

connection with pending procedures related to trademarks, and Special Accounts held on behalf of donors of voluntary contributions. Strategic cash represents the funds held by the Organization which have been allocated for the future financing of after-service employee benefit liabilities, including ASHI. The balance of strategic cash was 211.2 million Swiss francs as at December 31, 2020. This comprised the long-term investment portfolio (including unrealized gains) of 200.6 million Swiss francs, and cash balances yet to be invested of 10.6 million Swiss francs. These balances included the additional amounts generated in 2020 from the Program and Budget charge applied to the cost of posts for the funding of after-service employee benefit liabilities.

*Unrestricted, restricted and strategic cash 2016-2020*

