# How to apply to college

Max Kapur

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**Abstract**

This paper considers the maximization of the expected maximum value of a portfolio of random variables subject to a budget constraint. We refer to this as the optimal college application problem. When each variable's cost, or each college's application fee, is identical, we show that the optimal portfolios are nested in the budget constraint, yielding an exact polynomial-time algorithm. When colleges differ in their application fees, we show that the problem is NP-complete. We provide three algorithms for this more general setup. The first is a branch-and-bound routine. The second is an dynamic program that produces an exact solution in pseudopolynomial time. The third is a fully polynomial-time approximation scheme.

**요약**

본 논문은 다수의 확률 변수로 구성된 포트폴리오의 기대 최대값을 예산 조건 하에서 최대화하는 문제를 고려한다. 이를 대학 지원 최적화 문제라고 부른다. 각 확률 변수의 비용, 즉 각 대학의 지원 비용이 동일한 경우, 최적 포트폴리오는 예산 제약식으로 결정된 포함 사슬 관계 성질을 가짐을 보이고 이를 바탕으로 다항 시간 해법을 제시한다. 대학의 지원 비용이 서로 다른 경우, 문제가 NP-complete함을 증명한다. 세 가지 일반적인 해법을 도출한다. 첫째는 분지한계 기반 해법이다. 둘째는 의사 다항 시간 안에 정확한 해를 출력하는 동적 계획 해법이다. 마지막으로 다른 동적 계획 기반으로 완전 다항 시간 근사 해법(fully polynomial-time approximation scheme)이 존재함을 보인다.

본 논문은 https://github.com/maxkapur/OptimalApplication에서 전문을 한글로 공유한다.

# Contents

# 1 Introduction

This paper considers the following optimization problem:

$$\begin{aligned} \text{maximize} \quad & v(\mathcal{X}) = \mathrm{E}\Big[\max\big\{t_0, \max\{t_j Z_j : j \in \mathcal{X}\}\big\}\Big] \\ \text{subject to} \quad & \mathcal{X} \subseteq \mathcal{C}, \quad \sum_{j \in \mathcal{X}} g_j \leq H \end{aligned} \tag{1}$$

Here $\mathcal{C} = \{1 \dots m\}$ is an index set; $H > 0$ is a budget parameter; for $j = 1 \dots m$, $g_j > 0$ is a cost parameter and $Z_j$ is a random, independent Bernoulli variable with probability $f_j$; and for $j = 0 \dots m$, $t_j$ is a utility parameter.

We refer to this problem as the *optimal college application portfolio,* as follows: Consider a college market with $m$ colleges. The $j$th college is named $c_j$. Consider a single prospective student in this market, and let each $t_j$-value indicate the utility she associates with attending $c_j$, where her utility is $t_0$ if she does not attend college. Let $g_j$ denote the application fee for $c_j$ and $H$ the student's total budget to spend on application fees. (Alternatively, the budget constraint may represent the time needed to complete each application, or a legal limit on the number of applications permitted.) Lastly, let $f_j$ denote the student's probability of being admitted to $c_j$ if she applies, so that $Z_j$ equals one if she is admitted and zero if not. It is appropriate to assume that the $Z_j$ are statistically independent as long as $f_j$ are probabilities estimated specifically for this student (as opposed to generic acceptance rates). Then the student's objective is to maximize the expected utility associated with the best school she gets into within this budget. Therefore, her optimal college application strategy is given by the solution $\mathcal{X}$ to the problem above, where $\mathcal{X}$ represents the set of schools to which she applies.

As Chao (2014) remarked, college application represents a somewhat subtle portfolio optimization problem. In computational finance, traditional portfolio optimization models weigh the sum of expected profit across all assets against a risk term, yielding a concave maximization problem with linear constraints (Markowitz 1952; Meucci 2005). But college applicants maximize the expected value of their *best* asset: If a student is admitted to her $j$th choice, then she is indifferent as to whether she gets into her $(j + 1)$th choice. As a result, the valuation function that students maximize is *convex* in the expected utility associated with individual applications. Risk management is implicit in the college application problem because, in a typical admissions market, college preferability is negatively correlated with competitiveness. That is, students negotiate a tradeoff between attractive, selective "reach schools" and less preferable "safety schools" where admission is a safer bet (Kim 2015). Finally, the combinatorial nature of the college application problem makes it difficult to solve using the gradient-based techniques used in continuous portfolio optimization. Chao estimated her model (which considers application as a *cost* rather than a constraint) by clustering the schools so that $m = 8$, a scale at which enumeration is tractable. Our study pursues a more general solution.

The integer formulation of the college application problem can also be viewed as a kind of binary knapsack problem with a polynomial objective function of degree $m$. Our branch-and-bound and dynamic programming algorithms closely resemble existing algorithms for knapsack problems (Martello and Toth 1990, § 2.5–6). In fact, by manipulating the admissions probabilities, the objective function can be made to approximate a linear function of the characteristic vector to an arbitrary degree of accuracy, a fact that we exploit in our NP-completeness proof. Previous research has introduced various forms of stochasticity to the knapsack problem, including variants in which each item's utility takes a known probability distribution (Steinberg

and Parks 1979; Carraway et al. 1993) and an online context in which the weight of each item is observed after insertion into the knapsack (Dean et al. 2008). Our problem superficially resembles the preference-order knapsack problem considered by Steinberg and Parks and Carraway et al., but these models lack the college application problem's unique "maximax" form. Additionally, unlike those models, we do not attempt to replace the real-valued objective function with a preference order over *outcome distributions,* which introduces technical issues concerning competing notions of stochastic dominance (Sniedovich 1980). We take for granted the student's preferences over *outcomes* (as encoded in the $t_j$-values), and are interested instead in an efficient computational approach to the well-defined problem above.

We take special interest in the validity of greedy optimization algorithms for the set function $v(\mathcal{X})$, such as the algorithm that iteratively adds the school that elicits the greatest increase in the objective function until the budget is exhausted. Greedy algorithms produce a *nested* family of solutions parameterized by the budget $H$: If $H \leq H'$, then the greedy solution for budget $H$ is a subset of the greedy solution for budget $H'$. As Rozanov and Tamir (2020) remark, the knowledge that the optima are nested aids not only in computing the optimal solution, but in the implementation thereof under uncertain information. For example, in the United States, many college applications are due at the beginning of November, and it is typical for students to begin working on their applications during the prior summer because colleges reward students who tailor their essays to the target school. However, students may not know how many schools they can afford to apply to until late October. The nestedness property—or equivalently, the validity of a greedy algorithm—implies that even in the absence of complete budget information, students can begin to carry out the optimal application strategy by writing essays for schools in the order that they enter the optimal portfolio.

For certain classes of optimization problems, such as maximizing a submodular set function over a cardinality constraint, a greedy algorithm is known to be a good approximate solution and exact under certain additional assumptions (Fisher et al. 1978). For other problems, notably the binary knapsack problem, the most intuitive greedy algorithm can be made to perform arbitrarily poorly (Vazirani 2001). We show results for the college application problem that mirror those for knapsack: In the special case where each $g_j = 1$, the optimal portfolio satisfy a nestedness property that is equivalent to the validity of the greedy algorithm. This case mirrors the centralized college application process in Korea, where there is no application fee, but students are allowed to apply to only three schools during the main admissions cycle. Unfortunately, the nestedness property does not hold in the general case, nor does the greedy algorithm offers any performance guarantee. Instead, we offer a branch-and-bound routine, a pseudopolynomial-time algorithm that is tractable for typical college market instances, and an approximation scheme that produces a $(1 - \varepsilon)$-optimal solution in fully polynomial time.

### 1.1 Structure of this paper

Section 2 introduces some additional notation and assumptions that can be imposed with trivial loss of generality.

In section 3, we consider the special case where each $g_j = 1$ and $H$ is an integer $h \leq m$. We show that an intuitive heuristic is in fact a $1/h$-approximation algorithm. Then, we show that the optimal portfolios are nested in the budget constraint, which yields an exact algorithm that runs in $O(hm)$-time.

In section 4, we turn to the scenario in which colleges differ in their application fees. We show that the decision form of the portfolio optimization problem is NP-complete through a

polynomial reduction from the binary knapsack problem. We provide three algorithms for this more general setup. The first is a branch-and-bound routine. The second is a dynamic program that iterates on total expenditures and produces an exact solution in pseudopolynomial time, namely $O(Hm + m \log m)$. The third is a different dynamic program that iterates on truncated portfolio valuations. It yields a fully polynomial-time approximation scheme that produces a $(1 - \varepsilon)$-optimal solution in $O(m^3/\varepsilon)$ time.

In section 5, we present the results of computational experiments that confirm the validity and time complexity results established in the previous two sections.

A brief conclusion follows.

## 2 Notation and preliminary results

Before discussing the solution algorithms, we will introduce some additional notation and a few preliminary results that will come in handy.

For the remainder of the paper, unless otherwise noted, we assume with trivial loss of generality that each $g_j \leq H$, each $f_j \in (0, 1]$, and $t_0 < t_1 \leq \cdots \leq t_m$. Below, we will show how to transform an arbitrary instance so that $t_0 = 0$, in which case each $t_j > 0$.

We refer to the set $\mathcal{X} \subseteq \mathcal{C}$ of schools to which a student applies as her *application portfolio.* The expected utility the student receives from $\mathcal{X}$ is called its *valuation.*

**Definition 1** (Portfolio valuation function)**.** $v(\mathcal{X}) = \mathrm{E}\left[\max\left\{t_0, \max\{t_j Z_j : j \in \mathcal{X}\}\right\}\right]$.

It is helpful to define the random variable $X = \max\{t_j Z_j : j \in \mathcal{X}\}$ as the utility achieved by the schools in the portfolio, so that when $t_0 = 0$, $v(\mathcal{X}) = \mathrm{E}[X]$. Similar pairs of variables with script and italic names such as $\mathcal{Y}_h$ and $Y_h$ carry an analogous meaning.

Given an application portfolio, let $p_j(\mathcal{X})$ denote the probability that the student attends $c_j$. This occurs if and only if she *applies* to $c_j$, is *admitted* to $c_j$, and is *rejected* from any school she prefers to $c_j$; that is, any school with higher index. Hence, for $j = 0 \ldots m$,

$$p_j(\mathcal{X}) = \begin{cases} f_j \prod_{\substack{i \in \mathcal{X}: \\ i > j}} (1 - f_i), & j \in \{0\} \cup \mathcal{X} \\ 0, & \text{otherwise} \end{cases} \tag{2}$$

where the empty product equals one. The following proposition follows immediately.

**Proposition 1** (Closed form of portfolio valuation function)**.**

$$v(\mathcal{X}) = \sum_{j=0}^{m} t_j p_j(\mathcal{X}) = \sum_{j \in \{0\} \cup \mathcal{X}} \left( f_j t_j \prod_{\substack{i \in \mathcal{X}: \\ i > j}} (1 - f_i) \right) \tag{3}$$

Next, we show that without loss of generality, we may assume that $t_0 = 0$ (or any constant less than $t_1$).

**Theorem 1.** *Let $\bar{t}_j = t_j - \gamma$ for $j = 0 \ldots m$. Then $v(\mathcal{X}; \bar{t}_j) = v(\mathcal{X}; t_j) - \gamma$ regardless of $\mathcal{X}$.*

*Proof.* By definition, $\sum_{j=0}^{m} p_j(\mathcal{X}) = \sum_{j\in\{0\}\cup\mathcal{X}} p_j(\mathcal{X}) = 1$. Therefore

$$\begin{aligned} v(\mathcal{X};\bar{t}_j) &= \sum_{j\in\{0\}\cup\mathcal{X}} \bar{t}_j p_j(\mathcal{X}) = \sum_{j\in\{0\}\cup\mathcal{X}} (t_j-\gamma)p_j(\mathcal{X}) \\ &= \sum_{j\in\{0\}\cup\mathcal{X}} t_j p_j(\mathcal{X}) - \gamma = v(\mathcal{X};t_j) - \gamma \end{aligned} \tag{4}$$

which completes the proof. □

# 3 Homogeneous application costs

In this section, we focus on the special case in which each $g_j = 1$ and $H$ is a natural number $h \leq m$. We show that an intuitive heuristic is in fact a $1/h$-approximation algorithm, then derive an exact polynomial-time solution algorithm. This case is similar to the centralized college admissions process in Korea, where there is no application fee, but by law, students are allowed to apply to no more than $h$ schools. (In the Korean case, $m = 202$ and $h = 3$.) Applying Theorem 1, we assume that $t_0 = 0$ unless otherwise noted. Throughout this section, we will call the applicant Alma, and refer to the corresponding optimization problem as Alma's problem.

**Problem 1** (Alma's problem)**.** Alma's optimal college application portfolio is given by the solution to the following combinatorial optimization problem:

$$\begin{aligned} \text{maximize} \quad & v(\mathcal{X}) = \sum_{j\in\mathcal{X}} \Big( f_j t_j \prod_{\substack{i\in\mathcal{X}: \\ i>j}} (1-f_i) \Big) \\ \text{subject to} \quad & \mathcal{X} \subseteq \mathcal{C}, \quad |\mathcal{X}| \leq h \end{aligned} \tag{5}$$

## 3.1 Approximation properties of a naïve solution

The expected utility associated with a single school $c_j$ is simply $\mathrm{E}[t_j Z_j] = f_j t_j$. It is therefore tempting to adopt the following strategy, which turns out to be inoptimal.

**Definition 2** (Naïve algorithm for Alma's problem)**.** Apply to the $h$ schools having the highest expected utility $f_j t_j$.

The basic error of this algorithm is that it maximizes $\mathrm{E}\left[\sum t_j Z_j\right]$ instead of $\mathrm{E}\left[\max\{t_j Z_j\}\right]$. The latter is what Alma is truly concerned with, since in the end she can attend only one school. The following example shows that the naïve algorithm can produce a suboptimal solution.

**Example 1.** Suppose $m = 3$, $h = 2$, $t = (70, 80, 90)$, and $f = (0.4, 0.4, 0.3)$. Then the naïve algorithm picks $\mathcal{T} = \{1, 2\}$ with $v(\mathcal{T}) = 70(0.4)(1-0.4) + 80(0.4) = 48.8$. But $\mathcal{X} = \{2, 3\}$ with $v(\mathcal{X}) = 80(0.4)(1-0.3) + 90(0.3) = 49.4$ is the optimal solution.

In fact, the naïve algorithm is a $(1/h)$-approximation algorithm for Alma's problem, as expressed in the following theorem.

**Theorem 2** (Accuracy of the naïve algorithm)**.** *When the application limit is $h$, let $\mathcal{X}_h$ denote the optimal portfolio, and $\mathcal{T}_h$ the set of the $h$ schools having the largest values of $f_j t_j$. Then $v(\mathcal{T}_h)/v(\mathcal{X}_h) \geq 1/h$.*

*Proof.* Because $\mathcal{T}_h$ maximizes the quantity $\mathrm{E}\big[\sum_{j\in\mathcal{T}_h}\{t_jZ_j\}\big]$, we have

$$\begin{aligned} v(\mathcal{X}_h) &= \mathrm{E}\big[\max_{j\in\mathcal{X}_h}\{t_jZ_j\}\big] \le \mathrm{E}\big[\sum_{j\in\mathcal{X}_h}\{t_jZ_j\}\big] \le \mathrm{E}\big[\sum_{j\in\mathcal{T}_h}\{t_jZ_j\}\big] \\ &= h\,\mathrm{E}\big[\tfrac{1}{h}\sum_{j\in\mathcal{T}_h}\{t_jZ_j\}\big] \le h\,\mathrm{E}\big[\max_{j\in\mathcal{T}_h}\{t_jZ_j\}\big] = h\,v(\mathcal{T}_h). \end{aligned} \tag{6}$$

where the final inequality follows from the concavity of the max{} operator. □

The following example establishes the tightness of the approximation factor.

**Example 2.** Pick any $h$ and let $m = 2h$. For a small constant $\varepsilon \in (0,1)$, construct the market as follows.

$$t = \Big(\underbrace{1,\dots,1}_{h},\ \underbrace{\varepsilon^{-1},\varepsilon^{-2},\dots,\varepsilon^{-(h-1)},\varepsilon^{-h}}_{h}\Big)$$
$$\text{and}\quad f = \Big(\underbrace{1,\dots,1}_{h},\ \underbrace{\varepsilon^{1},\varepsilon^{2},\dots,\varepsilon^{h-1},\varepsilon^{h}}_{h}\Big)$$

Since all $f_jt_j = 1$, the naïve algorithm can choose $\mathcal{T}_h = \{1,\dots,h\}$, with $v(\mathcal{T}_h) = 1$. But the optimal solution is $\mathcal{X}_h = \{h+1,\dots,m\}$, with

$$v(\mathcal{X}_h) = \sum_{j=h+1}^{m}\Big(f_jt_j\prod_{j'=j+1}^{m}(1-f_{j'})\Big) = \sum_{j=1}^{h}(1-\varepsilon)^j \approx h.$$

Thus, as $\varepsilon$ approaches zero, we have $v(\mathcal{T}_h)/v(\mathcal{X}_h) \to 1/h$. (The optimality of $\mathcal{X}_h$ follows from the fact that it achieves the upper bound of Theorem 6.)

Although the naïve algorithm is inoptimal, we can still find the optimal solution in $O(hm)$-time, as we will now show.

### 3.2 The nestedness property

It turns out that the solution to Alma's problem possesses a special structure: An optimal portfolio of size $h+1$ includes an optimal portfolio of size $h$ as a subset.

**Theorem 3** (Nestedness of optimal application portfolios)**.** *There exists a sequence of portfolios* $\{\mathcal{X}_h\}_{h=1}^m$ *satisfying the nestedness relation*

$$\mathcal{X}_1 \subset \mathcal{X}_2 \subset \cdots \subset \mathcal{X}_m. \tag{7}$$

*such that each* $\mathcal{X}_h$ *is an optimal application portfolio when the application limit is* $h$*.*

*Proof.* By induction on $h$. Applying Theorem 1, we assume that $t_0 = 0$.

(Base case.) First, we will show that $\mathcal{X}_1 \subset \mathcal{X}_2$. To get a contradiction, suppose that the optima are $\mathcal{X}_1 = \{j\}$ and $\mathcal{X}_2 = \{k,l\}$, where we may assume that $t_k \le t_l$. Optimality requires that

$$v(\mathcal{X}_1) = f_jt_j > v(\{k\}) = f_kt_k \tag{8}$$

and

$$\begin{aligned} v(\mathcal{X}_2) = f_k(1-f_l)t_k + f_l t_l &> v(\{j,l\}) \\ &= f_j(1-f_l)t_j + (1-f_j)f_l t_l + f_j f_l \max\{t_j, t_l\} \\ &\geq f_j(1-f_l)t_j + (1-f_j)f_l t_l + f_j f_l t_l \\ &= f_j(1-f_l)t_j + f_l t_l \\ &\geq f_k(1-f_l)t_k + f_l t_l = v(\mathcal{X}_2) \end{aligned} \tag{9}$$

which is a contradiction.

(Inductive step.) Assume that $\mathcal{X}_1 \subset \cdots \subset \mathcal{X}_h$, and we will show $\mathcal{X}_h \subset \mathcal{X}_{h+1}$. Let $k = \arg\max\{t_k : k \in \mathcal{X}_{h+1}\}$ and write $\mathcal{X}_{h+1} = \mathcal{Y}_h \cup \{k\}$.

Suppose $k \notin \mathcal{X}_h$. To get a contradiction, assume that $v(\mathcal{Y}_h) < v(\mathcal{X}_h)$. Then

$$\begin{aligned} v(\mathcal{X}_{h+1}) &= v(\mathcal{Y}_h \cup \{k\}) \\ &= (1-f_k)v(\mathcal{Y}_h) + f_k t_k \\ &< (1-f_k)v(\mathcal{X}_h) + f_k \,\mathrm{E}\big[\max\{t_k, X_h\}\big] \\ &= v(\mathcal{X}_h \cup \{k\}) \end{aligned} \tag{10}$$

contradicts the optimality of $\mathcal{X}_{h+1}$.

Now suppose that $k \in \mathcal{X}_h$. We can write $\mathcal{X}_h = \mathcal{Y}_{h-1} \cup \{k\}$, where $\mathcal{Y}_{h-1}$ is some portfolio of size $h-1$. It suffices to show that $\mathcal{Y}_{h-1} \subset \mathcal{Y}_h$. By definition, $\mathcal{Y}_{h-1}$ (respectively, $\mathcal{Y}_h$) maximizes the function $v(\mathcal{Y} \cup \{k\})$ over portfolios of size $h-1$ (respectively, $h$) that do not include $k$. That is, $\mathcal{Y}_{h-1}$ and $\mathcal{Y}_h$ are the optimal *complements* to the singleton portfolio $\{k\}$.

We will use the function $w(\mathcal{Y})$ to grade portfolios $\mathcal{Y} \subseteq \mathcal{C} \setminus \{k\}$ according to how well they complement $\{k\}$. To construct $w(\mathcal{Y})$, let $\tilde{t}_j$ denote the expected utility Alma receives from school $c_j$ *given* that she has been admitted to $c_j$ and applied to $c_k$. For $j < k$, including $j = 0$, this is $\tilde{t}_j = (1-f_k)t_j + f_k t_k$; for $j > k$, this is $\tilde{t}_j = t_j$. This means that

$$v(\mathcal{Y} \cup \{k\}) = \sum_{j \in \{0\} \cup \mathcal{Y}} \tilde{t}_j p_j(\mathcal{Y}). \tag{11}$$

The transformation to $\tilde{t}$ does not change the order of the $t_j$-values. Therefore, the expression on the right side of (11) is itself a portfolio valuation function. In the corresponding market, $t$ is replaced by $\tilde{t}$ and $\mathcal{C}$ is replaced by $\mathcal{C} \setminus \{k\}$. Now, we obtain $w(\mathcal{Y})$ through one more transformation: Define $\bar{t}_j = \tilde{t}_j - \tilde{t}_0$ so that $t_0 = 0$ and let

$$w(\mathcal{Y}) = \sum_{j \in \{0\} \cup \mathcal{Y}} \bar{t}_j p_j(\mathcal{Y}) = \sum_{j \in \{0\} \cup \mathcal{Y}} \tilde{t}_j p_j(\mathcal{Y}) - \tilde{t}_0 = v(\mathcal{Y} \cup \{k\}) - f_k t_k \tag{12}$$

where the second equality follows from Theorem 1. This identity says that the optimal complements to $\{k\}$, given by $\mathcal{Y}_{h-1}$ and $\mathcal{Y}_h$, are themselves optimal portfolios of size $h-1$ and $h$ for the market whose objective function is $w(\mathcal{Y})$. Since $\bar{t}_0 = 0$ in the latter market, the inductive hypothesis implies that $\mathcal{Y}_{h-1} \subset \mathcal{Y}_h$, which completes the proof.[1] □

[1] We thank Yim Seho for discovering this useful transformation.

### 3.3 Polynomial-time solution

Applying the result above yields an efficient greedy algorithm for the optimal portfolio: Start with the empty set and add schools one at a time, maximizing $v(\mathcal{X} \cup \{k\})$ at each addition. Sorting $t$ is $O(m \log m)$. At each of the $h$ iterations, there are $O(m)$ candidates for $k$, and computing $v(\mathcal{X} \cup \{k\})$ is $O(h)$ using (3); therefore, the time complexity of this algorithm is $O(h^2 m + m \log m)$. We reduce the computation time to $O(hm)$ by taking advantage of the transformation from the inductive step in the proof of Theorem 3. Once school $k$ is added to $\mathcal{X}$, we remove it from the set $\mathcal{C} \setminus \mathcal{X}$ of candidates, and update the $t_j$-values of the remaining schools according to the following transformation:

$$\bar{t}_j = \begin{cases} (1 - f_k)t_j, & t_j \leq t_k \\ t_j - f_k t_k, & t_j > t_k \end{cases} \tag{13}$$

It is easy to verify that this is the composition of the two transformations (from $t$ to $\tilde{t}$, and from $\tilde{t}$ to $\bar{t}$) given in the proof. Now, the *next* school added must be the optimal singleton portfolio in the modified market. But the optimal singleton portfolio consists simply of the school with the highest value of $f_j \bar{t}_j$. Therefore, by updating the $t_j$-values at each iteration according to (13), we eliminate the need to compute $v(\mathcal{X})$ entirely. Moreover, this algorithm does not require the schools to be indexed in ascending order by $t_j$, which removes the $O(m \log m)$ sorting cost.

The algorithm below outputs a list `X` of the $h$ schools to which Alma should apply. The schools appear in the order of entry such that when the algorithm is run with $h = m$, the optimal portfolio of size $h$ is given by $\mathcal{X}_h = \{\texttt{X[1]}, \ldots, \texttt{X[h]}\}$. The entries of the list `V` give the valuation thereof.

**Algorithm 1:** Optimal portfolio algorithm for Alma's problem.

**Data:** Utility values $t \in (0, \infty)^m$, admissions probabilities $f \in (0, 1]^m$, application limit $h \leq m$.

$\mathcal{C} \leftarrow \{1 \ldots m\}$;
`X, V` $\leftarrow$ empty lists;
**for** $i = 1 \ldots h$ **do**
  $k \leftarrow \arg\max_{j \in \mathcal{C}} \{f_j t_j\}$;
  $\mathcal{C} \leftarrow \mathcal{C} \setminus \{k\}$;
  append!(`X`, $k$);
  **if** $i = 1$ **then** append!(`V`, $f_k t_k$) **else** append!(`V`, `V[i - 1]` $+ f_k t_k$);
  **for** $j \in \mathcal{C}$ **do**
    **if** $t_j \leq t_k$ **then** $t_j \leftarrow (1 - f_k)t_j$ **else** $t_j \leftarrow t_j - f_k t_k$;
  **end**
**end**
**return** `X, V`

**Theorem 4** (Validity of Algorithm 1)**.** *Algorithm 1 produces an optimal application portfolio for Alma's problem in $O(hm)$-time.*

*Proof.* Optimality follows from the proof of Theorem 3. Suppose $\mathcal{C}$ is stored as a list. Then at each of the $h$ iterations of the main loop, finding the top school costs $O(m)$, and the $t_j$-values of the remaining $O(m)$ schools are each updated in unit time. Therefore, the overall time complexity is $O(hm)$. □

In our numerical experiments, whose results are reported in section 5, we also explore the possibility of storing $\mathcal{C}$ as a binary max heap rather than a list. The heap is ordered according to the criterion $i \geq j \iff f_i t_i \geq f_j t_j$. Nominally, using a heap increases the cost of the main loop from $O(hm)$ to $O(hm \log m)$ because the heap is rebalanced when each $t_j$-value is updated. However, typical problem instances do not achieve this upper bound because the order of the $f_j t_j$-values changes only slightly between iterations. The cost of updating each $t_j$-value can be reduced to unit time using a Fibonacci heap (Fredman and Tarjan 1987), yielding the same overall computation time.

### 3.4 Properties of the optimal portfolios

The nestedness property implies that Alma's expected utility is a discretely concave function of $h$.

**Theorem 5** (Optimal portfolio valuation concave in $h$)**.** *For $h = 2 \dots (m-1)$,*

$$v(\mathcal{X}_h) - v(\mathcal{X}_{h-1}) \geq v(\mathcal{X}_{h+1}) - v(\mathcal{X}_h). \tag{14}$$

*Proof.* We will prove the equivalent expression $2v(\mathcal{X}_h) \geq v(\mathcal{X}_{h+1}) + v(\mathcal{X}_{h-1})$. Applying Theorem 3, we write $\mathcal{X}_h = \mathcal{X}_{h-1} \cup \{j\}$ and $\mathcal{X}_{h+1} = \mathcal{X}_{h-1} \cup \{j, k\}$. If $t_k \leq t_j$, then

$$\begin{aligned}
2v(\mathcal{X}_h) &= v(\mathcal{X}_{h-1} \cup \{j\}) + v(\mathcal{X}_{h-1} \cup \{j\}) \\
&\geq v(\mathcal{X}_{h-1} \cup \{k\}) + v(\mathcal{X}_{h-1} \cup \{j\}) \\
&= v(\mathcal{X}_{h-1} \cup \{k\}) + (1 - f_j) v(\mathcal{X}_{h-1}) + f_j \operatorname{E}[\max\{t_j, X_{h-1}\}] \\
&= v(\mathcal{X}_{h-1} \cup \{k\}) - f_j v(\mathcal{X}_{h-1}) + f_j \operatorname{E}[\max\{t_j, X_{h-1}\}] + v(\mathcal{X}_{h-1}) \\
&\geq v(\mathcal{X}_{h-1} \cup \{k\}) - f_j v(\mathcal{X}_{h-1} \cup \{k\}) + f_j \operatorname{E}[\max\{t_j, X_{h-1}\}] + v(\mathcal{X}_{h-1}) \\
&= (1 - f_j) v(\mathcal{X}_{h-1} \cup \{k\}) + f_j \operatorname{E}[\max\{t_j, X_{h-1}\}] + v(\mathcal{X}_{h-1}) \\
&= v(\mathcal{X}_{h-1} \cup \{j, k\}) + v(\mathcal{X}_{h-1}) \\
&= v(\mathcal{X}_{h+1}) + v(\mathcal{X}_{h-1}).
\end{aligned} \tag{15}$$

The first inequality follows from the optimality of $\mathcal{X}_h$, while the second follows from the fact that adding $k$ to $\mathcal{X}_{h-1}$ can only increase its valuation.

If $t_k \geq t_j$, then the steps are analogous:

$$\begin{aligned}
2v(\mathcal{X}_h) &= v(\mathcal{X}_{h-1} \cup \{j\}) + v(\mathcal{X}_{h-1} \cup \{j\}) \\
&\geq v(\mathcal{X}_{h-1} \cup \{k\}) + v(\mathcal{X}_{h-1} \cup \{j\}) \\
&= (1 - f_k) v(\mathcal{X}_{h-1}) + f_k \operatorname{E}[\max\{t_k, X_{h-1}\}] + v(\mathcal{X}_{h-1} \cup \{j\}) \\
&= v(\mathcal{X}_{h-1}) - f_k v(\mathcal{X}_{h-1}) + f_k \operatorname{E}[\max\{t_k, X_{h-1}\}] + v(\mathcal{X}_{h-1} \cup \{j\}) \\
&\geq v(\mathcal{X}_{h-1}) - f_k v(\mathcal{X}_{h-1} \cup \{j\}) + f_k \operatorname{E}[\max\{t_k, X_{h-1}\}] + v(\mathcal{X}_{h-1} \cup \{j\}) \\
&= v(\mathcal{X}_{h-1}) + (1 - f_k) v(\mathcal{X}_{h-1} \cup \{j\}) + f_k \operatorname{E}[\max\{t_k, X_{h-1}\}] \\
&= v(\mathcal{X}_{h-1}) + v(\mathcal{X}_{h-1} \cup \{j, k\}) \\
&= v(\mathcal{X}_{h-1}) + v(\mathcal{X}_{h+1})
\end{aligned} \tag{16}$$

□

It follows that when $\mathcal{X}_h$ is the optimal $h$-portfolio for a given market, $v(\mathcal{X}_h)$ is $O(h)$. Example 2, in which $v(\mathcal{X}_h)$ can be made arbitrarily close to $h$, establishes the tightness of this bound.

### 3.5 A small example

Let us consider a fictional admissions market consisting of $m = 8$ schools. The school data, along with the optimal solutions for each $h \leq m$, appear in Table 1.

Below are shown the first several iterations of Algorithm 1. The values of $f_j$, $t_j$, and their product are recorded only for the schools remaining in $\mathcal{C}$. $f * t$, where $(f * t)_j = f_j t_j$, denotes the entrywise product of $f$ and $t$. The school added at each iteration, underlined, is the one whose $f_j t_j$-value is greatest.

$$
\begin{aligned}
\text{Iteration 1:} \quad C &= \{1,2,3,4,5,6,7,8\} \\
f &= \{0.39, 0.33, 0.24, 0.24, 0.05, 0.03, 0.1, 0.12\} \\
t &= \{200, 250, 300, 350, 400, 450, 500, 550\} \\
f * t &= \{78.0, 82.5, 72.0, \underline{84.0}, 20.0, 13.5, 50.0, 66.0\} \quad \implies \mathcal{X}_3 = \{4\} \\
\text{Iteration 2:} \quad C &= \{1,2,3,5,6,7,8\} \\
f &= \{0.39, 0.33, 0.24, 0.05, 0.03, 0.1, 0.12\} \\
t &= \{152, 190, 228, 316, 366, 416, 466\} \\
f * t &= \{59.28, \underline{62.7}, 54.72, 15.8, 10.98, 41.6, 55.92\} \quad \implies \mathcal{X}_3 = \{4,2\} \\
\text{Iteration 3:} \quad C &= \{1,3,5,6,7,8\} \\
f &= \{0.39, 0.24, 0.05, 0.03, 0.1, 0.12\} \\
t &= \{101.84, 165.3, 253.3, 303.3, 353.3, 403.3\} \\
f * t &= \{39.718, 39.672, 12.665, 9.099, 35.33, \underline{48.396}\} \quad \implies \mathcal{X}_3 = \{4,2,8\} \\
&\ldots \\
\text{Iteration 8:} \quad C &= \{6\}, f = \{0.03\}, t = \{177.622\}, f * t = \{\underline{5.329}\} \\
&\implies \mathcal{X}_3 = \{4,2,8,1,7,3,5,6\}
\end{aligned}
$$

The output of the algorithm is $\mathtt{X} = [4,2,8,1,7,3,5,6]$, and the optimal $h$-portfolio consists of its first $h$ entries. The "priority" column of Table 1 shows the inverse permutation of $\mathtt{X}$, which is the minimum value of $h$ for which the school is included in the optimal portfolio. Figure 1 shows the value of the optimal portfolio as a function of $h$. The concave shape of the plot suggests the result of Theorem 5.

| **Index** $j$ | **School** $c_j$ | **Utility** $t_j$ | **Admit prob.** $f_j$ | **Priority** | $v(\mathcal{X}_h)$ |
|---|---|---|---|---|---|
| 1 | Mercury University | 200 | 0.39 | 4 | 230.0 |
| 2 | Venus University | 250 | 0.33 | 2 | 146.7 |
| 3 | Mars University | 300 | 0.24 | 6 | 281.5 |
| 4 | Jupiter University | 350 | 0.24 | 1 | 84.0 |
| 5 | Saturn University | 400 | 0.05 | 7 | 288.8 |
| 6 | Uranus University | 450 | 0.03 | 8 | 294.1 |
| 7 | Neptune University | 500 | 0.10 | 5 | 257.7 |
| 8 | Pluto College | 550 | 0.12 | 3 | 195.1 |

Table 1: College data and optimal application portfolios for a fictional market with $m = 8$ schools. By the nestedness property (Theorem 3), the optimal portfolio when the application limit is $h$ consists of the $h$ schools having priority number $h$ or less.

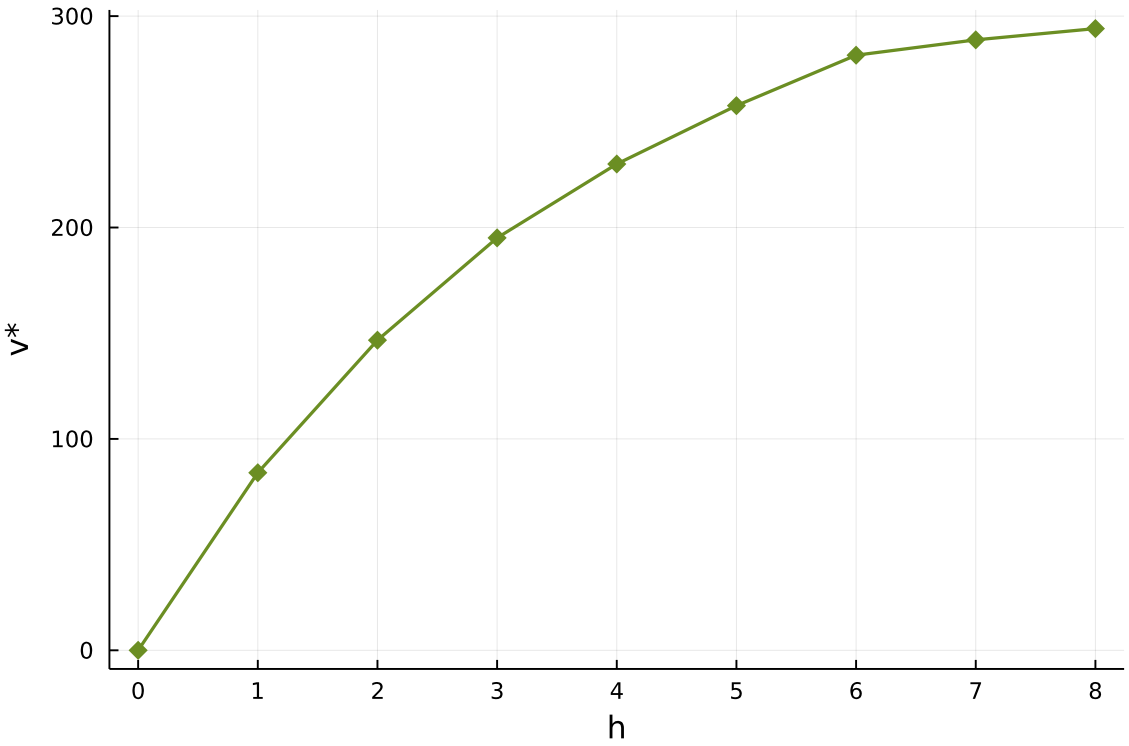


Figure 1: Application limit $h$ versus the optimal portfolio valuation $v^* = v(\mathcal{X}_h)$ in a fictional market with $m = 8$ schools. The concave shape suggests the result of Theorem 5.

## 4 Heterogeneous application costs

Now we turn to the more general problem in which the constant $g_j$ represents the *cost* of applying to $c_j$ and the student, whom we now call Ellis, has a *budget* of $H$ to spend on college applications. Applying Theorem 1, we assume $t_0 = 0$ throughout.

**Problem 2** (Ellis's problem)**.** Ellis's optimal college application portfolio is given by the solution to the following combinatorial optimization problem.

$$\begin{aligned} \text{maximize} \quad & v(\mathcal{X}) = \sum_{j \in \mathcal{X}} \left( f_j t_j \prod_{\substack{i \in \mathcal{X}: \\ i > j}} (1 - f_i) \right) \\ \text{subject to} \quad & \mathcal{X} \subseteq \mathcal{C}, \quad \sum_{j \in \mathcal{X}} g_j \leq H \end{aligned} \tag{17}$$

In this section, we show that this problem is NP-complete, then provide three algorithmic solutions: an exact branch-and-bound routine, an exact dynamic program, and a fully polynomial-time approximation scheme (FPTAS).

### 4.1 NP-completeness

The optima for Ellis's problem are not necessarily nested, nor is the number of schools in the optimal portfolio necessarily increasing in $H$. For example, if $f = (0.5, 0.5, 0.5)$, $t = (1, 1, 219)$, and $g = (1, 1, 3)$, then it is evident that the optimal portfolio for $H = 2$ is $\{1, 2\}$ while that for $H = 3$ is $\{3\}$. In fact, Ellis's problem is NP-complete, as we will show by a transformation from the binary knapsack problem, which is known to be NP-complete (Garey and Johnson 1979).

**Problem 3** (Decision form of knapsack problem)**.** An *instance* consists of a set $\mathcal{B}$ of $m$ objects, utility values $u_j \in \mathbb{N}$ and weight $w_j \in \mathbb{N}$ for each $j \in \mathcal{B}$, and target utility $U \in \mathbb{N}$ and knapsack capacity $W \in \mathbb{N}$. The instance is called a *yes-instance* if and only if there exists a set $\mathcal{B}' \subseteq \mathcal{B}$ having $\sum_{j\in\mathcal{B}'} u_j \geq U$ and $\sum_{j\in\mathcal{B}'} w_j \leq W$.

**Problem 4** (Decision form of Ellis's problem)**.** An *instance* consists of an instance of Ellis's problem and a target valuation $V$. The instance is called a *yes-instance* if and only if there exists a portfolio $\mathcal{X} \subseteq \mathcal{C}$ having $v(\mathcal{X}) \geq V$ and $\sum_{j\in\mathcal{X}} g_j \leq H$.

**Theorem 6.** *The decision form of Ellis's problem is NP-complete.*

*Proof.* It is obvious that the problem is in NP.

Consider an instance of the knapsack problem, and we will construct an instance of Problem 4 that is a yes-instance if and only if the corresponding knapsack instance is a yes-instance. Without loss of generality, we may assume that the the objects in $\mathcal{B}$ are indexed in increasing order of $u_j$, that each $u_j > 0$, and that each $w_j \leq W$.

Let $U_{\max} = \sum_{j\in\mathcal{B}} u_j$ and $\delta = 1/mU_{\max} > 0$, and construct an instance of Ellis's problem with $\mathcal{C} = \mathcal{B}$, $H = W$, all $f_j = \delta$, and each $t_j = u_j/\delta$. Clearly, $\mathcal{X} \subseteq \mathcal{C}$ is feasible for Ellis's problem if and only if it is feasible for the knapsack instance. Now, we observe that for any nonempty $\mathcal{X}$,

$$\begin{aligned}\sum_{j\in\mathcal{X}} u_j = \sum_{j\in\mathcal{X}} f_j t_j &> \sum_{j\in\mathcal{X}} \Big( f_j t_j \prod_{\substack{j'\in\mathcal{X}:\\ j'>j}} (1-f_{j'}) \Big) = v(\mathcal{X}) \\ &= \sum_{j\in\mathcal{X}} \Big( u_j \prod_{\substack{j'\in\mathcal{X}:\\ j'>j}} (1-\delta) \Big) \geq (1-\delta)^m \sum_{j\in\mathcal{X}} u_j \\ &\geq (1-m\delta) \sum_{j\in\mathcal{X}} u_j \geq \sum_{j\in\mathcal{X}} u_j - m\delta U_{\max} = \sum_{j\in\mathcal{X}} u_j - 1.\end{aligned} \tag{18}$$

This means that the utility of an application portfolio $\mathcal{X}$ in the corresponding knapsack instance is the smallest integer greater than $v(\mathcal{X})$. That is, $\sum_{j\in\mathcal{X}} u_j \geq U$ if and only if $v(\mathcal{X}) \geq U - 1$. Taking $V = U - 1$ completes the transformation and concludes the proof. □

An intuitive extension of the greedy algorithm for Alma's problem is to iteratively add to $\mathcal{X}$ the school $k$ for which $[v(\mathcal{X} \cup \{k\}) - v(\mathcal{X})]/g_k$ is largest. However, the construction above shows that the objective function of Ellis's problem can approximate that of a knapsack problem with arbitrary precision. Therefore, in pathological examples such as the following, the greedy algorithm can achieve an arbitrarily small approximation ratio.

**Example 3.** Let $t = (10, 2021)$, $f = (1, 1)$, $g = (1, 500)$, and $H = 500$. Then the greedy approximation algorithm produces the clearly inoptimal solution $\mathcal{X} = \{1\}$.

## 4.2 Branch-and-bound algorithm

A traditional approach to integer optimization problems is the branch-and-bound framework, which generates subproblems in which the values of one or more decision variables are fixed and uses an upper bound on the objective function to exclude, or *fathom,* branches of the decision tree that cannot yield a solution better than the best solution on hand (Martello and Toth 1990; Kellerer et al. 2004). In this subsection, we present an integer formulation of Ellis's problem and a linear program (LP) that bounds the objective value from above. We tighten the LP bound for

specific subproblems by reusing the conditional transformation of the $t_j$-values from Algorithm 1. A branch-and-bound routine emerges naturally from these ingredients.

To begin, let us characterize the portfolio $\mathcal{X}$ as the binary vector $x \in \{0,1\}^m$, where $x_j = 1$ if and only if $j \in \{X\}$. Then it is not difficult to see that Ellis's problem is equivalent to the following integer nonlinear program.

**Problem 5** (Integer NLP for Ellis's problem)**.**

$$\begin{aligned} \text{maximize} \quad & v(x) = \sum_{j=1}^{m} \Big( f_j t_j x_j \prod_{i>j} (1 - f_i x_i) \Big) \\ \text{subject to} \quad & \sum_{j=1}^{m} g_j x_j \le H, \quad x_i \in \{0,1\}^m \end{aligned} \tag{19}$$

Since the product in $v(x)$ does not exceed one, the following LP relaxation is an upper bound on the valuation of the optimal portfolio.

**Problem 6** (LP relaxation for Ellis's problem)**.**

$$\begin{aligned} \text{maximize} \quad & v_{\text{LP}}(x) = \sum_{j=1}^{m} f_j t_j x_j \\ \text{subject to} \quad & \sum_{j=1}^{m} g_j x_j \le H, \quad x \in [0,1]^m \end{aligned} \tag{20}$$

Problem 6 is a continuous knapsack problem, which is easily solved in $O(m \log m)$-time by the following greedy algorithm: Start with $x = \mathbf{0}$. While $H > 0$, select the school $j$ for which $f_j t_j / g_j$ is highest, set $x_j \leftarrow \min\{1, H/g_j\}$, and set $H \leftarrow H - g_j$ (Dantzig 1957).

In our branch-and-bound framework, a *node* is characterized by a three-way partition of schools $\mathcal{C} = \mathcal{I} \cup \mathcal{O} \cup \mathcal{N}$ satisfying $\sum_{j \in \mathcal{I}} g_j \le H$. $\mathcal{I}$ consists of schools that are "in" the application portfolio ($x_j = 1$), $\mathcal{O}$ consists of those that are "out" ($x_j = 0$), and $\mathcal{N}$ consists of those that are "negotiable." The choice of partition induces a pair of subproblems. The first subproblem is an instance of Problem 5, namely

$$\begin{aligned} \text{maximize} \quad & v(x) = \gamma + \sum_{j \in \mathcal{N}} \Big( f_j \bar{t}_j x_j \prod_{\substack{i \in \mathcal{N}: \\ i>j}} (1 - f_i x_i) \Big) \\ \text{subject to} \quad & \sum_{j \in \mathcal{N}} g_j x_j \le \bar{H}; \quad x_j \in \{0,1\}, \quad j \in \mathcal{N}. \end{aligned} \tag{21}$$

The second is the corresponding instance of Problem 6:

$$\begin{aligned} \text{maximize} \quad & w_{\text{LP}}(x) = \gamma + \sum_{j \in \mathcal{N}} f_j \bar{t}_j x_j \\ \text{subject to} \quad & \sum_{j \in \mathcal{N}} g_j x_j \le \bar{H}; \quad x_j \in [0,1], \quad j \in \mathcal{N} \end{aligned} \tag{22}$$

In both subproblems, $\bar{H} = H - \sum_{j \in \mathcal{I}} g_j$ denotes the residual budget. The parameters $\gamma$ and $\bar{t}$ are obtained by iteratively applying the transformation (13) to the schools in $\mathcal{I}$. For each $j \in \mathcal{I}$, we increment $\gamma$ by the current value of $f_j \bar{t}_j$, eliminate $j$ from the market, and update the remaining $\bar{t}_j$-values using (13). (An example is provided below.)

Given a node $n = (\mathcal{I}, \mathcal{O}, \mathcal{N})$, its children are generated as follows. Every node has two, one, or zero children. In the typical case, we select a school $j \in \mathcal{N}$ for which $g_j \leq \bar{H}$ and generate one child by moving $j$ to $\mathcal{I}$, and another child by moving $j$ it to $\mathcal{O}$. Equivalently, we set $x_j = 1$ in one child and $x_j = 0$ in the other. In principle, any school can be chosen for $j$, but as a greedy heuristic, we choose the school for which the ratio $f_j \bar{t}_j / g_j$ is highest. Notice that this method of generating children ensures that each node's $\mathcal{I}$-set differs from its parent's by at most a single school, so the constant $\gamma$ and transformed $\bar{t}_j$-values for the new node can be obtained by a single application of (13).

There are two atypical cases. First, if every school in $\mathcal{N}$ has $g_j > \bar{H}$, then there is no school that can be added to $\mathcal{I}$ in a feasible portfolio, and the optimal portfolio on this branch is $\mathcal{I}$ itself. In this case, we generate only one child by moving all the schools from $\mathcal{N}$ to $\mathcal{O}$. Second, if $\mathcal{N} = \emptyset$, then the node has zero children, and as no further branching is possible, the node is called a *leaf.*

**Example 4.** Consider a market in which $t = (20, 40, 60, 80, 100)$, $f = (0.5, 0.5, 0.5, 0.5, 0.5)$, $g = (3, 2, 3, 2, 3)$, and $H = 8$, and the node $n = (\mathcal{I}, \mathcal{O}, \mathcal{N}) = (\{2, 5\}, \{1\}, \{3, 4\})$. Let us compute the two subproblems associated with $n$ and identify its children. To compute the subproblems, we first simply disregard $c_1$. Next, to eliminate $c_2$, we apply (13) to $t$ to obtain $\{\bar{\bar{t}}_3, \bar{\bar{t}}_4, \bar{\bar{t}}_5\} = \{(1 - f_2)t_3, (1 - f_2)t_4, (1 - f_2)t_5\} = \{30, 40, 50\}$ and $\bar{\bar{\gamma}} = f_2 t_2 = 20$. We eliminate $c_5$ by again applying (13) to $\bar{\bar{t}}$ to obtain $\{\bar{t}_3, \bar{t}_4\} = \{\bar{\bar{t}}_3 - f_5 \bar{\bar{t}}_5, \bar{\bar{t}}_4 - f_5 \bar{\bar{t}}_5\} = \{5, 15\}$ and $\gamma = \bar{\bar{\gamma}} + f_5 \bar{\bar{t}}_5 = 35$. Finally, $\bar{H} = H - g_2 - g_5 = 3$. Now problems (21) and (22) are easily obtained by substitution.

Since at least one of the schools in $\mathcal{N}$ has $g_j \leq \bar{H}$, $n$ has two children. Applying the node-generation rule, $c_4$ has the highest $f_j \bar{t}_j / g_j$-ratio, so the children are $n_1 = (\{2, 4, 5\}, \{1\}, \{3\})$ and $n_2 = (\{2, 5\}, \{1, 4\}, \{3\})$.

To implement the branch-and-bound algorithm, we represent the set of candidate nodes—namely, nonleaf nodes whose children have not yet been generated—by $\mathfrak{T}$. Each time a node $n = (\mathcal{I}, \mathcal{O}, \mathcal{N})$ is generated, we record the values $v_{\mathcal{I}}[n] = v(\mathcal{I})$ and $v^*_{\text{LP}}[n]$, the optimal objective value of the LP relaxation (22). Because $\mathcal{I}$ is a feasible portfolio, $v_{\mathcal{I}}[n]$ is a lower bound on the optimal objective value. Moreover, by the argument given in the proof of Theorem 3, the objective function of (21) is identical to the function $v(\mathcal{I} \cup \mathcal{X})$. This means that $v^*_{\text{LP}}[n]$ is an upper bound on the valuation of any portfolio that contains $\mathcal{I}$ as a subset and does not include any school in $\mathcal{O}$, and hence on the valuation of any portfolio on this branch. Therefore, if upon generating a new node $n_2$, we discover that its objective value $v_{\mathcal{I}}[n_2]$ is greater than $v^*_{\text{LP}}[n_1]$ for some other node $n_1$, then we can disregard $n_1$ and all its descendants.

The algorithm is initialized by populating $\mathfrak{T}$ with the root node $n_0 = (\emptyset, \emptyset, \mathcal{C})$. At each iteration, it selects the node $n \in \mathfrak{T}$ having the highest $v^*_{\text{LP}}[n]$-value, generates its children, and removes $n$ from the candidate set. Next, the children $n'$ of $n$ are inspected; if one of them yields a new optimal solution, then we mark it as the best candidate and fathom any nodes $n''$ for which $v_{\mathcal{I}}[n'] > v^*_{\text{LP}}[n'']$. When no nodes remain in the candidate set, the algorithm has explored every branch, so it returns the best candidate and terminates.

**Theorem 7** (Validity of Algorithm 2)**.** *Algorithm 2 produces an optimal application portfolio for Ellis's problem.*

*Proof.* Because an optimal solution exists among the leaves of the tree, the discussion above implies that as long as the algorithm terminates, it returns an optimal solution.

To show that the algorithm does not cycle, it suffices to show that no node is generated twice. Suppose not: that two distinct nodes $n_1$ and $n_2$ share the same partition $(\mathcal{I}_{12}, \mathcal{O}_{12}, \mathcal{N}_{12})$.

**Algorithm 2:** Branch and bound for Ellis's problem.

**Data:** Utility values $t \in (0,\infty)^m$, admissions probabilities $f \in (0,1]^m$, application costs $g \in (0,\infty)^m$, budget $H \in (0,\infty)$.

Root node $n_0 \leftarrow (\emptyset, \emptyset, \mathcal{C})$;
Current lower bound $L \leftarrow 0$ and best solution $\mathcal{X} \leftarrow \emptyset$;
Candidate set $\mathfrak{T} \leftarrow \{n_0\}$;
**while** *not finished* **do**
  **if** $\mathfrak{T} = \emptyset$ **then return** $\mathcal{X}, L$;
  **else**
    $n \leftarrow \arg\max\{v^*_{\text{LP}}[n] : n \in \mathfrak{T}\}$;
    Remove $n$ from $\mathfrak{T}$;
    **for** *each child* $n'$ *of* $n$ **do**
      **if** $L < v_{\mathcal{I}}[n']$ **then**
        $L \leftarrow v_{\mathcal{I}}[n']$;
        Update $\mathcal{X}$ to the $\mathcal{I}$-set associated with $n'$;
      **end**
      **if** $n'$ *is not a leaf* **then** add $n'$ to $\mathfrak{T}$;
    **end**
    **for** $n'' \in \mathfrak{T}$ **do**
      **if** $L > v^*_{\text{LP}}[n'']$ **then** remove $n''$ from $\mathfrak{T}$;
    **end**
  **end**
**end**

Trace each node's lineage up the tree and let $n$ denote the *first* node at which the lineages meet. $n$ must have two children, or else its sole child is a common ancestor of $n_1$ and $n_2$, and one of these children, say $n_3$, must be an ancestor of $n_1$ while the other, say $n_4$, is an ancestor of $n_2$. Write $n_3 = (\mathcal{I}_3, \mathcal{O}_3, \mathcal{N}_3)$ and $n_4 = (\mathcal{I}_4, \mathcal{O}_4, \mathcal{N}_4)$. By the node-generation rule, there is a school $j$ in $\mathcal{I}_3 \cap \mathcal{O}_4$, and the $\mathcal{I}$-set (respectively, $\mathcal{O}$-set) for any descendant of $\mathcal{I}_3$ (respectively, $\mathcal{O}_4$) is a superset of $\mathcal{I}_3$ (respectively, $\mathcal{O}_4$). Therefore, $j \in \mathcal{I}_{12} \cap \mathcal{O}_{12}$, meaning that $(\mathcal{I}_{12}, \mathcal{O}_{12}, \mathcal{N}_{12})$ is not a partition of $\mathcal{C}$, a contradiction. □

The branch-and-bound algorithm is an interesting benchmark, but as a kind of enumeration algorithm, its computation time grows rapidly in the problem size, and unlike the approximation scheme we propose later on, there is no guaranteed bound on the approximation error after a fixed number of iterations. Moreover, when there are many schools in $\mathcal{N}$, the LP upper bound may be much higher than $v_{\mathcal{I}}[n']$. This means that significant fathoming operations do not occur until the algorithm has explored deep into the tree, at which point the bulk of the computational effort has already been exhausted. In our numerical experiments, Algorithm 2 was ineffective on instances larger than about $m = 20$ schools, and therefore it does not represent a significant improvement over naïve enumeration.

### 4.3 Pseudopolynomial-time dynamic program

In this subsection, we assume, with a small loss of generality, that $g_j \in \mathbb{N}$ for $j = 1 \dots m$ and $H \in \mathbb{N}$, and provide an algorithmic solution to Ellis's problem that runs in $O(Hm + m \log m)$-time. The algorithm resembles a familiar dynamic programming algorithm for the binary knapsack problem (Dantzig 1957; *Wikipedia*, s.v. "Knapsack problem"). Because we cannot assume that

$H \leq m$ (as was the case in Alma's problem), this represents a pseudopolynomial-time solution (Garey and Johnson 1979, § 4.2).

For $j = 0 \dots m$ and $h = 0 \dots H$, let $\mathcal{X}[j, h]$ denote the optimal portfolio using only the schools $\{1, \dots, j\}$ and costing no more than $h$, and let $V[j, h] = v(\mathcal{X}[j, h])$. It is clear that if $j = 0$ or $h = 0$, then $\mathcal{X}[j, h] = \emptyset$ and $V[j, h] = 0$. For convenience, we also define $V[j, h] = -\infty$ for all $h < 0$.

For the remaining indices, $\mathcal{X}[j, h]$ either contains $j$ or not. If it does not contain $j$, then $\mathcal{X}[j, h] = \mathcal{X}[j - 1, h]$. On the other hand, if $\mathcal{X}[j, h]$ contains $j$, then its valuation is $(1 - f_j)v(\mathcal{X}[j, h] \setminus \{j\}) + f_j t_j$. This requires that $\mathcal{X}[j, h] \setminus \{j\}$ make optimal use of the remaining budget over the remaining schools; that is, $\mathcal{X}[j, h] = \mathcal{X}[j - 1, h - g_j] \cup \{j\}$. From these observations, we obtain the following Bellman equation for $j = 1 \dots m$ and $h = 1 \dots H$:

$$V[j, h] = \max\big\{V[j - 1, h], (1 - f_j)V[j - 1, h - g_j] + f_j t_j\big\} \tag{23}$$

with the convention that $-\infty \cdot 0 = -\infty$. The corresponding optimal portfolios can be computed by observing that $\mathcal{X}[j, h]$ contains $j$ if and only if $V[j, h] > V[j - 1, h]$. The optimal solution is given by $\mathcal{X}[m, H]$. The algorithm below performs these computations and outputs the optimal portfolio $\mathcal{X}$.

**Algorithm 3:** Dynamic program for Ellis's problem with integral application costs.

**Data:** Utility values $t \in (0, \infty)^m$, admissions probabilities $f \in (0, 1]^m$, application costs $g \in \mathbb{N}^m$, budget $H \in \mathbb{N}$.

```
1  Index schools in ascending order by t;
2  Fill a lookup table with the values of V[j, h];
3  h ← H;
4  𝒳 ← ∅;
5  for j = m, m − 1, . . . , 1 do
6  |  if V[j − 1, h] < V[j, h] then
7  |  |  𝒳 ← 𝒳 ∪ {j};
8  |  |  h ← h − g_j;
9  |  end
10 end
11 return 𝒳
```

**Theorem 8** (Validity of Algorithm 3)**.** *Algorithm 3 produces an optimal application portfolio for Ellis's problem in $O(Hm + m \log m)$-time.*

*Proof.* Optimality follows from the foregoing discussion. Sorting $t$ is $O(m \log m)$. The bottleneck step is the creation of the lookup table for $V[j, h]$ in line 2. Each entry is generated in unit time, and the size of the table is $O(Hm)$. □

### 4.4 Fully polynomial-time approximation scheme

As with the knapsack problem, Ellis's problem admits a complementary dynamic program that iterates on the value of the cheapest portfolio instead of on the cost of the most valuable portfolio. We will use this algorithm as the basis for a fully polynomial-time approximation scheme (FPTAS) for Ellis's problem that uses $O(m^3/\varepsilon)$-time and -space. Here we assume, with a small loss of generality, that each $t_j$ is a natural number.

We will represent approximate portfolio valuations using a fixed-point decimal with a precision of $P$, where $P$ is the number of digits to retain after the decimal point. Let $r[x] = 10^{-P}\lfloor 10^P x \rfloor$ denote the value of $x$ rounded down to its nearest fixed-point representation. Since $\bar{U} = \sum_{j \in \mathcal{C}} f_j t_j$ is an upper bound on the valuation of any portfolio, and since we will ensure that each fixed-point approximation is an underestimate of the portfolio's true valuation, the set $\mathcal{V}$ of possible valuations possible in the fixed-point framework is finite:

$$\mathcal{V} = \left\{0, 1 \times 10^{-P}, 2 \times 10^{-P}, \ldots, r\left[\bar{U} - 1 \times 10^{-P}\right], r\left[\bar{U}\right]\right\} \tag{24}$$

Then $|\mathcal{V}| = \bar{U} \times 10^P + 1$.

For the remainder of this subsection, unless otherwise specified, the word *valuation* refers to a portfolio's valuation within the fixed-point framework, with the understanding that this is an approximation. We will account for the approximation error below when we prove the dynamic program's validity.

For integers $0 \leq j \leq m$ and $v \in [-\infty, 0) \cup \mathcal{V}$, let $\mathcal{W}[j, v]$ denote the least expensive portfolio that uses only schools $\{1, \ldots, j\}$ and has valuation at least $v$, if such a portfolio exists. Denote its cost by $G[j, v] = \sum_{j \in \mathcal{W}[j,v]} g_j$, where $G[j, v] = \infty$ if $\mathcal{W}[j, v]$ does not exist. It is clear that if $v \leq 0$, then $\mathcal{W}[j, v] = \emptyset$ and $G[j, h] = 0$, and that if $j = 0$ and $v > 0$, then $G[j, h] = \infty$. For the remaining indices (where $j, v > 0$), we claim that

$$G[j, v] = \begin{cases} \infty, & t_j < v \\ \min\big\{G[j-1, v], g_j + G[j-1, v - \Delta_j(v)]\big\}, & t_j \geq v \end{cases} \tag{25}$$

$$\text{where} \qquad \Delta_j(v) = \begin{cases} r\left[\frac{f_j}{1-f_j}(t_j - v)\right], & f_j < 1 \\ \infty, & f_j = 1. \end{cases} \tag{26}$$

In the $t_j < v$ case, any feasible portfolio must be composed of schools with utility less than $v$, and therefore its valuation can not equal $v$, meaning that $\mathcal{W}[j, v]$ is undefined. In the $t_j \geq v$ case, the first argument to $\min\{\}$ says simply that omitting $j$ and choosing $\mathcal{W}[j-1, v]$ is a permissible choice for $\mathcal{W}[j, v]$. If, on the other hand, $j \in \mathcal{W}[j, v]$, then

$$v(\mathcal{W}[j, v]) = (1 - f_j) v(\mathcal{W}[j, v] \setminus \{j\}) + f_j t_j. \tag{27}$$

Therefore, the subportfolio $\mathcal{W}[j, v] \setminus \{j\}$ must have a valuation of at least $v - \Delta$, where $\Delta$ satisfies $v = (1 - f_j)(v - \Delta) + f_j t_j$. When $f_j < 1$, the solution to this equation is $\Delta = \frac{f_j}{1-f_j}(t_j - v)$. By rounding this value down, we ensure that the true valuation of $\mathcal{W}[j, v]$ is *at least* $v - \Delta$. When $t_j \geq v$ and $f_j = 1$, the singleton $\{j\}$ has $v(\{j\}) \geq v$, so

$$G[j, v] = \min\big\{G[j-1, v], g_j\big\}. \tag{28}$$

Defining $\Delta_j(v) = \infty$ in this case ensures that $g_j + G[j-1, v - \Delta_j(v)] = g_j + G[j-1, v - \infty] = g_j$ as required.

Once $G[j, v]$ has been calculated at each index, the associated portfolio can be found by applying the observation that $\mathcal{W}[j, v]$ contains $j$ if and only if $G[j, v] < G[j-1, v]$. Then an approximate solution to Ellis's problem is obtained by computing the largest achievable objective value $\max\{w : G[m, w] \leq H\}$ and corresponding portfolio.

**Theorem 9** (Validity of Algorithm 4)**.** *Algorithm 4 produces a $(1 - \varepsilon)$-optimal application portfolio for Ellis's problem in $O(m^3/\varepsilon)$-time.*

**Algorithm 4:** Fully polynomial-time approximation scheme for Ellis's problem.

**Data:** Utility values $t \in \mathbb{N}^m$, admissions probabilities $f \in (0,1]^m$, application costs $g \in (0,\infty)^m$, budget $H \in (0,\infty)^m$, tolerance $\varepsilon \in (0,1)$.

1 Index schools in ascending order by $t$;
2 Set precision $P \leftarrow \lceil \log_{10}\left(m^2/\varepsilon\bar{U}\right) \rceil$;
3 Fill a lookup table with the entries of $G[j,h]$;
4 $v \leftarrow \max\{w \in \mathcal{V} : G[m,w] \le H\}$;
5 $\mathcal{X} \leftarrow \emptyset$;
6 **for** $j = m, m-1, \ldots, 1$ **do**
7  **if** $G[j,v] < \infty$ *and* $G[j,v] < G[j-1,v]$ **then**
8  $\mathcal{X} \leftarrow \mathcal{X} \cup \{j\}$;
9  $v \leftarrow v - \Delta_j(v)$;
10  **end**
11 **end**
12 **return** $\mathcal{X}$

*Proof.* (Optimality.) Let $\mathcal{W}$ denote the output of Algorithm 4 and $\mathcal{X}$ the true optimum. We know that $v(\mathcal{X}) \le \bar{U}$, and because each singleton portfolio is feasible, $\mathcal{X}$ must be more valuable than the average singleton portfolio; that is, $v(\mathcal{X}) \ge \bar{U}/m$.

Because $\Delta_j(v)$ is rounded down in the recursion relation defined by (25) and (26), if $j \in \mathcal{W}[j,v]$, then the true value of $(1-f_j)v\big(\mathcal{W}[j-1, v-\Delta_j(v)]\big) + f_j t_j$ may exceed the fixed-point valuation $v$ of $\mathcal{W}[j,v]$, but not by more than $10^{-P}$. This error accumulates additively with each school added to $\mathcal{W}$, but the number of additions is at most $m$. Therefore, where $v'(\mathcal{W})$ denotes the fixed-point valuation of $\mathcal{W}$ recorded in line 4 of the algorithm, $v(\mathcal{W}) - v'(\mathcal{W}) \le m10^{-P}$.

We can define $v'(\mathcal{X})$ analogously as the fixed-point valuation of $\mathcal{X}$ when its elements are added in index order and its valuation is updated and rounded down to the nearest multiple of $10^{-P}$ at each addition in accordance with (27). By the same logic, $v(\mathcal{X}) - v'(\mathcal{X}) \le m10^{-P}$. The optimality of $\mathcal{W}$ in the fixed-point environment implies that $v'(\mathcal{W}) \ge v'(\mathcal{X})$.

Applying these observations, we have

$$v(\mathcal{W}) \ge v'(\mathcal{W}) \ge v'(\mathcal{X}) \ge v(\mathcal{X}) - m10^{-P} \ge \left(1 - \frac{m^2 10^{-P}}{\bar{U}}\right) v(\mathcal{X}) \ge (1-\varepsilon)\, v(\mathcal{X}) \tag{29}$$

which establishes the approximation bound.

(Computation time.) The bottleneck step is the creation of the lookup table in line 3, whose size is $m \times |\mathcal{V}|$. Since

$$|\mathcal{V}| = \bar{U} \times 10^P + 1 = \bar{U} \times 10^{\lceil \log_{10}\left(m^2/\varepsilon\bar{U}\right) \rceil} + 1 \le \frac{m^2}{\varepsilon} \times \text{const.} \tag{30}$$

is $O(m^2/\varepsilon)$, the time complexity is as promised. □

Since its time complexity is polynomial in $m$ and $1/\varepsilon$, Algorithm 4 is an FPTAS for Ellis's problem (Vazirani 2001).

Algorithms 3 and 4 can be written using recursive functions instead of lookup tables. However, since each function references itself *twice,* the function values at each index must be recorded in a lookup table or otherwise memoized to prevent an exponential number of calls from forming on the stack.

# 5 Numerical experiments

In this section, we present the results of numerical experiments designed to test the practical efficacy of the algorithms derived above.

## 5.1 Implementation notes

We chose to implement our algorithms in the Julia language (v1.7.0) because its system of type inference allows the compiler to optimize for differential cases such as when the $t_j$-values are integers or floating-point numbers. Julia also offers convenient macros for parallel computing, which enabled us to solve more and larger problems in the benchmark (Bezanson et al. 2017). We made extensive use of the DataStructures.jl package (v0.18.11). The code is available at https://github.com/maxkapur/OptimalApplication.

The dynamic programs, namely Algorithms 3 and 4, were implemented using recursive functions and dictionary memoization rather than a full lookup table. Our implementation of Algorithm 4 also differed from that described in subsection 4.4 in that we represented portfolio valuations in *binary* rather than decimal, with the definitions of $P$ and $\mathcal{V}$ modified accordingly, and instead of fixed-point numbers, we worked in integers by multiplying each $t_j$-value by $2^P$. These modifications yielded a substantial performance improvement without changing the fundamental algorithm design or complexity analysis.

## 5.2 Experimental procedure

The experimental procedure was as follows. First, to generate synthetic markets, we drew the $t_j$-values independently from an exponential distribution with a scale parameter of ten and rounding up to the nearest integer. To achieve partial negative correlation between $t_j$ and $f_j$, we then set $f_j = 1/(t_j + 10\,Q)$, where $Q$ is drawn uniformly from the interval $[0, 1)$. In the first experiment, which concerns Alma's problem, we set each $g_j = 1$ and $H = h = \lfloor m/2 \rfloor$. In the second experiment, which concerns Ellis's problem, each $g_j$ is drawn uniformly from the set $\{5, \dots, 10\}$ and we set $H = \lfloor \frac{1}{2} \sum g_j \rfloor$. A typical instance is shown in Figure 2.

The experimental variables were the market size $m$, the choice of algorithm, and (for Algorithm 4) the tolerance $\varepsilon$. For each combination of the experimental variables, we generated 20 markets, and the optimal portfolio was computed three times, with the fastest of the three repetitions recorded as the computation time. We then report the mean and standard deviation across the 20 markets. Therefore, each cell of each table below represents a statistic over 60 computations. Where applicable, we did not count the time required to sort the entries of $t$.

## 5.3 Summary of results

In our first experiment, we compare the performance of Algorithm 1 for homogeneous-cost markets of various sizes when the set of candidate schools $\mathcal{C}$ is stored as a list and as a binary max heap ordered by the $f_j \bar{t}_j$-values. The results appear in Table 2. Although using a max heap increases the nominal runtime from $O(hm)$ to $O(hm \log m)$, we hypothesized that in typical instances, the order of the heap would change only slightly between iterations, yielding an overall savings because of the lower costs of extracting the maximal school. Our results indicate that the list implementation is faster. However, the ratio between the average times of the two implementations stays roughly constant at about 1.5, suggesting that a more effective heap implementation could be competitive in certain classes of problem instances. Overall, the rate

of growth is quadratic in $m$, which accords with the $O(hm)$ time complexity result of Theorem 4.

In the second experiment, we turn to the general problem, and compare the performance of the exact algorithms (Algorithms 2 and 3) and the approximation scheme (Algorithm 4) at tolerances 0.5 and 0.05. The results, which appear in Table 3, broadly agree with the time complexity analyses presented above. Overall, we found the exact dynamic program to be the fastest algorithm, while the FPTAS was rather slow, a result that echoes the results of computational studies on knapsack problems (Martello and Toth 1990, § 2.10). The branch-and-bound algorithm proved impractical for even medium-sized instances.

| **Number of schools $m$** | **Algorithm 1 with list** | | **Algorithm 1 with heap** | |
|---:|---:|---:|---:|---:|
| 16 | 0.07 | (0.01) | 0.09 | (0.02) |
| 64 | 0.88 | (0.16) | 1.18 | (0.21) |
| 256 | 12.51 | (2.20) | 18.39 | (2.90) |
| 1024 | 281.79 | (58.56) | 387.97 | (96.41) |
| 4096 | 4661.75 | (1152.54) | 7218.04 | (1733.91) |

Table 2: Time to compute an optimal portfolio for an admissions market with homogeneous application costs using Algorithm 1 when $\mathcal{C}$ is stored as a list and as a heap. For each value of $m$, 20 markets were generated, and the computation time was recorded as fastest of three repetitions of the algorithm. The table shows the average time (standard deviation) in milliseconds over the 20 instances. In every case, $h = m/2$.

| **Number of schools $m$** | **Algorithm 2: Branch & bound** | | **Algorithm 3: App. costs DP** | | **Algorithm 4: FPTAS, $\varepsilon = 0.5$** | | **Algorithm 4: FPTAS, $\varepsilon = 0.05$** | |
|---:|---:|---:|---:|---:|---:|---:|---:|---:|
| 8 | 0.44 | (0.42) | 0.06 | (0.02) | 0.39 | (0.16) | 1.66 | (0.64) |
| 16 | 3298.08 | (5285.45) | 0.48 | (0.16) | 2.64 | (0.96) | 19.20 | (7.05) |
| 32 | — | (—) | 2.30 | (0.83) | 19.01 | (9.18) | 184.00 | (70.15) |
| 64 | — | (—) | 8.33 | (3.52) | 101.05 | (59.47) | 2089.30 | (961.43) |
| 128 | — | (—) | 36.61 | (15.36) | 481.61 | (210.68) | 8626.29 | (2615.38) |
| 256 | — | (—) | 205.57 | (52.98) | 3106.71 | (957.95) | 69291.93 | (34881.04) |
| 512 | — | (—) | 1136.18 | (396.24) | 16613.99 | (6241.99) | 206020.31 | (45217.42) |

Table 3: Time to compute an optimal or $(1-\varepsilon)$-optimal portfolio for an admissions market with heterogeneous application costs using the three algorithms developed in section 4. The branch-and-bound algorithm is impractical for large markets. For each value of $m$, 20 markets were generated, and the computation time was recorded as fastest of three repetitions of the algorithm. The table shows the average time (standard deviation) in milliseconds over the 20 instances.

# 6 Conclusion

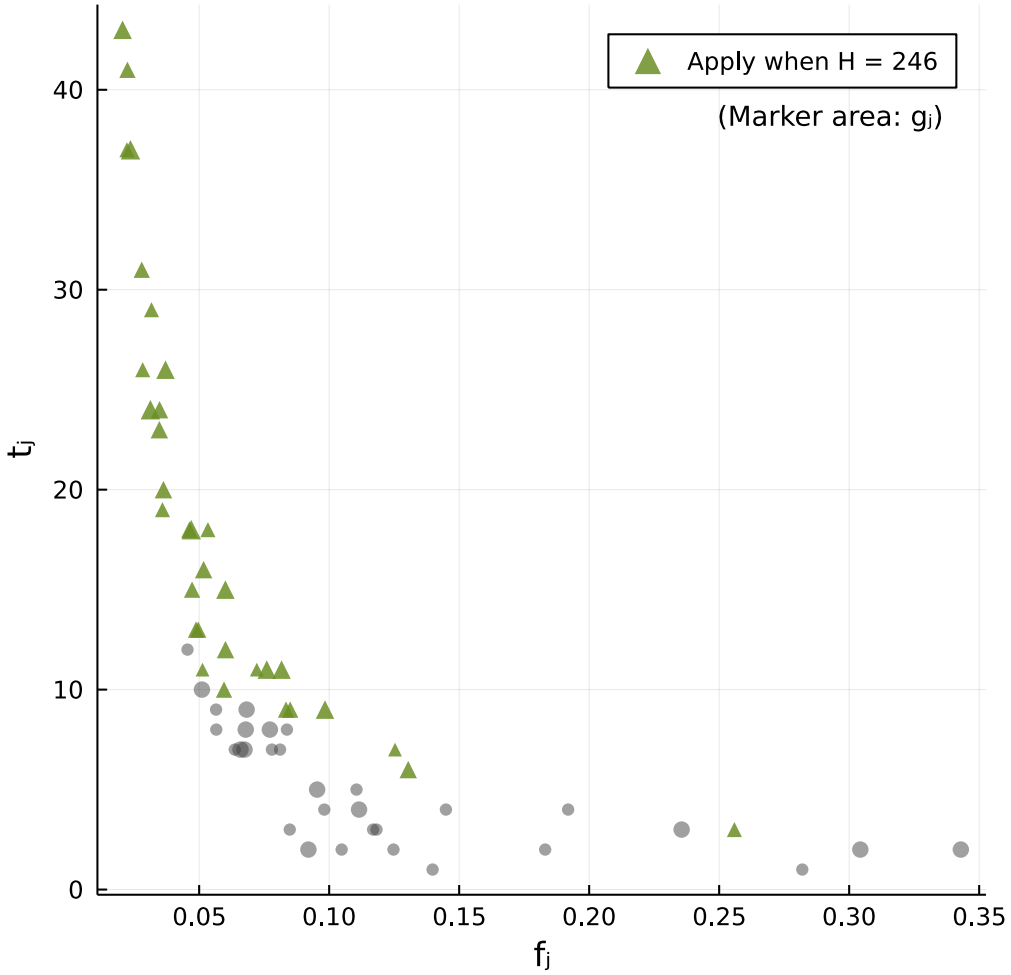


Figure 2: A typical randomly-generated instance with $m = 64$ schools and its optimal application portfolio. The application costs $g_j$ were drawn uniformly from $\{5, \ldots, 10\}$. The optimal portfolio was computed using Algorithm 3.

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