Cabela's Inc. Announces Third Quarter 2014 Financial Results Thursday, October 23, 2014 12:00:00 PM (GMT)

- Adjusted Third Quarter Diluted EPS of \$0.81, up 17.4%
 - Total Revenue up 4.1% to \$886.0 Million
 - Comparable Store Sales Down 11.2%
- Operating Margin Improves 160 Basis Points to 10.6%
- Cabela's CLUB Accounts Increase 7.5% and Charge-offs Remain at Historically Low Levels
 - New Stores Outperform Legacy Stores by 40-60% in Sales and Profit per Sq. Ft.

Cabela's Incorporated (NYSE:CAB) today reported financial results for third quarter fiscal 2014.

For the quarter, total revenue increased 4.1% to \$886.0 million; Retail store revenue increased 8.7% to \$598.7 million; Direct revenue decreased 11.7% to \$175.3 million; and Financial Services revenue increased 10.9% to \$109.1 million. During the period, comparable store sales decreased 11.2%.

For the quarter, adjusted for certain items, net income increased 18.8% to \$58.3 million compared to \$49.1 million in the year ago quarter, and earnings per diluted share were \$0.81 compared to \$0.69 in the year ago quarter. The Company reported GAAP net income of \$53.8 million and earnings per diluted share of \$0.75 as compared to GAAP net income of \$49.9 million and earnings per diluted share of \$0.70 in the year ago quarter. Third quarter 2014 GAAP results included provisions for income taxes related to an increase in tax reserves for prior years' matters of \$0.05 in earnings per diluted share. See the supporting schedules to this earnings release labeled "Reconciliation of GAAP Reported to Non-GAAP Adjusted Financial Measures" for a reconciliation of the GAAP to non-GAAP financial measures.

"For the quarter, we were pleased operating margin improved from 9.0% to 10.6% and new stores significantly outperformed legacy stores in sales and profit per square foot," said Tommy Millner, Cabela's Chief Executive Officer. "We are less pleased that the rebound in revenue, following the firearms and ammunition surge of the last two years, is occurring slower than expected and as a result comparable store sales declined 11.2%. In addition to strong new store performance, we were encouraged by the performance of Cabela's CLUB and expense management in the quarter."

"For the trailing twelve months, our 20 new format stores opened for the full period outperformed our legacy store base by 40-60% in both sales and profit per square foot," Millner said. "These new format stores averaged sales per square foot of nearly \$460. With this strong new store performance, our retail store expansion remains on track with plans to open 13 to 15 new stores per year over the next several years. During the quarter, we opened six new stores, marking our entrance into several significant markets, including Buffalo, NY; Atlanta, GA; Portland, OR; Ontario, Canada; and British Columbia, Canada."

"Thanks to the hard work and dedication of our outfitters, in the face of the slower sales recovery, we successfully controlled expense growth in the quarter," Millner said. "Additionally, during the quarter, we reduced anticipated incentive compensation by the \$11.8 million previously recognized in the first half of the year. Reductions of professional fees and other corporate overhead also contributed to cost savings in the quarter."

"For the quarter, our Cabela's branded product sales penetration increased by 100 basis points," Millner said. "The launch of our Instinct $^{\text{TM}}$ line has been a success with positive customer reactions to this new innovative line of products. Along with the Instinct $^{\text{TM}}$ line, we have had positive customer response to our Cabela's Guidewear $^{\text{R}}$, Cabela's XPG $^{\text{TM}}$, and Wildlife and Land Management products. These results give us confidence in the prospects for future growth in Cabela's branded products."

During the quarter, merchandise gross margin decreased 100 basis points to 36.3% from 37.3% in the same quarter a year ago. Approximately 60 basis points of this decrease is due to the previously announced

adjustment in the presentation of reimbursement between segments. As a reminder, this new presentation, initiated in the second quarter, will be ongoing and has no impact on consolidated operating income or earnings per diluted share. See the "Selected Financial Data" table located herein for a more detailed explanation of this adjustment.

Direct revenue declined 11.7% in the quarter. The decline in direct revenue was primarily attributable to a greater than expected decline in ammunition and shooting related products versus last year's surge levels. Technology and mobility improvements continue to enhance the omni-channel experience. These improvements include mobile point of sale, streamlined checkout on mobile devices and improvements in omni-channel promotions.

The third quarter effective tax rate was 40.0% compared to 31.3% in the same quarter a year ago. The increase in effective tax rate is due to an increase of \$4.0 million in accrued income tax related to tax adjustments attributable to changes in the mix of prior year taxable income between the United States and foreign tax jurisdictions and an increase in the state effective tax rate. The fourth quarter 2014 effective tax rate is expected to be between 34.5% and 35.5%.

The Cabela's CLUB Visa program had another solid quarter and continued to build a base of extremely loyal customers. CLUB members shop more frequently and have higher average spend. During the quarter, growth in the average number of active credit card accounts was 7.5% due to new customer acquisitions in our Retail and Internet channels. Growth in the average balance per active credit card account was 5.2%, and growth in the average balance of credit card loans was 13.0%. For the quarter, net charge-offs remained at historically low levels of 1.56% compared to 1.72% in the prior year quarter. Increased Financial Services revenue was driven by increases in interest and fee income as well as interchange income.

"In light of the slower than expected rebound from the surge, we are adjusting our full year guidance," Millner said. "Thus far in October, comparable store sales have improved over third quarter levels, and we now expect fourth quarter comparable store sales to decrease at a mid-single digit rate and total revenue to grow at a high single digit rate. Based on these revenue projections, we expect full year 2014 adjusted earnings per diluted share to be between \$3.10 and \$3.20. While our 2015 budget is not yet finalized, we expect to return to a low double digit growth rate in both revenue and diluted earnings per share for full year 2015."

Conference Call Information

A conference call to discuss third quarter fiscal 2014 operating results is scheduled for today (Thursday, October 23, 2014) at 11:00 a.m. Eastern Time. A webcast of the call will take place simultaneously and can be accessed by visiting the Investor Relations section of Cabela's website at www.cabelas.com. A replay of the call will be archived on www.cabelas.com.

About Cabela's Incorporated

Cabela's Incorporated, headquartered in Sidney, Nebraska, is a leading specialty retailer, and the world's largest direct marketer, of hunting, fishing, camping and related outdoor merchandise. Since the Company's founding in 1961, Cabela's[®] has grown to become one of the most well-known outdoor recreation brands in the world, and has long been recognized as the World's Foremost Outfitter[®]. Through Cabela's growing number of retail stores and its well-established direct business, it offers a wide and distinctive selection of high-quality outdoor products at competitive prices while providing superior customer service. Cabela's also issues the Cabela's CLUB[®] Visa credit card, which serves as its primary customer loyalty rewards program. Cabela's stock is traded on the New York Stock Exchange under the symbol "CAB".

Caution Concerning Forward-Looking Statements

Statements in this press release that are not historical or current fact are "forward-looking statements" that are based on the Company's beliefs, assumptions, and expectations of future events, taking into account the information currently available to the Company. Such forward-looking statements include, but are not limited to, the Company's statements regarding opening 13 to 15 new stores per year over the next several years; the fourth quarter 2014 effective tax rate being between 34.5% and 35.5%; fourth quarter comparable store sales decreasing at a mid-single digit rate and total revenue growing at a high single digit rate; 2014 adjusted earnings per diluted share being between \$3.10 and \$3.20; and 2015 revenue and diluted earnings per share returning to a low double digit growth rate. Forward-looking statements involve risks and uncertainties that

may cause the Company's actual results, performance, or financial condition to differ materially from the expectations of future results, performance, or financial condition that the Company expresses or implies in any forward-looking statements. These risks and uncertainties include, but are not limited to: the state of the economy and the level of discretionary consumer spending, including changes in consumer preferences, demand for firearms and ammunition, and demographic trends; adverse changes in the capital and credit markets or the availability of capital and credit; the Company's ability to successfully execute its omnichannel strategy; increasing competition in the outdoor sporting goods industry and for credit card products and reward programs; the cost of the Company's products, including increases in fuel prices; the availability of the Company's products due to political or financial instability in countries where the goods the Company sells are manufactured; supply and delivery shortages or interruptions, and other interruptions or disruptions to the Company's systems, processes, or controls, caused by system changes or other factors; increased or adverse government regulations, including regulations relating to firearms and ammunition; the Company's ability to protect its brand, intellectual property, and reputation; the Company's ability to prevent cybersecurity breaches and mitigate cybersecurity risks; the outcome of litigation, administrative, and/or regulatory matters (including a Commissioner's charge the Company received from the Chair of the U. S. Equal Employment Opportunity Commission in January 2011, audits by tax authorities, and compliance examinations by the Federal Deposit Insurance Corporation); the Company's ability to manage credit, liquidity, interest rate, operational, legal, regulatory capital, and compliance risks; the Company's ability to increase credit card receivables while managing credit quality; the Company's ability to securitize its credit card receivables at acceptable rates or access the deposits market at acceptable rates; the impact of legislation, regulation, and supervisory regulatory actions in the financial services industry, including the Dodd-Frank Wall Street Reform and Consumer Protection Act; and other risks, relevant factors, and uncertainties identified in the Company's filings with the SEC (including the information set forth in the "Risk Factors" section of the Company's Form 10-K for the fiscal year ended December 28, 2013, and Form 10-Q for the quarterly period ended March 29, 2014), which filings are available at the Company's website at www.cabelas.com and the SEC's website at www.sec.gov. Given the risks and uncertainties surrounding forward-looking statements, you should not place undue reliance on these statements. The Company's forward-looking statements speak only as of the date they are made. Other than as required by law, the Company undertakes no obligation to update or revise forward-looking statements, whether as a result of new information, future events, or otherwise.

CABELA'S INCORPORATED AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF INCOME (Dollars in Thousands Except Earnings Per Share) (Unaudited)

		Three Mor	iths I	Ended	Nine Months Ended					
	Sept	tember 27,	Sep	tember 28,	Se	ptember 27,	Se	otember 28,		
		2014		2013		2014		2013		
Revenue:										
Merchandise sales	\$	773,438	\$	749,141	\$	2,040,501	\$	2,124,538		
Financial Services revenue		109,132		98,403		317,074		272,753		
Other revenue		3,432		3,284		15,451		12,839		
Total revenue		886,002		850,828		2,373,026		2,410,130		
Cost of revenue:										
Merchandise costs (exclusive of depreciation and										
amortization)		492,492		469,614		1,306,585		1,341,706		
Cost of other revenue		8		318		1,398		386		
Total cost of revenue (exclusive of depreciation and										
amortization)		492,500		469,932		1,307,983		1,342,092		
Selling, distribution, and administrative expenses		299,587		304,293		857,643		844,448		
Impairment and restructuring charges		-		-		641		937		
Operating income		93,915		76,603		206,759		222,653		
Interest expense, net		(5,152)		(4,979)		(14,476)		(14,249)		
Other non-operating income, net		916		1,028		4,057		3,675		

Income before provision for income taxes Provision for income taxes		89,679 35,840		72,652 22,766	196,340 73,235	212,079 67,801		
Net income	\$	53,839	\$	49,886	\$ 123,105	\$ 144,278		
Earnings per basic share	\$	0.76	\$	0.71	\$ 1.73	\$ 2.05		
Earnings per diluted share	\$	0.75	\$	0.70	\$ 1.71	\$ 2.01		
Basic weighted average shares outstanding	71	1,068,933	7	0,575,804	70,957,321	70,412,479		
Diluted weighted average shares outstanding	71	,693,136	7	1,757,901	71,885,472	71,717,894		

CABELA'S INCORPORATED AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (Dollars in Thousands Except Par Values) (Unaudited)

	Se	eptember 27, 2014	December 28, 2013	September 28, 2013
ASSETS	_			
CURRENT				
Cash and cash equivalents	\$	365,114	\$ 199,072	\$ 409,733
Restricted cash of the Trust		31,808	23,191	26,009
Held-to-maturity investment securities		-	-	135,000
Accounts receivable, net		24,512	42,868	29,367
Credit card loans (includes restricted credit card loans of the Trust of \$4,036,331, \$3,956,230, and \$3,591,844), net of allowance for loan losses of \$52,700, \$53,110, and \$57,370		4,011,187	3,938,630	3,567,423
Inventories		934,732	644,883	815,594
Prepaid expenses and other current assets		99,563	90,438	95,382
Income taxes receivable and deferred income taxes		98,054	47,430	53,693
Total current assets	_	5,564,970	4,986,512	5,132,201
Property and equipment, net		1,522,910	1,287,545	1,201,662
Economic development bonds		82,341	78,504	79,260
Other assets		45,243	44,303	48,942
Total assets	\$	7,215,464		
LIABILITIES AND STOCKHOLDERS' EQUITY CURRENT				
Accounts payable, including unpresented checks of \$67,031, \$22,717, and \$23,745	\$	367,572	\$ 261,200	\$ 284,934
Gift instrument, credit card rewards, and loyalty rewards programs		281,759	291,444	248,711
Accrued expenses		129,091	204,073	153,287
Time deposits		290,007	297,645	357,314
Current maturities of secured variable funding obligations of the Trust		-	50,000	-
Current maturities of secured long-term obligations of the Trust		467,500	-	-
Current maturities of long-term debt		8,430	8,418	8,414
Deferred income taxes		836	-	-
Total current liabilities		1,545,195	1,112,780	1,052,660
Long-term time deposits		540,402	771,717	790,664
Secured long-term obligations of the Trust, less current maturities		2,579,750	2,452,250	2,452,250
Long-term debt, less current maturities		657,648	322,647	524,149
Deferred income taxes		3,671	3,118	14,329
Other long-term liabilities		149,818	128,018	102,063
STOCKHOLDERS' EQUITY				

Preferred stock, \$0.01 par value; Authorized – 10,000,000 shares; Issued – none

Common stock, \$0.01 par value:

Class A Voting, Authorized – 245,000,000 shares; Issued - 71,085,205, 70,630,866, and 70,604,935 shares Outstanding - 71,085,205, 70,630,866, and 70,604,705 shares 711 706 706 Additional paid-in capital 357,573 346,535 339,752 Retained earnings 1,383,922 1,260,817 1,180,705 Accumulated other comprehensive income (loss) (3,226)(1,724)4,802 Treasury stock, at cost - 230 shares at September 28, 2013 (15)Total stockholders' equity 1,738,980 1,606,334 1,525,950 Total liabilities and stockholders' equity 7,215,464 \$6,396,864 \$6,462,065

CABELA'S INCORPORATED AND SUBSIDIARIES SELECTED FINANCIAL DATA (Dollars in Thousands) (Unaudited)

		Three Mont	hs E	inded		Nine Mont	ths Ended		
	Se	ptember 27, 2014	Se	eptember 28, 2013	S	eptember 27, 2014	Sep	otember 28, 2013	
<u>Components of Consolidated Revenue:</u> Retail	\$	E00 C0C	Φ.	FF0 070	\$	1 540 071	Φ.	1 521 550	
Direct	Ф	598,686 175,335	\$	550,878 198,596	Ф	1,540,071 501,867	\$	1,521,550 603,878	
Financial Services (1)		109,132		98,403		317,074		272,753	
Other		2,849		2,951		14,014		11,949	
Total revenue	\$	886,002	\$	850,828	\$	2,373,026	\$	2,410,130	
As a Percentage of Consolidated Revenue:									
Retail revenue		67.6%		64.8%		64.9%		63.1%	
Direct revenue		19.8		23.3		21.1		25.1	
Financial Services revenue (1)		12.3		11.6		13.4		11.3	
Other revenue		0.3		0.3		0.6		0.5	
Total revenue		100.0%		100.0%		100.0%	_	100.0%	
Segment Operating Income (Loss):									
Retail	\$	108,552	\$	103,658	\$	260,656	\$	279,409	
Direct		18,236		29,284		75,429		104,912	
Financial Services (1)		28,158		29,182		84,847		79,198	
Other		(61,031)		(85,521)	_	(214,173)		(240,866)	
Total operating income	\$	93,915	\$	76,603	\$	206,759	\$	222,653	
As a Percentage of Segment Revenue:									
Retail operating income		18.1%		18.8%		16.9%		18.4%	
Direct operating income		10.4		14.7		15.0		17.4	
Financial Services operating income (1) Total operating income as a percentage of total		27.0		29.7		27.6		29.0	
revenue		10.6		9.0		8.7		9.2	

⁽¹⁾ Includes the effect of the reimbursement from our Financial Services segment to our Retail and Direct segments for the costs of promotions totaling \$4,896 and \$9,672 eliminated in consolidation for the three and nine months ended September, 27, 2014, respectively. This adjustment in the presentation of reimbursement from the Financial Services segment to the Retail and Direct segments for certain operating and promotional costs was made during the three months ended June 28, 2014, and will be ongoing.

CABELA'S INCORPORATED AND SUBSIDIARIES COMPONENTS OF FINANCIAL SERVICES REVENUE

(Dollars in Thousands) (Unaudited)

Financial Services revenue consists of activity from the Company's credit card operations and is comprised of interest and fee income, interchange income, other non-interest income, interest expense, provision for loan losses, and customer rewards costs. The following table details the components and amounts of Financial Services revenue for the periods presented below.

		Three Mon	iths	Ended	Nine Months Ended				
	Sep	tember 27,	Sep	tember 28,	Sep	tember 27,	Sep	tember 28,	
		2014		2013		2014		2013	
Interest and fee income	\$	103,333	\$	87,945	\$	292,204	\$	250,383	
Interest expense		(16,155)		(17,075)		(47,845)		(46,863)	
Provision for loan losses		(19,088)		(8,404)		(42,116)		(33,030)	
Net interest income, net of provision for loan losses		68,090		62,466		202,243		170,490	
Non-interest income:									
Interchange income		93,817		88,963		267,756		252,290	
Other non-interest income		999		1,430		2,621		4,113	
Total non-interest income		94,816		90,393		270,377		256,403	
Less: Customer rewards costs		(53,774)		(54,456)		(155,546)		(154,140)	
Financial Services revenue	\$	109,132	\$	98,403	\$	317,074	\$	272,753	

The following table sets forth the components of Financial Services revenue as a percentage of average total credit card loans, including any accrued interest and fees, for the periods presented below.

	Three Mon	ths Ended	Nine Mon	ths Ended
	September 27,	September 28,	September 27,	September 28,
	2014	2013	2014	2013
Interest and fee income	10.3%	9.9%	10.1%	9.7%
Interest expense	(1.6)	(1.9)	(1.7)	(1.8)
Provision for loan losses	(1.9)	(0.9)	(1.5)	(1.3)
Interchange income	9.4	10.0	9.3	9.8
Other non-interest income	0.1	0.2	0.1	0.2
Customer rewards costs	(5.4)	(6.1)	(5.4)	(6.0)
Financial Services revenue	10.9%	11.2%	10.9%	10.6%

CABELA'S INCORPORATED AND SUBSIDIARIES KEY STATISTICS OF FINANCIAL SERVICES BUSINESS (Unaudited)

Key statistics reflecting the performance of the Financial Services business are shown in the following charts for the periods presented below.

		Three Mor	_				
	September 27, 2014		September 28, 2013			Increase Decrease)	% Change
	(Do	llars in Thous	and	s Except Aver	age	Balance pe	r Account)
Average balance of credit card loans (1) Average number of active credit card accounts	\$	4,013,989 1,820,924	\$	3,551,109 1,694,334	\$	462,880 126,590	13.0% 7.5
Average balance per active credit card account (1)	\$	2,204	\$	2,096	\$	108	5.2
Net charge-offs on credit card loans (1)	\$	15,621	\$	15,312	\$	309	2.0

(1) 1.56% 1.72% (0.16)%

(1) Includes accrued interest and fees

		Nine Mon					
	September 27, 2014		September 28, 2013			Increase Decrease)	% Change
		(Dollars in T	hou	sands Except Account)		erage Baland	ce per
Average balance of credit card loans (1) Average number of active credit card accounts	\$	3,860,956 1,787,421	\$	3,429,045 1,659,724	\$	431,911 127,697	12.6% 7.7
Average balance per active credit card account (1)	\$	2,160	\$	2,066	\$	94	4.5
Net charge-offs on credit card loans (1) Net charge-offs as a percentage of average credit card loans	\$	48,404	\$	46,776	\$	1,628	3.5
(1)		1.67%		1.82%		(0.15)%	

(1) Includes accrued interest and fees

CABELA'S INCORPORATED AND SUBSIDIARIES RECONCILIATION OF GAAP REPORTED TO NON-GAAP ADJUSTED FINANCIAL MEASURES (1) (Unaudited)

To supplement our consolidated statements of income presented in accordance with generally accepted accounting principles ("GAAP"), we are providing non-GAAP adjusted financial measures of operating results that exclude certain items. Total revenue; selling, distribution, and administrative expenses; impairment and restructuring charges; operating income; operating income as a percentage of total revenue; income before provision for income taxes; provision for income taxes; net income; and earnings per diluted share are presented below both as GAAP reported and non-GAAP financial measures excluding (i) adjustments to interchange income for the Visa settlement recorded in the three and nine months ended September 28, 2013, (ii) incremental expenses primarily related to the transition to a third-party logistics provider and the closing of our current Canada distribution center recorded in the three and nine months ended September 27, 2014, and certain employee related expenses recorded in the three and nine months ended September 28, 2013, (iii) impairment and restructuring charges recorded in the nine months ended September 27, 2014, and September 28, 2013, and (iv) adjustments to the provision for income taxes related to changes in our assessments of uncertain tax positions recorded in the three and nine months ended September 27, 2014. In light of the nature and magnitude, we believe these items should be presented separately to enhance a reader's overall understanding of the Company's ongoing operations. These non-GAAP adjusted financial measures should be considered in conjunction with the GAAP financial measures.

We believe these non-GAAP adjusted financial measures provide useful supplemental information to investors regarding the underlying business trends and performance of our ongoing operations and are useful for period-over-period comparisons of such operations. In addition, we evaluate results using non-GAAP adjusted operating income, adjusted net income, and adjusted earnings per diluted share. These non-GAAP adjusted financial measures should not be considered in isolation or as a substitute for operating income, net income, earnings per diluted share, or any other measure calculated in accordance with GAAP. The following tables reconcile these financial measures to the related GAAP adjusted financial measures for the periods presented.

Reconciliation of GAAP Reported to Non-GAAP Adjusted Financial Measures (1)

					<u> </u>							
Three Months Ended												
S	eptember 27, 201	4	September 28, 2013									
GAAP		Non-			Non-							
Basis	Non-GAAP	GAAP	GAAP Basis	Non-GAAP	GAAP							
As												
Reported	Adjustments	Amounts	As Reported	Adjustments	Amounts							
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(Dollars in Thousands Except Earnings Per Share)

Total revenue (2)	\$	886,002	\$ -	\$8	386,002	\$ 850,828	\$ (1,650)	\$	849,178
Selling, distribution, and administrative expenses (3)	e \$	299,587	\$ (958)	\$2	298,629	\$ 304,293	\$ (521)	\$	303,772
Operating income	\$	93,915	\$ 958	\$	94,873	\$ 76,603	\$ (1,129)	\$	75,474
Operating income as a percentage of total revenue	f	10.6%	0.1%	Ď	10.7%	9.0%	(0.1)%)	8.9%
Income before provision for income taxes	\$	89,679	\$ 958	\$	90,637	\$ 72,652	\$ (1,129)	\$	71,523
Provision for income taxes (4)	\$	35,840	\$ (3,527)	\$	32,313	\$ 22,766	\$ (354)	\$	22,412
Net income	\$	53,839	\$ 4,485	\$	58,324	\$ 49,886	\$ (775)	\$	49,111
Earnings per diluted share	\$	0.75	\$ 0.06	\$	0.81	\$ 0.70	\$ (0.01)	\$	0.69

CABELA'S INCORPORATED AND SUBSIDIARIES RECONCILIATION OF GAAP REPORTED TO NON-GAAP ADJUSTED FINANCIAL MEASURES (1) (Unaudited)

Reconciliation of GAAP Reported to Non-GAAP Adjusted Financial Measures
(1)

	(+)														
						Nine Mon	nths Ended								
		Se	oter	nber 27, 20	014	ļ	September 28, 2013								
		GAAP Basis As		Non-GAAP		Non-GAAP		GAAP Basis As	Non-GAAP		N	on-GAAP			
	ı	Reported		Adjustments		Amounts		Reported	Ad	justments	1	Amounts			
			([Oollars in 1	Γhο	ousands Ex	cept Earnings Per Share								
			·							•					
Total revenue (2)	\$2	2,373,026	\$	-	\$	2,373,026	\$2	2,410,130	\$	(2,850)	\$2	2,407,280			
Selling, distribution, and administrative expenses (3)	\$	857,643	\$	(958)	\$	856,685	\$	844,448	\$	(735)	\$	843,713			
Impairment and restructuring charges (5)	\$	641	\$	(641)	\$	-	\$	937	\$	(937)	\$	-			
Operating income	\$	206,759	\$	1,599	\$	208,358	\$	222,653	\$	(1,178)	\$	221,475			
Operating income as a percentage of total revenue		8.7%		0.1%		8.8%		9.2%		-%		9.2%			
Income before provision for income taxes	\$	196,340	\$	1,599	\$	197,939	\$	212,079	\$	(1,178)	\$	210,901			
Provision for income taxes (4)	\$	73,235	\$	(3,105)	\$	70,130	\$	67,801	\$	(377)	\$	67,424			
Net income	\$	123,105	\$	4,704	\$	127,809	\$	144,278	\$	(801)	\$	143,477			
Earnings per diluted share	\$	1.71	\$	0.07	\$	1.78	\$	2.01	\$	(0.01)	\$	2.00			

⁽¹⁾ The presentation includes non-GAAP financial measures. These non-GAAP financial measures are not prepared under any comprehensive set of accounting rules or principles, and do not reflect all of the amounts associated with the Company's results of operations as determined in accordance with GAAP.

⁽²⁾ Reflects adjustments recorded through interchange income to the Company's outstanding liability related to the settlement of

- the Visa antitrust litigation.
- (3) For the three and nine months ended September 27, 2014, reflects incremental expenses primarily related to the transition to a third-party logistics provider and the closing of our distribution center in Winnipeg, Manitoba, Canada. For the three and nine months ended September 28, 2013, reflects certain employee related expenses primarily related to severance benefits.
- (4) Reflects the estimated income tax provision on the non-GAAP adjusted income before provision for income taxes, and for the three and nine months ended September 27, 2014, tax adjustments related to changes in assessments of uncertain tax positions.
- (5) For the nine months ended September 27, 2014, reflects a restructuring charge for employee severance agreements and termination benefits related to our announcement of the transition to a third-party logistics provider for our distribution needs in Canada and the closing of our distribution center in Winnipeg, Manitoba, Canada. For the nine months ended September 28, 2013, reflects charges related to the closure and relocation of a retail store in May 2013.

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Industries: Fishing, Hunting, Professional Services, Finance, Retail, Specialty, Other Retail, Sports

Languages: English

Primary Identifiers: CAB-US Related Identifiers: CAB-US, CAB Source: Cabela's Incorporated

Subjects: Earnings, Conference Call, Webcast