared closer to the time events will take place

B. the project board can delegate management of the project to team managers

C. The project can be authorized by the project manager on a stage by stage basis

D. The project brief can be updated towards the end of each stage

Correct Answer: *A*

Question #300

Topic 1

Which is a benefit of using PRINCE2?

A. It promotes consistency of project work and the ability to reuse project assets.

B. It includes techniques for critical path analysis and earned value analysis

C. It enables a project manager to be accountable for the success of a project

D. It prevents any changes once the scope of a project has been agreed

Correct Answer: *A*

Question #301

Topic 1

How does the 'managing product delivery' process achieve its purpose?

A. By agreeing requirements for how project work should be undertaken

B. By producing highlight reports to enable the project board to oversee the work

C. By requiring the project manager to produce and monitor team plans

D. By escalating issues and risks that cannot be resolved within stage tolerance

Correct Answer: *A*

Question #302

Topic 1

Which statement is CORRECT about the customer and suppliers of a project in a commercial environment?

A. Each party may have their own business case for undertaking the project

B. Both parties must apply the same external governance to the project

C. The risk appetite should be collaboratively set before the project starts

D. Management systems need to be unified for successful project delivery

Correct Answer: *A*

Question #303

Topic 1

During the 'initiating a project' process, who specifies the required level of management control?

A. Corporate, programme management or customer

B. Project board

C. Project manager

D. Project assurance

Correct Answer: *B*

Question #304

Topic 1

Where can people who join a project after initiation quickly and easily find information about how the project is being managed?

A. Project brief

B. Project initiation documentation

C. Project mandate

D. Project product description

Correct Answer: *B*

Question #305

Topic 1

Identify the missing words in the following sentence.
PRINCE2 requires that the business case is formally verified by [?] at stage boundaries.

A. corporate, programme management or the customer

B. the project board

C. the project manager

D. the change authority

Correct Answer: *B*

Question #306

Topic 1

What process provides information on a team's work to the project manager?

A. Controlling a stage

B. Directing a project

C. Managing a stage boundary

D. Managing product delivery

Correct Answer: *D*

Question #307

Topic 1

According to the 'defined roles and responsibilities' principle, how many categories of stakeholder interest need to be represented in the project management team?

A. One

B. Two

C. Three

D. Six

Correct Answer: *C*
Reference:
https://p2.tech-academy.co.uk/organisation/

EndlichAlleine 1 year, 1 month ago
Correct: Business, User and Supplier
upvoted 1 times

Question #308 *Topic 1*

Which is a purpose of a quality register?

A. To record cross-references to issues relating to the quality of the products

B. To record the date a completed work package was received

C. To provide the status of quality activities carried out for completed products

D. To capture quality concerns about completed products

Correct Answer: *B*

AliSami 1 year, 2 months ago

C. is the correct answer

upvoted 1 times

Martin77 2 years, 2 months ago

The quality register is updated to
reflect (in summary form) the actual results from the quality activities. The quality register provides key audit and assurance information, relating what was planned and agreed (in the quality management approach and product descriptions) to the quality activities actually performed . prince2 guide, 8.2

C should be correct

upvoted 1 times

Wombat1987 2 years, 3 months ago

The correct answer is C. Since it has nothing to do with "issues".

https://prince2.wiki/management-products/quality-register/
I like to say that a Quality Register does three things:

Provides an overview of the planned quality activities and provides a unique reference for each quality activity.
Provides an overview on the status of all quality activities and a pointer to the quality records.
And at the end of the project, it provides a history of all quality activities that have taken place and all results.

upvoted 1 times

Farbod 2 years, 4 months ago

C is correct answer. "Quality register: A quality register is used to summarize all the quality management activities that are planned or have taken place, and provides information for the end stage reports and end project report."

upvoted 2 times

Constanza 2 years, 5 months ago

C is the correct answer

upvoted 1 times

Mehan 2 years, 5 months ago

A seems to be a more precise answer

upvoted 1 times

Shanise 2 years, 10 months ago

C is correct.

upvoted 3 times

asalim 2 years, 11 months ago

C is the correct answer. A quality register is used to summarize all the quality management activities that are planned or have taken place, and provides information for the end stage reports and end project report

upvoted 3 times

Lenlenlen 2 years, 11 months ago

A it is

upvoted 1 times

Vikce 3 years ago

agree, A is correct

upvoted 1 times

GetRaj 3 years ago

A seems to be correct

upvoted 1 times

Question #309 *Topic 1*

Which is an objective of the 'directing a project' process?

A. To tailor the project's products and roles so that the project suits the circumstances

B. To respond to the project mandate by starting up a project

C. To provide an interface between the project and corporate management

D. To ensure the stage products are delivered to the stated quality standards

Correct Answer: *C*
Reference:
https://www.greycampus.com/opencampus/prince-2-practitioner/purpose-of-directing-a-project-process-in-prince2

Jimeth Highly Voted 2 years, 11 months ago
Answer is C. The objective of the directing a project process is to ensure that there is an authority to initiate the project, there is an authority to deliver the project's product management direction and control provided throughout the project's life and that the project remains viable. Corporate or program management has an interface to the project.
upvoted 7 times

Martin77 Most Recent 2 years, 2 months ago
corporate, programme management or the customer has an interface to the project
C is correct. Reference prince2 guide, section 15.2
upvoted 1 times

Petza 2 years, 10 months ago
According to the chapter 15.2, answer is C
upvoted 3 times

Lenlenlen 2 years, 11 months ago
it should be D
upvoted 1 times

Question #310

Topic 1

Identify the missing words in the following sentence.

If approved, an exception plan will replace the [?] and show the actions required to recover from the efficient of a tolerance deviation.

A. benefits management approach

B. project brief

C. stage plan

D. team plan

Correct Answer: *B*

kuku1789 9 months, 2 weeks ago

Selected Answer: C

Should be C

upvoted 1 times

jj0097 1 year ago

Selected Answer: C

definitely C

upvoted 2 times

hamed246 1 year, 12 months ago

C is Correct

Exception Plans can be used to replace Stage Plans and Project Plans, but not Team Plans.

upvoted 2 times

Martin77 2 years, 2 months ago

This is wrong! It should be C. stage plan:

https://prince2.wiki/theme/plans/ reference from this link: Exception Plans can be used to replace Stage Plans and Project Plans, but not Team Plans.

upvoted 2 times

Question #311

Topic 1

What is the assessed risk probability used to identify?

A. The responsibilities for managing and implementing a particular risk

B. The likely effect that a risk has on the project delivering its objectives

C. The timeframe within which the risk may occur

D. The decision-making body to whom the risk should the referred

Correct Answer: *B*

Reference:

https://www.greycampus.com/opencampus/prince-2-foundation/prince2-risk-management-procedure

Question #312

Topic 1

Why are projects divided into management stages?

A. To ensure the justification for the project is recorded and approved

B. To help the project board to assess a project's ongoing viability

C. To delegate authority for delivering the products to the team manager

D. To focus on the delivery of products to defined quality requirements

Correct Answer: *D*
Reference:
https://www.greycampus.com/opencampus/prince-2-practitioner/concept-of-management-stages-in-prince2

Mirin000 1 year ago

Selected Answer: B

B is correct

upvoted 3 times

AliSami 1 year, 2 months ago

B is the correct answer

upvoted 2 times

Martin77 2 years, 1 month ago

B is correct

upvoted 2 times

theotenis 2 years, 2 months ago

The answer should be B. Even from the URL provided in the answer.

upvoted 4 times

Question #313

Topic 1

What are characteristics of a project?

1. It is ongoing
2. It introduces change
3. It is unique
4. It is a low risk activity

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: *B*
Reference:
https://prince.nicholas.mincher.org/pages/project_facts/project_characteristics

Question #314

Topic 1

Which is a purpose of the 'business case' theme?

A. To communicate and control by defining how the products are delivered

B. To monitor and compare actual achievements against those planned

C. To judge whether the project remains desirable and achievable

D. To enhance the chance of success by controlling uncertainty

Correct Answer: *C*
Reference:
https://www.simplilearn.com/prince2-business-case-theme-tutorial-video

Question #315

Topic 1

Which is an objective of the 'managing a stage boundary' process?

A. To manage risks and issues that may impact the current stage

B. To prepare an exception plan as directed by the project board

C. To define how and when all the project's products will be delivered and at what cost

D. To control the delivery of the project's products

Correct Answer: *B*
Reference:
https://www.simplilearn.com/prince2-managing-a-stage-boundary-process-tutorial-video

Question #316 *Topic 1*

According to the 'tailor to suit the project' principle, what is the basis for effective project management?

A. That the appropriate number and type of meetings are held

B. That the project is divided into an appropriate number of stages

C. That the appropriate information is provided to make decisions

D. That the right people are involved in appropriate roles

Correct Answer: *D*
Reference:
https://prince2.wiki/principles/tailor-to-suit-the-project-environment/

Martin77 Highly Voted 2 years, 1 month ago
This is wrong. C is correct. Reference Prince2 guide - 3.7 - When tailoring PRINCE2, it is important to remember that effective project management requires information (not necessarily documents) and decisions (not necessarily meetings).
upvoted 6 times

jj0097 Most Recent 1 year ago
D is correct
upvoted 1 times

AliSami 1 year, 2 months ago
C is the correct answer
upvoted 1 times

Question #317 *Topic 1*

Which is a minimum requirement for applying the 'quality' theme?

A. Completed products must be reviewed using the PRINCE2 quality review technique

B. Independent reviews of the project must be carried out throughout its lifecycle

C. Approval records must be kept to show formal approval has been given

D. Quality criteria for products must be specified in their product descriptions

Correct Answer: *A*

KANDUUR Highly Voted 1 year, 5 months ago
Wrong answer. The good: specify explicit quality criteria for products in thei product description (Focus on product principle)
upvoted 6 times

roby 1 year, 1 month ago
agree, is definitely D
upvoted 2 times

isuweera Most Recent 4 months ago
Selected Answer: D
D Should be the Answer
upvoted 1 times

Question #318 *Topic 1*

Identify the missing words in the following sentence.
The first step of [?] is writing the project product description.

A. PRINCE2's recommended approach to defining and analyzing the products

B. The 'initiating a project' process

C. Producing the project mandate

D. PRINCE2's recommended issue and change control procedure

Correct Answer: *A*
Reference:
https://www.projex.com/creating-prince2-project-product-description/

Question #319 *Topic 1*

Which type of issue should be raised if a quality review finds that a product does not meet the criteria in the product description?

A. A request for change

B. An off-specification

C. A problem

D. A concern

Correct Answer: *C*
Reference:
https://www.prince2primer.com/prince2-2017-quality-check/

Martin77 Highly Voted 2 years, 1 month ago
This is wrong. I think the correct answer is B. off-specification according to the definitions in the Prince2 manual.

off-specification (matches the question)

Something that should be provided by the project, but currently is not (or is forecast not to be). It might be a missing product or a product not meeting its specifications. It is one type of issue.

request for change

A proposal for a change to a baseline. It is a type of issue.

problem

A type of issue (other than a request for change or off-specification) that the project manager needs to resolve or escalate. Also known as a concern.
upvoted 7 times

jj0097 Most Recent 1 year ago
Selected Answer: B
B is good
upvoted 1 times

AliSami 1 year, 2 months ago
B is the correct answer
upvoted 2 times

Nugi 2 years ago
Definitively the answer is B.

Reference: Off-Specification is something that should be provided by the project,
but currently is not (or is forecast not to be). It might be a missing product or a product not meeting its specifications.
upvoted 2 times

Question #320 *Topic 1*

Which process plans the activities of the 'closing a project' process?

A. Closing a project

B. Managing a stage boundary

C. Directing a project

D. Starting up a project

Correct Answer: *A*
Reference:
https://www.greycampus.com/opencampus/prince-2-practitioner/activities-of-closing-a-project-process-in-prince2

Myname 1 week, 5 days ago
The correct answer is A. At the end of the last stage, there are no more no more products, hence no more stages to manage. The correct answer is therefore option A.
upvoted 1 times

AliSami 1 year, 2 months ago
B is the correct answer
upvoted 1 times

themvp9 1 year, 5 months ago
I would say A:

The activities within the closing a project process are project-manageroriented
and are to:
prepare planned closure
prepare premature closure
hand over products
evaluate the project
recommend project closure.
upvoted 4 times

lucafranco 1 year, 6 months ago
I think that this is a tricky question.
The correct answer its B 'Manage a stage boundry'.
The question ask which process PLANS the activities about closing the project and not where those activity are executed.
upvoted 3 times

Question #321 *Topic 1*

Which is a purpose of the 'progress' theme?

A. To ensure that the change control approach is appropriate for the size of the project

B. To ensure that themes can be applied using techniques that are appropriate to the project

C. To ensure that responsibilities are defined for directing, managing and delivering the project

D. To ensure that the project remains viable against its approved business case

Correct Answer: *D*
Reference:
https://www.simplilearn.com/prince2-progress-theme-tutorial-video

ameli8222 3 months ago

Selected Answer: D

D is correct. Progress is the measure of the achievement of the objectives of a plan. Controlling progress is central to project management, ensuring that the project remains viable against its approved business case.

upvoted 1 times

Ro96 7 months ago

Selected Answer: C

C is right

upvoted 1 times

Question #322 *Topic 1*

Which are PRINCE2 principles?
1. Continued business justification
2. Managing product delivery
3. Controlling a stage
4. Learn from experience

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: *D*
Reference:
https://www.prince2.com/eur/blog/the-7-principles-themes-and-processes-of-prince2

Question #323 *Topic 1*

Which are purposes of a highlight report?

1. To escalate a tolerance deviation to the project board
2. To provide a summary of stage status to the project board
3. To allow the project board to monitor project progress
4. To update the project manager on the progress of a work package

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: *B*
Reference:
https://publications.axelos.com/PRINCE2Agile2016/content.aspx?page=pra_190&showNav=true&expandNav=true

Question #324 *Topic 1*

Which is a PRINCE2 time-driven control?

A. End stage report

B. Project brief

C. Project initiation documentation

D. Checkpoint report

Correct Answer: *D*
Reference:
https://prince2.wiki/theme/progress/

Question #325 *Topic 1*

During the 'managing a stage boundary' process, if external factors are identified that may affect the business justification for a project, which product should be updated?

A. Business case

B. Project brief

C. End project report

D. Highlight report

Correct Answer: *A*
Reference:
https://publications.axelos.com/PRINCE2Agile2016/content.aspx?page=pra_131&showNav=true&expandNav=true

Question #326

Topic 1

What are acceptance criteria?

A. The methods used to prove whether the project's products have been completed

B. Measurable improvements resulting from a project outcome

C. Measurable definitions of the attributes for a set of products to be acceptable to key stakeholders

D. Project controls that are established during the 'initiating a project' process

Correct Answer: *C*
Reference:
https://hennyportman.wordpress.com/2010/02/19/prince2-in-practice-acceptance-criteria-building-block-update/

Question #327

Topic 1

Which is an advantage of applying the 'continued business justification' principle?

A. Legislative projects do not require a business justification before initiation

B. Duplication of project objectives is less likely across an organization's portfolio

C. All projects have a business justification documented in a formal business case

D. Regular revalidation ensure that all funds allocated to the project will be used

Correct Answer: *C*
Reference:
https://www.simplilearn.com/prince2-structure-and-benefits-in-project-management-article

Question #328 *Topic 1*

Which TWO create desired outcomes?

1. Business changes
2. Project outputs
3. Benefits
4. Strategic objectives

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: *C*

p_sarkar 1 year, 7 months ago
A is correct.
See Figure 6.1: Relationship between Outputs, Outcomes and Benefits.
upvoted 4 times

KANDUUR 1 year, 5 months ago
Project outputs enable Business change that creates Desired Outcomes. Figure 6.1 thank you p_sarkar !
upvoted 1 times

peppe 1 year, 8 months ago
A is correct
upvoted 1 times

waleed2030 1 year, 11 months ago
Project outputs - 100% correct (page 294, pirnce2 book page308)
Answer will be A or B
upvoted 1 times

Martin77 2 years, 1 month ago
B is correct. 2. Project outputs 3. Benefits
Reference Prince2 guide - A.2.2
Expected benefits These result from the desired outcomes to be achieved through the use of the project outputs. The benefits are expressed in measurable terms against the situation as it exists prior to the project.
upvoted 2 times

Question #329 *Topic 1*

What should the project manager do to support the 'learn from experience' principle?

A. Incorporate lessons identified into the regular checkpoint report

B. Seek supplier experiences when considering the project approach

C. Summarize project lessons in a lessons log during project closure

D. Produce the executive's role description and responsibilities

Correct Answer: *C*

Question #330

Topic 1

Which document would be updated at the end of a stage to include information needs for a new stakeholder?

A. Benefits management approach

B. Quality management approach

C. Communication management approach

D. End stage report

Correct Answer: *C*

Question #331

Topic 1

Which is a minimum requirement for applying the 'organization' theme?

A. To provide unified direction to the project through a democratic project board

B. To delegate responsibility for managing product delivery to team managers

C. To allocate a separate group to carry out project support tasks

D. To document the rules for delegating change authority responsibilities, if required

Correct Answer: *D*

KANDUUR 1 year, 5 months ago

7.2 correct

upvoted 1 times

Question #332

Topic 1

Which statement about tailoring roles is CORRECT?

A. The PRINCE2 roles should not be tailored

B. The accountability of each role should be maintained

C. The 'defined roles and responsibilities' principle can be ignored

D. The project management team should proactively tailor their own roles

Correct Answer: *B*

Question #333 *Topic 1*

Which project management team role can be combined with business assurance?

A. Project support

B. Senior supplier

C. Executive

D. Project manager

Correct Answer: *A*
Reference:
https://www.prince2primer.com/design-and-appoint-the-project-management-team/

isuweera 4 months ago
Answer C - Executive = Business Assurance
upvoted 1 times

jj0097 1 year ago
Selected Answer: C
definitely C
upvoted 1 times

Mo1977 11 months, 3 weeks ago
Thanks JJ
upvoted 1 times

AliSami 1 year, 2 months ago
C is the correct answer
upvoted 2 times

Martin77 2 years, 1 month ago
I agree - C is correct (Executive)
Executive = Business Assurance, Senior Supplier = Supplier Assurance, Senior User = User Assurange
upvoted 3 times

theotenis 2 years, 2 months ago
Correct answer is C.
From the URL provided in the answer: "An important responsibility of the PRINCE2 project board is project assurance. This is part of the PRINCE2 project management team, and consists of three roles, business assurance, user assurance, and supplier assurance. "
upvoted 3 times

Question #334 *Topic 1*

Which process enables the organization to understand the work to be done to deliver the project's products before committing to a significant spend?

A. Starting up a project

B. Directing a project

C. Initiating a project

D. Managing product delivery

Correct Answer: *C*
The purpose of the Initiating a Project process is to establish solid foundations for the project, so that the enabling organization understands the work to be done to deliver the project's products before committing to a significant spend.
Reference:
https://www.prince2primer.com/prince2-initiating-a-project-ip-part-1/

Question #335 *Topic 1*

Which role can act as the change authority?

A. Project assurance

B. Team manager

C. Project support

D. Team member

Correct Answer: *B*
Reference:
https://yourprojectmanager.com.au/roles-change-authority-project-support-prince2-projects/

theotenis Highly Voted 2 years, 2 months ago
Correct answer is A.
See section "7.2.1.6 Change Authority" from PRINCE2 manual:
"The project manager and/or the people with delegated project assurance responsibilities may act as the change authority. Refer to Chapter 11 for more information on change."
upvoted 6 times

Martin77 Most Recent 2 years, 1 month ago
I agree, A is correct
upvoted 4 times

Question #336 *Topic 1*

Identify the missing words in the following sentence.
A purpose of the 'managing a stage boundary' process is to produce [?], if the project board requests that the current stage is re-planned following a tolerance deviation.

A. an exception report

B. an exception plan

C. a stage plan for the next stage

D. an updated stage plan

Correct Answer: *B*

Question #337 *Topic 1*

Which role is responsible for ensuring that the project management team works well with all the functional units involved in the project?

A. Project board

B. Project manager

C. Team manager

D. Project assurance

Correct Answer: *A*
Reference:
https://www.knowledgehut.com/blog/project-management/prince2-roles-and-responsibilities

Question #338 *Topic 1*

When might the 'controlling a stage' process be used?

A. During the 'closing a project' process

B. During the 'directing a project' process

C. During the 'initiating a project' process

D. During the 'starting a project' process

Correct Answer: *A*

Myname 1 week, 5 days ago
Closing a project is not a management stage. Initiation of a project is a management stage in Prince2 framework. For large and complex projects, Controlling a stage' process is used during 'Initiating a stage'. I think the correct answer is therefore Option C
upvoted 1 times

KANDUUR 1 year, 5 months ago
If you check Figure 13.2 then it gives an answer: the question is wrong. It can be used in Initiation and closure too.
upvoted 2 times

p_sarkar 1 year, 7 months ago
Correct answer is C.
Section 17.3: The Controlling a Stage Process may be used during the Initiation Stage, especially for large or complex projects.
upvoted 2 times

Martin77 2 years, 1 month ago
For this question - either the question is given wrong, or the answer is wrong. If the question is given correctly, then my answer would be during Directing A Project Process as :

Reference Prince 2 - 17.3 This process will be used for each delivery stage of a project.
Starting up a closing a project process, starting up a project process and initiating a project process are not exactly delivery processes to my understanding, so I would go with B. During the "Directing a project process" but I am not completely sure. Please provide some input
upvoted 3 times

Question #339 *Topic 1*

Which role ensures that the project outputs comply with the relevant standards?

A. Senior supplier

B. Executive

C. Project support

D. Senior user

Correct Answer: *A*
Reference:
https://blog.goodelearning.com/subject-areas/prince2/prince2-key-terms-the-three-project-interests/

Currently there are no comments in this discussion, be the first to comment!

Question #340 *Topic 1*

Which process aims to establish foundations in order to achieve a successful project?

A. Starting up a project

B. Initiating a project

C. Controlling a stage

D. Directing a project

Correct Answer: *B*
Reference:
https://www.prince2primer.com/prince2-exam-key-learning-points/

Question #341 *Topic 1*

Which product defines what the project must deliver in order to gain acceptance?

A. Quality management approach

B. Project product description

C. Stage plan

D. Business case

Correct Answer: *B*
Reference:
https://www.prince2.no/fagstoff-maler/project-product-description/

Rahu 1 year, 6 months ago

Selected Answer: B

B is correct

upvoted 2 times

Question #342 *Topic 1*

From which perspective does the 'managing product delivery' process view the project?

A. Corporate, programme management or the customer

B. Project board

C. Project manager

D. Team manager

Correct Answer: *D*
Reference:
https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-managing-product-delivery-process-in-prince2

themvp9 1 year, 5 months ago
Correct:

Managing product delivery views the project from the team manager's perspective, whereas the controlling a stage process views it from the project manager's perspective.
upvoted 3 times

Question #343 *Topic 1*

Which statement is CORRECT about representatives of the 'user' stakeholder interest?

A. They have to ensure that the project justifies the business investment

B. They have to ensure that project expenditure provides good value for money

C. They have the understand the standards that need to be applied

D. They have to operate the project's outputs during their operational life

Correct Answer: *A*

missmanou 1 year, 3 months ago
I agree, D is correct
upvoted 2 times

lucafranco 1 year, 6 months ago
D is the correct answer
upvoted 3 times

Aded 7 months, 2 weeks ago
Correct
upvoted 1 times

Question #344 *Topic 1*

Which is an objective of the 'controlling a stage' process?

A. To review the business justification for the project

B. To replan the current stage when directed

C. To develop products to defined quality criteria

D. To produce a team plan for the work package

Correct Answer: *D*

Reference:

https://www.greycampus.com/opencampus/prince-2-practitioner/activities-in-controlling-stage-process-in-prince2

roby Highly Voted 1 year, 1 month ago

that would be an activity in the Controlling a stage but not an objective. Answer should be A as per below link https://prince2.wiki/processes/controlling-a-stage/#:~:text=The%20purpose%20of%20the%20Controlling,the%20stage%20remains%20within%20tolerance.

upvoted 5 times

Myname Most Recent 1 week, 5 days ago

As per the 6th addition pocket guide, one of the Objectives mentioned is - The management stage's products ared delivered within agreed tolerances and they support the achievement of the defined benefits. Hence I thing the correct answer is Option C

upvoted 1 times

Question #345 *Topic 1*

How should a risky and complex project be planned in order to meet the minimum requirements for applying the 'plans' theme?

A. A specific plan must be produced for managing agreed risk responses

B. The project manager must consider having more management stages

C. The defined tolerances must be aligned to the project board's risk attitude

D. A diagram showing the product interdependencies must be produced

Correct Answer: *D*

themvp9 Highly Voted 1 year, 5 months ago

B should be correct
9.2
The more complex and risky a
project, the more management stages that will be required
(PRINCE2's manage by stages principle)

upvoted 6 times

KANDUUR Most Recent 1 year, 5 months ago

9.2 recommendation.

upvoted 1 times

Question #346 *Topic 1*

Which process has the objective of ensuring that everyone understands who is to be involved in the project's decision making?

A. Starting up a project

B. Directing a project

C. Initiating a project

D. Controlling a stage

Correct Answer: *B*
Reference:
http://wiki.doing-projects.org/index.php/PRINCE2_-_For_successful_Project_Management

jj0097 1 year ago
I would say C
upvoted 3 times

themvp9 1 year, 5 months ago
C should be correct 16.2 - Objective - who is to be involved in the project decision-making
upvoted 1 times

Question #347 *Topic 1*

Which factor should influence the structuring of the project into management stages?

A. The amount of risk within the project

B. The availability of the project board

C. The number of recorded requests for change

D. The quality process of the organization

Correct Answer: *A*
Reference:
https://www.projex.com/use-prince2-2017-stages/

Question #348 *Topic 1*

What is the purpose of the project brief?

A. To trigger the 'starting up a project' process

B. To provide the basis for the 'initiating a project' process

C. To plan the benefits reviews required during the project

D. To provide a baseline to measure the project against

Correct Answer: *B*
Reference:
https://www.projectengineer.net/the-prince2-project-brief/

Question #349 *Topic 1*

How should a risk budget be applied?

A. It is used to fund all aspects of risk assessment and planning

B. It is used to cover the costs of implementing any contingent plans

C. It is used to supplement cost tolerance by funding risk activities

D. It is an explicit budget held outside of the overall project budget

Correct Answer: *C*

Martin77 2 years, 1 month ago

B is correct - reference prince2 guide 10.3.7

Risk budget
This is a sum of money to fund specific management responses to the project's threats and opportunities (e.g. to cover the costs of any contingent plans should a risk materialize).

upvoted 4 times

Question #350 *Topic 1*

Which is a purpose of the 'closing a project' process?

A. To confirm that all post implementation issues have been resolved

B. To approve the products created during the final management stage

C. To approve any changes to the project objectives in the original PID

D. To provide a fixed point for confirming acceptance of the project product

Correct Answer: *D*
Reference:
https://www.prince2.com/eur/blog/prince2-project-closure

Question #351

Topic 1

What must be assessed throughout the project lifecycle, as a minimum requirement for applying the 'risk' theme?

A. Project threats and opportunities

B. Performance of the appointed risk owners

C. How the risk budget is used

D. Probability impact grid

Correct Answer: *D*
Reference:
https://www.prince2primer.com/prince2-2017-risk-theme-changes/

Ro96 7 months, 1 week ago

Selected Answer: A

A seems correct

upvoted 1 times

jj0097 1 year ago

A seems correct

upvoted 3 times

Question #352

Topic 1

Which is a purpose of the 'starting up a project' process?

A. To prevent poorly conceived projects from ever being initiated

B. To ensure the communication requirements of all stakeholders are documented

C. To learn lessons from this project

D. To document how changes required by corporate or program management will be reviewed

Correct Answer: *A*
It is as much about preventing poorly conceived projects from being initiated as it is about approving the initiation of viable projects.
Reference:
https://publications.axelos.com/prince2agile2016/content.aspx?page=pra_105&showNav=true&expandNav=true

Question #353 *Topic 1*

In which process are corrective actions taken to ensure that the management stage remains within tolerance?

A. Directing a project

B. Managing product delivery

C. Controlling a stage

D. Managing a stage boundary

Correct Answer: *C*
Reference:
https://prince2.wiki/processes/controlling-a-stage/

ghjiesis 3 months ago
Should be D: The process that involves taking corrective actions to ensure that the management stage remains within tolerance is called "Managing a Stage Boundary."
upvoted 1 times

Question #354 *Topic 1*

Which management product is the team manager role responsible for producing?

A. Stage plan

B. Checkpoint report

C. Project product descriptions

D. Highlight report

Correct Answer: *C*
The Team Manager has the responsibility to produce the products that were assigned in Work Package (a group of different types of Product Description, etc.)
Reference:
https://prince2.wiki/roles/team-manager/

Ro96 7 months, 1 week ago
Selected Answer: B
Should be B. Moderator please check these questions. This is shameful.
upvoted 1 times

jj0097 1 year ago
Selected Answer: B
definitely B
upvoted 1 times

roby 1 year, 1 month ago
B is correct rather
upvoted 2 times

Question #355

Topic 1

Which TWO are mandatory requirements for a PRINCE2 project?

1. It is applying the PRINCE2 principles
2. It is meeting the minimum requirements set out in the PRINCE2 themes
3. It is using PRINCE2 recommended techniques
4. It is tailoring PRINCE2 to the needs of the users

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: *B*

Minimum requirements -

A methodology typically gives you a framework involving techniques, practices, principles, and ideals to guide the way the project needs to move forward.

Reference:

https://www.knowledgetrain.co.uk/res/ebooks/prince2-themes-ebook.pdf https://kissflow.com/project/prince2-project-methodology/

KANDUUR Highly Voted 1 year, 5 months ago

A is the answer.

upvoted 7 times

Question #356

Topic 1

Which is a benefit of using PRINCE2?

A. It enables organizations to continually improve their project management

B. It excludes stakeholder involvement in business case development

C. It provides a mechanism for all post project support activities

D. It can be used to manage simple programmes with few projects

Correct Answer: *A*

Reference:

https://hygger.io/blog/benefits-choosing-prince2-methodology-development/

Question #357 *Topic 1*

In which process is the PID reviewed and, if necessary, updated to reflect external factors that may affect the delivery and business justification of the project?

A. Starting up a project

B. Initiating a project

C. Controlling a stage

D. Managing a stage boundary

Correct Answer: *B*
Reference:
https://prince2.wiki/management-products/project-initiation-documentation/

Ro96 7 months, 1 week ago

Selected Answer: D

D is correct. In an initiation stage a PID is created, not reviewed.

upvoted 1 times

roby 1 year, 1 month ago

I believe D is correct here if anyone can confirm

upvoted 2 times

EndlichAlleine 1 year, 1 month ago

D should be correct

upvoted 1 times

Question #358 *Topic 1*

What must be recorded in the change control approach, as a minimum requirement when applying the 'change' theme?

A. Scales for the priority and severity of issues

B. How an issue report is to be used to document issues

C. The definition of the role of the change authority

D. The composition, timing and recipients of reports

Correct Answer: *C*

Question #359 *Topic 1*

Identify the missing words in the following sentence.
Control is an event-based activity, whereas [?] requires a time-based approach.

A. decision making

B. ad hoc direction

C. monitoring and reporting

D. identification of issues

Correct Answer: *C*
Monitoring and reporting requires a time based approach.
Reference:
https://www.greycampus.com/opencampus/prince-2-foundation/concept-of-progress-control-in-prince2

Question #360 *Topic 1*

Which role is the key decision maker in a project?

A. Corporate management

B. Project manager

C. Executive

D. Senior user

Correct Answer: *C*
The Executive: The executive actually owns the business case and his role is that of a business-oriented leader who is ultimately accountable for the project. The executive also has the authority of delivering the final words and decisions that are taken in the project.
Reference:
https://www.knowledgehut.com/blog/project-management/prince2-roles-and-responsibilities

Question #361

Topic 1

What should be included in the PID as a minimum requirement for managing organization?

A. Definition of the training required throughout the project

B. Documentation of the project management team structure

C. An analysis of the power and influence of the major stakeholders

D. A description of the customer's quality expectations

Correct Answer: *B*
Reference:
https://prince2.wiki/management-products/project-initiation-documentation/

Ro96 7 months, 1 week ago

Selected Answer: B

Per https://prince2.wiki/management-products/project-initiation-documentation/

B: Quality Criteria for PID: The project management team (PMT) structure is complete, with names, titles, links to role descriptions and some indication that people are aware of their roles.

upvoted 1 times

Question #362

Topic 1

Which theme supports management in deciding whether to start investing in a project?

A. Business case

B. Organization

C. Plans

D. Progress

Correct Answer: *A*
Reference:
https://www.prince2.com/uk/blog/the-7-principles-themes-and-processes-of-prince2

Question #363 *Topic 1*

Which is a benefit of having a clear end to a project?

A. It allows the project board to assess the project's ongoing viability

B. It allows a one off review of the project's benefits by the project board

C. It enables any unachieved goals to be completed before closure

D. It enables all unachieved goals to be identified for future action

Correct Answer: *D*
The clear end to the project also provides an opportunity to ensure that all unachieved goals and objectives are identified so that they can be addressed in the future.
Reference:
https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-closing-a-project-process-in-prince2

Question #364 *Topic 1*

How should the 'managing product delivery' process be used?

A. As a way of obtaining project acceptance from the project board

B. As an alternative to using the PRINCE2 quality review technique

C. As an interface to third party suppliers that are not using PRINCE2

D. As a way to allow team managers to create their own work packages

Correct Answer: *B*
Reference:
https://publications.axelos.com/PRINCE2Agile2016/content.aspx?page=pra_124&showNav=true&expandNav=true

lucafranco Highly Voted 1 year, 6 months ago
I think correct anwer is C. From 18.3: If the project uses external suppliers that are not using PRINCE2, managing product delivery provides a
statement of the required interface between the team manager and the PRINCE2 method being used in the
project by the project manager
upvoted 6 times

lferolm Most Recent 5 months, 1 week ago
Selected Answer: C
Agree is C.
upvoted 1 times

Question #365 *Topic 1*

Which role is responsible for ensuring that the expected project benefits are realized?

A. Senior user

B. Senior supplier

C. Corporate, programme management or the customer

D. Project manager

Correct Answer: *C*
One of the persons responsible from the Senior User Role will report on the realized benefits to the Corporate or Programme Management. They have to clearly show that the expected benefits have been reached or provide other information to explain why not: management excuses.
Reference:
https://prince2.wiki/management-products/benefits-management-approach/

themvp9 Highly Voted 1 year, 5 months ago
Explanation is correct. So the answer should be A
upvoted 5 times

Ro96 Most Recent 7 months ago
Correct answer is A per given explanation. Please moderator correct the answers. I paid money for this it's shameful.
upvoted 3 times

Question #366 *Topic 1*

Which task is performed by the change authority?

A. Approve a change budget for the project

B. Approve a request for change within delegated limits

C. Update the project management team structure when a change is approved

D. Update the change control approach when a change is approved

Correct Answer: *B*
The Change Authority may be given a change budget and can approve changes within that budget.
Reference:
https://prince2.wiki/roles/change-authority/

Question #367

Topic 1

Which product should hold information about who will review and approve one of the project's specialist products?

A. Product description

B. Project product description

C. Configuration item record

D. Product status account

Correct Answer: *A*
Reference:
https://www.prince2primer.com/prince2-2017-specialist-products/#:~:text=The%20person%2C%20role%20or%20group,vary%20from%20project%20to%20project

Question #368

Topic 1

When is the 'controlling a stage' process USUALLY first used?

A. At the end of the first stage after initiation

B. During the 'starting up a project' process

C. During the 'initiating a project' process

D. After the project board has authorized the project

Correct Answer: *D*
The Controlling a Stage process is normally first used after the project board authorizes the project.
Reference:
https://publications.axelos.com/prince2agile2016/content.aspx?showNav=true&expandNav=true&page=PRA_117#:~:text=The%20Controlling%20a%20Stage%20process%20is%20normally%20first%20used%20after,projects%20with%20a%20lengthy%20initiation
.

Question #369

Topic 1

At which level does the project board set tolerances?

A. Programme

B. Project

C. Stage

D. Work package

Correct Answer: *C*
Tolerances can be set for the project, for a stage.
Reference:
https://www.girlsguidetopm.com/inside-prince2-tolerances/

Question #370 *Topic 1*

Which is a purpose of a configuration item record?

A. To define how changes to a product will be controlled

B. To identify the sources of information or supply for the product

C. To record the development history of a product

D. To pass responsibility for the delivery of a product to a team manager

Correct Answer: *C*
Reference:
https://prince2.wiki/extras/configuration-item-record/

Question #371 *Topic 1*

What should the project manager do first when a team manager cannot deliver a product to the quality criteria specified in the product description?

A. Raise an off-specification

B. Raise a request for change

C. Raise an exception report

D. Raise a highlight report

Correct Answer: *C*
Reference:
https://prince2.wiki/management-products/exception-report/#:~:text=An%20Exception%20Report%20is%20normally,given%20to%20the%20Project%20Board.&text=The%20Exception%20Report%20is%20an%20output%20off%20the%20Controlling%20a%20Stage%20process

Question #372 *Topic 1*

Which activity occurs during quality control?

A. Updating the quality register with the scheduled dates for performance assessment

B. Defining the quality criteria to be achieved by a specialist product

C. Updating the quality register with results from a quality review

D. Agreeing and communicating unambiguous acceptance criteria with project stakeholders

Correct Answer: *C*
Reference:
https://reqtest.com/testing-blog/quality-assurance-vs-quality-control-differences-2/

Question #373 *Topic 1*

Identify the missing words in the following sentence.

The number of management stages for a project is defined by using the '[?]' step of the recommended approach to planning.

A. designing a plan

B. defining and analysing the products

C. preparing a schedule

D. documenting a plan

Correct Answer: *D*

Reference:

https://opentextbc.ca/projectmanagement/chapter/chapter-3-the-project-life-cycle-phases-project-management/

MEHREEN1985 7 months, 3 weeks ago

9.3.1.1 Designing a plan
A is correct

upvoted 2 times

EndlichAlleine 1 year, 1 month ago

A is the correct answer. It should be Designing a Plan. Ref 9.3.1.1 Designing a plan

upvoted 4 times

Question #374 *Topic 1*

Which is a minimum requirement for applying the 'plans' theme?

A. To have an initiation stage, a delivery stage and a closing stage

B. To create an exception plan for team plans when necessary

C. To ensure that plans enable the business case to be delivered

D. To plan benefits reviews in a benefits management approach

Correct Answer: *C*

Ensure that plans enable the business case to be realized.

Reference:

http://terrapinagrada.co.uk/wp-content/uploads/2018/06/PRINCE2-Themes-Min-Reqs.pdf

Question #375

Topic 1

Which are integrated elements of PRINCE2?

1. Activities
2. Principles
3. Processes
4. Products

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: *B*

PRINCE2 is composed of 4 integrated elements: principles, themes, processes and tailoring.

Reference:

https://www.knowledgetrain.co.uk/project-management/prince2/prince2-principles

Question #376

Topic 1

Why may it be appropriate to increase the length of several short management stages?

A. The project needs more time to resolve risky, innovative aspects

B. The project needs more time to complete the initiation activities

C. The project board does not have confidence in the management team

D. The project board wants to reduce the project management overhead

Correct Answer: *A*

Reference:

https://www.projex.com/use-prince2-2017-stages/

Question #377

Topic 1

Which TWO assumptions are made about a PRINCE2 project's environment?

1. There will be a customer and supplier.
2. The customer will specify the desired results.
3. The supplier will be external to the project organization.
4. The supplier will pay for the project.

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: *A*

Reference:

https://www.spoce.com/blog/PRINCE2_Assumption_Management/

Question #378

Topic 1

Which question is answered by applying the 'defined roles and responsibilities' principle?

A. What management products should be created to suit this project?

B. How should I apply PRINCE2 to this project?

C. How can I save my managements time on this project?

D. What should I contribute to this project?

Correct Answer: *D*

ƛ€Defined Roles and Responsibilities,ƛ€ a good Project Management structure answers the questions ƛ€What is expected of me?ƛ€

Reference:

https://prince2.wiki/principles/defined-roles-and-responsibilities/

Question #379

Topic 1

What does the application of the 'learn from experience' principle require?

A. That the project is managed on a stage by stage basis

B. That the project management team understands its responsibilities

C. That the project team identifies mistakes that can be avoided

D. That the project has justification to start and continue

Correct Answer: *C*

Learn from Experience:

Project teams should take lessons from previous projects into account. A lessons log is kept updated for this purpose.

Reference:

https://www.prince2.com/eur/blog/the-7-principles-themes-and-processes-of-prince2

Question #380 *Topic 1*

How should a project apply the 'continued business justification' principle?

A. By identifying and making improvements throughout the project's life

B. By delegating authority to enable the efficient use of senior management time

C. By using decision making to ensure that the project aligns with objectives

D. By doing the work that contributes directly to delivering the agreed products

Correct Answer: *C*
Reference:
https://www.whatisprince2.net/prince2-principles/prince2-principle-continued-business-justification

Question #381 *Topic 1*

According to the 'manage by exception' principle, what should happen if the stage cost tolerance is forecast to be exceeded?

A. The change authority should allocate the available change budget to bring the stage back within cost tolerance

B. The other tolerances should be immediately increased to ensure that the project remains within the cost tolerance

C. The project manager should escalate to the project board once the cost tolerance is actually exceeded

D. The forecast to exceed cost tolerance should be treated as an exception and escalated immediately to the project board

Correct Answer: *D*
Reference:
https://www.prince2primer.com/prince2-management-stages-control-part-2/

Question #382 *Topic 1*

Which approach is proposed by the 'focus on products' principle?

A. Project outputs should be agreed and aligned with the business justification

B. The project should be activity orientated to control the delivery of outputs

C. Relevant previous experience should be considered

D. Stakeholder interests in the outputs should be represented at each management level

Correct Answer: *B*
Reference:
https://prince2.wiki/principles/focus-on-products/#:~:text=The%20Focus%20on%20Products%20principle,idea%20of%20what%20to%20expect

Darkvirusk 4 months ago
Should be A
upvoted 2 times

Question #383 *Topic 1*

Which project board decision supports the 'manage by stages' principle?

A. Authorizing a request for change during a stage

B. Authorizing implementation of the next delivery stage

C. Authorizing an exception plan after an exception report

D. Authorizing a concession following an off-specification

Correct Answer: *B*
Reference:
https://prince2.wiki/principles/manage-by-stages/#:~:text=A%20PRINCE2%20Project%20is%20planned,%E2%80%9D)%20by%20the%20Project%20Board.&text=The%20Project%20Board%20has%20greater,also%20gives%20them%20more%20work

Darkvirusk 4 months ago
May be C
upvoted 1 times

Question #384 *Topic 1*

Which role should identify whether a project's management products need to be tailored?

A. Team manager

B. Executive

C. Senior user

D. Project manager

Correct Answer: *A*
Reference:
https://www.prince2primer.com/tailoring-prince2-methodology/

EndlichAlleine 1 year, 1 month ago
It should be D: Tailoring requires the project board and the project manager to make proactive choices and decisions on how PRINCE2 will be applied. 3.7
upvoted 4 times

Lynl 1 year, 3 months ago
Answer should be D
upvoted 2 times

KANDUUR 1 year, 5 months ago
Not sure that this is a correct answer.
upvoted 1 times

Question #385 *Topic 1*

Which describes an expected dis-benefit?

A. An outcome perceived as negative by one or more stakeholders

B. A specialist product to be delivered by the project

C. An outcome that prevents the expected benefits from being realized

D. A potential threat to the project's expected benefits

Correct Answer: *A*
Expected dis-benefits - a dis-benefit is an actual consequence of a project which is perceived to be negative by one or more stakeholders.
Reference:
https://www.whatisprince2.net/prince2-themes/prince2-theme-business-case

Question #386 *Topic 1*

Which is a minimum requirement when applying the 'business case' theme?

A. Defining the alternative business options for the project in the benefits management approach

B. Ensuring that the involvement of suppliers in the project is justified

C. Defining who will be responsible for approving and updating the business case

D. Documenting the best case, expected case, and worst case business case

Correct Answer: *C*
Reference:
https://prince2.wiki/theme/business-case/

Question #387 *Topic 1*

Which PRINCE2 theme should be applied to establish an effective project management team structure?

A. Business case

B. Quality

C. Organization

D. Plans

Correct Answer: *C*
The purpose of this theme is to define and set up a project management team structure which defines who is accountable and responsible on the project.
Reference:
https://www.knowledgetrain.co.uk/project-management/prince2/prince2-themes

Question #388 *Topic 1*

Which theme provides the controls to escalate any forecast beyond tolerance to the next management level?

A. Business case

B. Plans

C. Progress

D. Quality

Correct Answer: *C*
Reference:
https://www.knowledgetrain.co.uk/project-management/prince2/prince2-themes

Question #389 *Topic 1*

Which category of stakeholder would be impacted by the project outputs?

A. Business

B. User

C. Supplier

D. External

Correct Answer: *B*
Stakeholders are those with an interest in your project's outcome. They are typically the members of a project team, project managers, executives, project sponsors, customers, and users.
Reference:
https://www.wrike.com/project-management-guide/faq/what-is-a-stakeholder-in-project-management/

Question #390

Topic 1

Which describes a purpose of the 'quality' theme?

A. To facilitate control by defining the activities to deliver the specified products

B. To provide the means to check that the products meet specified criteria

C. To summarize completed quality activities for input to the end stage report

D. To define what the project must deliver in order to gain acceptance

Correct Answer: *D*

Reference:

https://publications.axelos.com/prince2agile2016/content.aspx?showNav=true&expandNav=true&page=PRA_69

EndlichAlleine 1 year, 1 month ago

D is correct:
Definition: Acceptance criteria
A prioritized list of criteria that the project product must meet before the customer will accept it (i.e. measurable definitions of the attributes required for the set of products to be acceptable to key stakeholders).

upvoted 2 times

missmanou 1 year, 3 months ago

Why A is not correct ?

upvoted 1 times

Ro96 7 months, 1 week ago

That would be managing product delivery

upvoted 1 times

Question #391

Topic 1

What must be recorded in the quality management approach to meet the minimum requirements for managing quality?

A. The quality management activities planned to take place throughout the project's life

B. The explicit quality criteria for each of the products to be created by the project

C. The way the project will use product-based planning to plan quality activities

D. The way that quality management will be communicated throughout the project's life

Correct Answer: *A*

Project quality management is the process through which quality is managed and maintained throughout a project.

Reference:

https://www.globalknowledge.com/us-en/resources/resource-library/articles/what-is-project-quality-management/#gref

Question #392 *Topic 1*

What is the project plan used for during the project?

A. To show the activities and resources required for the initiation stage

B. To provide a basis for day-to-day control for the project manager

C. To include the management actions for measuring post-project benefits

D. To provide a baseline for the project board to monitor progress stage by stage

Correct Answer: *D*
The Project Plan is used by the Project Board as a baseline against which to monitor project Progress, so the Project Board can be asking ƛ€how are we doing compared to the original project plan?ƛ€
Stage Plans outline the products to be delivered, the required resources, sometimes the activities if required.
Reference:
https://prince2.wiki/management-products/plan/

Question #393 *Topic 1*

According to PRINCE2, which are aspects of project performance to be managed?
1. Benefits
2. Costs
3. Change
4. Progress

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: *A*
The six aspects of project performance to be managed are: Cost, Timescales, Quality, Scope, Risk and Benefits.
Reference:
https://www.prince2how2.com/p/what-is-prince2.html

Question #394

Topic 1

Which describes a purpose of the risk management approach?

A. To define the roles and responsibilities for the specified risk processes

B. To maintain information on identified project threats and opportunities

C. To provide a baseline for monitoring completion of planned risk management activities

D. To advise the project board of any potential problems and risks

Correct Answer: *B*
Reference:
https://www.greycampus.com/opencampus/prince-2-foundation/prince2-risk-management-procedure

Risto83 6 months, 2 weeks ago
A
10.2
Risk management approach Describes how risk will be managed on the project. This includes the specific processes, procedures, techniques, standards and responsibilities to be applied.
upvoted 1 times

Question #395

Topic 1

How is the benefits management approach used in the 'closing a project process?

A. To assess any benefits that have already been realized

B. To ensure that the customer can support the products when the project is disbanded

C. To capture side effects identified during post project benefits reviews

D. To verify user acceptance of the project's product

Correct Answer: *C*
During the Closing a Project process the Project Manager can use the original Benefits Management Approach while creating the end Project Report. The Project Manager will also schedule the post-project benefits reviews.
Reference:
https://prince2.wiki/management-products/benefits-management-approach/

EndlichAlleine 1 year, 1 month ago
A is Correct
upvoted 2 times

themvp9 1 year, 5 months ago
20.2 assess any benefits that have already been realized and update the benefits management approach to include any post-project benefit reviews I think it should be A
upvoted 4 times

Question #396 *Topic 1*

What must be established to meet the minimum requirements for applying the 'risk' theme?

A. The roles and responsibilities for risk management

B. A budget to fund risk responses to known and unknown risks

C. The aspects of the project that are risk free

D. A risk register for each supplier

Correct Answer: *A*
Reference:
https://www.prince2primer.com/prince2-2017-risk-theme-changes/

Question #397 *Topic 1*

Identify the missing words in the following sentence.
PRINCE2 defines [?] as an uncertain event that would have a positive impact on objectives.

A. a threat

B. a benefit

C. an opportunity

D. a request for change

Correct Answer: *C*
There are two types of risk; those with a negative impact and those with a positive impact: risks which have a negative impact are called threats and those with a positive impact are called opportunities.
Reference:
https://www.prince2primer.com/prince2-project-risk-management/

Question #398 *Topic 1*

Which TWO risk responses would leave no residual risk when implemented?
1. Avoid
2. Transfer
3. Enhance
4. Exploit

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: *A*
Reference:
https://www.prince2primer.com/prince2-2017-risk-responses-and-planning/

Question #399

Topic 1

How should the 'managing a stage boundary' process be used towards the end of a project's final delivery stage?

A. To plan the activities of the 'closing a project process

B. To implement any exception plan requests from the project board

C. To create a benefits management approach for corporate, programme management or the customer

D. To review an issue received from a team manager

Correct Answer: *B*
Reference:
https://prince2.wiki/processes/managing-a-stage-boundary/

Sniperone 7 months ago
A is Correct not B
upvoted 2 times

EndlichAlleine 1 year, 1 month ago
B is Correct: Managing a stage boundary is not used towards the end of the final management stage unless there is a need to create an exception plan
upvoted 1 times

Question #400

Topic 1

Which statements about a lessons report are CORRECT?
1. It is used to pass on lessons that may be applied to other projects
2. It can be produced at any time during the project
3. it identifies when post-project benefits reviews will be held
4. It provides the information needed to update the lessons log

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: *B*
The Lessons Report (or Lessons Learned Report) is used to document lessons that might be of value to future projects.
Lessons Report can be created at any time in a project so you don't have to wait until the of the project.
Reference:
https://prince2.wiki/management-products/lessons-report/

KANDUUR 1 year, 5 months ago
According to the explanation the correct answer is A.
upvoted 3 times

Question #401 *Topic 1*

What does the 'managing product delivery' process enable?

A. The reporting of team progress direct to the project board

B. The assessment of project risks before committing to spend

C. The coordination of delivery of at least one project product

D. The review of the achievability of delivering the project plan

Correct Answer: *C*
The role of the team manager is to coordinate an area of work that will deliver one or more of the project products.
Reference:
https://www.greycampus.com/opencampus/prince-2-foundation/introduction-on-managing-product-delivery-process-in-prince2

Question #402 *Topic 1*

Why does the project board review the PID during an end stage assessment?

A. To confirm that project controls are adequate for the remainder of the project

B. To notify the commissioning organization that the project has been authorized

C. To review summarized progress to date and decide what to do next with the project

D. To ensure that post project reviews of operational performance are planned

Correct Answer: *C*
The purpose of an end stage assessment it is to provide the project board with sufficient information to make an informed choice about whether to proceed with the project or not.
Reference:
https://www.prince2primer.com/report-end-stage/

Sniperone 7 months ago

Selected Answer: A

A is Correct

upvoted 1 times

Question #403 *Topic 1*

Which describes a time-driven control?

A. The dates for the project's end stage assessment included in the project plan

B. The expected frequency of progress reports specified in a work package

C. The expected dates for planned checks of specialist products included in a stage plan

D. The planned exception assessment meeting to authorize a requested exception plan

Correct Answer: *B*

Question #404

Topic 1

What is included in the PRINCE2 definition of a project?

1. A project is a permanent organization
2. A project's purpose is to deliver one or more business products
3. A project is based on an agreed business case
4. A project delivers benefits to one user organization

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: *B*

Question #405

Topic 1

Identify the missing word in the following sentence.

Costs, timescales, quality, scope, [?] and risk are all aspects of project performance that need to be managed.

A. change

B. portfolios

C. benefits

D. plans

Correct Answer: *C*

Question #406

Topic 1

What must a PRINCE2 project demonstrate?

1. It must apply the PRINCE2 principles
2. It must use the recommended techniques
3. It must use the defined management products
4. It must meet the minimum requirements for the themes

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: *D*

Question #407

Topic 1

Which principle ensures that key decisions about the delivery of the project's outputs are made before the detailed implementation work is done?

A. Learn from experience

B. Defined roles and responsibilities

C. Manage by stages

D. Manage by exception

Correct Answer: *C*

Question #408

Topic 1

Which is a benefit of using PRINCE2?

A. It replaces the need to apply specialist and industry-specific lifecycle models

B. It ensures stakeholders are represented appropriately in project decision-making

C. It requires no tailoring when being implemented in large corporate projects

D. It ensures that the project team regards on-time delivery as the main objective

Correct Answer: *B*

Question #409

Topic 1

When tailoring PRINCE2 to suit the project, [?] may be changed to suit other standards or policies.

A. Defined acceptance criteria

B. the PRINCE2 principles

C. the terminology used

D. the number of themes applied

Correct Answer: *C*

Question #410

Topic 1

What is likely to be avoided by applying the 'tailor to suit the project' principle?

A. Travel costs

B. Project complexity

C. Team skills

D. Unnecessary management effort

Correct Answer: *D*

Question #411

Topic 1

Which PRINCE2 principle is being applied when effective project controls are established?

A. Learn from experience

B. Manage by exception

C. Focus on products

D. Defined roles and responsibilities

Correct Answer: *B*

Question #412

Topic 1

According to the 'continued business justification' principle, what should happen when a project can no longer be justified?

A. It should be closed by the project board

B. It should be replanned by the project manager

C. It should close the project as originally planned

D. It should be continued if over 50% complete

Correct Answer: *A*

Question #413

Topic 1

Which reason explains why the 'learn from experience' principle is important?

A. The temporary project team may not have delivered similar work

B. Projects should contribute to the development of staff

C. It helps to prevent projects duplicating other projects' objectives

D. User staff often do not have enough time to participate in project work

Correct Answer: *A*

Question #414

Topic 1

Which is an advantage of applying the 'focus on products' principle?

A. It enables the setting of variance to agreed quality criteria

B. It enables suppliers to determine project acceptance criteria

C. It reduces the risk of user dissatisfaction and acceptance

D. It reduces the risk of over-delivering project benefits

Correct Answer: *C*

Question #415

Topic 1

Which identifies the level of quality required of a product?

A. Product description

B. Project product description

C. Quality management approach

D. Quality register

Correct Answer: *A*

Question #416 *Topic 1*

What does PRINCE2 require for applying the 'business case' theme?

1. That the business justification is maintained throughout the life of the project
2. That the business case is verified by the project board at key decision points
3. That the business case is formally recorded in a separate document
4. That suppliers have their own separate business case

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: *A*

Question #417 *Topic 1*

Which is a minimum requirement for the 'organization' theme?

A. Project board members must delegate their project assurance responsibilities

B. To ensure that the change authority is delegated along with a change budget

C. To ensure that project assurance responsibilities in the role descriptions are fulfilled

D. The project manager must carry out team manager responsibilities in small projects

Correct Answer: *C*

Darkvirusk 4 months ago
Should be B
upvoted 1 times

Question #418 *Topic 1*

Which describes a purpose of the 'organization' theme?

A. To direct and control an organization with regard to quality

B. To facilitate communication by defining who will deliver the products

C. To establish accountabilities across all the project levels

D. To establish mechanisms to control unacceptable deviations

Correct Answer: *C*

Question #419

Topic 1

Which role is responsible for appointing the senior user in a project?

A. The project manager

B. The executive

C. Corporate management

D. Project assurance

Correct Answer: *B*

Question #420

Topic 1

Which role is responsible for monitoring all aspects of the project's performance, independently of the project manager?

A. Project support

B. Project assurance

C. Change authority

D. Team manager

Correct Answer: *B*

Question #421

Topic 1

Which stakeholder interest does the senior supplier represent?

A. Those who will use the project outputs to deliver forecasted benefits

B. Those providing administrative services and advice during the project

C. Those ensuring the project delivers value for money during the project

D. Those providing maintenance and support services after project closure

Correct Answer: *D*

Question #422

Topic 1

Which role could the project manager also perform?

A. Executive

B. Senior supplier

C. Business assurance

D. Change authority

Correct Answer: *D*

Question #423

Topic 1

Which is MOST accurately defined as someone who considers themselves affected by a project?

A. A team member

B. A stakeholder

C. A supplier

D. A risk actionee

Correct Answer: *B*

Question #424

Topic 1

Which theme defines and implements the means by which the project will verify that products meet business requirements?

A. Business case

B. Change

C. Progress

D. Quality

Correct Answer: *D*

Question #425

Topic 1

What is used as the starting point for managing quality?

A. Acceptance criteria

B. Quality tolerances

C. Customer quality expectations

D. Quality and approval records

Correct Answer: *C*

Question #426

Topic 1

Which is a purpose of an exception plan?

A. To show the reason for the tolerance deviation from a stage plan or project plan

B. To reduce the number of exception assessments, by agreeing a budget to cover the costs of any requests for change

C. To identify the actions required to recover from the effect of a tolerance deviation

D. To define the changes which are within the scope of the change budget

Correct Answer: *C*

Question #427

Topic 1

Which statement about the length of management stages in a project is CORRECT?

A. A higher level of major risk will require a stage to be longer

B. Stage length is influenced by project board availability

C. A higher level of major risk will require a stage to be shorter

D. Use of management stages represents a time driven control

Correct Answer: *C*

Question #428 *Topic 1*

What should be implemented using a risk budget?

1. A request for change
2. A contingent plan
3. Actions to avoid a risk from occurring
4. Responses to dis-benefits

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: *B*

Question #429 *Topic 1*

Which is a minimum requirement when applying the 'risk' theme?

A. To identify and ring-fence an explicit risk budget within the project's budget

B. To describe the probability impact grid in the risk management approach

C. To appoint project assurance to maintain the risk register during initiation

D. To assess if risks might have a material impact on business justification

Correct Answer: *D*

Question #430 *Topic 1*

What is a risk actionee responsible for?

A. Identifying risks to the project that might occur in their department

B. Owning and authorizing the use of the risk budget to fund risk responses

C. Managing, monitoring and controlling of all aspects of an assigned risk

D. Carrying out a risk response action to respond to a particular risk

Correct Answer: *D*

Question #431

Topic 1

Which activity is part of the recommended risk management procedure?

A. Allocating a budget to investigate issues

B. Reviewing risk management practices to ensure that they are performing effectively

C. Sending information to stakeholders about risks to the projects

D. Resolving conflicts between the project and the programme board

Correct Answer: *C*

Question #432

Topic 1

Which management product is used to record relationships between specialist products?

A. Change control approach

B. Configuration item record

C. Issue register

D. Product status account

Correct Answer: *B*

Question #433

Topic 1

Which is a minimum requirement for applying the 'change' theme?

A. Specify in the change control approach the means by which project products will be protected

B. Document the format and contents of the issue register

C. Produce issue reports to document the impact assessment for requests for change

D. Delegate the change authority to the senior supplier(s) for supplier off-specifications

Correct Answer: *B*

Question #434

Topic 1

Which action should the project manager take during the 'assessing issues' step?

A. Create an exception plan for project board approval

B. Gain project board feedback on the issue priority

C. Consider the impact of alternative options for resolution

D. Determine the initial priority of the issue that has been raised

Correct Answer: *B*

Myname 1 week, 4 days ago

Option B is correct as per the contents in Prince2 6th Edition pocket Guide

upvoted 1 times

Risto83 6 months, 2 weeks ago

D

11.4.2 Assessing issues

It may be necessary to request advice from the project board to check its understanding of the issue's priority or severity before proposing resolutions

upvoted 1 times

Question #435

Topic 1

Which report must be used to inform the project board of a predicted deviation from agreed stage limits?

A. End stage report

B. Checkpoint report

C. Highlight report

D. Exception report

Correct Answer: *D*

Question #436 *Topic 1*

Which control must be used as a minimum requirement for applying the ‘progress’ theme?

A. A project plan

B. Tolerances

C. An issue register

D. Highlight reports

Correct Answer: *B*

ameli8222 3 months ago

Selected Answer: B

B.

To be following PRINCE2, a project must, as a minimum:

•define its approach to controlling progress in the PID

•be managed by stages (PRINCE2’s manage by stages principle)

•set tolerances and be managed by exception against them (PRINCE2’s manage by exception principle)

•review the business justification when exceptions are raised (PRINCE2’s continued business justification principle)

•learn lessons (PRINCE2’s learn from experience principle).

upvoted 1 times

Darkvirusk 4 months ago

Selected Answer: D

Tolerances is not a control

upvoted 1 times

Question #437 *Topic 1*

Which theme establishes the mechanisms to control against baselines by providing a forecast for the project's objectives and continued viability?

A. Business case

B. Plans

C. Change

D. Progress

Correct Answer: *D*

Myname 1 week, 4 days ago
The correct answer is Option D. Progress theme contents are pretty clearly articulated
upvoted 1 times

Risto83 6 months, 2 weeks ago
The purpose of the progress theme is to establish mechanisms to monitor and compare actual achievements against those planned, provide a forecast for the project objectives and the project's continued viability, and control any unacceptable deviations.
upvoted 1 times

Risto83 6 months, 2 weeks ago
D
12.1 The progress theme
upvoted 1 times

Ro96 7 months ago
Selected Answer: A
Should be A
upvoted 1 times

Question #438 *Topic 1*

Which management level should approve a course of action if project-level tolerance is exceeded?

A. Corporate, programme management or the customer

B. Project board

C. Project manager

D. Team manager

Correct Answer: *A*

Question #439

Topic 1

Which are purposes of the 'directing a project' process?

1. To enable the project board to be accountable for a project's success by making key decisions
2. To enable the project board to authorize work packages
3. To enable the project board to prepare the communication management approach
4. To enable the project board to exercise overall control of a project

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: *D*

Question #440

Topic 1

Identity the missing words in the following sentence.

The 'managing product delivery' process provides a controlled link between [?] and a project manager.

A. project assurance

B. the project board

C. the corporate, programme management or the customer

D. a team manager

Correct Answer: *D*

Question #441

Topic 1

Which is a purpose of the 'controlling a stage' process?

A. To review the success of the project at the end of a management stage

B. To agree work package acceptance and delivery requirements

C. To produce regular highlight reports for the project board

D. To re-plan the current stage and the project when requested

Correct Answer: *B*

Question #442

Topic 1

Which process provides information for the project board to review an updated project plan?

A. Initiating a project

B. Controlling a stage

C. Directing a project

D. Managing a stage boundary

Correct Answer: *D*

Question #443

Topic 1

Which is a purpose of the 'initiating a project' process?

A. To ensure the project has a sound basis before asking the project board to authorize the project

B. To authorize the stage plan for the next management stage of the project

C. To establish a contract between the project management team and the commissioning organization

D. To ensure that prerequisites are in place before starting the project

Correct Answer: *A*

Darkvirusk 4 months ago
I think it should be D
upvoted 1 times

Ro96 7 months ago
A should've been done in the starting phase, the answer is wrong
upvoted 1 times

Question #444

Topic 1

How often should the 'controlling a stage' process be used during a project?

A. Once, for the whole project

B. For each delivery stage in the project

C. Whenever the project board meets

D. Twice, for initiation and for the rest of the project

Correct Answer: *B*

Question #445

Topic 1

Which process is used by the project board to respond to an exception report?

A. Controlling a stage

B. Managing a stage boundary

C. Managing product delivery

D. Directing a project

Correct Answer: *D*

Question #446

Topic 1

When is the 'managing a stage boundary' process used?

A. Immediately after the project board has authorized the previous stage

B. Immediately after the project board has authorized the next stage

C. Near the end of each stage

D. Near the end of delivery stages

Correct Answer: *C*

Question #447

Topic 1

Which statement describes the context of the 'initiating a project' process?

A. The project is viewed from the perspective of the project board in this process

B. This process should result in key stakeholders being committed to the project

C. This process is triggered by the assembly of the project brief

D. The 'controlling a stage' process will start immediately after this process

Correct Answer: *B*

Question #448

Topic 1

Identify the missing words in the following sentence.

The ‘starting up a project’ process is triggered when a [?] is available.

A. project business case

B. project mandate

C. stage plan

D. work package

Correct Answer: *B*

Question #449

Topic 1

Before the initiation stage, which product would define how management products are approved?

A. Communication management approach

B. Quality management approach

C. Project plan

D. Initiation stage plan

Correct Answer: *D*

Question #450

Topic 1

What is the project manager role responsible for?

A. Delegating responsibility for managing product delivery

B. Appointing the executive in the 'starting up a project' process

C. Communicating with corporate, programme management or the customer

D. Approving an exception plan to replace the current stage plan

Correct Answer: *A*

Question #451

Topic 1

Which is an objective of the 'controlling a stage' process?

A. To prepare a stage plan for the next stage

B. To obtain approvals for completed products

C. To prevent 'scope creep' by monitoring products for uncontrolled change

D. To make arrangements to address all open issues and risks, with follow-on action recommendations

Correct Answer: *C*

Question #452

Topic 1

In which process is the work to be done assigned to a team manager?

A. Directing a project

B. Managing a stage boundary

C. Controlling a stage

D. Managing product delivery

Correct Answer: *C*

Question #453

Topic 1

Which is an objective of the 'starting up a project' process?

A. To approve all product descriptions prior to project initiation

B. To obtain approval from corporate or programme management for the communication management approach

C. To prevent projects with unrealistic delivery dates from being initiated

D. To confirm that there is a valid method in place to measure the expected project benefits

Correct Answer: *C*

Question #454

Topic 1

According to the minimum requirements for the plans theme, which type of plan is optional?

A. Project plan

B. Stage plan

C. Exception plan

D. Team plan

Correct Answer: *D*

Question #455

Topic 1

Which is an objective of the 'closing a project' process?

A. To prepare the plan for the next stage

B. To assess any benefits that have already been realized

C. To produce a benefits management approach to identify what benefits are expected

D. To check that all benefits are realized before closing a project

Correct Answer: *B*

Question #456

Topic 1

Which statement about project roles is CORRECT?

A. Only the roles defined in PRINCE2 may be used to fulfil project responsibilities

B. All the roles defined in PRINCE2 must be used, but other roles may be added

C. The project board roles defined in PRINCE2 must be used, but other roles can be defined as required

D. Any role can be defined as required, provided the responsibilities defined in PRINCE2 are fulfilled

Correct Answer: *D*

Ro96 7 months ago

Double with question #293

upvoted 1 times

Question #457

Topic 1

Which activity should take place before the initiation of a project is authorized?

A. Assemble the project initiation documentation

B. Update the risk register with any risks

C. Assemble the project brief

D. Decide if a change budget should be established

Correct Answer: *C*

Question #458

Topic 1

Which are reasons for a benefits management approach?

1. To state how improvements will be measured
2. To define when negative outcomes will be measured
3. To estimate the costs of improvement
4. To define the reasons for delivering the improvement

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: *A*

Question #459

Topic 1

Which is one of the four tasks of PRINCE2s recommended approach to defining and analyzing the products?

A. To write the project product description

B. To create the project plan

C. To prepare estimates

D. To produce a product status account

Correct Answer: *A*

Question #460

Topic 1

Identify the missing words in the following sentence.

A change in the business is known as [?] when it results from the use of a specialist product.

A. an output

B. an outcome

C. a benefit

D. a disbenefit

Correct Answer: *B*

Question #461

Topic 1

Which is a minimum requirement when applying the “business case” theme?

A. Defining the alternative business options for the project in the benefits management approach

B. Using lessons to assist in the development of the project business justification and reassessment

C. Defining the role of business assurance to monitor the business case against external events

D. Updating the business case as soon as new issues and risks are identified

Correct Answer: *D*

Question #462

Topic 1

Which describes a purpose of the “starting up a project” process?

A. To prevent poorly conceived projects from progressing to initiation

B. To plan delivery of the project’s products before committing to significant spend

C. To approve the customer’s quality expectations and defined acceptance criteria

D. To identify how the project's products will be controlled and protected

Correct Answer: *A*

Question #463

Topic 1

Which role must only be carried out by one individual?

A. Project assurance

B. Executive

C. User representative

D. Supplier representative

Correct Answer: *B*

Question #464

Topic 1

Which is a benefit gained from applying the “defined roles and responsibilities” principle?

A. Management control is provided by review and decision points at defined intervals

B. Management time is saved by setting tolerances for each management level

C. Recommendations made by members of other project teams are considered

D. Clear accountabilities are established for all members of the project team

Correct Answer: *D*

Question #465

Topic 1

Which statement about applying the “tailor to suit the project” principle is CORRECT?

A. PRINCE2 can be tailored to be used with any type of project

B. A technically complex project should NOT tailor PRINCE2

C. The tailoring of PRINCE2 is MOST appropriate for agile projects

D. A project which is part of a program should NOT tailor PRINCE2

Correct Answer: *A*

Question #466

Topic 1

Which statement about stakeholder interests is CORRECT?

A. Supplier interest begins as soon as the project starts to deliver products, and ends at project closure

B. Business interest ensures that the project satisfies the requirements of those who will use the outputs

C. Business, user and supplier interests have decision making authority in the project management team

D. The project board can operate without supplier interest representation during the initiation stage

Correct Answer: *B*

Question #467

Topic 1

Identify the missing word in the following sentence.

The PRINCE2 [?] provide the guiding obligations and good practices, which all have to be applied in order to ensure that the project is being managed using PRINCE2.

A. themes

B. principles

C. processes

D. techniques

Correct Answer: *B*

Question #468

Topic 1

Identify the missing words in the following sentence.

The quality theme applies the "[?]" principle by ensuring that there is a common understanding of what the project will create.

A. continued business justification

B. focus on products

C. defined roles and responsibilities

D. manage by stages

Correct Answer: *B*

Question #469

Topic 1

Which statement about the role of the project manager is CORRECT?

A. The project manager must not delegate any responsibilities

B. The project manager must not take on an additional role

C. The project manager role must not be shared

D. The project manager must not come from the supplier

Correct Answer: *C*

Question #470

Topic 1

Which stakeholder interest does the supplier representative represent?

A. Those who will use the project outputs to deliver forecasted benefits

B. Those providing administrative services and advice during the project

C. Those ensuring the project delivers value for money during the project

D. Those providing maintenance and support services after project closure

Correct Answer: *C*

Question #471

Topic 1

Which is an objective of the “closing a project” process?

A. To review and approve the plan for project closure

B. To review the performance of the project against its baseline

C. To perform any post-project reviews

D. To create a benefits management approach

Correct Answer: *B*

Question #472

Topic 1

Which are purposes of the “initiating a project” process?

1 To enable the project board to decide whether it is worthwhile to initiate a project
2. To establish solid foundations for a project
3. To enable a project board decision about the commitment of resources to a project
4. To appoint the project management team

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: *B*

Question #473

Topic 1

Which TWO describe characteristics of a project?

1. It is a means for introducing change
2. It is temporary in nature
3. It involves repeatable operational tasks
4. It involves little or no uncertainty

A. 1 and 2

B. 2 and 3

C. 3 and 4

D. 1 and 4

Correct Answer: *A*

Question #474

Topic 1

Which is a minimum requirement for applying the “change” theme?

A. To delegate authority from one level of management to the level below

B. To define how product baselines are created, maintained and controlled

C. To maintain and report on the status of draft products

D. To produce specific plans for managing exception situations

Correct Answer: *B*

Question #475

Topic 1

What term describes a period of time for which it is possible to produce a plan accurately?

A. Critical path

B. Delivery step

C. Management stage

D. Planning horizon

Correct Answer: *D*

Question #476

Topic 1

Which is a minimum requirement for the “quality” theme?

A. Lessons must be used to inform the definition of quality expectations

B. A communication management approach must be produced and maintained

C. A benefits management approach must be produced and maintained

D. An issue register must be maintained for quality issues including off-specifications

Correct Answer: *D*