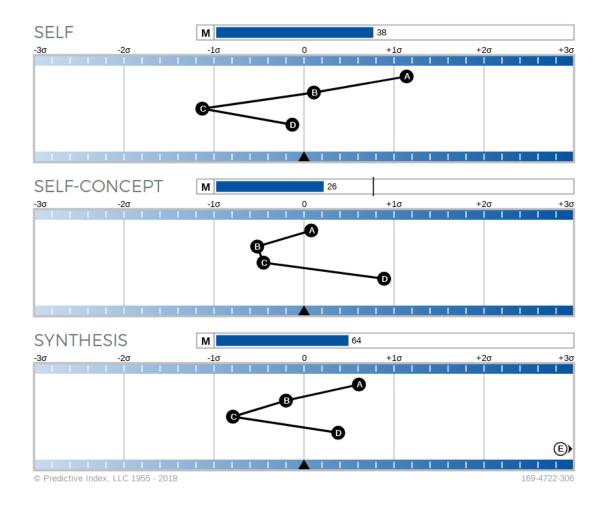


Matthew Walters

Assessment Date Report Date

11/16/2018 11/16/2018

The results of The Predictive Index® Behavioral Assessment should always be reviewed by a trained PI analyst. The PI® Behavioral report provides you with a brief overview of the results of the behavioral assessment and prompts you to consider many aspects of the results not contained in the overview. If you have not yet attended The Predictive Index Management Workshop™, please consult someone who has attended in order to complete the report.



Strongest Behaviors

Matthew will most strongly express the following behaviors:

- Proactivity, assertiveness, and sense of urgency in driving to reach personal goals. Openly challenges the world.
- Independent in putting forth their own ideas, which are often innovative and, if implemented, cause change.
 Resourcefully works through or around anything blocking completion of what they want to accomplish;
 aggressive when challenged.
- Impatient for results, puts pressure on themself and others for rapid implementation, and is far less productive when doing routine work.

- Risk-taking and focus on future goals; more concerned with the future than the past. Adaptable, operates flexibly.
- Makes decisions and takes action with relatively little need for proof to confirm their decision. More interested in their own ideas than traditional ones.
- Flexible approach to "the book" willing to bend the rules to achieve individual goals. An original thinker who isn't easily discouraged by setbacks.

Summary

Matthew is a confident, independent self-starter with competitive drive, initiative, a sense of urgency, and the ability to make decisions and take responsibility for them. Can react and adjust quickly to changing conditions and come up with ideas for dealing with them.

Their drive is purposeful, directed at getting things done quickly. This individual responds positively and actively to challenge and pressure, and has confidence in their own ability to handle novel problems and people. An outgoing, poised person, a lively and enthusiastic communicator, tending to be a little more authoritative than persuasive in style. Talks briskly, with assurance and conviction and is a stimulating influence on others, while being firm, direct, and self-assured in dealing with them.

Distinctly faster-than-average pace of work, Matthew learns and takes action quickly. On the other hand, they'll become impatient and restless working repetitively with routine details or structured work and will delegate such work if possible. Follow up will focus on completion and accomplishment, rather than how things were done. With an interest in other people and their development, Matthew will delegate authority, limiting such delegation to those who can be trusted, and following up with pressure for timely results.

Makes decisions about people and situations quickly. Assesses what's generally going on, and rather than exhaustively research, pulls together the information at hand and takes forceful action. They're confident in assumptions about any missing information, and comfortable acting even in the absence of complete information. For this individual, continual progress towards the general goal is more important than always being exactly on track; course corrections will be made as necessary, when the time arises.

Self-assured, Matthew sets high standards of achievement, both personally as well as for teams and looks for opportunities to compete and to win. Venturesome, they are stimulated by new challenges and situations, and can generally be found driving to new horizons. Harbors strong personal and professional ambition.

Management Strategies

To maximize effectiveness, productivity, and job satisfaction, consider providing Matthew with the following:

- · As much independence and flexibility in activities as possible
- · Opportunities to learn and advance
- · Opportunities for expression of, and action on, ideas and initiatives
- Variety and challenge in responsibilities
- Opportunities to demonstrate skills, and recognition and reward for doing so
- Freedom from routines and repetitive details, balanced by accountability for results.