APPLIED MECHANISM DESIGN FOR SOCIAL GOOD

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Lecture #25 - 05/05/2020

CMSC828M Tuesdays & Thursdays 2:00pm – 3:15pm



ALLOCATING SPECTRUM

Radio spectrum is a finite natural resource

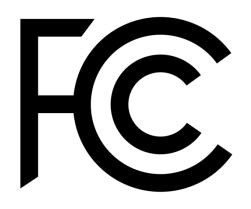
Interference issues, not infinitely divisible

Bands are heterogeneous but similar

- Bands support different levels of data transfer
- Bands support different levels of transfer clarity

FCC allocates bands of spectrum to various industries and firms within those industries; wants:

- Efficiency aka maximize social welfare?
- Revenue/Profit maximization?
- Practice: can improve both over, e.g., lotteries



UNITED

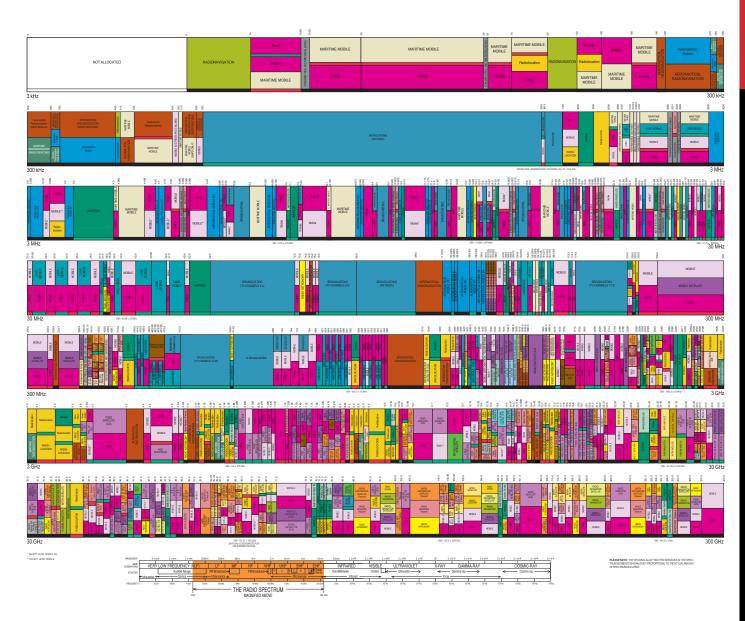
STATES

FREQUENCY

ALLOCATIONS

THE RADIO SPECTRUM







PRE-1980S: ALLOCATION BY COMMITTEE

Interested firms present to an FCC committee

Pros:

- Inherently multi-objective
- Firms explicitly make a case for the public welfare

Cons:

- No revenue for the FCC
- Not a transparent mechanism
- Potentially high labor cost / slow speed
- Manipulate via backchannelling, bribery, etc.



THE 1980S: LOTTERIES

Firms apply in advance and are accepted by the FCC FCC allocates band licenses via lottery

Pros:

- Fair anyone can win regardless of money
- Simple and transparent

Cons:

- Rent-seeking: firm asks for more than it needs
 - Resell to other firms for profit
 - Negotiations take forever → unused spectrum
- Efficiency issues

THE FAR FUTURE: SPOT MARKETS

What about immediate (re-)allocation of spectrum?

Already exist: spot energy markets

- Some agents produce surplus energy
- Some agents require extra energy
- Market matches supply/demand immediately

What about a spot spectrum market?

- Hardware isn't there yet
- Carriers make huge investments in infrastructure for specific bands of spectra – long-term licenses good here

Flexible hardware \rightarrow spot market that prices bandwidth for a specific location and time \rightarrow more efficient (someday)



THE HERE AND NOW: SPECTRUM & INCENTIVE AUCTIONS

Rent-seeking & speculation on lotteries in the 1980s and 1990s publicized that the FCC was giving away a valuable commodity:

1993: US Congress tells FCC to implement auctions

This was a new problem!

- Prior fielded large-scale auctions: English (ascending) or Dutch (descending), and bidding on single items
- The value of a band to a firm is a function of whether or not the firm gets neighboring bands, or what other firms are dong with neighboring bands (interference!)
- Complementarities and substitutes amongst bands





THE HERE AND NOW: SPECTRUM & INCENTIVE AUCTIONS

Exposure problem:

- Not sure how much firm will spend → firms underbid
- Firms can spitefully buy up a single area (e.g., NYC) knowing that a competitor has a nationwide buy plan → artificially increase prices
- Solution: combinatorial auctions, multi-clock auctions, etc.

Implemented solution:

- Simultaneous ascending (fixed increments) auctions
- Firm #1 bids \$100k on DC, Firm #2 bids \$130k on DC and Chicago in one round; both firms see highest bids in each location, can adjust next bids accordingly



COLLUSION

Firms know that the FCC has some incentive to maximize revenue

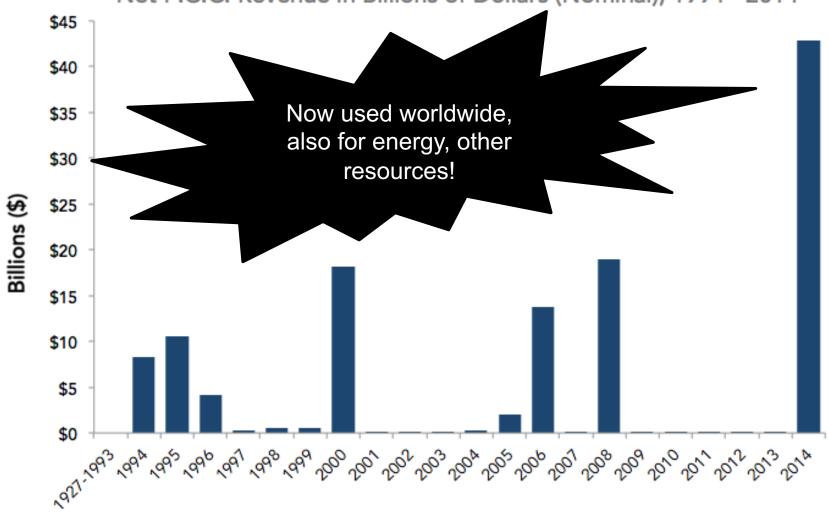
- Possible workaround: backchannel aka collude to reduce competition
- Explicitly illegal

Witnessed in the 1996:

- Mercury PCS, Omnipoint, 21st Century Bidding Corp encoded license area codes into the insignificant digits of their bids
- E.g., Mercury PCS bids \$100,000,486 to signal to competitors to stay out of license area code 486
- Settled with the FCC in 1998

Over \$120 Billion in Revenue over 20 Years





Source: FCC data and Priceonomics

THE HERE AND NOW: SPECTRUM & INCENTIVE AUCTIONS

Previously: FCC "owned" chunks of spectrum, gave them out to interested parties via chat, lottery, auction

Currently: we're all out of spectrum → nothing to allocate!

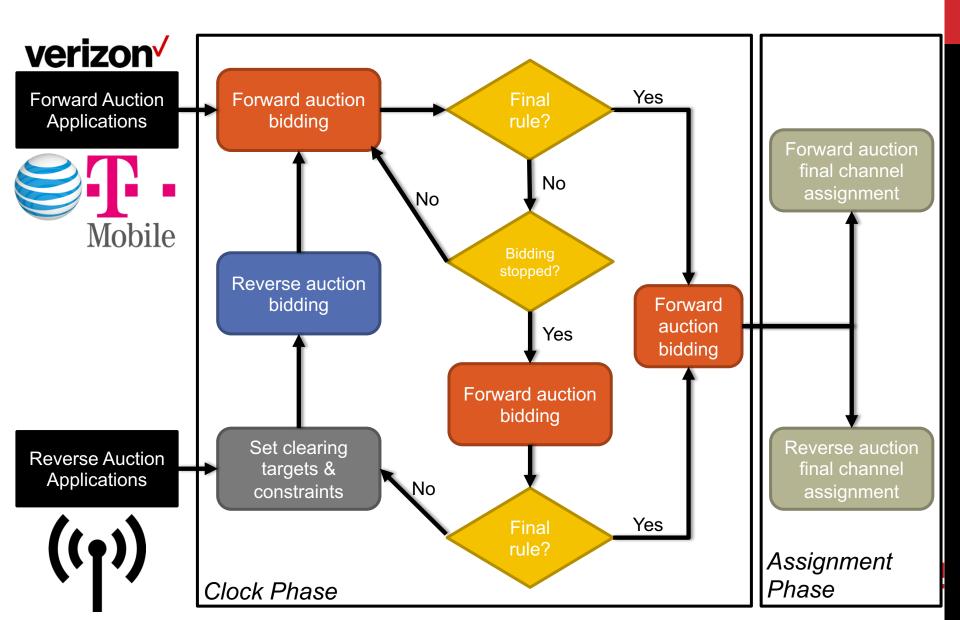
Need to re-allocate spectrum from old tech to new tech:

- Forward auction: buyers compete to buy goods (prices increase)
- Reverse auction: sellers compete to sell goods (prices decrease)

Incentive auction:

- 1. Reverse auction to incentivize old firms to relinquish broadcast rights to the FCC, aka sell their goods to the FCC
- 2. Forward auction sells rights to new firms

FCC INCENTIVE AUCTION



REVERSE AUCTION

Initial iteration started in March 2016, ended June 2016!

FCC is now the proud "owner" of 126 MHz of spectrum for the measly sum of US\$86.4 billion!

- FCC didn't actually pay; just holding onto it for forward auction
- It's possible that they "paid" too much, might have to redo

How did they get this?

(Second half of this lecture will talk about those details.)

FORWARD AUCTION

Ascending auction:

- Not open cry, rather ascends in fixed increments (5-15%)
- Bidders reveal how many "units" they would buy at this price
- Constraints put on bidders based on previous rounds (activity rule)
- Various types of bids, e.g.:
 - All-or-nothing: satisfy entire bid or give me nothing
 - Switch bids: move demand from one generic spectrum band to another one

If demand < supply, or prices won't cover reverse auction:

Increase price in high-demand areas until bidders drop out

If bidding stops & clearing target accomplished & profitable: finish!

THE DOUBLE AUCTION

