

# PARTICIPANT GUIDE

September 20, 2017



Program 17C9006



### NATIONAL INSTITUTE OF CORRECTIONS MISSION

The National Institute of Corrections is a center of learning, innovation and leadership that shapes and advances effective correctional practice and public policy. NIC is fully committed to equal employment opportunity and to ensuring full representation of minorities, women, and disabled persons in the workforce. NIC recognizes the responsibility of every employer to have a workforce that is representative of this nation's diverse population. To this end, NIC urges agencies to provide the maximum feasible opportunity to employees to enhance their skills through on-the-job training, work-study programs, and other training measures so they may perform at their highest potential and advance in accordance with their abilities.

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### **ABOUT THIS PROGRAM**

#### **Format**

**3-hour (approximate) stand-alone training program** featuring 10 subject matter expert practitioner presenters who deliver content featuring effective strategies and successful community reintegration practices they have implemented in various correctional systems.

**5 content segments with a program introduction** which may be delivered as a single training or presented in multiple segments.

### **Training Package**

**DVD Set** - includes a brief program introduction and 5 content segments which can be selected individually on the DVD menu screen or played through as a single program.

**Participant Guide** - includes key content from all program segments and links to additional resources.



**Susan Burke** is the Director of the Utah Division of Juvenile Justice Services, where she oversees the administration of programs and facilities for at-risk and delinquent youths. Prior to joining the division, she was the Assistant Juvenile Court Administrator for the state of Utah, overseeing the integration of evidence-based practices into core probation functions. She has worked on juvenile and criminal justice policy for the Utah Commission on Criminal and Juvenile Justice, and was the Community Coordinator for the Salt Lake Metro Gang Unit. She received her MA from the University of Utah and is a graduate of the American Probation and Parole Association Leadership Institute.



**Greg Crawford** has been a Correctional Program Specialist at the National Institute of Corrections since 2012. His experience also includes over 14 years working in a misdemeanant probation department and at a community-based mental health center. Greg has extensive leadership and criminal justice training as well as a Master's degree in organizational leadership and certificates in organizational development and non-profit leadership from Chapman University. He is also a veteran. His current projects include several veterans initiatives; including managing the Justice Involved Veterans Network (JIVN). His other projects include Dosage Probation and managing the Community Corrections Collaborative Network (CCCN).



**Douglas B. Marlowe,** J.D., Ph.D., is a Senior Scientific Consultant for the National Association of Drug Court Professionals (NADCP), Senior Science & Policy Advisor for Alcohol Monitoring Systems, and a faculty trainer for the Global Institute of Forensic Research. Previously, he was the Chief of Science, Law & Policy for NADCP, the Director of Law & Ethics Research at the Treatment Research Institute, and an Adjunct Associate Professor of Psychiatry at the University of Pennsylvania School of Medicine. A lawyer and clinical psychologist, Dr. Marlowe studies the impact of coercion in substance use disorder treatment, the effects of drug courts and other rehabilitation programs for persons with substance use disorders involved in the justice system, and behavioral treatments for persons with substance use disorders and justice system involvement. He is a Fellow of the American Psychological Association (APA) and the College of Physicians of Philadelphia, and has received proficiency certification in the treatment of psychoactive substance use disorders from the APA College of Professional Psychology. Dr. Marlowe has published over 175 journal articles, monographs, books, and book chapters on the topics of correctional rehabilitation, forensic psychology, and treatment of substance use disorders.



**Scott Taylor** is the Director of the Multnomah County Department of Community Justice in Oregon, which provides adult and juvenile probation, pretrial release detention and parole and juvenile services. Prior to his work with the county, he held several positions within the Oregon Department of Corrections, including Community Corrections Chief, Assistant Director of Correctional Programs, and Assistant Director of Community Corrections. He currently serves on the Governor's Task Force on Public Safety. He is the immediate past president of The American Probation and Parole Association and the Oregon Association of Community Corrections Directors, served on the Governor's Commission on Public Safety, is a consultant to the National Institute of Corrections, Past President of Luke Center for Catalytic Leadership and former Mayor of Canby, Oregon. He holds a Masters of Public Administration degree from Portland State University and Bachelor degrees in Sociology and Police Administration from Washington State University.



**Cara Thompson** is the Evidence-Based Practices Analyst with the Multnomah County Department of Community Justice (DCJ). Thompson assists with evidence-based decisions and with the design and implementation of evidence-based practices within the adult and juvenile divisions. Thompson also acts as a remote contractor with the University of Cincinnati Corrections Institute. Her experience includes providing technical assistance to agencies, project management, training on risk/needs assessments, curricula, and core correctional practices, clinical coaching, implementation, and program evaluations of prison programming and community corrections agencies. Thompson holds a Masters of Criminal Justice from the University of Cincinnati where she is a current doctoral candidate.



Mike Davis currently serves as Chief of the Office of Offender Reentry and Enterprise Development for the Ohio Department of Rehabilitation and Correction (ODRC). It is the responsibility of this office to guide and monitor reentry related programs and initiatives. Designated staff are assigned initiatives including volunteers, family, reentry planning and assessments, housing, offender programming, community partnerships, and offender workforce development. Prior to his current appointment Mike served in several other positions over the course of his career. These positions include: Deputy Warden, Deputy Communications Chief, and Assistant Administrator in the Office of Victim Services. His career in public service also includes acting as the Crime Prevention Coordinator in the Ohio Office of Criminal Justice Services. Mike has a degree in Political Science from Central State University, and a degree in Criminal Justice Administration from Tiffin University. He is a member of the International Leadership Association and represents ODRC on the Ohio Fatherhood Commission.



**Cynthia Mausser** serves as Managing Director of Courts and Community Corrections with the Ohio Department of Rehabilitation and Correction. Mausser graduated from Bowling Green State University in 1988 with a Bachelor's degree in Criminal Justice, and Case Western Reserve University Law School in Cleveland, Ohio in 1991. After admittance into the Ohio Bar in November 1991, Ms. Mausser began her career with the Ohio Public Defender's Office in Prison Legal Services. In 1994, she transferred to the Ohio Department of Rehabilitation and Correction as a Parole Board Hearing Officer, and has served in a variety of positions including Chief Hearing Officer, Parole Board Member, Parole Board Chair, and her current position as Managing Director of Courts and Community Corrections. Mausser is a longstanding member of the Association of Paroling Authorities International (APAI), and is currently serving her second term as APAI's President. She has also participated with the National Institute of Corrections (NIC) in developing new training curriculum for Parole Board Members, Chairs and Executive Directors, and serves as an NIC Trainer and Technical Assistant.



Phil Nunes brings extensive experience totaling 28 years in management and non-profit operations. Phil is the Chief Operating Officer at Alvis, overseeing all state-wide programs operated by Alvis which include: community corrections programs, drug and alcohol, and developmental disabled programs. Phil is also responsible for new program development and projects the agency is engaging with state-wide. Prior to joining Alvis, Phil was the Executive Vice President of Program Operations for Volunteers of America of Greater Ohio which included community corrections programs, veteran programs, affordable housing programs and emergency shelter housing operations. Phil is Immediate Past President of the International Community Corrections Association. Additionally, Phil is Past President of the Ohio Community Corrections. Phil has served on numerous state and national committees and continues to work on many legislative and policy advocacy matters impacting community corrections. Phil is a United States Army Veteran.



**Mack Jenkin's** career in the criminal justice system spans four decades. Jenkins retired as the Chief Probation Officer for San Diego County, where he oversaw a department of more than 1300 staff who provided supervision and services to more than 13,000 adult and 2,500 juvenile offenders. During his career, Jenkins has developed expertise in the use of evidenced-based practices for community supervision, has implemented special supervision programs for domestic violence and sex offenders, and managed reentry programs for juvenile offenders. He has more than 20 years of experience working in drug courts and collaborative justice programs. While Chief in San Diego he chaired both the San Diego County Community Corrections Partnership and the Juvenile justice Coordinating Council. He has served on a number of national boards including the board of directors of the National Association of Drug Court Professionals, and Council of State Governments Justice Center. He has also served on California's Judicial Council's Collaborative Justice Courts Advisory Committee. He also serves on the National DWI Court Task Force, operated by the National Center DWI courts. Chief Jenkins was appointed by California Governor Jerry Brown to the California Council on Mentally III Offenders, and was also appointed to the California Prison Industry Board. Jenkins has been an adjunct instructor in criminal justice and provides training to criminal justice professionals throughout the country on working with drug offenders and collaborative justice programs. Chief Jenkins is currently serving in the capacity of a Senior Policy Advisor with the Council of State Governments Justice Center. He holds a Bachelor's degree in Criminal Justice from the University of California, Irvine and a Master's degree in Criminal Justice from California State University, Long Beach.



**Spurgeon Kennedy** is Vice President of the National Association of Pretrial Services Agencies and former Director of the Office of Strategic Development of the Pretrial Services Agency for the District of Columbia. In that position, Mr. Kennedy helped lead the Agency's strategic planning initiatives and efforts to implement evidence-based practices and innovations. Previously, Mr. Kennedy served as Programs Manager with the U.S. Department of Justice's National Institute of Justice, overseeing the Institute's Breaking the Cycle system-wide drug testing and treatment initiative, and helping to create and implement field tests, demonstration programs, and other applied research. He also served as a Senior Associate with the Pretrial Services Resource Center, a technical assistance provider to and national clearinghouse for information about pretrial services agencies and court processing and jail crowding issues. During his over 35 years in the criminal justice field, Mr. Kennedy has provided technical assistance and support to organizations such as the Office of Justice Programs, the American Bar Association, the National Institute of Corrections, the Annie E. Casey Foundation and the Edna McConnell Clark Foundation. He also has served as a facilitator or training faculty member for various agencies such as the National Association of Pretrial Services Agencies, the American Probation and Parole Association, the National Institute of Corrections, the National Institute of Justice, the Office on Violence against Women, and state pretrial associations in Michigan, Ohio, Florida, Pennsylvania, and California.



### **PROGRAM OBJECTIVES**

- ✓ Illustrate practical application of Risk, Need, Responsivity principles in order to target the highest risk offenders and match the right services to the right people at the right time.
- ✓ Identify effective community reintegration practices including local and statewide examples that are demonstrating marked success.
- ✓ Develop a stakeholder analysis that includes potential community services collaboration and a plan for effective communication and information sharing.

# Community Corrections Collaborative Network (CCCN)

Comprised of the leading associations representing 90,000+ probation, parole, pre-trial and treatment professionals

### Includes:

- American Probation and Parole Association
- Association of Paroling Authorities International
- Federal Probation and Pre-trial Officers Association
- International Community Corrections Association
- National Association of Drug Court Professionals
- National Association of Probation Executives



# **OBJECTIVES**

- ✓ Understand the importance of successful reintegration practices in contributing to safer communities and reduced recidivism.
- ✓ Define the characteristics of successful reintegration for youths and for adults.

# **Criminal Justice Population**

- Total Correctional Population 6,741,000
- Prison (State / Federal) 2,173,800
- Community Supervision 4,650,900 (Probation 3,789,800, Parole 870,000)
- Nearly 12 million people pass through local jails each year.
   Source: BJS, 2016

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# **Successful Community Reintegration**

What does successful community reintegration look like? For adults? For juveniles?	



- **Multnomah County Oregon** applies scientific tools based on Risk, Need, Responsivity principles to reduce recidivism and increase community safety.
- The Ohio Department of Correction and Rehabiltiation has implemeted systemwide strategies and collaborative efforts to improve reintegration outcomes.
- The San Diego County Community Transition Center has implemented successful collaborative efforts to achieve state and local goals of increased reintegration success and reduced recidivism.



# **OBJECTIVES**

- ✓ Define the core principles of Risk, Need, Responsivity.
- ✓ Demonstrate practical application of the principles with reintegrating individuals within Multnomah County, Oregon.



Multnomah County, Oregon is successfully applying scientific tools and strategies based on Risk, Need, Responsivity principles to reduce recidivism and increase community safety.

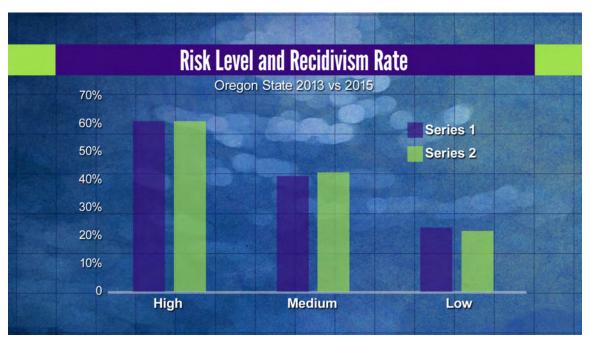
# What is Risk?

### Risk

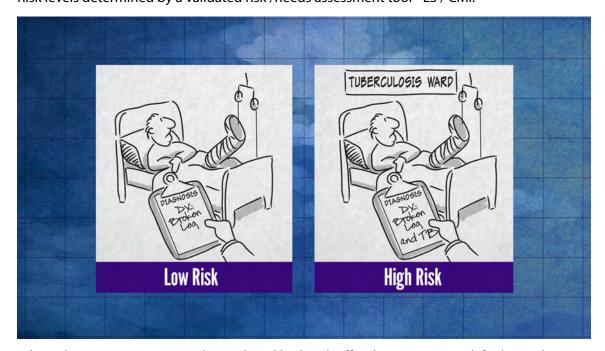
Likelihood that an individual will reoffend.

### **Risk Principle**

Supervision and treatment resources should be directed to those most likely to reoffend.

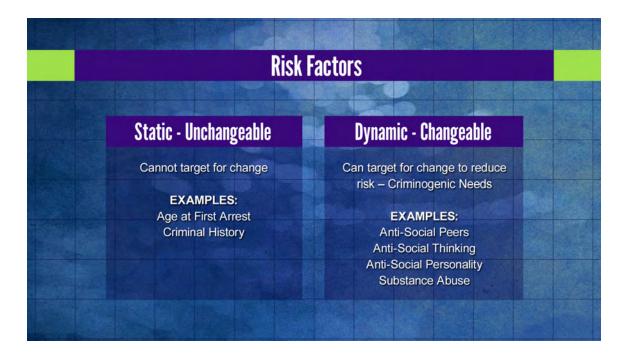


Risk levels determined by a validated risk /needs assessment tool - LS / CMI.



Risk can be contagious. Mixing low-risk and high-risk offenders increases risk for low-risk individuals.





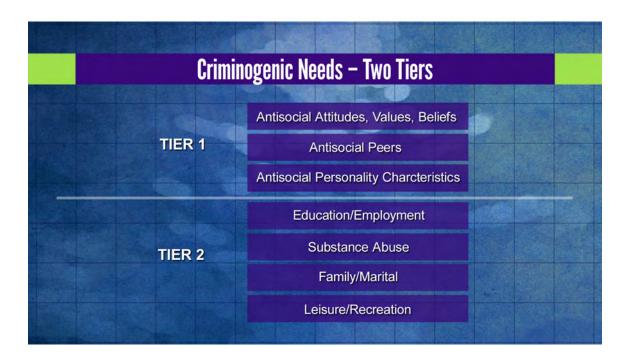
# Risk and Need - Medical Analogy

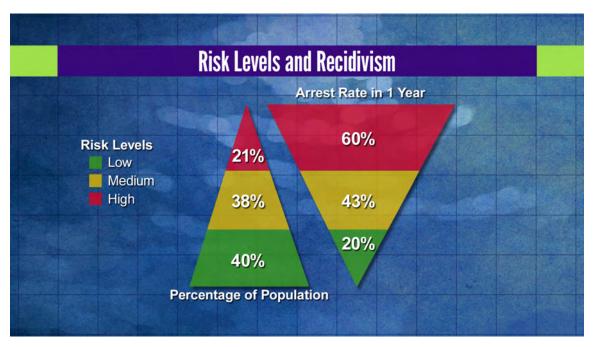
### **Diagnosis (Need)**

WHAT we target

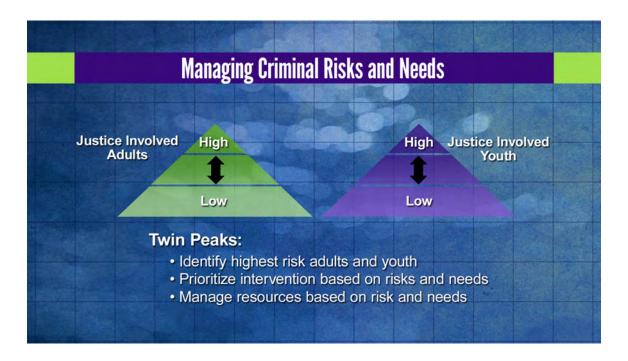
### **Prognosis (Risk)**

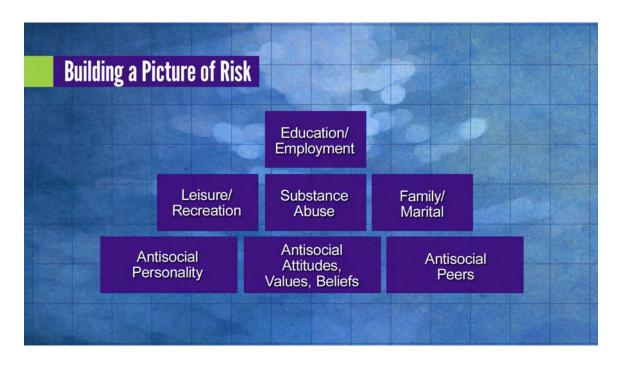
HOW we treat

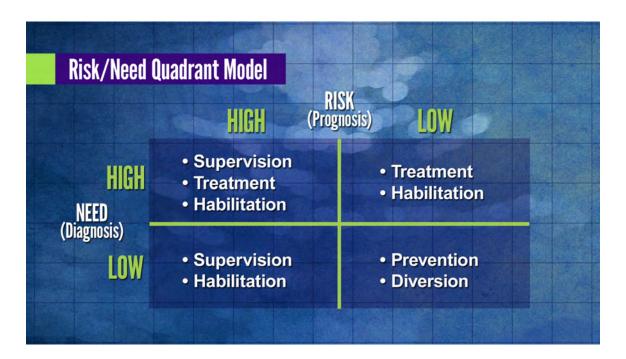




Pyramid on the left shows risk levels for offender population. Upside down pyramid shows recidivism rates for each of those populations. Highest recidivism rates help determine where resources are allocated.







# **Interventions - Supervision**

### May include:

- Frequent visits with a criminal justice professional
- Field visits to home or workplace
- Regular court appearances
- Drug and alcohol testing
- Rewards and sanctions

# **Interventions - Treatment**

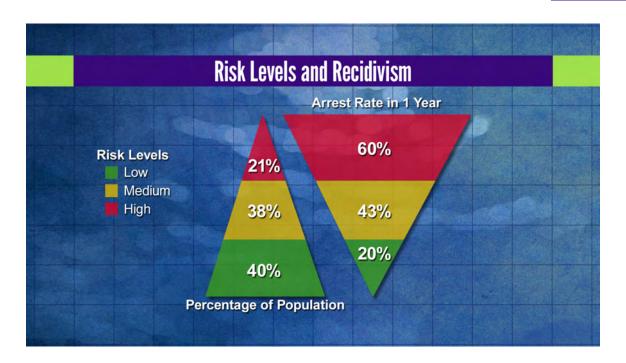
### May include:

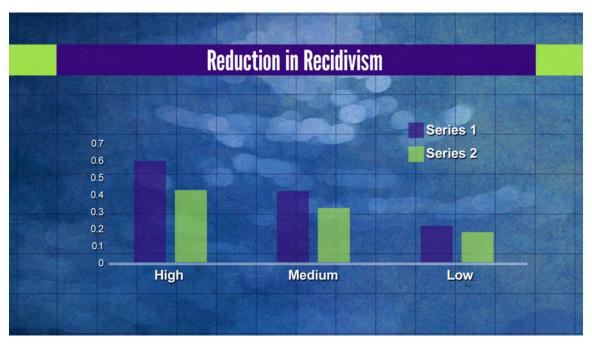
- Substance abuse disorder treatment
- Mental health treatment
- Other social services

# **Interventions - Habilitation**

### May include:

- Cognitive behavioral interventions
- Conflict resolution
- Remediation of vocational or educational deficits





Data for Multnomah County, Oregon - purple bars show Oregon state averages, green bars show reduction in rates of recidivism in Multnomah County after implementation of evidence based practices.

# **Risk and Need - Medical Analogy**

### **Diagnosis (Need)**

WHAT we target

### **Prognosis (Risk)**

HOW we treat

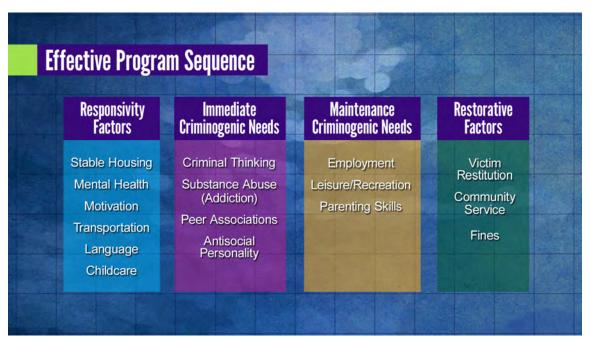
# **Responsivity Factors**

### **General Responsivity Factors**

Utilize a model that is effective across populations.

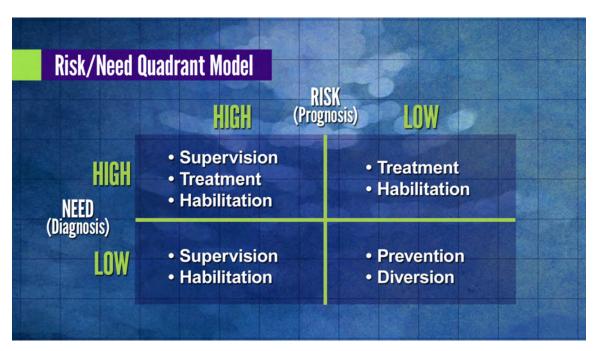
### **Specific Responsivity**

Individualize a treatment plan.



First phase should focus on resolving conditions that are likely to interfere with participant's retention or compliance in treatment. Second phase should focus on resolving the needs that increase likelihood of recidivism and substance use. The next phase should address needs likely to undermine the maintenance of treatment gains. After successfully moving through sequence, participants are ready to begin making restitution to victims, engaging in community service or making other reparations for damage caused.

NOTE: Not all participants need to go through all stages of the sequence.



Presenters demonstrate practical application of the Risk / Need Quadrant model with profiles of various individuals.



NOTES:

### Bill - High Risk / Low Need 5 phase program – 14 months · 1st phase stabilization, weekly contact · 40 year old male, high alcohol and Staff trained in advanced drug, education, employment, leisure behavior management · Meth 1-2 times per week, marijuana Short-term behavior goals – more intensive daily, heroin use 1-2 times a month sanctions, long-term behavior goals - less intensive sanctions · Has girlfriend Reinforcement tied to short-term and long-term behavior goals · Stable residence · Attend UCCI substance abuse group · Random UAs first 30 days, swift and certain sanctions and reinforcement

### **NOTES:**

# Ryan - Low Risk / High Need - Refer to treatment, follow-up first 30-60 days - High alcohol and drug, medium to low in other domains - Alcohol reported problem - Stable housing, employment, some positive associates - Refer to treatment, follow-up first 30-60 days - Monthly contact and records check - If complies, eligible for termination at 9 months

### NOTES:

Kyleah – Lov	w Risk / Low Need
<ul> <li>22 year old single female</li> <li>WRNA score – Moderate risk</li> <li>Not employed, stable housing, wants education</li> <li>May have drug issues</li> </ul>	Instructed to have no more police contact     Low risk and need - avoid exposure to system and higher risk engagement

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# **ADDITIONAL RESOURCES**

### Risk, Need, Responsivity 101

A webinar that provides foundational knowledge on RNR as well as guidance on understanding and implementing risk assessment tools as a way to direct resources and support recidivism-reduction strategies for criminal justice and social service agencies, practitioners, and policymakers.

https://csgjusticecenter.org/reentry/webinars/risk-need-responsivity-101-a-primer-for-sca-and-jmhcp-grant-recipients/

### In Brief: Understanding Risk and Needs Assessment

An overview of how risk and needs assessments can be used to guide decision making. https://csgjusticecenter.org/jr/in-brief-understanding-risk-and-needs-assessment/

### Risk Assessment Instruments Validated and Implemented in Correctional Settings in the United States

This guide outlines the components and parameters of risk assessment instruments validated and implemented in correctional settings in the United States, provides a review of and catalogues the available knowledge regarding the accuracy and predictive validity of risk assessment instruments for adults in the criminal justice system, and presents steps that might be taken to improve public safety outcomes associated with the implementation of criminal justice risk assessment tools.

https://csgjusticecenter.org/nrrc/publications/risk-assessment-instruments-validated-and-implemented-in-correctional-settings-in-the-united-states/

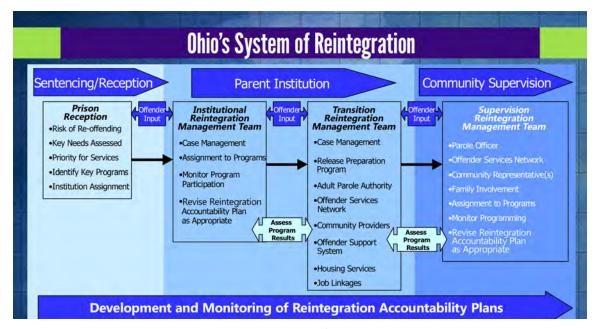


# **OBJECTIVES**

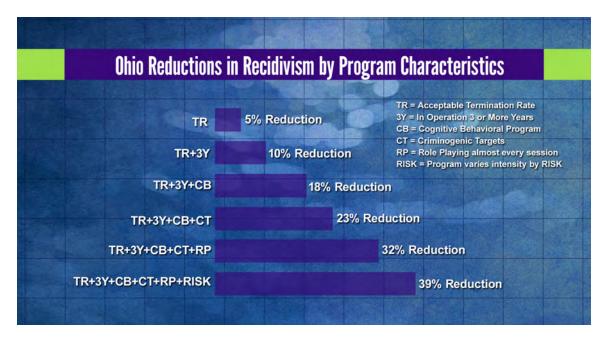
- ✓ Examine Ohio's implementation of effective community corrections and reintegration practices.
- ✓ Understand how effective practices were integrated into the state criminal justice system through legislation.



- System-wide implementation of evidence based practices
- · Research partnership with the University of Cincinnati
- · Development of program assesssment tools and use of Risk / Needs assessment
- Participation in Justice Reinvestment with the Council of State Governments resulting in criminal justice reforms
- · Effective practices implemented through legislation



Partnerships have impacted the entire system of reintegration in Ohio.



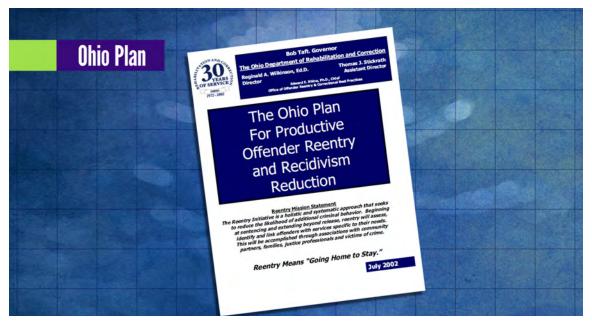
This chart was instrumental in identifying characteristics of effective practices that programs could add to reduce recidivism.

Fiscal Years 2010-2015 ODRC Total Budget Appropriations	FY 2010 \$1,78 billion	\$1.77 billion	FY2012 \$1.57 billion	<b>FY2013</b> \$1.56 billion	FY2014 \$1,60 billion	\$1.62 billion
Residential Community	FY 2010	FY 2011	FY 2012	FY2013	FY2014	FY2015
Halfway Houses Community-Based Correctional Facilities	\$41.1 million \$62.5 million		\$43.6 million \$62.7 million	\$43.6 million \$62.5 million	\$48.0 million \$65.2 million	\$51.2 million \$69.4 million
Nonresidential Community	FY 2010	FY 2011	FY 2012	FY2013	FY2014	FY2015
Jail Diversion Programs Prison Diversion Programs Adult Parole Authority (supervision costs)	\$11.1 million \$21.9 million \$52.1 million		\$12.4 million \$27.4 million \$50.1 million	\$12,4 million \$28.3 million \$51,4 million	\$34.1 million	\$12,8 million \$34.3 million \$58.3 million
FISCAL YEAR 2014 ANNUAL PROGRAM	INFORMATIO	N AND COSTS				
Residential	Number	Total Offenders	State Funded Cost per Day	Ave Length of Stay	State Funded Cost per Offender	
Prisons (all offenders)	27	50,504 (avg.)	\$67.90	785 days	\$53,301	
Prisons (Felony Levels 3.4.5)*	27	18,041 (1/1/14)	\$67.90	434 days	\$29,469	
Halfway Houses	12	7,535	\$62.83	87 days	\$6,372	
Community-Based Correctional Facilities	18	6,883	\$77.69	122 days	\$9,203	
Nonresidential	Number	Total Offenders	State Funded Cost per Day	Ave Length of Stay	State Funded Cost per Offender	
Jail Diversion Programs	123	20.988	\$3.72	164 days	\$610	
	74	AV ACE	\$9.75	305 days	\$2,974	
Prison Diversion Programs	74	11,495	28.13	aus uays	92,014	

FISCAL YEAR 2014 COMMUNITY CORRECTION PROGRAM BENEFITS

This chart provides a cost-benefit analysis of community corrections including:

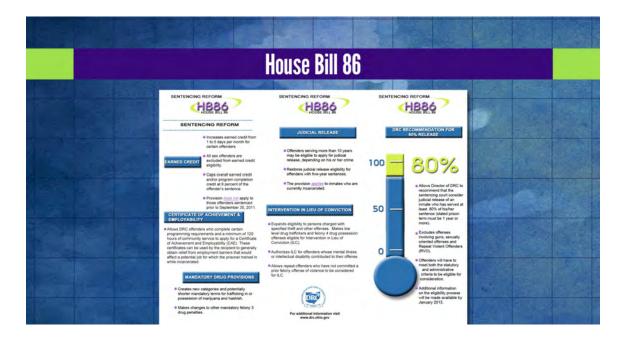
- · Cost comparison with per bed and per day for prison stay
- · Cost comparison with average prison stay
- Intrinsic benefits from offenders paying restitution, court costs, child support, taxes, and providing community service



The Ohio Plan called for a coordinated systems approach to reintegration that involved all phases of the corrections system.

# **Ohio Reintegration Efforts**

- · Promoting local reentry coalitions
- · Addressing barriers to successful reintegration
- · Development of 3-tier prison system
- · Introduction of system-side reintegration units with high-level programming and services
- · Reintegration units meet individual needs through case planning
- Programming 8-10 hours per day replicates life in the community



# **House Bill 86 Goals**

- · Promote Risk, Need, Responsivity Principle
- · Reduce multiple assessments
- · Direct resources to those in most need
- · Track changes in risk as offender moves through system



# Senate Bill 337 - Collateral Sanctions Bill

- · Allows for individual consideration by licensing boards and employers in lieu of prohibition against certain types of licenses and employment
- · Application throught the court of common pleas
- · Provides protection for employers

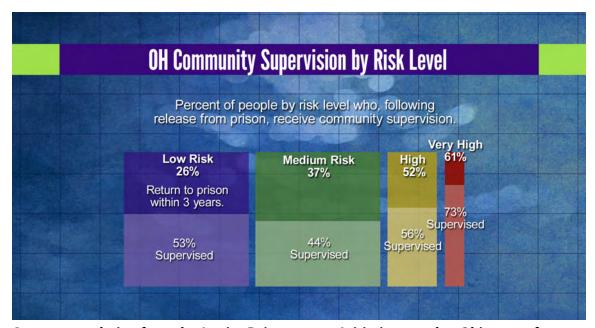
# **Certificate of Qualification for Employment**

- · Allows credentialing boards more discretion
- · Protects employers from liability
- · Helps offenders compete for higher wage jobs
- · Expanded the sealing of records
- · Streamlined access for state identification / drivers license reinstatements



# Treatment Dosage Hours Based on Risk Principle

- 300 classroom / treatment hours for high-risk
- 200 classroom / treatment hours for moderate-risk
- · No more than 100 hours for low-risk



A recommendation from the Justice Reinvestment Initiative was that Ohio move from an offense-based method of supervision (graphic depicts current system) to a risk-based approach.

# **ADDITIONAL RESOURCES**

Making People's Transition from Prison and Jail to the Community Safe and Successful, A Snapshot of National Progress in Reentry, June 2017

https://csgjusticecenter.org/wp-content/uploads/2017/06/6.8.18\_A-Snapshot-of-National-Progress-in-Reentry1.pdf

### The Ohio Plan for Productive Offender Reentry and Recidivism Reduction

https://csgjusticecenter.org/nrrc/publications/the-ohio-plan-for-productive-offender-reentry-and-recidivism-reduction-2/

Justice Reinvestment in Ohio: How Ohio is Reducing Corrections Costs and Recidivism

https://csgjusticecenter.org/wp-content/uploads/2013/08/REVOhio\_summary-FINAL.pdf

Justice Reinvestment in Ohio: Reducing Spending on Corrections and Reinvesting in Strategies to Increase Public Safety

https://csgjusticecenter.org/wp-content/uploads/2012/12/JR\_Ohio\_Overview\_Final.pdf

**Justice Reinvestment in Ohio: Summary Report of Analyses** 

https://csgjusticecenter.org/wp-content/uploads/2012/12/ohio\_conference\_report.pdf



### **OBJECTIVES**

- ✓ Define collaboration within the context of reintegration.
- ✓ Identify the agencies involved in reintegration and the roles they should play.
- ✓ Describe the strategies to create and maintain collaborative relationships to achieve reintegration goals.
- ✓ Identify successful communication strategies among agencies in the reintegration collaborative and with other agencies that may play a role in the process.



The San Diego County Community Transition Center is a collaborative effort that implements many best practices toward the successful reintegration of individuals into the local community.

# Collaboration A strategic relationship among peers to achieve a mutual goal. The action of working with someone to produce or create something.

# **Goals of Collaboration - Key Questions**

- · Why is this stakeholder being asked to participate?
- · What do they bring to the effort toward a mutual goal?
- · What benefits does participation carry for them?
- · What is the value of their participation?

# **Collaboration - Roles and Responsibilities**

- · What will be the level of involvement?
- · How much time and effort will be devoted for staff involvement?
- · What resources should be brought to the table?
- · What agreements should be established? (MOUs / MOAs)
- · What is the mutual benefit?



# **San Diego Community Transition Center**

What aspects of the San Diego Community Transition Center did you find most effective? What practices / strategies are replicable by other jurisdictions?

# Communication

A cultural value that encourages information sharing among peer agencies, especially at identified decision points from placement to discharge.

# VIDEO

# **Criminal Justice Coordinating Council on Collaboration**

What aspects of this collaborative effort do you find most effective? What is replicable?

# **Information Sharing by Peer Agencies**

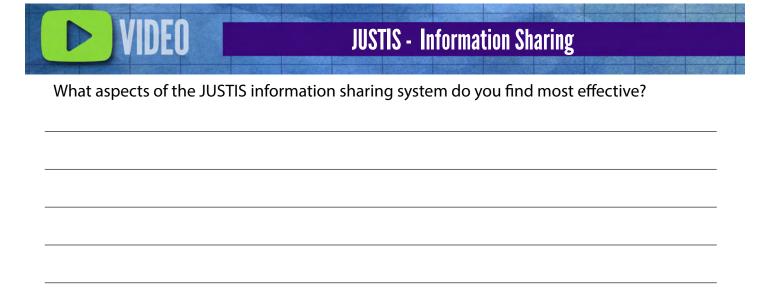
- · Probation access to criminal history information for each individual
- · Health and Human Services treatment history and clinical test results
- State Correctional Agency information from custodial stay including offender programming, adjustment issues, etc.

# **Information Sharing by Peer Agencies - Unrelated to Cases**

- · Agency mission, priorities
- · Areas of commonality
- · Areas of potential conflict
- · Myths and misinformation

# **Automated Data Sharing Advantages**

- · Real-time sharing to support decision making
- · Automated transfers more efficient than manual data delivery
- · Cost and time savings
- · Greater controls on how information is transferred
- Ensures data consistency and integrity



# **ADDITIONAL RESOURCES**

# The Integrated Reentry and Employment Strategies Pilot Project: Four Questions Communities Should Consider When Implementing a Collaborative Approach

This document highlights information gleaned from the Integrated Reentry and Employment Strategies Pilot Project underway in Milwaukee County, WI, and Palm Beach County, FL, which focuses on operationalizing a level of cross-systems coordination among corrections, reentry, and workforce development agencies on a scale rarely seen in the field.

https://csgjusticecenter.org/nrrc/publications/the-integrated-reentry-and-employment-strategies-pilot-project-four-questions-communities-should-consider-when-implementing-a-collaborative-approach/

### With Help from Partners, Iowa Department of Corrections Tackles Statewide Recidivism

This article highlights the interagency collaboration spearheaded by the Iowa Department of Corrections as part of its Second Chance Act Comprehensive Statewide Adult Recidivism Reduction grant, including tips employed by the agency to maintain and strengthen partnerships.

https://csgjusticecenter.org/nrrc/posts/iowa-department-of-corrections-tackles-statewide-recidivism-with-help-from-partners/

# Core Principles for Reducing Recidivism and Improving Other Outcomes for Youth in the Juvenile Justice System

This white paper uses four key principles to promote what works to support successful reentry for youth who are under juvenile justice system supervision.

https://csgjusticecenter.org/youth/publications/juvenile-justice-white-paper/



# **OBJECTIVES**

✓ Identify reintegration resources and next steps.



What identified resources from the National Association of Drug Court Professionals, Council of State Governments and Office of Juvenile Justice and Delinquency Prevention would be valuable in your reintegration efforts?







