Mastercard Launches Recovery Insights Initiative to Inform Business and Government Economic Response Efforts

Friday, May 29, 2020 11:01:00 AM (GMT)

Extends COVID-19 Commitments by Providing Data Insights and Tools to New York City, London, Madrid, the State of Arizona and Other Governments

Businesses and governments across the globe are looking for resources to help better manage the health, safety and economic risks presented by the recent pandemic. To assist in these efforts, Mastercard has launched Recovery Insights, a set of tools, innovation and research that can provide some certainty today and support data-driven decision-making for a more digital tomorrow.

The initiative draws on Mastercard's analytics and experimentation platforms, its longstanding consulting practice and unique data-driven insights.

"Enabling smarter decisions with better outcomes is our goal. And, it's what airlines, restaurants, CPG brands, banks, governments and countless others are seeking right now," said Raj Seshadri, president of data and services, Mastercard. "Our insights are helping apparel brands refine their inventory to address the rise in e-commerce, grocers <u>fine-tune store hours</u> to give at-risk shoppers peace of mind, and governments guide services to fuel local economies."

Empowering Data-Driven Decision-Making

As part of this initiative, Mastercard is making certain insight-driven tools available at no cost to governments and select businesses to give a timely snapshot of economic performance. These solutions draw on aggregated and anonymized spending insights to provide an ongoing view of economic health.

To assess the local effects of COVID-19 and build a foundation for an inclusive recovery, dozens of cities (including New York City, London, Barcelona, Madrid, Los Angeles and Logan City, Australia), states (Arizona) and national governments (Turespaña, Ministry of Industry, Trade and Tourism of Spain) are now using Mastercard tools. These solutions help inform budget planning, optimize aid disbursement, understand which merchants are open for business, and prioritize investment to support those most impacted by the pandemic.

"Access to Mastercard's insights gives us a much more detailed picture of the economic health of the capital's high streets during lockdown – and as we move towards easing restrictions," commented London's Chief Digital Officer, Theo Blackwell. "It complements other insights we're gathering which allows us to target future investments and understand the emerging needs of businesses and communities across London."

Meanwhile, <u>U.S. small business owners</u> are using the tools to better understand local consumer spending trends, while central banks around the world are collaborating closely with the <u>Mastercard Economics</u> <u>Institute</u> to better understand changing market conditions through regular COVID economic impact trackers.

Informing Plans to Reopen New York City

In New York City, retail sales were down 44 percent at the peak of the COVID-19 pandemic in March*. Policymakers needed to understand how the steep decline in consumer spending would impact the city's sales tax revenue in order to adjust their budgets. Mastercard Geographic Insights identified spending pattern changes in specific neighborhoods.

Mastercard is also working closely with local institutions, trade organizations and other groups on recovery efforts. For instance, the non-profit Partnership for New York City provides its business, civic and labor members a regular snapshot of NYC sales performance in the broader context of consumer spending trends.

Kathryn Wylde, President and CEO of the Partnership for New York City, said, "The Mastercard insights into how the pandemic and quarantine are impacting consumer spending have helped us understand the huge and devastating impact of COVID-19 on jobs and the local economy. We all need good data to inform our policy and advocacy on behalf of the city and state, and this is what Mastercard is providing."

"We're committed to helping government leaders take an evidence-based approach to policy and program development," added Miguel Gamino, executive vice president, Enterprise Partnerships and head of Global Cities, Mastercard. "Given the multitude of challenges today, they're activating our network to support areas ranging from aid disbursements to emergency fundraising to cyber security assessments and identity theft protection. It's about building more inclusive economies for everyone, everywhere."

Upcoming Research

The Mastercard Recovery Insights initiative will also feature a research series about the short- and long-term impacts of COVID-19 on economies, businesses and people. The first report, available in June, will focus on the retail sector's shift to digital.

For more information about Mastercard's insight-driven services, visit www.mastercardservices.com.

For more information about Mastercard's commitment to cities, visit www.citypossible.com.

*According to Mastercard SpendingPulse™, which reports on retail sales across all payment types in select markets around the world. The findings are based on aggregate sales activity in the Mastercard payments network, coupled with survey-based estimates for certain other payment forms, such as cash and check. This is for the week of March 28. Excludes auto sales. Data reflects year-over-year growth rates in sevenday moving averages.

About Mastercard (NYSE:MA)

Mastercard is a global technology company in the payments industry. Our mission is to connect and power an inclusive, digital economy that benefits everyone, everywhere by making transactions safe, simple, smart and accessible. Using secure data and networks, partnerships and passion, our innovations and solutions help individuals, financial institutions, governments and businesses realize their greatest potential. Our decency quotient, or DQ, drives our culture and everything we do inside and outside of our company. With connections across more than 210 countries and territories, we are building a sustainable world that unlocks priceless possibilities for all. www.mastercard.com

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Languages: English

Primary Identifiers: MA-US **Related Identifiers:** MA-US

Source: Mastercard Investor Relations

Subjects: Product/Service