

# Smart Queue


Presented by:  
TD  
Data Science &  
Analytics Associates





## Meet Rogers Customer - Ryan

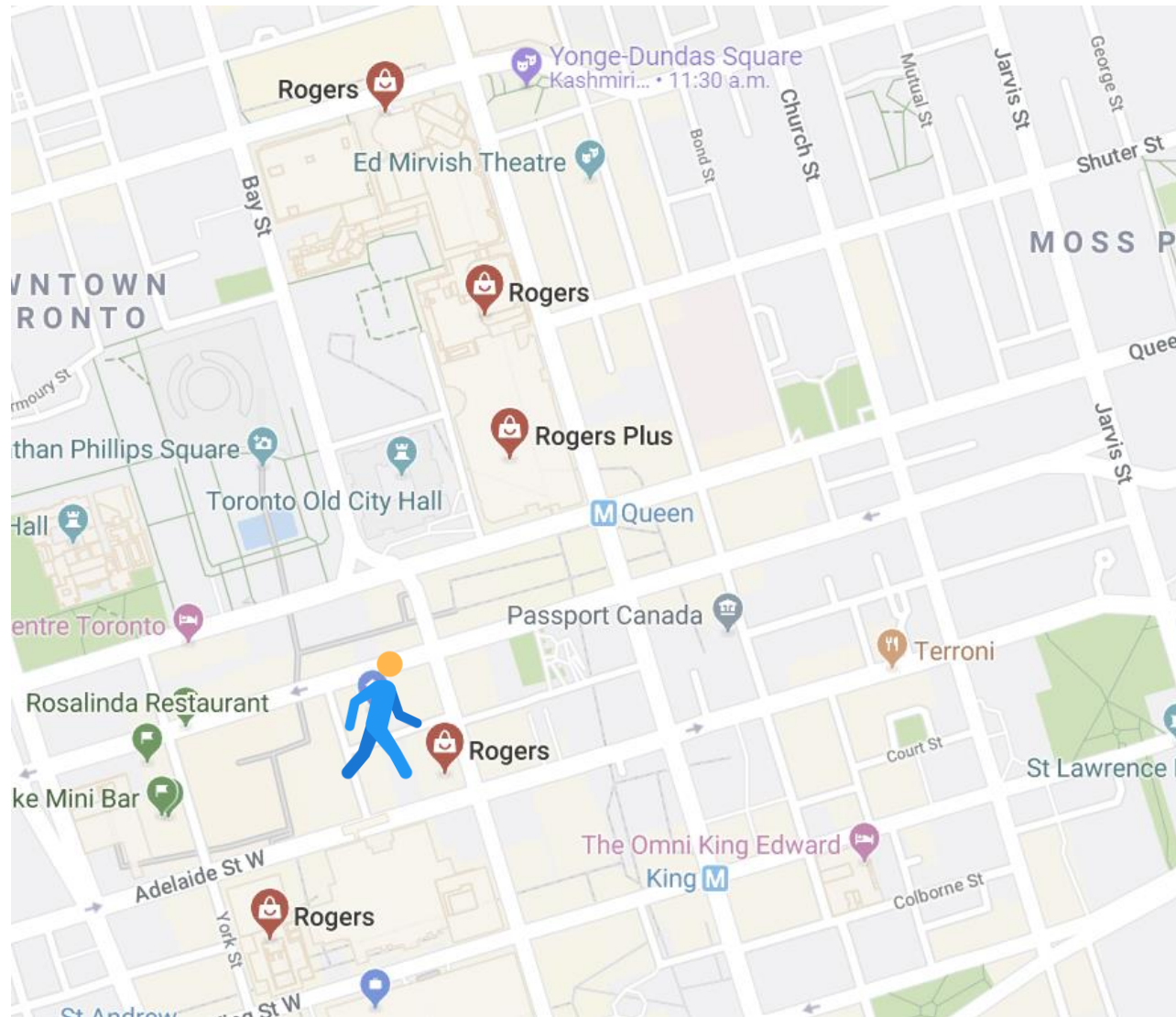


- Ryan has been with Rogers for 3 years... 
- Recently bought iPhone 11 from Rogers...
- Works around downtown Toronto and is out for lunch break to get his new phone set up...

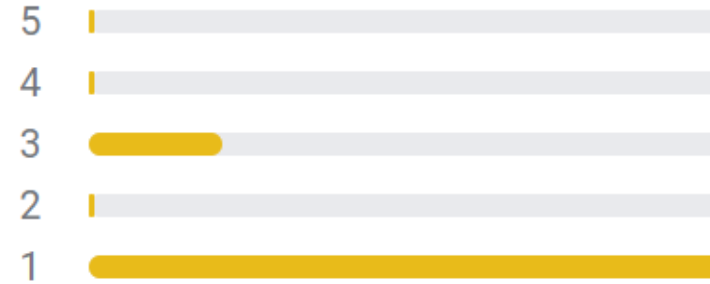




# When he searched on Google Map for the closest store...



## Review summary



1.3



6 reviews



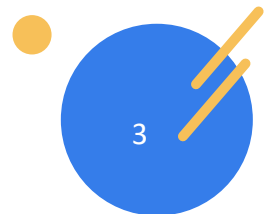
"There was a 25 minute **wait** for four **people**."



"Awfully slow **service**."

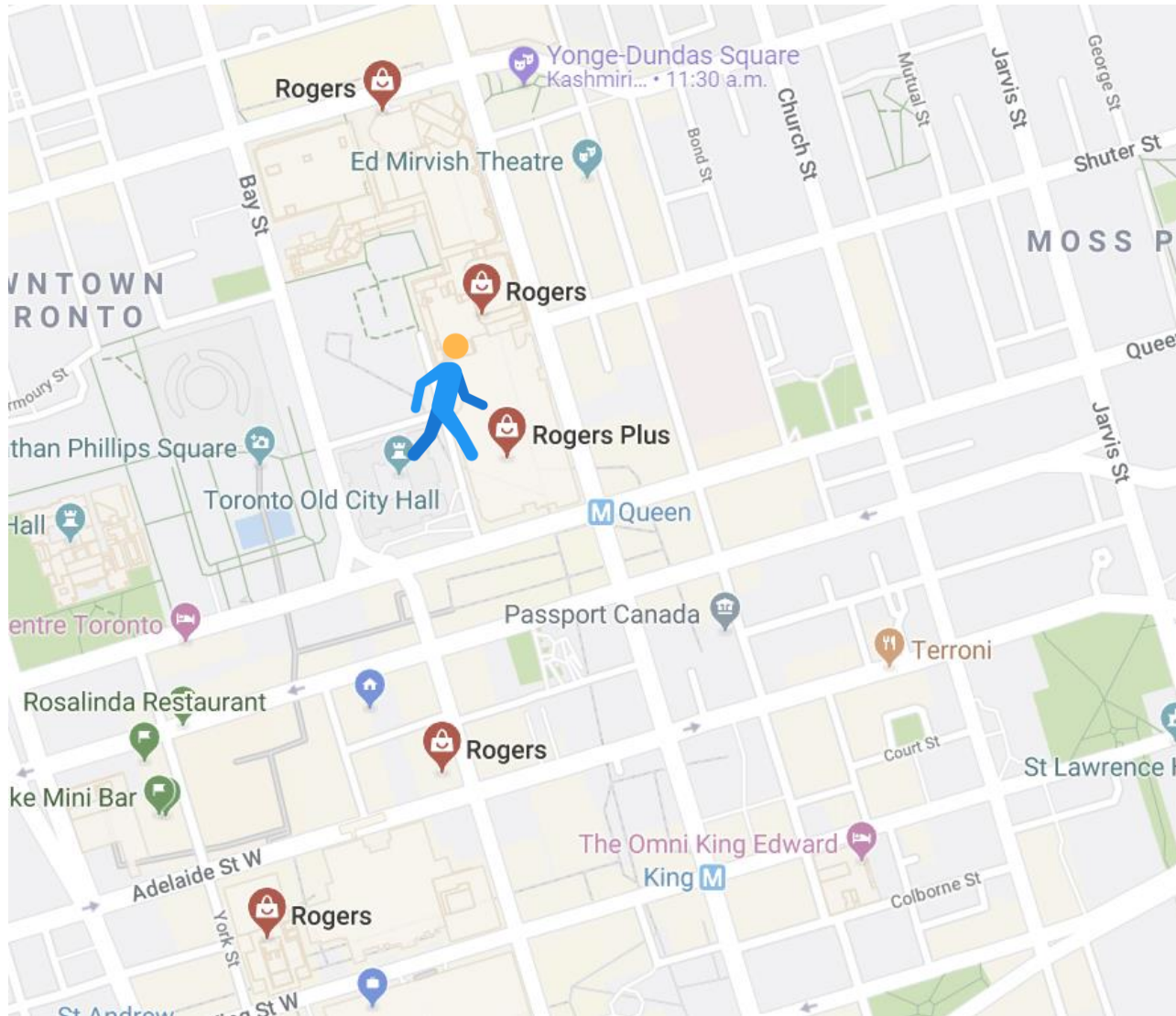


"Whoever implemented this awful idea - he should be fired from Rogers."

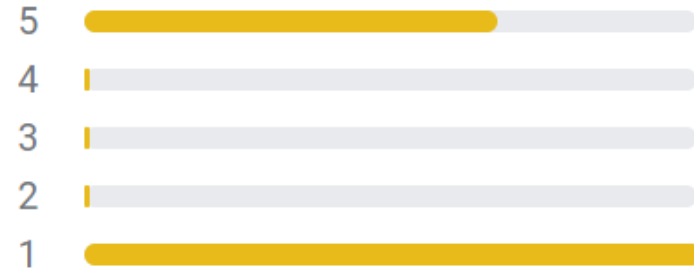




# He tried the second closest...



## Review summary



# 2.6



20 reviews



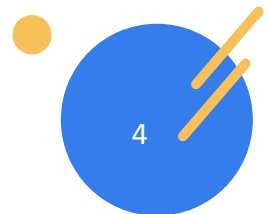
"I know this **place** is busy, but his **service** was prompt and professional."



"I waited over an **hour** for a **staff**-person to even acknowledge me."



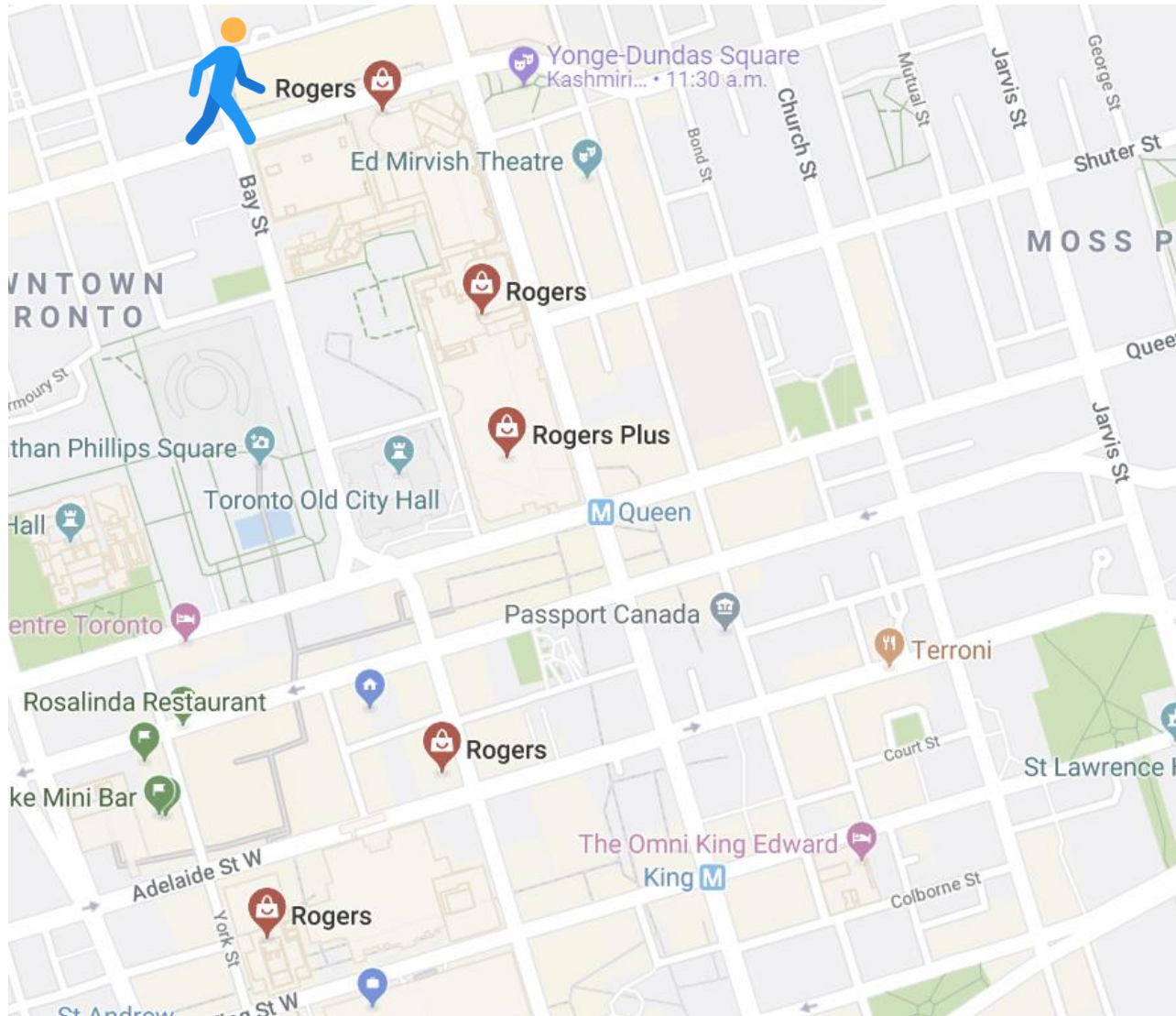
"Thanks to Annika I got the questioned answered"



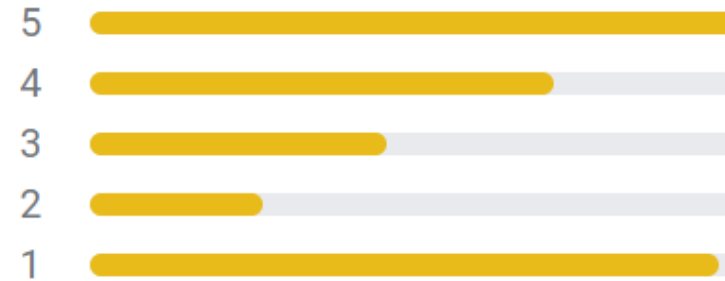




# Looks like the furthest is the best option...



## Review summary



# 3.2



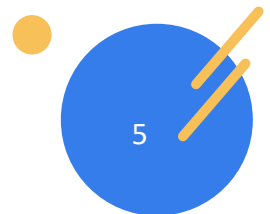
[105 reviews](#)



"Excellent **service**, quickly solved my **service** issue."

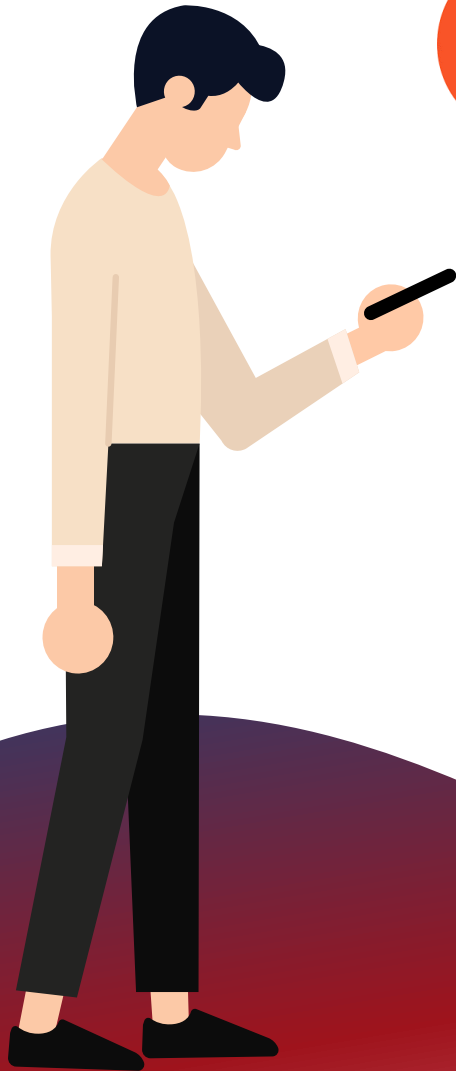


"The **staff** at this **location** are friendly and knowledgeable."





# What went wrong?



Ryan Smith  
Local Guide – 25 reviews

★☆☆☆☆ a year ago

Very slow service here, see if you can go to a different store.  
There are only a few staff, and not all are easily identifiable.  
When you come into the store, it's mostly people waiting around for their turn to be called. There is a queue, so when you come in, come right up to one of the screens that says "touch now to check in" and add yourself. There does not appear to be a greeter, although after 15 minutes someone did come up to ask if I was being assisted (I was already on the queue). There was a 25 minute wait for four people.



Like



Share



**Long wait time**

*What if we can direct customers to the store with the **least wait time**?*



**Staff distribution is not optimized**

*What if we can **re-allocate staff** based on wait-time analysis?*





# What is Smart Queue?

Smart queue is a mobile application that recommends the fastest way of getting service, factoring in wait times and commute times.

It leverages IoT, Geo-tracking, Machine Learning, and is seamlessly integrated with Rogers App.



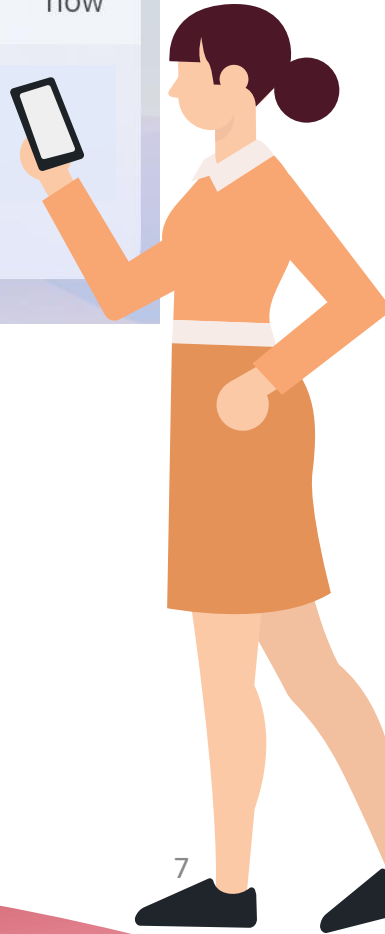
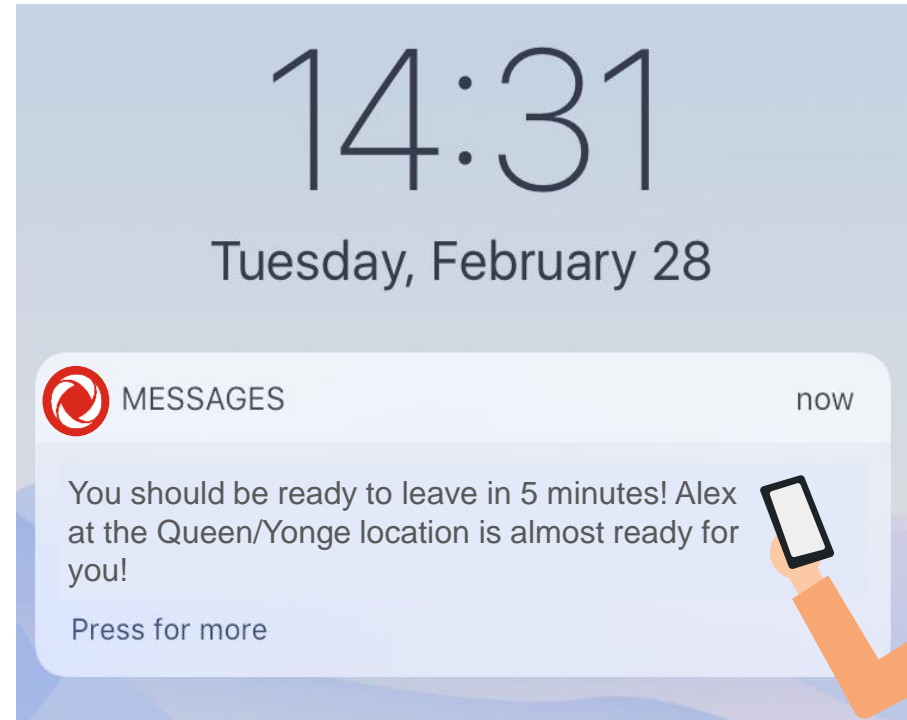
**Predicted wait time**



**Current travel time**



**Ranked order based on least time**





# App Demo







# Algorithm Demo



## Next Step



### **Optimize wait time model**

Re-calibrate model after rollout and optimize across all products/services



### **Reallocate staff in stores**

Efficiently allocate staff to branches with high wait times



### **Integrate cross-channel services**

Predict wait times across other service channels (phone, chat, etc.)



## Business Value

Assuming Rogers has 1 million digital users, we can achieve **\$750M** incremental gain in Customer Lifetime Value by improving churn rate by 1%



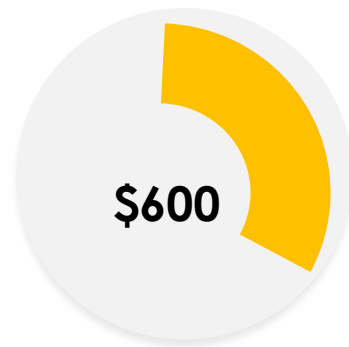
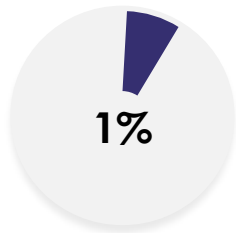
Incremental  
Gain in  
Churn Rate




Average  
Revenue/Customer  
in a year



Incremental Gain in  
Customer Lifetime  
Value





Now I have a much  
better customer  
experience with Rogers!

# Thank you!

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# Appendix



# ... so how do we queue people in?

