# RELEASING A SUCCESSFUL VIDEO GAME

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# INTRODUCTION

Valve Corporation is an American video game developer, publisher and digital distribution. The company headquartered in Bellevue, Washington. It is the developer of the software distribution platform Steam and the Half-Life, Counter-Strike, Portal, Day of Defeat, Team Fortress, Left 4 Dead, and Dota 2 games. At Valve Corporation we have found success with the creation of Steam¹ in 2003, a gaming platform and marketplace, and The International²; an annual Dota 2³ eSports⁴ tournament, started in 2011.

The Steam community, that has evolved out of our platform alongside our growing support at our tournaments, has laid the foundation for Valve to once again enter the world of video game production. At Valve we seek to create a company that influences the video gaming world from the production of the content to the competitions that surround it. During Valve's five-year hiatus significant effort has been made to understand what motivates players to engage with games, compete in tournaments,

<sup>&</sup>lt;sup>1</sup> **Steam:** A digital distribution platform for video games developed by Valve Corporation that offers digital rights management, matchmaking servers, video streaming, and social networking services.

<sup>&</sup>lt;sup>2</sup> **The International:** is an annual Dota 2 eSports tournament hosted by Valve Corporation, the game's developer.

<sup>&</sup>lt;sup>3</sup> **Dota 2:** is a free-to-play multiplayer online battle arena video game developed and published by Valve Corporation. The game is the stand-alone sequel to Defense of the Ancients, which was a community-created mod for Blizzard Entertainment's Warcraft III: Reign of Chaos and its expansion pack, The Frozen Throne.

<sup>&</sup>lt;sup>4</sup> **eSports:** are a form of competition using video games. Most commonly, eSports take the form of organized, multiplayer video game competitions, particularly between professional players.

and ultimately provide the best user experience. While individuals may have varying motivations for playing or abandoning a game, we at Valve are looking to find that sweet spot in the production of our new game announced to release in the last quarter of 2018. In this study, we analyze past gaming sales across the gaming industry, review gaming statistics from the Steam platform, and weigh player retention from eSport competitions around the world to aid in the design and user experience of this game. Through these datasets we plan to identify substantial trends in gameplay<sup>5</sup>, online gaming frequency, tournament popularity (About Us: Valve Corporation, n.d.) (Peterson, 2013).

# 1. PROBLEM STATEMENT

Valve Corporation has presented the following business problem; can Valve Corporation release again a profitable and popular video game in their 2018 production? To solve this business problem Valve Corporation must release a game reflecting the key features of prior released video games that have already received profitable returns, positive user and critic ratings, and strong retention at tournaments.

The Data Science Department at Valve Corporation (Noor Bahr Al Uloom and Martell Tardy) will take on the task of solving this business problem with an analytical solution using descriptive analysis, data visualizations, and various predictive models from collected historical data from the video game industry. First the business problem will be reframed as the analytical problem of; can the use of historical data identify the key features of past profitable and popular video games and predict the characteristics of a similar deliverable for the Valve Corporation to release in the last quarter of 2018? The desired result is a well-defined cluster and game profile for the video game experience Valve Corporation should release as their next video game development. As a result of these findings, our recommendations will be operationalized by Valve Corporation through the production of their next video game.

#### 1.1. METHODOLOGY

Valve Corporation's Data Science Department has decided to address this task by exploring three objectives that center around variable observations assumed to effect maximized sales, user interaction, ratings, and tournament participation historically.

I. Objective One is to identify which combination of genre<sup>9</sup> characteristics and gameplay, correlates to profitable and popular video games historically.

<sup>&</sup>lt;sup>5</sup> **gameplay:** is the specific way in which players interact with a game, and in particular with video games. Gameplay is the pattern defined through the game rules, connection between player and the game, challenges and overcoming them, plot and player's connection with it.

- II. Objective two is to determine if a video game's frequency in tournaments, player participation, and amount of award money at tournaments, correlates to profitable and popular video games historically.
- III. Objective three is to determine if profitable sales historically of a video game, correlates to high tournament participation and certain genres and gameplay experiences historically.

# 1.2. DRIVERS & OUTPUTS

The output of this project is the identification of the key features found in a profitable and popular video game historically. This output is explored visually in Table 1.

Tab.1. Drivers vs. Outputs

Drivers:	Outputs:		
High Historical Global Sales	Profitable Returns		
High Frequency of Tournaments	Strong Retention		
High Scores on Scales of 1- 100	Positive User and Critic Ratings		
Historical Data from Four Datasets Collected	Key Features		

#### 1.3. ASSUMPTIONS

The assumptions of this analytical problem are the output correlations between variables of historically profitable and popular video games, Valve Corporation's user base, the measurable maximization of specified categorical and ratio variables that produce a prototype of the ideal video game.

# 1.4. KEY METRICS OF SUCESS

The key metrics of success for this analytical project is a well-defined medoid and player description for the video game experience Valve Corporation should release as their next video game development. A successful medoid will contain a cluster with high profitability, high frequency of tournaments and players, positive user and critic ratings, and valuable insight into which features of the game experience are typical amongst those video games. High profitability will be considered a profitable game. High frequency of tournaments and players, and positive user and critic ratings will be considered a popular game.

#### 1.5. STAKEHOLDERS

The stakeholders of this project are the Development Team at Valve Corporation since the company is a flat organization<sup>6</sup>. The Development Team is comprised of the game designers, artists, programmers, level designers, sound engineers, and testers. The game designers' design gameplay and therefore, conceive and design the rules and structure of a game. The game artists create the art within the video game, such as environmental backdrops or terrain images and user interfaces. The programmers implement the game's starting codebase and overview future development and programmer allocation on individual modules. The level designers create levels, challenges or missions for the video games using a specific set of programs. The sound engineers are responsible for sound effects and sound positioning. The testers analyze video games to document software defects as part of a quality control. The interest in the business problem for the Development Team is the gameplay experience that will be recommended at the end of this project by the Data Science Department.

# 2. DESCRIPTION OF DATA

In the process of gathering data for this project, four preexisting datasets were collected in Excel format. Each dataset provided insight into an aspect of answering our problem statement. The Esports Earnings Dataset (EED) provided variables describing how many individuals played a video game in a competitive format, the title of the game involved in the competition, and the prize money associated with a tournament. The EED dataset was collected from the e-sport website, (E-Sports Earnings, 2018). The Games Achievements Players 2018-07-01 (GAP) dataset provided variables describing unique player activity on the online Steam platform by video game title. The GAP dataset was collected from the Steam platform and verified by a second party within the gaming industry, (Galyonkin, 2018). The Managerial and Decisions Economics 2013 Video Games Dataset (MDE) provided gameplay variables describing which of the genre types apply to a video game, the ESRB Rating associated with a video gaming experience, and critic and user scores 7. The MDE dataset was collected from Portsmouth Research Portal, (Cox, 2015). The Video Games Sales as at 22 Dec 2016 (VDS) dataset also provided gameplay variables describing which of the genre types apply to a video game, the ESRB Rating associated with a video gaming experience,

<sup>&</sup>lt;sup>6</sup> **flat organization** (also known as horizontal organization) has an organizational structure with few or no levels of middle management between staff and executives.

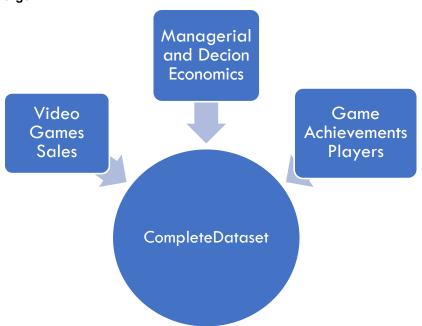
<sup>&</sup>lt;sup>7</sup> **sequel:** refers to a video game that continues the story of, or expands upon, some earlier work. As software-development costs have increased, sequels have become increasingly important for the videogame industry, as they provide a way to resell a product, reusing code and graphics.

and critic and user scores<sup>8</sup>. The *VDS* dataset was collected from the Kaggle website, (Kirubi & Smith, 2016).

# 3. OVERVIEW OF THE DATA

After combining all the information from our four datasets into one file, using Excel, the decision to omit the variables from the *GAP* dataset was decided. The decision was found due to its lack of completeness. The variable *Name*, referring to the title of a video game, did not include all video games offered on the Steam platform. As a result, the final dataset for this project contained 349 rows of variables, referring to video game titles, and 144 columns referring to unique information about each video game. This final dataset was named *CompleteDataset*.

Fig.1. Dataset Merge



# 3.1. SELECTED FEATURES

A total of 5,472 observations are recorded in the *CompleteDataset*. The observations within this dataset contain subgroups of variables organized into four major categories: tournaments, gameplay, scores, and sales.

<sup>&</sup>lt;sup>8</sup> **sequel:** refers to a video game that continues the story of, or expands upon, some earlier work. As software-development costs have increased, sequels have become increasingly important for the videogame industry, as they provide a way to resell a product, reusing code and graphics.

# 3.1.1. TOURNAMENT CATEGORY

There are three variables in this category and 516 observations in total.

The variables selected include the following:

- TournamentMoneyAwarded total prize money associated with a tournament
- TournamentTotalPlayers how many individuals played a video game in a tournament
- TotalTournaments total number of tournaments held for an individual video game

The objective of the analysis conducted within this category is to identify if there are measurable correlations between these variables and the game title associated with them. This category provides insight into objective one.

#### 3.1.2. GAMEPLAY CATEGORY

There are 23 variables in this category and 3956 observations in total.

The variables selected include the following:

- ESRBRating assigned age and content rating
- FirstPersonPerspective the view a player is given while playing the video game
- Strategy these games require players to use carefully developed strategy and tactics to overcome challenges.
- Fighting focus the action on combat, and in most cases, hand-to-hand combat.
- Shooter players use weapons to engage in the action, with the goal usually being to take out enemies or opposing players.
- Sports simulate playing a sport.
- Racing players race against another opponent or the clock.
- RPG players assume the roles of characters in a fictional setting. Players take responsibility for acting out these roles within a narrative, either through literal acting or through a process of structured decision-making of character development.
- Card includes traditional games like chess, checkers.
- Adventure players usually interact with their environment and other characters to solve puzzles with clues to progress the story or gameplay.
- Platformer the game's character interacts with platforms (usually running, jumping, or falling) throughout the gameplay.
- Beat.emUp focus on combat, but instead of facing a single opponent, players face wave after wave of enemies.
- TBS games that gives players a length of time (or turn) in which to take action. But like an RTS game, the genre can include games that are not exclusively turn-based.
- Puzzle take place on a single screen or playfield and require the player to solve a problem to advance the action.

- Simulator games designed to emulate real or fictional reality, to simulate a real situation or event.
- Action games where the player is in control of and at the center of the action, which is mainly comprised of physical challenges players must overcome.
- Warfare focuses gameplay on map-based tactical or strategic warfare.
- Fantasy genre of speculative fiction set in a fictional universe, often without any locations, events, or people referencing the real world.
- ScienceFiction genre of speculative fiction, typically dealing with imaginative concepts such as advanced science and technology, spaceflight, time travel, and extraterrestrial life.
- Comedy games with a comedic tone or textual interaction with the user.
- Horror use mature themes and subject matter to portray grisly and gruesome settings (many of
  these games use blood and gore and are intended only for mature audiences). Such titles deliver
  nail-biting excitement amplified by a key game mechanic: limited resources like ammunition or
  finite weapons.
- Party role-playing games where a player leads a party of adventurers in first-person perspective.
- Stealth stress cunning and precision to resolve game challenges, and while other action or combat may help players accomplish the goal, stealth games usually encourage players to engage in the action covertly.

The objective of the analysis conducted within this category is to identify if there are measurable correlations between these variables and the game title associated with them. This category provides insight into objective two.

# 3.1.3. SCORES CATEGORY

There are 2 variables in this category and 344 observations in total.

The variables selected include the following:

- CriticScore score on scale 1-100 provided by game testers within gaming industry
- UserScore -score on scale 1 -100 provided by users of the video game

The objective of the analysis conducted within this category is to identify if there are measurable correlations between these variables and the game title associated with them. This category provides insight into objective one.

# 3.1.4. SALES CATEGORY

There are three variables in this category and 516 observations in total.

The variables selected include the following:

- %Y release date of video game
- NA Sales sales in North American by millions units sold

• Global Sales – total sales globally by millions units sold

The objective of the analysis conducted within this category is to identify if there are measurable correlations between these variables and the game title associated with them. This category provides insight into objective three.

# 4. DESCRIPTION OF TRANSFORMATION OF DATA

After combining all the information from our four datasets into one file there were 349 rows of variables, referring to video game titles and 144 columns referring to unique information about each video game. A visual of what occurred during the preprocessing in Excel can be seen in Table 2.

Tab.2. Preprocessing in Excel Software

Variable	Issue	Action	Result
Release	NA	Deletion (Row)	148 Rows Deleted
Global_Sales	NA	Deletion (Row)	23 Rows Deleted
TotalTournaments	NA	Deletion (Row)	6 Rows Deleted
NA_Sales	NA	Imputation (Mode)	10 Instances Changed to 0.1
UserScore	Not Scaled 1-100;	Multiplied by 10;	Data Range 1-100;
Userscore	NA	Imputation (Mean)	38 Instances Converted to 64
CriticScore	Not Scaled 1-100;	Multiplied by 10;	Data Range 1-100;
Chiloscore	NA	Imputation (Mean)	27 Instances Converted to 83
TournamentMoneyAwarded	NA	Imputation (Min.)	17 Instances Converted to 25
TournamentTotalPlayers	NA	Imputation (Min.)	18 Instances Converted to 1
Genre and Manufacturer Based Variables	Duplicates; NA	Deletion (Column)	317 Columns Deleted

The result after all filtering, filling in of missing data using imputation, and the reducing of the number of dimensions in the data by deletion was the final dataset containing 171 rows of variables, referring to video game titles and 32 columns referring to unique information about each video game. A summary of dataset CompleteDataset can be seen in Figure 2 using the summary() function.

Fig.2. Summary of CompleteDataset

> summary(CompleteDataset)	
GameTitle %Y UserScore CriticScore ESRBRating NA_Sales Global_Sales	
Length:171 Min. :1994 Min. :26.00 Min. : 60.00 E:56 Min. :0.000 Min. : 0.010	
Class :character        1st Qu.:2004        1st Qu.:64.00        1st Qu.: 81.00        T:74              1st Qu.:0.055        1st Qu.: 0.245	
Mode :character Median :2008 Median :75.00 Median : 83.00 M:41 Median :0.380 Median : 1.010	
Mean :2008	
3rd Qu.:2013 3rd Qu.:82.00 3rd Qu.: 86.50 3rd Qu.:1.415 3rd Qu.: 3.625	
Max. :2016 Max. :91.00 Max. :100.00 Max. :9.040 Max. :14.980	
FirstPersonPerspective Strategy Fighting Shooter Sports Racing	
Mode :logical	
FALSE:128 FALSE:157 FALSE:111 FALSE:128 FALSE:133 FALSE:158	
TRUE :43 TRUE :14 TRUE :60 TRUE :43 TRUE :38 TRUE :13	
NA's:0 NA's:0 NA's:0 NA's:0 NA's:0 NA's:0	
RPG Card Adventure Platformer Beat.emUp TBS Puzzle	
Mode :logical	
FALSE:169 FALSE:170 FALSE:158 FALSE:163 FALSE:170 FALSE:167 FALSE:154	
TRUE :2 TRUE :1 TRUE :13 TRUE :8 TRUE :1 TRUE :4 TRUE :17	
NA's:0 NA's:0 NA's:0 NA's:0 NA's:0 NA's:0	
Simulator Action Warfare Fantasy ScienceFiction Comedy Horror	
Mode :logical	
FALSE:154 FALSE:83 FALSE:167 FALSE:170 FALSE:140 FALSE:170 FALSE:165	
TRUE :17 TRUE :88 TRUE :4 TRUE :1 TRUE :31 TRUE :1 TRUE :6	
NA's:0 NA's:0 NA's:0 NA's:0 NA's:0 NA's:0	
Party Stealth TournamentMoneyAwarded TournamentTotalPlayers TotalTournaments	
Mode:logical Mode:logical Min.: 25 Min.: 1.00 Min.: 1.00	
FALSE:170 FALSE:170 1st Qu.: 5500 1st Qu.: 3.00 1st Qu.: 2.00	
TRUE :1 TRUE :1 Median : 46000 Median : 13.00 Median : 5.00	
NA's :0 NA's :0 Mean : 514210 Mean : 84.09 Mean : 41.34	
3rd Qu.: 213073	
Max. :12088428	

From the summary in Figure 2, we can see the video games range from 1994 to 2016 in release year. The average UserScore is 75 and the average CriticScore is 83 out of 100. A majority of the video games have an ESRBRating of T, for Teen. North American Sales (NA\_Sales) average at 0.380 and Global Sales (Global\_Sales) at 1.010. Less than half (33.5%) of the video games are in the first-person perspective. Most of the gameplay observations belong to the genres of Action at 88 instances and Fighting at 60 instances. Shooter gameplay comes in at third place at 43 instances. On average, a tournament prize was around \$46,000 dollars with a max payout of \$12,088,428.00 dollars. On average, a tournament saw a total of 13 players with a max turnout of 1,621. On average, total tournament count for an individual game was 5 times, with a max of 1,265 times. It will be interesting to see which games saw those extremely high prizes and player interaction.

# 5. ANALYSIS OF DATA

To analyze the CompleteDataset R Studio was the tool used. Within R the dataset was first examined for NAs using the x[!complete.cases()] function. No NAs

were found in the dataset. Next, in order to prepare for the predictive model, clustering, the variable GameTitle was removed and transformed into row.names. This transformation was saved as the dataset Complete. The Complete dataset then had all characters <chr> changed to factors <fctr> and all integer <int> changed to double <dbl> using the mutate\_if() function. All logical <lgl> instances were untouched. Finally, the row.names were added back to the dataset, since the dplyr() package removes them during the use of the mutate\_if() function. This transformation was saved as dataset Complete3. A visual of Complete is available in Figure 3, through use of the glimpse() function.

Fig. 3. Glimpse() of Complete3 Dataset

```
Observations: 171
  Variables: 31
                                                                                                                                                                                                                                                                                              <dbl> 2014, 1999, 2005, 2011, 2002, 2011, 2013, 2005, 2006, 2011, 2013, 2015, 2008, 201...
  5 X.Y
  $ UserScore
                                                                                                                                                                                                                                                                                           <dbl> 86, 64, 77, 56, 89, 78, 64, 82, 68, 74, 69, 64, 84, 76, 83, 77, 75, 68, 81, 84, 5...
                                                                                                                                                                                                                                                                                              <dbl> 95, 92, 81, 70, 89, 75, 83, 80, 80, 84, 85, 73, 87, 85, 83, 80, 83, 77, 89, 94, 8...
  $ CriticScore
                                                                                                                                                                                                                                                                                         <fctr> E, T, T, E, T, T, T, T, T, M, M, M, T, T, T, T, T, T, T, M, M, M, M, M, T, T, M, ...<dbl> 3.27, 0.01, 0.01, 0.01, 0.02, 0.05, 0.02, 0.39, 0.01, 4.46, 1.35, 0.71, 0.36, 0.0...
  $ ESRBRating
  $ NA_Sales
$ Global_Sales
                                                                                                                                                                                                                                                                                         <dbl> 7.55, 0.09, 0.38, 0.06, 0.09, 0.11, 0.04, 0.56, 0.03, 7.32, 3.59, 2.10, 0.57, 0.0...
  $ FirstPersonPerspective <lgl> FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, TRUE, TRUE, TRUE, TRUE, TRUE, TRUE, TRUE, FA...
                                                                                                                                                                                                                                                                                       <lg1> FALSE, TRUE, TRUE, TRUE, TRUE, TRUE, FALSE, FALS
  $ Strategy
                                                                                                                                                                                                                                                                                           <\g1> TRUE, FALSE, FALSE, FALSE, FALSE, FALSE, TRUE, FALSE, TRUE, TRUE, TRUE, TRUE, TRUE, TRUE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, TRUE, TR
$ Fighting
$ Shooter
                                                                                                                                                                                                                                                                                              <1gl> FALSE, FALSE
  $ Sports
                                                                                                                                                                                                                                                                                              <lg1> FALSE, FALSE
$ Racing
$ RPG
                                                                                                                                                                                                                                                                                              FALSE, FALS
$ Card
                                                                                                                                                                                                                                                                                              FALSE, FALS
$ Adventure
                                                                                                                                                                                                                                                                                              <lg1> FALSE, TRUE, TRUE, TRUE, FALSE, TRUE, TRUE, FALSE, FALS
  $ Platformer
                                                                                                                                                                                                                                                                                              TRUE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE...
                                                                                                                                                                                                                                                                                           <lg1> FALSE, FALSE
$ Beat.emUp
  $ TBS
$ Puzzle
                                                                                                                                                                                                                                                                                              FALSE, FALSE, FALSE, FALSE, FALSE, TRUE, TRUE, TRUE, TRUE, TRUE, TRUE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, TRUE, TRUE, TRUE, TRUE, TRUE, TRUE, TRUE
$ Simulator
$ Action
  $ Warfare
                                                                                                                                                                                                                                                                                              <lg!> FALSE, FALSE
  $ Fantasy
                                                                                                                                                                                                                                                                                              <\g1> FALSE, FALSE
                                                                                                                                                                                                                                                                                              <lg> FALSE, 
  $ ScienceFiction
  $ Comedy
                                                                                                                                                                                                                                                                                                <lg1> FALSE, FALSE,
                                                                                                                                                                                                                                                                                                FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, 
  $ Horror
                                                                                                                                                                                                                                                                                                <lg1> TRUE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE, FALSE...
$ Partv
  $ Stealth
                                                                                                                                                                                                                                                                                                FALSE, 
                      TournamentMoneyAwarded <dbl> 1370788.06, 666929.39, 45130.00, 1100.00, 52360.00, 160.00, 410.00, 91715.22, 185...
TournamentTotalPlayers <dbl> 1058, 261, 41, 11, 22, 3, 6, 1, 1, 1, 196, 2, 3, 39, 63, 28, 3, 14, 41, 414, 769,...
                      TotalTournaments
                                                                                                                                                                                                                                                                                                <dbl> 821, 8, 2, 3, 6, 1, 2, 12, 4, 7, 144, 1, 1, 9, 15, 11, 1, 5, 17, 85, 41, 51, 74, ...
```

# 5.1. CLUSTERING (PAM: K-MEDOIDS)

# 5.1.1 CALCULATING DISTANCE

In order for a yet-to-be-chosen algorithm to group observations together, we first need to define some notion of (dis)similarity between observations. A popular choice for clustering is Euclidean distance. However, Euclidean distance is only valid for continuous variables, and thus is not applicable here. In order for a clustering algorithm to yield sensible results, we have to use a distance metric that can handle mixed data types. In this case, we will use something called Gower distance. The Gower distance

fits well with the k-medoids algorithm. k-medoid is a classical partitioning technique of clustering that clusters the data set of n objects into k clusters known a priori. To execute Gower distance, we used the daisy() function (r, 2016). There is a visual of the Gower distance on Complete3 dataset in Figure 4.

Fig. 4. Summary of Gower Distance

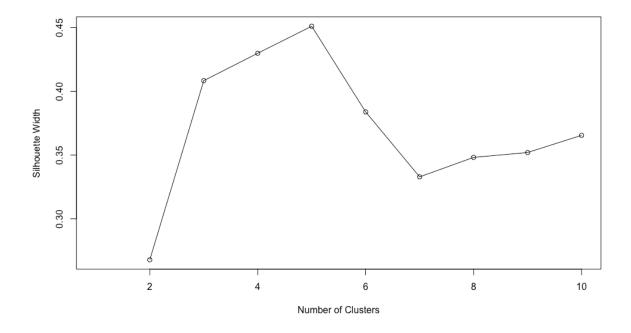
#### 5.1.2 CHOOSING A CLUSTERING ALGORITHM

Now that the distance matrix has been calculated, it is time to select an algorithm for clustering. While many algorithms that can handle a custom distance matrix exist, partitioning around medoids (PAM) will be used here. If you know the k-means algorithm, this might look very familiar. In fact, both approaches are identical, except k-means has cluster centers defined by Euclidean distance (i.e., centroids), while cluster centers for PAM are restricted to be the observations themselves (i.e., medoids).

#### 5.1.3 SELECTING THE NUMBER OF CLUSTERS

A variety of metrics exist to help choose the number of clusters to be extracted in a cluster analysis. We will use silhouette width() function, an internal validation metric which is an aggregated measure of how similar an observation is to its own cluster compared its closest neighboring cluster. The metric can range from -1 to 1, where higher values are better. After calculating silhouette width for clusters ranging from 2 to 10 for the PAM algorithm, we see that 5 clusters yields the highest value of 0.45. A plot of the Silhouette Width on Complete3 dataset is available in Figure 5.

Fig. 5. Silhouette Width Plot of K Clusters



# 5.1.4 CLUSTER INTERPRETATION

After running the algorithm and selecting 5 clusters, we can interpret the clusters by running summary() function on each cluster. Figures 6-10 are the summary of the five clusters.

Fig.6. Summary of Cluster 1

<pre>&gt; results\$the_s [[1]]</pre>	summary					
X.Y	UserScore	CriticScore	•	_	lobal_Sales	
Min. :1996	Min. :53.00	Min. : 64.00	E: 2 Min.		n. : 0.010	
1st Qu.:2004	1st Qu.:64.00	1st Qu.: 80.25			t Qu.: 0.140	
Median :2010	Median :76.00	Median : 83.00			dian : 0.550	
Mean :2009	Mean :74.63	Mean : 82.84	Mear		an : 1.367	
3rd Qu.:2013	3rd Qu.:82.00	3rd Qu.: 85.00			d Qu.: 1.370	
Max. :2016	Max. :89.00	Max. :100.00	Max.		x. :12.840	
	rspective Strates	,,	•			
Mode :logical	Mode : lo					
FALSE: 62	FALSE: 62		FALSE: 62			
NA's :0	NA's :0		NA's :0			
		NA's :0		NA's :0		
RPG	Card	Adventure	Platformer	Beat.emUp	TBS	Puzzle
Mode :logical	Mode :logical	Mode :logical	Mode :logical	Mode :logical	Mode :logical	Mode :logical
FALSE: 62	FALSE: 61	FALSE:58	FALSE:56	FALSE:61	FALSE: 60	FALSE:55
NA's :0	TRUE :1	TRUE :4	TRUE :6	TRUE :1	TRUE :2	TRUE :7
	NA's :0	NA's :0	NA's :0	NA's :Θ	NA's :Θ	NA's :0
Simulator	Action	Warfare	Fantasy	ScienceFiction	Comedy	Horror
Mode :logical	Mode :logical	Mode :logical	Mode :logical	Mode :logical	Mode :logical	Mode :logical
FALSE:59	FALSE: 13	FALSE:62	FALSE: 62	FALSE:52	FALSE: 62	FALSE:58
TRUE :3	TRUE:49	NA's :0	NA's :0	TRUE :10	NA's :0	TRUE :4
NA's :0	NA's :Θ			NA's :Θ		NA's :0
Party	Stealth	TournamentMoney	/Awarded Tourname	entTotalPlavers	TotalTournaments	cluster
Mode :logical	Mode :logical		5.0 Min. :		Min. : 1.00	Min. :1
FALSE: 61	FALSE: 61		7.5 1st Qu.:		1st Qu.: 2.00	1st Qu.:1
TRUE :1	TRUE :1	Median : 11500			Median : 6.50	Median :1
NA's :0	NA's :0	Mean : 172496			Mean : 42.15	Mean :1
		3rd Qu.: 54396			3rd Ou.: 16.75	3rd Ou.:1
		Max. :2747219			Max. :821.00	Max. :1

Fig.7. Summary of Cluster 2

[[2]]						
X.Y	UserScore	CriticScore	ESRBRating NA	Sales 6	Slobal Sales	
Min. :1999	Min. :37.00	Min. :70.00	E: 4 Min.	:0.00000 Mi	in. :0.0300	
1st Qu.:2004	1st Qu.:64.00	1st Qu.:81.00	T:11 1st Q	u.:0.01000 1s	st Qu.:0.0500	
_		Median :85.00	M: 1 Media	n :0.01000 Me	edian :0.0900	
Mean :2006	Mean :73.19	Mean :84.69	Mean	:0.09875 Me	ean :0.6525	
3rd Qu.:2008	3rd Qu.:83.50	3rd Qu.:89.25	3rd Q	u.:0.03500 3r	rd Qu.:0.3125	
Max. :2012	Max. :89.00	Max. :93.00	Max.	:0.96000 Ma	ax. :6.2900	
FirstPersonPers	pective Strateg	y Fightin	g Shooter	Sport	ts Racing	
Mode :logical	Mode :lo	gical Mode:lo	gical Mode:lo	gical Mode:1	logical Mode:lo	gical
FALSE:16	FALSE: 2	FALSE:16	FALSE: 16	FALSE:1	l6 FALSE:16	
NA's :0	TRUE :14	NA's :0	NA's :θ	NA's : 6	NA's :0	
	NA's :0					
RPG	Card	Adventure	Platformer	Beat.emUp	TBS	Puzzle
Mode :logical	Mode :logical	Mode :logical	Mode :logical	Mode :logical	Mode :logical	Mode :logical
FALSE:14	FALSE: 16	FALSE:12	FALSE: 16	FALSE:16	FALSE: 15	FALSE:12
TRUE :2	NA's :0	TRUE :4	NA's :0	NA's :0	TRUE :1	TRUE :4
NA's :0		NA's :0			NA's :Θ	NA's :0
Simulator	Action	Warfare	Fantasy	ScienceFiction		Horror
Mode :logical	Mode :logical	Mode :logical	Mode :logical	Mode :logical		Mode :logical
FALSE:12	FALSE: 15	FALSE:15	FALSE: 15	FALSE:13	FALSE: 16	FALSE:16
TRUE :4	TRUE :1	TRUE :1	TRUE :1	TRUE :3	NA's :0	NA's :θ
NA's :0	NA's :0	NA's :0	NA's :0	NA's :0		
Party	Stealth				TotalTournaments	cluster
Mode :logical	Mode :logical	Min. : 160		1.00	Min. : 1.00	Min. :2
FALSE:16	FALSE: 16	1st Qu.: 13885			1st Qu.: 1.75	1st Qu.:2
NA's :0	NA's :0	Median : 61343			Median: 5.50	Median :2
		Mean : 919772			Mean : 89.38	Mean :2
		3rd Qu.: 523736			3rd Qu.: 9.50	3rd Qu.:2
		Max. :5283426	Max. :	757.00	Max. :1265.00	Max. :2

Fig.8. Summary of Cluster 3

[[3]] X.Y Min. :1994	UserScore Min. :26.00	CriticScore Min. : 60.00	ESRBRating E: 1 Mir		obal_Sales . : 0.010	
1st Qu.:2004	1st Qu.:64.50	1st Qu.: 80.50	T: 8 1st	t Qu.:0.255 1st	Qu.: 0.355	
Median :2007	Median :76.00	Median : 83.00	M:34 Med	dian :0.820 Med	ian : 2.100	
Mean :2008	Mean :72.02	Mean : 83.35	Mea	an :2.319 Mea	n : 3.853	
3rd Qu.:2012	3rd Qu.:82.00	3rd Qu.: 88.50	3rc	d Qu.:4.100 3rd	Qu.: 6.590	
Max. :2016	Max. :89.00	Max. :100.00	Max	c. :9.040 Max	. :14.730	
FirstPersonPer	spective Strate	gy Fightir	ng Shooter	r Sports	Racing	5
Mode:logical	Mode : lo	ogical Mode:lo	ogical Mode:lo	ogical Mode:lo	gical Mode:lo	ogical
TRUE:43	FALSE: 43	FALSE: 43	TRUE:43	FALSE: 43	FALSE: 43	3
NA's:0	NA's :0	NA's :θ	NA's:0	NA's :0	NA's :0	
RPG Mode :logical FALSE:43 NA's :0	Card Mode :logical FALSE:43 NA's :0	Adventure Mode :logical FALSE:41 TRUE :2 NA's :0	Platformer Mode :logical FALSE:41 TRUE :2 NA's :0	Beat.emUp Mode :logical FALSE:43 NA's :0	TBS Mode:logical FALSE:42 TRUE:1 NA's:0	Puzzle Mode:logical FALSE:39 TRUE:4 NA's:0
Simulator	Action	Warfare	Fantasy	ScienceFiction	Comedy	Horror
Mode :logical	Mode :logical	Mode :logical	Mode :logical	Mode :logical	Mode :logical	Mode :logical
FALSE:39	FALSE:8	FALSE:40	FALSE: 43	FALSE:25	FALSE: 42	FALSE:41
TRUE :4	TRUE :35	TRUE :3	NA's :0	TRUE :18	TRUE :1	TRUE :2
NA's :0	NA's :0	NA's :0		NA's :Θ	NA's :0	NA's :0
Party Mode :logical FALSE:43 NA's :0	Stealth Mode :logical FALSE:43 NA's :0	TournamentMoney Min. : 100 1st Qu.: 5357 Median : 170006 Mean : 124159 3rd Qu.: 127599 Max. :1208842	90 Min. 79 1st Qu. 90 Median 53 Mean 98 3rd Qu.	.: 1.5 : 27.0 : 114.0 .: 136.0	TotalTournaments Min. : 1.00 1st Qu.: 4.00 Median : 13.00 Mean : 45.53 3rd Qu.: 40.00 Max. :762.00	cluster Min. :3 1st Qu.:3 Median :3 Mean :3 3rd Qu.:3 Max. :3

Fig.9. Summary of Cluster 4

[[4]]						
X.Y	UserScore	CriticScore	ESRBRating NA	_Sales Gl	obal_Sales	
Min. :1998	Min. :36.00	Min. :60.00	E:37 Min.	:0.0200 Min	. :0.320	
1st Qu.:2006	1st Qu.:64.00	1st Qu.:82.00	T: 0 1st (	u.:0.2400 1st	Qu.:0.790	
Median :2011	Median :66.00	Median :83.00	M: 0 Media	n:0.6000 Med	ian :2.580	
Mean :2010	Mean :67.43	Mean :83.08	Mean	:0.9062 Mea	n :2.928	
3rd Qu.:2014	3rd Qu.:78.00	3rd Qu.:86.00	3rd (	Qu.:1.0600 3rd	Qu.:4.110	
Max. :2016	Max. :87.00	Max. :92.00	Max.	:3.9800 Max	. :8.570	
FirstPersonPer	spective Strateg	y Fightin	ng Shooter	- Sport	s Racin	g
Mode :logical	Mode :lo	gical Mode:lo	ogical Mode:lo	ogical Mode:l	ogical Mode:l	ogical
FALSE:37	FALSE: 37	FALSE:36	FALSE: 37	FALSE:1	FALSE:3	7
NA's :0	NA's :0	TRUE :1	NA's :Θ	TRUE :3	6 NA's :0	
		NA's :0		NA's :0		
RPG	Card	Adventure	Platformer	Beat.emUp	TBS	Puzzle
Mode :logical	Mode :logical	Mode :logical	Mode :logical	Mode :logical	Mode :logical	Mode :logical
FALSE:37	FALSE: 37	FALSE:36	FALSE: 37	FALSE:37	FALSE: 37	FALSE:37
NA's :0	NA's :0	TRUE :1	NA's :0	NA's :0	NA's :0	NA's :0
		NA's :0				
Simulator	Action	Warfare	Fantasy	ScienceFiction		Horror
Mode :logical	Mode :logical	Mode :logical	Mode :logical	Mode :logical	Mode :logical	Mode :logical
FALSE:36	FALSE: 34	FALSE:37	FALSE: 37	FALSE:37	FALSE: 37	FALSE:37
TRUE :1	TRUE :3	NA's :0	NA's :0	NA's :0	NA's :0	NA's :0
NA's :0	NA's :0					
Party	Stealth	TournamentMoney	yAwarded Tourname	ntTotalDlavors	Total Tournaments	cluster
Mode :logical	Mode :logical	Min. : 25			Min. : 1.00	Min. :4
FALSE: 37	FALSE: 37	1st Qu.: 29416			1st Qu.: 1.00	1st Qu.:4
NA's :0	NA's :0	Median : 8048			Median : 3.00	Median :4
107 3 . U	MA 3 .0	Mean : 233844			Mean : 27.89	Mean :4
		3rd Qu.: 121618			3rd Ou.: 17.00	3rd Ou.:4
		Max. :2642136			Max. :349.00	Max. :4
		1107 2042130	· IIux	12010	.545.00	

Fig.10. Summary of Cluster 5

X.Y Min. :2001 1st Qu.:2002 Median :2006 Mean :2006 3rd Ou.:2009	Median :79.00 Mean :75.38	CriticScore Min. :62.00 1st Qu.:83.00 Median :85.00 Mean :84.15 3rd Ou.:90.00	T: 1 1st M: 0 Med Med	i. :0.200 M : Qu.:0.690 1 lian :1.540 M in :1.855 M	Global_Sales fin. : 0.310 lst Qu.: 2.100 Median : 2.650 Mean : 4.405 Brd Ou.: 4.570	
Max. :2015	Max. :91.00	Max. :95.00	Max		lax. :14.980	
Mode :logical	spective Strates. Mode :lo		•		oorts Racing ::logical Mode:lo	-
FALSE:13	FALSE: 13	•	•		E:13 TRUE:13	•
NA's :0	NA's :0	NA's :0	NA's	Θ NA's	:0 NA's:0	
RPG	Card	Adventure	Platformer	Beat.emUp	TBS	Puzzle
Mode :logical FALSE:13	Mode :logical FALSE:13	Mode :logical FALSE:11	Mode :logical FALSE:13	Mode :logic FALSE:13	al Mode:logical FALSE:13	Mode :logical FALSE:11
NA's :0	NA's :0	TRUE :2 NA's :0	NA's :0	NA's :0	NA's :0	TRUE :2 NA's :0
Simulator	Action	Warfare	Fantasy	ScienceFict	ion Comedy	Horror
Mode :logical	Mode :logical	Mode :logical	Mode :logical			Mode :logical
FALSE:8	FALSE: 13	FALSE:13	FALSE:13	FALSE:13	FALSE: 13	FALSE:13
TRUE :5	NA's :0	NA's :0	NA's :0	NA's :0	NA's :0	NA's :0
NA's :0						
Party Mode clesical	Stealth	TournamentMoney		<pre>imentTotalPlaye     : 1.000</pre>	ers TotalTournaments Min. :1.000	s cluster Min. :5
Mode :logical FALSE:13	Mode :logical FALSE:13	1st Qu.: 7679.		1.: 3.000	1st Qu.:1.000	1st Qu.:5
NA's :0	NA's :0	Median : 32208.		1 : 4.000	Median :2.000	Median :5
		Mean : 36930		: 7.462	Mean :2.769	Mean :5
		3rd Qu.: 36322		1.:12.000	3rd Qu.:3.000	3rd Qu.:5
		Max. :222000	.0 Max.	:19.000	Max. :8.000	Max. :5

Tab.3. Cluster Interp			<i>e</i>	6 1 1A 1	
	Tournament (Avg)	Gameplay E = 56	Scores (Avg)	Sales (Avg)	
CompleteDataset (Standard)	Money = \$46000 Players = 13 Tournaments = 5	Money = \$46000 Players = 13  T = 74 M = 4 Action = 88 Fighting = 60		NA_Sales = 0.380 GlobalSales = 1.010	
Cluster 1	Money = lower Players = higher Tournament = lower  T = 54 (87%) Fighting = 49 Action = 49 FirstPerson = 0  Similar		Similar	Lower	
Cluster 2	Money = higher Players = higher Tournament = similar  T = 11(69 Strategy 14(889 FirstPerso		Similar	Lower	
Cluster 3	Money = higher Players = higher Tournament = higher	M = 34 (79%) Action = 35 ScienceFiction = 18 FirstPerson = 43 (100%)	Similar	High Higher (double)	
Cluster 4	Money = higher(double) E = 37 (100) Players = lower Sports = 3		Lower Similar	Higher (double)	
Cluster 5	Money = lower Players = lower Tournament = lower	E = 12 (92%) Racing = 13 (100%) Simulator = 5 FirstPerson = 0	Higher	Higher(quadruple) Higher(double)	

# 5.1.5 MEDOIDS INTERPRETATION

Another benefit of the PAM algorithm with respect to interpretation is that the medoids serve as exemplars of each cluster.

Fig.11. Summary of Medoids

<pre>&gt; Complete3[pam_fit\$medoids,]</pre>										
	X.Y Us	erScore Cri	iticScore	ESRBR	ating N	<b>A_Sales</b>	Globa	al_Sales F	irstPersonPe	rspective
BlazBlue: Continuum Shift Extend	2011	75	83		T	0.03		0.11		FALSE
Rise of Nations: Rise of Legends	2006	85	84		T	0.00		0.03		FALSE
Unreal Tournament 3	2007	77	86		M	0.33		0.67		TRUE
NHL 13	2012	66	83		E	0.51		0.66		FALSE
Forza Motorsport 2	2007	83	96		Е	2.35		4.05		FALSE
	Strateg	y Fighting	Shooter	Sports	Racing	RPG	Card	Adventure	Platformer	Beat.emUp
BlazBlue: Continuum Shift Extend	FALS	E TRUE	FALSE	FALSE	FALSE	FALSE	FALSE	FALSE	FALSE	FALSE
Rise of Nations: Rise of Legends	TRU	E FALSE	FALSE	FALSE	FALSE	FALSE	FALSE	FALSE	FALSE	FALSE
Unreal Tournament 3	FALS	E FALSE	TRUE	FALSE	FALSE	FALSE	FALSE	FALSE	FALSE	FALSE
NHL 13	FALSI	E FALSE	FALSE	TRUE	FALSE	FALSE	FALSE	FALSE	FALSE	FALSE
Forza Motorsport 2	FALSI	E FALSE	FALSE	FALSE	TRUE	FALSE	FALSE	FALSE	FALSE	FALSE
	TBS P	uzzle Simul	lator Act	ion Wa	rfare F	antasy	Scienc	eFiction (	Comedy Horro	r Party
BlazBlue: Continuum Shift Extend	FALSE	FALSE F	FALSE T	RUE	FALSE	FALSE		FALSE	FALSE FALS	E FALSE
Rise of Nations: Rise of Legends	FALSE	FALSE F	FALSE FA	LSE	FALSE	FALSE		FALSE	FALSE FALS	E FALSE
Unreal Tournament 3	FALSE	FALSE F	FALSE T	RUE	FALSE	FALSE		TRUE	FALSE FALS	E FALSE
NHL 13	FALSE	FALSE F	FALSE FA	LSE	FALSE	FALSE		FALSE	FALSE FALS	E FALSE
Forza Motorsport 2	FALSE	FALSE F	FALSE FA	LSE	FALSE	FALSE		FALSE	FALSE FALS	E FALSE
	Stealth	Tournament	tMoneyAwa	rded T	ourname	ntTotal	Player	s TotalTo	urnaments	
BlazBlue: Continuum Shift Extend	FALSE			25.0				3	1	
Rise of Nations: Rise of Legends	FALSE		696	0.00				8	1	
Unreal Tournament 3	FALSE		1049	77.8				7	4	
NHL 13	FALSE		700	0.00				1	1	
Forza Motorsport 2	FALSE		2226	0.00			1	17	2	
>										

# 5.1.6 RECOMMENDATIONS

A video game launch with a similar gameplay as Cluster 3 would prove successful for Valve Corporation. Cluster 3 is a video game rated M for mature. It is an Action focused gaming experience with a Science Fiction based setting and narrative, played from the First-Person Perspective.

# 5.2 CORRELATION (SALES, SCORES, AND TOURNAMENTS)

The question that this model is trying to answer is:

What is the correlation between sales, tournaments and scores (by critics and users)? Correlation Pearson was performed to address this issue.

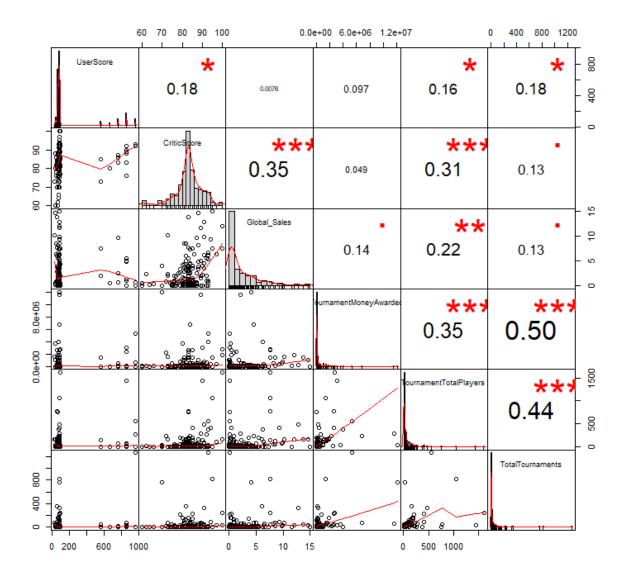
# 5.2.2 VARIABLES

- User score
- Critic score
- Global sales
- Tournament Money Awarded
- Tournament Total Players
- Total Tournaments

# 5.2.3 MODEL FINDINGS

Figure 12 shows the findings of the model results from Correlation.

Fig.12. Correlation Model Findings



With p-value less than the significant alpha (0.05) and with consideration of coefficient r, the correlation plot suggests strong association between:

- Strong positive correlation between tournament money awarded and total tournament; r= 0.5
- Medium strength of positive correlation between total tournaments and total tournament players; r=0.44

- Medium strength of positive correlation between tournament Money awarded and total tournament players; r=0.35
- Medium strength of positive correlation between critics score and global sales; r=0.35
- Medium strength of positive correlation between critics score and tournaments total players; r=0.31

#### 5.2.4 RECOMMENDATIONS

- Since tournament Money awarded is fairly correlated with total tournament players, it's recommended to consider this issue when developing the new game. It will be helpful to design the game in away to be compatible with tournaments and tournaments awards.
- It's recommended to put into consideration critics score as it's fairly correlated with global sales and also number of players (in tournaments).

# 5.3 DECISION TREES (GLOBAL SALES VS GENRE, ESRB RATEINGS, PLAYERS AND TOURNUMNETS)

The question that this model is trying to answer is: How is global sales affect by genres, ESRB ratings, number of tournaments and number of players? Decision tree method was performed to address this issue.

# 5.3.2 VARIABLES

Global Sales was set as a response. The explanatory variables are:

- ESRB ratings
- 22 types of Genre (logical variables)
- Number of players
- Number of tournaments

# 5.3.3 MODEL FINDINGS

Figure 13 displays the summary of the Decision Tree model results.

Fig.13. Decision Tree Findings

```
call:
rpart(formula = tree_data$Global_Sales ~ ., data = tree_data)
                CP nsplit rel error xerror xstd

132 0 1.0000000 1.0151617 0.1745331

1778 1 0.8505087 1.0369151 0.1667136

842 2 0.7480509 0.9864445 0.1618564

640 3 0.6896225 1.0067258 0.1582293

1312 4 0.6560061 0.9289865 0.1337473

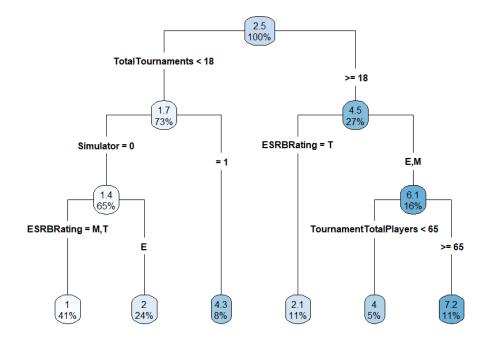
1000 5 0.6417530 0.9306501 0.1352313
   0.14949132
2 0.10245778
3 0.05842842
   0.03361640
   0.01425312
6 0.01000000
variable importance
           TotalTournaments TournamentTotalPlayers
                                                                                                            ESRBRating
19
                                                                                                                                                           Fighting
                                                                                                                                                                                                    Simulator
                                                                                                                                                                                                      Strategy
FirstPersonPerspective
                             Action
Node number 1: 171 observations, complex
mean=2.494094, MSE=10.40051
left son=2 (125 obs) right son=3 (46 obs)
                                                                  complexity param=0.1494913
```

Importance of variables in this decision tree is:

- 1st Total number of tournaments
- 2<sup>nd</sup> Tournament total players
- 3<sup>rd</sup> ESRB Ratings
- 4<sup>th</sup> Fighting (genre)
- 6<sup>th</sup> Simulator (genre)

The figure below is the decision tree.

Fig.14. Decision Tree



The decision tree above suggests that with low number of tournaments (<18 tournaments), there is still chance to achieve higher global sales by choosing simulator genre. With higher number of tournaments (≥18 tournaments), there is a chance to achieve higher global sales with ESRB ratings of E(Everyone) and M(Mature). If ESRB ratings of T(teen) was chosen, then there is a chance to have lower global sales.

# 5.3.4 RECOMMENDATIONS

- With low number of tournaments (<18 tournaments), higher sales can be achieved with simulator genre.
- With higher number of tournaments (≥18 tournaments), it's important to consider ESRB ratings. ESRB rating of E (everyone) and M(mature) have a chance to achieve higher global sales. If T(teen) ESRB rating was chosen, then there is a chance of having lower global sales.

# 5.4 POISSON REGRESSION (TOURNAMENT PLAYERS VS GENRE)

The question that this model is trying to answer is: How does games' genres effect number of tournaments players? Possion regression was performed to address this issue.

# 5.4.2 VARIABLES

 Number of tournament players was set as a response. The explanatory variables are the 22 types of Genres (logical variables).

#### 5.4.3 MODEL FINDINGS

Figure 15 is the model results summary.

Fig.15.Poisson Regression Summary

```
call:
Deviance Residuals:
    Min
             1Q
                   Median
                                3Q
                                        Max
                   -4.594
-26.302
          -8.397
                             1.156
                                      76.537
Coefficients: (2 not defined because of singularities)
                           Estimate Std. Error z value Pr(>|z|)
(Intercept)
                            3.75022 0.09886 37.935 < 2e-16 ***
FirstPersonPerspectiveTRUE 0.63976
                                      0.09620 6.650 2.93e-11 ***
                            1.22396 0.10134 12.078 < 2e-16 ***
StrategyTRUE
                           -0.07016 0.09585 -0.732 0.46419
FightingTRUE
                                 NA
ShooterTRUE
                                           NA
                                                  NA
                                                              NA
                           NA NA NA NA NA -0.27620 0.10088 -2.738 0.00618 **
-1.45387 0.14222 -10.223 < 2e-16 ***
2.05428 0.10902 18.843 < 2e-16 ***
SportsTRUE
RacingTRUE
RPGTRUE
                          NA NA NA NA NA NA 0.18544 0.07355 2.521 0.01169 * 0.14028 0.08809 1.593 0.11127
                                                 NA
CardTRUE
AdventureTRUE
PlatformerTRUE
                         1.38308 0.09990 13.044 22e-16 ***
-2.02225 0.17595 -11.493 < 2e-16 ***
Beat.emUpTRUE
TBSTRUE
PuzzleTRUE
                           -1.13517
                                      0.07606 -14.925 < 2e-16 ***
                          -0.51518 0.03369 -15.290 < 2e-16 ***
SimulatorTRUE
                           ActionTRUE
                           0.20295 0.05166
                                                3.928 8.55e-05 ***
WarfareTRUE
                                      0.07495 15.259 < 2e-16 ***
                           1.14365
FantasyTRUE
ScienceFictionTRUE
                                      0.03103 -37.226 < 2e-16 ***
0.06679 21.386 < 2e-16 ***
                           -1.15532
1.42827
ComedyTRUE
                           -1.72970 0.11727 -14.750 < 2e-16 *** 2.17551 0.09401 23.141 < 2e-16 ***
HorrorTRUE
PartyTRUE
StealthTRUE
                           -0.14606 0.27629 -0.529 0.59706
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1
(Dispersion parameter for poisson family taken to be 1)
    Null deviance: 38464 on 170 degrees of freedom
Residual deviance: 24438 on 150 degrees of freedom
AIC: 25277
Number of Fisher Scoring iterations: 7
```

With p-value less than the significant alpha (0.05), the model suggest that number of tournament players is affected by some genres. Genres that have positive relationship with number of total players (in tournament) are (descending order by number of coefficient):

2.17551 Party RPG (Role-Playing games)2.05428 Comedy 1.42827 • Beat.emUp (Beat them Up)1.38308 Strategy 1.22396 Fantasy 1.14365 Action 0.96828 FirstPersonPerspective 0.63976 Warfare 0.20295 0.18544 Adventure

Genres that have negative relationship with number of total players (in tournament) are (descending order by number of coefficient):

•	Sports	-0.2762
•	Simulator	-0.51518
•	Puzzle	-1.13517
•	Science Fiction	-1.15532
•	Racing	-1.45387
•	Horror	-1.7297
•	TBS (turn-based s	strategy)-2.02225

# 5.4.4 RECOMMENDATIONS

- For the new developed game, in order to maximize number of players on tournaments, it's recommended to consider genres of:
  - o Party
  - o RPG (Role-Playing games)
  - Comedy
  - Beat.emUp (Beat them Up)
  - Strategy
  - Fantasy
  - Action
  - FirstPersonPerspective
  - Warfare
  - Adventure
- For the new developed game, in order to maximize number of players on tournaments, it's recommended to avoid genres of:
  - Sports
  - o Simulator

- o Puzzle
- Science Fiction
- Racing
- Horror
- TBS (turn-based strategy)

# 5.5 ANOVA (SALES VS GENRE)

The question that this hypothesis testing is trying to answer is:

Do different types of genres achieve the same average of global sales?

ANOVA hypothesis testing was performed in order to investigate this issue.

#### 5.5.2 VARIABLES

Global Sales was set as a response. The explanatory variables are the 22 types of Genres (logical variables)

# 5.5.3 MODEL FINDINGS

Figure 16 is the model results summary.

Fig.16 Anova Model Summary

```
Df Sum Sq Mean Sq F value
FirstPersonPerspective
                        1 106.2
                                  106.16 12.896 0.000446 ***
                                          6.937 0.009326 **
strategy
                            57.1
                                   57.11
Fighting
                        1 115.2 115.24 14.000 0.000260 ***
                                   14.37
Sports
                            14.4
                                           1.746 0.188449
Racing
                             5.4
                                    5.37
                                           0.653 0.420441
RPG
                            11.4
                                   11.43
                                            1.388 0.240588
                                           0.379 0.538963
                             3.1
Adventure
                                    3.12
                            55.4
                                   55.36
                                          6.725 0.010446 *
Platformer
                            91.3
                                   91.34 11.096 0.001089 **
Beat.emUp
                                    1.84
TBS
                        1
                             1.8
                                           0.224 0.636677
Puzzle
                             9.4
                                    9.35
                                           1.136 0.288235
Simulator
                            11.7
                                   11.68
                                           1.419 0.235433
Action
                             1.0
                                    0.99
                                            0.120 0.728988
                            22.3
                                    22.31
                                            2.710 0.101802
Warfare
Fantasy
                                    8.40
                             8.4
                                            1.021 0.313930
ScienceFiction
                             0.4
                                     0.41
                                            0.050 0.824154
                                            0.293 0.589268
Comedy
                             2.4
                                     2.41
                                            0.008 0.930554
Horror
                             0.1
                                    0.06
                                    25.27
                                            3.070 0.081778
Party
                             25.3
Stealth
                                    1.53
                                            0.186 0.666985
                        1
                             1.5
Residuals
                       150 1234.7
                                     8.23
Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' '1
```

With p-value less than the significant alpha (0.05), we fail to reject the null hypothesis, we conclude that we have enough statistical evidence that not all genres has the same average of global sales. The games with genres with significant p-values are:

- First Person Perspective
- Strategy
- Fighting
- Platform
- Beat.emUp (beat them up)

# 5.5.4 RECOMMENDATIONS

For the new developed game, it's recommended to consider the genres of First Person Perspective, Strategy, Fighting, Platform, and Beat.emUp (beat them up)to achieve higher global sales.

# 5.6 LINEAR REGRESSION (SALES BY CRITICS SCORE, USERS SCORE, AND TOURNAMENTS)

The question that this hypothesis testing is trying to answer is: Is there a linear relationship between sales and critic score, users score, and tournaments? Linear regression was performed to address this issue.

# 5.6.2 VARIABLES

Global sales were set as a response. The explanatory variables are:

- Users score
- Critics score
- Tournament money awards
- Tournament total players
- Total tournaments

#### 5.6.3 MODEL FINDINGS

Figure 17 is the model results summary.

Fig.17. Linear Regression Model Summary

With p-value less than the stated alpha (0.05) we reject the null hypothesis and conclude that we have enough statistical evidence to confirm that there is a positive linear relationship between critic score and global sales. However, R<sup>2</sup> value suggests that this model only explains 15% of data variation.

#### 5.6.4 RECOMMENDATIONS

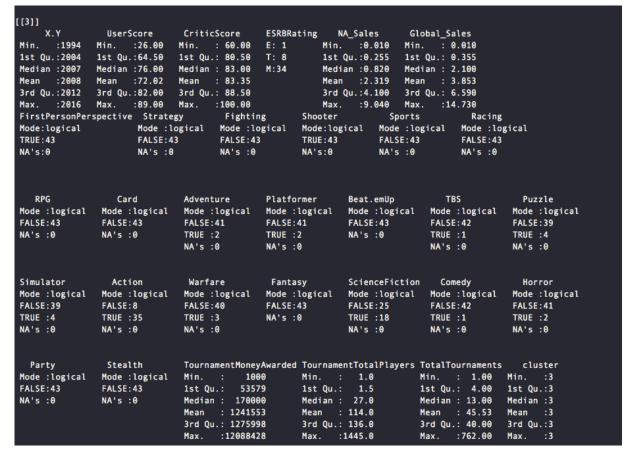
It's important to consider critic score as it does have a positive linear relationship on global sales.

# 6 PRELIMINARY CONCLUSIONS

Our preliminary findings thus far provide a glimpse of a final deliverable. A video game launch with a similar gameplay as Cluster 3 would prove successful for Valve Corporation. This conclusion was further supported in the recommendation section for each of our models. In section 5.4 Anova the recommendation to consider the genres of First Person Perspective, Strategy, Fighting, Platform, and Beat.emUp (beat them up) to achieve higher global sales.section can be seen in Cluster 3 with First Person Perspective at 100% of the cluster and higher sales. In section 5.5 Linear Regression the recommendation to consider critic score as it does have a positive linear relationship on global sales is seen in Cluster 3 with slightly higher UserScores and similar CriticScores and even higher sales in comparison to the original CompleteDataset.

Cluster 3 is a video game rated M for mature. It is an Action focused gaming experience with a Science Fiction based setting and narrative, played from the First-Person Perspective.

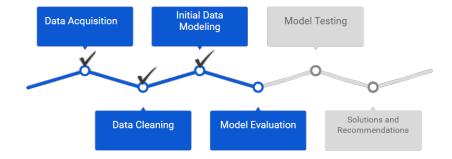
Fig.8. Summary of Cluster 3



#### 7 PROJECT STATUS

Our project is still on track. The only major change was the decision to omit the variables and observations from the GAP dataset containing Steam information.

Fig.18. Project Status



Data acquisition, preprocessing and cleaning was done. Initial data Modeling was done and moving forward, we will examine, evaluate, and test these models in order to come up with rigid recommendations for the new game.

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