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# The Insurance Role of Firms

741 Macroeconomics  
Topic 5

Masao Fukui

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# Firms as Insurance Providers

- Knight (1921) ascribes the very existence of the firm to its role as an insurance provider
  - Businesses are inherently risky and uncertain
  - Agents who can tolerate or diversify risk become the owner of firms
  - They then provide insurance to workers through wage contracts
- The models we have seen so far do not capture this idea
- We make the following modifications:
  - workers are risk-averse
  - firms offer long-term contracts
  - allow for time-varying productivity shocks

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# A Toy Model of Optimal Contract

# Environment

- Two periods,  $t = 0, 1$
- At  $t = 0$ , a worker and a firm are matched
- Preferences:
  - Workers are risk-averse:  $u(c_0^w) + \beta \mathbb{E}_0[u(c_1^w)]$
  - Firms are risk-neutral:  $c_0^f + \beta \mathbb{E}[c_1^f]$
- Firms produce  $z_t$  units of output per worker:  $z_0$  is deterministic &  $z_1$  is stochastic
- The firm has to deliver utility of  $V_0$  to the workers (exogenous outside option)
- No financial asset is available

# Optimal Contracting Problem

$$\begin{aligned} \max_{w_0, \{w_1(z_1)\}} \quad & z_0 - w_0 + \beta \mathbb{E} [z_1 - w_1(z_1)] \\ \text{s.t.} \quad & u(w_0) + \beta \mathbb{E}[u(w_1(z_1))] \geq V_0 \end{aligned}$$

- Firms write wage contracts contingent on the shocks
- Taking the first-order conditions, (let  $\lambda$  be the Lagrange multiplier)

$$\lambda u'(w_0) = 1$$

$$\lambda u'(w_1(z_1)) = 1$$

⇒ perfect wage/consumption smoothing

- Even in the absence of a financial market, firm can instead act as insurance provider

# History-Dependence in Wages

- Eliminating the Lagrange multiplier, we have explicit solutions:

$$w_0 = w_1(z_1) = u^{-1}(V_0/(1 + \beta))$$

- A critical aspect, beyond smoothing, is that wage is history-dependent
- Wage at  $t = 1$  is a function of outside option of workers at  $t = 0$
- This is not a feature of most of the models we have seen
  - There, wage is a function of current and future productivity and outside options
  - The only exception is the sequential auction

# Beaudry & DiNardo (1991)

- Beaudry & DiNardo (1991) test the prediction using CPS/PSID 1976-1984
- Do the past labor market conditions predict wages...  
... above and beyond contemporaneous labor market conditions?
- Run the following regression:

$$\ln w_{i,t,t-j} = \beta_1 \text{unemp}_t + \beta_2 \text{unemp}_{t-j} + \beta_3 \text{unemp}_{t-j,t}^{\min} + \gamma' X_{i,t} + \epsilon_{i,t}$$

- $w_{i,t,t-j}$ : wage of worker  $i$  at time  $t$  hired at time  $t - j$
- $\text{unemp}_t$ : unemployment at time  $t$
- $\text{unemp}_{t-j}$ : unemployment when the worker is hired
- $\text{unemp}_{t,t-j}^{\min}$ : the lowest unemployment rate during the tenure

# Wages are History Dependent in the Data

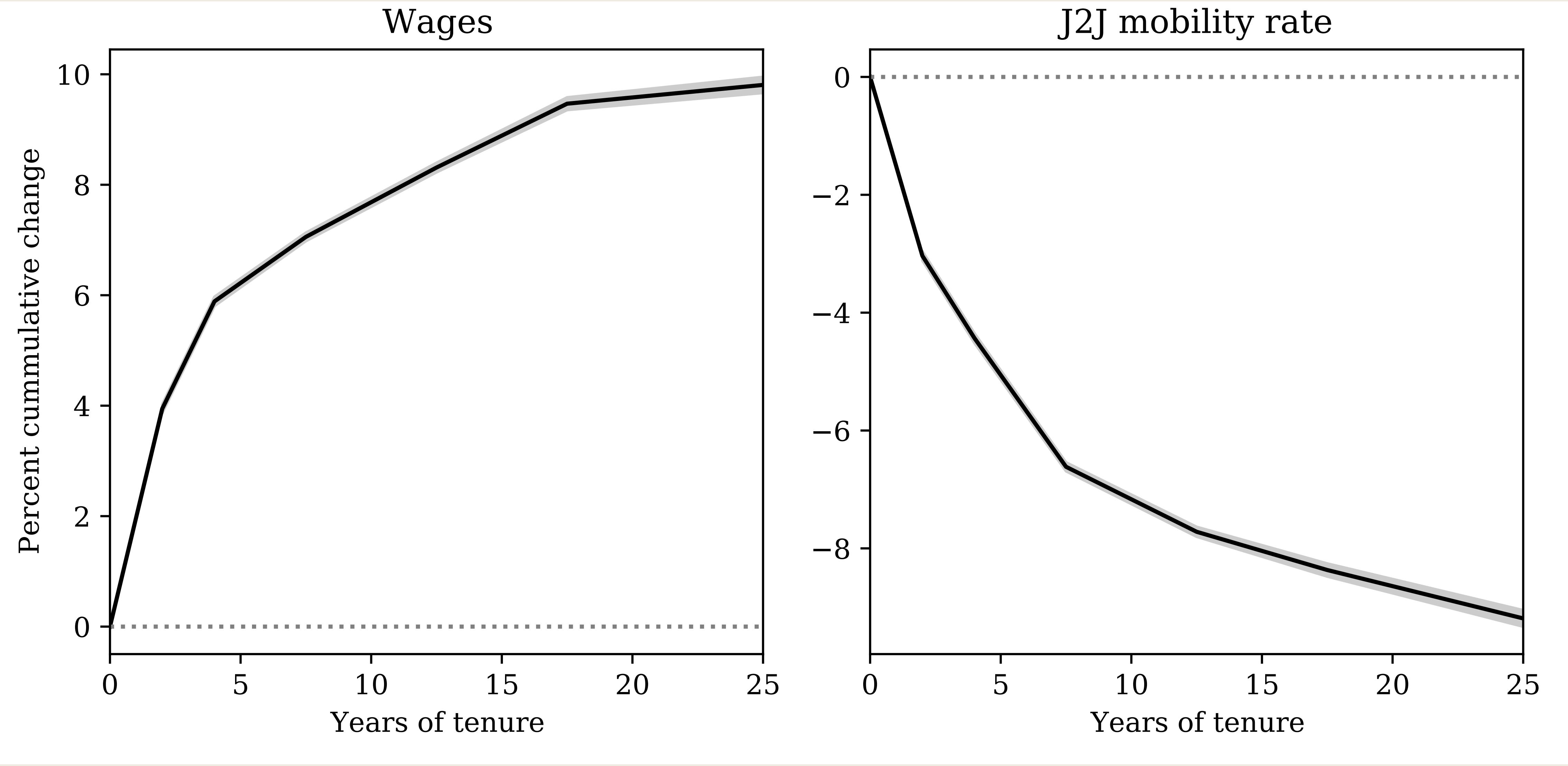
	Contemporaneous Unemployment Rate	Unemployment at Start of Job	Minimum Rate since Start of Job	Data
1.	-.020 (.002)	...	...	PSID (levels)
2.	...	-.030 (.002)	...	PSID (levels)
3.	...	...	-.045 (.003)	PSID (levels)
4.	-.010 (.002)	-.025 (.002)	...	PSID (levels)
5.	-.001 (.002)	...	-.044 (.003)	PSID (levels)
6.	.000 (.002)	.013 (.004)	-.059 (.006)	PSID (levels)
7.	-.014 (.002)	...	...	PSID (fixed effect)
8.	...	-.021 (.003)	...	PSID (fixed effect)
9.	...	...	-.029 (.003)	PSID (fixed effect)
10.	-.007 (.0025)	-.006 (.007)	-.029 (.008)	PSID (fixed effect)

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# Wages are Not Smooth in the Data

- In the data, wages are rarely perfectly smoothed
  1. Wages rise with tenure on average
  2. Wages respond to idiosyncratic firm-level shocks

# Wages Rise and J2J Falls with Tenure



# Partial Insurance, More So for Risk-Averse Workers

Shock to value added of firm  $j$

$$\Delta \ln w_{ijt} = \beta \Delta \epsilon_{j,t} + X'_{ijt} \gamma + \nu_{ijt}$$

	Sensitivity to Permanent Shocks (1)	Sensitivity to Transitory Shocks (2)
$\Delta \epsilon_{j,t}$	.1096 (.0324) [.0213]	.0151 (.0144) [.1947]
$\Delta \epsilon_{j,t} \times$ high risk aversion	−.0832 (.0366) [.0157]	−.0120 (.0154) [.2468]
$\Delta \epsilon_{j,t} \times$ manager	.0778 (.1197) [.0237]	.0132 (.0166) [.2572]
$\Delta \epsilon_{j,t} \times$ s.d. [ $\ln (VA_{jt})$ ]	−.0268 (.0129) [.0604]	−.0040 (.0038) [.3575]
$\Delta \epsilon_{jt} \times$ bankruptcy index	.0327 (.0388) [.0118]	−.0027 (.0100) [.2474]
Observations	24,956	40,337
$J$ -test ( $p$ -value)	.3257	.2863

# Moral Hazard

- Now introduce moral hazard frictions into the optimal contracting problem
- At  $t = 1$  (after  $z_1$  realizes), workers receive outside offers
  - Let  $F(W_1)$  be the cdf of the offer utility distribution (exogenous)
- Two important assumptions:
  1. Contracts cannot depend on the arrival of the outside offer
    - Either because the outside offer is unverifiable or a fairness concern
  2. Contracts cannot specify worker's job mobility decisions
    - Unconstitutional in many countries: "no slavery"
- If outside offer provides a better utility, the worker leaves for the other firm

# Optimal Contracting Problem

$$\max_{w_0, \{w_1(z_1)\}} z_0 - w_0 + \beta \mathbb{E} \left[ F(u(w_1(z_1))) (z_1 - w_1(z_1)) \right]$$

$$\text{s.t. } u(w_0) + \beta \mathbb{E} \left[ \int \max \{u(w_1(z_1)), \tilde{W}_1\} dF(\tilde{W}_1) \right] \geq V_0$$

- The FOCs are (let  $\tilde{F}(w_1) \equiv F(u(w_1))$ )

$$\lambda u'(w_0) = 1$$

$$-\tilde{F}(w_1(z_1)) + \tilde{F}'(w_1(z_1)) [z_1 - w_1(z_1)] + \lambda \tilde{F}(w_1(z_1)) u'_1(w_1(z_1)) = 0$$

- Getting rid of the Lagrange multiplier,

$$\frac{u'(w_1(z_1))}{u'(w_0)} = 1 - \frac{\tilde{F}'(w_1(z_1))}{\tilde{F}(w_1(z_1))} [z_1 - w_1(z_1)]$$

# Backloading and Frontloading

$$\frac{u'(w_1(z_1))}{u'(w_0)} = 1 - \underbrace{\frac{\tilde{F}'(w_1(z_1))}{\tilde{F}(w_1(z_1))}[z_1 - w_1(z_1)]}_{\equiv \xi(z_1)}$$

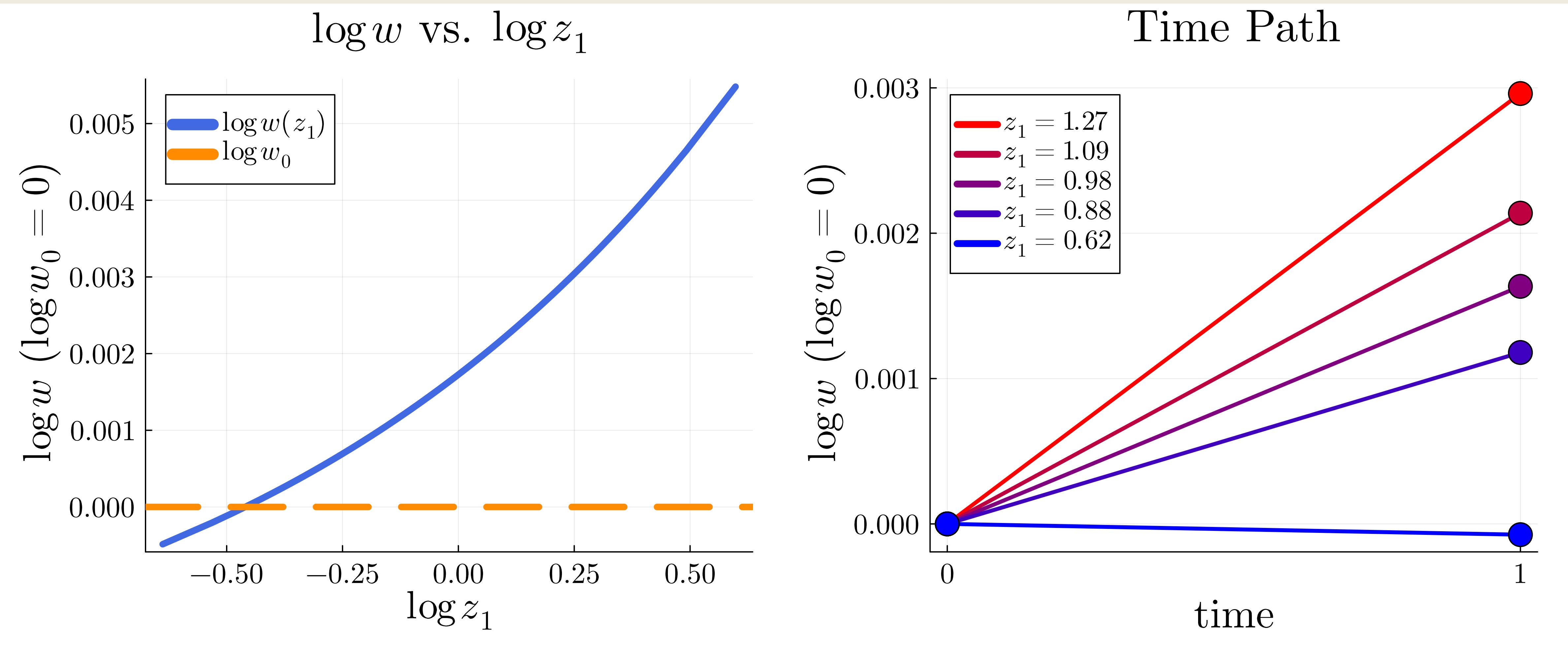
1.  $\xi(z_1) > 0 \Leftrightarrow z_1 - w_1(z_1) > 0$

- Raising wages  $\Rightarrow$  increased retention  $\Rightarrow$  higher profits (since  $z_1 - w_1(z_1) > 0$ )
- Firms therefore **backload** wages  $w_1(z_1) > w_0$

2.  $\xi(z_1) < 0 \Leftrightarrow z_1 - w_1(z_1) < 0$

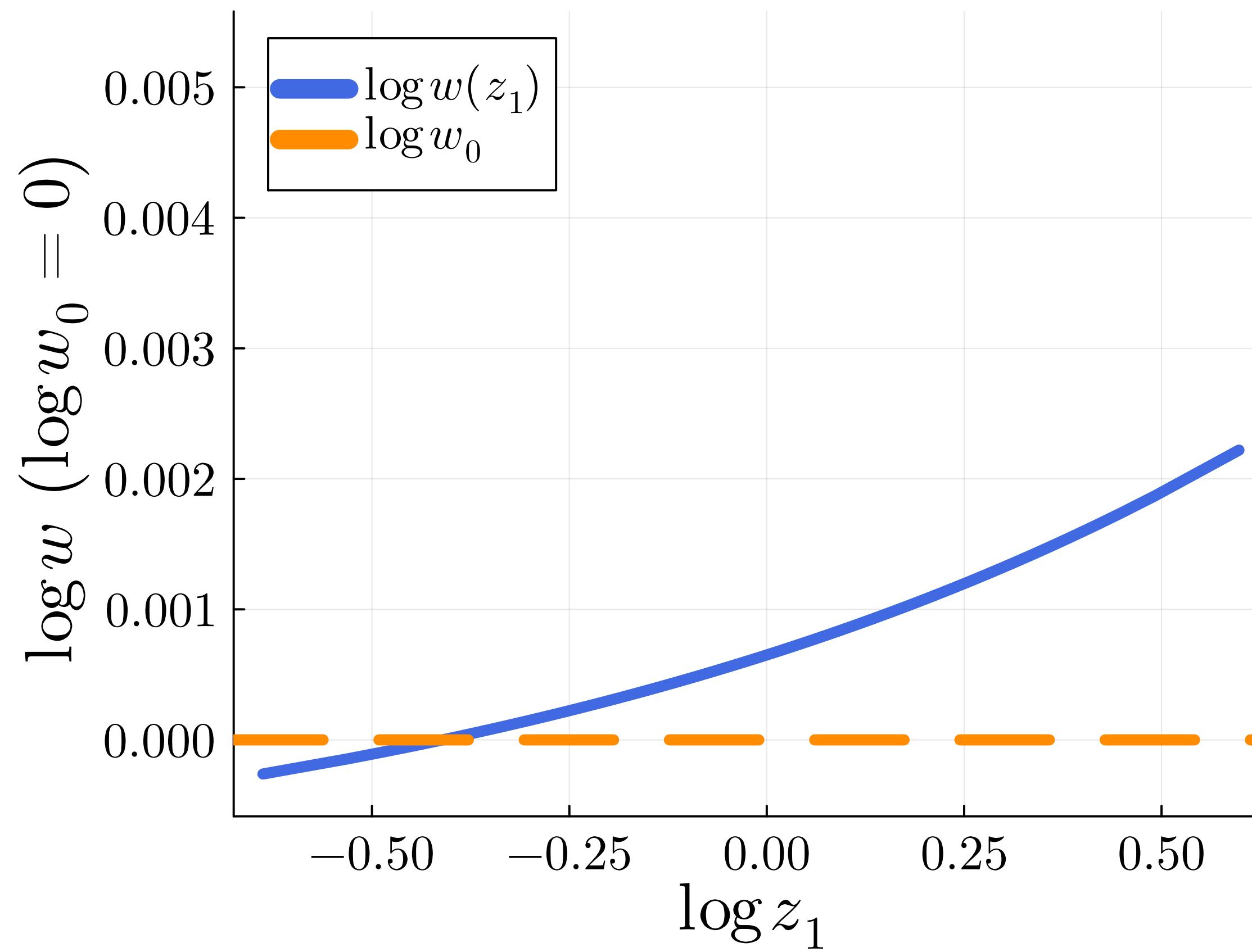
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# Numerical Examples with Low Risk Aversion

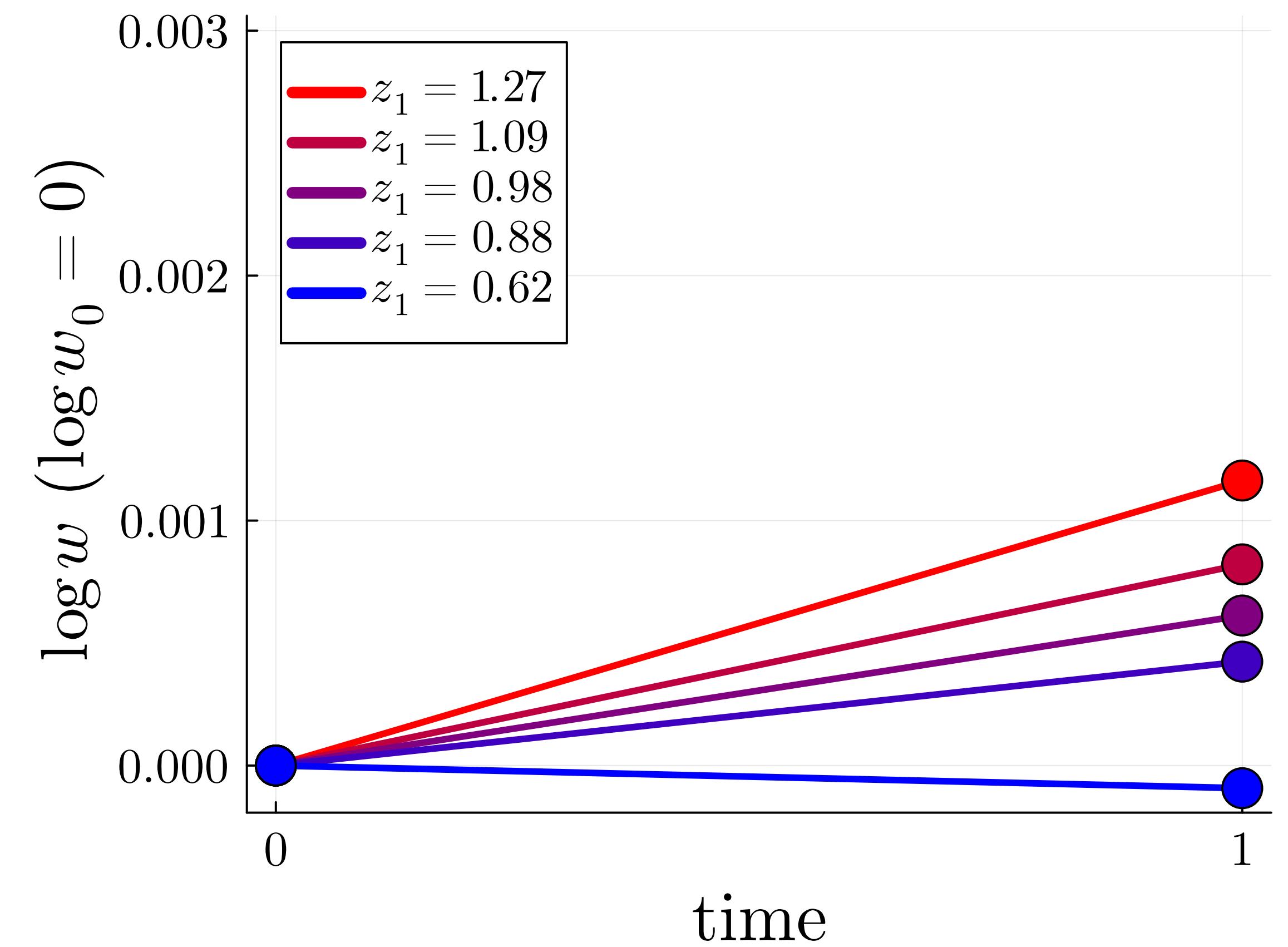


# Numerical Examples with High Risk Aversion

$\log w$  vs.  $\log z_1$



Time Path



# Recursive Contract

- We can equivalently rewrite the previous problem in a recursive form

$$\Pi_0(V_0) = \max_{w_0, w_1(z_1)} z_0 - w_0 + \beta \mathbb{E} \left[ F(u(w_1(z_1))) (z_1 - w_1(z_1)) \right]$$

$$\text{s.t. } u(w_0) + \beta \mathbb{E} \left[ \int \max \{u(w_1(z_1)), u(\tilde{w}_1)\} dF(\tilde{w}_1) \right] \geq V_0$$

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- In the next period, firms solve

$$\begin{aligned}\Pi_1(V_1, z_1) = \max_{w_1} \quad & z_1 - w_1 \\ \text{s.t.} \quad & u(w_1) \geq V_1\end{aligned}$$

- $V_1$  is called **promised utility**
- Constraints are called **promise-keeping constraints**

# Recursive Contracts with Many Periods

- Writing recursively not useful with 2-period, but very useful if more than 2 periods!
- Recursive formulation naturally extends to  $T$ -period model:

$$\begin{aligned}\Pi_t(V_t, z_t) = \max_{w_t, \{V_{t+1}(z_{t+1})\}} \quad & z_t - w_t + \beta \mathbb{E} \left[ F(V_{t+1}(z_{t+1})) \Pi_{t+1}(V_{t+1}(z_{t+1}), z_{t+1}) \right] \\ \text{s.t.} \quad & u(w_t) + \beta \mathbb{E} \int \max \{ V_{t+1}(z_{t+1}), \tilde{W} \} dF(\tilde{W}) \geq V_t\end{aligned}$$

and

$$\begin{aligned}\Pi_T(V_T, z_T) = \max_{w_T} \quad & z_T - w_T \\ \text{s.t.} \quad & u(w_T) \geq V_T\end{aligned}$$

- Can use the standard Bellman technique to solve the optimal contract!

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# Long-term Wage Contracts in the Frictional Labor Market

Based on

**Balke-Lamadon (2022)**

**Souchier (2024)**

# Preferences and Technology

- Discrete time,  $t = 0, \dots, \infty$ . Focus on the steady state (for now).
- Firms:
  - Risk-neutral with preferences  $\sum_{t=0}^{\infty} \beta^t c_t^f$
  - Heterogeneous in their productivity  $z$ , which follows Markov process
- Workers:
  - Risk-averse with preferences  $\sum_{t=0}^{\infty} \beta^t u(c_t^w)$
  - Fixed and homogenous productivity
- A match produces  $z$  units of output
- Unemployed workers produces  $b$  at home

# Timing

1. Firm-level productivity shocks  $z_t$  are realized
2. Firms produce and pay wages
3. All agents search & match
  - Employed and unemployed workers search for jobs
  - Firms post vacancies
  - new matches are formed and new contracts are signed
4. Exogenous separations take place and workers can quit

# Directed Search

- Search is directed
  - Random search is a nightmare in this kind of model
- Firms post wage contracts, and workers choose which jobs (submarket) to apply for
- Without loss of generality, submarkets are indexed by worker's continuation value  $v$ 
  - Continuation value from the job is the only thing that workers care!
- There is a CRS matching function in each submarket  $v$ :  $M(\phi_u(v) + \zeta\phi_e(v), \phi_f(v))$ 
  - Define  $\lambda^U(v) \equiv M/(\phi_u + \zeta\phi_e)$ ,  $\lambda^E(v) \equiv \zeta\lambda^U(v)$ , and  $\lambda^F(v) \equiv M/\phi_f$
- Unemployed workers then solve

$$U = u(b) + \beta \left[ \max_v \lambda^U(v)v + (1 - \lambda^U(v))U \right]$$

# Contracts

- Firms offer long-term contracts to workers under full commitment
- Firms specify the wages contingent on the **history** of productivity shocks
  - Again, contracts cannot depend on outside offers or specify mobility decisions
- As before, we can equivalently describe contracts recursively:
  - Given the promised utility  $V_t$  and productivity  $z_t$  today, firms specify
$$w_t(V_t, z_t), \quad V_{t+1}(z_{t+1}; V_t, z_t)$$
  - subject to promise-keeping constraint:

$$u(w(V_t, z_t)) + \beta \left[ \max_v \lambda^E(v)v + (1 - \lambda^E(v)) \left( (1 - \delta) \max \{ \mathbb{E}V_{t+1}(z_{t+1}; V_t, z_t), U \} + \delta U \right) \right] \geq V_t$$

# Bellman Equation

- Value of firm with promised utility  $V_t$  and productivity  $z_t$

$$\Pi(V_t, z_t) = \max_{w_t, \{V_{t+1}(z_{t+1})\}} z_t - w_t + \beta(1 - \lambda^E(v))(1 - \delta)(1 - q)\mathbb{E}[\Pi(V_{t+1}(z_{t+1}), z_{t+1})]$$

$$\text{s.t. } u(w) + \beta [\lambda^E(v)v + (1 - \lambda^E(v))W_{t+1}] \geq V_t \quad (\text{Promise-keeping})$$

$$v \in \arg \max_{\tilde{v}} \lambda^E(\tilde{v})\tilde{v} + (1 - \lambda^E(\tilde{v}))W_{t+1} \quad (\text{Incentive compatibility for OJS})$$

$$q = \mathbb{I}[\mathbb{E}[V_{t+1}(z_{t+1})] < U] \quad (\text{Incentive compatibility for quit})$$

where  $W_{t+1}$  is the continuation value:

$$W_{t+1} \equiv (1 - \delta)(1 - q)\mathbb{E}[V_{t+1}(z_{t+1})] + (\delta + (1 - \delta)q)U$$

# Optimal Wage Formula

$$\frac{u'(w_{t+1}(z_{t+1}))}{u'(w_t)} = 1 - \underbrace{\frac{\partial \ln p_{t+1}}{\partial w_{t+1}(z_{t+1})} \mathbb{E} [\Pi(V_{t+1}(z_{t+1}), z_{t+1})]}_{\equiv \xi(z_{t+1})}$$

- $p_{t+1}$  is the probability that workers stay at the current firm
- Since  $\frac{\partial \ln p_{t+1}}{\partial w_{t+1}} \geq 0$ ,  $\xi(z_{t+1}) > 0$  if and only if  $\mathbb{E}[\Pi] > 0$ 
  - If  $\xi_{t+1} > 0$ , it is optimal to backload ( $w_t < w_{t+1}$ ) so as to incentivize workers to stay
  - If  $\xi_{t+1} < 0$ , it is optimal to frontload ( $w_t > w_{t+1}$ ) so as to incentivize workers to leave

# Free-Entry of Vacancy

- The cost of vacancy posting is  $\kappa$ , and we assume there is a free-entry
- For each submarket  $v$ , free entry implies (whenever there is a positive entry)

$$\lambda^F(v)\beta\Pi(v, z_0) = \kappa$$

Recall  $\lambda^F(v) = M(1, 1/\theta(v))$ , where  $\theta(v)$  is the market-tightness in submarket  $v$

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  - Low-profits (high wage) are compensated by high vacancy filling rate

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2.  $\lambda^F(v)$  increasing in  $v \Rightarrow \theta(v)$  is decreasing in  $v$ 
  - High-wage postings are associated with fewer vacancies relative to applicants
3. Consequently,  $\lambda^U(v)$  &  $\lambda^E(v)$  are decreasing in  $v$ 
  - Good jobs are harder to find in equilibrium

# Equilibrium Definition

- A recursive equilibrium consists of value functions  $\Pi(V, z)$ , policy functions  $V_{t+1}(z_{t+1}; V, z)$ ,  $w(V, z)$ ,  $v(V, z)$ , and  $q(V, z)$ , as well as meeting rates  $\lambda^U(v)$ ,  $\lambda^E(v)$ ,  $\lambda^F(v)$  such that:
  1. Value and policy functions solve Bellman equations
  2. The free-entry conditions are satisfied
  3. Meeting rates are consistent with the matching function

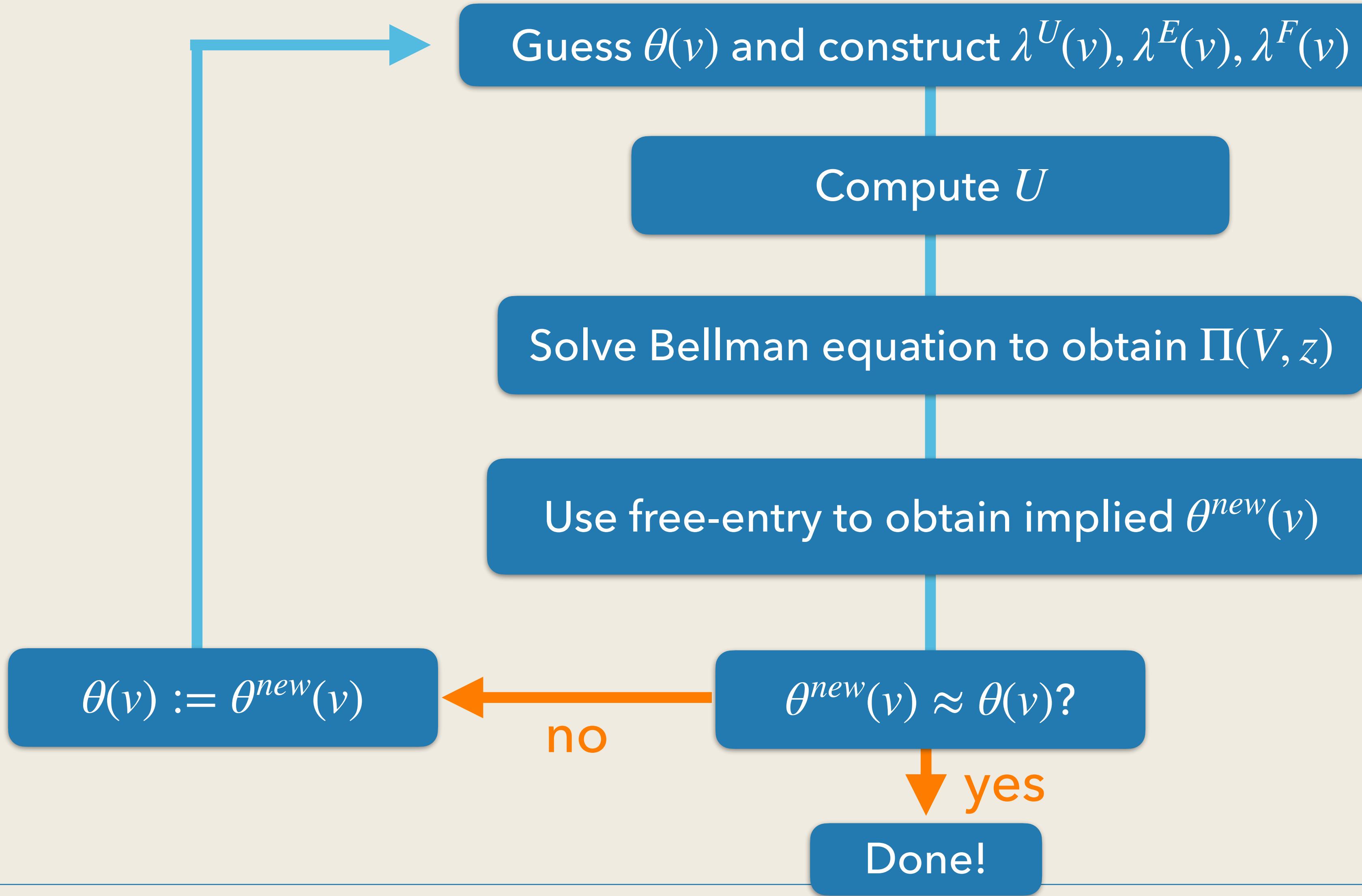
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- Realize that the definition does **not** involve employment distribution!

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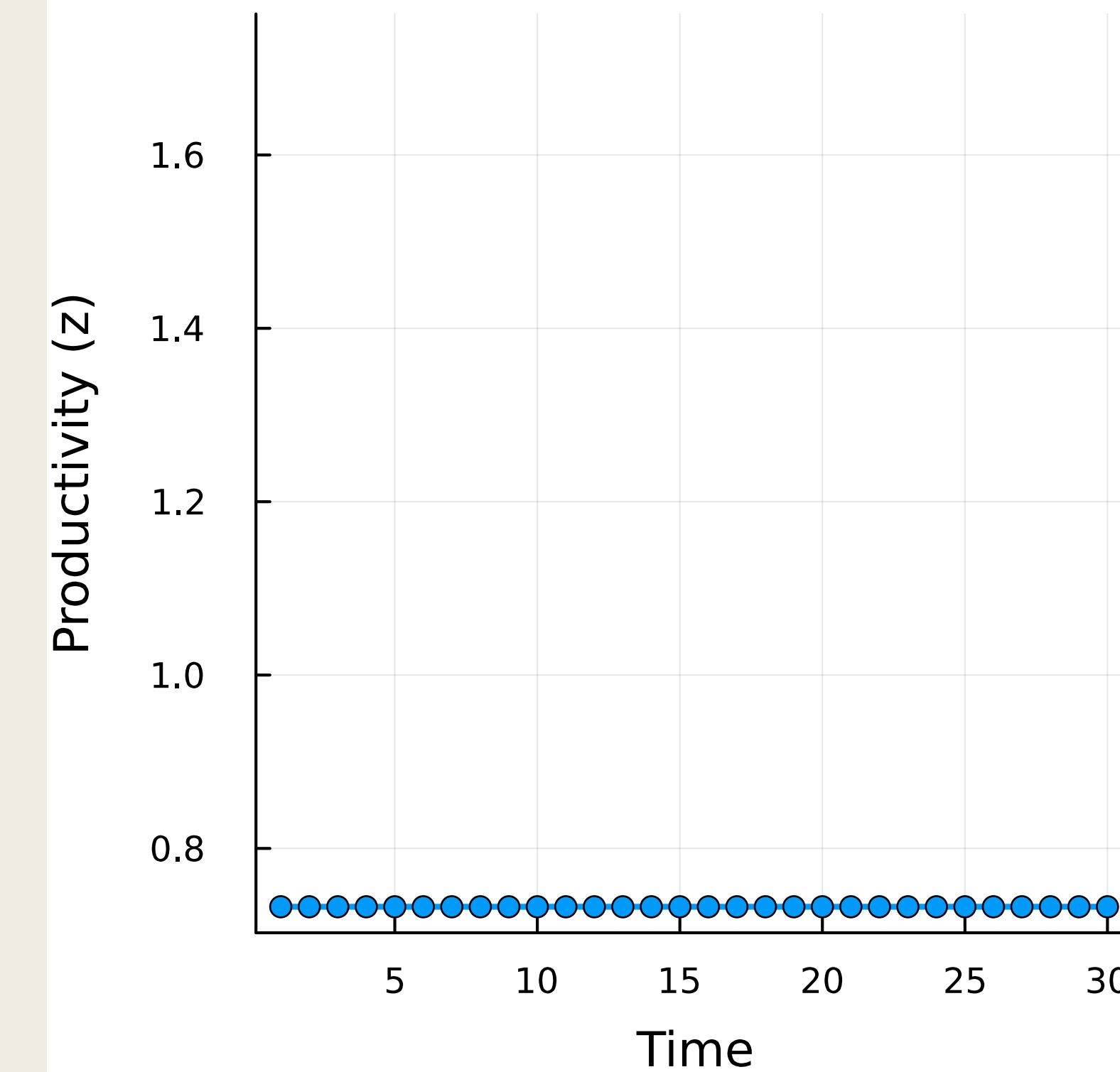
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  1. Value and policy functions solve Bellman equations
  2. The free-entry conditions are satisfied
  3. Meeting rates are consistent with the matching function
- Realize that the definition does **not** involve employment distribution!
- This is the so-called **block recursive** property (Shi, 2005; Menzio & Shi, 2011):  
Value and policy functions are independent from the distribution.
  - Firms don't need to think about the distribution because of directed search
  - Workers don't need to think about the distribution because of free-entry

# Computational Algorithm

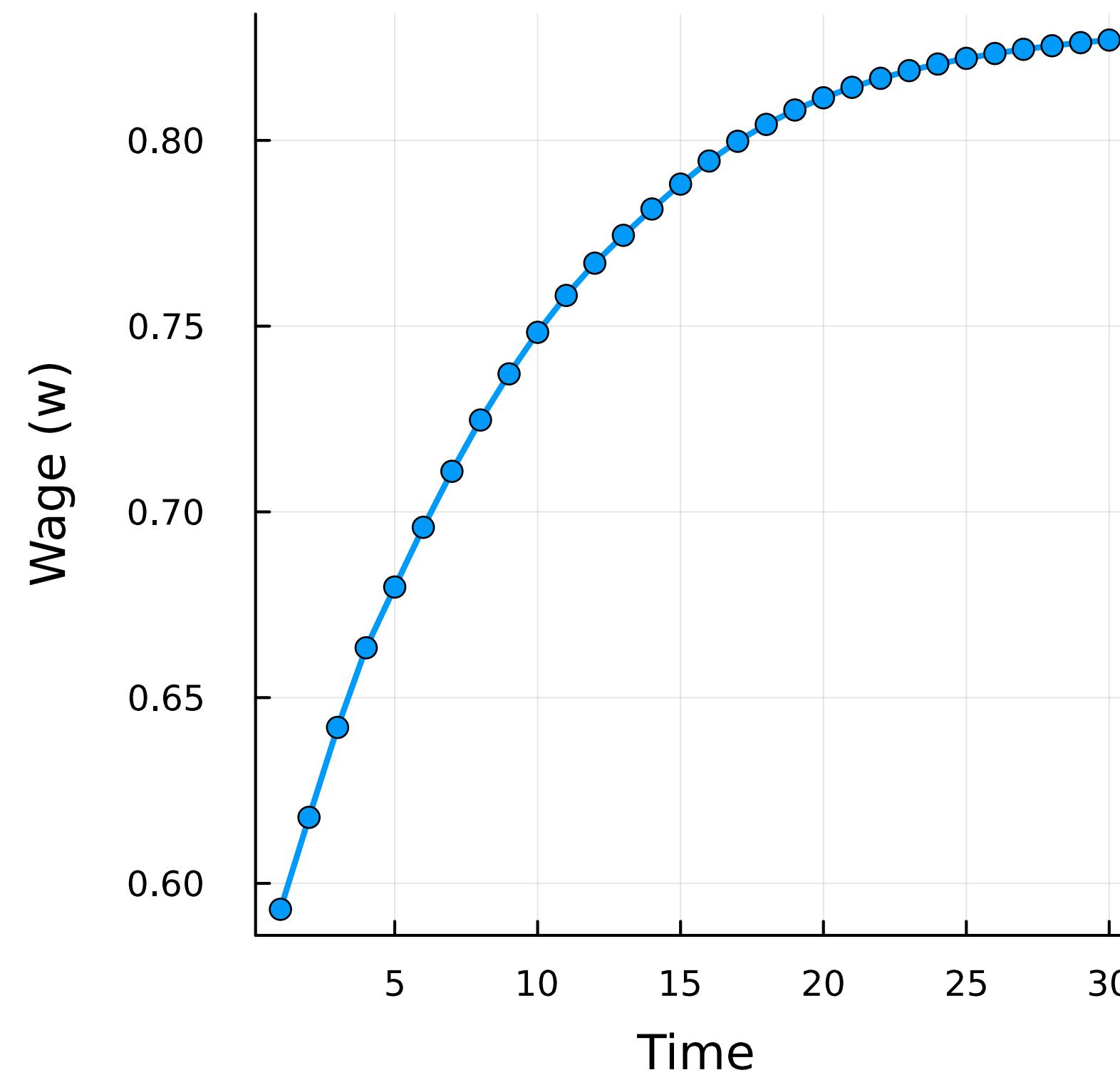


# Average Tenure Profile

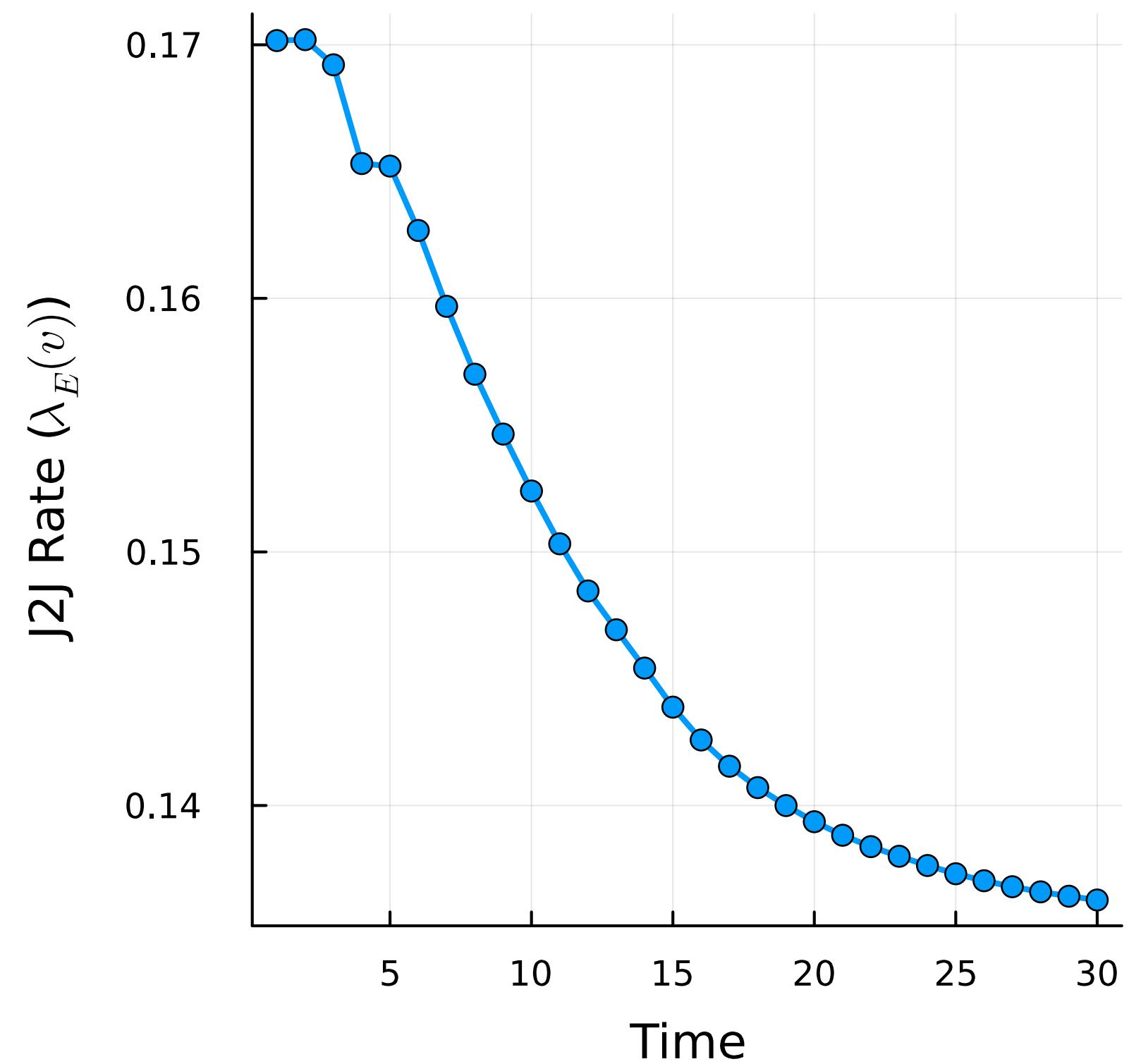
Productivity



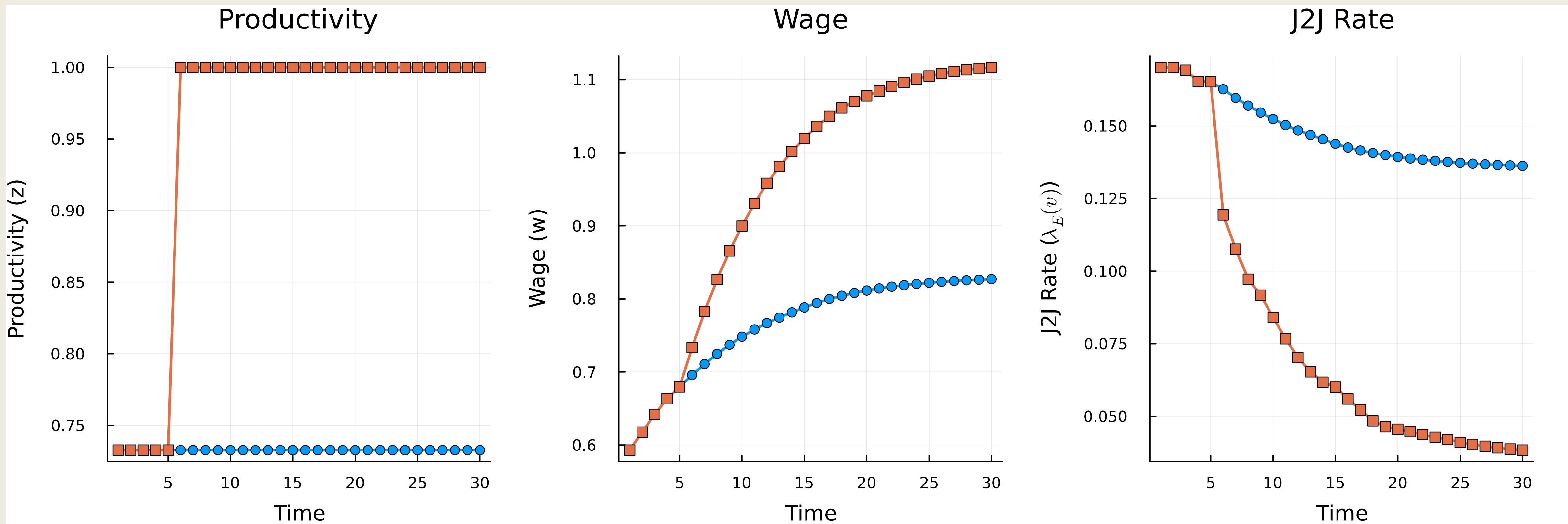
Wage



J2J Rate

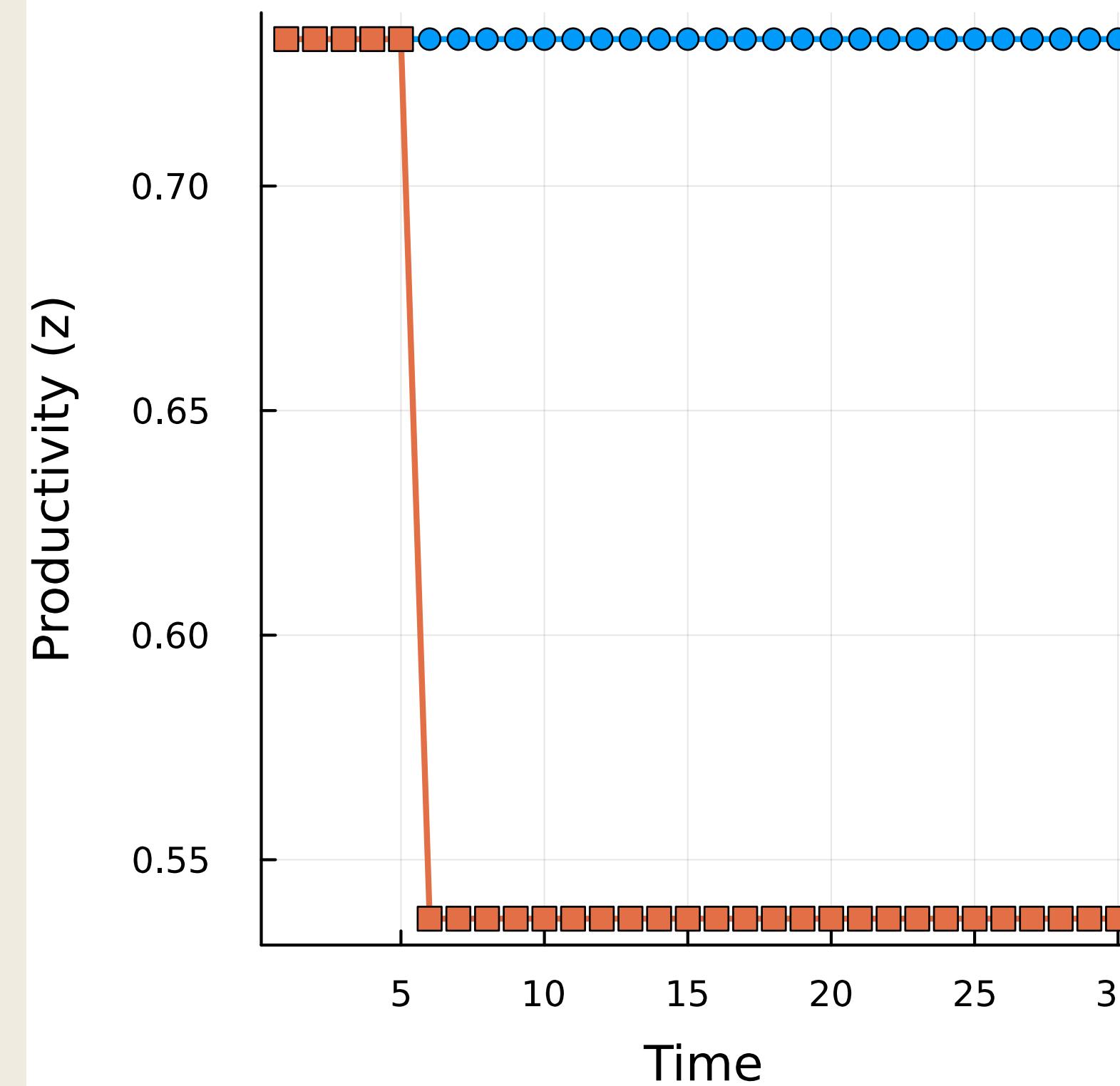


# Positive Shock to Firm Productivity

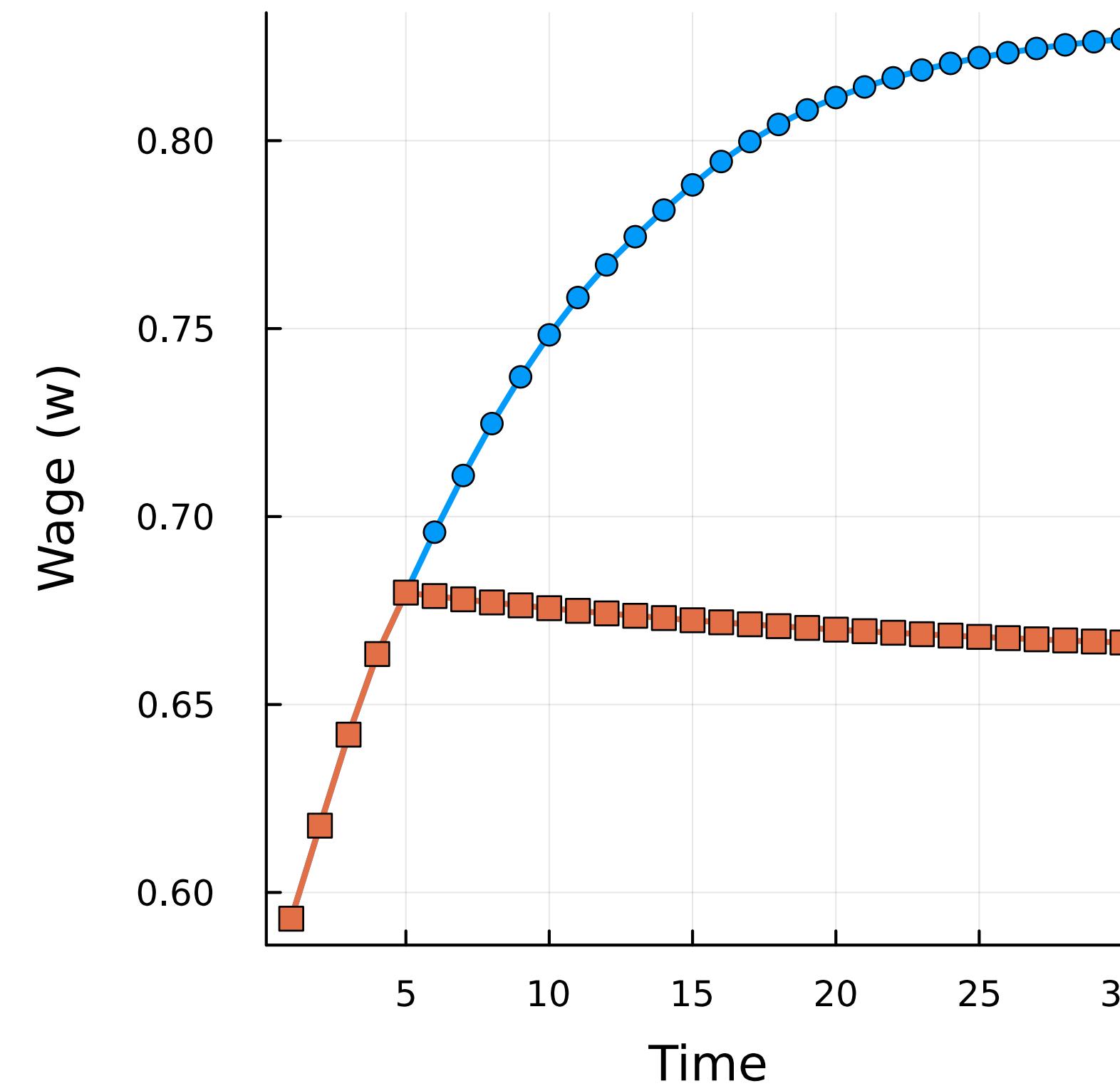


# Negative Shock to Firm Productivity

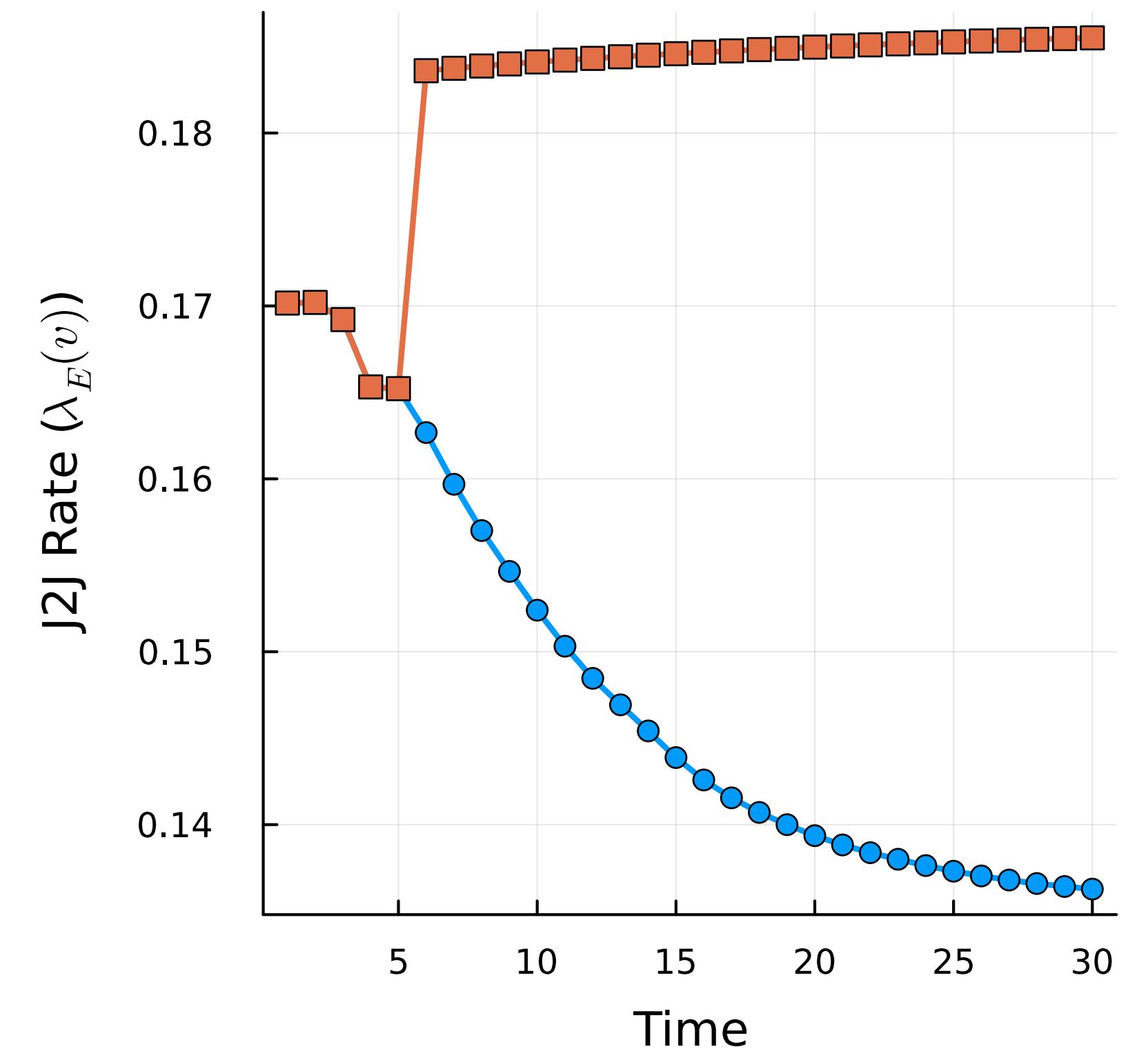
Productivity



Wage



J2J Rate



# Which Wage Setting Protocol?

1. Wage posting (Burdett-Mortensen, 1998)
2. Nash bargaining (including sequential auction)
3. Long-term wage contracts

3. Contract

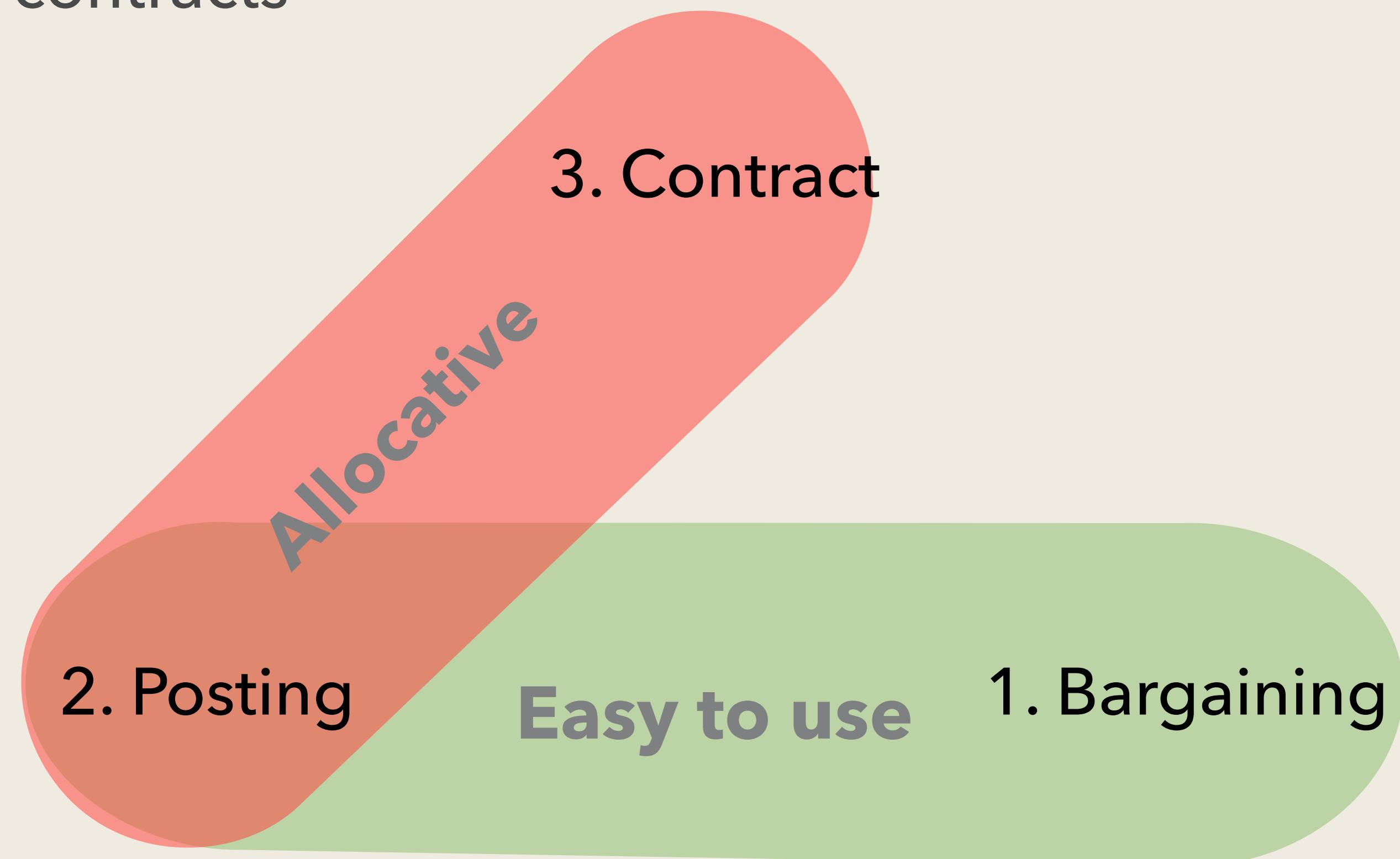
2. Posting

Easy to use

1. Bargaining

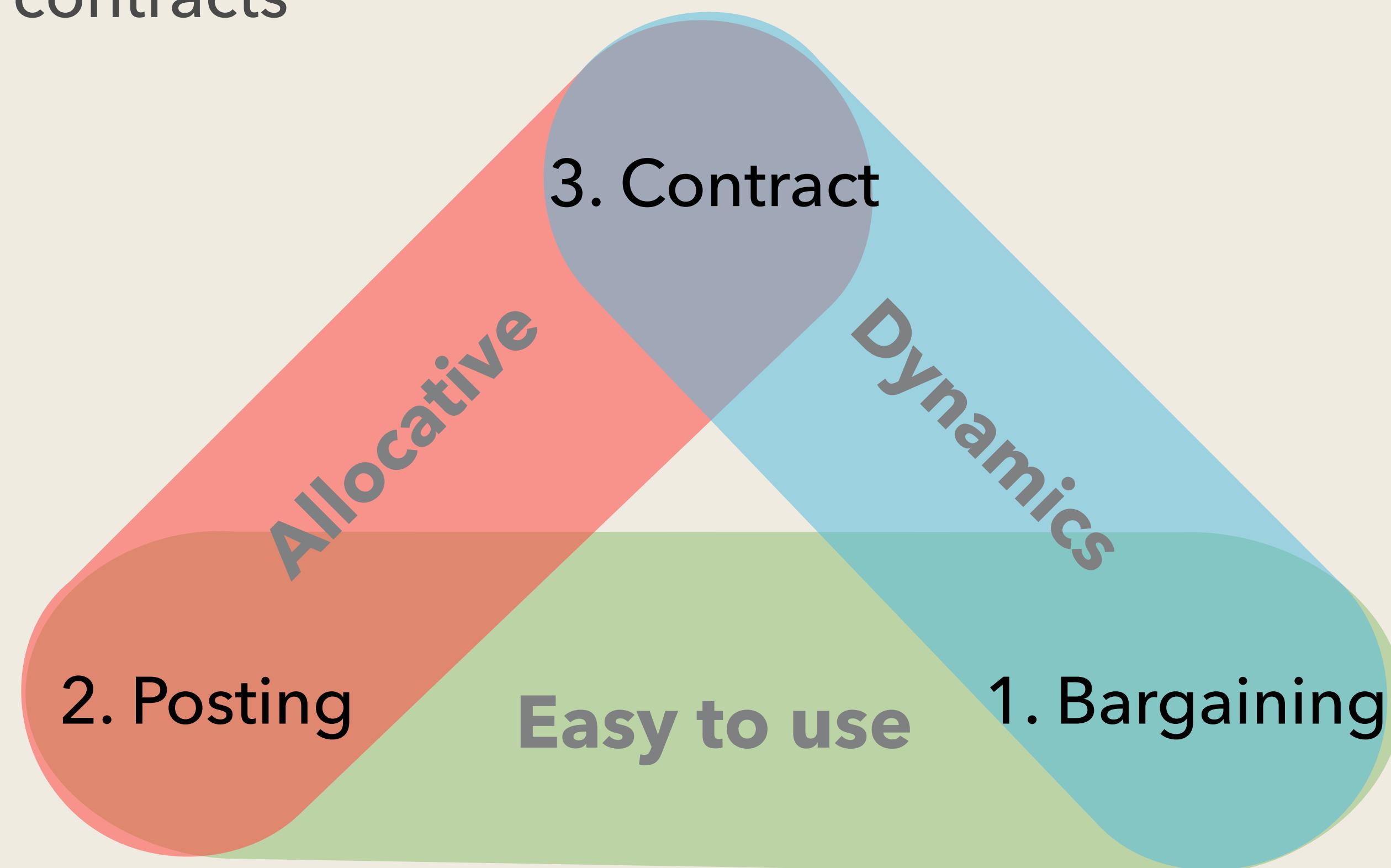
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# Which Wage Setting Protocol?

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2. Nash bargaining (including sequential auction)
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# Open Questions

- Can we identify the wage-setting protocol from the data?
  - Long-term contracts imply endogenous persistence and dynamics
  - Beaudry & Portier (1991) deserve a modern treatment
- What are we still missing?
  - Typical contracts involve bonuses, benefits, overtime, severance, etc. Why?
  - Do firms really have commitment?
  - Are firms really risk-neutral? Are workers really hand-to-mouth?
  - Aren't firms facing various constraints on wage setting? (e.g., fairness)

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# **Appendix: Useful Reformulation for Numerical Implementation**

# Redefining State Space

- Define  $\tilde{V} \equiv V - U$ ,  $\tilde{\lambda}^E(\tilde{V}) \equiv \lambda^E(\tilde{V} + U) = \lambda^E(V)$

$$\tilde{\Pi}(\tilde{V}_t, z_t) = \max_{w_t, \{V_{t+1}(z_{t+1})\}} z_t - w_t + \beta(1 - \lambda^E(v))(1 - \delta)(1 - q)\mathbb{E}[\Pi(\tilde{V}_{t+1}(z_{t+1}), z_{t+1})]$$

$$\text{s.t. } u(w) - (1 - \beta)U + \beta [\lambda^E(v)\tilde{v} + (1 - \lambda^E(v))\tilde{W}_{t+1}] \geq \tilde{V}_t$$

$$\tilde{v} \in \arg \max_{\hat{v}} \tilde{\lambda}^E(\hat{v})\hat{v} + (1 - \lambda^E(\tilde{v}))\tilde{W}_{t+1}$$

$$q = \mathbb{I}[\mathbb{E}[\tilde{V}_{t+1}(z_{t+1})] \geq 0]$$

$$\tilde{W}_{t+1} \equiv (1 - \delta)(1 - q)\mathbb{E}[\tilde{V}_{t+1}(z_{t+1})]$$

and

$$U = u(b) + \beta[\max_{\hat{v}} \tilde{\lambda}^U(\hat{v})\hat{v} + U]$$

# Recursive Lagrangian

- The previous problem is computationally expensive:  
It involves optimizing over  $\{V_{t+1}(z_{t+1})\}$ , a high dimensional object
- Marcket-Marimon (2019) and Balke-Lamadon (2022) propose an elegant trick
- Define

$$\mathcal{P}(\rho, z) \equiv \max_{\tilde{V}} \tilde{\Pi}(\tilde{V}, z) + \rho \tilde{V}$$

- Think of this as a Pareto problem with  $\rho$  being Pareto weight attached to workers
- We can recover the original value functions as

$$\partial_\rho \mathcal{P}(\rho, z) = \tilde{V}(\rho, z)$$

$$\tilde{\Pi}(\tilde{V}(\rho, z), z) = \mathcal{P}(\rho, z) - \rho \tilde{V}(\rho, z)$$

# Recursive Lagrangian

- $\mathcal{P}(\rho, z)$  solve a (version of) Bellman equation:

$$\begin{aligned}\mathcal{P}(\rho, z) = \min_{\omega} \max_{w, \mathcal{V} \geq 0} & z_t - w + \rho \left\{ u(w) - (1 - \beta)U + r(\mathcal{V}) \right\} \\ & - \beta p(\mathcal{V})\omega\mathcal{V} + \beta p(\mathcal{V})\mathbb{E}_t [\mathcal{P}(\omega, z_{t+1}) | z_t]\end{aligned}$$

where

$$r(\mathcal{V}) \equiv \beta [W(\mathcal{V}) + \lambda^E(v(\mathcal{V}))(v(\mathcal{V}) - W(\mathcal{V}))]$$

$$W(\mathcal{V}) \equiv [\delta + (1 - \delta)q(\mathcal{V})] U + (1 - \delta)(1 - q(\mathcal{V}))\mathcal{V}$$

$$p(\mathcal{V}) \equiv (1 - \lambda^E(v(\mathcal{V}))) (1 - \delta) (1 - q(\mathcal{V}))$$

$$v(\mathcal{V}) \in \arg \max_v \lambda^E(v)(v - W(\mathcal{V}))$$

$$q(\mathcal{V}) \equiv \begin{cases} 1 & \text{if } \mathcal{V} \leq 0 \\ 0 & \text{if } \mathcal{V} > 0 \end{cases}$$