

**Fitch Rates Target's Senior Unsecured Notes 'A-'; Outlook Positive**  
**Monday, April 04, 2016 04:07:00 PM (GMT)**

Fitch Ratings has assigned an 'A-' rating to Target Corporation's (Target) new 10-year and 30-year unsecured notes. The Rating Outlook is Positive.

Proceeds will be used to conduct cash tender offers for up to a maximum purchase price of \$1.8 billion (up to \$1 billion of long dated maturities and up to \$800 million of 2017/2018 debt) and for general corporate purposes, which may include the refinancing of upcoming debt maturities.

Target had approximately \$12.8 billion of debt at Jan. 30, 2016.

The rating reflects Target's strong U.S. market position, well-recognized brand name, and modest financial leverage. The Positive Outlook reflects Target's improving comparable sales and margins along with Fitch's expectation that total adjusted debt/EBITDAR will be maintained around 2.0x. The Outlook recognizes that sales comparisons in 2015 were easier due to several quarters of weak comparable sales (comps) following the data breach in December 2013, and considers the potential for softer consumer spending if U.S. economic growth weakens. Ratings could be upgraded if comp growth continues around 2% over the next several quarters and leverage is in line with Fitch's expectation.

**KEY RATING DRIVERS**

**Strong Competitive Position:** Target's credit profile benefits from its position as the second largest general merchandise discount retailer in the U.S. and its upscale discount image. Target generates over \$73 billion of annualized sales, operates approximately 1,800 stores, and is investing in digital, remodeling stores, and engaging in merchandising initiatives to further strengthen its brand. Fitch acknowledges Target's past challenges with its website and Expect More Pay Less brand promise but expects Target's channel-agnostic approach to growing sales and focus on signature merchandise categories to help the company maintain share.

**Focus on Core Operations:** Following the December 2015 divestiture of its pharmacy operations, the January 2015 exit from Canada and the March 2013 sale of its credit card business, Target is well positioned to focus on its core U.S. operations and its five key priorities. These priorities include improving the ability of consumers to shop both in store and digitally (on demand), focusing on merchandise in line with Target's core strengths, offering a more localized assortment and personalized shopping experience, expanding via urban formats, and simplifying its business while reducing cost. As a result of these efforts, Target expects outsized growth in digital sales and signature categories (style, baby, kids, and wellness), as well as realization of \$2 billion of cost savings.

**Solid Comp Trajectory:** Target has reported six consecutive quarters of comp growth in the U.S. For 2015, comps increased 2.1% with the number of transactions rising 1.3% and average transaction amount up 0.8%. Comparisons versus a weak 2014 have been easier but comps for signature categories are reportedly twice that of the total. Fitch views the mid-point of Target's 1.5%-2.5% annual comp goal, which includes digital sales, as achievable but the low end of the range is more likely if the U.S. economy weakens and consumer spending slows.

**Sustainable Margin Improvement:** Target reported an EBITDA margin of 10.1% in 2015, up from 9.3% in the prior year, due to higher sales, less promotional activity, favorable mix shift, and lower operating expenses. Moreover the divestiture of the pharmacy business is expected to be immediately accretive to Target's margins. Fitch forecasts EBITDA margins of approximately 10.5% in 2016 with sustainability above 10% over the intermediate term assuming comps grow at least 1.5%-2%, gross margins remain relatively stable, and operating expenses are tightly managed.

**Lower Leverage, Balanced Strategy:** Target's adjusted leverage was 1.9x at the end of 2015, down from 2.1x at the end of 2014. Fitch expects leverage to be sustained around 2.0x over the intermediate term if the company maintains a balanced financial strategy. Free cash flow (FCF) was \$3 billion in 2015, due in part to \$1.5 billion of tax benefits related to exiting Canada. Fitch expects FCF to approximate \$1.5 billion annually going forward. Target plans to return about \$3 billion of cash to shareholders yearly, in addition to net

proceeds from the pharmacy transaction, via share repurchases. Fitch believes buybacks will be partly financed with incremental debt beyond 2016.

## KEY ASSUMPTIONS

Fitch's key assumptions within the rating case for Target include:

- Total revenue declines 2%-3% in 2016 due the sale of the pharmacy business to CVS, and then grows by at least 2% thereafter;
- Comps grow 1.5%-2% and new stores contribute up to 0.5% to top line growth;
- EBITDA margin expands to approximately 10.5% in 2016 from 10.1% in 2015 due to the divestiture of the pharmacy business which did not contribute to EBITDA, and is sustained above 10% thereafter. EBITDA is expected to be approximately \$7.5 billion in 2016;
- FCF approximates \$1.5 billion annually;
- Total adjusted debt/EBITDAR is sustained around 2.0x.

## RATING SENSITIVITIES

Positive Rating Action: Factors that could individually or collectively lead to a positive rating action include consistently strong operating momentum, represented by sustained comparable sales (comps) of approximately 2% or more with positive transaction growth and an EBITDA margin above 10%, and total adjusted debt/EBITDAR sustained around 2.0x.

Negative Rating Action: Factors that could individually or collectively lead to a negative rating action include flat to negative comps, EBITDA margins declining to or around 9%, and higher than expected share repurchases that drive total adjusted debt/EBITDAR above the mid-2.0x range.

## LIQUIDITY

At Jan. 30, 2016, Target had \$1 billion of cash, short-term investments of \$3 billion and a five-year \$2.25 billion unsecured credit facility, which expires in October 2018. The credit facility supports the company's commercial paper (CP) program, under which there was nothing outstanding as of Jan. 30, 2016. The CP program is used seasonally to support working capital buildup.

## FULL LIST OF RATING ACTIONS

Fitch currently rates Target as follows:

- Long-term Issuer Default Rating (IDR) 'A-';
- Senior unsecured debt 'A-';
- Bank credit facility 'A-';
- Short-term IDR 'F2';
- Commercial paper 'F2'.

The Rating Outlook is Positive.

Summary of Financial Statement Adjustments - Financial statement adjustments that depart materially from those contained in the published financial statements of the relevant rated entity or obligor are disclosed below:

Historical and projected EBITDA is adjusted to add back non cash stock based compensation and exclude restructuring charges. In 2015, Fitch excluded \$216 million in restructuring costs, data breach related costs, net of insurance receivable and the impairment of long-lived and intangible assets. Fitch added back \$115 million in non-cash stock based compensation to its EBITDA calculation.

Date of Relevant Rating Committee: Feb. 9, 2016.

Additional information is available on [www.fitchratings.com](http://www.fitchratings.com).

#### Applicable Criteria

Corporate Rating Methodology - Including Short-Term Ratings and Parent and Subsidiary Linkage (pub. 17 Aug 2015)

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**Industries:** Professional Services, Finance

**Languages:** English

**Primary Identifiers:** TGT-US

**Related Identifiers:** TGT-US

**Source:** Fitch Ratings

**Subjects:** Bond/Stock Rating