

Topic 1 - Volume A

Question #1

Topic 1

When considering risks, which describes an opportunity in a project?

- A. An uncertain event that could have a negative impact on objectives
- B. An uncertain event that could have a favourable impact on objectives
- C. An event that has occurred resulting in a negative impact on objectives
- D. An event that has occurred resulting in a favourable impact on objectives

Correct Answer: *B*

Question #2

Topic 1

Which of the following statements about lines of authority and reporting are true?

1. The Project Manager has day-to-day control for a management stage within the limits laid,
2. If a Team Manager forecasts a deviation beyond Work Package tolerances, this should be referred to the Project Manager down by the Project Board.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Correct Answer: *C*

Which may be funded from a risk budget?

- A. Corrections due to off-specifications
- B. Impact analysis of requests for change
- C. Implementation of a fallback plan
- D. Preparation of the Risk Management Strategy

Correct Answer: *C*

What is the first task of product-based planning?

- A. Produce the Initiation Stage Plan
- B. Write the Project Product Description
- C. Identify dependencies
- D. Create the product breakdown structure

Correct Answer: *B*

How many tasks does the product-based planning technique describe?

- A. One
- B. Two
- C. Three
- D. Four

Correct Answer: *D*

Which is an objective of the quality review technique?

- A. To identify a product's quality criteria
- B. To provide assurance that the project is being conducted properly
- C. To assess that a product conforms to set criteria
- D. To ensure that staff are properly trained in the quality methods

Correct Answer: C

Which of the following refers to the actions identified to bring a situation to a level where exposure to a risk is acceptable?

- A. Risk category
- B. Risk description
- C. Risk response
- D. Risk status

Correct Answer: C

If an informal issue is defined as a problem or concern, where should it first be recorded?

- A. Issue Register
- B. Risk Register
- C. Daily Log
- D. Exception Report

Correct Answer: C

Which of the following statements about the Project Initiation Documentation are true?

1. The Project Initiation Documentation is used to ensure that a sound basis exists.
2. The Project Initiation Documentation should be updated at the end of each stage to reflect the current status of a project before the Project Board authorizes a project,

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Correct Answer: *C*

Which is the purpose of the Change theme?

- A. Prevent change to baselined products
- B. Identify, assess and control any potential and approved changes to baselined products
- C. Establish mechanisms to monitor and compare actual achievements against those planned
- D. Assess and control uncertainty

Correct Answer: *B*

Why is a Project Brief produced?

- A. To act as a trigger for the Starting up a Project process
- B. To record the strategies and management controls to be used by a project
- C. To provide a full and firm foundation for the initiation of a project
- D. To be used by the Project Board as a basis for reviewing the progress of a project

Correct Answer: *C*

Identify the missing words in the following sentence. An objective of the Closing a Project process is to ensure that provision has been made to address [?] through follow-on action recommendations.

- A. the measurement of benefits NOT yet realized
- B. the handover of products
- C. open issues and risks
- D. the release of resources

Correct Answer: *C*

In what process is the authorization to deliver the project's products given?

- A. Starting up a Project
- B. Initiating a Project
- C. Managing a Stage Boundary
- D. Directing a Project

Correct Answer: *D*

Which of the following is NOT part of quality planning?

- A. Define quality responsibilities
- B. Gain acceptance of the project product
- C. Agree acceptance criteria
- D. Set quality tolerances

Correct Answer: *B*

Which should be provided by a project mandate?

- A. Terms of reference
- B. Detailed Business Case
- C. Stage tolerances
- D. Initiation Stage Plan

Correct Answer: A

Which is an objective of the Starting up a Project process?

- A. Identify who will be responsible for creating the Project Plan
- B. Agree how the project will be monitored and controlled after initiation
- C. Authorize the Project Manager to proceed with the initiation stage
- D. Agree how issues and changes will be identified, assessed and controlled

Correct Answer: A

Identify the missing word(s) in the following sentence: PRINCE2 recommends three levels of [?] to reflect the needs of the different levels of management involved in a project,

- A. Management strategies
- B. Plan
- C. Stakeholder interests
- D. Time-driven controls

Correct Answer: B

If a project's benefit tolerance is forecast to be exceeded, to whom should this be escalated to for a decision?

- A. Senior User
- B. Executive
- C. Corporate/program management
- D. Senior Supplier

Correct Answer: *C*

Which is a purpose of the Risk theme?

- A. Establish a procedure to ensure every change is agreed by the relevant authority before it takes place
- B. Establish a cost-effective procedure to identify, assess and control uncertainty
- C. Establish mechanisms to control any unacceptable deviations from plan
- D. Establish mechanisms to manage risks at the corporate or programme level of an organization

Correct Answer: *B*

Which is part of the PRINCE2 definition of a project?

- A. An undertaking that consists of at least two management stages
- B. A description of what must be delivered in order to gain acceptance
- C. The total of a plan's products
- D. A temporary organization that is created for the purpose of delivering business products

Correct Answer: *D*

Which is a type of issue?

- A. A lesson
- B. A request for change
- C. An Exception Report
- D. A risk with an estimated high impact

Correct Answer: *B*

Identify the missing words in the following sentence: The six aspects of project performance to be managed are [?] costs, timescales and scope,

- A. benefits, progress, risk,
- B. benefits, quality, risk,
- C. change, quality, progress,
- D. benefits, customers, quality,

Correct Answer: *B*

Which task is performed by the Change Authority?

- A. Set a change budget
- B. Approve or reject a request for change within approved limits
- C. Refer changes that exceed budgetary limits to the Project Manager for approval
- D. Update the configuration management system when a change is approved

Correct Answer: *B*

Identify the missing word in the following sentence: A project's output is produced during a project but the [?] for the project are often only realized after the project has closed.

- A. costs
- B. risks
- C. benefits
- D. issues

Correct Answer: *C*

Which process provides the Project Board with the information it requires in order to commit resources to the project?

- A. Managing Product Delivery
- B. Initiating a Project
- C. Controlling a Stage
- D. Directing a Project

Correct Answer: *B*

Which PRINCE2 integrated element includes the good practices which determine whether a project is genuinely being managed using PRINCE2?

- A. Principles
- B. Processes
- C. Tailoring PRINCE2 to the project environment
- D. Themes

Correct Answer: *A*

Which should be funded by a change budget?

- A. Increase in agreed scope
- B. Initiation stage
- C. Change Authority
- D. Handover activities

Correct Answer: A

Which of the following describes a use of a Configuration Item Record?

- A. Define the identification scheme to be applied to the project
- B. Identify the techniques and procedures required within the Work Package
- C. Record the change in a product's status
- D. Record the reporting requirements for the Work Package

Correct Answer: C

Which characteristic distinguishes a project from regular business operations?

- A. Produces benefits
- B. Introduces business change
- C. Manages stakeholders
- D. Incurs cost

Correct Answer: B

What process aims to ensure accurate progress information is provided to the Project Manager?

- A. Starting up a Project
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

Correct Answer: *C*

Where should an off-specification be recorded?

- A. Risk Register
- B. Issue Register
- C. Work Package
- D. Configuration Management Strategy

Correct Answer: *B*

During the Managing a Stage Boundary process what product is updated with estimated costs and time for the stage that is about to begin?

- A. End Stage Report
- B. Team Plan
- C. Work Package
- D. Project Plan

Correct Answer: *D*

Which is a benefit of using PRINCE2?

- A. Provides a defined structure of accountability, delegation, authority and communication
- B. Includes techniques for critical path analysis and earned value analysis
- C. Enables a Project Manager to be accountable for the success of a project
- D. Prevents any changes once the scope of a project has been agreed

Correct Answer: A

Which statement is FALSE?

- A. A project outcome perceived to be negative by one or more stakeholders is a dis-benefit
- B. A project's output is any of the project's specialist products
- C. A project benefit is only realized after the project has closed
- D. A project outcome is the result of the change derived from using the project's outputs

Correct Answer: C

Which is a responsibility of the managing level within the project management team?

- A. Set project tolerances
- B. Approve stage completion
- C. Ensure that the products are produced within the constraints agreed with the Project Board
- D. Appoint the project management team

Correct Answer: C

Which of the following statements about stakeholders are true?

1. Someone who thinks they will be affected by a project is a stakeholder on that project
2. Stakeholders may be internal or external to the corporate organization

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Correct Answer: *C*

Which is a purpose of quality planning?

- A. Define the structure of the project management team
- B. Detail the acceptance criteria, in order for the Project Board to agree the level of quality expected of the project's product
- C. Document approval records for those project products that have met their quality criteria
- D. Produce the Project Plan with resource and schedule information

Correct Answer: *B*

Identify the missing word in the following sentence. The purpose of the [?] theme is to identify, assess and control uncertainty.

- A. Change
- B. Plans
- C. Quality
- D. Risk

Correct Answer: *D*

Which product identifies the management stages and timescales of a project?

- A. Project Brief
- B. Project Product Description
- C. Project Plan
- D. Initiation Stage Plan

Correct Answer: *C*

How should the Team Manager report that tolerances are forecast to be exceeded?

- A. Create an Exception Report
- B. Create a Highlight Report
- C. Raise an issue
- D. Grant a concession

Correct Answer: *C*

Which is a purpose of a Project Product Description?

- A. Records the costs and timescales for delivery of the project's final product
- B. Shows the dependencies between the project's products to aid planning
- C. Provides a list of all the products to be delivered by the project
- D. Defines what the project must deliver in order to gain acceptance

Correct Answer: *D*

Which is a purpose of a Product Description?

- A. Provide the cost tolerance available for individual products
- B. Define reporting frequency
- C. Record the quality checks completed for the End Stage Report
- D. Document the level of quality required of a product

Correct Answer: *D*

Which is a purpose of the Business Case theme?

- A. Identify which role is responsible for producing the Business Case
- B. Identify the project's outputs
- C. Establish the controls to manage changes that may impact the project benefits
- D. Establish a viable investment proposition

Correct Answer: *D*

Who is the key project decision-maker in the project management team?

- A. Corporate management
- B. Executive
- C. Change Authority
- D. Project Manager

Correct Answer: *B*

Which is a purpose of a Project Brief?

- A. Capture lessons from previous projects
- B. Ensure that there is a common understanding of the starting point for the project
- C. Confirm that the Project Plan is able to deliver the Business Case
- D. Define the quality techniques and standards to be applied during the project

Correct Answer: *B*

Which is assumed to be a supplier's responsibility in the PRINCE2 customer/supplier environment?

- A. Specify the desired result
- B. Provide the resources and skills to deliver the desired result
- C. Pay for the project
- D. Specify the benefits of the project

Correct Answer: *B*

Which describes risk impact?

- A. Timeframe within which the risk might occur
- B. The trigger that occurred giving rise to the risk
- C. The effect of the risk on the delivery of project objectives
- D. How likely the risk is to occur in a given project situation

Correct Answer: *C*

Which is a purpose of the Controlling a Stage process?

- A. Produce a Team Plan for the work to be assigned to a Team Manager
- B. Select and implement actions that will resolve deviations from a plan within tolerance
- C. Obtain approvals for products delivered in a Work Package
- D. Update a Project Plan to incorporate the actuals from a Stage Plan

Correct Answer: *B*

Which of the following statements about customer's quality expectations and acceptance criteria are true?

- 1.Customer's quality expectations form a specific and precise list of Acceptance criteria are often expressed in broad terms as a means to gain common understanding of general quality requirements.
2. Measurable criteria that a project product should meet in order to be acceptable to key stakeholders,

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Correct Answer: *D*

Which statement about stages is true?

- A. Management stages should be of the same duration
- B. The use of technical stages is mandatory
- C. The use of management stages is mandatory
- D. Management stages are driven by specialist teams

Correct Answer: *C*

Who should act as the communication channel between a project and corporate or programme management?

- A. Project Board
- B. Project Assurance
- C. Project Manager
- D. Project Support

Correct Answer: *A*

Who represents the three project interests on a project?

- A. Project Manager
- B. Project Support
- C. External project stakeholders
- D. Project Board

Correct Answer: *D*

Which product summarizes progress and is used to decide whether to amend the project scope or stop the project?

- A. Checkpoint Report
- B. End Stage Report
- C. End Project Report
- D. Product Status Account

Correct Answer: *B*

Which is a purpose of a Project Product Description?

- A. Form part of the Work Package for the project product
- B. Provide the initial project budget to be refined in the Business Case
- C. Document the project mandate and gain approval for the project from the Project Board
- D. Define the quality required of the project's product

Correct Answer: *D*

What process is used by the Project Manager to maintain focus on delivery of a stage's products within agreed tolerances?

- A. Directing a Project
- B. Controlling a Stage
- C. Managing a Stage Boundary
- D. Managing Product Delivery

Correct Answer: *B*

Which statement about the Directing a Project process is FALSE?

- A. Supports the PRINCE2 principle of manage by exception
- B. Is triggered by a request to initiate a project
- C. Covers the day-to-day activities of the Project Manager
- D. Provides a mechanism for the Project Board to assure that there is continued business justification

Correct Answer: *C*

Which is a purpose of the Plans theme?

- A. Identify, assess and control any potential changes to the baseline
- B. Establish the project's structure of accountability
- C. Assess and control uncertainty
- D. Understand whether the targets are achievable

Correct Answer: *D*

Which of the following is NOT an event-driven control?

- A. Project mandate
- B. Checkpoint Report
- C. Exception Report
- D. End of a stage

Correct Answer: *B*

Which is a responsibility of a risk owner?

- A. Identify risks to the project that might occur in their department
- B. Own and authorize the use of the risk budget to fund risk responses
- C. Manage, monitor and control all aspects of an assigned risk
- D. Determine project risk appetite

Correct Answer: *C*

Which is a type of issue?

- A. An expected dis-benefit
- B. An off-specification
- C. A project outcome
- D. A scope tolerance

Correct Answer: *B*

Which process provides the Project Board with sufficient information for it to review the success of a completed stage and confirm continued business justification?

- A. Controlling a Stage
- B. Closing a Project
- C. Directing a Project
- D. Managing a Stage Boundary

Correct Answer: *D*

Identify the missing words in the following sentence: During the Initiating a Project process the [?] before a project is authorized.

- A. minimum necessary is done to decide if a project is worthwhile
- B. aim is to establish sound foundations to achieve a successful project
- C. Project Brief is assembled and approved
- D. project approach appropriate for delivering a project is selected

Correct Answer: *B*

Which of the following is NOT a purpose of the Closing a Project process?

- A. Plan the activities required to close a project
- B. Enable a comparison of the original objectives of a project against what was actually achieved
- C. Enable premature closure if the Project Board request that a project should no longer continue
- D. Provide a fixed point at which acceptance for the project product is confirmed

Correct Answer: A

Which is NOT a purpose of the Organization theme?

- A. Define a project management team structure
- B. Define the level of tolerance for each level of the project management team
- C. Define the Project Board's responsibility for directing the project
- D. Define which role is accountable for the project's success

Correct Answer: B

Which of the following statements about the Closing a Project process are true?

1. The Closing a Project process provides a fixed point for the receipt of completed Work
2. The Closing a Project process provides a fixed point to review if the objectives set out in the original Project Initiation Documentation have been achieved.

Packages for the work performed in the final stage.

- A. Only 1 is true
- B. Only 2 is true
- C. Both 1 and 2 are true
- D. Neither 1 or 2 are true

Correct Answer: B

Which two roles are linked by the Managing Product Delivery process?

- A. Corporate or programme management and Project Board
- B. Project Board and Project Manager
- C. Project Manager and Team Manager
- D. Team Manager and external supplier

Correct Answer: *C*

What process ensures focus on the delivery of a stage's products and avoids uncontrolled change?

- A. Directing a Project
- B. Managing a Stage Boundary
- C. Controlling a Stage
- D. Starting up a Project

Correct Answer: *C*

Where should a Team Manager look for information on the quality required for a product?

- A. Project Initiation Documentation
- B. Product Description
- C. Team Plan
- D. Quality Management Strategy

Correct Answer: *B*

Which is a difference between management and technical stages?

- A. Management stages require planning and technical stages do not
- B. Technical stages can overlap and management stages cannot
- C. Management stages deliver products and technical stages do not
- D. Technical stages require resources and management stages do not

Correct Answer: *B*

Which describes the 'Identify Risks' step within the recommended risk management procedure?

- A. Identify responses to risks documented in the Business Case
- B. Gather information about the project environment and objectives
- C. Identify the roles to be involved in risk management activities
- D. Identify uncertainties that may impact on the delivery of the project objectives

Correct Answer: *D*

Which theme provides the controls to escalate any forecast beyond tolerance to the next management level?

- A. Business Case
- B. Plans
- C. Progress
- D. Quality

Correct Answer: *C*

Which provides a single source of reference that may be used by people joining a project after it has been initiated so they can quickly and easily find out how the project is being managed?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Project Product Description

Correct Answer: *B*

Which principle helps to define what should be included and what should be excluded from a project?

- A. Defined roles and responsibilities
- B. Focus on products
- C. Manage by stages
- D. Continued business justification

Correct Answer: *B*

Which of the following is the Business Case used for during the Managing a Stage Boundary process?

- A. Enable the Project Board to decide whether or not to authorize the project
- B. Justify the continuing viability of the project
- C. Enable the Project Board to decide whether or not to authorize project closure
- D. Justify the initiation of a project

Correct Answer: *B*

Which statement defines a risk?

- A. A certain event occurring in the future that will have a negative impact on the project's objectives
- B. An event that has already occurred that the Project Manager must deal with immediately
- C. An uncertain event, or set of events that, should it or they occur, will have an effect on the achievement of objectives
- D. An uncertain event, or set of events that, should it or they occur, will be automatically escalated to the Project Board for a response

Correct Answer: C

Which describes the 'Implement' step within the recommended risk management procedure?

- A. Project Support will allocate the risk budget to fund the selected risk responses
- B. The risk owner will decide the best response to control the risk
- C. The risk owner and the risk actionee will carry out activities to control and deal with the risk
- D. The Project Manager will formulate the Risk Management Strategy

Correct Answer: C

Which regular report provides the Project Board with a summary of stage status?

- A. Communication Management Strategy
- B. Project Brief
- C. Highlight Report
- D. Checkpoint Report

Correct Answer: C

Which statement describes the Implement' step within the recommended risk management procedure?

- A. Take planned action to respond to a risk
- B. Implement the responsibilities for risks defined in the Risk Management Strategy
- C. Assess the proximity of a risk
- D. Identify the level of risks that can be tolerated by the project

Correct Answer: A

Upon what environment is PRINCE2 based?

- A. Operational
- B. Configuration
- C. Programme
- D. Customer/supplier

Correct Answer: D

What process is used by the Project Board to respond to an Exception Report?

- A. Controlling a Stage
- B. Managing a Stage Boundary
- C. Managing Product Delivery
- D. Directing a Project

Correct Answer: D

When are tolerances for a Work Package agreed?

- A. When accepting a Work Package
- B. As work on each product within the Work Package begins
- C. Once all products have been developed and approved
- D. When the Stage Plan is authorized by the Project Board

Correct Answer: A

Which risk response type is appropriate to respond to an opportunity?

- A. Accept
- B. Fallback
- C. Exploit
- D. Transfer

Correct Answer: C

Which is an objective of the Managing Product Delivery process?

- A. Sign-off completed Work Packages
- B. Ensure the Business Case is kept under review
- C. Report progress to the Project Board
- D. Ensure that work on products is authorized and agreed with the team

Correct Answer: D

Which product is NOT created in the Managing a Stage Boundary process?

- A. Benefits Review Plan
- B. End Stage Report
- C. Lessons Report
- D. Exception Plan

Correct Answer: A

Which is NOT an objective of the Controlling a Stage process?

- A. Implement actions to control the impact of risks that occur during the stage
- B. Review the Business Case at regular intervals to assess the impact of changes that occur during the stage
- C. Update the Business Case with any changes agreed with the Project Board
- D. Coordinate the delivery of products as agreed in the Stage Plan

Correct Answer: C

If the Project Board instructs the Project Manager to implement a request for change, which document would contain details of that change?

- A. Checkpoint Report
- B. Highlight Report
- C. Issue Report
- D. Product Status Account

Correct Answer: C

Which is an objective of the quality review technique?

- A. To baseline a product
- B. To provide a common understanding of what products a project will create
- C. To define the quality methods required within a project
- D. To determine the quality responsibilities of a project team

Correct Answer: A

Which is NOT a type of issue?

- A. A problem/concern
- B. A constraint
- C. An off-specification
- D. A request for change

Correct Answer: B

Which role is responsible for the management of a risk assigned to it?

- A. Project Support
- B. Risk owner
- C. Risk actionee
- D. Project Assurance

Correct Answer: B

What is the definition of a project outcome?

- A. A measurable improvement that is perceived as an advantage by one or more stakeholders
- B. The reason for the project
- C. The result of the change derived from using the project's outputs
- D. The project's specialist products.

Correct Answer: *C*

What is defined as a temporary organization that is created for the purpose of delivering one or more business products?

- A. Corporate or programme management
- B. A project
- C. A product breakdown structure
- D. A user group

Correct Answer: *B*

Why is the Initiating a Project process used?

- A. To decide which project approach is suitable for the project
- B. To fully understand how the project objectives will be achieved before committing significant resources
- C. To produce the required Work Packages
- D. To enable corporate or programme management to give authorization to deliver a project

Correct Answer: *B*

Which is a purpose of the Project Product Description?

- A. Define the key responsibilities for delivering product quality
- B. Provide information about the state of products
- C. Define the quality anticipated by the customer
- D. Provide product cost input to the Business Case

Correct Answer: C

Which is shown in a product breakdown structure?

- A. Management stages, major products and control points
- B. In which order the products should be created
- C. The major products that are to be developed in a plan
- D. What resources are required to develop the products

Correct Answer: C

Identify the missing word in the following sentence. The [?] theme defines that the Project Board is responsible for the overall direction and management of the project,

- A. Progress
- B. Plans
- C. Organization
- D. Business Case

Correct Answer: C

Identify the missing words in the following sentence. An objective of the Directing a Project process is to [?] throughout a project's life,

- A. document how risks will be managed
- B. identify who will be responsible for quality
- C. provide management direction and control
- D. define the benefits to be realized

Correct Answer: *C*

Which is a purpose of the Managing Product Delivery process?

- A. Enable the Senior Supplier to be provided with sufficient information by the Project Manager so that they can review the success of the current Work Package
- B. Provide a controlled link between the Project Manager and the Team Manager(s)
- C. Enable the Project Board to request updates to the current Team Plan
- D. Establish solid foundations for the project

Correct Answer: *B*

Which statement describes the responsibilities of a risk actionee?

- A. Identifying risks to the project that might occur in their department
- B. Owning and authorizing the use of the risk budget to fund risk responses
- C. Managing, monitoring and controlling of all aspects of an assigned risk
- D. Carrying out a risk response action to respond to a particular risk

Correct Answer: *D*

Which is a benefit of using PRINCE2?

- A. Is a method specifically designed for technical projects
- B. Provides for the efficient and economic use of management time
- C. Includes many of the proven planning techniques, such as critical path analysis
- D. Can be used to manage both projects and programmes

Correct Answer: *B*

Which is a task of product-based planning?

- A. Design the plan
- B. Create the product flow diagram
- C. Analyze the risks
- D. Prepare the schedule

Correct Answer: *B*

Topic 2 - Volume B

What do acceptance criteria identify?

- A. The approach that will be used to prove whether the project's products have been completed
- B. A measureable improvement resulting from a project outcome
- C. The measureable definitions of the attributes for a set of products to be acceptable to key stakeholders
- D. The project controls set up during the process Initiating a Project

Correct Answer: *C*

Question #2

Topic 2

What theme provides all management levels within the project management team with mechanisms for monitoring and control?

- A. Progress
- B. Change
- C. Organization
- D. Quality

Correct Answer: *A*

Question #3

Topic 2

Which is a responsibility of a Team Manager?

- A. Producing Highlight Reports for the Project Manager
- B. Reviewing the status of the stage
- C. Setting Work Package tolerances
- D. Ensuring delivery of products in the Managing Product Delivery process

Correct Answer: *D*

Question #4

Topic 2

Identify the missing word in the following sentence: A purpose of the [?] theme is to control any unacceptable deviations from the project's objectives.

- A. Change
- B. Plans
- C. Progress
- D. Risk

Correct Answer: *C*

How is a Benefits Review Plan used in the Closing a Project process?

- A. Checked for inclusion of activities to confirm those benefits which cannot be measured until after project closure
- B. To capture the baseline measures against which to assess benefits
- C. To capture side-effects (beneficial or adverse) identified during post-project benefits reviews
- D. To gain approval for the post-project activities and transfer responsibility to corporate or programme management

Correct Answer: A

Identify the missing words in the following sentence. A Change Authority may be given a [?] to enable it to finance new requirements.

- A. change budget
- B. cost tolerance
- C. risk budget
- D. scope tolerance

Correct Answer: A

Which is a purpose of a Lessons Report?

- A. Improve the project management method for future projects
- B. Detail open issues and risks that need to be managed after the project has closed
- C. Compare the actual performance of the final stage against its plan
- D. Provide a summary of the benefits realized during the project

Correct Answer: A

During the Initiating a Project process, which product is updated to incorporate the estimated time and costs from the Project Plan?

- A. Project Product Description
- B. Business Case
- C. Project Brief
- D. Project mandate

Correct Answer: *B*

Which describes a risk event?

- A. The area of uncertainty in terms of the threat or opportunity
- B. The derivation or sources of a potential risk to the project
- C. The achievement of a milestone on the Project Plan
- D. The sequence of events and actions that will be put in place if a risk occurs

Correct Answer: *A*

What product defines the reporting requirements between the Project Manager and Team Manager?

- A. Project Brief
- B. Product Description
- C. Team Plan
- D. Work Package

Correct Answer: *D*

Which PRINCE2 principle helps to address a concern that the project team may NOT have worked on a similar project?

- A. Defined roles and responsibilities
- B. Learn from experience
- C. Manage by exception
- D. Focus on products

Correct Answer: *B*

What product should be used to confirm the version number of all products in a particular stage?

- A. Issue Register
- B. Product Status Account
- C. Product Description
- D. Configuration Item Record

Correct Answer: *B*

In what product should the quality criteria for a specialist product be recorded?

- A. Quality Management Strategy
- B. Quality Register
- C. Product Description
- D. Project Product Description

Correct Answer: *C*

Which is a purpose of the Risk theme?

- A. Establish a method for the implementation of continuous improvement during the project
- B. Identify, assess and control problems that have occurred
- C. Provide the Project Board with a time-driven control to capture all project risks
- D. Establish a cost-effective procedure to identify, assess and control risks

Correct Answer: *D*

Which is a purpose of an Exception Plan?

- A. Show the reason for the tolerance deviation from a Stage Plan or Project Plan
- B. Reduce the number of exception assessments, by agreeing a budget to cover the costs of any requests for change
- C. Identify the actions required to recover from the effect of a tolerance deviation
- D. Define the changes which are within the scope of the change budget

Correct Answer: *C*

Which is a true statement about management stages and technical stages?

- A. Technical stages can overlap but management stages CANNOT
- B. Management stages are the responsibility of the Project Manager, technical stages are NOT
- C. Technical stages create products, management stages do NOT
- D. Management stages require quality control, technical stages do NOT

Correct Answer: *A*

Identify the missing words in the following sentence. The purpose of the Starting up a Project process is as much about [?] as it is about requesting authorization to initiate viable projects,

- A. producing an achievable Project Plan
- B. preventing poorly-conceived projects from ever being initiated
- C. obtaining approval from all stakeholders
- D. setting up the required project controls

Correct Answer: *B*

Which role is responsible for specifying the project benefits?

- A. Corporate or programme management
- B. Executive
- C. Senior User(s)
- D. Project Manager

Correct Answer: *C*

Which is an objective of the Controlling a Stage process?

- A. Prepare a Stage Plan for the next stage
- B. Obtain approvals for completed products
- C. Prevent scope creep' by monitoring products for uncontrolled change
- D. Make arrangements to address all open issues and risks, with follow-on action recommendations

Correct Answer: *C*

Which is an objective of the Starting up a Project process?

- A. Approve all Product Descriptions prior to project initiation
- B. Obtain approval from corporate or programme management for the Communication Management Strategy
- C. Prevent projects with unrealistic delivery dates from being initiated
- D. Confirm that there is a valid method in place to measure the expected project benefits

Correct Answer: *C*

Which is a purpose of a Risk Register?

- A. Capture risks that may occur during the project
- B. Record how risk management activities will be undertaken on the project
- C. Record the risk tolerance for the project
- D. Capture issues which are impacting on the delivery of the project objectives

Correct Answer: *A*

What product forms the contract' between the Project Board and the Project Manager?

- A. Project Brief
- B. Project Initiation Documentation
- C. Project mandate
- D. Project Plan

Correct Answer: *B*

Which activity takes place within the Managing a Stage Boundary process?

- A. Produce Highlight Reports
- B. Take corrective action within the limits of a stage's tolerance
- C. Produce an Exception Plan
- D. Authorize a Stage Plan for the next stage

Correct Answer: *C*

Which is created during the Starting up a Project process?

- A. Project mandate
- B. Project management team role descriptions
- C. Communication Management Strategy
- D. Quality Register

Correct Answer: *B*

Which is a purpose of a Configuration Management Strategy?

- A. Provide a record of each configuration item and any important relationships between them
- B. Define how the products and their versions will be identified
- C. Define whether a project will use a risk budget
- D. Identify who will set up the Quality Register

Correct Answer: *B*

What takes place during the Closing a Project process?

- A. The post-project benefits reviews are performed
- B. Ownership of the project's products is transferred to the customer
- C. An End Stage Report is prepared for the final stage
- D. The project closure notification is reviewed and approved

Correct Answer: *B*

Which characteristic of a project reflects that there are different perspectives and motivations for customers and suppliers?

- A. Change
- B. Cross-functional
- C. Unique
- D. Risk

Correct Answer: *B*

Which is a purpose of a Project Brief?

- A. Enable the assembly of the project mandate
- B. Describe the reporting requirements of the various layers of management involved with the project
- C. Describe how changes to products will be controlled
- D. Provide a solid basis for the initiation of the project

Correct Answer: *D*

Who carries out audits that are independent of the project?

- A. Quality assurance
- B. Project Assurance
- C. Project Support
- D. Project Manager

Correct Answer: *A*

Which is a typical core activity within configuration management?

- A. Assessment
- B. Communication
- C. Quality control
- D. Status accounting

Correct Answer: *D*

Which is an objective of the Directing a Project process?

- A. Review and approve a project mandate
- B. Ensure corporate or programme management has an interface to the project
- C. Define how risks, issues and changes will be managed
- D. Obtain approval for completed products

Correct Answer: *B*

Which is NOT undertaken during the Initiating a Project process?

- A. Review why the project is needed
- B. Identify if the project is sufficiently aligned with corporate objectives
- C. Show how the outcome is to be achieved
- D. Appoint an Executive and Project Manager

Correct Answer: D

Which is an objective of the Managing a Stage Boundary process?

- A. Understand what has gone well and what can help the next stage
- B. Review and approve the next Stage Plan
- C. Assure the Project Board that all project products have been completed and approved
- D. Prepare an Exception Report to advise the Project Board of a forecast deviation from tolerance

Correct Answer: A

Which is a purpose of an End Stage Report?

- A. Summarize progress to enable the Project Board to decide what action to take next
- B. Summarize how the project performed against the version of the Project Initiation Documentation used to authorize it
- C. Provide the detailed analysis of a deviation and offer options for the way to proceed
- D. Provide a plan for the next stage of the project

Correct Answer: A

When should the Project Board refer to corporate or programme management for a decision?

- A. The stage requires resources
- B. It is forecast that project level tolerance will be exceeded
- C. The Senior Supplier or Senior User needs to be changed
- D. Any request for change needs to be approved

Correct Answer: *B*

When considering how long the project stages should be, which might be a reason for one stage to be longer than others?

- A. A substantial amount of the project budget is to be spent
- B. More human resources are required than in other stages
- C. The risk is lower
- D. No changes to the project management team are envisaged

Correct Answer: *C*

Which is NOT included in the PRINCE2 definition of a project?

- A. A project is a temporary organization
- B. A project's purpose is to deliver one or more business products
- C. A project is part of business as usual'
- D. A project is based on an agreed Business Case

Correct Answer: *C*

Identify the missing word(s) in the following sentence. Quality assurance provides assurance to the [?] that the project is being conducted appropriately whilst

Project Assurance provides the same assurance to all the project's stakeholders.

- A. Project Manager
- B. Executive
- C. corporate or programme management organization
- D. Supplier groups

Correct Answer: *C*

Which does a Project Manager produce to define and control the work to be done?

- A. Configuration Item Record
- B. Stage scope tolerance
- C. Team Plan
- D. Work Package

Correct Answer: *D*

What product identifies the management stages and other major control points in a project?

- A. Business Case
- B. Project Plan
- C. Work Package
- D. Project Brief

Correct Answer: *B*

Which describes risk probability?

- A. Level of risks which the project can tolerate before escalating to the Project Board
- B. Probable effect on the project delivering its objectives
- C. Timeframe within which the risk may occur
- D. A measure of the likelihood of the risk occurring

Correct Answer: *D*

Which should be used to document any uncompleted work that needs to be done to a project product after the project has closed?

- A. Off-specifications
- B. Follow-on action recommendations
- C. Issue Register
- D. Risk Register

Correct Answer: *B*

What should influence the Project Board's decision whether to delegate its Project Assurance responsibilities?

- A. The preference of the Project Manager
- B. Having insufficient authority to perform the role
- C. Having insufficient time to perform the role
- D. The need to involve key stakeholders on the project management team

Correct Answer: *C*

Which is NOT a requirement of a Stage Plan?

- A. Produced to an appropriate level of detail to enable day-to-day control
- B. Produced near to the end of the previous management stage
- C. Approved and signed-off by Project Assurance
- D. Approved at the end of a management stage

Correct Answer: *C*

In which product does a Project Manager define the time and cost tolerances for the work to be done by a Team Manager?

- A. Product Description
- B. Team Plan
- C. Work Package
- D. Stage Plan

Correct Answer: *C*

Which is an objective of the Closing a Project process?

- A. Review and approve the plan for project closure
- B. Review the performance of the project against its baseline
- C. Perform any post-project reviews
- D. Create a Benefits Review Plan

Correct Answer: *B*

Which product documents the information needed to demonstrate continued business justification?

- A. Business Case
- B. Communication Management Strategy
- C. Project Product Description
- D. Quality Management Strategy

Correct Answer: *A*

Which aspect of project performance must be managed to avoid misunderstandings on what the project is to deliver?

- A. Timescale
- B. Scope
- C. Risk
- D. Costs

Correct Answer: *B*

Which statement about risks is FALSE?

- A. A risk that could have a positive impact on a project's objectives is known as an opportunity
- B. A risk that could have a negative impact on a project's objectives is known as a threat
- C. A risk that a project's product is incomplete is known as an off-specification
- D. A risk is an uncertain event that, should it occur, will have an effect on a project's objectives

Correct Answer: *C*

Which is NOT a purpose of a Benefits Review Plan?

- A. Define the period over which the cost-benefit analysis will be based
- B. Describe how to measure the performance of the project's products in operational use
- C. Define the scope, timing and ownership of the benefit reviews required
- D. Describe how to measure and confirm any benefits that are to be realised after the project is closed

Correct Answer: A

During the Managing a Stage Boundary process, what is reviewed and updated to provide the information needed by the Project Board for assessing the continuing viability of the project?

- A. Benefits Review Plan
- B. Product Status Account
- C. Business Case
- D. Project Plan

Correct Answer: C

Which is one of the six aspects of project performance that needs to be managed?

- A. Progress
- B. Change
- C. Risk
- D. Security

Correct Answer: C

Which role is part of the project management team?

- A. Change Authority
- B. Quality assurance
- C. Stakeholder
- D. Corporate or programme management

Correct Answer: *A*

Identify the missing words in the following sentence.

A problem/concern, a request for change and [?] are the three types of issue.

- A. a constraint
- B. a deviation from tolerance
- C. an off-specification
- D. a threat

Correct Answer: *C*

Which product describes the roles and responsibilities for achieving the effective management of anticipated threats and opportunities in a project?

- A. Quality Management Strategy
- B. Risk Management Strategy
- C. Communication Management Strategy
- D. Configuration Management Strategy

Correct Answer: *B*

Which document should record the agreed amount of risk budget for a project?

- A. Project Brief
- B. Project Plan
- C. Risk Management Strategy
- D. Risk Register

Correct Answer: *B*

Identify the missing word(s) in the following sentence.

Following initiation, the Controlling a Stage process is used to manage and control each [?] of a project.

- A. technical stage
- B. benefit
- C. management stage
- D. Team Plan

Correct Answer: *C*

Which is a purpose of the Managing a Stage Boundary process?

- A. Provide the Project Board with sufficient information for approving the next stage
- B. Approve the next Stage Plan
- C. Review and close any risks and issues identified during the previous stage
- D. Control the link between the Project Manager and the Team Manager(s)

Correct Answer: *A*

Which is one of the three levels of plan in PRINCE2?

- A. Benefits Review Plan
- B. Programme Plan
- C. Team Plan
- D. Project Brief

Correct Answer: C

Which of the following statements about quality assurance and Project Assurance is true?

- A. Project Assurance is the responsibility of the corporate organization; quality assurance is the responsibility of the Project Board
- B. Project Assurance is independent of the Project; quality assurance is only independent of the Project Manager
- C. Project Assurance may be delegated within a project; quality assurance must be undertaken by the Project Board
- D. Project Assurance ensures compliance to standards within the project environment; quality assurance ensures compliance across the organization

Correct Answer: D

Which statement is true for ALL project stakeholders?

- A. Internal to the corporate organization
- B. May either affect or be affected by the project
- C. Review the Communication Management Strategy
- D. Support the project

Correct Answer: B

Which is a type of issue?

- A. An expected dis-benefit
- B. An off-specification
- C. A project outcome
- D. A scope tolerance

Correct Answer: *B*

Which is a purpose of the Starting up a Project process?

- A. Prevent poorly conceived projects from ever being initiated
- B. Ensure the communication requirements of all stakeholders are documented
- C. Learn lessons from this project
- D. Document how changes required by corporate or programme management will be reviewed

Correct Answer: *A*

Which process is used by a Team Manager to coordinate work on one or more of the project's products?

- A. Initiating a Project
- B. Controlling a Stage
- C. Managing a Stage Boundary
- D. Managing Product Delivery

Correct Answer: *D*

Which is NOT a recommended quality review team role?

- A. Administrator
- B. Chair
- C. Producer
- D. Reviewer

Correct Answer: *C*

What is the collective name for individuals or groups who may be affected by a project?

- A. Customers
- B. Project Support
- C. Stakeholders
- D. Team members

Correct Answer: *C*

What process provides the information required to decide whether to authorize the delivery of a project?

- A. Directing a Project
- B. Initiating a Project
- C. Managing Product Delivery
- D. Starting up a Project

Correct Answer: *B*

Identify the missing words in the following sentence.

The Team Manager should check the [?] for any interfaces that must be maintained while developing products.

- A. Project Product Description
- B. Project Plan
- C. Checkpoint Report
- D. Work Package

Correct Answer: *D*

Which is a purpose of the Organization theme?

- A. Ensure that the project organization structure will enable the project to deliver the business benefits in the required time frame
- B. Define accountability within the project
- C. Identify risk owners for the project
- D. Define the quality methods and responsibilities for the management of the project

Correct Answer: *B*

If Work Package tolerance is forecast to be exceeded, to whom should the Team Manager report?

- A. Corporate management
- B. Project Board
- C. Project Assurance
- D. Project Manager

Correct Answer: *D*

Which of the following take place before the initiation of a project?

1. Appoint the Executive
2. Capture requirements
3. Develop the Project Brief
4. Develop the detailed Business Case

A. 1, 2, 3

B. 1, 2, 4

C. 1, 3, 4

D. 2, 3, 4

Correct Answer: A

Which is a valid statement about the Project Support role?

- A. Can be performed by the Project Manager
- B. Is an optional role for a PRINCE2 project
- C. Produces Checkpoint Reports for the Project Manager
- D. Can be combined with the Project Assurance role

Correct Answer: A

Identify the missing words in the following sentence.

A benefit of adopting PRINCE2 is that it can be applied to [?] - and can easily be implemented alongside specialist techniques.

- A. any type of project
- B. programmes and projects
- C. all types of programmes
- D. business as usual

Correct Answer: A

Which is NOT confirmed during the Initiating a Project process?

- A. How the management and specialist products of the project should be baselined
- B. How the method will be tailored for the size and complexity of the project
- C. Whether the expected benefits have been achieved
- D. Who will make decisions on any changes during the project

Correct Answer: *C*

Where should the names of those who are to approve a product be recorded?

- A. Product Status Account
- B. Product Description
- C. Configuration Item Record
- D. Checkpoint Report

Correct Answer: *B*

Which theme defines the accountability for realization of the project's benefits?

- A. Plans
- B. Progress
- C. Organization
- D. Quality

Correct Answer: *C*

Which enables the project's products and all interdependencies to be clearly identified and documented?

- A. Product breakdown structure
- B. Quality Management Strategy
- C. Product-based planning technique
- D. Quality review technique

Correct Answer: *C*

Which should be funded from a change budget?

- A. The Starting up a Project process
- B. A fallback plan
- C. An agreed change to the scope of a project
- D. A change to a plan, within allocated tolerances, due to poor estimating

Correct Answer: *C*

Which is a true statement about acceptance criteria?

- A. Acceptance criteria are used to produce the customer's quality expectations
- B. Acceptance criteria are less specific and precise than customer's quality expectations
- C. Once agreed, acceptance criteria CANNOT be changed
- D. Acceptance criteria should be agreed between the customer and the supplier

Correct Answer: *D*

Identify the missing words in the following sentence.

When planning the next stage, the Project Manager needs to review and, if necessary, update the [?] with regard to external resources or suppliers.

- A. Configuration Item Records
- B. Business Case
- C. Project Brief
- D. project management team and/or role descriptions

Correct Answer: *D*

A product can NOT be supplied to meet all of the requirements in its baselined Product Description. What first action should be taken?

- A. Raise a request for change
- B. Raise an off-specification
- C. Write an Exception Report
- D. Amend the Work Package

Correct Answer: *B*

Which of the following are objectives of the Directing a Project process?

1. Ensure corporate or programme management has an interface to a project
2. Ensure that work on products allocated to a team is authorized
3. Ensure there is authority to initiate a project
4. Ensure that a project remains viable

- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3, 4
- D. 2, 3, 4

Correct Answer: *C*

What theme establishes the mechanisms to judge whether a project is worthwhile investing in?

- A. Plans
- B. Business Case
- C. Risk
- D. Quality

Correct Answer: *B*

Which statement applies to Stage Plans?

- A. Always have the same duration as the Project Plan
- B. Are produced at the same time as the Project Initiation Documentation
- C. Assist the Project Manager in the day-to-day running and control of the project
- D. Provide a baseline against which the Project Board monitor overall progress

Correct Answer: *C*

Which is NOT a benefit of using PRINCE2?

- A. Defines specific leadership, motivational skills and other interpersonal skills required
- B. Can be applied to any type of project
- C. Promotes learning and continuous improvement
- D. Defines a thorough but economical structure of reports

Correct Answer: *A*

Which is NOT a PRINCE2 principle?

- A. Learn from experience
- B. Customer/supplier environment
- C. Defined roles and responsibilities
- D. Continued business justification

Correct Answer: *B*

Which is a purpose of the Directing a Project process?

- A. Provide the information required to confirm if it is worthwhile to initiate a project
- B. Enable overall control of a project to be exercised by the Project Board
- C. Establish the level of control required by the Project Board after initiation
- D. Provide sufficient information so that the current stage can be reviewed and the next Stage Plan approved

Correct Answer: *B*

Which products, identified when creating a product breakdown structure, should each have a corresponding entry in the Risk Register?

- A. Those that have been completed, but have NOT been quality checked
- B. Those that have been broken down into sub-products
- C. Those to be created outside the scope of the project
- D. Those dependent on more than one other product

Correct Answer: *C*

What is used to identify any organization or interested party who needs to be informed of project closure?

- A. Configuration Management Strategy
- B. Project management team structure
- C. Communication Management Strategy
- D. Project Brief

Correct Answer: *C*

Which describes a risk effect?

- A. The uncertainty expressed as a negative or favourable occurrence
- B. The issue which is affecting the project and has resulted in a risk
- C. The impact(s) on the project objectives should the threat or opportunity occur
- D. The change in the status of a risk in response to actions taken to control it

Correct Answer: *C*

What is a purpose of a Benefits Review Plan?

- A. Provide information regarding unfinished work to the group which will support the project's products in their operational life
- B. Give a detailed analysis of only those benefits that were realized before the project closed
- C. Document the justification for undertaking the project, based on the estimated costs versus the anticipated benefits
- D. Provide details of the time and effort needed to carry out the planned benefits reviews

Correct Answer: *D*

Identify the missing word(s) in the following sentence.
During a quality review meeting [?] any identified defects.

- A. a solution should be designed for
- B. an issue should be created for
- C. the agreed actions should be recorded for
- D. the chair will approve the solution to

Correct Answer: *C*

Which may be funded from a risk budget?

- A. Capturing identified threats and opportunities in the Risk Register
- B. Specific management responses to a project's threats and opportunities
- C. Producing risk summaries for inclusion in Highlight Reports
- D. Any remaining open risks after the project has been closed

Correct Answer: *B*

Which is a PRINCE2 time-driven control?

- A. End Stage Report
- B. Project Brief
- C. Project Initiation Documentation
- D. Checkpoint Report

Correct Answer: *D*

Which risk response type is a recommended response to both an opportunity and a threat?

- A. Avoid
- B. Reduce
- C. Share
- D. Reject

Correct Answer: *C*

Which is a purpose of the Controlling a Stage process?

- A. Assign work to be done and take corrective action to ensure that the stage remains within tolerance
- B. Provide a fixed reference point at which acceptance for the project product is confirmed
- C. Enable the Project Board to be provided with sufficient information to authorize the next stage
- D. Enable the organization to understand the work that needs to be done to deliver the project's products

Correct Answer: *A*

Which of the following is NOT part of quality control?

- A. Maintaining the documentation that records the approval of products
- B. Checking that the project's direction and management are adequate for the nature of the project
- C. Obtaining acceptance of the project product from relevant stakeholders
- D. Implementing the relevant quality methods and responsibilities

Correct Answer: *B*

Identify the missing product in the following sentence.

When assessing an issue during the Controlling a Stage process, the [?] provides essential information to evaluate the viability of the project.

- A. Project Brief
- B. Benefits Review Plan
- C. Project Initiation Documentation
- D. Configuration Management Strategy

Correct Answer: *C*

Which role does NOT set tolerances?

- A. Corporate or programme management
- B. Project Board
- C. Change Authority
- D. Project Manager

Correct Answer: *C*

Which PRINCE2 principle is supported by the setting of tolerances for the three levels of plan?

- A. Manage by stages
- B. Manage by exception
- C. Continued business justification
- D. Learn from experience

Correct Answer: *B*

Question #1*Topic 3*

Which is a purpose of a Lessons Log?

- A. Note any lessons that are raised in Checkpoint Reports
- B. Record that corrective action is being taken
- C. Escalate lessons to the Project Board
- D. Raise improvements with Project Assurance

Correct Answer: *A*

Question #2*Topic 3*

What theme estimates the cost of delivering the project?

- A. Business Case
- B. Change
- C. Plans
- D. Progress

Correct Answer: *C*

Question #3*Topic 3*

Which of the following are typical core activities within configuration management?

1. Planning
2. Risk assessment
3. Verification and audit
4. Identification

- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3, 4
- D. 2, 3, 4

Correct Answer: *C*

Why would the Project Manager escalate an issue to the Project Board?

- A. The Project Board is responsible for determining the priority of all issues
- B. Direction is required on the best response for preventing the issue from occurring
- C. The issue is forecast to cause a deviation beyond stage tolerance and advice is required
- D. Escalating issues is a means of providing the Project Board with a regular update on their status

Correct Answer: *C*

Which is a purpose of the Directing a Project process?

- A. Create and authorize the project mandate
- B. Ensure that work on products allocated to the team is authorized and agreed
- C. Control the day-to-day running of the project
- D. Delegate day-to-day management of the project to the Project Manager

Correct Answer: *D*

Which is NOT one of the levels of plan recommended by PRINCE2?

- A. Benefits Review Plan
- B. Project Plan
- C. Stage Plan
- D. Team Plan

Correct Answer: *A*

Question #7

Topic 3

In which product would you find a product's quality tolerance defined?

- A. Product Description
- B. Quality Management Strategy
- C. Quality Register
- D. Configuration Item Record

Correct Answer: *A*

Question #8

Topic 3

Which is NOT a true statement about the Managing a Stage Boundary process?

- A. It provides sufficient information for the Project Board to review the success of the current stage
- B. It is used to create an Exception Plan if requested by the Project Board
- C. It provides a fixed point at which acceptance of the project product is confirmed
- D. It is executed at, or close to, the end of each management stage, except the final one

Correct Answer: *C*

Question #9

Topic 3

Which is NOT obtained from a product's Product Description?

- A. The product's quality criteria
- B. Who will approve the product
- C. The quality method to be used
- D. The development method to be used

Correct Answer: *D*

Which is the Change Authority role permitted to authorize?

- A. Risks to the project
- B. Adjustments to the limits on the change budget
- C. Changes to stage tolerance
- D. Changes to the project that do not exceed a defined budget

Correct Answer: *D*

Which does the Executive need to ensure is in place before the project is initiated?

- A. All Work Packages are authorized
- B. An understanding of how the project will contribute to corporate objectives
- C. The Project Plan has been approved
- D. The Project Initiation Documentation is complete

Correct Answer: *B*

Which is a purpose of the Quality theme?

- A. Establish how the project will ensure that all products created meet their requirements
- B. Establish quality assurance to maintain the quality management system
- C. Identify all the products of the project to ensure the scope has been adequately defined
- D. Determine the communication needs of the organization's quality assurance function

Correct Answer: *A*

Which is an objective of the Initiating a Project process?

- A. Develop the corporate quality management system as part of the Project Initiation Documentation
- B. Prepare the plans for the subsequent stages
- C. Summarize how the organization's project management method will be tailored for the project
- D. Request authority from corporate management to deliver the project

Correct Answer: C

Which of the following are true statements about a Project Brief?

1. Used to provide a foundation for the Initiating a Project process
2. Created in the Starting up a Project process
3. Used by the Project Board to make an assessment of a project's progress
4. Used as the basis of the Project Initiation Documentation

- A. 1, 2, 3
- B. 1, 2, 4
- C. 1, 3, 4
- D. 2, 3, 4

Correct Answer: B

Which of the following describes a use of a Configuration Item Record?

- A. To record how changes to a product will be controlled
- B. To provide information on the approval procedure for the Work Package
- C. To record the history of a product
- D. To pass responsibility for the delivery of a product to a Team Manager

Correct Answer: C

Identify the missing words in the following sentence.

At the end of a stage, the [?] should be used to check whether there is a requirement to send copies of the End Stage Report to external interested parties.

- A. Stage Plan
- B. Communication Management Strategy
- C. Follow-on action recommendations
- D. Quality Management Strategy

Correct Answer: *B*

Identify the missing words in the following sentence.

At an agreed frequency, a Team Manager will send a [?] to the Project Manager.

- A. Highlight Report
- B. Product Status Account
- C. Checkpoint Report
- D. Work Package

Correct Answer: *C*

What product records any time tolerances agreed between the Project Manager and Team Manager?

- A. Product Description
- B. Work Package
- C. Project Initiation Documentation
- D. Stage Plan

Correct Answer: *B*

Which is part of quality control?

- A. Document the project's acceptance criteria in the Project Product Description
- B. Define the quality responsibilities of those involved in the production of the products
- C. Produce quality records to show that the planned quality activities have been carried out
- D. Maintain the corporate organization's quality management system

Correct Answer: C

What product is used to maintain a record of those who have an interest in the project and their information requirements?

- A. Project Plan
- B. Communication Management Strategy
- C. Project Brief
- D. Project Product Description

Correct Answer: B

  **daaniel** 2 years, 2 months ago

Because in the 2017 version of 'Managing Successful Projects' the term 'Communication Management Strategy' is never mentioned, I am in doubt of the validity of this mock exam. Does anybody know more about this? In the current version Communication Management Approach is mentioned.

upvoted 1 times

Who should use the information in a Lessons Report to refine, change and improve the standards within a quality management system?

- A. Corporate group
- B. Project Board
- C. Project Assurance
- D. Executive

Correct Answer: A

Which role is part of the Project Board?

- A. Corporate or programme management
- B. Risk owner
- C. Project Manager
- D. Senior Supplier

Correct Answer: *D*

Which describes risk appetite?

- A. An organization's unique attitude towards risk-taking
- B. The risks to the expected benefits
- C. A common set of risk categories, risk scales and evaluation techniques
- D. The budget set aside for potential changes to the scope of the project

Correct Answer: *A*

Which is a purpose of an Issue Report?

- A. Provide the status of all issues in a Work Package
- B. Document an issue that needs to be handled formally
- C. Provide the status of all the issues in a stage
- D. Notify the Project Manager of all new issues in a Work Package

Correct Answer: *B*

Which is a purpose of the Closing a Project process?

- A. Authorize the final stage of the project
- B. Confirm that all benefits defined in the Business Case have been achieved
- C. Recognize whether objectives set out in the original Project Initiation Documentation have been achieved
- D. Delegate day-to-day management of the end of the project to the Project Manager

Correct Answer: C

Identify the missing words in the following sentence.

Configuration management typically includes [?] as one of the five core activities.

- A. exception planning
- B. risk assessment
- C. stakeholder engagement
- D. status accounting

Correct Answer: D

Which is performed as part of the recommended risk management procedure?

- A. Allocation of a budget to investigate issues facing the project
- B. Review of risk management practices to ensure that they are performed effectively
- C. Sending of information about risks to the project to project stakeholders
- D. Resolution of conflicts between the project and the programme board

Correct Answer: C

Which theme addresses the need to have a strategy for communicating with stakeholders?

- A. Quality
- B. Organization
- C. Plans
- D. Progress

Correct Answer: *B*

Which project characteristic suggests that projects should have a defined start and a defined end?

- A. Change
- B. Temporary
- C. Cross-functional
- D. Risk

Correct Answer: *B*

Identify the missing word in the following sentence.

The PRINCE2 method addresses project management with four integrated elements: principles, themes, [?] and tailoring PRINCE2 to the project environment.

- A. activities
- B. processes
- C. products
- D. quality

Correct Answer: *B*

Which project management team member represents the interest of those who will operate the project's products to realize the benefits after the project is complete?

- A. Executive
- B. Senior User
- C. Senior Supplier
- D. Project Manager

Correct Answer: *B*

Which is a true statement about time-driven controls?

- A. Time-driven controls are used for monitoring the progress of Work Packages and management stages
- B. Time-driven controls take place when specific events happen
- C. Time-driven controls are produced at the end of a stage
- D. An Exception Report is a time-driven control

Correct Answer: *A*

What theme defines and implements the means by which the project will verify that products meet business requirements?

- A. Business Case
- B. Change
- C. Progress
- D. Quality

Correct Answer: *D*

Which is a Benefits Review Plan used to assess?

- A. How the project's products have performed when in operational use
- B. The effectiveness of the project strategies
- C. The progress of the project against its plans
- D. The suitability of the project management team structure and membership

Correct Answer: A

What needs to be in place to ensure effective issue and change control?

- A. Configuration management system
- B. Manage by exception
- C. Quality planning
- D. Information needs for stakeholders

Correct Answer: A

Which is a purpose of the Initiating a Project process?

- A. Decide if it is worthwhile to initiate a project
- B. Decide on the project approach
- C. Establish solid foundations for a project
- D. Identify the number of Work Packages required

Correct Answer: C

Why does PRINCE2 recommend three different levels of plans?

- A. To cover initiation, specialist work and exception situations
- B. To provide appropriate detail to each of the different levels of management within the project
- C. As an allowance for initiation, product delivery and project closure
- D. To match the different aspects of the product-based planning technique

Correct Answer: *B*

What theme provides the justification for the project?

- A. Quality
- B. Plans
- C. Progress
- D. Business Case

Correct Answer: *D*

Which product records any project outcomes perceived as negative by stakeholders?

- A. Business Case
- B. Project Plan
- C. Communication Management Strategy
- D. Project Product Description

Correct Answer: *A*

Which product is used by the Project Manager to authorize work?

- A. Team Plan
- B. Stage Plan
- C. Work Package
- D. Product Description

Correct Answer: C

What do customer's quality expectations identify?

- A. Standards that must be used in order to meet the level of quality needed
- B. Skills required to develop the project product
- C. Measurable definitions of the attributes required for a set of products to be acceptable to the customer
- D. Reviewer names for each product

Correct Answer: A

Who does the Team Manager report to and take direction from?

- A. Project Board
- B. Project Assurance
- C. Project Manager
- D. Project Support

Correct Answer: C

Identify the missing words in the following sentence.

The [?] should include representation to satisfy the interests of the three primary categories of stakeholders affected by a PRINCE2 project.

- A. Corporate or programme management
- B. Project Board
- C. Team Managers
- D. Project Support

Correct Answer: *B*

What is described as an organization's unique attitude towards risk taking?

- A. Risk appetite
- B. Risk management
- C. Risk evaluation
- D. Risk tolerance

Correct Answer: *A*